

Mayor Dan Clodfelter

Al Austin
John Autry
Ed Driggs
Claire Fallon
David L. Howard

Mayor Pro Tem Michael D. Barnes

Patsy Kinsey
Vi Lyles
LaWana Mayfield
Greg Phipps
Kenny Smith

**CITY COUNCIL MEETING
Monday, May 11, 2015**

CITY COUNCIL AGENDA
Monday, May 11, 2015

5:30 P.M., MEETING CHAMBERS	1
1. Mayor and Council Consent Item Questions	1
2. Answers to Mayor and Council Consent Item Questions	1
Introductions	2
Invocation	2
Pledge of Allegiance	2
AWARDS AND RECOGNITIONS	2
3. 2014 Employee of the Year	2
4. Charlotte Regional Realtor Association Housing Opportunity Foundation Day	2
5. Small Business Month	2
6. Mental Health Association Month	2
7. The 10 Days of Thunder at Charlotte Motor Speedway	2
CONSENT	3
8. Consent agenda items 20 through 44 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.	3
PUBLIC HEARING	4
9. Public Hearing on Preliminary Fiscal Years 2016-2017 Operating Budget and Fiscal Years 2016-2020 Community Investment Plan	4
Attachment 1	8
10. Public Hearing on Stormwater Rates and Stormwater Ordinance	9
Attachment 2	11
11. Public Hearing on Charlotte Water Revenue Manual Revisions	12
Attachment 3	12
12. Public Hearing on a Resolution to Close an Alleyway off of N. Dotger Avenue	13
Attachment 4	14
POLICY	15
13. City Manager's Report	15
14. Amendment to Dance Hall Business Ordinance	15
Attachment 5	16
15. Ordinances for Division of Criminal Information Network Access for Dance Hall Permits and Sexually-Oriented Business Licenses	17
Attachment 6	18
16. University City Area Plan	19
Attachment 7	21

BUSINESS	22
17. Nominations to Boards and Commissions	22
Attachment 8	22
Attachment 9	22
Attachment 10	22
Attachment 11	22
Attachment 12	23
Attachment 13	23
Attachment 14	23
Attachment 15	23
Attachment 16	23
Attachment 17	24
Attachment 18	24
Attachment 19	24
Attachment 20	24
18. Conclusion of Consent Agenda	24
19. Mayor and City Council Topics	24
CONSENT	25
20. Atando Avenue Apartments Bond Issuance Approval	26
Attachment 21	26
21. Vehicle Partition Donation	27
Attachment 22	27
22. Small Business Web Portal Services Contract	28
23. Brown's Cove Remediation Agreement and Release	29
Attachment 23	30
24. Geotechnical Services	31
25. Private Developer Funds Appropriation	32
Attachment 24	32
26. Storm Water Services Media Buying and Creative Services	33
27. Roadway Repairs and Construction Services	35
28. Real Estate Related Services	36
29. Transmission Repair Services	39
30. Refuse Trucks Body Repair Parts	40
31. Address Master Program – Phase 2	41
32. Regional Interstate Ramp Metering Municipal Agreement	43
Attachment 25	44

33. Airport Master Plan Contract Amendment _____	45
Attachment 26 _____	45
34. Checked Baggage In-Line System Grant Amendment _____	46
Attachment 27 _____	46
35. Irwin Creek Wastewater Treatment Plant Grit System Improvements Project _____	47
Attachment 28 _____	47
36. Refund of Property and Business Privilege License Taxes _____	48
Attachment 29 _____	48
37. Resolution of Intent to Abandon Cecil Street _____	48
Attachment 30 _____	48
38. Meeting Minutes _____	49
39. In Rem Remedy _____	50
Attachment 31 _____	51
Attachment 32 _____	51
Attachment 33 _____	51
Attachment 34 _____	51
Attachment 35 _____	51
Attachment 36 _____	52
Attachment 37 _____	52
PROPERTY TRANSACTIONS _____	53
40. Sale of Property: West Tyvola Road _____	53
Attachment 38 _____	53
41. Sale of Parcel 4, Interstate-277 Surplus Land _____	54
Attachment 39 _____	55
42. Sale of Property: 2912 L.D. Parker Drive _____	56
Attachment 40 _____	56
43. Sale of Property: 1915 Vernon Drive _____	57
Attachment 41 _____	57
44. Property Transactions _____	58
45. Reference – Charlotte Business INCLUSION Policy _____	63
46. Reference – Property Transaction Process _____	66

5:30 P.M., MEETING CHAMBERS

1. Mayor and Council Consent Item Questions

Resource(s): Carol Jennings, City Manager's Office

Time: 5 minutes

Synopsis

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

2. Answers to Mayor and Council Consent Item Questions

Resource(s): Carol Jennings, City Manager's Office

Time: 10 minutes

Synopsis

Staff responses to questions from the beginning of the dinner meeting.

Introductions

Invocation

Pledge of Allegiance

AWARDS AND RECOGNITIONS

3. 2014 Employee of the Year

Action: Mayor Clodfelter recognizes the Captain James David Thomas, Charlotte Fire Department, as the 2014 City of Charlotte Employee of the Year.

4. Charlotte Regional Realtor Association Housing Opportunity Foundation Day

Action: Mayor Clodfelter will read a proclamation recognizing May 11, 2015 as the Charlotte Regional Realtor Association Housing Opportunity Foundation Day.

5. Small Business Month

Action: Mayor Clodfelter will read a proclamation recognizing May as Small Business month.

6. Mental Health Association Month

Action: Mayor Clodfelter will read a proclamation recognizing May as Mental Health Association month.

7. The 10 Days of Thunder at Charlotte Motor Speedway

Action: Mayor Clodfelter will read a proclamation recognizing May 15-24, 2015, as The 10 Days of Thunder at Charlotte Motor Speedway.

CONSENT

- 8. Consent agenda items 20 through 44 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

PUBLIC HEARING

9. Public Hearing on Preliminary Fiscal Years 2016-2017 Operating Budget and Fiscal Years 2016-2020 Community Investment Plan

Action: Receive public comment on the City Manager's Recommended Budget.

Committee Chair: Council member Greg Phipps

Staff Resource(s): Kim Eagle, Office of Strategy & Budget

Explanation

- On May 4, 2015, the City Manager presented the recommended FY2016 and FY2017 Operating Budget and FY2016-2020 Community Investment Plan. The May 4 recommendation represents the proposed City operating and capital budget for next fiscal year, beginning on July 1, 2015.
- State law requires the City hold a public hearing following presentation of the Manager's recommended budget (May 4, 2015) and prior to City Council adoption of the budget (June 8, 2015).

FY2016 & FY2017 Operating and Capital Recommended Budget Summary

- As part of the two-year operating budget process, the first year (FY2016) is scheduled for adoption by City Council on June 8, 2015. The second year of the operating budget (FY2017) is a plan, which will be revisited by Council in 2016.
- The proposed budget for the City next fiscal year consists of three major components supported by general tax revenues (net of transfers):
 - A General Fund budget of \$594 million in FY2016 representing an increase above FY2015 of 1.3% which includes \$3.1 million in service reductions and \$4.5 million in expense reductions;
 - A \$109.3 million Municipal Debt Service Fund, increasing 13.8%, supporting long-term capital investments as outlined in a revised General Community Improvement Plan; and
 - An \$84.5 million General Community Investment Plan, decreasing 63.6% due to the reduction in General Community Plan 2014 general obligation bond funding completed in the prior years.
- Enterprise Funds operating and capital budgets' total \$1.3 billion in FY2016 (net of transfers), a 16% increase above the prior year, which supports capital investments and operating adjustments.
- City-wide total budget is \$2.132 billion in FY2016 a 1.8% increase above the FY2015 budget of \$2.095 billion, due primarily to FY2016's enterprise fund capital investments.
- A property tax rate adjustment of 1.76 cents in FY2016 for a total tax rate of 48.63 cents. This change includes the following two components:
 - Adjustment of 0.41¢ in the Property Tax Rate to achieve the "Revenue Neutral Rate" that would have been considered if the initial 2011 Property Assessment Revaluation had been accurate; this amount only partially covers the increases in the public safety operating budget.
 - Conversion of the \$47 annual Single Family Residential Solid Waste Fee to a Property Tax Rate of 1.35¢ to raise an equivalent amount of funds (0.99¢) and to cover higher costs for solid waste operations, recycling, and multi-family collection service contracts (0.36¢).

- In addition, there is a transfer of 0.25¢ from new, unprogrammed debt capacity to the operating budget, without impacting the current Community Investment Plan.

Recommended Property Tax Rates

Fund	FY2015	FY2016	FY2017	Change from FY2015 to FY2016
General Fund	36.00¢	38.01¢	38.01¢	2.01¢
Debt Service	9.67¢	9.42¢	9.42¢	-0.25¢
Pay As You Go Capital	1.2¢	1.2¢	1.2¢	0.00¢
Total	46.87¢	48.63¢	48.63¢	1.76¢

General Fund Budget Highlights

- The FY2016 budget reflects almost \$7.7 million in reductions to services and expenses, shared across all departments in the General Fund, including the elimination of 100.75 positions in the General Fund.
- Service reductions in areas including:
 - Hours for the CharMeck 311 service
 - Code Enforcement
 - Traffic Management and Maintenance
 - Bike Charlotte
 - Mowing of street rights-of-way
 - Street resurfacing
 - Administrative services including internal audits and technology management
- Expense reductions include:
 - Technology and Telecommunications
 - Equipment Maintenance and Accident Repairs
 - Retirement Payment Reserve
 - Fuel
 - Travel, Training, and Educational Reimbursement
 - Uniforms
 - Utilities

Enterprise Funds Revenue Recommendations

- Charlotte Water: Rate methodology changes to eliminate the Tier 1 subsidy and respond to changing economic and regulatory conditions; the typical water and sewer bill increases by \$1.55 per month.

Current	Current	Recommended
	FY2015	FY2016
Water Rates		
Fixed Billing Charges	\$2.50	\$3.15
Availability Fee	2.47	3.03
Tiered Rate		
Tier 1: 0-4 ccf	1.33	1.58
Tier 2: 5-8 ccf	2.66	2.04
Tier 3: 9-16 ccf	4.71	4.71
Tier 4: >16 ccf	8.91	8.91
Non Residential	2.61	2.73
Sewer Rates		
Fixed Billing Charges	\$2.50	\$3.15
Availability Fee	4.56	5.11
Volume Rate *	4.51	4.51
*up to 16 ccf for residential customers 1 ccf = 748 Gallons		

- Storm Water: The City currently has a four tier structure based on impervious surface, but fees are based on two rates for single-family detached residential properties. This two rate fee structure has not allowed Storm Water Services to recover costs associated with managing runoff from residential properties with the largest amounts of impervious surface. The recommended revision to four rates will ensure that stormwater fees for all tiers and other impervious areas will be calculated on the same per-square-foot basis.

Current Fee Structure	Customers per Tier	FY2015 Monthly 2 Rates	FY2016 Monthly 4 Rates
Detached Single-Family Residential			
Tier I (No Change) < 2,000 sq. ft.	35,631 (20%)	\$5.52 (33/100 penny)	\$5.52 (33/100 penny)
Tier II (No Change) 2,000 to <3,000 sq. ft.	72,362 (41%)	\$8.13 (33/100 penny)	\$8.13 (33/100 penny)
Tier III (+\$3.91/Mo.) 3,000 to <5,000 sq. ft.	52,335 (29%)	\$8.13 (22/100 penny)	\$12.04 (33/100 penny)
Tier IV (+\$11.78/Mo.) 5,000 sq. ft. & up	18,195 (10%)	\$8.13 (13/100 penny)	\$19.91 (33/100 penny)
All Other			
Per Impervious Acre (+\$8.17/Mo.)	20,166	\$135.56 (31/100 penny)	\$143.73 (33/100 penny)

- Airport: Increase in select fees paid by the airlines associated with asset preservation and facility maintenance
- CATS: No scheduled fee increases in FY2016

Recommended Employee Compensation and Benefits

- 1.5% Broadbanding merit adjustment pool.
- 2.5% or 5.0% Public Safety Pay Plan (PSPP) step adjustments, depending upon rank and current step.
- 0.75% PSPP market adjustments.
- State required retirement system contribution is 6.92% for non-sworn employees and 7.27% for sworn police. The Firefighter Retirement System is not impacted, as the system is administered by the City.
- City's portion of funding for group insurance coverage is increasing by 4.0% for FY2016.
- 4.0% cost share increase for all Health Plans, except for the PPO Basic Wellness Plan, which has a 0% increase.

Recommended Position Changes for All Funds

- A decrease of 100.75 positions in the General Fund due to FY2016 budget reductions.
- An increase of 29 General Fund positions, which are funded by Enterprise Funds and self-sustaining fees.
- The Enterprise Funds' position count increases by 126, funded by user rates and charges.
 - The addition of 49 Aviation positions in a variety of capacities, including Business Services, Building Maintenance, and Security, to keep up with service complexity and customer demand.
 - Adding 35 CATS positions for maintenance, acceptance start-up and testing of new rail cars for the Blue Line Extension project. Positions fully funded by project.
 - Adding 16 Storm Water positions to support the capital program, contingent upon completion of a workload analysis to determine the appropriate staffing level to support the expanded capital program under the revised 4-Tier Fee Structure.
 - The increase of 26 positions in Charlotte Water is related to regulatory changes resulting from the Clean Water Act.

Recommendations for Financial Partners & Outside Agencies

- All General Fund Discretionary agencies are held flat at their FY2015 level.
- The two agencies providing services to the Municipal Service Districts – Charlotte Center City Partners and University City Partners – are budgeted at the revenue projection level provided by the County Tax Assessor's Office at 12% below FY2015.
- Agencies that receive partial or full funding from federal grants are budgeted to receive the full eligible federal allocation (the PAYGO portion is held flat at the FY2015 level).
- Agencies that receive 100% PAYGO funding are held flat at the FY2015 level
- New Financial Partners include.
 - Economic Opportunity Task Force at \$100,000 from PAYGO
 - Out of School Time Partners (in accordance with the Out of School Time Evaluation Committee recommendations):
 - Behailu Academy
 - Bethlehem Center

Recommended FY2016-FY2020 Community Investment Plan

- The five-year total recommended Community Investment Plan is \$3.5 billion
- The General Community Investment Plan (CIP) total of \$749.2 million includes two of four planned bond referenda-totaling \$398.4 million of General Obligation debt and \$69.8 million of Certificates of Participation.
- The General CIP programs includes:
 - Housing and Neighborhood Development at \$218.6 million
 - Transportation at \$343.5 million
 - Economic Development at \$60.5 million
 - Environmental Services at \$16.5 million
 - Facility Investments at \$110.1 million
- Enterprise Capital programs over five years increase and decrease:
 - CATS totals \$646.6 million, a 45.0% decrease
 - Aviation totals \$1.1 billion, a 10.9% decrease
 - Storm Water totals \$332.7 million, a 24.2% increase
 - Water and Sewer totals \$633.5 million, a 3.9% increase

Next Steps in Budget Process

- On May 13, City Council will meet to consider possible changes to the Manager's Recommended Budget. Proposed adjustments by the City Council that received five or more votes will move on to the City Council's May 26 Straw Votes meeting for consideration.
- Budget adoption is scheduled for June 8, 2013, at 7:00 p.m. during the City Council's Business Meeting.
- State law requires local governments to adopt a budget on or before June 30 of each year.
- A complete copy of the recommended budget is available at: <http://citybudget.charmeck.org>.

Date and Time	Meeting	Location*
May 13, 2:00 p.m.	Council Budget Adjustments	Room 267
May 18, 3:00 p.m.	Council Budget Workshop	Room 267
May 26, 3:00 p.m.	Council Straw Votes	Room CH-14
June 8, 7:00 p.m.	Budget Adoption	Council Chamber

*All meetings located in the Charlotte-Mecklenburg Government Center

Attachment 1

[May 4 Recommended Budget Presentation](#)

[Manager's Transmittal Letter](#)

[Executive Summary from the FY2016 & FY2017 Strategic Operating Plan](#)

10. Public Hearing on Stormwater Rates and Stormwater Ordinance

Action: **A. Conduct a public hearing on proposed revisions to the stormwater rates, and**

B. Conduct a public hearing on proposed amendments to Chapter 18 – Stormwater Ordinance.

Staff Resource(s): Jennifer Smith, Engineering & Property Management

Explanation

- The Storm Water Services program is based on the premise that all rate payers are charged in accordance with their impervious surface and its impact on stormwater runoff and water quality.
- The City currently charges two rates for single-family, detached residential properties.
- The two-rate structure has not allowed for Storm Water Services to recover costs associated with managing runoff from residential properties with the largest amounts of impervious surface.
- A change to a four-tier billing structure is recommended in order to more consistently apply a consistent billing rate across all residential properties.
- The table below explains the proposed four-rate structure:
 - Two rates are added to the fee structure for detached single-family residential impervious area, with median square footage of impervious surface used as a criterion in setting rates in each tier.
 - All tiers and other impervious areas will use the same per-square-foot criteria.
 - The revision will hold rates the same for about 108,000 (61%) of the total 179,000 residential accounts.
 - Rates will increase for approximately 39% of accounts.
 - The rate revision is expected to increase revenue by \$7.8 million, and will be effective July 2015.

Tier	Fiscal Year 2015 2 Rates	Fiscal Year 2016 4 Rates
Detached Single-Family Residential Impervious Area		
Tier I < 2,000 sq. ft. <i>(35,631 accounts – 20.0%)</i>	\$5.52 (33/100 penny)	\$5.52 (33/100 penny)
Tier II 2,000 to <3,000 sq. ft. <i>(72,362 accounts – 40.5%)</i>	\$8.13 (33/100 penny)	\$8.13 (33/100 penny)
Tier III 3,000 to <5,000 sq. ft. <i>(52,335 accounts – 29.3%)</i>	\$8.13 (22/100 penny)	\$12.04 (33/100 penny)
Tier IV 5,000 sq. ft. & up <i>(18,195 accounts – 10.2%)</i>	\$8.13 (13/100 penny)	\$19.91 (33/100 penny)
All Other Impervious Area		
Per Impervious Acre	\$135.56 (31/100 penny)	\$143.73 (33/100 penny)
Estimated Revenue Generated		
	\$53.69 million	\$61.51 million

- The revision to the City portion of the fee would take effect in July 2015 in order for the City to remain on the same implementation date with Mecklenburg County and other surrounding towns.
- Staff anticipates a coordinated public information campaign with Mecklenburg County to convey the change.
- The Mecklenburg County Board of County Commissioners will hold a public hearing on the proposed changes in the rates of the City of Charlotte Storm Water portion of the fee on May 19, 2015 at 6:30 p.m.

Stormwater Ordinance Amendment

- The City ordinance exempts certain categories of property from paying a stormwater fee.
- Although state roads have been exempt from paying a fee since the program began, the City's public street rights-of-way were not exempt.
- Early in the program, the City's general fund paid a contribution to the program in lieu of paying a fee specifically based on City street impervious area.
- The general fund contribution rose proportionately with the percentage of annual fee increases, but did not rise to reflect increases in impervious area.
- In Fiscal Year 2007, the City Council capped future contributions from the City's general fund to the storm water enterprise fund at the Fiscal Year 2006 level (approximately \$5.7 million).
- It is important to note that the City's general fund often invests in storm water system improvements through neighborhood improvement projects, transportation improvement projects, and transit projects.
- It is uncommon for large NC cities, such as Raleigh, Durham, and Winston-Salem to pay a stormwater fee based on impervious surface for public street rights-of-way. The surrounding Mecklenburg towns do not pay such a stormwater fee.
- This amendment would allow an exemption for public rights-of-way within the City.
- This will result in the ordinance being consistent with the current practice of how it collects stormwater fees.

Background

- Under North Carolina law for public enterprises, cities are authorized to set and collect fees to fund storm drainage maintenance and replacement, and to comply with Federal Clean Water Act requirements.
- The City and Mecklenburg County together established a combined stormwater utility in January 1993 and began assessing fees to most public and private property.
- The current two-rate structure was established when the utility began and has not been revised.

Attachment 2

[Amended Stormwater Ordinance](#)

11. Public Hearing on Charlotte Water Revenue Manual Revisions

Action: Hold a joint public hearing on proposed revisions to the Charlotte Water Revenue Manual with the Charlotte Water Advisory Committee.

Staff Resource(s): Barry Gullet, Charlotte Water

Policy

- The Charlotte Water Revenue Manual consolidates Charlotte Water's water and sewer rate methodology documents into a single manual.
- The agreement between the City and County creating the Charlotte Water Advisory Committee stipulates a joint public hearing of the Advisory Committee with City Council anytime there are changes in the method for determining water and sewer charges.

Explanation

- Charlotte Water is proposing changes to the rate and fee setting methodology to be implemented with the Fiscal Year 2016 budget.
- The schedule of water and sewer rates, fees, and charges is calculated according to the revenue manual and Charlotte Water's approved budget and is published annually.
- The Revenue Manual proposed revisions include:
 - Elimination of rate subsidy for Tier 1 water customers;
 - Increasing the availability fee to recover 25% of annual debt service in FY2016 with a long-term goal of recovering 40% of annual debt service;
 - Calculating capacity fees for new connections based on system replacement cost less depreciation instead of net book value;
 - Changing the way customers are billed for water used from fire hydrants for construction and special projects to ensure full costs are recovered;
 - Adding fees to recover the cost of reviewing and inspecting water and sewer facilities associated with new development consistent with City cost recovery policy; and
 - Technical and procedural e that clarify and update the language.

Next Steps

- The City Council will be asked to approve the proposed Revenue Manual at the Council Business Meeting on June 8, 2015.
- If approved, the revised Revenue Manual will be effective July 1, 2015.

Fiscal Note

- Funding: Not Applicable

Attachment 3

[Proposed Revenue Manual](#)

12. Public Hearing on a Resolution to Close an Alleyway off of N. Dotger Avenue

Action: **A. Conduct a public hearing to close an alleyway off of N. Dotger Avenue, and**

B. Adopt a resolution to close an alleyway off of N. Dotger Avenue.

Staff Resource(s): Jeff Boenisch, Transportation

Policy

The policy is to abandon the right-of-way that is no longer needed for public use.

Explanation

- North Carolina General Statute 160A-299 outlines the procedures for permanently closing streets and alleys.
- The Charlotte Department of Transportation received a petition to abandon public right-of-way and requests the City Council action in accordance with the statute.
- The action removes land from public right-of-way status and attaches it to the adjacent property.
- The attached resolution refers to exhibits and metes and bounds descriptions that are available in the City Clerk's Office.
- The alleyway off of N. Dotger Avenue is located in Council District 1.

Petitioners

JLS Holdings, LLC – Ms. Jessica Saville

Right-of-Way to be Abandoned

An alleyway off of N. Dotger Avenue

Reason

To incorporate the right-of-way into land owned by the petitioner in order to create a more viable parcel for future development.

Notification

As part of the City's notification process, and in compliance with North Carolina General Statute 160A-299, the Charlotte Department of Transportation submitted this abandonment petition for review by the public and City Departments.

Adjoining Property Owner(s)

Julie C. Spahn – No objections

Laurel Ridge Condominium – No objections

Neighborhood/Business Association(s)

Elizabeth Community Association – Position has been stated as neutral towards this abandonment request; however, the community has expressed interest/concerns regarding future development plans.

Private Utility Companies – No objections

City Departments

Review by City departments identified no apparent reason this closing would:

- Be contrary to the public interest;
- Deprive any individual(s) owning property in the vicinity of reasonable means of ingress and egress to his property as outlined in the statutes; and
- Be contrary to the adopted policy to preserve existing rights-of-way for connectivity.

Attachment 4

[Map](#)

[Resolution](#)

POLICY

13. City Manager's Report

14. Amendment to Dance Hall Business Ordinance

Action: Adopt an ordinance amending Chapter 6 of the Charlotte City Code entitled "Dance Hall Businesses" to redefine dance hall.

Committee Chair: Council member Claire Fallon

Staff Resource(s): Ann Wall, City Manager's Office
Stephanie White, Police
Richard Perlungher, Police

Explanation

- On February 26, 2001, the City Council enacted a Dance Hall Ordinance to address concerns of illegal drugs and other dangerous criminal activity that occurred at raves and late night dance halls.
- Dance hall is currently defined as: "any place or area of property operated as open to the public which: (1) has music, either live or electronically produced or transmitted; (2) has space available for dancing or dancing is permitted, whether such dancing takes place or not; and, (3) allows admission by payment of a direct or indirect charge, fee, donation, or any form of consideration, or by the purchase, possession, or presentation of a ticket or token."
- The Ordinance contains exceptions for the following:
 - Private residences or residential facilities not open to the general public;
 - Places owned and operated by the federal, state, or local government;
 - Public or private elementary, middle, and high schools as well as colleges and universities;
 - Places owned or operated by bona fide religious organizations; and
 - Eating, drinking, and entertainment establishments regulated by alcoholic beverage control laws in G.S. Ch. 18B.
- On September 30, 2014, a district court order declared the Dance Hall Ordinance, unconstitutionally vague and overbroad. The district court found that the current definition of dance hall would include locations, such as the Harris YMCA, Regal Cinemas, NASCAR Hall of Fame, Discovery Place, and Planet Fitness.
- Ordinance amendments include the following:
 - Excludes locations identified in the court order with the exception of locations that operate as dance halls.
 - Defines dance hall as "any place or area of property where a dance(s) open to the public is held, which allows admission by payment of a direct or indirect charge, fee, donation, or any form of consideration, or by the purchase, possession, or presentation of a ticket or token."
 - Examples of dance halls are:
 - Cameo Charlotte, 3049 Scott Futrell Drive;
 - Crystal on the Plaza, 3018 The Plaza;
 - Las Mamacitas, 215 E. Sugar Creek Road;
 - Lazima, 111 Eastway Drive; and
 - Scorpios, 2301 Freedom Dr.
 - Adds exception for bona fide non-profit charitable organizations, such as a 501(c)(3).

- The Ordinance will be effective upon City Council approval.

Community Safety Committee Discussion

- Staff reported to the Community Safety Committee that an amendment to the Ordinance was necessary in light of the district court order issued on September 30, 2014.
- On April 9, 2015, the Committee voted unanimously (Fallon, Austin, and Phipps; Barnes and Smith were absent) to approve amending the ordinance.

Fiscal Note

- Funding: Not Applicable

Attachment 5

[Ordinance Amending Dance Hall Business](#)

[Ordinance Definitions of "Dance Hall"](#)

15. Ordinances for Division of Criminal Information Network Access for Dance Hall Permits and Sexually-Oriented Business Licenses

Action:

A. Approve the Community Safety Committee’s recommendation to adopt an ordinance authorizing the Charlotte-Mecklenburg Police Department to access the State Division of Criminal Information Network for use of conducting background checks to obtain dance hall permits, and

B. Approve the Community Safety Committee’s recommendation to adopt an ordinance authorizing the Charlotte-Mecklenburg Police Department to access the State Division of Criminal Information Network for use of conducting background checks to obtain sexually-oriented business licenses.

Committee Chair: Council member Claire Fallon

Staff Resource(s): Ann Wall, City Manager’s Office
Stephanie White, Police
Richard Perlungher, Police

Explanation

- On September 27 1999, and June 25, 2001, the City Council adopted ordinances authorizing the Charlotte-Mecklenburg Police Department (CMPD) access to the State Bureau of Investigation/Division of Criminal Information Network (SBI/DCIN) criminal history information for use in background checks to obtain dance hall permits and sexually-oriented business licenses.
- At this time, the ordinances are no longer in compliance with current SBI requirements, which requires that the ordinances include information that applicants must provide all necessary identification information, including a fingerprint card, a statement of verification of computerized criminal history record information by certified record, or submission of a fingerprint card to the SBI.
- Use of the DCIN for sexually-oriented business license and dance hall permit applicants requires access agreements with the SBI.
- According to North Carolina Administrative Code 12 NCAC 04I.0405, access ordinances are required before the SBI will establish agreements with the City.
- The SBI has approved the redrafted access ordinances.
- The ordinances will be effective upon City Council adoption.

Community Safety Committee Discussion

- On April 9, 2015, staff reported to the Community Safety Committee that ordinances were needed to allow the City to enter into agreements with the SBI to use the DCIN for sexually oriented business license and dance hall permit applicants.
- On April 9, 2015, the Committee voted unanimously (Fallon, Austin, and Phipps; Barnes and Smith were absent) to adopt the ordinances.

Fiscal Note

- Funding: Not Applicable

Attachment 6

PowerPoint Presentation to the Community Safety Committee on April 9, 2015
Ordinance for DCIN Access for Dance Hall Business Permits
Ordinance for DCIN Access for Sexually-Oriented Business Licenses

16. University City Area Plan

Action: Approve the Transportation & Planning Committee recommendation to adopt the University City Area Plan Concept Plan, with proposed revisions, and receive as information the Implementation Guide and related material.

Committee Chair: Council member Vi Lyles

Staff Resource(s): Mandy Vari, Planning
Kathy Cornett, Planning

Explanation

- The Blue Line Extension (BLE) will extend the light rail from 7th Street in Uptown to the UNC Charlotte main campus. The line is anticipated to begin revenue service in summer 2017.
- The draft plan updates the existing 2007 University City Area Plan (UCAP) Concept Plan to address changes to the Blue Line Extension (BLE) future transit station locations. It updates land use, community design, transportation, and open space policies to provide clear guidance for transit station areas and surrounding areas farther from the stations. The policies are intended to enable transition to more transit-supportive development in transit stations and to a more walkable community overall.
- The study area is approximately 2,600 acres and is generally bounded by Interstate-85 to the west, Interstate-85 Connector/Sandy Avenue to the south, University City Boulevard to the east, and Mallard Creek Church Road/Mallard Creek Greenway to the north. Key landmarks are UNC Charlotte, Carolinas Healthcare Systems – University, and University Place.

Planning Process

- City staff hosted a kickoff meeting in December 2013 and two subsequent meetings in February and March 2014 to receive feedback on draft concepts and help shape plan recommendations.
 - Approximately 65 people attended each meeting. Common themes expressed by the community were the desires for open space, a more walkable and bikeable community, and a greater sense of identity for University City as a community.
- The completed draft area plan document has been available for public review and comment since December 15, 2014.

UCAP Concept Plan Recommendations

- The vision for University City is for a vibrant, people-oriented destination with dense, high-quality nodes of development around the transit stations along the BLE. Policy recommendations aim to achieve this vision by influencing the built and physical environment elements: land use, community design, mobility, and open space.
- Development around the transit station areas is envisioned as compact and walkable with vertically integrated mixed use buildings. Farther from the station, uses will taper in intensity and variety but sites should be designed to be walkable.
- Outside of transit station areas, many sites will likely remain regional destinations with highway-oriented uses, typically accessed by automobiles. The area plan emphasizes the need for enhancing pedestrian and bicycle connectivity in these

areas and supports the transition to a more dense and walkable form as redevelopment and infill occurs.

Charlotte-Mecklenburg Planning Commission (Planning Committee)

- On December 3, 2014, City staff presented an overview of the process and policy recommendations to the full Planning Commission.
- On January 20, 2015, the Planning Committee of the Planning Commission received public comment. Draft policy recommendations were also presented at this time.
 - The public's comments focused on recommended land use for specific parcels, desire for open space and community facilities, questions regarding affordable housing, inclusion of public art in projects, LEED building and site design, and a request for the Implementation Guide. The staff response to each of the comments and questions is attached.
- On March 17, 2015, the Planning Committee recommended approval of the plan with staff recommended revisions and asked staff to continue to work to ensure that concerns about walkability, building heights, plan administration, and compliance with the zoning ordinance are appropriately addressed.

Transportation & Planning Committee Discussion

- The Transportation & Planning Committee reviewed the draft area plan during their regular meetings on January 12, January 22, February 9, and March 17, 2015. At these meetings, staff provided detailed information about the plan development process, policy recommendations, and plan implementation. The Committee discussed market feasibility, impacts to established neighborhoods in the area, and potential implementation strategies.
- On April 23, 2015, the Committee met and discussed staff responses to public comments and the proposed revisions to the document.
 - Staff noted that an action item would be added to the Implementation Guide to evaluate candidate parcels for potential corrective rezonings.
 - The Committee requested that a timetable for implementing a corrective rezoning strategy be presented at a future Committee meeting, following plan adoption. The timetable will address a detailed assessment of potential rezonings, to ensure that this work can be completed as expeditiously as possible.
 - The Committee voted unanimously, 5-0 (Lyles, Howard, Kinsey, Phipps, and Smith) to recommend adoption of the UCAP Introduction and Concept Plan with the staff proposed revisions; and to have staff provide a schedule of potential corrective rezonings for the Committee to review.

City Council Discussion

- On April 13, 2015, the City Council received public comments from 16 speakers.
- The concerns raised related to: 1) the transition from suburban to urban retail forms in the transit station areas, 2) guidelines for appropriate building heights, and 3) zoning implementation strategies.
- On April 23, 2015, City staff provided responses to each of these concerns during the Transportation & Planning Committee meeting.

Next Steps

Staff will develop a timetable for implementing a corrective rezoning strategy for discussion at an upcoming Transportation & Planning Committee meeting.

Fiscal Note

- Funding: Not Applicable

Attachment 7

UCAP Concept Plan: <http://ww.charmeck.org/Planning/UCAPDraft.pdf>
Staff Proposed Revisions to the Draft Plan as of April 22, 2015

BUSINESS

17. Nominations to Boards and Commissions

Action: Nominate citizens to serve as specified. Incumbents may be reappointed at this meeting.

A. BUSINESS ADVISORY COMMITTEE

- Two recommendations by the Charlotte Chamber of Commerce for appointment by the City Council for three-year terms beginning April 29, 2015, and ending April 28, 2018.
 - Virginia DeAtley is eligible and interested in being considered for reappointment.
 - Will Brooks is eligible but NOT interested in being considered for reappointment

Attachment 8

[Applications](#)

B. BECHTLER ARTS FOUNDATION BOARD

- One appointment for a three-year term beginning July 1, 2015, and ending June 30, 2018.
 - Keith Cradle is eligible and interested in being considered for reappointment.

Attachment 9

[Applications](#)

C. CHARLOTTE-MECKLENBURG COALITION FOR HOUSING

- Two appointments, one for a legal representative and the other for a representative from the general community, for three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Brandon Lofton (legal representative) is eligible and interested in being considered for reappointment.
 - Ken Szymanski (general community representative) has served two full terms of service; therefore he is not eligible for reappointment.

Attachment 10

[Applications](#)

D. CHARLOTTE REGIONAL VISITORS AUTHORITY

- Two appointments for at-large positions for three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Sabrina Brown and Venessa Harrison are eligible and interested in being considered for reappointment.

Attachment 11

[Applications](#)

E. CHARLOTTE WATER ADVISORY COMMITTEE

- Two appointments for three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Leslie Jones and Ralph Messera are eligible and interested in being considered for reappointment.

