Data and Research

Task	Desired Outcome	Status
1.a.(1). Identify data needs.	• Informed action items, recommendations and metrics.	
1.a.(2). Receive and evaluate data	• *Same as above*	
1.b.(1). Evaluate peer city/housing authority landlord incentives and other HCV enhancements from across the country.	• Establish best practices to inform recommendations and metric setting to increase acceptance of HCVs and other rental subsidy programs and processes to encourage private sector landlords to reconsider accepting vouchers and to gain new landlord acceptance	
1.b.(2). Evaluate local rental subsidy best practices.	• *Same as above*	
1.b.(3). Receive update from INLIVIAN on outcomes of 2020 HCV enhancements	• *Same as above*	

Guiding Questions (1)

Questions	Data Needs
• How many vouchers are currently unused on average each year? • What drives that number and how do we define "functional zero"? • What is the projected amount going forward? How does the success rate of families seeking housing compare to other cities? • How does the number of unused vouchers currently relate to the vacancy rate across rental units in the market? • How many vacant units are projected in areas where HCV payment standards exceed market rent? • Who are the landlords/property managers with the largest number of units in these areas?	• Current and projected # of unused HCV's and rental subsidies • Data on # of HCV's that turnover each year and # of families who successfully find housing after receiving a voucher • Current vacancy rate across MSA and by submarket • Current HCV payment standards • Current average rent by submarket • Largest property owners/managers by submarket

Guiding Questions (2)

Questions	Data Needs
• How many vacant units are projected in "high-opportunity" areas where HCV program enhancements can meet/exceed market rent? • Who are the landlords with the largest number of units in these areas? • What can we expect as an incremental, 5- and 10-year goal for increasing the proportion of HCV's in "high-opportunity" areas?	• Map of HCV program enhancement eligibility areas • # of rental units in HCV program enhancement eligibility areas • Current vacancy rate by submarket • Current HCV program enhancement payment standards • Current average rent by submarket • Largest property owners/managers by submarket

Guiding Questions (3)

Questions	Data Needs
• What are the early successes from the 2020 HCV program enhancements? • How do those enhancements match up to those from peer cities with measured success? • What are the ways to enhance the success/absorption of the HCV program with the same amount of funding? • If applicable, what do other local rental subsidy programs do to ensure full absorption that HCV does not?	• Description of HCV program enhancements • Contrast of 2020 HCV program enhancements to peer cities • Contrast of 2020 HCV program enhancements to larger cities • Contrast of HCV to other local rental subsidy programs • Current # of unused HCV's and rental subsidies • Data on # of HCV's that turnover each year and # of families who successfully find housing after receiving a voucher • Current # of unused HCV's and rental subsidies in peer cities and larger cities

Guiding Questions (4)

Questions	Data Needs
• What is the forecasted # of units to be delivered with specific set asides for 30% AMI residents with vouchers or rental subsidies? • Where will these units be located? • How many are in "high-opportunity" areas?	• # of units delivered each year supported by the City of Charlotte • % of units delivered each year supported by the City of Charlotte that fall in "high-opportunity" areas • % of units delivered each year supported by the City of Charlotte that will be set aside for 30% AMI and below residents with vouchers or rental subsidies