Attachment 12[Applications](#)**F. CITIZENS' REVIEW BOARD**

- One appointment for an unexpired term beginning immediately and ending July 31, 2015, and then continuing for a full three-year term beginning August 1, 2015, and ending July 31, 2018.
 - Carolyn Millen has resigned.

Attachment 13[Applications](#)**G. CITIZENS' TRANSIT ADVISORY GROUP**

- One appointment for a two-year term beginning July 1, 2015, and ending June 30, 2018.
 - Frank Kretschmer II is eligible and interested in being considered for reappointment.

Attachment 14[Applications](#)**H. HISTORIC DISTRICT COMMISSION**

- One appointment for a resident owner of Hermitage Court for an unexpired term beginning immediately and ending June 30, 2015, and then continuing for a full three-year term beginning July 1, 2015, and ending June 30, 2018.
 - Lisa Yarbrough has failed to meet the City Council attendance policy requirement.
- One appointment for an at-large representative for a three-year term beginning July 1, 2015, and ending June 30, 2018.
 - Belinda Corbus is eligible and interested in being considered for reappointment.

Attachment 15[Applications](#)**I. KEEP CHARLOTTE BEAUTIFUL**

- Four appointments for three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Joshua Arnold, Joshua Middleton and Sara Zdeb are eligible and interested in being considered for reappointment.
 - Lawrence Ferri is eligible but not interested in being considered for reappointment.

Attachment 16[Applications](#)

J. PASSENGER VEHICLE FOR HIRE

- Two appointments, one for a Category #1 representative (taxicab, limousine, or other vehicle for hire company owner) and the other for a Category #5 representative (person with a disability or a representative from an organization that represents persons with disabilities) for three-year terms beginning July 1, 2015, and ending June 30, 2018.
 - Robert Walker (Category #1) and Byron Mumford (Category #5) are eligible and interested in being considered for reappointment.

Attachment 17[Applications](#)**K. PLANNING COMMISSION**

- One appointment for a three-year term beginning July 1, 2015, and ending June 30, 2018.
 - A. Cozzie Watkins is eligible and interested in being considered for reappointment.

Attachment 18[Applications](#)**L. TRANSIT SERVICES ADVISORY COMMITTEE**

- One appointment for a van pool rider for an unexpired term beginning immediately and ending January 31, 2016.
 - William Grimm, Jr. has resigned.

Attachment 19[Applications](#)**M. TREE ADVISORY COMMISSION**

- One appointment for an unexpired term beginning immediately and ending December 13, 2015.
 - Ann Macon-Ellis has failed to meet the City Council attendance policy requirement.

Attachment 20[Applications](#)**18. Conclusion of Consent Agenda****19. Mayor and City Council Topics**

City Council members may share information and raise topics for discussion.

CONSENT

Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



On April 8, 2013, the City Council voted to replace the City's Small Business Opportunity (SBO) Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

A handout of Charlotte Business INCLUSION Policy references is included as an attachment at the end of the Council Business Agenda.

Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and CATS.

Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

The Property Transaction process following the City Council approval for condemnation is referenced at the end of the Council Business Agenda.

20. Atando Avenue Apartments Bond Issuance Approval

Action: Adopt a resolution granting the Charlotte Housing Authority's request to issue multi-family housing revenue bonds to finance the development of Atando Avenue Apartments.

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
Zelleka Biermann, Neighborhood & Business Services

Explanation

- The Charlotte Housing Authority (CHA) is requesting the City adopt a resolution authorizing the issuance of multi-family housing revenue bonds for Atando Avenue Apartments, LLC a multi-family development. The bond allocation is from the North Carolina Housing Finance Agency.
- The CHA bonds, not to exceed \$10,000,000, will finance a portion of the development construction. Construction of this development does not affect the City's Community Investment Plan.
- Approval of this request is required by the governmental unit having jurisdiction over the area where the development is located to satisfy Section 147(f) of the Internal Revenue Service Code.

Background

- The Charlotte-Mecklenburg Housing Partnership, Inc. (Housing Partnership) is the developer of the Atando Avenue Apartments, the final affordable multi-family phase of the Double Oaks redevelopment plan.
- The Atando development is a component of Brightwalk, a redevelopment of the Double Oaks Community.
- On July 23, 2007, the City Council approved Brightwalk, as a mixed-income and mixed-use development on 98 acres of land along the Statesville Avenue corridor.
- The total projected City investment was \$25 million consisting of a combination of loans and grants. The redevelopment plan includes single-family homes, townhouses, retail services, and offices.
- Located in Northeast Charlotte, the development contains new infrastructure, streets, and currently has 216 new affordable housing units and 231 market rate lots under contract.
- The Atando development will add the final 130 affordable housing units bringing the total in Brightwalk up to 346 units serving households earning 60% (\$40,320) or below of the area median income. Atando is scheduled to be completed by the end of 2016.

Attachment 21

[Charlotte Housing Authority Resolution](#)
[City of Charlotte Resolution](#)

21. Vehicle Partition Donation

Action: Adopt a resolution authorizing the donation of five surplus vehicle partitions to the Charlotte-Mecklenburg Hospital Authority (dba Carolinas HealthCare System) for the purpose of patient security in patient transportation vehicles.

Staff Resource(s): Greg Crystal, Police

Explanation

- North Carolina General Statute 160A-280 authorizes the donation of personal property from a City to another governmental unit upon adoption of a resolution by the City Council.
- The Charlotte-Mecklenburg Police Department (CMPD) has been approached by the Charlotte-Mecklenburg Hospital Authority regarding the availability and disposition of five vehicle prisoner partitions at the end of their useful life.
- A vehicle partition divides the front passenger area from the rear passenger area. Partitions are an extra security measure for officers as they transport passengers.
- Charlotte-Mecklenburg Hospital Authority operates Crown Victoria vehicles in their patient transport fleet and has a need for partitions to accommodate patients requiring secured transport.
- CMPD used vehicle partitions in the Ford Crown Victoria police vehicles. However in 2011, Ford discontinued production of the Crown Victoria model and the partition that fits is no longer available for purchase.
- Vehicle prisoner partitions are manufactured to a size and shape specific to a make and model of a vehicle. Partitions removed from the Crown Victoria vehicles are not compatible with replacement vehicles and are disposed of as scrap metal.
- Based on most recent data, the estimated total scrap value of the five partitions is \$31.
- The Charlotte-Mecklenburg Hospital Authority would accept the donated partitions "as is" and without warranty.

Fiscal Note

- Funding: Not applicable

Attachment 22

[Resolution](#)

22. Small Business Web Portal Services Contract

Action: Approve a contract in the amount of \$44,000 with CGR Creative, LLC for small business web portal maintenance services for one year.

Staff Resource(s): Natasha Warren, Neighborhood & Business Services

Explanation

- In May 2011, the City launched the web portal <http://charlottebusinessresources.com/> that connects businesses with information and area resources needed for success.
- The website is a collaborative effort among the City and 19 business organizations including Central Piedmont Community College, the Charlotte Chamber, the U.S. Small Business Administration, CharlotteWorks, and Ventureprise.
- The site provides the following information and tools, including but not limited to:
 - Contracting opportunities;
 - A smart search feature and calendar of community business-related events that can be customized to push specific content to a user's calendar;
 - A resource navigator to assist users with finding the ideal business resource;
 - An interactive blog and social media presence including Facebook, Twitter, YouTube, and LinkedIn; and
 - Quarterly e-newsletter subscriptions.
- Since the launch of the web portal, site visitors have grown steadily. The website has experienced a 75% increase in site visits between 2013 and 2014.
- The contract with CGR Creative, LLC will allow for the provision of ongoing website technical support services, search engine optimization, marketing strategy development/implementation, and social media marketing.
- The total contract value including the contract extensions is \$143,850.

Selection Process

- In early 2013, the City conducted a Request for Proposal process and selected CGR Creative, LLC.
- The original contract with the service provider expired in June 2014. The City Manager has authorized two contract amendments to extend the term until June 30, 2015.
- CGR Creative, LLC, as developer of the updated site, has the breadth of knowledge, specific hands-on experience, and ability to respond in a timely manner to requests from staff regarding the site without unnecessary service disruption.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy). CGR Creative, LLC is a City SBE.

CGR Creative, LLC is a City SBE.

Fiscal Note

- Funding: Neighborhood & Business Services Operating Budget

23. Brown's Cove Remediation Agreement and Release

- Action:**
- A. Approve a remediation agreement and release with the residents of Brown's Cove to remove sedimentation in the cove, and**
 - B. Approve payment by three City departments into a remediation escrow account in the following amounts:**
 - **Aviation: \$190,227.22,**
 - **Engineering & Property Management: \$42,025.51, and**
 - **Charlotte Water: \$3,989.95.**

Staff Resource(s): Robert Phocas, Neighborhood & Business Services
Karen Weatherly, City Attorney's Office

Explanation

- At the April 8, 2013 City Council Dinner Briefing, staff presented an overview of the history of sedimentation in Brown's Cove, located on Lake Wylie, and efforts that had been taken to date to pay for and remove the sedimentation.
- After the presentation, the City Council requested staff work with the various stakeholders/developers and regulatory entities to reach a mutually acceptable remedy. Several of the stakeholders are City departments: Aviation, Engineering & Property Management and Charlotte Water.
- Since that time, City staff has worked with Mecklenburg County, the Mecklenburg Soil and Water Conservation District (the District), private stakeholders, the NC Department of Environment and Natural Resources (NCDENR), and Brown's Cove residents to reach a solution.
- With the help of legal counsel, hired by the residents of Brown's Cove, an agreement has been reached that will allow Brown's Cove to be dredged.
- In summary, the stakeholders have agreed to the following remedy in the draft Remediation Agreement and Release:
 - Dredge Brown's Cove after the residents obtain the necessary permits and approvals to perform the work and dispose of the material;
 - Pay for the dredging with contributions from both public and private entities that may have contributed to sedimentation in Brown's Cove. Three City departments will contribute the following amounts:
 - Aviation: \$190,227.22;
 - Engineering & Property Management: \$42,025.51; and
 - Charlotte Water: \$3,989.95;
 - Use a NCDENR grant to reimburse the paying parties 25% of their contribution to the dredging;
 - Release stakeholders from any liability related to the dredging and sedimentation in Brown's Cove that may have occurred between January 1, 2003, through the date of execution of the Remediation Agreement and Release; and
 - Once approved and executed, this agreement will settle all possible claims related to sedimentation that may have occurred as a result of land-disturbing activities in Brown's Cove from January 1, 2003, through the date of execution of the Remediation Agreement and Release.

- Contributing stakeholders include:
 - Private Entity
 - MI Homes,
 - De Witt Real Estate Services,
 - Shea Homes,
 - KB Homes, and
 - Dixie River Land Co.
 - Government (City of Charlotte Departments)
 - Aviation,
 - Charlotte Water, and
 - Engineering & Property Management.
 - Other
 - Charlotte-Mecklenburg Schools

Fiscal Note

- Funding: Aviation, Charlotte Water, and Engineering & Property Management's Operating Budget

Attachment 23

[Remediation Agreement and Release](#)
[NCDENR Grant Award Letter](#)

24. Geotechnical Services

Action: Approve a contract with Terracon Consultants Inc. for unspecified geotechnical and construction material testing services for a term of three years.

Staff Resource(s): Charles Jones, Transportation

Explanation

- The contract provides geotechnical engineering and construction material testing services on various Street Maintenance projects.
- A majority of the testing is performed on the annual resurfacing contracts to ensure proper materials specifications are met by the paving contractors.
- Additionally, the contractor is engaged to perform other testing services related to Street Maintenance construction activities, such as sidewalk repair, curb and gutter construction, and drainage improvements.
- On February 16, 2015, the City issued a Request for Qualifications; six firms submitted a proposal.
- The project team, consisting of staff from the Charlotte Department of Transportation and Engineering & Property Management, evaluated the proposals and selected Terracon Consultants, Inc. as the vendor best meeting the City's needs in terms of similar work experience, availability of a local NCDOT certified asphalt testing laboratory and staff, and a well communicated project understanding.
- The estimated three-year total expenditure is \$450,000.

Charlotte Business INclusion

The City negotiated MWSBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Terracon Consultants, Inc. has committed 5.00% (\$22,500) of the total contract amount to the following certified firm:

- Joel E. Wood & Associates, PLLC (SBE) (\$22,500) (geotechnical)

Fiscal Note

- Funding: Powell Bill Fund

25. Private Developer Funds Appropriation

Action: Adopt a budget ordinance appropriating \$44,810 in private developer funds for traffic signal improvements with the following developers:

- ALTA Berewick, LLC,
- Morningstar Development, and
- Accelerated Learning Solutions, Inc.

Staff Resource(s): Scott Putnam, Transportation

Explanation

- The \$44,810 in private developer funds is restricted to traffic signals, upgrades, and related work to the developer projects listed below.
- The following developers are fully funding traffic signal installations and improvements to mitigate traffic impacts around their respective development projects:
 - ALTA Berewick, LLC contributed \$11,500 for adding signal heads, signage, and detection at the intersection of Dixie River Road and Berewick Commons Parkway.
 - Morningstar Development contributed \$5,000 for the addition of a wood pole for video detection at the corner of S. Tryon Street and Griffith Street.
 - Accelerated Learning Solutions, Inc. contributed \$28,310 for a pedestrian signal with a pedestrian refuge island at 2636 Freedom Drive.
- Payments made by developers are in response to estimates of work prepared by the Charlotte Department of Transportation and supplied to the developers.
- Any funding contributed by developers for signal projects that is unused by the City will be refunded after project completion.

Fiscal Note

- Funding: Developer Contributions

Attachment 24

[Map](#)

[Budget Ordinance](#)

26. Storm Water Services Media Buying and Creative Services

Action: Approve a three-year contract with The Agency Marketing Group for \$167,900 per year to provide media buying and creative services for Charlotte-Mecklenburg Storm Water Services for a total of \$503,700 for Fiscal Year 2016.

Staff Resource(s): Jennifer Smith, Engineering & Property Management

Explanation

- The contract with the Agency Marketing Group provides radio, television, internet and print advertising for Charlotte-Mecklenburg Storm Water Service's Media Campaign (Campaign). The Campaign is year-round and focuses on raising awareness of ways to reduce stormwater pollution and damages from flooding.
- The amount of this contract is less than or equal to the previous three years.
- This contract is jointly funded by Mecklenburg County and the City of Charlotte. The County will pay \$67,500 (40%) per year and the City will pay \$100,400 (60%) per year. These amounts are based on land area and contracted services.
- A contract for media buying service provides the most cost effective way to place advertising, negotiate media rates and space, and obtain added value services because of multiple client bases.
- The amount of this contract is appropriate for maintaining awareness of stormwater messages by 50% of Charlotte residents. Awareness levels are measured each year through a public opinion survey.
- The Campaign is funded through the stormwater utility fee and is coordinated with Mecklenburg County, Charlotte Water, and other City departments to reduce cost and to streamline advertising efforts.
- Fiscal Year 2016 will be Charlotte-Mecklenburg Storm Water Service's 14th year conducting the Campaign.

Selection Process

- On February 27, 2015, the City issued a Request for Qualifications (RFQ) for Media Buying and Creative Services – Fiscal Year 2016, which included a 10% SBE Utilization Goal.
- In response to the RFQ, the City received six proposals from interested service providers.
- The Agency Marketing Group has been under contract with the City to provide Media Buying and Creative Services since 2012.

Media Campaign Messages

- The Campaign focuses on two areas of messaging: 1) stormwater pollution, and 2) flooding.
- Stormwater is the number one source of water pollution in Charlotte.
- Promoting stormwater pollution messages complies with the City's National Pollutant Discharge Elimination System Stormwater Permit and the Federal Clean Water Act.
- Flooding is the number one natural hazard cause of death in Charlotte.
- Promoting flood messages reduces the Federal Emergency Management Agency's flood insurance rates for residents.

Charlotte Business INClusion

Established SBE Goal: 10%

Committed SBE Goal: 10.00%

The Agency Marketing Group met the established subcontracting goal and committed 10.00% (\$50,370) of the total contract amount to the following SBE firm (Part C: Section 2.1 of the Charlotte Business INClusion Policy):

- Pride Communications, Inc. (SBE) (\$50,370) (community outreach)

The Agency Marketing Group is also a City SBE.

Fiscal Note

- Funding: Storm Water Operating Budget

27. Roadway Repairs and Construction Services

- Action:**
- A. Award a contract in the amount of \$574,160 to the low-bidder Showalter Construction Company, Inc. for roadway repairs and construction services, and**
 - B. Authorize the City Manager to approve up to two renewals in the amount not to exceed the original contract amount.**

Staff Resource(s): Bryan Tarlton, Engineering & Property Management

Explanation

- The purpose of these contracts is to provide horizontal construction services on an as-needed basis to the Engineering Department.
- The work includes:
 - Traffic control,
 - Erosion control,
 - Clearing and grading,
 - Asphalt paving,
 - Pavement markings,
 - Concrete curb,
 - Sidewalk,
 - Drives,
 - Wheelchair ramps, and
 - Utility adjustments.
- On January 20, 2015, the City advertised an Invitation to Bid for Unspecified Horizontal Construction Fiscal Year 2014 B; seven bids were received from interested service providers.
- The contract is ongoing and will be funded through various project budgets.
- The contract is expected to be in place until 2018.

Charlotte Business INclusion

Established SBE Goal: 15.00%

Committed SBE Goal: 15.07%

Showalter Construction Company, Inc. exceeded the established subcontracting goal, and has committed 15.07% (\$86,500) of the contract amount to the following certified firms (Part B: Section 3 of the Charlotte Business INclusion Policy):

- Friends & Brothers Concrete, Inc. (SBE, MBE) (\$86,500) (concrete)

Fiscal Note

- Funding: General Community Investment Plan

28. Real Estate Related Services

Action: Authorize the City Manager to enter into one or more unit price contracts with the following real estate-related service firms for two-year terms to support previously-approved Community Investment Plan projects:

Acquisition and Relocation Services:

1. THC, Inc.
2. Professional Property Services, Inc.
3. Gulf Coast, LLC
4. CityScape Acquisition, Inc.
5. Telecommunication and Industrial Consulting Services Corporation (TELICS)
6. Professional Land Management, LLC
7. Michael Ryan Realty, Inc.

Real Estate Appraisal Services:

1. Fortenberry Lambert, Inc.
2. Integra Resources – Charlotte
3. Bryant Rutledge, LLC dba Bryant & Rutledge, LLC
4. The Hopkins-McElhannon Group, Inc.
5. J.D. Parker & Associates, LLC
6. Valbridge Property Advisors
7. James Owens Appraisal
8. T.B. Harris, Jr. & Associates, Inc.
9. TELICS

Real Estate Review Appraisal Services:

1. Valbridge Property Advisors
2. The Hanes Group, Inc.
3. William R. Morgan Company
4. RiverRidge Valuations, Inc.
5. Kathryn M. Bunker

Real Estate Legal Services:

1. Cranford, Buckley, Schultze, Tomchin, Allen & Buie, P.A.
2. Kimberly E. Fox, PLLC
3. Gallivan, White & Boyd, P.A.
4. Nexen Pruet, PLLC
5. Miller & Hall, P.A.
6. Legal Title Research, LLC
7. Rogers Townsend & Thomas, PC

Real Estate Property Management Services:

1. OnPointe Partners, LLC
2. Cityside Management Corporation

Staff Resource(s): Tony Korolos, Engineering & Property Management

Explanation

- Real estate related services are required as part of the real estate acquisition phase for all local and federal funded Community Investment Plan projects.
- Separate contracts are required to meet the guidelines of local and federal agencies, including Federal Transit Administration, Federal Highway

Administration, Housing and Urban Development, and North Carolina Department of Transportation.

Selection Process

- On February 6, 2015, the City advertised Requests for Proposals for the various services. All firms providing real estate services in the City's vendor system were solicited by email.
- To meet workload demands, a total of 30 firms were selected using a competitive proposal selection process to provide real estate services for their respective area of expertise.
- For federal and state funded projects, contracts are required to comply with federal and state procurement guidelines.
- Projects will be assigned to firms on a work-order basis using unit prices provided for in the contract.

Real Estate Acquisition and Relocation Services

- Real estate acquisition and relocation services are required to obtain the title to the properties necessary for the construction and operation of various projects and to relocate any firms or persons displaced as a result of the projects.
- The firms will negotiate with all impacted private property owners to acquire the rights needed.
- The firms also will provide relocation assistance to all eligible individuals and businesses displaced by the projects.
- All selected firms are provided training in City negotiation policies and procedures and are monitored closely for compliance. Firms are provided with written policies, procedures, and training to ensure they meet the City's expectations of proper behavior, courtesy, and professionalism towards citizens.
- Annual total expenditures for real estate acquisition and relocation services with the seven firms are anticipated to total \$8,000,000.

Real Estate Appraisal and Real Estate Review Appraisal Services

- Real estate appraisal and real estate review appraisal services are required during the real estate acquisition phase of public projects to determine impacts to real property.
- Certified independent real estate appraisers are required to have expertise in eminent domain appraisals and establishing fair and just compensation for property owners.
- Each property must have an appraisal before just compensation can be established.
- Annual total expenditures for real estate appraisal and real estate review appraisal services with the 14 firms are anticipated to total \$3,000,000.

Real Estate Legal Services

- Real estate legal services are required during the acquisition phase of public projects to research and certify ownership information and to conduct real estate closings, ensuring the City receives good titles for the required properties.
- The legal firms will research and provide titles on all privately-owned parcels required for the projects. The firms will then conduct real estate closings on the successfully negotiated parcels.
- Annual total expenditures for real estate legal services with the seven firms are anticipated to total \$5,000,000.

Real Estate Property Management Services

- Real estate property management services are required to maintain properties acquired for the construction of various projects, including pre-demolition property management on those properties with improvements.
- The firms will provide services including property inspections and reports, structure boarding and securing, pest and rodent control, and mowing and grounds maintenance.
- Annual total expenditures for real estate property management services with the two firms are anticipated to total \$750,000.

Charlotte Business INclusion

No subcontracting goals were established for these service contracts because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy). These are task-order based contracts, and as they evolve, the City anticipates 10% overall MWSBE utilization with five of the selected firms, whom are City MWSBEs:

Acquisition and Relocation Services:

- CityScape Acquisition, Inc. (SBE, WBE)
- Gulf Coast, LLC (SBE)
- Michael Ryan Realty, Inc. (SBE)

Real Estate Appraisal & Review Appraisal Services:

- The Hopkins-McElhannon Group, Inc. (SBE)

Real Estate Property Management Services:

- OnPointe Partners, LLC (SBE, MBE)

Fiscal Note

- Funding: Various programs within the Community Investment Plan

29. Transmission Repair Services

- Action:**
- A. Approve a unit price contract with Dartco Allison Transmission Specialist for Allison Transmission repair and rebuild services for an initial term of three years, and**
 - B. Authorize the City Manager to approve two, one-year renewal options with possible price adjustments as authorized by the contract, and contingent upon the company's satisfactory performance.**

Staff Resource(s): Chris Trull, Management & Financial Services

Explanation

- The City's fleet includes equipment and trucks that are built with Allison transmissions.
- On February 5, 2015, the City issued a Request for Proposals for Allison Transmission repair and rebuild services; the City received three proposals from interested service providers.
- Management & Financial Services staff evaluated the proposals and recommends awarding the contract to Dartco Allison Transmission Specialist as the service provider best meeting the City's needs in terms of qualifications, experience, proposed solutions, cost, and value.
- The selected vendor will provide all services related to Allison transmissions inclusive of:
 - Complete replacement,
 - Repair,
 - Rebuild, and
 - Warranty services.
- The estimated annual contract expenditures are \$250,000.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Various Departments' Operating Budget

30. Refuse Trucks Body Repair Parts

- Action:**
- A. Approve the purchase of McNeilus Refuse Truck original equipment manufacturer body parts, as authorized by the sole source exemption of G.S. 143-129 (e)(6),**
 - B. Approve a contract with McNeilus Companies, Inc. for the purchase of McNeilus refuse truck body parts for the term of five years, and**
 - C. Authorize the City Manager to extend the contract for two additional, one-year terms with possible price adjustments as deemed reasonable and appropriate by the City Manager.**

Staff Resource(s): Chris Trull, Management & Financial Services

Sole Source Exemption

- G.S. 143-129 (e) (6) provides that formal bidding requirements do not apply when:
 - Performance or price competition are not available;
 - A needed product is available from only one source or supply; or
 - Standardization or compatibility is the overriding consideration.
- Sole sourcing is necessary for this contract because there is only one supply source.
- The City Council must approve purchases made under the sole source exception.

Explanation

- Fleet Management currently maintains 43 McNeilus automated refuse collection trucks for Solid Waste Services.
- McNeilus warranties require original equipment manufacturer (OEM) parts for all maintenance, which are only available directly from the company.
- OEM parts are also required to retain factory training, failure analysis, and diagnostic and technical support.
- Annual expenditures under the contract are estimated to be \$450,000.

Charlotte Business INClusion

This is a Sole Source contract and is exempt (Part A: Appendix 1.27 of the Charlotte Business INClusion Policy).

Fiscal Note

- Funding: Solid Waste Services Operating Budget

31. Address Master Program – Phase 2

Action:

A. Approve a contract with Information Builders, Inc. for Phase 2 of the address master data management solution, including professional services, additional software licenses, and training for up to \$329,300, and

B. Authorize the City Manager to approve the purchase of ongoing software maintenance and support for Information Builders Inc. WebFocus software and iWay software for as long as the City uses the software, consistent with City business needs.

Staff Resource(s): Jeffrey Stovall, Innovation & Technology
Twyla McDermott, Innovation & Technology

Explanation

- The City initiated the Address Management Program in 2009 to standardize the quality of address data and improve how we use address data across the City departments.
- On July 22, 2013, the City Council approved a contract with Information Builders, Inc. for iWay address management software and implementation services for the initial production solution and up to two renewal options for continuing maintenance and support for the iWay software.
- The solution, referred to as SIMBA (Service Impact Messaging by Address) by the City, provides a centralized, one-solution approach for improved address data quality, internal process efficiencies, and shared standardized address data management.
- Benefits of SIMBA and the City's Address Management Program are:
 - Cost avoidance and efficiency savings estimated at \$182,000 annually, which includes financial savings on postage from returned mail, cost avoidance by reducing duplicate address data management processes across departments, and staff productivity gains by standardizing address data;
 - The addition of approximately 44,000 address records above the current address record count in Mecklenburg County, which was the legacy source, including commercial and multi-family unit designations;
 - Quicker access to address data by centralizing the data;
 - Accurate, validated reliable address data mastered from three separate data sources, which provides more complete results. The three data sources are:
 - County land records address data,
 - County tax appraisal address data, and
 - Service locations from Solid Waste Services;
 - U.S. Postal Service address-validation for mail delivery purposes; and
 - Overlaying address records with information for City Council Districts, Neighborhood Profile Areas, and other boundary designations.
- Phase 1 of the program focused on address locations and needs for Solid Waste Services and was successfully completed.
- For Phase 2, Information Builders was selected because the solution is an update and expansion of the original work, with the majority of the contract being professional services, which does not require a new solicitation.

- Phase 2 includes:
 - Professional services for the upgrade of existing iWay master address data management software and the technical environment;
 - Professional services for the integration of address data to the Solid Waste Service Cityworks and CharMeck 311 Lagan systems;
 - Software licensing for WebFocus to provide a user interface; and
 - Software training for City staff.
- Phase 2 costs are as follows:
 - Implementation Services - \$257,040,
 - WebFocus Software Licenses - \$49,800, and
 - Training - \$22,460.
- Staff seeks City Council approval for the City Manager to purchase maintenance and support for as long as the City uses the software. This may be done by amendment to the original contract or by new contracts with the same or other vendors that may offer such services in the future.
- The estimated annual expenditures for ongoing software maintenance and support is as follows:
 - WebFocus software: \$8,300, and
 - iWay software: \$54,000
- These amounts are subject to adjustments as authorized by the contract or City Manager.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy.

Fiscal Note

- Funding: Various Departments' Operating Budgets

32. Regional Interstate Ramp Metering Municipal Agreement

Action: Authorize the City Manager to execute a Municipal Agreement with the North Carolina Department of Transportation to:

1. Participate in a study of deploying ramp meters on Interstate-77, Interstate-85, Interstate-277, and Interstate-485, and
2. Reimburse the North Carolina Department of Transportation for the local cost share with funds allocated to the Charlotte Regional Transportation Planning Organization.

Staff Resource(s): Robert Cook, Planning

Explanation:

- A significant cause of freeway traffic congestion is large numbers of vehicles attempting to enter traffic flow at the same time.
- Ramp metering is a congestion management strategy to help control demand for freeway access through use of signals installed on on-ramps. The on-ramps momentarily hold entering traffic and allow one or two vehicles to merge onto a freeway every few seconds, thereby spacing vehicles entering the freeway in order to reach merging speed and safely enter into the traffic flow. An illustration of a ramp meter strategy is attached.
- Ramp metering is a component of the Charlotte Regional Transportation Planning Organization's (CRTPO) federally-required Congestion Management Process
- The North Carolina Department of Transportation (NCDOT) plans to undertake a region-wide study to examine the feasibility of deploying ramp meters at interstate interchanges in the Charlotte region.
- The NCDOT region-wide study will examine all interstate ramps on Interstate-77, Interstate-85, Interstate-277, and Interstate-485 in Mecklenburg, Iredell, Gaston, and Cabarrus Counties.
- The CRTPO component will consist of study of interchanges on Interstate-77 in Mecklenburg and Iredell Counties, on Interstate-85 in Mecklenburg County, and on Interstate-277 and Interstate-485.
- The study will cost approximately \$700,000.
 - The region's three Metropolitan Planning Organizations have each been asked to contribute pro rata shares of their federal funds to the study. The CRTPO's policy board has committed to the local estimated cost share of up to \$152,857 in the form of planning grant funds received from the Federal Highway Administration.
 - The other two Metropolitan Planning Organizations' pro rata share is collectively \$22,143.
 - The Transportation Planning Branch of the NCDOT will be responsible for funding the remaining \$525,000.
- A Municipal Agreement with NCDOT is needed for the City, in its capacity as the lead planning agency for the CRTPO, to reimburse NCDOT for the CRTPO's cost share.
- It is anticipated the study will take approximately one year to complete.

Charlotte Business INclusion

This is a municipal agreement and is exempt (Part A: Appendix 1.27 of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Federal Highway Administration Planning Grant for the Charlotte Regional Transportation Planning Organization.

Attachment 25

[Municipal Agreement](#)
[Ramp Metering Photo](#)

33. Airport Master Plan Contract Amendment

Action: A. Approve contract amendment #2 in the amount of \$664,255 with Landrum & Brown, Inc. to add a Support Facilities Plan and a Land Acquisition Map to the Airport's Master Plan contract, and

B. Adopt a budget ordinance appropriating \$664,255 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On November 25, 2013, the City Council approved a contract with Landrum & Brown, Inc., in the amount of \$2.5 million, to prepare an Airfield Capacity Enhancement Plan (ACEP). The purpose of the plan is to evaluate the benefits and timing of additional airfield development based on forecasted demand.
- On April 14, 2014, the City Council approved contract amendment #1, in the amount of \$697,660, to add a task order to undertake a Terminal Capacity Enhancement Plan (TCEP) to supplement the airfield planning effort. The information from the ACEP and TCEP is integrated into one document that has now become the Airport's Master Plan Update.
- The Federal Aviation Administration (FAA) has now requested the Airport expand its Master Plan efforts to include two additional tasks:
 - First, the inclusion of a Land Acquisition Map.
 - Second, the inclusion of aviation support facilities in the Master Plan Technical Report and Airport Layout Plan.
- The Land Acquisition Map is an inventory of all land that is designated airport property and provides identification of the various parcels. Data recorded includes but is not limited to parcel information, property ownership history, and conveyance information.
- The Support Facilities Plan is an analysis that will identify impacts to airport facilities that are expected as a result of the Airport Master Plan recommendations and present alternatives to minimize those impacts.
- The new total value of the contract, to include the amendment, is \$3,861,915.

Disadvantaged Business Enterprise (DBE)

All additional work involved in this change order will be performed by Landrum & Brown, Inc. and its existing sub consultants. Landrum & Brown, Inc. has committed 10.01% (\$66,465) of this amendment to the following certified firms:

- Arora Engineers (DBE) (\$53,172) (digital drawing of the Geographic Information System).
- Airport Design Consultants, Inc. (DBE) (\$13,293) (planning support).

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 26

[Budget Ordinance](#)

34. Checked Baggage In-Line System Grant Amendment

Action: **A. Adopt a resolution accepting a grant amendment in the amount of \$3,834,000 from the Department of Homeland Security’s Transportation Security Administration for construction of additional secondary screening areas associated with the Checked Baggage In-Line System, and**

B. Adopt a budget ordinance appropriating \$3,834,000 of the grant proceeds to the Aviation Community Investment Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On May 24, 2010, the City Council accepted a federal grant in the amount of \$45,431,845 from the Transportation Security Administration (TSA) for the construction of the Checked Baggage In-Line System. This grant provides funding for 90% of project costs with the remaining 10% paid with General Airport Revenue Bonds (GARBs).
- Recently, the TSA changed the standards for screening requiring the current Airport baggage system to increase the secondary screening area in order to maintain the required baggage screening rate. The TSA required the Airport to modify the design of the system under construction to accommodate the revised standards.
- On February 23, 2015, the City Council approved a change order with Pteris Global (USA), Inc. for construction of additional space, conveying systems, and secondary screening equipment necessary for baggage screening system to meet the new TSA standards.
- TSA has now offered this grant amendment to fund the additional work required by the change in standards.
- The grant funds will replace the Aviation Discretionary Funds that were appropriated with the change order on February 23, 2015.
- The revised grant amount with this amendment is \$49,265,845.

Fiscal Note

- Funding: Aviation Community Investment Plan and Transportation Security Administration Grant

Attachment 27

[Budget Ordinance](#)
[Resolution](#)

35. Irwin Creek Wastewater Treatment Plant Grit System Improvements Project

Action: Award a contract in the amount of \$123,561 to the low-bidder BW Solutions, LLC for construction services for the Irwin Creek Wastewater Treatment Plant Grit System Improvements.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- The Irwin Creek Wastewater Treatment Plant is located off of Billy Graham Parkway, adjacent to the Billy Graham Library complex.
- During the early stages of the wastewater treatment process, grit is removed to minimize abrasive damage to processing equipment further into the plant.
- The main components of the grit removal system at Irwin Creek Wastewater Treatment Plant have reached the end of their useful life and are showing signs of significant corrosion.
- The project will replace worn out components and retrofit improvements to enable better fine grit particle removal.
- These improvements will result in less grit material passing through to the rest of the system, thus reducing operations and maintenance costs and increasing the useful lifespan of the treatment plant.
- On April 8, 2015, Charlotte Water issued an Invitation to Bid for construction services for Irwin Creek Wastewater Treatment Plant grit system improvements; BW Solutions, LLC was the only vendor to submit a bid and was considered the lowest responsive, responsible bidder.

Charlotte Business INclusion

Construction contracts estimated to be less than \$300,000 informal and exempt from the goal setting process (Part A: Section 3.1 of the Charlotte Business Inclusion Policy).

BW Solutions, LLC is a City SBE.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 28

[Map](#)

36. Refund of Property and Business Privilege License Taxes

Action: **A. Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$4,551.97, and**

B. Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$5,803.65.

Staff Resource(s): Henry Simmons, Management & Financial Services

Explanation

- Notification of Property Tax and Business Privilege License Tax refunds due to clerical or assessor error are provided to the City by Mecklenburg County.

Pearson Review update

- In accordance with the ordinance approved by the City Council on August 25, 2014, and the North Carolina law, a list of refunds, which have been paid since the last City Council Business Meeting as a result of the Pearson Review, is available at the City Clerk's Office.
- The amount of Pearson Review refunds paid since the last City Council Business Agenda Meeting on April 27, 2015, totaled \$89,476.90.

Fiscal Note

- Funding: Not Applicable

Attachment 29

[List of Property Tax Refunds and Resolution](#)
[List of Business Privilege Refunds and Resolution](#)

37. Resolution of Intent to Abandon Cecil Street

Action: **A. Adopt a Resolution of Intent to abandon Cecil Street, and**

B. Set a public hearing for June 22, 2015.

Staff Resource(s): Jeff Boenisch, Transportation

Explanation

Cecil Street is located in Council District 1.

Attachment 30

[Map](#)
[Resolution](#)

38. Meeting Minutes

Action: Approve the titles, motions, and votes reflected in the Clerk's record as the minutes of:

- **March 02, 2015: Business Meeting**
- **March 16, 2015: Zoning Meeting**
- **March 23, 2015: Business Meeting**

39. In Rem Remedy

For In Rem Remedy A-G, the public purpose and policy are outlined here.

Public Purpose:

- Eliminate a blighting influence.
- Reduce the proportion of substandard housing.
- Increase tax value of property by making land available for potential infill housing development.
- Support public safety initiatives.

Policy:

- Housing & Neighborhood Development
- Community Safety

The In Rem Remedy items were initiated from 3 categories:

1. Public Safety – Police and/or Fire Dept.
2. Complaint – petition by citizens, tenant complaint or public agency referral
3. Field Observation – concentrated code enforcement program

The In Rem Remedy item (s) is listed below by category identifying the street address and neighborhood.

Public Safety

- A. 3535 Jonquil Street (Neighborhood Profile Area 370)
- B. 4220 Rochelle Lane (Neighborhood Profile Area 385)
- C. 1451 Torrence Grove Church Road (Neighborhood Profile Area 234)
- D. 327 Vickery Drive (Neighborhood Profile Area 271)

Complaint:

- E. 3425 Commonwealth Avenue (Neighborhood Profile Area 2)

Field Observation:

- F. 1817 Beatties Ford Road (Neighborhood Profile Area 85)
- G. 3547 Frew Road, Units 1-14 (Neighborhood Profile Area 21)

Public Safety:

A. 3535 Jonquil Street

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 3535 Jonquil Street (Neighborhood Profile Area 370).

[Attachment 31](#)

B. 4220 Rochelle Lane

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 4220 Rochelle Lane (Neighborhood Profile Area 385).

[Attachment 32](#)

C. 1451 Torrence Grove Church Road

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 1451 Torrence Grove Church Road (Neighborhood Profile Area 234).

[Attachment 33](#)

D. 327 Vickery Drive

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 327 Vickery Drive (Neighborhood Profile Area 271).

[Attachment 34](#)

Complaint:

E. 3425 Commonwealth Avenue

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 3425 Commonwealth Avenue (Neighborhood Profile Area 2).

[Attachment 35](#)

Field Observation:

F. 1817 Beatties Ford Road

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 1817 Beatties Ford Road (Neighborhood Profile Area 85).

[Attachment 36](#)

G. 3547 Frew Road, Units 1-14

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 3547 Frew Road, Units 1-14 (Neighborhood Profile Area 21).

[Attachment 37](#)

PROPERTY TRANSACTIONS

40. Sale of Property: West Tyvola Road

Action:

A. Adopt a resolution proposing to accept the offer from C4 Investments, LLC to purchase approximately 6.369 acres of land on West Tyvola Road (Parcel Identification Number 143-133-01) for \$1,610,000, and

B. Authorize the advertisement of the proposed sale for upset bids in accordance with the resolution and authorize the City Manager to execute all documents necessary to complete the sale of the property in accordance with the resolution.

Staff Resource(s): Tony Korolos, Engineering & Property Management
Robert Drayton, Engineering & Property Management

Explanation

- The property is located on West Tyvola Road, across the street from City Park, a mixed-use development on the former Tyvola Road Coliseum site.
- The City has no alternative use for the property.
- An appraisal of the property established the fair market value at \$1,610,000.
- The property was listed for sale on the City's website (<http://cityproperties.charlottenc.gov>), and staff posted a "For Sale" sign was posted on the property. Notifications were also sent to brokers and developers who have previously expressed interest in this property.
- C4 Investments, LLC, presented an initial offer at appraised value.
- If the City Council approves this action, C-4 Partners, LLC's offer will be advertised for upset bid based on the following terms and conditions:
 - Purchase price of \$1,561,700;
 - Earnest money deposit of \$78,085;
 - Due diligence period of 210 days;
 - Option to extend due diligence period for 60 days;
 - Closing within 30 days after the expiration of the due diligence period or any extensions; and
 - All non-refundable deposits will be applied to the purchase price.
- If there are upset bids, staff will present the highest final bid to the City Council for approval.
- If there is no upset bid, or C-4 Partners, LLC, remains the high bidder, staff will proceed to sell the property to C-4 Partners, LLC.

Background

- The property is residual land created by the construction of West Tyvola Road and is currently zoned MUDD-O.
- The Planning Committee of the Charlotte-Mecklenburg Planning Commission recommended approval to sell the property.

Fiscal Note

- Funding: Proceeds from the sale of the property will be deposited in the General Fund Pay-As-You-Go Community Investment Plan

Attachment 38

[Map](#)
[Resolution](#)

41. Sale of Parcel 4, Interstate-277 Surplus Land

Action:

A. Adopt a resolution proposing to accept the offer from RED-Overlook, LLC, to purchase approximately 2.043 acres of vacant land on South Boulevard, Parcel 4 of the Interstate-277 Surplus Land (Parcel Identification Number 125-131-07) for \$4,100,000, and

B. Authorize the advertisement of the proposed sale for upset bids in accordance with the resolution and authorize the City Manager to execute all documents necessary to complete the sale of the property in accordance with the resolution.

Staff Resource(s): Ron Kimble, City Manager's Office
 Tony Korolos, Engineering & Property Management
 Catherine Cooper, City Attorney's Office

Explanation

- In April 2015 the City Manager's Office received an offer from RED-Overlook, LLC for the purchase and development of Parcel 4 of the Interstate-277 (I-277) surplus land (Parcel Identification Number 125-131-07) located between South Boulevard, East Morehead Street, and I-277.
- RED-Overlook, LLC submitted a contract that has been accepted as the initial offer and will be advertised for upset bids in accordance with North Carolina General Statute 160A-269.
- The offer from RED-Overlook, LLC includes the following terms:
 - Price of \$4,100,000. The Member of the Appraisal Institute appraised value is \$4,980,000.
 - A deposit of 5% of the purchase price (\$205,000) as required per North Carolina General Statute 160A-269.
 - A due diligence period of 210 days. After the initial 210-day due diligence period, \$75,000 of the deposit becomes non-refundable.
 - Buyer has the ability to extend due diligence period for up to three, 30-day periods with an additional earnest money deposit of \$25,000 per period if North Carolina Department of Transportation (NCDOT) has not granted full signalized access to the subject property. The additional deposits are non-refundable.
 - Closing shall occur no later than 60 days after the expiration of the due diligence period and any extensions.

Request

- City Council is requested to accept the offer for Parcel 4 from RED-Overlook, LLC subject to the upset bid process. The managing partner for RED-Overlook is Paul Bell who specializes in retail, multi-family, and office development on the east coast.
- The proposed sale will be advertised for upset bids in accordance with North Carolina General Statute 160A-269. A qualifying upset bid is one that increases the purchase price by at least 5% plus \$100 and meets or exceeds all of the material terms of the contract to the advantage of the City.
- If RED-Overlook, LLC submits the highest qualified bid, the City Manager will execute all documents necessary to complete this transaction.
- If RED-Overlook, LLC does not submit the highest qualified bid, City staff will bring the highest upset bid back to the City Council for consideration and action.

- The City Council has the right to accept or reject any offers.

Background

- In accordance with the Center City Transportation Plan (approved by the City Council in 2006), the City modified the I-277/Caldwell Street interchange. The modifications resulted in surplus NCDOT right-of-way.
- Five parcels of surplus I-277 land deeded to the City by the NCDOT have been marketed nationwide for sale after completion of the interchange modifications.
- Parcel 5 was sold in mid-2013, Parcel 1 is under contract with closing later this year, and Parcel 2 is going through the upset bid process.
- As a component of the funding plan for the NASCAR Hall of Fame, the NCDOT agreed to provide \$5,000,000 in construction funding for the modifications and deed five parcels of surplus right-of-way to the City.
- The current outstanding loan balance is \$20,017,102.75 and includes a principal balance of \$16,230,794.76 plus accrued interest of \$3,786,307.99.
- The proceeds of sale will be applied as payment on the \$20,000,000 "land loan" from Wells Fargo and Bank of America, used for the construction of the NASCAR Hall of Fame.
- The parcel is zoned UMUD and has no identified public use.
- The Planning Committee of the Charlotte-Mecklenburg Planning Commission recommended approval to sell the property to the private sector.

Attachment 39[Map](#)[Resolution](#)

42. Sale of Property: 2912 L.D. Parker Drive

- Action:**
- A. Adopt a resolution proposing to accept the offer from Esther Onyoni and Kaunda Matoke to purchase a residential lot at 2912 L.D. Parker Drive (Parcel Identification Number 077-072-09) for \$36,500, and**
 - B. Authorize the advertisement of the proposed sale for upset bids in accordance with the Resolution and authorize the City Manager to execute all documents necessary to complete the sale of the property in accordance with the resolution.**

Staff Resource(s): Tony Korolos, Engineer & Property Management
Timothy O'Brien, Engineering & Property Management

Explanation

- This property is located just east of Statesville Avenue and south of Atando Avenue.
- The City has no alternative use for the property.
- An appraisal of the property established fair market value at \$36,500.
- The property was listed for sale on the City's website (<http://cityproperties.charlottenc.gov>).
- Esther Onyoni and Kaunda Matoke presented the highest initial offer at appraised value.
- This initial offer will be advertised for upset bid based on the following terms:
 - Purchase price of \$36,500;
 - Earnest money deposit of \$1,825;
 - Due diligence period of 30 days;
 - Closing 30 days after the expiration of the due diligence period; and
 - All non-refundable deposits will be applied to the purchase price.

Background

- The property is zoned R-8 and includes an approximately 1,296 square foot residential duplex.
- The property was acquired as part of the Statesville Avenue widening project. The City negotiated the purchase of the entire property since a significant portion of the front yard was required for the project.
- A tenant occupies one side of the duplex and pays rent month-to-month. The sale of the parcel is not contingent on the tenant remaining or leaving.
- The Planning Committee of the Charlotte-Mecklenburg Planning Commission recommended approval to sell the property to the private sector.

Fiscal Note

- Funding: Proceeds from the sale of the property will be deposited in the General Fund Pay-As-You-Go Community Investment Plan

Attachment 40

[Map](#)
[Resolution](#)

43. Sale of Property: 1915 Vernon Drive

Action:

A. Adopt a resolution proposing to accept the offer from Pacifica Real Estate Investments to purchase approximately .82 acres of vacant land at 1915 Vernon Drive (Parcel Identification Number 181-021-84) for \$215,000, and

B. Authorize the advertisement of the proposed sale for upset bids in accordance with the Resolution and authorize the City Manager to execute all documents necessary to complete the sale of the property in accordance with the resolution.

Staff Resource(s): Tony Korolos, Engineering & Property Management
Timothy O'Brien, Engineering & Property Management

Explanation

- The property is located at the corner of Providence Road and Vernon Drive, in the Eastover community.
- The City has no alternative use for the property.
- An appraisal of the property established fair market value at \$210,000.
- The property was listed for sale on the City's website (<http://cityproperties.charlottenc.gov>), and staff posted a "For Sale" sign on the property.
- Pacifica Real Estate Investments presented the highest initial offer at above appraised value.
- This initial offer will be advertised for upset bid based on the following terms:
 - Purchase price of \$215,000;
 - Earnest money deposit of \$10,750;
 - Due diligence period of 30 days;
 - Contingency period of 14 days;
 - Closing within thirty days after the expiration of the contingency period, and
 - All non-refundable deposits will be applied to the purchase price.

Background

- The property was acquired as part of the Andover Road Storm Drainage Improvement project and was used as a staging area during the project.
- Nearly 50% of the lot is encumbered with flood plain from Briar Creek located at the rear of the lot. The City is providing a conservation easement to Mecklenburg County for that portion of the property that is within Briar Creek.
- The property is zoned R-3.
- The Planning Committee of the Charlotte-Mecklenburg Planning Commission recommended approval to sell the property with the recommendation that the City work with Mecklenburg County to reserve an easement along Briar Creek located on the rear of the property.

Fiscal Note

- Funding: Proceeds from the sale of the property will be deposited in the Storm Water Fund

Attachment 41

[Map](#)
[Resolution](#)

44. Property Transactions

Action: Approve the following property transaction(s) (A-D) and adopt the condemnation resolution(s) (E-H).

For property transactions, transactions D-E property is acquired in accordance with Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act of 1970. Acquisition costs are eligible for North Carolina Department of Transportation and/or Federal Transit Administration reimbursement.

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
 - Sending introductory letters via regular and certified mail;
 - Making several site visits;
 - Leaving door hangers and business cards;
 - Seeking information from neighbors;
 - Searching the internet;
 - Obtaining title abstracts, and
 - Leaving voice messages.
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If the City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of easement is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of fee simple is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

Acquisitions

- A.** **Project:** Aviation Master Plan
Owner(s): Sheila Diane McSwain and Lewis McSwain
Property Address: 7801 Steele Creek Road
Total Parcel Area: 1.575 acres
Property to be acquired in Fee: 1.575 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residence
Landscaping to be impacted: Trees and Shrubs
Zoned: R-3
Use: Single-family Residential
Tax Code: 141-104-11
Purchase Price: \$180,000
Council District: 3
- B.** **Project:** Lilly Mill Drainage Improvements, Parcel #37
Program: Flood Control
Owner(s): Robert Kirkley and Sue S. Kirkley
Property Address: 2633 Lilly Mill Road
Total Parcel Area: 46,269 SF (1.076 ac.)
Property to be acquired by easements: 6,935 sq. ft. (.159 ac.) in Storm Drainage Easement, plus 7,127 sq. ft. (.164 ac.) in Temporary Construction Easement, plus 867 sq. ft. (.02 ac.) in Utility Easement, plus 4,648 sq. ft. (.107 ac.) in Existing Drainage Easement To Be Accepted
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-3
Use: Single-family Residential
Tax Code: 173-221-45
Purchase Price: \$18,225
Council District: 6
- C.** **Project:** Lilly Mill Drainage Improvements, Parcel #38
Program: Flood Control
Owner(s): Ralph J. Van Dyke and Marjean Van Dyke
Property Address: 2701 Lilly Mill Road
Total Parcel Area: 32,433 SF (0.745 ac.)
Property to be acquired by easements: 8,776 sq. ft. (.201 ac.) in Storm Drainage Easement, plus 8,928 sq. ft. (.205 ac.) in Temporary Construction Easement, plus 1,587 sq. ft. (.036 ac.) in Utility Easement, plus 121 sq. ft. (.003 ac.) in Storm Drainage Easement and Utility Easement, plus 8,510 sq. ft. (.195 ac.) in Existing Drainage Easement To Be Accepted
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-3
Use: Single-family Residential
Tax Code: 173-221-47
Purchase Price: \$25,875
Council District: 6

- D. Project:** Sefton Park-Cornelius Park and Ride Site, Parcel #1
Owner(s): Jack E. Shaw Family 2012 Irrevocable Trust
Property Address: Sefton Park Road
Total Parcel Area: 221,765 SF (5.091 ac.)
Property to be acquired in Fee: 186,664 sq. ft. (4.285 ac.) in Fee Simple (**TOTAL TAKE**)
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: HC
Use: Commercial
Tax Code: 005-121-01
Purchase Price: \$1,754,975
Council District: N/A (Cornelius)

Condemnations

- E. Project:** Bus Stop - Albemarle at Farm Pond, Parcel #1
Owner(s): McDonald's Real Estate Company and any other parties of interest
Property Address: 6301 Albemarle Road
Total Parcel Area: 52,262 SF (1.1998 acres)
Property to be acquired by easements: 328 sq. ft. (.008 ac.) in Temporary Construction Easement, plus 362 sq. ft. (.008 ac.) in Bus Stop Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: B-2
Use: Commercial
Tax Code: 103-161-07
Appraised Value: \$5,250
Property Owner's Counteroffer: None
Property Owner's Concerns: The property owner requested assurance that the easement areas would not be used for storage of construction materials and that all areas disturbed would be restored.
City's Response to Property Owner's Concerns: Staff responded assuring the property owner that the easement areas would not be used to store construction materials and that any area disturbed would be restored after construction is completed.
Outstanding Concerns: The property owner is currently reviewing the agreements.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.
Council District: 5
- F. Project:** Fire Station #27 Addition, Parcel #1
Owner(s): LJW Land, LLC and any other parties of interest
Property Address: East McCullough Drive
Total Parcel Area: 88,163 SF
Property to be acquired in Fee: 4,396 sq. ft. (.101 ac.) in Fee Simple (**TOTAL TAKE**)
Structures/Improvements to be impacted: None
Landscaping to be impacted: None

Zoned: R-3
Use: Office
Tax Code: 049-331-39
Appraised Value: \$16,475
Property Owner's Counteroffer: \$350,000
Property Owner's Concerns: Owner is concerned that the proposed acquisition will impact future development for the property.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.
Council District: 4

- G. Project:** Nevin Sidewalk (Lake Road - Alpine), Parcel #14
Owner(s): James Michael Adams and any other parties of interest
Property Address: 5031 Nevin Road
Total Parcel Area: 22,581 SF (0.5184 ac.)
Property to be acquired by easements: 729 sq. ft. (.017 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: R-3
Use: Single-family Residential
Tax Code: 045-371-09
Appraised Value: \$314
Property Owner's Counteroffer: None
Property Owner's Concerns: The property owner requested a reduction in the easement area in order to protect landscaping and to modify the slope of the driveway.
City's Response to Property Owner's Concerns: Staff revised the design, which reduced the easement and modified the slope of the driveway.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.
Council District: 2
- H. Project:** Taggart Creek Outfall Phase 2, Parcel #9
Owner(s): IX WR 3735 Glen Lake Drive, L.P. and any other parties of interest
Property Address: 3735 Glen Lake Drive
Total Parcel Area: 357,446 SF (8.2058 acres)
Property to be acquired by easements: 6,941 sq. ft. (.159 ac.) in Sanitary Sewer Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: I-1 (CD)
Use: Office
Tax Code: 143-061-25
Appraised Value: \$3,925
Property Owner's Counteroffer: None
Property Owner's Concerns: The property owner stated they should be allowed to build, in the future, in the sewer easement.

City's Response to Property Owner's Concerns: Staff agreed to allow the property owner to build a driveway or parking lot in the easement area with approved site development plans.

Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which time negotiations can continue, mediation is available, and if necessary, just compensation can be determined by the court.

Council District: 3

45. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's Charlotte Business INClusion Policy are intended to provide further explanation for those agenda items which reference the Charlotte Business INClusion Policy in the business meeting agenda.

Part A: Administration & Enforcement

Appendix Section 20: Contract: For the purposes of establishing an MWSBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, surveying, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services) , and (d) apparatus, supplies, goods or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE, MBE or WBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the Charlotte Business INClusion Program Policy.

Appendix Section 27: Exempt Contracts: Contracts that fall within one or more of the following categories shall be "Exempt Contracts" from all aspects of the Charlotte Business INClusion Policy, unless the Department responsible for procuring the Contract decides otherwise:

No Competitive Process Contracts: Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

Managed Competition Contracts: Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

Real Estate Leasing and Acquisition Contracts: Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

Federal Contracts Subject to DBE Requirements: Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

State Contracts Subject to MWBE Requirements: Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

Financial Partner Agreements with DBE or MWBE Requirements: Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

Interlocal Agreements: Contracts with other units of federal, state, or local government shall be Exempt Contracts.

Contracts for Legal Services: Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

Contracts with Waivers: Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

Special Exemptions: Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

Appendix Section 35: Informal Contracts: Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

Construction Contracts Less Than or Equal To \$500,000:

Service and Commodities Contracts That Are Less Than or Equal To \$100,000:

Part B: Formal Construction Bidding

Part B: Section 2.1: When the City Solicitation Documents for a Construction Contract contain an MWSBE Goal, each Bidder must either: (a) meet the MWSBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

Part B: Section 2.3: No Goals When There Are No Subcontracting Opportunities. The City shall not establish Subcontracting Goals for Contracts where: a) there are no subcontracting opportunities identified for the Contract; or b) there are no SBEs, MBEs or WBEs (as applicable) to perform scopes of work or provide products or services that the City regards as realistic opportunities for subcontracting.

Part C: Services Procurement

Part C: Section 2.1: When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each MWSBE that responds to the Proposer's solicitations and each MWSBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

Part C: Section 2.1: No Goal When There Are No MWSBE Subcontracting Opportunities. The City shall not establish an MWSBE Goal for Service Contracts where there are no MWSBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part D: Post Contract Award Requirements**Part D: Section 6:** New Subcontractor Opportunities/Additions to Scope, Contract Amendments

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new MWSBE subcontracting opportunity, the City shall either:

- Notify the Contractor that there will be no Supplemental MWSBE Goal for the new work;
or
- Establish and notify the Contractor of a Supplemental MWSBE Goal for the new work.


46. Reference – Property Transaction Process


Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped, and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
 - The City to gain access and title to the subject property so the capital project can proceed on schedule.
 - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
 - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.

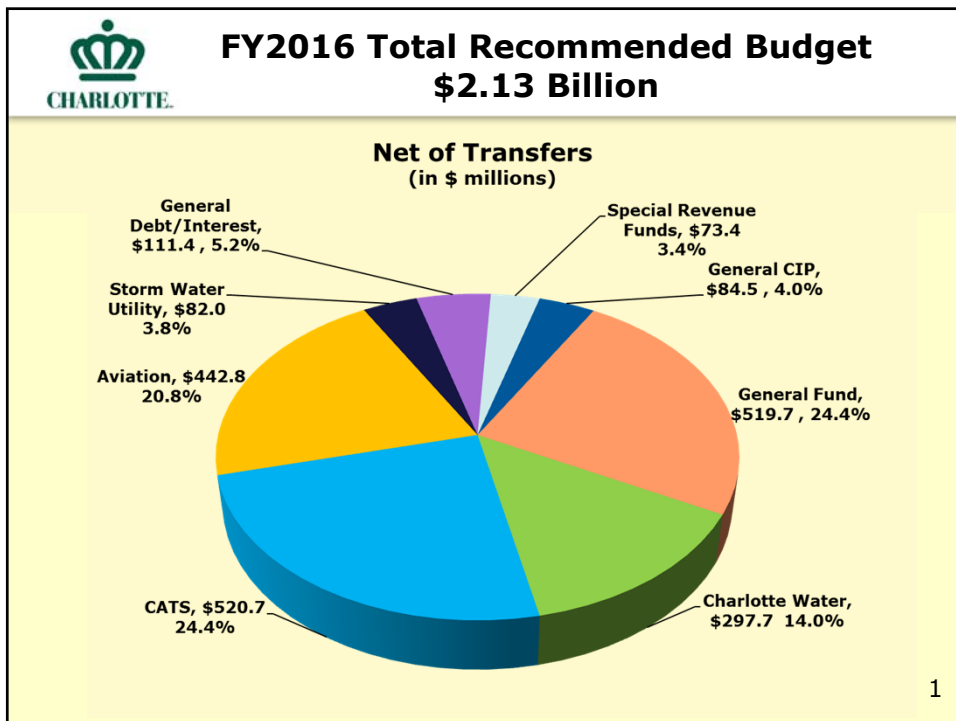




**Preliminary FY2016 & FY2017 Strategic
Operating Plan and FY2016-2020 Community
Investment Plan**

City Manager's Recommendation

May 4, 2015





The Challenge

- Challenge: Close an estimated General Fund gap of \$21.7 million, or 3.7% caused by tax cuts and reevaluation
- Objective: Provide a structurally balanced budget for FY2016 and beyond that reflects the policy priorities of the Council
 - No short-term fixes
 - No use of one-time funds for ongoing expenses
 - No accounting tricks
 - Comply with Council budget principles and priorities
 - Well researched, quantified, strategic and sustainable
 - Best practice oriented and creative
 - Respect City employees

2



FY2016 Budget Balancing Framework

Revenue & Finance

1. Revaluation
2. Solid Waste Fee Conversion
3. Water Fees
4. Storm Water Fees
5. Overall Impact
6. Other User Fees

Expenditures

1. General Fund Expense Transfers
2. Expense Reductions
3. Service Reductions
4. Service Expansions
5. Unmet Needs
6. Compensation
7. Financial Partners
8. Operating Summary
9. Aviation
10. CATS

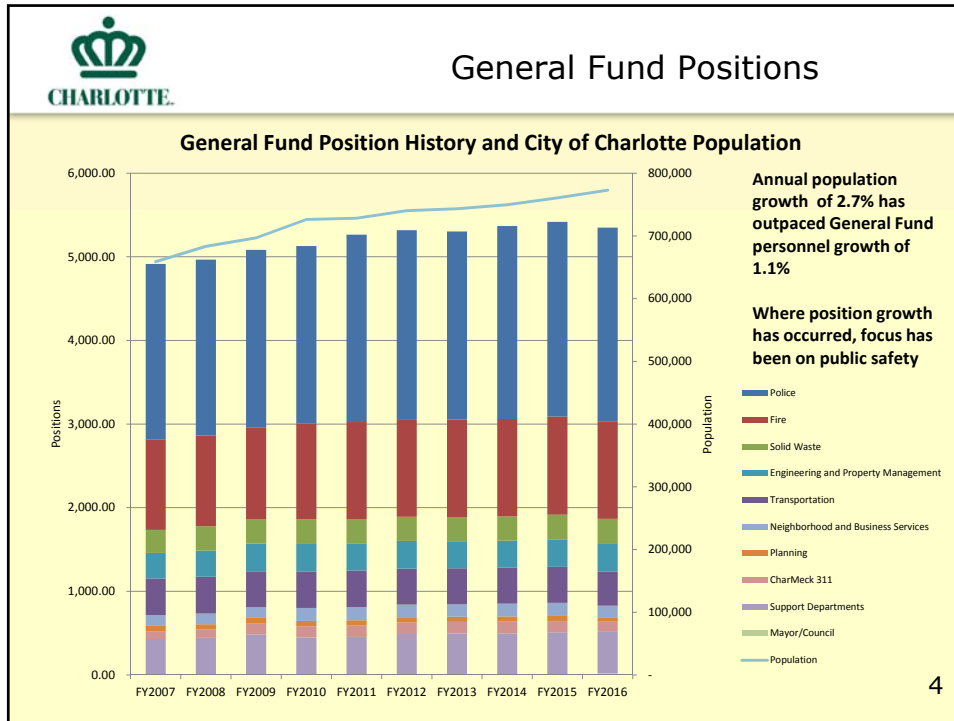
Capital

1. Transfer of Debt Service Property Tax to Operating
2. Debt Adjustments
3. Pay-Go Adjustments
4. Transit Investment Fund

Future Work

1. Facility, Assets and Lease Back
2. Take Home Vehicles
3. Cost Allocation/Overhead
4. Fund Balance Reserve
5. Other as Identified

3



FY2016 Budget Balancing Framework

Revenue & Finance

1. Revaluation
2. Solid Waste Fee Conversion
3. Water Fees
4. Storm Water Fees
5. Overall Impact
6. Other User Fees

Expenditures

1. General Fund Expense Transfers
2. Expense Reductions
3. Service Reductions
4. Service Expansions
5. Unmet Needs
6. Compensation
7. Financial Partners
8. Operating Summary
9. Aviation
10. CATS

Capital

1. Transfer of Debt Service Property Tax to Operating
2. Debt Adjustments
3. Pay-Go Adjustments
4. Transit Investment Fund

Future Work

1. Facility, Assets and Lease Back
2. Take Home Vehicles
3. Cost Allocation/Overhead
4. Fund Balance Reserve
5. Other as Identified

5



1. Revaluation

- Adjustment of 0.41 cents to achieve a revenue neutral rate
 - Generates \$3.7m in revenue
 - Would have been considered if the initial 2011 property assessment revaluation had been accurate

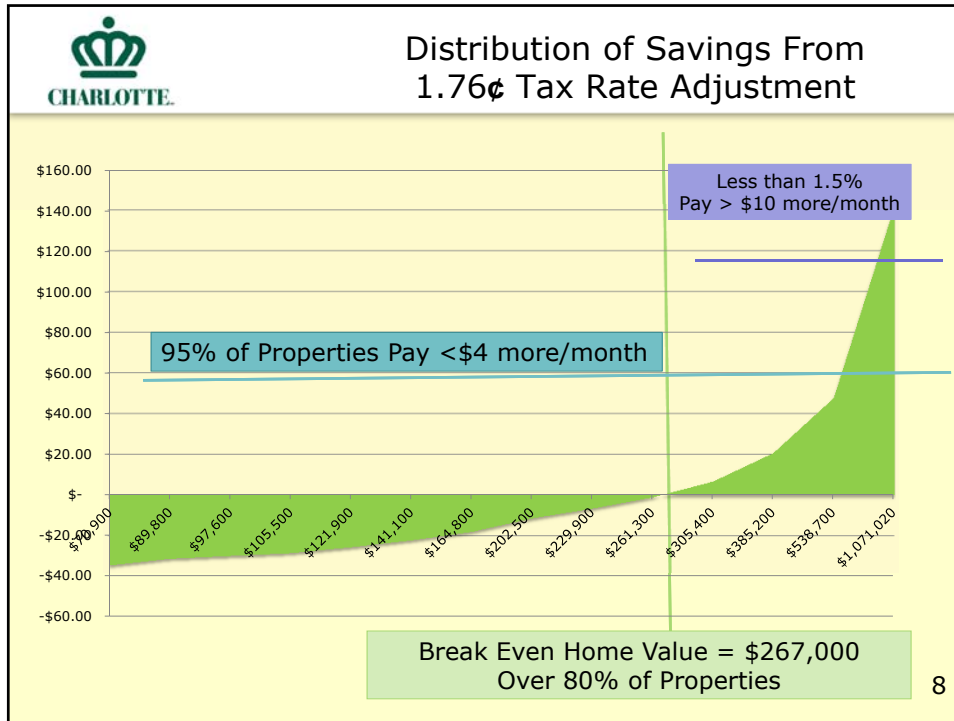
6



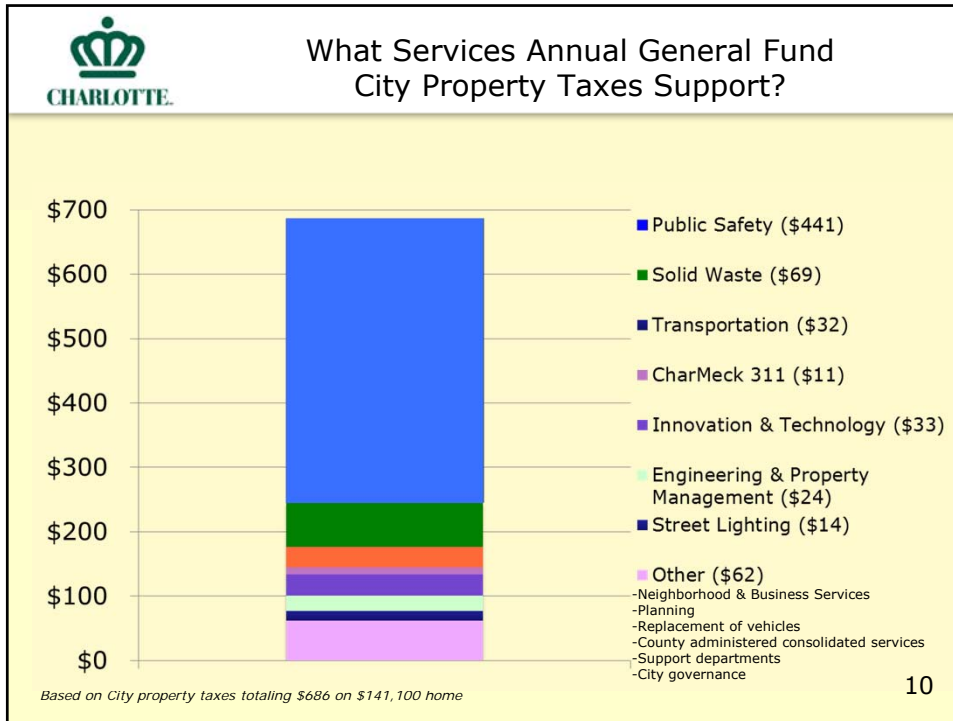
2. Solid Waste Fee Conversion

- Conversion of \$47 Solid Waste Fee to property tax – 1.35 cents
 - Revenue neutral adjustment of 0.99 cents to convert current \$47 fee
 - Generates \$8.8m in revenue
 - Addition of 0.36 cents to fund higher costs for solid waste operations
 - Generates \$3.2m in revenue

7



-
- CHARLOTTE.**
- ### Impact of Adjusted Tax Rate
- 80% of residential properties pay less
 - Homes valued \$267,000 or less
 - 163,353 properties
 - 95% Pay Less than \$4.00 more per month
 - Homes valued \$538,700 or less
 - 192,177 properties
 - Less than 1.5% of residential properties pay an additional \$10 more per month
 - \$1 million property pays \$10.75 more per month
- Additional Benefit of Conversion**
\$2.2m in additional sales tax distribution to City in FY2017 based on current sales tax distribution method chosen by Mecklenburg County government
- 9



10

Value for City property taxes paid per day: \$1.88 for typical homeowner*

\$1.47 to General Fund Services such as:


- Community Safety
 - 255 Firefighters at 42 stations
 - 348 Police field units
- Transportation
 - 2,400 miles of streets; 735 signalized intersections
 - 2,015 miles of sidewalks
- Environment
 - Trash pick-up, recycling, yard waste, bulky items

\$0.41 to Community Infrastructure Investments such as:

- Roads
- Sidewalks & Pedestrian Safety
- Neighborhood Improvements
- Housing Diversity

**\$141,100 median home value*



11




3. Enterprise Funds Overview: Charlotte Water

Charlotte Water	FY2016 Recommended Budget	% Change
	\$122.5M	2.1%

- Maintaining assets to provide clean, safe water and sewer services to all residents in Mecklenburg County and regional contracts
- 26 positions added to respond to regulatory environment and increased water and sewer service demand
- Water and Sewer rates increase by 2.72%, or \$1.55 per month, for typical user


12



Charlotte Water

- Rate Methodology Changes:**
 - Eliminate Tier 1 Subsidy
 - Increase Availability Fee to recover approximately 25% of debt service
 - Stabilize revenue stream by decreasing reliance on Tiers 3 and 4
 - Align revenue structure more directly with cost of service delivery



13




4. Storm Water Services

Storm Water Services	FY2015	FY2016	% Change
Operating	\$13.1 M	\$14.9 M	14.2%
PAYGO Transfer to Capital	\$35.0 M	\$43.0 M	22.9%
Transfer to Debt Service	\$11.6 M	\$13.0 M	11.8%
Total Storm Water Services	\$59.7 M	\$70.9 M	18.8%

- Rate structure changes from two rates to four rates
- Increased revenue from new rate structure will support capital investments to reduce backlog of maintenance and repair projects
- 16 positions added to support increased capital program
- Will improve water quality and reduce flood risks for all residents of Charlotte-Mecklenburg

14





Storm Water Services


- Methodology Change
 - Recommended rate structure recovers costs of managing runoff from residential properties with largest impervious surface
- Ensures fees for all tiers are calculated on same per-square-foot basis (33/100 penny)
- No change in cost for 61% of residential customers (Tier 1 and 2)**
- \$3.91 per month increase for 29% of residential customers (Tier 3)
- \$11.78 per month increase for 10% of residential customers (Tier 4)

Current Fee Structure	Median Square Feet	FY2015 Monthly 2 Rates	FY2016 Monthly 4 Rates
Detached Single-Family Residential			
Tier I (No Change) < 2,000 sq ft	1,673	\$5.52 (33/100 penny)	\$5.52 (33/100 penny)
Tier II (No Change) 2,000 to <3,000 sq ft	2,467	\$8.13 (33/100 penny)	\$8.13 (33/100 penny)
Tier III (+\$3.91/Mo.) 3,000 to <5,000 sq ft	3,648	\$8.13 (22/100 penny)	\$12.04 (33/100 penny)
Tier IV (+\$11.78/Mo.) 5,000 sq ft & up	6,034	\$8.13 (13/100 penny)	\$19.91 (33/100 penny)
All Other			
Per Impervious Acre (+\$8.17/Mo.)	Billed for actual impervious	\$135.56 (31/100 penny)	\$143.73 (33/100 penny)

15

		<h3>5. Overall Impact of Tax & Fee Changes</h3>																
<table border="1"> <thead> <tr> <th>Change per Month</th> <th>Percentile</th> <th>Home Value</th> </tr> </thead> <tbody> <tr> <td>-\$0.94</td> <td>25th</td> <td>\$97,600</td> </tr> <tr> <td>-\$0.30</td> <td>50th</td> <td>\$141,100</td> </tr> <tr> <td>+\$1.04</td> <td>75th</td> <td>\$232,500</td> </tr> <tr> <td>+\$3.28</td> <td>90th</td> <td>\$385,200</td> </tr> </tbody> </table>				Change per Month	Percentile	Home Value	-\$0.94	25th	\$97,600	-\$0.30	50th	\$141,100	+\$1.04	75th	\$232,500	+\$3.28	90th	\$385,200
Change per Month	Percentile	Home Value																
-\$0.94	25th	\$97,600																
-\$0.30	50th	\$141,100																
+\$1.04	75th	\$232,500																
+\$3.28	90th	\$385,200																
16																		

		<h3>City Tax & Fee Impact</h3>																																																																								
<table border="1"> <thead> <tr> <th>City of Charlotte taxes & fees – 25th percentile home value</th> <th>Prior Year FY2015</th> <th>FY2016 Budget</th> <th>\$ Change</th> <th>% Change</th> </tr> </thead> <tbody> <tr> <td>Property taxes on \$97,600 home</td> <td>\$457.45</td> <td>\$474.63</td> <td>\$17.18</td> <td>3.8%</td> </tr> <tr> <td>Solid Waste fee (Residential)</td> <td>\$47.00</td> <td>\$0.00</td> <td>(\$47.00)</td> <td>(100.0%)</td> </tr> <tr> <td>Water & Sewer (Average user rate)</td> <td>\$682.80</td> <td>\$701.40</td> <td>\$18.60</td> <td>2.7%</td> </tr> <tr> <td>Storm Water (Average user rate)</td> <td>\$97.56</td> <td>\$97.56</td> <td>\$0.00</td> <td>0.0%</td> </tr> <tr> <td>Total Annual</td> <td>\$1,284.81</td> <td>\$1,273.59</td> <td>(\$11.22)</td> <td>(0.9%)</td> </tr> <tr> <td>Total Monthly</td> <td>\$107.07</td> <td>\$106.13</td> <td>(\$0.94)</td> <td>(0.9%)</td> </tr> </tbody> </table> <table border="1"> <thead> <tr> <th>City of Charlotte taxes & fees – 50th percentile home value</th> <th>Prior Year FY2015</th> <th>FY2016 Budget</th> <th>\$ Change</th> <th>% Change</th> </tr> </thead> <tbody> <tr> <td>Property taxes on \$141,100 home</td> <td>\$661.34</td> <td>\$686.17</td> <td>\$24.83</td> <td>3.8%</td> </tr> <tr> <td>Solid Waste fee (Residential)</td> <td>\$47.00</td> <td>\$0.00</td> <td>(\$47.00)</td> <td>(100.0%)</td> </tr> <tr> <td>Water & Sewer (Average user rate)</td> <td>\$682.80</td> <td>\$701.40</td> <td>\$18.60</td> <td>2.7%</td> </tr> <tr> <td>Storm Water (Average user rate)</td> <td>\$97.56</td> <td>\$97.56</td> <td>\$0.00</td> <td>0.0%</td> </tr> <tr> <td>Total Annual</td> <td>\$1,488.70</td> <td>\$1,485.13</td> <td>(\$3.57)</td> <td>(0.2%)</td> </tr> <tr> <td>Total Monthly</td> <td>\$124.06</td> <td>\$123.76</td> <td>(\$0.30)</td> <td>(0.2%)</td> </tr> </tbody> </table>					City of Charlotte taxes & fees – 25 th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change	Property taxes on \$97,600 home	\$457.45	\$474.63	\$17.18	3.8%	Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)	Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%	Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%	Total Annual	\$1,284.81	\$1,273.59	(\$11.22)	(0.9%)	Total Monthly	\$107.07	\$106.13	(\$0.94)	(0.9%)	City of Charlotte taxes & fees – 50 th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change	Property taxes on \$141,100 home	\$661.34	\$686.17	\$24.83	3.8%	Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)	Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%	Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%	Total Annual	\$1,488.70	\$1,485.13	(\$3.57)	(0.2%)	Total Monthly	\$124.06	\$123.76	(\$0.30)	(0.2%)
City of Charlotte taxes & fees – 25 th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change																																																																						
Property taxes on \$97,600 home	\$457.45	\$474.63	\$17.18	3.8%																																																																						
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)																																																																						
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%																																																																						
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%																																																																						
Total Annual	\$1,284.81	\$1,273.59	(\$11.22)	(0.9%)																																																																						
Total Monthly	\$107.07	\$106.13	(\$0.94)	(0.9%)																																																																						
City of Charlotte taxes & fees – 50 th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change																																																																						
Property taxes on \$141,100 home	\$661.34	\$686.17	\$24.83	3.8%																																																																						
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)																																																																						
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%																																																																						
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%																																																																						
Total Annual	\$1,488.70	\$1,485.13	(\$3.57)	(0.2%)																																																																						
Total Monthly	\$124.06	\$123.76	(\$0.30)	(0.2%)																																																																						
17																																																																										




City Tax & Fee Impact

City of Charlotte taxes & fees – 75th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$232,500 home	\$1,089.73	\$1,130.65	\$40.92	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%
Total Annual	\$1,917.09	\$1,929.61	\$12.52	0.7%
Total Monthly	\$159.76	\$160.80	\$1.04	0.7%

City of Charlotte taxes & fees – 90th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$385,200 home	\$1,805.43	\$1,873.23	\$67.80	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%
Total Annual	\$2,632.79	\$2,672.19	\$39.40	1.5%
Total Monthly	\$219.40	\$222.68	\$3.28	1.5%

18




6. Other User Fees

- Regulatory Fees - Background
 - FY2006- Fully-allocated Cost Recovery rate of 100%
 - Recovers direct/indirect costs association with regulatory services
 - E.g. Land Use & Subdivision Reviews & Hazardous Chemical Permits
 - Fees remained flat (FY2009-FY2012)
 - FY2013 -Multi-year to gradually return to 100% full recovery

Cost Recovery			
FY2013	FY2014	FY2015	FY2016
75.0%	80.0%	83.3%	93.8%

- Recommended FY2016 Regulatory Fees generate additional \$1.4m revenue


19



User Fee Changes

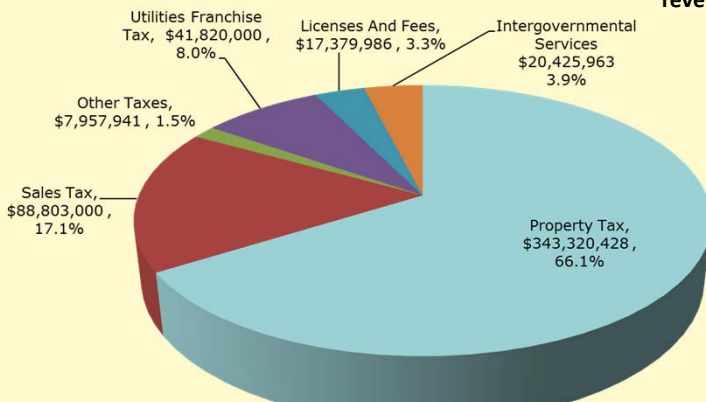
- New Regulatory Fees Recommended for FY2016
 - Historic District Review (Minor \$500; Major \$1,000)
 - State Mandated Fire Inspections (Range of \$35-\$270 based on sq. ft)
 - Subdivision Sketch Plan Review (\$580)
 - Subdivision Street Exceptions Review (\$500)
 - Temporary Infrastructure Permits (\$300 for on-street activities)
- Non-Regulatory Fees - Recommended Changes
 - First increase in Cemetery fees since FY2010 (eg. \$175 increase for opening and closing of grave)
 - Aviation (eg. Maintenance & Operations Costs and City Hangar Rentals)
 - Added Expedited Pre-submittal Meeting Option (\$500)
 - Added Administrative Charge for Letter of Agreement (\$500)

20



Revenues **General Fund**


Where the Money Comes From
\$519.7 million (Net of Transfers)



Revenue Source	Amount	Percentage
Property Tax	\$343,320,428	66.1%
Sales Tax	\$88,803,000	17.1%
Utilities Franchise Tax	\$41,820,000	8.0%
Licenses And Fees	\$17,379,986	3.3%
Intergovernmental Services	\$20,425,963	3.9%
Other Taxes	\$7,957,941	1.5%

NOTE: Property and sales taxes comprise 83.2% of revenues


21



FY2016 Budget Balancing Framework

<p style="text-align: center;">Revenue & Finance</p> <ol style="list-style-type: none"> 1. Revaluation 2. Solid Waste Fee Conversion 3. Water Fees 4. Storm Water Fees 5. Overall Impact 6. Other User Fees 	<p style="text-align: center;">Expenditures</p> <ol style="list-style-type: none"> 1. General Fund Expense Transfers 2. Expense Reductions 3. Service Reductions 4. Service Expansions 5. Unmet Needs 6. Compensation 7. Financial Partners 8. Operating Summary 9. Aviation 10. CATS
<p style="text-align: center;">Capital</p> <ol style="list-style-type: none"> 1. Transfer of Debt Service Property Tax to Operating 2. Debt Adjustments 3. Pay-Go Adjustments 4. Transit Investment Fund 	<p style="text-align: center;">Future Work</p> <ol style="list-style-type: none"> 1. Facility, Assets and Lease Back 2. Take Home Vehicles 3. Cost Allocation/Overhead 4. Fund Balance Reserve 5. Other as Identified


22



1. General Fund Expense Transfer

Item	Amount	Description
Arts Facilities Maintenance	\$1.93m	Transfers expense to Tourism Fund to more appropriate funding source
Equipment Funding	\$1.4m	Self financing equipment from Debt Service Fund instead of financing. Has no material impact on Debt Service Fund and is better method
CRVA Film Commission	\$0.15m	Transfers expense to Tourism Fund
TOTAL	\$3.48m	


23



2. Expense Reductions General Fund Budget History

Fiscal Year	Changes
2009	\$9 million of mid-year expenditure cuts
2010	\$6.5 million of FY2009 budget reductions carried forward
2011	48 budget cuts resulted in \$7.7 million in savings
2012	\$3.3 million added for base police expenses, \$1.3 added for fuel – Police, Fire and Solid Waste Services
2013	Predominately flat operating budgets
2014 and 2015	Predominately flat operating budgets, minor base increases for Police and Fire

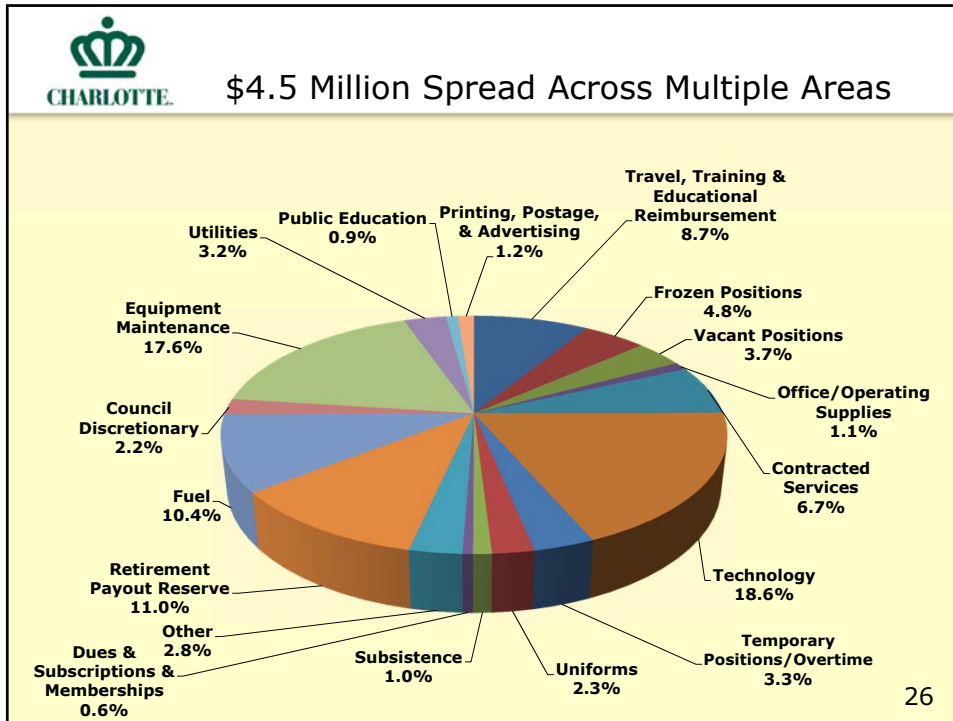
24



General Fund Expense Reductions \$4.5 million

- General Fund expense reductions were made at the line item level and are permanent
- Process validated and reset the base budget
- Categories of reductions include:
 - Frozen and vacant positions eliminated
 - Office and other supplies
 - Travel and training
 - Contractual services
 - Printing and publishing

25





3. \$3.1 million Service Reductions in FY2016 General Fund


- General Fund service reductions include, *among others*
 - Reduction in hours for the CharMeck 311 service
 - Reduction in Street Resurfacing miles
 - Reduction in mowing street rights-of-way
 - Reduction in traffic management and maintenance staff

100.75 Positions Eliminated,
But No Employees Will Be Laid Off


27

		General Fund Service Reductions - Detail	
Department	Reduction Item	Impact Statement	Financial Impact
CharMeck 311	Close Weekends and Holidays; 11 positions (vacant)	<ul style="list-style-type: none"> Minimal impact to most partners CMPD and Charlotte Water seeing the biggest impact. 	\$658,924
City Manager's Office Administration	Office Assistant IV position (vacant)	<ul style="list-style-type: none"> Reduces capacity for new Records Management program mandated by State. Program responsibility will be shared among existing staff 	54,415
Engineering & Property Management	Reduce contract for mowing in street rights of way	<ul style="list-style-type: none"> Eliminate contract work on some median locations Perform work in-house Reduce mowing frequency from biweekly to monthly. 	104,567
Engineering & Property Management	Administrative Officer II position (vacant)	<ul style="list-style-type: none"> Reduce staff support for Charlotte Business Inclusion Could delay completion of City Council Agenda items. 	68,739
Engineering & Property Management	Office Assistant V position (vacant)	<ul style="list-style-type: none"> Reduce staff support for payroll & accounting Reduces capacity for Records Management program mandated by State 	53,894
Engineering & Property Management	Office Assistant IV position (vacant)	<ul style="list-style-type: none"> Reduce staff support for payroll & accounting Reduces capacity for Records Management program mandated by State 	47,419
Fire	Emergency Management Battalion Chief position (filled)	<ul style="list-style-type: none"> Reduce staff support for oversight of Urban Search & Rescue program Program responsibility will be shared among existing staff 	127,126
Fire	Public Service Coordinator position (vacant)	<ul style="list-style-type: none"> Reduce staff support for public and media relations Existing staff will be cross-trained and share workload 	83,785
Innovation & Technology	Chief Operating Officer position (vacant)	<ul style="list-style-type: none"> Elimination may limit IT support capacity and future technology initiative implementations 	125,000
			28

		General Fund Service Reductions - Detail	
Department	Reduction Item	Impact Statement	Financial Impact
Innovation & Technology	Enterprise Resource Planning (ERP) position (vacant)	<ul style="list-style-type: none"> Elimination will limit ERP Team's ability to react to situations where increased support of the ERP system is needed ERP support will be shared among existing staff 	105,477
Innovation & Technology	Two Enterprise Resource Planning Support Center part-time positions (vacant)	<ul style="list-style-type: none"> Eliminates dedicated resource for ERP project and grant modules ERP support will be shared among existing staff 	98,000
Management & Financial Services	Internal Auditor (vacant)	<ul style="list-style-type: none"> Removes one of ten internal auditor positions Increased reliance on contractors 	41,941
Neighborhood & Business Services	Community and Commerce Specialist position (vacant)	<ul style="list-style-type: none"> Reduces services in community partnerships such as Arts and Science Council Neighborhood Art and Little Free Libraries City will not participate in these programs 	68,820
Neighborhood & Business Services	One Code Enforcement Inspector position (vacant)	<ul style="list-style-type: none"> Reduces Code Enforcement's ability to proactively identify violations Time responding to complaints will increase from 3 to 5 days 	63,752
Neighborhood & Business Services	Code Process Specialist in Zoning division positions (vacant)	<ul style="list-style-type: none"> Increases response time by approximately ten minutes to customer inquiries and waiting times when obtaining permits Workload will be shared among existing staff 	58,736
Police	Government Center Police Officer position (vacant)	<ul style="list-style-type: none"> Eliminates police authority at the Government Center to make immediate arrests Contracted security personnel would need to call 911 if issues occur 	59,787
Police	Elimination of three vacant non-sworn positions (vacant)	<ul style="list-style-type: none"> exact positions and impact will be determined by CMPD staff after examining staff and resource needs 	144,543
			29


 General Fund Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
Solid Waste Services	Contract Technician position (vacant)	<ul style="list-style-type: none"> Increases response time to customer complaints about missed collections and cart repair/replacement requests by one business day (from 2 to 3 days) 	56,182
Transportation	Street Maintenance: Equipment Operator III position and Two Crew Member positions (vacant)	<ul style="list-style-type: none"> Reduces everyday street services including street and sidewalk repairs, storm drainage maintenance, repair of curbs and gutters, removal of debris/obstructions, and responding to inclement weather events 	135,895
Transportation	Office Assistant IV position (vacant)	<ul style="list-style-type: none"> Reduces customer service capacity in street maintenance division Front desk responsibilities shift to existing staff positions 	47,600
Transportation	Traffic Counter position (vacant)	<ul style="list-style-type: none"> Reduces effectiveness of transportation planning for street safety, as this is one of two Traffic Counter I positions 	44,715
Transportation	Bike Charlotte program contribution	<ul style="list-style-type: none"> City's contribution is 100% of the total Bike! Charlotte event budget Event would need to rely solely on private sector donations 	35,000
Non-Departmental	Reduction in General Fund transfer to Powell Bill Street Maintenance Fund	<ul style="list-style-type: none"> Reduces General Fund support of street resurfacing from \$4.2 million (-20%) Reduces resurfaced streets by 16.5 miles 	857,265
Total			\$ 3,141,581

30

 4. Service Expansions 100% funded by off-setting revenues			
Department	Position Additions	Funding Source	Notes
Police	12 - Airport Law Enforcement Officers	Aviation	1
Transportation	1 - Engineering Project Coordinator	Development Fees	2
Transportation	1 - Senior Engineer 2 - Engineering Project Coordinators	CIP	3
Engineering & Property Management	1 - Plan Review Engineer 1 - Zoning Plans Reviewer	Development Fees	2
Engineering & Property Management	4 - Engineering Project Managers 1 - Senior Engineering Project Manager 1 - Administrative Officer	CIP	3
Management & Financial Services	2 - Procurement Officers	Aviation	4
Management & Financial Services	1 - P-Card Administrator 1 - Accounts Payable Technician	e-payable revenue	5
Management & Financial Services	1 - Administrative Officer	Motor Pool Savings	6
29 Positions			

1. Maintain preferred staffing level of 58 sworn officers at the Airport
2. Support increased demand for land development permits
3. Support increased capital program from passage of November 2014 Bond Referendum
4. Support Aviation's procurement efforts
5. Support existing P-Card Program and new e-payable Program
6. Support new Motor Pool Program, which is estimated to provide ongoing operating savings of \$80,500


31



Illustrative General Fund Alternate Service Reductions (Not recommended in Budget)

Department	Reduction Item	Impact Statement	Financial Impact
Police	Eliminate Helicopter Unit (5 sworn positions, 1 civilian position)	<ul style="list-style-type: none"> Eliminate entire Helicopter Unit Would limit knowledge of suspects' movements and location in active crime scenes. 	\$ 1,159,313
Police	Eliminate DA Liaison (9 sworn positions, 6 civilian positions)	<ul style="list-style-type: none"> DA Liaisons ensure that felony cases are filed properly and coordinate trial court calendars and subpoenas with law enforcement agencies. Would increase time for trial preparations and result in service impacts for victims, witnesses, and subpoena service officers. 	1,144,372
Police	Reduce Motorcycle Unit (6 sworn positions, 1 civilian position)	<ul style="list-style-type: none"> Removes one of the two motorcycle squads focused on suppressing crime through traffic enforcement and enhanced visibility. Eliminates motorcycle escorts and impacts traffic safety. 	442,794
Solid Waste Services	Eliminate Multi-Family Collection Contract & Associated Disposal Costs Effective 1/1/16	<ul style="list-style-type: none"> Multi-Family complexes and HOA's become responsible for contracting and paying for waste collection service Mecklenburg County lists 10 private companies able to perform the work (private rates not available) Eliminate six filled positions and three rear loader trucks (or) Shift full cost to approximately 2,600 small businesses. 	565,467
Solid Waste Services	Eliminate or Charge for Small Business Garbage (Non-CBD Locations)	<ul style="list-style-type: none"> Shift full cost to approximately 2,600 small businesses. 	416,509
General Fund Financial Partners	Reduce General Fund Discretionary funds for the City's Financial Partners by 1%	<ul style="list-style-type: none"> General Fund Financial Partners include the Arts & Science Council, Charlotte Regional Partnership, Community Building Initiative, and Safe Alliance. These Partners are held flat in FY2016. 	34,658
Total			\$ 3,763,113

32



5. Unmet Needs in General Fund

Department	Additional Item	Impact Statement	Financial Impact
Fire	Ladder 28 -Northlake Mall (1 ladder truck and 18 sworn positions)	<ul style="list-style-type: none"> Development in Northlake Mall area has resulted in a call load increase of 66% over the last 10 years. Engine 28, the area's sole resource, reaches only 67% of calls in six minutes or less. will help ensure fast and reliable fire response coverage in the Northlake Mall area. 	\$2,723,193
Fire	Engine 65 -Eastland Mall (1 fire engine and 18 sworn positions)	<ul style="list-style-type: none"> The Eastland Mall area responds to some of the highest call volumes in the City. The majority of calls in this area are answered by Stations 15 and 42, will ensure fast and reliable fire response coverage for the Eastland Mall area. 	2,398,728
Police	65 sworn positions	<ul style="list-style-type: none"> would help maintain Police's crime reduction strategy by providing additional resources for investigating criminal cases, addressing drug and gang activity, staffing the Real Time Crime Center on a 24 hour basis, and mitigating the safety impacts related to an increased number of special events in the City. 	5,185,868
All departments	Pay Plan at Market Rate	<ul style="list-style-type: none"> Due to budget constraints, benchmarked average pay plan recommendation of 3% Broadband, 1.5% Public Safety Pay Plan Market, and full Public Safety Pay Plan steps is not funded in the FY2016 Recommended Budget, which challenges the City's recruitment and retention strategies. In the event of new budget capacity, the City Manager recommends funding the Pay Plan at this benchmarked average market rate. 	\$2,626,349
All departments (see pages 14-18 for detailed list of reductions)	Restore FY16 Service Reductions	<ul style="list-style-type: none"> The City Manager's FY2016 Recommended Budget includes service reductions in response to reduced revenues. In the event of new budget capacity, the City Manager recommends restoring these service reductions to best meet the needs of the community. 	\$3,141,581
Total			\$ 16,075,719

33



6. Employee Compensation

- Public Safety Pay Plan
 - 0.75% Public Safety Pay Plan market adjustment
 - 2.5% or 5.0% Public Safety Pay Plan step adjustment
- Broadband (all other general employees)
 - 1.5% merit pool; individual amounts based on performance
- Starting Pay Adjustment to minimum 60% of Area Median Income (AMI)
 - 60% of AMI is \$27,060
- Field Services Pay Plan Study
 - due to budget constraints, implementation of a new plan are not included in FY2016 budget; evaluation of options for FY2017 are in-progress

34



7. Financial Partners

- General Fund Partners
 - \$150,000 reduction by transferring Film Commission to Tourism Fund
 - No increases for current partners
 - No new partners
- PAYGO Partners
 - \$406,157 reduction due to fewer requests and maximizing federal grants
 - No increases for current partners
 - Out of School Time Partners funded at Evaluation Committee Recommendation (\$357,458 reduction in PAYGO)
 - Addition of Economic Opportunity Task Force (not ongoing annually) at \$100,000
- Dedicated Revenues Partners & Federal Grants Partners
 - Budgeted at projected revenues (e.g. Municipal Service District Tax) and allocated federal grant amount (e.g. Housing Opportunities For Persons With AIDS)

35



8. Summary General Fund Operating Expenditure Reset

Department	FY2014 Actual	FY2015 Current Year Budget	FY2016 Budget	Percent Change FY2015 FY2016
Police	\$ 214,517,582	222,236,394	226,830,124	2.1%
Fire	107,440,929	110,140,486	112,502,166	2.1
Solid Waste	46,226,801	48,709,935	52,431,090	7.6
Transportation	21,489,243	23,331,434	23,872,148	2.3
Engineering & Property Management	18,287,858	20,020,742	18,180,016	-9.2
Neighborhood & Business Services	11,165,263	12,218,420	12,212,993	0.0
Planning	5,250,621	5,643,972	5,690,734	0.8
Mayor & City Council	1,713,976	1,516,663	1,487,919	-1.9
City Attorney	2,459,896	2,458,427	2,477,484	0.8
City Clerk	513,278	550,174	559,702	1.7
City Manager's Office	13,078,499	14,582,316	13,851,563	-5.0
Innovation & Technology	21,198,392	22,711,859	24,504,208	7.9
Management & Financial Services ¹	18,595,625	19,972,232	19,592,191	-1.9
Human Resources	3,946,980	4,221,143	4,221,400	0.0
Non-Departmentals	86,963,752	77,388,917	75,164,096	-2.9
Total General Fund Expenditures	\$ 572,848,695	585,703,114	593,577,834	1.3%

¹ Management & Financial Services formed in FY2015 by the merger of Strategy & Budget, Finance, Shared Services, Charlotte Business Inclusion, & Internal Audit.



9. Aviation

Aviation	FY2016 Proposed Budget	% Change
	\$144.7 M	11.3%

- Provide facilities and services to meet changing airline expectations and to manage the country's 6th largest airport in operations nationwide and 2nd largest hub for world's largest airline
- Invest in and maintain terminal and airfield systems and infrastructure
- New positions reflect needs of a growing, 24/7 hub airport
 - 24 positions for Asset Preservation and Risk Mitigation Programs
 - 11 positions in response to Airline Partners
 - 10 positions in Business Support and Financial Management
 - 4 positions for Community Investment Plan Program Execution





10. Charlotte Area Transit System

Charlotte Area Transit System	FY2016 Proposed Budget	% Change
	\$119.0 M	4.2%

- Recovery of Transit Sales Tax – Increase of \$1.4 m
- Growth in ridership and expansion of transportation options
- Begin operation of the new CityLYNX Gold Line Phase I
- Add 35 positions for maintenance/operation of Light Rail - BLE



38



FY2016 Budget Balancing Framework

Revenue & Finance

1. Revaluation
2. Solid Waste Fee Conversion
3. Water Fees
4. Storm Water Fees
5. Overall Impact
6. Other User Fees

Expenditures

1. General Fund Expense Transfers
2. Expense Reductions
3. Service Reductions
4. Service Expansions
5. Unmet Needs
6. Compensation
7. Financial Partners
8. Operating Summary
9. Aviation
10. CATS


Capital

1. Transfer of Debt Service Property Tax to Operating
2. Debt Adjustments
3. Pay-Go Adjustments
4. Transit Investment Fund

Future Work

1. Facility, Assets and Lease Back
2. Take Home Vehicles
3. Cost Allocation/Overhead
4. Fund Balance Reserve
5. Other as Identified


39



1. Transfer from Debt Service Fund Capacity to General Fund

- New un-programmed Debt Capacity is \$78.0m
- Budget includes 0.25 cents transfer = \$2.2m to General Fund Revenue
- Reduces new un-programmed capital debt capacity from \$78.0m to \$56.0m
- Remaining capacity is available to fund priority needs
- ***No delays or discontinuation of any existing commitments to capital projects***

40





General Community Investment Plan: Undesignated Resources


Funding Source	Amount	Uses/Restrictions
General Capital Debt Capacity (debt) Updated	\$56.0M \$78.0M	<ul style="list-style-type: none"> • General Obligation Bonds or Certificates of Participation (e.g., transportation, neighborhood investments, housing diversity, and facilities) • 0.25 cents transfer of property tax rate to General Fund reduces debt capacity to \$56.0M • Full use of the additional \$56.0M debt capacity would increase total obligated debt capacity for the four bond referenda (2014-2020) by 6.9%, from \$816.4M to \$872.4M
General Capital Reserves (Cash)	\$5.9M*	<ul style="list-style-type: none"> • High flexibility • One-time uses only (e.g., facilities, major facility maintenance, and special studies)
General Capital Project Balances	\$12.6M	<ul style="list-style-type: none"> • \$10.9M from prior transportation bonds; must be used on transportation projects • \$1.1M from Facilities Certificates of Participation; can be reallocated to other investments where the asset is the security (facilities or vehicles) • \$0.6M from Pay-As-You-Go cash; can be used for any one-time capital needs
Total Funding Source	\$74.5M \$96.5M	


* Includes \$3.7 million in newly identified Capital Reserves, \$0.8 million in Pay-As-You-Go fund balance, and \$1.4 million from FY2014 Capital Reserves that remain unspent, for a total available of \$5.9 million


41

	
2. Recommended Adjustments in FY2016 to Community Investment Plan – Debt-Funded	
1. Police Central Division Station – Set Aside Debt Capacity	
<ul style="list-style-type: none"> • Current leased facility will be sold • Replacement options include leasing other facility, buying land and building new station, or pursuing public/private partnership facility • Available debt capacity is set aside for purchasing or constructing new station if that option is chosen 	\$13,500,000
2. Beatties Ford Road Widening – Use Prior Bond Project Savings	
<ul style="list-style-type: none"> • Provide additional funding for current project funded with 2010 Street Bonds • Increased utility relocation costs • Increased sewer line infrastructure costs • Increased paving quantities required by design 	\$5,000,000
3. N. Tryon Redevelopment – Use Prior Bond Project Savings	
<ul style="list-style-type: none"> • Provide additional funding for current project funded with 2010 Street Bonds • Increased utility relocation costs • Increased real estate acquisition costs 	\$3,500,000
42	

	
3. Recommended Adjustments in FY2016 to Community Investment Plan – PAYGO-Funded	
1. Short Term Road Congestion Improvements	
<ul style="list-style-type: none"> • Road improvements in critical transportation corridors to relieve traffic congestion • Funded for 3 years – FY2016-FY2018 (approximately \$2.9m per year) • Funded with PAYGO Sales Tax revenue that will be reallocated beginning in FY2019 to CityLYNX Gold Line Phase 2 operations 	\$8,892,368
2. A Way Home Rental Assistance Endowment	
<ul style="list-style-type: none"> • Continue City's funding commitment on schedule to match private contributions • Funded for four years – FY2016-FY2019 (\$900,000 in FY2016) • Brings City's total funded commitment to \$8.0m by FY2019 • Funding Source for remaining \$2.0m of City's full \$10.0m pledge to be determined 	\$4,000,000
3. PeopleSoft Upgrade	
<ul style="list-style-type: none"> • One-time funding to upgrade payroll management system • Upgrade required to continue system support • Funded with previously appropriated Technology Reserves 	\$1,700,000
4. Government Center Elevator Upgrades	
<ul style="list-style-type: none"> • Fund Phase 2 upgrades to complete project • Replace/refurbish motors, wiring, door operators on 5 passenger elevators 	\$800,000
5. Economic Opportunity Task Force	
<ul style="list-style-type: none"> • One-time funding to support Economic Opportunity Task Force 	\$100,000
43	

	
Recommended Adjustments in FY2016 to Community Investment Plan – PAYGO-Reductions	
1. Business Corridor Revitalization - Reallocate	(\$2,000,000)
<ul style="list-style-type: none"> • Eliminate PAYGO funding and recommit to support CityLYNX Gold Line corridor • Program to continue in other corridors through bond-funded Comprehensive Neighborhood Improvement Program (CNIP) and other bond-funded infrastructure projects 	
2. Technology Investment Program – Reduce	(\$1,500,000)
<ul style="list-style-type: none"> • Continue PAYGO funding at \$500,000 per year (down from \$2.0m) • Additional funding in future years pending completion of Master Technology Plan 	
3. Road Planning/Design/ROW Program – Reduce	(\$876,019)
<ul style="list-style-type: none"> • Reduce PAYGO funding from approximately \$2.1m per year to \$1.2m per year • Shift portion of funding for planning, design, and Right-Of-Way acquisition to bond-funded transportation programs and projects 	
<p>44</p>	


	
4. Transit Investment Fund in PAYGO	
<p>Establish New Transit Investment Fund in FY2016</p> <ul style="list-style-type: none"> • Separate revenues and expenses for Gold Line and other transit expenses from General PAYGO revenues and expenses • Incorporates other transit-related expenses in PAYGO • Make Reallocations within PAYGO • Eliminates no committed projects • No Property Tax • No General Fund Operating Funds • No New Revenues – Fees or Taxes – Other Than Fares 	
<p>45</p>	



FY2016 Budget Balancing Framework

Revenue & Finance <ol style="list-style-type: none">1. Revaluation2. Solid Waste Fee Conversion3. Water Fees4. Storm Water Fees5. Overall Impact6. Other User Fees	Expenditures <ol style="list-style-type: none">1. General Fund Expense Transfers2. Expense Reductions3. Service Reductions4. Service Expansions5. Unmet Needs6. Compensation7. Financial Partners8. Operating Summary9. Aviation10. CATS
Capital <ol style="list-style-type: none">1. Transfer of Debt Service Property Tax to Operating2. Debt Adjustments3. Pay-Go Adjustments4. Transit Investment Fund	Future Work <ol style="list-style-type: none">1. Facility, Assets and Lease Back2. Take Home Vehicles3. Cost Allocation/Overhead4. Fund Balance Reserve5. Other as Identified


46



Future Work

- Several areas were identified requiring more study
 - Solid Waste Services' service delivery and cost recovery model
 - Take Home Vehicles
 - Data plans for mobile devices
 - Facility and Asset Sales and Lease Back Options
 - Cost Allocation and Overhead Models
 - Fund Balance Policy
- These studies will help drive efficiencies in the FY2017 budget

47



The Bottom-Line...

Revenue & Finance

1. Revaluation
2. Solid Waste Fee Conversion
3. Water Fees
4. Storm Water Fees
5. Overall Impact
6. Other User Fees

Expenditures

1. General Fund Expense Transfers
2. Expense Reductions
3. Service Reductions
4. Service Expansions
5. Unmet Needs
6. Compensation
7. Financial Partners
8. Operating Summary
9. Aviation
10. CATS

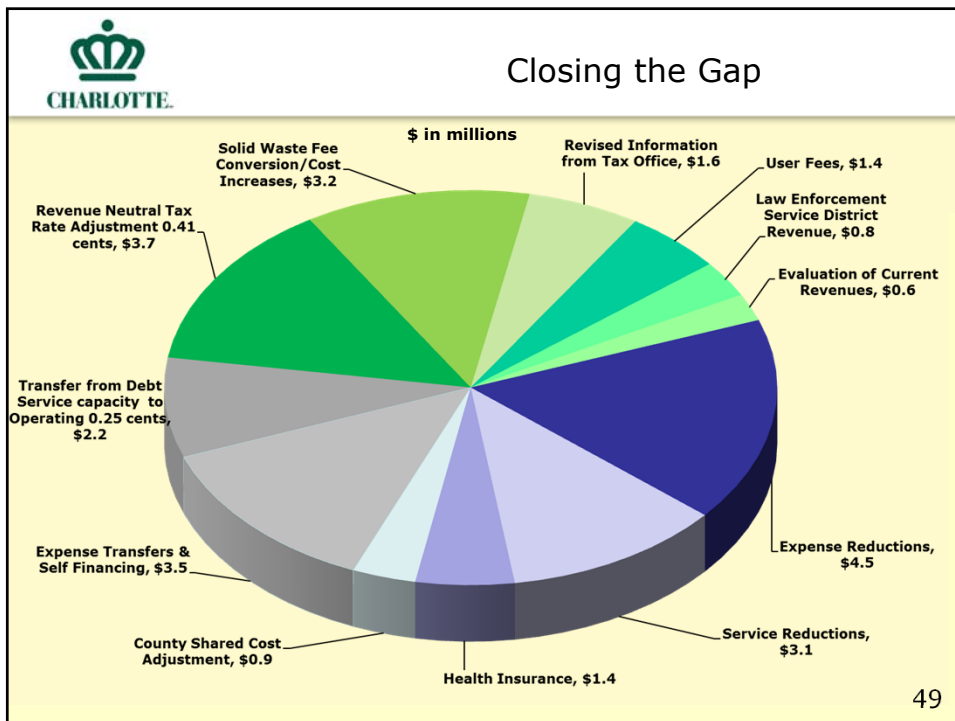
Capital


1. Transfer of Debt Service Property Tax to Operating
2. Debt Adjustments
3. Pay-Go Adjustments
4. Transit Investment Fund

Future Work


1. Facility, Assets and Lease Back
2. Take Home Vehicles
3. Cost Allocation/Overhead
4. Fund Balance Reserve
5. Other as Identified

48



 Closure of \$21.7m Gap	
Expense Reductions	-\$4.5m
Service Reductions	-\$3.1m
Expense Transfers & Self Financing	-\$3.5m
User Fees	-\$1.4m
Health Insurance	-\$1.4m
Revised Information from Tax Office	-\$1.6m
County Shared Cost Adjustment	-\$0.9m
Law Enforcement Service District Revenue	-\$0.8m
Revenue Neutral Tax Rate Adjustment 0.41 cent	-\$3.7m
Evaluation of Current Revenues	-\$0.6m
Transfer from Debt Service capacity to Operating 0.25 cent	-\$2.2m
Solid Waste Fee Conversion/Cost Increases	-\$3.2m
Pay Plan	\$4.8m
Solid Waste Multi-Family Refund Reserve	\$0.3m
Starting Pay Adjustment	\$0.1m
TOTAL	-\$21.7m

50

- |  Bottom Line | |
|---|--|
| <ul style="list-style-type: none"> • Recommendation provides a structurally balanced budget for FY2016 and beyond that reflects the policy priorities of the Council <ul style="list-style-type: none"> - Uses no short-term fixes - Uses no one-time funds for ongoing expenses - Uses no accounting tricks - Complies with Council budget principles and priorities - Is well researched, quantified, strategic and sustainable - Uses best practices and creative - Respects City employees | |
- 51



Budget Process - Next Steps

- May 6, 2015: Budget Workshop
- May 11, 2015: Budget Public Hearing
- May 13, 2015: Budget Adjustments
(Adds & Deletes)
- May 18, 2015: Budget Workshop
- May 26, 2015: Straw Votes
- June 8, 2015: Budget Adoption

52



Where can the public find additional information?

- Web sites:
 - <http://citybudget.charmeck.org>
- Office of Strategy & Budget: 704-336-2306
- Copies available in City Clerk's Office

53



Thank You!

- Mayor and City Council
- City Management
- Department Directors and Staff
- Corporate Communications & Marketing
- Human Resources and Finance Office
- Strategy & Budget

54



Preliminary FY2016 & FY2017 Strategic
Operating Plan and FY2016-2020 Community
Investment Plan

City Manager's Recommendation

May 4, 2015



CHARLOTTE.

Manager's Transmittal

May 4, 2015

To the Mayor and City Council of Charlotte:

The Fiscal Year (FY) 2016 Recommended Budget is structurally balanced; complies with the Council's budget principles and priorities; and is strategic, sustainable, and creative. To meet short-term financial challenges, the overall financial plan does not sacrifice the City's future.

The FY2016 Recommended Budget for the City of Charlotte is balanced at \$2,132,330,994, an increase of 1.8% above FY2015. This includes a balanced General Fund of \$593,577,834, an increase of 1.3% over the prior year. The General Fund is balanced in multiple ways:

- It is structurally balanced and does not use one-time funds for on-going operations nor one-time accounting actions;
- It is balanced across the different City departments, with an emphasis on preserving services;
- It is balanced across taxpayers to the best of the City's ability within its statutory authority; and
- It is balanced for City employees.

The Recommended Budget includes a complex set of recommendations to achieve balance, including a revenue neutral tax rate increase to adjust for lower revaluations and a conversion of the single-family residential solid waste fee to property tax. These changes provide for a more balanced approach to tax revenue reductions, resulting in property tax savings for approximately 80% of residential properties. The Recommended Budget also includes \$18.1 million in business tax cuts mandated by the North Carolina General Assembly, partially offset by \$1.4 million in increased fees.

The City's Enterprise Fund operating budgets are balanced within their dedicated revenues and are recommended at levels to meet the dynamic needs of a growing city in an upward economy:

- The \$144.7 million Aviation Fund grows to meet the demands created by being the second largest hub to the world's largest airline.
- The \$119.0 million Transit Fund includes the first full year operation of the CityLynx Gold Line and preparatory work for the opening of the Blue Line Extension in Fiscal Year 2017.
- The \$122.5 million Water-Sewer Fund continues to maintain and update its basic infrastructure to meet current and future needs of a growing City eliminating a subsidy that is not needs based.
- The \$14.9 million Storm Water Fund includes the elimination of subsidies for properties with large impervious surfaces and would undertake an analysis of projects that are backlogged.

The City's Capital Budgets continue to support all specifically identified projects and makes no changes to the Community Investment Plan adopted by the Council and partially funded by voter-approved bonds in 2014. There is a shift of \$22 million of increased debt capacity from Capital to Operating, leaving an unallocated debt capacity of \$56 million.

\$21.7 million General Fund Budget Gap the Result of External Factors

Developing a Recommended General Fund Budget for FY2016 was a challenge. The budget development process began with an \$18.1 million tax cut to businesses, mandated by the General Assembly. In addition, the recently completed review by Mecklenburg County of the 2011 Property Assessment Revaluation resulted in much sharper declines at the end of the project than had been previously projected, reducing the City's total property tax revenue projection in FY2016 by \$10.8 million.



Manager's Transmittal

While the City's tax revenues declined from the preceding property tax base value reductions, the City continues to grow, service demands increase, and inflation, though modest, continues to increase the cost of doing business.

Budget Development Context

Although the economy is improving, the repeal of the business privilege tax and the impact of the County property revaluation required reductions in the FY2016 budget that impact our ability to fully address current service demands that are driven by population growth, inflation, and prior commitments. The recession limited the resources available to meet our community needs.

Since FY2009, the General Fund has experienced flat operating budgets, targeted "base" budget adjustments, and limited new strategic investments. Departments continue to experience increased demand due to seven years of little additional operating funding in a City that has grown by an estimated 130,000 people. In this context, it would be imprudent for the City to further cut services in order to fund decreased business taxes and lower property taxes from the revaluation.

Everyone Shared in Addressing the Challenge

The Recommended General Fund Budget is based on the principle of being balanced in all respects, with all parties contributing to sustaining City services and our future. Accordingly, the following financial actions are recommended:

- Reduction of \$3.1 million in City services, including:
 - Reduction in hours for the CharMeck 311 service;
 - Reduction in Code Enforcement;
 - Reduction in Traffic Management and Maintenance;
 - Reduction in Bike Charlotte Program;
 - Reduction in mowing of street rights-of-way;
 - Reduction in street resurfacing; and
 - Reduction in administrative services including internal audits and technology management.
- Reduction in expenses supporting administrative support programs in all departments, totaling \$4.5 million.
- Reduction in the market compensation adjustment for City employees from 3.0% to 1.5%, or a \$2.6 million savings.
- Adjustment of 0.41¢ in the Property Tax Rate to achieve the "Revenue Neutral Tax Rate" that would have been considered if the initial 2011 Property Assessment Revaluation had been accurate.
- Conversion of the \$47 annual Single-Family Residential Solid Waste Fee to a Property Tax Rate of 1.35¢ to raise an equivalent amount of funds (0.99¢) and to cover higher costs for solid waste operations, recycling, and multi-family service contracts (0.36¢).
- Increase in regulatory fees for service, especially business services, to cover or partially cover the City's cost of providing that service, offsetting expenses by \$1.4 million.
- Maintaining support for Financial Partners at the FY2015 levels with no reductions.
- Shift of \$2.1 million in prior General Fund expenditures into other appropriate restricted funding sources outside the General Fund.
- Elimination of 100.75 full-time equivalent positions, while avoiding lay-offs.

These budgeting adjustments are permanent, on-going, and consistent with best practices. They are not one-time fixes.



CHARLOTTE.

Manager's Transmittal

The Recommended Budget is just that: a set of recommendations. There are other choices. Included in the budget document is a "Contingency Budget," consisting of recommendations for consideration of unmet service needs should the General Assembly replace the Business Privilege License Tax revenue. The contingency budget contains recommendations for existing unfunded needs for services that should be considered for restoration based on City Council priority. Also included is a compilation of "Alternate Service Reductions." I do not recommend these reductions; however, some would be needed if the recommended tax adjustments were not adopted or if the General Assembly imposed further revenue losses.

Protecting and Investing in Our Future

The cumulative impacts of the above recommendations enable the City to balance the budget without putting the City at risk, either financially or from a service delivery perspective. The Recommended FY2016 General Fund budget provides for the following:

- A General Fund budget that is structurally balanced for the future. In fact, the adjustments in the property tax rate are estimated to generate an additional \$2,235,200 in increased sales tax distribution in FY2017.
- Public Safety services that are adequately sustained, including police patrol and fire and rescue responses.
- No delay or discontinuation of any existing commitments to capital projects.
- No lay-offs or salary reductions for City employees.
- A City organization that is equipped to meet the demands of our growing city in an upward economy by adding three positions in development and regulatory personnel, supported by fees and nine positions to support the Community Investment Plan.

The Enterprise Fund departments have added resources and staff in the Recommended Budget. Increased service demands created by a growing and vibrant community coupled with a changing regulatory environment drive the need for these services. In order to position the City to match the growth and provide for our community's future, these increases in staffing are necessary to sustain each operation.

Closing Thoughts

Much work went into developing the Recommended FY2016 & FY2017 Budget by staff in every department, an indefatigable budget staff, and a patient City Council that held multiple budget workshops. Numerous options and alternatives were explored and researched, ultimately converging into this integrated and complex set of recommendations.

As challenging as this budget has been, everyone has contributed to its development with a sense of seriousness and a commitment to taking a long-term view with regard to what is best for our City. As the Chairman of the City Council's Budget Committee said, "This is Charlotte. We can do this."

Respectfully Submitted,

Ron Carlee, City Manager

Executive Summary

Recommended Budget

- *A budget that is balanced in all respects and protects our future* •
- *Reflects revenue reductions and expenditure cuts* •
- *Remains a strong value to the community* •
- *Consistent with City Council Policy* •

The FY2016 and FY2017 Recommended Budget is a balanced budget that reflects unanticipated reductions to local revenues and continued cuts to General Fund expenditures, while remaining a strong value to tax and rate payers.

There were three primary challenges related to the development of the FY2016 and FY2017 budget.

1. The North Carolina General Assembly's elimination of local governments' ability to assess the Business Privilege License Tax with no offsetting revenue, reducing City revenues by \$18.1 million
2. Lower than estimated property valuations resulting from the review of the County's 2011 Property Assessment Revaluation, further reducing City revenues by \$9.0 million
3. Continuing to provide quality services that the community expects from the City, following several years of decreased or flat departmental operating budgets coupled with increased service demands

The Recommended Budget maintains prior expenditure reductions, includes further cuts to the General Fund, adjusts the property tax rate, and upholds the City's commitment to quality services to our community today and in the future.

There are almost \$7.7 million in additional cuts to the General Fund budget, on top of ongoing cuts made primarily as a result of the lasting impacts from the Great Recession.

The budget includes three changes to the property tax rate that adjust the tax rate from 46.87¢ to 48.63¢, resulting in a savings for approximately 80% of residential properties:

- Conversion of the separate residential Solid Waste Fee to be incorporated as part of the tax rate, consistent with other Solid Waste services, of 1.35¢ per \$100 valuation
- Adjustment to a revenue neutral rate correlated to lower property valuations of 0.41¢ per \$100 valuation
- Transfer of 0.25¢ from unprogrammed debt capacity to the operating budget, without impacting the current Community Investment Plan

The approach to developing the FY2016 and FY2017 budgets focused around an evaluation of expenditures, revenues and other financial options, capital investments, and future work. This approach is further detailed in the following pages.

Expenditures

- *Everyone shares in meeting the challenge of a balanced budget* •

The FY2016 and FY2017 budgets reflect almost \$7.7 million in reductions to services and expenses, shared across all departments in the General Fund, including the reduction of 100.75 positions.

Service Reduction Summary

The service reductions in the FY2016 budget, shown in detail beginning on page 14 of the Executive Summary, total over \$3.1 million in the General Fund. Examples of service reductions include:

- Reduction in hours for the CharMeck 311 service
- Reduction in Code Enforcement
- Reduction in Traffic Management and Maintenance
- Reduction in Bike Charlotte
- Reduction in mowing of street rights-of-way
- Reduction in street resurfacing
- Reduction in administrative services including internal audits and technology management

Executive Summary

Expense Reduction Summary

The expense reductions in the FY2016 budget, shown in detail on page 20 of the Executive Summary, total over \$4.5 million. These reductions are across all operating categories, including:

- Technology and Telecommunications
- Equipment Maintenance and Accident Repairs
- Retirement Payment Reserve
- Fuel
- Travel, Training, and Educational Reimbursement
- Uniforms
- Utilities

In an additional effort to reduce costs, as well as increase efficiencies and protect the environment, the City is implementing a Motor Pool program beginning early in the next fiscal year. The program will be administered from the Charlotte-Mecklenburg Government Center and consist of 15 vehicles, with fuel efficiency as a priority. The program will result in a net decrease of 18 vehicles and a projected ongoing operating cost avoidance of \$80,500.

Revenue & Finance

- *Remains a strong value to the community and consistent with Council Policy* •

In addition to the aforementioned budget cuts, development of the Recommended Budget also included a review of revenue and financial approaches that would maintain a good value to tax and rate payers, be consistent with Council Policy, and uphold strong financial ratings.

The City's property tax rate adjusts from 46.87¢ to 48.63¢ per \$100 valuation, with a total assessed property valuation of \$91.8 billion. This 1.76¢ change includes three adjustments:

- Adjustment of 0.41¢ in the Property Tax Rate to achieve the "Revenue Neutral Rate" that would have been considered if the initial 2011 Property Assessment Revaluation had been accurate.
- Conversion of the \$47 annual Residential Solid Waste Fee to a Property Tax Rate of 1.35¢ to raise an equivalent amount of funds (0.99¢) and to cover higher costs for solid waste operations, recycling, and multi-family collection service contracts (0.36¢).
- Transfer of 0.25¢ from new, unprogrammed debt capacity to the operating budget, without impacting the current Community Investment Plan

The allocation of the tax rate is provided in the table below:

Fund	FY2015	FY2016	FY2017	Change from FY2015 to FY2016
General Fund	36.00¢	38.01¢	38.01¢	2.01¢
Debt Service	9.67¢	9.42¢	9.42¢	-0.25¢
Pay-As-You-Go Capital	1.2¢	1.2¢	1.2¢	0.00¢
Total	46.87¢	48.63¢	48.63¢	1.76¢

As part of the review of revenue and financial approaches, the City's user fees were also evaluated. Effective July 1, 2005, Council adopted a fully allocated cost recovery rate of 100% for regulatory user fees. Beginning in FY2010, user fees were held flat due to the economic decline, which shifted user fees costs from the rate payers to the General Fund tax payers. A balance between the appropriate level of General Fund subsidy with the impacts of fee changes is reflected in the FY2016 Recommended User Fee Schedule (located near the back of the Recommended Budget Book).

The average cost recovery of the regulatory user fees increased from 83.3% to 93.8%, or an additional \$1.4 million.

Executive Summary

Capital

- *A budget that protects today and invests in our future* •

To meet today's needs as well as invest in our future, the Community Investment Plan (Plan) is a five-year capital expenditure and infrastructure plan, which matches the City's highest priority capital needs with a financing schedule. The Plan includes investments in neighborhoods, housing, storm water projects, roads, transit, water and sewer projects, the airport, and public safety and maintenance facilities.

The Community Investment Plan is fully reviewed biennially. FY2016 is an off-year, with the next biennial review scheduled for FY2017. The development of the Recommended Budget included the off-year review of Community Investment Plan items as well as their associated debt service and Pay-As-You-Go (PAYGO) funding sources. The FY2016 – FY2020 Community Investment Plan preserves the priorities set forth by the community in the 2014 bond referendum, while implementing newly identified priorities and best practices. For example:

- A new Transit Investment PAYGO Program is established to manage all transit-related activities funded through general City revenues, using no property taxes or General Fund operating funds. In FY2016, the PAYGO Fund is divided into two distinct programs to separate funding to support the City's contribution to transit from other PAYGO funding supporting the General Community Investment Plan.
- \$8.9 million allocated over three years for short-term road congestions improvements, shifting approximately \$5.3 million over five years from PAYGO Road Planning funds to existing bonds. These changes result in a net increase of \$3.6 million in PAYGO funding allocated to roads.
- Reduce funding to Technology Investments by \$1.5 million pending development of a Master Technology Plan
- \$4.0 million allocated over four years for A Way Home Rental Assistance Endowment to continue the City's funding commitment on a schedule to match private contributions
- Provide \$0.1 million one-time funding to support the Economic Opportunity Task Force, created as a result of a recent Harvard University study listing Charlotte at the bottom among the 50 largest cities for economic mobility

Future Work

- *Ongoing evaluation to best meet service needs* •

Consistent with the City's commitment to quality service delivery and efficiency, the following areas of the budget will be studied during FY2016 for consideration in the FY2017 budget, in addition to the ongoing evaluation of operations to ensure efficient and effective service delivery.

- Asset Sales and Facility Sale and Lease Back Opportunities
- Fund Balance Policy
- Take Home Vehicles
- Cost Allocation/Overhead
- Solid Waste Services' service delivery and cost recovery model

Executive Summary

Overview of Total Budget

- *Budgeting efficiently to maintain core services that residents can depend on* •

The total FY2016 budget is \$2.13 billion, an increase of 1.8% above the prior fiscal year. The total budget is comprised of the annual Operating Budget and the Community Investment Plan (capital budget). The annual operating budget reflects day-to-day operations, while the Community Investment Plan represents large capital outlays over a five-year time horizon. In accordance with North Carolina State Statutes and sound fiscal policy, this is a balanced budget. The 1.8% increase above FY2015 is due primarily to FY2016's enterprise fund capital investments.

The budget numbers in this Executive Summary represent the "net budget," which excludes interfund transfers. For example, Charlotte Water transfers funds to the General Fund for purchased billing services provided by the Department of Management & Financial Services. The "net budget" reflects this amount as part of Charlotte Water, since it is this department that ultimately funds utility billing services. This avoids double counting expenses.

Total Operating Budget

Within the Operating Budget and Community Investment Plan, there are both General Fund and Enterprise Fund departments. The General Fund departments are those supported primarily by tax revenues, while Enterprise Funds are self-supporting entities that charge fees for services or receive restricted grants. **The FY2016 operating budget is \$1.23 billion, a decrease of -0.9% below the FY2015 budget.**

The General Fund and Enterprise departments are:

General Fund Departments			Enterprise Fund Departments
Service	Support	Governance	
Police	Management & Financial Services	Mayor & City Council	Aviation
Fire	Innovation & Technology	City Clerk	Charlotte Area Transit System
Solid Waste Services	Human Resources	City Manager's Office	Charlotte Water
Transportation		City Attorney's Office	Storm Water (a division of Engineering & Property Management)
Neighborhood & Business Services			Risk Management (a division of Management & Financial Services)
Engineering & Property Management			
Planning			

The FY2016 operating budget maintains stable core services. Residents will continue to receive good value for the level and quality of all services provided through residential fees, about \$4.06 per day for the typical homeowner, **a decrease of 0.2% below FY2015.**

On a typical day, examples of City services that residents depend on include:

- 256 firefighters on duty at 42 fire stations, responding to more than 260 calls for service
- 348 Police Field Units, responding to over 1,170 resident and 2,888 officer-initiated calls for service
- 740 signalized intersections operating over 2,450 miles of City streets

Executive Summary

- 4,100 service calls received by CharMeck 311
- 65,800 households receiving trash pick-up
- 100,000,000 gallons of drinking water treated and delivered
- 83,300,000 gallons of wastewater collected and treated

The following table reflects the FY2016 Recommended **City tax only** impact for home values at the 25th, 50th, and 75th percentiles, calculated based on owner-occupied, single family homes.

City of Charlotte taxes & fees – 25th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$97,600 home	\$457.45	\$474.63	\$17.18	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Total Annual	\$504.45	\$474.63	(\$29.82)	(5.9%)
Total Monthly	\$42.04	\$39.55	(\$2.49)	(5.9%)

City of Charlotte taxes & fees – 50th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$141,100 home	\$661.34	\$686.17	\$24.83	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Total Annual	\$708.34	\$686.17	(\$22.17)	(3.1%)
Total Monthly	\$59.03	\$57.18	(\$1.85)	(3.1%)

City of Charlotte taxes & fees – 75th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$232,500 home	\$1,089.73	\$1,130.65	\$40.92	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Total Annual	\$1,136.73	\$1,130.65	(\$6.08)	(0.5%)
Total Monthly	\$94.73	\$94.22	(\$0.51)	(0.5%)

Executive Summary

The following table reflects the FY2016 Recommended **City tax and fee** impact for home values at the 25th, 50th, and 75th percentiles, calculated based on owner-occupied, single family homes.

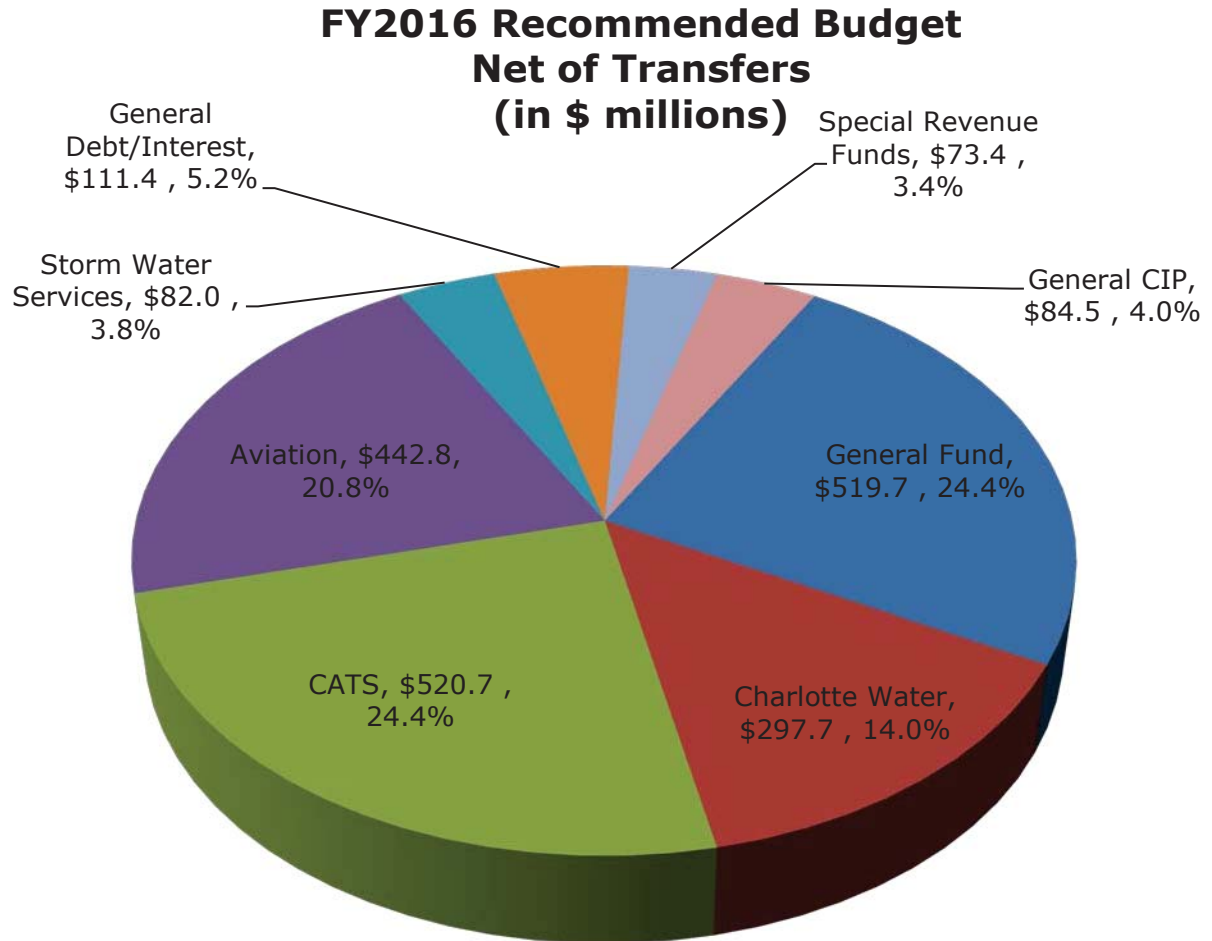
City of Charlotte taxes & fees – 25th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$97,600 home	\$457.45	\$474.63	\$17.18	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%
Total Annual	\$1,284.81	\$1,273.59	(\$11.22)	(0.9%)
Total Monthly	\$107.07	\$106.13	(\$0.94)	(0.9%)

City of Charlotte taxes & fees – 50th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$141,100 home	\$661.34	\$686.17	\$24.83	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Water & Sewer (Average user rate)	\$682.80	\$701.40	\$18.60	2.7%
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%
Total Annual	\$1,488.70	\$1,485.13	(\$3.57)	(0.2%)
Total Monthly	\$124.06	\$123.76	(\$0.30)	(0.2%)

City of Charlotte taxes & fees – 75th percentile home value	Prior Year FY2015	FY2016 Budget	\$ Change	% Change
Property taxes on \$232,500 home	\$1,089.73	\$1,130.65	\$40.92	3.8%
Solid Waste fee (Residential)	\$47.00	\$0.00	(\$47.00)	(100.0%)
Water & Sewer (Average user rate)	\$682.8	\$701.40	\$18.60	2.7%
Storm Water (Average user rate)	\$97.56	\$97.56	\$0.00	0.0%
Total Annual	\$1,917.09	\$1,929.61	\$12.52	0.7%
Total Monthly	\$159.76	\$160.80	\$1.04	0.7%

Executive Summary

The following chart illustrates the composition of the FY2016 Total Budget (includes both Operating and Capital for General Fund and Enterprise Fund departments), which totals \$2.13 billion, an increase of 1.8% above FY2015.



Executive Summary

General Fund Budget

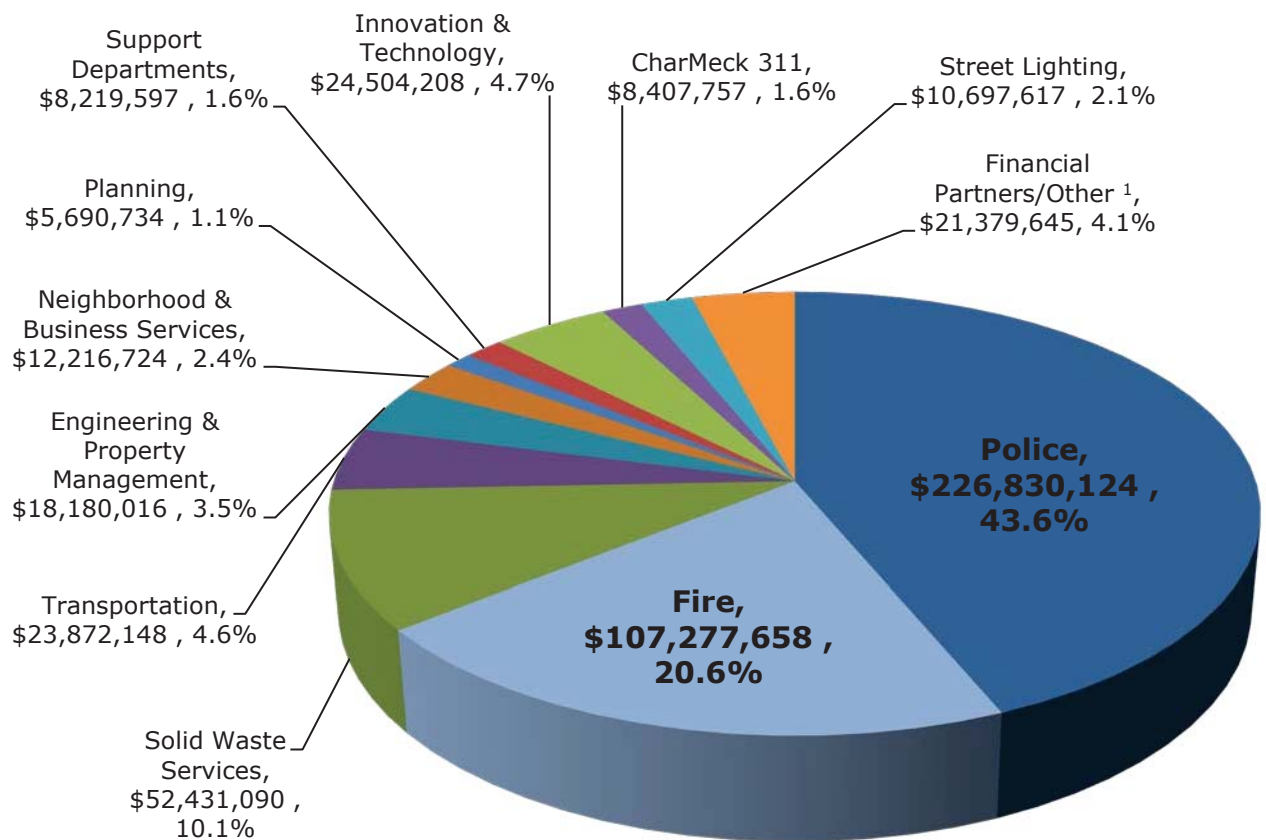
- A balanced budget reflecting revenue reductions and expenditure cuts •

General Fund

The **FY2016 General Fund budget (net of transfers)** is **\$519.7 million**, a **1.25% increase above FY2015** to maintain core service levels.

The chart below illustrates the allocations of expenditures in the General Fund budget.

FY2016 General Fund Expenditures Where the Money Goes \$519.7 million (Net of Transfers)



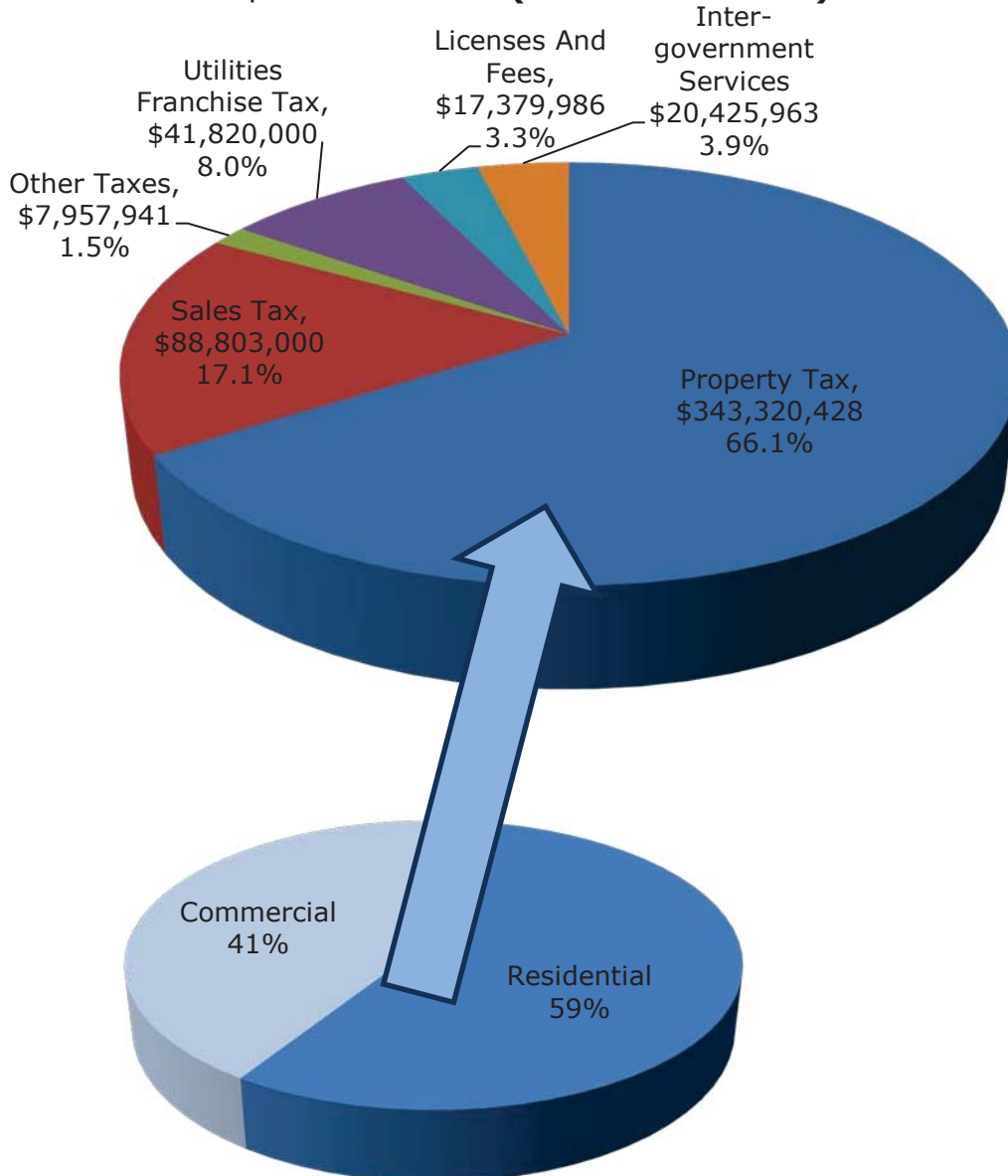
¹Financial Partners represent \$11,423,749 of the \$21,379,645.

Executive Summary

General Fund Revenues

The two largest revenue sources in the General Fund are Property Tax and Sales Tax, which comprise 83.2% of total revenue. The total General Fund revenue growth is budgeted at \$6.4 million, which is an increase of 1.25% above FY2015.

General Fund Revenues Where the Money Comes From \$519.7 million (Net of Transfers)



Property Tax Break-out

Executive Summary

General Fund Budget Reductions (included in Recommended Budget)

General Fund budget cuts were made at both the service reduction and expense levels. The FY2016 Recommended General Fund budget cuts are summarized in the following two tables.

Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
CharMeck 311	Close Weekends and Holidays; 11 positions (vacant)	Based on current call volume patterns; minimal impact to most partners, with Police and Charlotte Water seeing the largest impact. Constituents will have reduced access to live assistance; however Interactive Voice Response, web, mobile channels, and department specific dispatch transfers will be available as options. Average call volume on Saturday is 1,773 and the average call volume on Sunday is 1,198. This compares to an average weekday call volume of 5,114. There are currently 133 positions in CharMeck 311.	\$658,924
City Manager's Office Administration	Office Assistant IV position (vacant)	Reduces capacity for new Records Management program as mandated by the State. This program responsibility will now be shared among existing staff in City Manager's Office Administration.	54,415
Engineering & Property Management	Reduce contract for mowing in street rights-of-way	Eliminate some locations from City right-of-way and median mowing contracts and perform work with in-house staff and equipment; reduce mowing frequency from biweekly to monthly.	104,567
Engineering & Property Management	Administrative Officer II position (vacant)	Currently six administrative support positions in Engineering & Property Management's Main Engineering division. Eliminating these three positions represents a 50% reduction in administrative support staff. Workload for the remaining administrative support positions will be increased to perform duties associated with Charlotte Business INclusion (CBI). The reduction in staff supporting CBI could delay completion of City Council Agenda items.	68,739
Engineering & Property Management	Office Assistant V position (vacant)	Currently 6 administrative support positions in Engineering & Property Management's Main Engineering division. Eliminating these three positions represents a 50% reduction in administrative support staff. Workload for the remaining administrative support positions will be increased to perform duties	53,894

Executive Summary

Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
		associated with accounting and payroll. The reduction in staff performing payroll and accounting duties will require other staff currently working on records retention and managing public records to take on additional support duties, limiting the time available to perform records retention work.	
Engineering & Property Management	Office Assistant IV position (vacant)	Currently 6 administrative support positions in Engineering & Property Management's Main Engineering division. Eliminating these three positions represents a 50% reduction in administrative support staff. Workload for the remaining administrative support positions will be increased to perform duties associated with accounting and payroll. The reduction in staff performing payroll and accounting duties will require other staff currently working on records retention and managing public records to take on additional support duties, limiting the time available to perform records retention work.	47,419
Fire	Emergency Management Battalion Chief position (filled)	This position provides dedicated oversight of the Urban Search and Rescue program, which responds to potential Homeland Security threats, terrorism and other disasters. Fire will spread these responsibilities to existing staff and their current workload will be re-prioritized.	127,126
Fire	Public Service Coordinator position (vacant)	This is one of two public and media relations positions in the Fire Department who provide 24-hour public information coverage. Existing staff will be cross-trained in public and media relations and will be on-call when public and/or media relations services are required.	83,785
Innovation & Technology	Chief Operating Officer position (vacant)	For FY2016 this position will not be needed in the reorganized Innovation & Technology Department. Due to the unchanging nature of IT support, eliminating this position may limit IT support capacity and future technology initiative implementations.	125,000
Innovation & Technology	Enterprise Resource Planning position (vacant)	This position would have served as a resource for the City's ERP System (financial and Procurement systems). The loss of this position	105,477

Executive Summary

Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
		limits the ERP Team’s ability to react to situations where increased support of the ERP system is needed including support for department questions, capacity to build specialized reports, and a resource focused on finance-related modules. This resource could have been used to provide services such as system testing, defect resolution, training, etc. for the existing and upcoming new releases for the MUNIS application. The workload will have to be spread across six existing staff members.	
Innovation & Technology	Two Enterprise Resource Planning Support Center part-time positions (vacant)	These two part-time positions were intended to create one full-time position which would have been a position serving as a resource for the City’s ERP System (financial and Procurement systems). The loss of this position will limit the ERP Team’s ability to react to situations where increased support of the ERP system is needed including support for department questions. This resource could have been used to provide services such as system testing, defect resolution, training, etc. for the existing and upcoming new releases for the MUNIS application, in addition to having a dedicated resource to focus on project and grant modules. The workload will have to be spread across six existing staff members.	98,000
Management & Financial Services	Internal Auditor (vacant)	Removes one out of ten internal auditor positions, therefore reducing capacity by 10%. This reduction will be tempered by increased reliance on contractors, which has been factored into the financial impact.	41,941
Neighborhood & Business Services	Community and Commerce Specialist position (vacant)	Reduces services in community partnerships such as Arts and Science Council Neighborhood Art and Little Free Libraries. As a result of this reduction, the City will not participate in these programs.	68,820
Neighborhood & Business Services	One Code Enforcement Inspector position (vacant)	Elimination of this position reduces Code Enforcement's ability to be proactive in identifying violations; additionally, the amount of time to respond to complaints will increase from 3 to 5 days.	63,752

Executive Summary

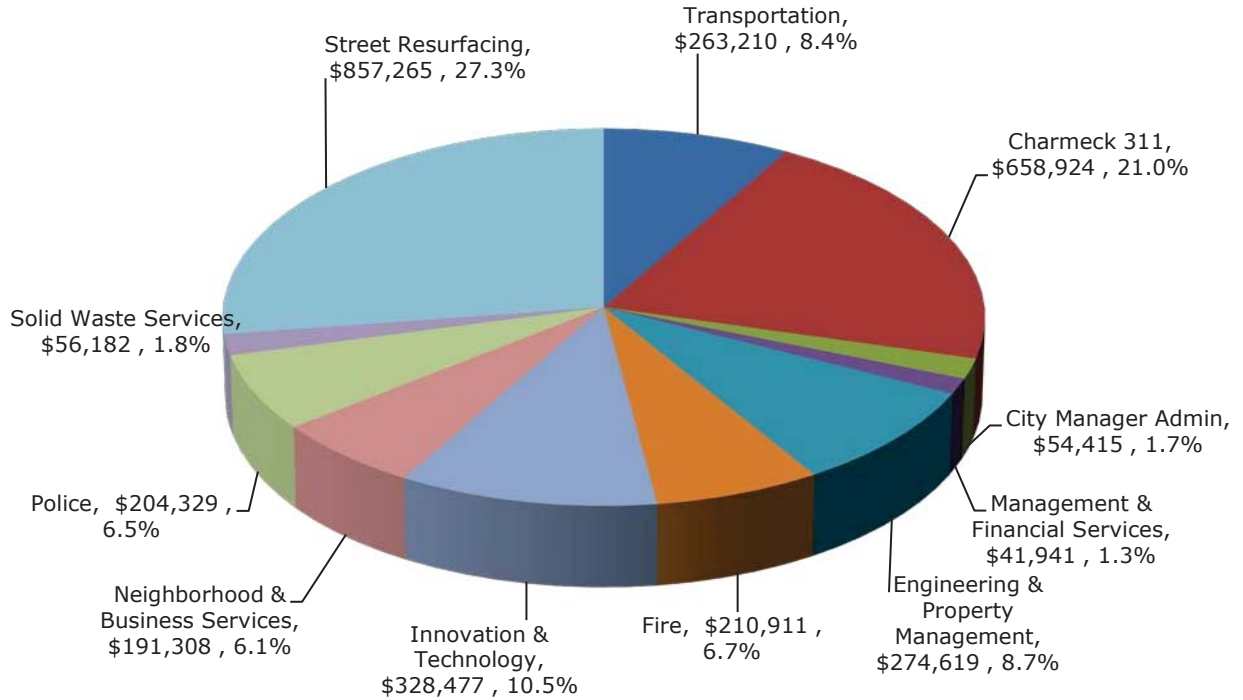
Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
Neighborhood & Business Services	Code Process Specialist in Zoning division positions (vacant)	This position was a dedicated resource to assist customers, process permits, and respond to other customer inquiries related to the Business Privilege License permit process. Assuming volume remains constant, there will be an increase response time by approximately ten minutes to customer inquiries and customer waiting times when obtaining permits. This position's workload will be distributed among eight existing positions, which may impact overtime and training.	58,736
Police	Government Center Police Officer position (vacant)	CMGC maintains a contract for 22 private security guards to provide building and loading dock security; 11 of the guards are authorized to carry a firearm. In addition, CMGC has a Police Officer on duty during business hours. The elimination of this vacant sworn position would mean that there is no authority at the Government Center to make immediate arrests, and if issues occurred, the security personnel would need to call 911.	59,787
Police	Elimination of three vacant non-sworn positions (vacant)	Police has committed to eliminate three non-sworn vacant positions in FY2016. The exact positions will be determined by Police staff after examining staff and resource needs.	144,543
Solid Waste Services	Contract Technician position (vacant)	Eliminating this position will increase response time to customer inquiries about missed collections and cart repair/replacement requests by one business day (from 2 to 3 days). Workload will be shifted to the seven remaining contract technician positions which may impact overtime expenses.	56,182

Executive Summary

Service Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
Transportation	Street Maintenance: Equipment Operator III position and Two Crew Member positions (vacant)	There are currently 27 Equipment Operator III positions and 61 crew members. The elimination of the vacant positions results in reduced staff available to provide timely services including street and sidewalk repairs, storm drainage maintenance, repair of curbs and gutters, removal of debris/obstructions, and responding to inclement weather events. These duties are assigned to the current Street Maintenance staff.	135,895
Transportation	Office Assistant IV position (vacant)	Front desk responsibilities would be shifted to existing staff positions, thereby reducing customer service capacity in street maintenance division.	47,600
Transportation	Traffic Counter position (vacant)	Reduces effectiveness of transportation planning, as this is one of two Traffic Counter I positions. These positions perform the basic traffic counting responsibilities in the City that help determine street safety and reliability.	44,715
Transportation	Bike Charlotte program contribution	Bike Charlotte helps to raise awareness and education of bicycle safety. This annual event occurs over a two week period and includes 60-80 events each year. The City partners with the bicycling community to host the event. The City's financial participation supports the promotion and scheduling of individual events. Bike Charlotte would need to rely on private sector donations because the City's contribution is currently 100% of the total Bike Charlotte budget.	35,000
Non-Departmental	Reduction in General Fund transfer to Powell Bill Street Maintenance Fund	The annual General Fund contribution to Powell Bill of \$4.26 million is equivalent to resurfacing roughly 82 miles each year. Reducing the contribution by \$857,265 (20% reduction) would reduce resurfacing by 16.5 miles. The City receives the majority of its street resurfacing funding (\$23.5 million in FY2015) from the State's Gas tax.	857,265
Total			\$3,141,581

Executive Summary

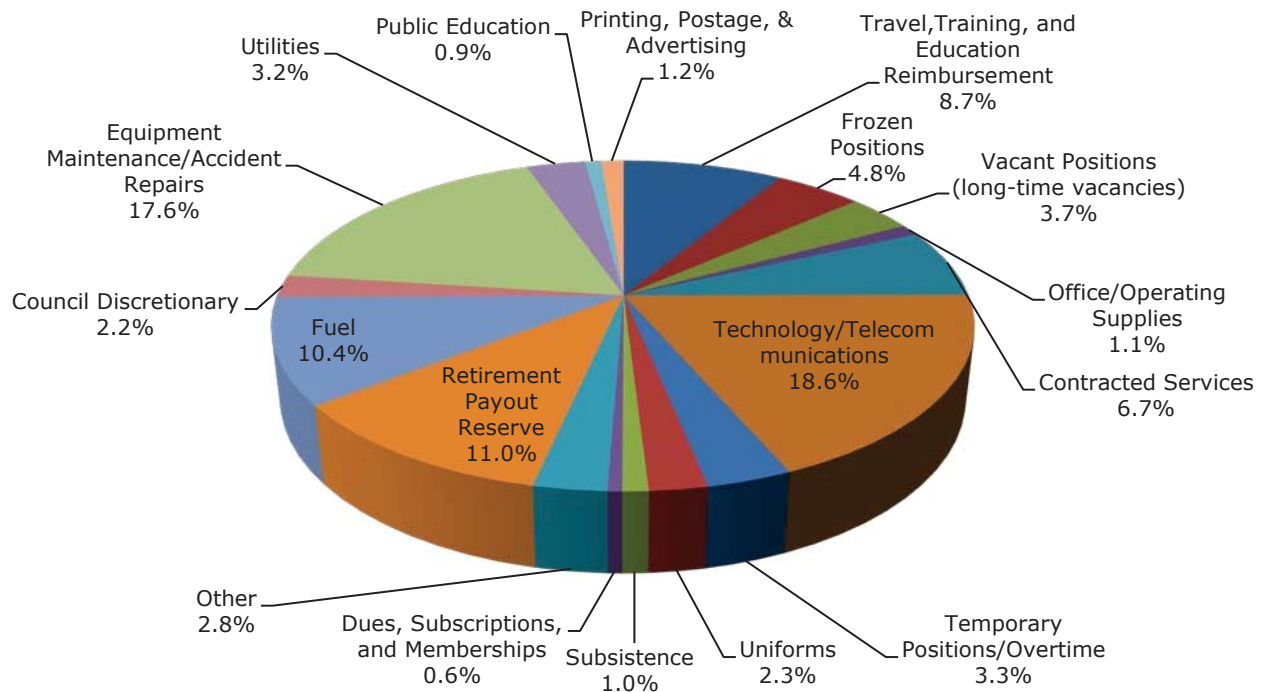
FY2016 Service Reductions (\$3.1 million)



Executive Summary

Expense Reductions			
Reduction Category	Financial Impact	General Fund Category Budget	% of General Fund Category Budget
Technology/Telecommunications	\$843,084	15,415,708	5.5%
Equipment Maintenance/Accident Repairs	801,141	20,303,573	3.9%
Retirement Payout Reserve	500,000	1,500,000	33.3%
Fuel	470,534	10,487,133	4.5%
Travel, Training, and Education Reimbursement	397,104	2,809,274	14.1%
Contracted Services	303,283	38,824,211	0.8%
Frozen Positions	216,568	216,568	100.0%
Vacant Positions (long-time vacancies)	165,873	165,873	100.0%
Temporary Positions/Overtime	149,950	7,582,364	2.0%
Utilities	145,340	14,617,705	1.0%
Other	129,203	129,203	100.0%
Uniforms	102,600	3,241,815	3.2%
Council Discretionary	100,000	200,000	50.0%
Printing, Postage, and Advertising	55,105	2,815,128	2.0%
Office/Operating Supplies	48,803	5,610,295	0.9%
Subsistence	45,212	307,186	14.7%
Public Education	41,447	870,508	4.8%
Dues, Subscriptions, and Memberships	25,232	962,433	2.6%
	\$4,540,479	\$126,058,977	3.6%

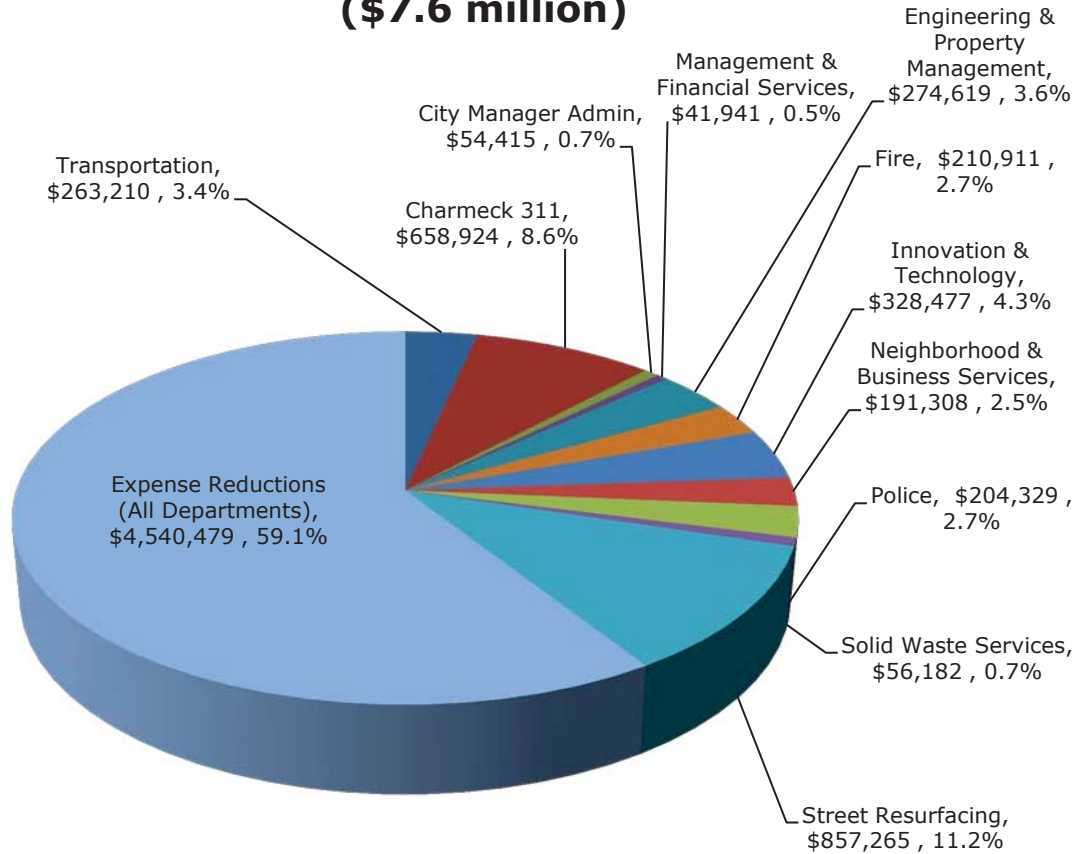
General Fund Expense Reduction Categories (\$4.5 million)



Executive Summary

Additional information on departmental budgets is included as part of the individual departmental pages in the "Operating Budgets" section of this book.

FY2016 Service and Expense Reductions (\$7.6 million)



- **59.1% Expense Reductions = \$4.5 million**
- **40.9% Service Reductions = \$3.1 million**
- **\$7.6 million Total Reductions = 1.3% of Total General Fund Budget**

Executive Summary

General Fund Budget Reduction Alternatives (not included in Recommended Budget)

In addition to the service and expense reductions recommended for implementation in FY2016, the following items are alternative budget reductions (that are not included in the FY2016 budget recommendation). These alternatives are **not** recommended and are **not** in priority order.

Alternative Reductions			
Department	Reduction Item	Impact Statement	Financial Impact
Police	Eliminate Helicopter Unit (5 sworn positions, 1 civilian position)	Elimination of the Helicopter Unit would limit the knowledge of suspects' movements and location in active crime scenes. This reduction would cease operations for the entire Helicopter Unit.	\$1,159,313
Police	Eliminate District Attorney (DA) Liaison (9 sworn detective positions, 6 civilian positions)	DA Liaisons ensure that felony cases are filed properly and coordinate trial court calendars and subpoenas with law enforcement agencies. Eliminating the DA Liaisons would increase time for trial preparations and result in service impacts for victims, witnesses, subpoena service officers and could ultimately result in the dismissal of more trail cases.	1,144,372
Police	Reduce Motorcycle Unit (6 sworn positions, 1 civilian position)	This reduction removes one of the two motorcycle squads focused on suppressing crime through traffic enforcement and enhanced visibility. This reduction will eliminate motorcycle escorts and impact traffic safety.	442,794
Solid Waste Services	Eliminate Multi-Family Collection Contract & Associated Disposal Costs Effective 1/1/16	Multi-Family complexes and Homeowners' Associations would be responsible for contracting and paying for their own waste collection service. Mecklenburg County lists 10 private companies able to perform the work. Private rates are not available.	565,467
Solid Waste Services	Eliminate or Charge for Small Business Garbage (Non-Central Business Districts Locations)	Proposed service changes will impact approximately 2,600 small businesses, which are not currently charged for services. Changes to service will result in either small businesses bearing the full cost of waste collection or the elimination of six filled positions in Solid Waste Services and three rear loader trucks.	416,509
General Fund Financial Partners	Reduce General Fund Discretionary funds for the City's Financial Partners by 1%	General Fund Financial Partners include the Arts & Science Council, Charlotte Regional Partnership, Community Building Initiative, and Safe Alliance. These Partners are held flat in FY2016.	34,658
Total			\$3,763,113

Executive Summary

Budget Contingencies / Unmet Service Needs (not included in Recommended Budget)

In addition to the service and expense reductions included in the FY2016 Manager’s Recommended Budget, there are budget items that could be added to the FY2016 budget to meet unmet service demands, should additional revenues or reduction be implemented. Additionally, were the North Carolina General Assembly to replace Business Privilege License Tax revenue, \$3.1 million in service cuts, plus \$2.6 million in full market rate compensation would be added.

Budget Contingencies			
Department	Additional Item	Impact Statement	Financial Impact
Fire	Ladder 28 –Northlake Mall (1 ladder truck and 18 sworn positions)	Development in the area surrounding Northlake Mall has resulted in a call load increase of 66% over the last 10 years. Engine 28, the area’s sole resource, reaches only 67% of calls in six minutes or less. The addition of Ladder 28, along with necessary staffing resources, will help ensure fast and reliable fire response coverage in the Northlake Mall area.	\$2,723,193
Fire	Engine 65 –Eastland Mall (1 fire engine and 18 sworn positions)	The Eastland Mall area responds to some of the highest call volumes in the City. The majority of calls in this area are answered by Stations 15 and 42, both of which have single engine companies. The addition of Engine 65, along with necessary staffing resources, will ensure fast and reliable fire response coverage for the Eastland Mall area.	2,398,728
Police	65 sworn positions	The 65 requested officers would help maintain Police’s crime reduction strategy by providing additional resources for investigating criminal cases, addressing drug and gang activity, staffing the Real Time Crime Center on a 24 hour basis, and mitigating the safety impacts related to an increased number of special events in the City.	5,185,868
All departments	Pay Plan at Market Rate	Due to budget constraints, the benchmarked average pay plan recommendation of 3% Broadband, 1.5% Public Safety Pay Plan Market, and full Public Safety Pay Plan steps is not funded in the FY2016 Recommended Budget, which challenges the City’s recruitment and retention strategies. In the event of new budget capacity, the City Manager recommends funding the Pay Plan at this benchmarked average market rate.	\$2,626,349
All departments (see pages 14 – 18 for detailed list of reductions)	Restore FY16 Service Reductions	The City Manager’s FY2016 Recommended Budget includes service reductions in response to reduced revenues. In the event of new budget capacity, the City Manager recommends restoring these service reductions to best meet the needs of the community.	\$3,141,581
Total			\$16,075,719

Executive Summary

Summary of General Fund Position Changes: Net change a reduction of 71.75 Positions

Department	FY2015 Revised Full-time Equivalent Positions	Eliminated fully-funded Vacant Positions	Eliminated Positions Frozen since 2009	FY2016 Budgetary Increases	FY2016 Full-time Equivalent Positions
Police	2,307.50	-4.00	-7.00	12.00	2,308.50
Fire	1,172.00	-2.00	-4.00		1,166.00
Solid Waste Services	302.00				302.00
Transportation	431.50	-5.00	-22.00	4.00	408.50
Neighborhood & Business Services	145.00	-3.00	-5.00		137.00
Engineering & Property Management	322.00	-3.00	-2.00	8.00	325.00
Planning	65.00	-1.00	-8.00		56.00
Mayor & City Council	21.00				21.00
City Attorney	28.50	-1.00	-0.50		27.00
City Clerk	6.00				6.00
City Manager:	12.00	-1.00			11.00
Community Relations Committee	10.00				10.00
Corporate Communications	19.00				19.00
CharMeck 311	133.00	-11.00	-8.25		113.75
Human Resources	36.00				36.00
Innovation & Technology	134.00	-3.00	-1.00		130.00
Management & Financial Services:					
Administrative Management	14.00				14.00
Charlotte Business INclusion	11.00				11.00
Finance Office	98.00		-4.00	4.00	98.00
Fleet Management	122.00	-4.00		1.00	119.00
Internal Audit	10.00	-1.00			9.00
Office of Strategy & Budget	12.00				12.00
Total General Fund	5,411.50	(39.00)	(61.75)	29.00	5,339.75

- 39.00 fully-funded vacant positions will be eliminated with the Recommended Budget.
 - These positons will impact service delivery, but are not deemed critical to high priority areas
- 61.75 unfunded frozen positions will be eliminated with the Recommended Budget.
 - These positions will provide savings through the reduction of fringe benefits
 - These positions have generally been frozen since 2009 and will have no impact to service delivery

Executive Summary

General Fund Budgetary Increases

Department	Description
Police	12 Additional Airport Law Enforcement Officers to maintain the preferred staffing level of 58 sworn officers at the airport, CMPD will implement a phased in approach over two years to add an additional 21 officers at Charlotte-Douglas International Airport. CMPD will add twelve officers in FY2016 and an additional nine officers in FY2017 to achieve a sustainable staffing level that will improve security and safety at the airport (Funded by Aviation)
Transportation	1 additional Land Development Position due to the increased demand for land development permits, which has grown by 53% since FY2012. This position was previously reduced during the Great Recession. (Funded by Development Fees)
Transportation	3 additional Engineering Positions due to the passage of the November 2014 Bond Referendum. Work is now beginning on \$110.9 million in new infrastructure projects, requiring much greater project management activities across the Transportation department. A key element of the increased project management work is the emphasis on increased community and citizen engagement. This requires greater time commitment, with project management staff putting more effort into meeting more frequently with more groups of people in various communities around the City. (Funded by the Community Investment Plan)
Engineering & Property Management	2 additional Land Development Positions due to the increased demand for land development permits, which has grown by 53% since FY2012. (Funded by Development Fees)
Engineering & Property Management	6 additional Engineering Positions due to the passage of the November 2014 Bond Referendum. Work is now beginning on \$110.9 million in new infrastructure projects, requiring much greater project management activities across the Engineering department. In addition to the increased demand on project management (particularly construction inspection), a wave of work will flow through Contracts Management, Survey, and Real Estate. A key element of the increased project management work is the emphasis on increased community and citizen engagement. This requires greater time commitment, with project management staff putting more effort into meeting more frequently with more groups of people in various communities around the City. (Funded by the Community Investment Plan)
Management & Financial Services	2 additional Procurement Officers to support Aviation's procurement efforts (Funded by Aviation)
Management & Financial Services	1 additional Procurement Card Administrator to support the City's existing procurement card program and new e-payable program. (The position will be 100% funded from the revenue generated by the e-payable program, which is a widely recognized and accepted no-fee card-based electronic payment option, generating rebates to the City, similar to the current procurement card agreement.
Management & Financial Services	1 additional Accounts Payable Technician to support the e-payable program and assist the current accounts payable team with the increase in quantity and complexity of accounts payable transactions. (The position will be 100% funded from the revenue generated by the e-payable program, which is a widely recognized and accepted no-fee card-based electronic payment option, generating rebates to the City, similar to the current procurement card agreement.
Management & Financial Services	1 additional Administrative Officer to support the new Motor Pool Program (The position is funded in the Motor Pool program, which is estimated to provide an ongoing operating savings of \$80,500 annually)

Executive Summary

Enterprise Funds Budgets

- *A balanced budget funded by self-supporting revenues* •

Enterprise Funds

The City's four Enterprise departments are funded by self-supporting revenues paid by users of the services. The FY2016 and FY2017 Enterprise Fund Operating budgets and supporting rates are summarized below.

Aviation

FY2015 \$130.0 million; FY2016 \$144.7 million

The Charlotte Douglas International Airport is the sixth largest airport in the United States based upon operations, and the eighth largest based upon passengers. The FY2016 budget is \$144,667,936, a 11.3% increase above the prior year budget. The Aviation budget represents substantial investment in asset preservation, which involves the refurbishment and rehabilitation of large systems through the terminal as well as the day-to-day maintenance of the facility in order to effectively and efficiently manage an airport that now serves as the second largest hub for the largest airline in the world.

The budget changes maintain an airport that is highly competitive. Highlights include:

- **The lowest cost structure of any large hub airport in the country.**
- The addition of 49 positions in a variety of capacities, including Business Services, Building Maintenance, and Security, to keep up with service complexity and customer demand.
- Airline requested programs, such as the multi-year rehabilitation of 19 airline-owned passenger boarding bridges, lobby management, and safety activities.
- The implementation of new programs to ensure continuous execution of its business and revenue generation processes, environmental compliance, and sustainability initiatives.

Charlotte Area Transit System

FY2015 \$114.2 million; FY2016 \$119.0 million

The Charlotte Area Transit System provides core services via bus, vanpool, light rail, and paratransit transportation. In accordance with CATS' long term financial plan, the operating budget increases 4.2% in FY2016 and 5.9% in FY2017. Highlights include:

- Additional 5,000 revenue service hours in FY2016.
- Recovery of Transit Sales Tax with increase of 1.4m (1.9%) over FY2015.
- Opening of the new CityLYNX Gold Line service
- Ridership growth averaging 2.2% over the two year period
- Adding 35 positions for maintenance, acceptance start-up and testing of new rail cars for the Blue Line Extension project. Positions are fully funded by project.
- Change in fleet maintenance program for Special Transportation buses results in \$89,000 savings and increased efficiency due to 24/7 repair capabilities.

Storm Water Services

FY2015 \$13.1 million; FY2016 \$14.9 million

More frequent and larger flood events are straining older drainage systems and increasing the number of citizen requests. New requests compete with the backlog of requests for limited funding. In order to respond to these increasing customer requests for stormwater infrastructure improvements and repairs, the FY2016 budget includes a change in the Storm Water Services rate structure from two rates to four rates, to create a separate rate for each of the four residential tiers.

The Storm Water Services program is based on the premise that all rate payers are charged in accordance with their impervious surface and its impact on stormwater runoff and water quality. The City currently has a four-tier structure based on impervious surface, but fees are based on two rates for single-family, detached residential properties. This two rate fee structure has not allowed Storm Water Services to recover costs associated with managing runoff from residential properties with the largest amounts of impervious surface. The recommended revision to four rates will ensure that storm water fees for all tiers and other impervious areas will be calculated on the same per-square-foot basis (33/100 penny). Highlights of the Rate change include:

Executive Summary

- **Sixty one percent (61%)** of the 178,523 residential stormwater customers (including the average customer in Tier II) will see **no change** in their monthly bill. The monthly variable rate fee will not change for those customers.
- For the 29% of residential stormwater customers in Tier III, the monthly variable rate fee will increase \$3.91.
- For the 10% of customers in Tier IV, the monthly fee will increase \$11.78.

Current Fee Structure	Customers per Tier	FY2015 Monthly 2 Rates	FY2016 Monthly 4 Rates
Detached Single-Family Residential			
Tier I (No Change) < 2,000 sq ft	35,631 (20%)	\$5.52 (33/100 penny)	\$5.52 (33/100 penny)
Tier II (No Change) 2,000 to <3,000 sq ft	72,362 (41%)	\$8.13 (33/100 penny)	\$8.13 (33/100 penny)
Tier III (+\$3.91/Mo.) 3,000 to <5,000 sq ft	52,335 (29%)	\$8.13 (22/100 penny)	\$12.04 (33/100 penny)
Tier IV (+\$11.78/Mo.) 5,000 sq ft & up	18,195 (10%)	\$8.13 (13/100 penny)	\$19.91 (33/100 penny)
All Other			
Per Impervious Acre (+\$8.17/Mo.)	20,166	\$135.56 (31/100 penny)	\$143.73 (33/100 penny)

Total increase in costs for the average residential stormwater customer is \$0.

Increased revenues from charging four rates in four tiers will support a 14.2% increase in the FY2016 Storm Water operating budget, from \$13.1 million in FY2015 to \$14.9 million in FY2016. The majority of the increase in FY2016 is for 16 new positions to support the capital program. The increase in expenditures and positions is primarily to address the growing backlog of capital maintenance projects. Approval to hire the 16 positions is contingent upon completion of a workload analysis to determine the appropriate staffing level to support the expanded capital program under the revised Four-Tier Fee Structure.

Charlotte Water

FY2015 \$120.0 million; FY2016 \$122.5 million

Charlotte Water (Utility) provides water and sewer services for the City of Charlotte as well as customers in the six towns in Mecklenburg County. The Utility also has regional service agreements that cross County boundaries including contracted operations at the Union County Wastewater plants. The FY2016 operating budget is \$122,509,622, an increase of 2.1%. Highlights include:

- Change the rate methodology to eliminate the Tier 1 subsidy, which is not based on financial need
- Increase the Availability Fee from \$7.03 to \$8.14 to recover 25% of Debt Service
- With the change in methodology, customer rate impacts will vary from \$0.93 per month to \$3.41 per month, depending on usage tier
- Tier 1 customers (0-4 ccf) will see the largest impact due to increased fixed costs and the elimination of the subsidized Tier 1 rate, with monthly impacts ranging from \$2.41 per month to \$3.41 per month
- For the typical 7 ccf customer in Tier 3, the increase will be \$1.55 per month, a 2.7% increase
- The following chart shows how monthly bill increases will impact all customers based on water usage rates

Executive Summary

Usage	Percent of Customer Bills	Impact on Monthly Bill	Typical Monthly Bill*
Tier 1 (0-4 ccf)	41.1%	\$2.41 - \$3.41	\$32.71
Tier 2 (5-8 ccf)	37.7%	\$0.93 - \$2.79	\$58.45
Tier 3 (9-16 ccf)	13.0%	\$0.93	\$129.54
Tier 4 (16+ ccf)	9.2%	\$0.93	\$174.40

* Typical monthly bill amount is shown to provide context to the monthly increase impact for each tier. Although each unit of ccf usage within a tier has a different monthly bill, these amounts represent the total monthly cost for the typical customers in a specific range.

- The recommended rates summarized in the following table maintain current infrastructure and respond to changing economic and regulatory conditions such as new State laws requiring more locate services and Clean Water Act requirements to reduce sanitary sewer overflows.

Water and Sewer Rates

Current	Current FY2015	Recommended FY2016
Water Rates		
Fixed Billing Charges	\$2.50	\$3.15
Availability Fee	2.47	3.03
Tiered Rate		
Tier 1: 0-4 ccf	1.33	1.58
Tier 2: 5-8 ccf	2.66	2.04
Tier 3: 9-16 ccf	4.71	4.71
Tier 4: >16 ccf	8.91	8.91
Non Residential	2.61	2.73
Sewer Rates		
Fixed Billing Charges	\$2.50	\$3.15
Availability Fee	4.56	5.11
Volume Rate *	4.51	4.51

*up to 16 ccf for residential customers

1 ccf = 748 Gallons

Typical Residential Bill

Typical user = 7 ccf/month		
Water Rates for avg. ccf use:	\$13.30	\$12.44
Fixed Billing Charge:	2.50	3.15
Availability Fee:	2.47	3.03
Total Water Cost:	\$18.27	\$18.62
Sewer Rates:	\$31.57	\$31.57
Fixed Billing Charge:	2.50	3.15
Availability Fee:	4.56	5.11
Total Sewer Cost:	\$38.63	\$39.83
<i>Average User's Monthly Fee:</i>	\$56.90	\$58.45

The total cost increase for the typical user at 7 ccf/month is \$1.55 per month

Executive Summary

Pay & Benefits

- Investing in the employees who delivery City services •

Pay & Benefits – Investing in Employees

The vast majority of City services are delivered by employees, which is reflected by the dedication of over 50% of the total Operating budget to personnel related expenditures. The FY2016 personnel budget reflects the Human Resources Philosophy adopted by the City Council:

- Moderate level of benefits and pay,
- Aggressive cost management for benefits,
- Employees expected to fairly share in the cost of benefits, and
- Actively support wellness programs to reduce future costs.

Compensation

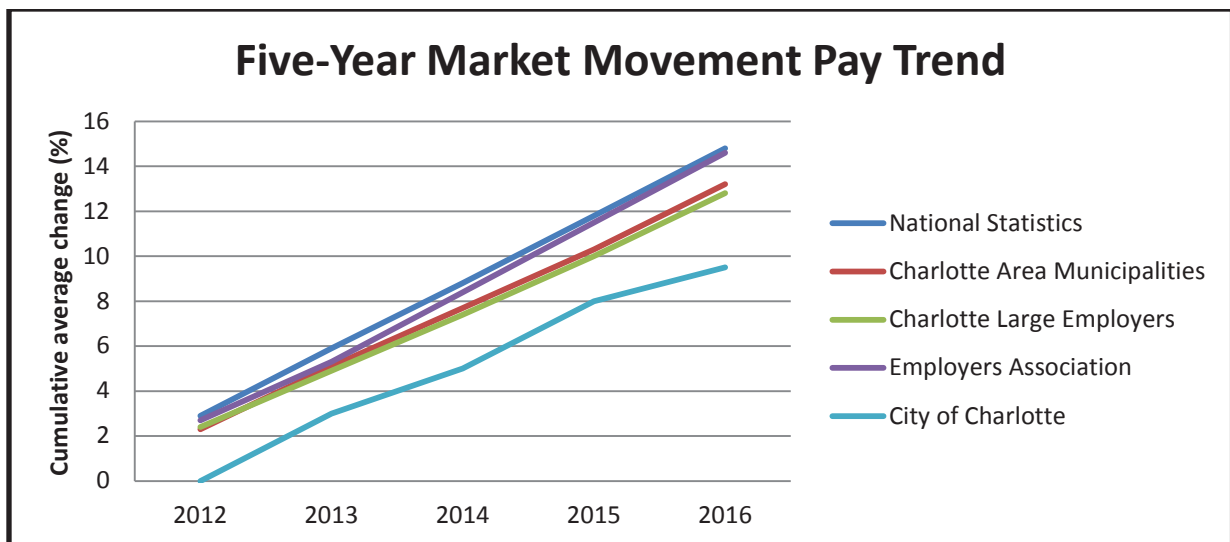
The ability to provide compensation increases has been limited over the past five years, challenging the City’s recruitment and retention strategies. The City regularly benchmarks pay adjustments with other employers, including: national statistics, Charlotte area municipalities, Charlotte large private sector employers, and the Employer’s Association. **Of these five categories of employers, the average projected pay adjustment in 2016 is 3.0%.**

Due to revenue reductions from the State and the County, the City is unable to compete with the benchmark. City departments have made budget reductions to allow for a small pay adjustment in FY2016:

- 0.75% Public Safety market adjustment,
- 2.5% or 5.0% Public Safety step adjustment based on rank and current step,
- 1.5% Broadband merit budget (for all other general employees and City Council).

Compensation recommendations for the City’s FY2017 budget have not been calculated at this time and will be addressed based on market conditions and City revenues.

Including 2016 projections, the City of Charlotte’s five-year average market adjustment is 1.9%, falling below that of national statistics (3.0%), Charlotte area municipalities (2.6%), large private-sector Charlotte employers (2.6%), and the Employers Association (2.9%). The following chart illustrates the five-year trend; for these reasons, an increase of at least 1.5% is recommended.



Executive Summary

Other Compensation Considerations

- Employee Pay Below Area Median Income
 - An evaluation of all current full-time City employees earning levels was conducted to determine where the City stands with regard to Living Wage and Area Median Income comparisons. The evaluation showed that there are no City employees currently earning less than the annual Living Wage amount of \$20,842. The Area Median Income is \$45,000. The evaluation showed that the City has no employees earning less than 50% of the Area Median Income while there are 88 City employees are currently earning less than 60% of the Area Median Income, or less than \$27,000 annually.
 - The Recommended Budget includes funds to bring these 88 employees up to 60% of Area Median Income at a total cost of \$138,483. Nine of the 88 employees are located in Enterprise Funds, and the remaining 79 are in the General Fund.
- Labor and Trades Pay Plan Study
 - Work has been completed to evaluate options for implementing a different pay plan for the labor and trades compensation, to address needs and challenges in this section of the workforce.
 - Due to funding constraints, the Manager's Recommended Budget does not include funding to begin a transition to a new plan; staff is currently evaluating options for implementation in FY2017.

Benefits

The following benefits changes are included in the FY2016 and FY2017 budgets:

- Group Medical Insurance
 - The City's increased costs are 4%, a notable achievement compared to a national trend of 9%. Charlotte's lower increase results from the City's favorable claims experience and aggressive cost management
 - Effective January 1, 2016, employee rates for the **Basic PPO Plan** will be flat.
 - Effective January 1, 2016, employee rates for the PPO Plus Wellness Plan will increase by 4%.
 - Effective July 4, 2015, enrollment in the PPO Plus Plan will be restricted to only employees and pre-65 retirees currently enrolled in the health insurance plan; new employees will only be permitted to enroll in the PPO Basic Plan.
- Dental Insurance
 - The dental plan rates are held flat.
 - The dental plan contract will expire December 31, 2015, and it may be necessary to rebid the plan.
- Other Considerations
 - In an effort to continue to address rising health care costs and improve employee health and productivity, the City is currently in the final stages of recommending implementation of near-site employee health clinics through a third party vendor with a target implementation date of January 1, 2016. The first year costs for implementation of the health clinics are projected to be approximately \$1.7 million. This cost will initially be funded by the anticipated FY2015 projected claims surplus, estimated \$2.4 million. Additional information will be presented to City Council before a commitment is made.

Executive Summary

Position Changes

The FY2016 budget includes 7,332.50 full-time and temporary positions across all funds, a decrease of .75 positions. This position number reflects a decrease of 101.50 positions in the General Fund due to FY2016 budget reductions. The Enterprise Funds' position count increases by 100.75, funded by user rates and charges.

Fund	FY2015 Revised Full-time Equivalent Positions	FY2015 Revised Total Positions	FY2016 Full-time Equivalent Positions	FY2016 Budget Total Positions	FY2017 Full-time Equivalent Positions	FY2017 Budget Total Positions	Position Change from FY2015 to FY2016
General Fund	5,411.50	5,497.75	5,339.75	5,396.25	5,348.75	5,405.25	(101.50)
Enterprise & Grant Funds	1,770.75	1,835.50	1,896.75	1,936.25	1,989.75	2,029.25	100.75
Total All Funds	7,182.25	7,333.25	7,236.50	7,332.50	7,338.50	7,434.50	(0.75)

Note: "Total Positions" includes Full-Time and Temporary Positions

Executive Summary

Total Capital Budget

All debt-funded projects included in the prior year capital program for fiscal year's FY2015 through FY2019 are included with no changes in the recommended FY2016-FY2020 General Community Investment Plan. Any potential adjustments or additions to these debt-funded capital projects will be considered in FY2017 as part of the biennial review of the General Community Investment Plan.

The Community Investment Plan (CIP) is consistent with the policy direction provided through the adoption of last year's five-year plan. The FY2016 – FY2020 Community Investment Plan budget for General and Enterprise funds is \$3.5 billion and includes investments in neighborhoods, housing, storm water projects, roads, transit, water and sewer projects, the airport, and government facilities. The capital program is divided into five parts: General Government, Storm Water, Charlotte Area Transit System, Water and Sewer, and Aviation.

General Community Investment Plan

The City continues to maintain its AAA credit rating reflecting the positive outlook for the City from the perspective of the bond rating agencies. The FY2016-FY2020 General Community Investment Plan totals \$749.2 million, including:

- \$468.2 million in debt-funded projects designed to keep Charlotte growing. Debt funding for these projects includes:
 - \$398.4 million in Street, Neighborhood, and Housing bonds scheduled over three General Obligation bond referenda in November of 2014, 2016, and 2018, and
 - \$69.8 million in Certificates of Participation

A fourth bond referendum in November 2020 will be reflected in future five-year CIPs beginning in FY2017.
- \$146.1 million in General Pay-As-You-Go (PAYGO) funding, including property and sales taxes, grants, and non-recurring revenues, and
- \$134.9 million in Transit Investment PAYGO funding, including vehicle rental tax, motor vehicle license revenue, sales taxes, and CityLYNX Gold Line fare revenue

General Community Investment Plan programs include:

Program	5-Year Cost (in millions)
Housing and Neighborhood Development Support improving communities through the Housing Diversity Program and the new Comprehensive Neighborhood Improvement Program	\$218.6
Transportation Supports new investments in corridors, increased transportation connections, and City support of transit investments including CATS Maintenance of Effort and CityLYNX Gold Line Phase 1 and 2 operations	\$343.5
Economic Development Supports additional corridor investments including Applied Innovation Corridor and the East/Southeast Independence Corridor	\$60.5
Environmental Services Supports environmental mitigation and Charlotte's Tree Program	\$16.5
Facility Investments Supports additional public safety and maintenance facilities	\$110.1
Total	\$749.2

Executive Summary

Enterprise Funded Community Investment Plan

Aviation

Aviation totals \$1.1 billion, and is funded by \$737.6 million in revenue bonds, \$283.7 million in Federal Aviation Administration grants and passenger facility charges, and \$114.6 million in cash. The Aviation capital projects are mostly that of terminal expansions, runway reconstruction, and rehabilitation that are part of the Airport's long-range plan.

Charlotte Area Transit System

Charlotte Area Transit System totals \$646.6 million, and is funded by federal and state grants and the one half-cent sales tax for transit. The Transit capital program is primarily comprised of funding for the LYNX Blue Line Extension.

Storm Water

Storm Water totals \$332.7 million, and is funded by \$202.5 million in cash and \$130.2 million in revenue bonds. The program is self-funded through user fees charged to property owners according to areas of impervious surface. The Storm Water capital program includes major flood control, minor flood control maintenance repairs, and stream restoration projections. However, major unmet needs on private property remain an issue.

Water and Sewer

Water and Sewer totals \$633.5 million, and is funded by \$289.8 million in cash and \$343.7 million in revenue bonds. The Water and Sewer capital projects are related to maintaining and expanding infrastructure to support growth and demand.

Executive Summary

External Impacts and Future Budget Considerations

- *Continuing to monitor State legislation while evaluating further budget considerations* •

Potential External Impacts

State legislation considerations continue to create uncertainty in local governments' revenues, including:

- Business Privilege License Tax
 - The Legislature's repeal of local governments' ability to assess the Business Privilege License Tax resulted in the City's loss of \$18.1 million in FY2016 revenues, for which the State has not identified replacement revenue.
- Repeal of Business License Fee Authority
 - This legislation would remove the authority for cities to charge regulatory fees to businesses that are located in cities, which potentially impacts the City's authority to charge regulatory user fees (such as zoning and other land development fees).
 - The bill could eliminate some of the City's long-standing regulatory user fees revenue. The fiscal impact is estimated between \$100,000 and \$500,000.
- Exempt Builders Inventory
 - This legislation would exclude from property taxes any increase to the value of improvements made to real property held for sale by a builder for up to five years. The bills broaden the definition of a "builder" by removing the requirement that they be licensed as a general contractor under G.S. 87-1.
 - The bills would cause a 1.5% decline in tax value resulting in an estimate of revenue loss for the City of \$5.8 million in FY2016 growing to \$6 million in FY2017.
- Sales Tax Redistribution
 - This legislation would convert local sales tax revenues to a state source of revenue that will be shared with local governments through State General Fund appropriations. The City's share of sales tax could decrease. Sales tax proceeds to all local governments would be subject to annual appropriation by the General Assembly, and could be sequestered by the Governor.
 - The financial impact to the City is not known at this time.

Sec. 18-39. - Stormwater service charges.

(a) Pursuant to an interlocal agreement entitled "Agreement for Operation of a Single Storm Water System within Mecklenburg County," which became effective January 1, 1994, the city manager shall request the county to set and revise, from time to time, the service rate charge ~~in accordance with the "Storm Water Rate Methodology," dated May 13, 1996, a copy of which is on file in the office of the city clerk, or any subsequent methodology~~ agreed to and adopted by both governing bodies. Upon the expiration or termination of such interlocal agreement, the city council shall establish the service rate charge and base rate charge.

(b) Payment will be applied to a customer's bill in the following order:

- (1) Civil penalties assessed pursuant to this chapter;
- (2) Delinquent fees for water and/or sewer;
- (3) Stormwater; and
- (4) Water and/or sewer.

(Code 1985, § 18-4)

Sec. 18-40. - Exemptions and credits applicable to service charges.

(a) Except as provided in this section, no public or private property shall be exempt from stormwater service charges or receive a credit or offset against such service charges. No exemption or reduction in stormwater service charges shall be granted based on the age, tax or economic status, race, or religion of the customer, or other condition unrelated to the cost of providing stormwater services and facilities.

(b) The following exemptions from stormwater service charges shall be allowed:

- (1) Undeveloped land.
- (2) Public road rights-of-way which have been conveyed to and accepted for maintenance by the city and the state and are available for use in common by the general public for motor vehicle transportation, but this exemption shall not apply to any other uses of developed land for public purposes, such as, but not limited to, ~~public street rights-of-way conveyed to and accepted for maintenance by the city~~, offices, airports, maintenance yards, water and wastewater treatment plants and water reservoirs, parking lots or garages, parks, recreation facilities, libraries, schools, colleges, universities, social service centers, public housing, hospitals, convalescent centers, and other developed land used for public purposes. This exemption also shall not apply to internal site roadways within such public facilities; to private roads or drives; or to internal roads, drives, and parking areas in privately owned properties.
- (3) Railroad tracks, but this exemption shall not apply to railroad stations, maintenance buildings, or other developed land used for railroad purposes.

CHARLOTTE WATER

Charlotte Water Revenue Manual

June 2015 Revision



Charlotte Water is operated by the City of Charlotte

Contents

Background	- 4 -
History	- 5 -
Water and Sewer Fixed Billing Charges.....	- 7 -
Water and Sewer Availability Fees.....	- 7 -
Water Availability Fee	- 7 -
Sewer Availability Fee.....	- 7 -
Water Usage Charges.....	- 8 -
Residential Rates.....	- 10 -
Non Residential (Commercial) Water Rates	- 11 -
Irrigation Meter Charges and Rates	- 11 -
Bulk Water Customer Rates.....	- 12 -
Sewer Usage Charges	- 12 -
Industrial Wastewater Program Charges.....	- 16 -
Industrial Waste Charge.....	- 16 -
Industrial High Strength Surcharges for Monitored Customers	- 16 -
Commercial High Strength Volume Charges for Non-Monitored Customers	- 17 -
Fire Line Fees	- 17 -
Water and Sewer Connection Fees.....	- 19 -
Fire Line Connection Fees	- 20 -
Water and Sewer Capacity Fees.....	- 20 -
Fire Line Capacity Fees.....	- 21 -
Miscellaneous Fees.....	- 21 -
Swimming Pool Water Rates.....	- 21 -
Reclaimed Water.....	- 21 -
Sewer Monthly Rates	- 22 -
Sewer, Metered, Union County	- 22 -
Sewer, Septic Waste.....	- 22 -
Sewer, Commercial, Ground Water Remediation	- 22 -
Environmental Laboratory Services' Analytical Fees.....	- 22 -
Hydrant Program Connection Charge	- 23 -
Additional Hydrant Program Charges.....	- 23 -
Hydrant Meter, Residential Swimming Pool Fill.....	- 23 -
Hydrant Meter Device Damage	- 23 -
Hydrant Device, Meter ¾"- 30 days	- 24 -
Hydrant Device, Meter 2 ½"- 30 days	- 24 -
Sterilize Connection/CLTWATER Laboratory Services.....	- 24 -
Hydrant Meter, 4" with Trailer Mounted Backflow Prevention Device	- 24 -
Emergency 1" Unmetered Water Service.....	- 24 -
Water Used to Fill Tank Trucks.....	- 24 -
Tanker Truck Monthly Permit Fee	- 25 -
Sweeper Truck Charge	- 25 -
Vacuum Truck Charge	- 25 -
Backflow Unpermitted Connection Penalty	- 25 -
Customer Service & Bill Fees.....	- 25 -
Security Deposits for Commercial Users.....	- 25 -

Bad Check Fee	- 25 -
Service Charge, New Services.....	- 25 -
Late Payment Variable Charge (Late Charge)	- 26 -
Unauthorized Device Fee.....	- 26 -
Yoke Removal/Re-Install Service Line Plug / Un-Plug Fee	- 26 -
Disconnecting Service at the Water Main	- 26 -
Meter Lock/ Unlock Fee	- 27 -
Delinquent Processing Charge	- 27 -
Unlawful Water Connection.....	- 27 -
Water Connection or Meter Damage.....	- 27 -
Unlawful Sewer Connection	- 27 -
Water, Private Meter, In Product or for Make Up	- 27 -
Water, Private Meter, Bleed-Off	- 28 -
Land Development User Fees.....	- 29 -
Backflow Prevention Review.....	- 29 -
Backflow Prevention Device Inspection	- 29 -
Subdivision Initiation	- 29 -
Subdivision Review	- 29 -
Subdivision Inspection	- 30 -
Civil Penalties Authorized.....	- 30 -
Wastewater Discharge Restrictions	- 30 -
Backflow Prevention.....	- 30 -
Unpermitted Modifications to Water and Sewer System	- 31 -
Water Conservation	- 31 -

Purpose

This Charlotte Water (CLTWATER) Revenue Manual consolidates CLTWATER's water and sewer rate methodology documents into a single document referred to as the "Revenue Manual" in the City Code.

The reader should consult the Schedule of Current Rates, Fees and Charges applicable to a specific time for the amounts of such rates, fees, and charges that are in effect at that time.

Background

The City of Charlotte and Mecklenburg County formed Charlotte Mecklenburg Utility Department in 1972 by to provide City and County residents with drinking water, fire protection and wastewater collection and treatment services. Interlocal agreements with the other six Mecklenburg County municipalities in the 1980's brought their residents into Charlotte Mecklenburg Utility Department as direct, retail customers and provided for them to pay the same rates and fees as other customers and to receive services as prescribed in the agreements. In 2015, The Charlotte Mecklenburg Utility Department changed its name to Charlotte Water (CLTWATER) in 2015. CLTWATER provides water and wastewater treatment services to more than 250,000 accounts.

The source of the water supplied by CLTWATER to its customers is the Catawba River, which begins in the North Carolina Mountains and flows through 11 impoundments operated by Duke Energy Company. Two of the impoundments, Lake Norman and Mountain Island Lake, are the source of the CLTWATER water supply.

The water system consists of the three water treatment plants: the Walter M. Franklin Water Treatment Plant, the largest in North Carolina with a treatment capacity of 181 million gallons per day (MGD); the Vest Water Treatment Plant with a treatment capacity of 36 MGD; and the Lee S. Dukes, Jr. Water Treatment Plant has a capacity of 25 MGD.

Water, once treated, pumps into more than 4,000 miles of water mains. Booster pumping stations transfer water to the high-pressure zones in the distribution system. The water system also includes 87 million gallons of clear well storage, 10 elevated storage tanks with a combined capacity of 12.25 million gallons, and 2 ground level storage facilities with a combined capacity of 10 million gallons.

Five treatment plants, McAlpine Creek, McDowell, Sugar Creek, Mallard Creek and Irwin Creek, provide sewer treatment. The sewer system includes more than 4,000 miles of collection systems lines and has a total permitted treatment capacity of 123 MGD.

History

Prior to 1992, both the water and sewer rate structures consisted of a fixed charge and a volumetric charge and wastewater surcharges on industrial customers for high strength wastewater (i.e., higher than domestic strength BOD and TSS).

Tapping Privilege Fees for new service connections were eliminated after June 30, 1992 and a new fee structure was implemented on July 1, 1992 that included a connection and capacity fee for both water and sewer. Capacity fees are one-time charges to new customers to assist in recovering at least a part of the capital cost of the additional system capacity. Connection fees recover the labor and materials cost of installing the service connection.

In 1994, CLTWATER implemented a tiered water structure designed to encourage conservation by water users and recover the additional costs associated with meeting high demand. CLTWATER segregated water volumetric rates into three tiers based on volume of water used over the course of the monthly billing period. The first and lowest tier (0–18 Ccf per month) covered essential water uses related to health and sanitation (e.g. consumption, bathing, washing clothes, cooking, etc.) The second tier (19–40 Ccf per month) was a higher rate and applied to higher water usage normally associated with substantial, outdoor water uses (e.g. irrigation). The third tier (greater than 40 per month) applied the highest rate to the highest levels of water use. In addition, CLTWATER established the maximum monthly sewer usage charge, or sewer cap, for residential customers at 18 Ccf. A sewer cap represents the point where, generally speaking, some water use (i.e. outdoor use) does not flow into the sewer system and incur the cost of collection & treatment.

In 2001, CLTWATER stepped up conservation efforts by revising the usage thresholds of the water rate tiers based on updated consumption data. The revision modified the water rate structure to allocate the cost of services to the customers creating excessive demand through seasonal, discretionary use of water. The first tier changed to 0-16 Ccf per month, the second tier changed to 17–32 Ccf per month, and the third tier changed to greater than 32 Ccf per month.

Also in 2001, CLTWATER implemented an industrial high-strength, wastewater charge to cover the cost of removing ammonia, and a new means of charging commercial customers for high strength wastewater (\$.30 per Ccf for Industrial Waste and \$.40 per Ccf for Commercial High Strength Volume charge) based on the average strength loadings of commercial customers. CLTWATER phased in the updated methodology over a period of two years.

In 2002, CLTWATER amended the sewer cap that applied to multi-family customers from 18 Ccf of metered water consumption per dwelling unit to 11 Ccf per dwelling unit. The revision to the sewer cap recognized that average per capita usage for multi-family customers is lower than typical residential usage.

In 2008, CLTWATER revised the tier rate structure to encourage conservation. Changes made included the following:

- Increased the number of water rate tiers within the residential and multi-family rate structure from three to four. The first tier (lifeline) changed to 0–4 Ccf per month to provide low cost water for essential usage, the second changed to 5-8 Ccf per month, the third tier changed to 9-16 Ccf, and the fourth tier changed to greater than 16 Ccf per month.
- Changed the water rates charged to bulk customers for use outside of Mecklenburg County from Tier 2 residential rates to the Tier 3 residential rates.
- Revised the number of water rate tiers applicable to irrigation meters and swimming pool accounts from three tiers to two tiers (rates starting at the Tier 3 rate and progressing to Tier 4).
- Increased the sewer cap for residential customers from 18 Ccf to 24 Ccf per month.
- The assumed water usage as the basis for billing sewer only-customers changed from a usage amount of 11 Ccf to 8 Ccf per month.

Several changes occurred in 2012; primarily the addition of a fixed monthly Availability Fee to recover approximately 20% of annual debt service cost. This fee varies and increases by meter size, in accordance with the most recent, published meter capacity ratios of the American Water Works Association. The residential cap for sewer reduced from 24 Ccf to 16 Ccf per month; the multi-family sewer cap remained at 11 Ccf per month. In addition, the amended methodology of the High Strength Surcharges for the Monitored Industries eliminated the surcharge for carbonaceous biochemical oxygen demand (CBOD) and added a charge for chemical oxygen demand (COD). The Commercial High Strength Charge increased from \$.40 per Ccf to \$.50 per Ccf for the Non-monitored Industries and the Industrial Waste Charge decreased from \$.30 per Ccf to \$.24 per Ccf. The methods for calculating rates and fees, which had been in numerous and various documents prior, were consolidated into a “Revenue Manual” and City Code references were changed to reflect this document.

In 2015, CLTWATER revised the revenue manual to include several changes to programs. First, the rate methodology no longer subsidizes costs in Tier 1. Second, the Availability and Capacity fees increased to stabilize revenues. Third, CLTWATER began a program to install meters on temporary hydrant connections to accurately measure water used rather than use an estimated flat fee for those connections. In addition, with this manual revision, development user fees were included for the first time to reflect the methodology used to collect costs associated with plan review, permitting and inspection. CLTWATER also updated several other miscellaneous customer-billing fees to reflect changes in costs and policies.

Water and Sewer Fixed Billing Charges

The fixed billing charges for water and sewer recover the cost associated with the servicing of customer accounts, such as the cost to read and maintain the meters, produce invoices and provide customer service.

The fixed billing charge calculation is as follows: Cost associated with the servicing of customer accounts divided by the number of accounts billed divided by 12 months. The calculation occurs separately for water and sewer services.

The fixed billing charge is currently charged for water and for sewer service each billing cycle and is prorated for number of days in the billing cycle.

The fixed billing charge is charged for each meter included on the account and assessed even if no water or sewer is used during the billing period.

Water and Sewer Availability Fees

CLTWATER added Availability fees following the February 2011 “Water and Sewer Rate Study Report” by RedOak Consulting to recover approximately 20 percent of CLTWATER’s annual debt service cost. While the initial target was the recovery of 20% of CLTWATER’s annual debt service costs, this is now revised to reflect the long-term goal to recover 40% of annual debt service costs through this fee. CLTWATER will recommend adjusting the recovery percentage each year as needed and appropriate until achieving the 40% recovery goal.

To determine base meter size costs, the availability fee methodology is as follows:

Water Availability Fee

Annual Water Debt Service Costs multiplied by the recovery percentage (20% to 40%) divided by the total number of equivalent meters divided by 12 months. Using the equivalent meter approach simplifies the calculation by converting meters larger than a typical 5/8” residential meter to an equivalent number of 5/8” meters that have the same capacity as the larger meter. The conversion is based on the published meter capacity ratios from the American Water Works Association.

Sewer Availability Fee

Annual Sewer Debt Service Costs multiplied by the recovery percentage (20% to 40%) divided by total number of equivalent meters divided by 12 months.

Equivalent meters provide an equitable method for distribution of charging a fixed fee based on the relative capacity of the meter to provide water.

Availability Fees vary and increase with meter size in accordance with published meter capacity ratios.

Water Usage Charges

Water costs are categorized into six different cost categories or cost drivers. A distinction is made for costs that are common to both retail and bulk customers, and costs that are only applicable to CLTWATER's retail customers. Below are these categories.

- Base or average day demand
- Maximum day extra capacity
- Maximum hour extra capacity
- Customer
- Public Fire Protection
- Indirect

The categorization of costs into average demand, maximum day demand, and maximum hour demand involved an analysis of overall system demand peaking and associated system -related costs. For example, the design of some water system components (e.g. size of transmission and distribution lines) must meet maximum day and maximum hour demands, whereas the design of other components, such as the water supply source, must meet average daily demands. Since water system components are designed for various purposes, several cost categories were used.

Factors allocate capital and O&M costs to base, average daily demand (ADD), maximum day demand (MDD), and maximum hour demand (MHD) cost categories using system demand information. Below is a summary of water system average day, maximum day and maximum hour demands in 2014.

WATER COST DRIVERS						
Year	Average Day Demand (MGD)	Max Day Demand (MGD)	Max Day to Average Day Factor	Average Hour Demand (MGH)	Max Hour Demand (MGH)	Max Hour to Average Hour Factor
2014	100.4	135.9	1.4	4.2	10.5	2.5

MGD = million gallons per day. MGH = million gallons per hour.

Below is a summary of functional cost allocation percentages for system components is designed to meet base, maximum day and maximum hour demands.

ALLOCATION PERCENTAGES FOR SYSTEM DEMAND FACTORS				
Allocation	ADD	MDD	MHD	Total
Average Day Demand	100.0%	0.0%	0.0%	100.0%
Maximum Day Demand	73.8%	26.2%	0.0%	100.0%
Maximum Hour Demand	41.4%	14.7%	43.9%	100.0%

The maximum day demand allocation is calculated as follows:

- Average Day Demand = $100.4 / 135.9 \times 100 = 73.8\%$
- Max Day Demand = $(135.9 - 100.4) / 135.9 \times 100 = 26.2\%$

The maximum hour demand allocation is calculated as follows:

- Average Day Demand = $100.4 / 242.1 \times 100 = 41.4\%$
- Max Day Demand = $(135.9 - 100.4) / 242.1 \times 100 = 14.7\%$
- Max Hour Demand = $(242.1 - 135.9) / 242.1 \times 100 = 43.9\%$

Rates are then determined by dividing the cost allocated to each cost category (see tables below) by the total number of units (Ccf) of service projected to be used by each customer class.

Below is a summary of the basis of allocating O&M costs to cost drivers.

O&M COST ALLOCATION BASIS		
Functional Costs	Allocation	Rationale
Treatment-Water Treatment	100% Base	Treatment O&M costs are based on amount of water treated; therefore, costs were allocated to base demand factors.
Treatment-Pumping	40.0% Base 14.2% MDD 43.8% MHD 2.0% Fire	Pumping O&M costs are primarily electricity costs, which are based on commodity and demand charges; therefore, costs were allocated to base and max day demand factors.
Transmission	73.9% Base 25.2% MDD 0.9% Fire	Provides max day demands to all customers, so costs are allocated to base and max day demand factors.
Distribution	40.0% Base 14.2% MDD 43.8% MHD 2.0% Fire	Provides max day and max hour demands to all customers, so costs are allocated to base and max day factors.
Customer Service	100% Number of Bills	Customer service and billing is based on the number customers in the system and number of bills generated.
Indirect	100% Base	Primarily non-departmental and business system costs not related to peak usage.

A summary of the basis of allocating capital costs drivers is provided in the below schedule. Capital cost allocation percentages are based on an analysis of fixed asset costs.

WATER CAPITAL COST ALLOCATION BASIS		
Functional Costs	Allocation	Rationale
Source of Supply	100% Base	Source of supply facilities provide water to meet total supply requirements, so costs are allocated to base demand.
Treatment - Water Treatment	73.9% Base 25.2% MDD 0.9% Fire	Treatment plant capacity provided to meet average and maximum day demands, so costs are allocated to base and max day demand factors.
Treatment – Pumping	40.0% Base 14.2% MDD 43.8% MHD 2.0% Fire	Provides pumping capacity to meet max hour and max day demands, so costs are allocated to base, max day and max hour demand factors.
Transmission	73.9% Base 25.2% MDD 0.9% Fire	Transmission system supports meeting average and max day demands, so costs are allocated to base and max day demand factors.
Distribution	40.0% Base 14.2% MDD 43.8% MHD 2.0% Fire	Distribution system supports delivering water to meet max day and max hour demands, so costs are allocated to base, max day and max hour demand factors.
Storage	20.4% Base 7.2% MDD 22.4% MHD 50.0% Fire	Storage provided to meet max day and max hour demands, so costs are allocated to base, max day and max hour demand factors.
Customer Service	100% Number of Bills	CLTWATER billing system and a portion of vehicles support providing customers with service, so costs are allocated to number of bills.
Indirect	100% Base	Primarily non-departmental and business system costs not related to peak usage, so costs are allocated to base demand.

Units of service costs are then determined by dividing the cost allocated to each cost category by the total number of units of service projected to be used by each customer class.

Residential Rates

CLTWATER's assesses volumetric usage rates based on the metered water use per hundred cubic feet (Ccf) and are designed to recoup all costs not recovered through other revenue sources. Residential and multifamily customers pay usage rates on an inclining four-tier schedule that depends on the amount of water used during the monthly billing cycle with established caps.

TIERED STRUCTURE	
Tier	Ccf Used
1	0 - 4
2	5 - 8
3	9 - 16
4	over 16

The tier widths for multi-family, residential customers and for master-metered single-family residential neighborhoods are scaled based on the number of dwelling units served by the master meter. Volumetric water (tier) rates are normalized for billing periods greater than 33 days by proportionally increasing the width of each tier. There is no normalization usage under 28 days; the usage will fall into the tiers as is.

Below is a summary of the rate methodology used for determining the tier rates.

- The Tier 1 water rate recovers the majority of average daily costs.
- The Tier 2 water rate recovers a portion of average daily costs and maximum day cost.
- The Tier 3 water rate recovers a portion of average daily costs, maximum day costs, and maximum hour costs.
- The Tier 4 water rate recovers a portion of average daily costs, approximately half of the maximum day costs and the majority of the maximum hour costs.

The tier structure applies to the following residential customers: Single Family, Apartment and Master Meter Single Family Attached.

Non Residential (Commercial) Water Rates

The non-residential customers (i.e. commercial, industrial and governmental) are charged the same rate (uniform usage rate) for each unit of water used during the billing period. There are no tiered rates based on usage and no sewer caps applied.

The uniform usage rate is calculated by dividing the rate revenue requirements allocated to the commercial customer class, determined through the cost of service evaluation process, by the projected total billed commercial water consumption (Ccf) projected for non-residential customers (i.e. commercial, industrial and governmental).

Irrigation Meter Charges and Rates

Water used for irrigation is billed according to the residential or non-residential rate schedules unless the customer obtains a separate meter dedicated only to irrigation service. Water used through a separate irrigation meter is billed according to the irrigation rate schedule and is not billed for sewer service.

Currently, there are two options available to a residential customer with an existing service connection to add residential irrigation services:

- A dedicated irrigation service line in which the standard connection fee (established annually) applies.
- A split connection where the irrigation service line is attached to the domestic service line ahead of the domestic meter and the customer is required to pay a one-time reduced connection fee as opposed to the full fee and no capacity fee is charged for the irrigation service line. The reduced connection fee is based on the prior year average actual costs to install services of this type.

Rates for separate residential meter irrigation water usage begin at Tier 3 for water usage up to 16 Ccf per month, and progress to Tier 4 for usage above this amount.

For master metered irrigation accounts used only for residential lawn watering, rates are scaled based on the number of dwelling units. Irrigation meters serving common areas, landscaped street medians, neighborhood parks, or other similar areas are not subject to tier scaling. Rates begin at Tier 3 for water usage up to 16 Ccf per dwelling unit, and progress to Tier 4 for usage above this amount. Irrigation meters are subject to availability and fixed fee charges each month.

If a separate irrigation meter in addition to a backflow device and smart irrigation controller are installed and maintained in accordance with CLTWATER's standards and requirements, then the Tier 3 rates will apply to all irrigation usage. In addition, the capacity fee is waived and customers can pay the connection fee over twelve months. This incentivizes customers to install smart irrigation controllers, which can significantly reduce irrigation water usage.

Water conveyed through irrigation meters is not discharged to the sanitary sewer system and; therefore, is not subject to sewer usage charges.

Bulk Water Customer Rates

By policy, public water systems outside of Mecklenburg County (for example, York County and Concord) which purchase water from CLTWATER for resale are charged the Tier 3 residential rate for all water used unless a separate rate is negotiated and approved by Charlotte City Council

Sewer Usage Charges

The below allocation processes are used to calculate the sewer usage costs.

The sewer revenue requirements are categorized into four different cost categories identified below.

- Flow Based Costs – Includes costs that vary by the volume of wastewater collected and treated (primary costs are chemical and electricity costs).
- Strength Based Costs – Includes costs associated with the treatment of chemical oxygen demand (COD), total suspended solids (TSS) and Ammonia (NH3-N).
- Customer Costs – Include costs that vary in proportion to the number and type of customers served.
- Industry Specific Costs – Includes costs associated with providing wastewater strength monitoring and laboratory analysis for permitted industrial customers.

O & M costs are allocated to functional components of flow, chemical oxygen demand (COD), total suspended solids (TSS), ammonia (NH3-N), customer and industry specific categories to recognize the costs incurred to process the wastewater flow and strength characteristics.

Summarized below are the resulting overall O&M cost allocation factors.

SEWER COST DRIVERS						
Flow	COD	TSS	NH3-N	Customer	Industry Specific	Total
63.0%	13.0%	2.9%	6.3%	12.6%	2.1%	100%

Capital costs are allocated into the same cost categories to recognize that the wastewater capital facilities were designed to accommodate both the flows and the strength of wastewater. The cost allocation process included allocating fixed asset costs to functional components and identifying an overall percentage of capital facilities dedicated to each category. The method used to complete the fixed asset cost allocation consisted of the following steps:

1. Development of a list of fixed sewer assets, original costs, service lives and dates placed in service;
2. Depreciation of the components over their useful life to reflect each asset's service life;
3. Allocation of the net asset value to functional cost components; and
4. Development of average capital cost allocation percentages from the functional cost allocation results.

CLTWATER's fixed asset records provided the net asset values. Net asset values are allocated to flow, COD, TSS, NH3-N based on a combination of the design basis and predominant purpose of the facilities. Below is a summary of the basis for the capital cost allocations.

SEWER CAPITAL COST ALLOCATION BASIS	
System Component	Allocation Basis
Wastewater Collection	Costs assigned 100% to the flow component.
Flow Equalization	Costs assigned 100% to the flow component.
Screening / Grit Removal	Flow rates determine sizing, therefore, costs assigned 100% to the flow component.
Pumping	Costs assigned 100% to the flow component.
Primary Clarification	Primary purpose is the removal of TSS and flow rates determine equipment sizing. Therefore, costs were assigned 10% to flow and 90% to TSS.
Roughing Filters	Primary purpose is the removal of organic carbon. Therefore, costs assigned 100% to the CBOD component.
Activated Sludge	Primary purpose is BOD removal. Therefore, costs were assigned 60% to CBOD and 40% to NH3-N based on the tank area design criteria.
Secondary Clarification	Process designed based on flow rates and loadings and process supports solids removal and denitrification. Therefore, costs assigned 50% to flow, 40% to CBOD, 5% to TSS and 5% to NH3-N.
Secondary Filtration	Process designed based on flow rates and loadings and process supports solids removal. Therefore, costs assigned 90% to flow, 5% to CBOD and 5% to TSS.
Disinfection	Costs assigned 100% to the flow component.
Thickening	Process generates solids through the oxidation of COD and the collection of inert solids that pass through the treatment process. Therefore, costs were assigned 80% to CBOD and 20% to TSS.
Dewatering	Costs assigned 40% to CBOD, 40% to TSS and 20% to NH3-N, based on influent loadings and solids removal.
Sludge Digestion	Costs assigned 40% to CBOD, 40% to TSS and 20% to NH3-N, based on influent loadings and solids removal.
Septic Receiving	Costs assigned 25% to flow, 25% to CBOD, 25% to TSS and 25% to NH3-N based on discharge loadings.
Water Reuse	Costs assigned 100% to the flow component.
Customer Accounts	Costs assigned 100% to the customer component.

Capital cost allocation factors were determined based on applying the fixed asset cost allocations to the net fixed asset values of each of the system components. Shown below are the resulting overall capital cost allocation factors.

SEWER CAPITAL COST ALLOCATION FACTORS				
Flow	COD	TSS	NH3-N	Customer
77.3%	12.1%	6.2%	4.3%	0.1%

Sewer customer classes consist of residential, multifamily, commercial, industrial and high strength commercial and industrial customers. Service requirements associated with these classes are based on billed water usage and wastewater strength loadings. Loadings data are obtained from monitoring data provided by the CLTWATER staff. Average loading concentrations for all customer classes are estimated based on wastewater flow received at the plant and loadings reported in the Industrial Waste Charge Study Final Report that that was prepared in 2004. Monitored customers are charged a surcharge for their metered flow in excess of domestic average concentrations in the table below.

SURCHARGE LOADING	
Cost Drivers	Domestic Averages MG/L
COD	500
TSS	250
NH3-N	20

The total estimated units of service by customer class is estimated based on the wastewater treatment plant influent data and customer data provided by CLTWATER and updated as deemed appropriate.

The unit cost of service is calculated for each of the sewer cost categories by dividing the cost allocated to each cost category by the total number of estimated units of service the prior year

Ccf Residential sewer usage caps at 16 Ccf and customers do not pay sewer usage rates for water used beyond this amount each billing period. Multi-family (apartment) sewer usage is capped based on an average of 11 Ccf of water usage per dwelling unit per billing period, and customers do not pay sewer usage rates for flows beyond this amount.

Commercial and industrial customers using water from CLTWATER's water distribution system, but not discharging all of the water back into the sewer system, have the quantity of water used and not discharged back into the sewer system excluded from the sewer service charge. However, this is predicated on the quantity of water being measured by a CLTWATER approved device installed and maintained at the owner's expense.

Several customers were grandfathered into the above methodology in 2001 that excludes sewer charges for an amount of water that is evaporated and not discharged into the CLTWATER sewer system without the installation of a measurement device. These customers pay sewer charges based on an established percentage of total water used based on CLTWATER's calculations or an independent consultant's recommendation since the amount of evaporated water not added back to the sewer is not metered separately.

Industrial Wastewater Program Charges

Industrial Waste Charge

Industrial and commercial customers that discharge high strength wastewater requiring increased costs to treat relative to residential wastewater are assessed an industrial waste charge that recovers treatment costs and a portion of the System Protection Division costs. These charges are assessed based on flow volume. There are approximately 3,200 accounts in FY15 that are required to pay Industrial Waste Charges. Both monitored customers (who have average daily flow greater than 25,000 gallons per day or who have special discharge permits) and non-monitored commercial customers (such as restaurants, auto and body shops and laundries that have strong effluent but have insufficient flow to require continuous monitoring) are required to pay this charge.

CLTWATER identifies industries that discharge industrial waste by the Standard Industrial Classification (SIC) code assigned to them when they obtained their business license. The SIC code assists CLTWATER in determining the type of wastewater discharged by similar businesses.

Industrial High Strength Surcharges for Monitored Customers

Industrial customers that discharge wastewater with a concentration of chemical oxygen demand (COD), total suspended solids (TSS) and ammonia-nitrogen (NH₃-N) at a strength higher than domestic strength are billed a surcharge on the number of pounds of each parameter discharged in excess of the domestic loading rate.

To determine the surcharge, the following steps occur. The monthly average of each parameter discharged by the particular industrial customer is calculated and the average domestic loadings (as shown on page 15) subtracted to determine the pounds of surplus loading. The pounds of surplus loading value are multiplied by the factor of .0063832 to determine the pounds of pollutant surcharged. The factor is a conversion factor of the National Standard pounds formula (Wastewater Flow in Million Gallons per Day (MGD) X 8.34 (weight in pounds of 1 gallon of water X pollutant concentration in mg/l) which accounts for the fact that CLTWATER's customers are billed in Ccf instead of gallons. Use of this factor reduces the number of steps involved in calculating a customer's bill and the chance for errors.

The pollutant surcharges for COD, NH₃-N, and TSS recover the entire cost to CLTWATER to treat these wastes. The surcharges for all pollutants are increased by the percent required to achieve and maintain surcharges equivalent to full cost recovery of treating each pollutant. The pounds of pollutant surcharged are reported on the customer's monthly invoice

These surcharges are in addition to other sewer charges.

Commercial High Strength Volume Charges for Non-Monitored Customers

The commercial high strength volume charge is assessed to non-monitored customers in the industrial waste program that discharge waste water concentrations that are greater than the domestic loading concentrations. The high strength charge is calculated by determining the average pollutant loadings for these customers in excess of domestic loading, and calculating a volumetric high strength charge that includes the costs of treating these high strength loadings. There are approximately 2,200 accounts that receive this charge in FY2015.

Customers serviced by multi-user meters (master-meters) that also serve other customers not discharging high strength wastewater are not charged the High Strength surcharge, although a similar business that has a separate or stand-alone meter receives both the Industrial Waste Charge and the High Strength Surcharge. Typical customers served by master meters include shopping centers, strip malls and office buildings and usually there are no records to determine the water usage of individual tenants. Subsequently, this wastewater returns to the sewer system and it is impossible to measure the precise impact that each individual tenant has on the system.

The amount billed is determined by multiplying the high strength charge/Ccf by the volume of metered water used by the customer.

When the high strength charge was established, it was determined that the implementation would be phased in to minimize impact on customers. The phasing plan is to increase the high strength charge rate by 20% per year until the charge equates to full cost recovery and then to adjust the charge on an annual basis as required to achieve and maintain charges equivalent to full cost recovery.

These surcharges are in addition to other sewer charges.

Fire Line Fees

The cost associated with fire line service is calculated using the base extra capacity methodology, as described by the American Water Works association (AWWA). Using this methodology, the maximum day and maximum hour fire flow demands are estimated and used to determine the relative proportion of the system maximum day and maximum hour demands attributable to fire flow demands. The annual revenue requirement associated with providing fire line service is then estimated by allocating certain costs identified as related to meeting maximum day or maximum hour water demands proportionally to fire line service. The total annual revenue requirement associated with fire line service is then divided by the number of 6-inch fire line meter equivalents to derive the unit cost of fire line service under this method.

The maximum day and maximum hour fire flow demands are estimated based on assumptions contained in CLTWATER's 2009 Water Distribution System Master Plan, prepared by Black & Veatch, Inc. ("the Master Plan") or the most recent update available.

The performance criteria used in the Master Plan to evaluate the distribution system for fire flow requirements was a flow of 3,500 gallons per minute (gpm) for three hours. For the purposes of this analysis, the maximum day and maximum hour fire flow demands are calculated using the assumption of two non-simultaneous fires in a day. Summarized below is the resulting base, maximum day and maximum hour allocation factors used in the analysis.

COST ALLOCATION DEMAND FACTORS - BASE EXTRA CAPACITY METHOD					
Cost Factor	Base	Max Day	Max Hour	Fire Flows	Total
Average Day Demand	100.0%	0.0%	0.0%	0.0%	100%
Maximum Day Demand	73.9%	25.2%	0.0%	0.9%	100%
Maximum Hour Demand	40.0%	14.2%	43.8%	2.0%	100%

Each cost category of CLTWATER's budget is assigned to one of the cost factors. For any costs assigned to the direct fire, maximum day or maximum hour costs factors as shown in the above table, a portion of these costs are allocated to fire protection. Shown below is a summary of the budget categories and associated percentages of costs assigned to fire protection.

FIRE LINE COST ALLOCATION - BASE EXTRA CAPACITY METHOD		
Functional Costs	Allocation	Rationale
Treatment - Water Treatment	0.9%	Treatment O&M costs are based on amount of water treated, therefore costs are allocated to base demand factor.
Treatment - Pumping	2.0%	Pumping O&M costs are primarily electricity costs, which are based on commodity and demand charges. Therefore, costs are allocated to base, max day and max hour demand factors.
Transmission	0.9%	Provides max day demands to all customers, so costs are allocated to base and max day demand factors.
Distribution	2.0%	Provides max day and max hour demands to all customers, so costs were allocated to base and max day factors
Distribution Storage	50.0%	Distribution storage designed for two purposes: (1) to meet maximum hour demands and (2) to provide adequate pressure for fire flows, so costs are assigned 50% to fire flows.
Direct Fire	100.0%	Costs associated with hydrant and fire meter maintenance allocated 100% to direct fire protection.

Using the base extra capacity method, the total fire line service revenue requirement is calculated by multiplying the CLTWATER cost center budgets to the above Fire Flow Allocation with the exception of the Debt Service, CIP and Other Non-Operating Expenses and Other Revenue which included interest income, capacity fees, miscellaneous revenue and sources/uses of funds). The Debt Service, CIP and Other Non-Operating Expenses is allocated at 2.4% and is based on the average allocation of fixed capital costs to base,

maximum day, maximum hour and fire protection cost categories. The Other Revenue is allocated at 1.8% and is based on the weighted average of capital costs allocated to fire protection of 2.4% and operating costs allocated to fire protection of 1.6%.

In situations where combination meters have zero usage on the high flow size meter over the past calendar year, the high flow size meter is considered a substitute for a separate, dedicated fire line connection. Therefore, the monthly availability fee is based on the low flow size meter. This condition is evaluated and adjusted periodically.

Water and Sewer Connection Fees

The water and sewer connection fees are one-time charges for anyone desiring a new connection to the water and sewer system. These fees are paid in advance with the new service application. The 5/8" or 1" water service connection involves the construction of a lateral from the public water main to a service line on the customer's property, a meter yoke, a meter box and required appurtenances. Water service connections for larger than one-inch meters involve the construction of a lateral from the public water main to a service line on the customer's property, a meter box or vault, a valve at the property line and other required appurtenances.

The sewer service connection involves the construction of a lateral from the sewer main to the edge of right of way.

Water and sewer connection fees for small taps services (5/8" to 4" meter sizes and 4" sewer connections) are established annually based on the average actual cost from the prior year to install service connections. Costs include labor, materials, pavement cut fees, site restoration and mobilization charges associated with installation of these particular service connection sizes. In addition, fees associated with CLTWATER staff performing inspection of these installations are included. Included in the cost calculation are actual labor, parts and a mobilization fee that includes overhead and the trip charge to install. These small taps services are installed by a CLTWATER contractor or, are installed by CLTWATER crews, depending upon the department's standard operating procedures.

Connection fees for larger services (greater than 1" water and 4" sewer) are based on CLTWATER's estimated cost after reviewing the submitted construction design plans and site conditions. Costs include labor, materials, pavement cut fees, site restoration and mobilization charges associated with installation of these particular service connection sizes. In addition, fees associated with CLTWATER staff performing inspection of these installations are included. The cost includes labor, materials, pavement cuts, restoration, and a mobilization fee.

In addition, the connection fee only (not the capacity fee) is discounted 10% if the connection is installed during construction of a public water or sewer main built under the department's Street Main Extension Policy. This discount is limited to 5/8" water and 4" sewer services.

The connection fees do not apply to services installed by a developer during the construction of water /sewer systems under contract with and donated to CLTWATER because in this case CLTWATER does not incur a direct installation cost.

Financial assistance may be available for single-family residential residences with household incomes that are 80% or less of the Charlotte area's median household income, consisting of a special deferred payment plan for 12 months or no interest loan payments. The median household income is determined from the most recently available Census data and is based on the most current household income for the Metropolitan Statistical Area for Charlotte, Gastonia and Rock Hill. To receive this discount, the customer must submit their most recent tax return to substantiate family size and income.

Fire Line Connection Fees

Costs of fire lines are based on CLTWATER's estimated cost after reviewing the submitted construction design plans and site conditions. Costs include labor, materials, pavement cut fees, site restoration and mobilization charges associated with installation of these particular service connection sizes. In addition, fees associated with CLTWATER staff performing inspection of these installations are including the costs of labor, parts and mobilization. These fees are paid at the time application is made for the connection.

Industrial, commercial and multi-family customers that install fire sprinkler systems or private fire hydrants will incur a separate connection for each fire line.

Water and Sewer Capacity Fees

Capacity fees are one-time fees paid at the time of application for a new service to recover a portion of the capital costs associated with providing the capacity to serve the new customer coming on-line. The CLTWATER water and sewer capacity fee increases proportionally with the water meter size requested by the customer since larger meters consume a greater share of built capacity.

Capacity fees are levied for all new water and sewer connections, regardless of whether they are installed as a part of a donated developer project or otherwise and regardless of the process used to construct or fund them.

The current capacity fees are calculated using the 'buy-in method which requires new customers to buy in to the existing backbone facilities (plants, pump stations, supply reservoirs, large collection and distribution facilities) generally at a rate that reflects the prior investment of existing customers per unit of total capacity.

The following steps are used to calculate the water and sewer capacity fees:

- The replacement cost new less depreciation (RCNLD) of existing facilities is compiled from the CLTWATER fixed asset records.

- The unit capacity cost is determined by dividing the replacement cost new less depreciation value by the total water and sewer treatment capacity (determines a value for \$ per gallon per day).
- The capacity fee for the base 5/8" meter size is calculated by multiplying the unit capacity cost by a usage/demand factor of 250 gallons per day.
- The capacity fees for water meter sizes larger than 5/8" are determined using meter equivalency ratios published by the American Water Works Association (AWWA). Costs for compound meter sizes are modified to reflect expected water usage rates.

If a different size meter is requested to replace an existing meter, the original capacity fee is refunded upon payment of the new capacity fee.

Fire Line Capacity Fees

Fire Line Capacity Fees are calculated by multiplying the replacement cost new less depreciation (RCNLD) Capacity Fee for a 5/8" water meter multiplied by FM flow data divided by 2 to account for the 50% return flow change (RFC) concept.

After installation, if an upgrade is requested the original capacity fee is refunded once the new capacity fee is paid

Miscellaneous Fees

The CLTWATER Director is authorized to establish and administer fees for other specific services provided by CLTWATER. The below fees are intended to recover the actual costs of providing services

Swimming Pool Water Rates

Swimming pool rates for residential customers are charged starting with the Tier 3 rate and progress to Tier 4 for usage greater than 16 Ccf. Commercial swimming pools are charged for the full-metered usage. Charges for sewer are incurred based on the amount of water used. Environmental regulations prohibit discharge of water from swimming pools to surface waters or storm drainage systems so in anticipation that water drained from the pool will be discharged to the sanitary sewer system; sewer usage charges are levied for water used to fill pools.

Reclaimed Water

In certain locations, CLTWATER provides treated wastewater effluent to customers for approved re-use. Charges for this product are negotiated with each customer based on the costs and benefits in each location. In some cases, negotiated agreements may be subject to approval by Charlotte City Council.

Sewer Monthly Rates

CLTWATER provides sewer service to some customers who do not receive water service. In those cases where water service is not metered, CLTWATER provides sewer service for a monthly flat-rate amount. The Sewer Monthly Flat Rate for residential customers is based on an average usage of 7 Ccf multiplied by the commercial sewer rate plus the Sewer Fixed Charge and the sewer availability fee. The formula is as follows: 7 Ccf multiplied by the commercial sewer rate plus the sewer fixed charge plus the sewer availability fee equals the sewer monthly flat rate. Actual amounts are adjusted when changes to the variables in the formula are approved.

Sewer, Metered, Union County

This charge is established by interlocal agreement and is calculated based on the volume of flow received from Union County times the treatment cost at McAlpine Creek Wastewater Treatment Plant. Treatment cost at McAlpine Wastewater Treatment Plant is determined by that facility's annual budget plus overhead divided by the total estimated gallons to be treated divided by the conversion factor of 1.3368 (conversion factor applies when Union County flows are measured in ccf instead of gallons). The amount is determined each year according to the methodology approved in this interlocal agreement.

Sewer, Septic Waste

CLTWATER accepts wastewater from permitted septage waste haulers at designated receiving stations. Haulers are charged a fee per gallon accepted, which is based on an allocation of the treatment plant costs such as chemicals and power, an allocation of administrative costs for the Environmental Division and lab charges. These costs and the fee are reviewed and adjusted annually.

Sewer, Commercial, Ground Water Remediation

In certain situations, CLTWATER accepts and treats contaminated groundwater. User fees are charged based on metered flows. The commercial sewer rate applies. Sampling at the discharge point into the sanitary sewer may be required and an additional high strength charge and industrial control charge may apply based on the flow volume and the sampling results. CLTWATER will designate the location and may limit the discharge rate where contaminated groundwater is accepted.

Environmental Laboratory Services' Analytical Fees

CLTWATER's Environmental Laboratory Services is a full service environmental laboratory that supports CLTWATER's analytical needs and those of the laboratory's external customers. The laboratory is certified to provide commercial analytical services for drinking water, wastewater, industrial discharges, and ground, surface and storm waters. External customers are billed monthly or quarterly. Fees are based on benchmark surveys of commercial laboratories and the cost components are an allocation of salaries, benefits and supplies.

Fees are charged to external customers in accordance with approved agreements with the intent to fully offset the laboratory's cost components.

Backflow Prevention and Hydrant Fees

CLTWATER manages non-Fire Department use of hydrants when customers request various types of water use from hydrants. The intent of the fees applied is to recover actual costs incurred for establishing and maintaining the connection and to charge for the water used in accordance with prevailing rates. Customers are charged in a manner similar to Commercial water and sewer accounts.

Hydrant Program Connection Charge

This charge includes allocation for the average salary and benefits cost of a field technician to respond, set-up and maintain a connection, mileage cost for an assumed 20 miles round trip, and prevailing equipment costs.

Additional Hydrant Program Charges

With the intent to mimic commercial accounts, temporary hydrant connection customers will be charged the following rates and/or fees when applicable.

- Water use at the current Non Residential (Commercial) Water Rate
- The applicable water availability fee
- The applicable sewer availability fee
- The applicable fixed fee(s)
- Administrative Charge at the creation of a customer account
- The applicable commercial account security deposit

Customers using this service are subject to late fees, delinquency charges, penalties, and other applicable charges according to the same procedures as customers with standard connections.

Hydrant Meter, Residential Swimming Pool Fill

This charge applies to the use of a hydrant for filling or adding water to swimming pools. This charge includes two service charges (one to set up equipment and one to disassemble equipment) in addition to the volume of water used multiplied by the third tier rate for usage between 0 and 16 Ccf and the 4th tier rate for usage over 16 Ccf. Appropriate sewer charges may be levied.

Hydrant Meter Device Damage

This charge is assessed to the customer based on damages to hydrants or hydrant meter installations while the customer is/was in possession of the temporary hydrant connection assembly. The customer is invoiced the cost for any necessary repairs or replacements based on actual costs.

Hydrant Device, Meter ¾" - 30 days

This charge applies when a customer rents backflow equipment. This charge is for a service request plus extra equipment and a stand to connect CLTWATER equipment to customer's piping (usually incurred at a construction site where there is a meter but a fire hydrant is not available).

Hydrant Device, Meter 2 ½" - 30 days

This charge is for a service request plus extra equipment and a stand to connect CLTWATER's equipment to the customer's piping (an example of this charge would be at a construction site where there is a meter and a fire hydrant is not available).

Sterilize Connection/CLTWATER Laboratory Services

This service is provided when a customer desires to connect to a fire hydrant to provide temporary potable water. The charge includes the salary and benefits costs for a CLTWATER Engineering Services Investigator for 1.5 hours for cleaning and flushing connections in addition to the prevailing lab fee(s) established by the Charlotte Water Laboratory Services Division.

Hydrant Meter, 4" with Trailer Mounted Backflow Prevention Device

This charge applies when a customer requests a large amount of water in a short period, for testing of a large tank for example. This charge is based on the full salary and benefits cost for 1.5 hours for two CLTWATER Engineering Services Investigators and one Construction Inspector to set up a 4" meter connection and backflow prevention device and later disassemble the equipment. The water usage is metered and usage is charged the commercial rate as described in Hydrant Meter, Over Usage Charge. The calculation includes allocations of the three full salaries multiplied by 1.5 hour.

Emergency 1" Unmetered Water Service

This charge is per day for the use of unmetered water after CLTWATER has removed the meter and installed a backflow device. The charge applies when a customer has a contaminated plumbing system or private water line without backflow protection and requires water service prior to eliminating the private contamination hazard. CLTWATER replaces the customer's meter with an un-metered backflow prevention device. After the customer has corrected the problem and CLTWATER Lab Services has verified the water is clean, the metered connection can be restored.

Water Used to Fill Tank Trucks

This charge applies to the amount of metered water used multiplied by the commercial water rate.

Tanker Truck Monthly Permit Fee

This charge includes an administrative fee (for receipt of fax, entering permit in database, communication, collecting and processing water billing) per month per permit.

Sweeper Truck Charge

This charge applies to water used by a sweeper truck that holds less than one Ccf (748 gallons) of water. The water received is unmetered, therefore, these customers are charged for one Ccf of water per business day per month at the commercial water rate, plus the administrative fee per permit.

Vacuum Truck Charge

This charge applies to a vacuum truck that has large tank capacity and uses a high-pressure hose. The fee per permit per business day is \$10 and based on the estimated water used. In addition, there is the administrative fee per permit per billing period.

Backflow Unpermitted Connection Penalty

This penalty is levied when an unpermitted connection is made to a CLTWATER fire hydrant. The user will be charged the salary and benefit costs associated with investigating the unpermitted connection and a fee based on the estimated usage for one month. User will also be set-up as a temporary hydrant connection customer. User equipment connected/attached to the hydrant will be confiscated and held as collateral until payment of penalty is made.

Customer Service & Bill Fees

Security Deposits for Commercial Users

Refundable deposits are required from all commercial users at the time of application for new services. The deposit due is according to published rates and is based on customer type and meter size. If a payment for services provided is not received, the City may discontinue water and/sewer service and charge the unpaid amount against the deposit. The remaining deposit will be credited on the last water services bill.

Bad Check Fee

This charge is applied when a customer pays their water services bill with a check that is returned for insufficient funds. The amount of the fee is based on state statutes.

Service Charge, New Services

This is an administrative fee applied when a customer requests to turn on or transfer water/sewer service from one service location to another. This charge is included on the

customer's first water services bill. The fee is based on the actual average costs to enter the new customer request into the City system and to activate the water service.

Late Payment Variable Charge (Late Charge)

This late payment charge is assessed on the unpaid balance for water, sewer and storm water charges when the City has not received the payment within 6 days after due date. The 1.5% late charge is added to the next water services bill pursuant to Section 23-5 of the Charlotte City Code.

Meter Turnoff Delinquent Fee (Disconnection Fee)

This fee is to recover the costs associated of a field technician to physically turnoff a water service due to non-payment. The fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year.

Meter Turn-on Delinquent Fee (Reconnection Fee)

This fee is to recover the costs associated of a field technician to physically turn-on a water service after the account is eligible for reconnection. The fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year.

Unauthorized Device Fee

This fee applies when a customer moves a water meter to another address instead of purchasing separate meters. It is an unauthorized device fee. The fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year. The amount is based on two trip charges plus \$100.

Yoke Removal/Re-Install Service Line Plug / Un-Plug Fee

This charge is applied when a customer has inappropriately restored their water service and CLTWATER physically removes the yoke, plugs the service, and removes any unauthorized device, located inside the meter box. The fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year plus \$25. This charge is based on the average field service technician's salary plus assumed travel costs of 20 miles and rental of equipment.

Disconnecting Service at the Water Main

This charge is assessed when CLTWATER disconnects a water service from the water main. This generally requires significant work including excavation, paving, etc. This work may be required when customers use inappropriate means to obtain water service. The \$835 (FY2012) charge consists of the costs of the assumed use of backhoes, dump trucks, jackhammers and full salaries for a crew of four to physically disconnect the

waterline at the water main. If the customer requests the service to be restored, both the disconnect fee and the cost of a new service connection must be paid at the time of the request.

Meter Lock/ Unlock Fee

This charge is applied when CLTWATER installs a lock to the water meter to prevent usage of the water service. The fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year.

Delinquent Processing Charge

If full payment of the unpaid balance for water, sewer, and storm water charges is not received between the specified deadline and the close of business on the workday preceding scheduled termination, a charge is levied to recover costs associated with identifying the late payment and cancelling the termination order. This charge must be paid before the turnoff order will be rescinded pursuant to Section 23-5 of the Charlotte City Code.

Unlawful Water Connection

This civil penalty is assessed if there has been an unauthorized modification to the CLTWATER water system. The City/County is authorized to charge civil or other penalties in accordance with local, state, and federal regulations.

Water Connection or Meter Damage

This fee is for reimbursement charges for damages to meters. The charge is based on the reasonable cost for the necessary repairs estimated from a previous similar invoice.

Unlawful Sewer Connection

Civil or other penalties may be assessed in accordance with local, state, and federal regulations in the event unlawful sewer connections are made to the CLTWATER system.

Water, Private Meter, In Product or for Make Up

Some commercial and industrial customers have private meters installed to measure water used that is not returned to the Sewer System. This occurs when water is incorporated into a product or is used for evaporative processes to cool the building or equipment. The usage on the meter is subtracted from the main meter to calculate the monthly sewer charge. The meters are required to meet CLTWATER standards and have read compatibility with an electronic radio transmitter (ERT) as specified by CLTWATER.

Water, Private Meter, Bleed-Off

The Private Meter, Make-up customers have private meters installed to measure drain water from cooling towers or other equipment that returns back into the Sewer System. This design is associated with the Private Meter, Make-up and the total usage for the sewer charge is calculated as follows: the water usage minus the Make-up usage plus the Bleed-off usage.

Expedited Reconnection Fee

After a service is terminated for non-payment, and once the account is eligible for reconnection, standard service level is to make reasonable efforts to restore the service within 24 hours. Where a customer requires expedited or after-hours reconnection, an expedited or after hour's reconnection fee may be paid and extra effort will be made to restore service within 3 hours of the request and payment. After hours is defined between 5 p.m. and 7 a.m. The regular business hours expedited fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year. The after-hours expedited reconnection fee is calculated based on the actual cost of an on-call field service representative (FSR) to perform the service request. The FSR time used to calculate the fee is 2 hours pay.

Meter Obstruction Fee

Water service meter installations must be accessible at all times. It is the customer's responsibility to ensure the meter remains clear and free from obstructions and debris at all times. A trip fee is charged for every field visit where the necessary work cannot be completed due to an obstruction. The customer is notified by door hanger should such an obstruction be present. The trip fee is calculated by the previous year's Customer Service Division budget divided by the total number of service orders completed for that year.

Meter Testing Fee

Should a customer dispute the accuracy of their water meter, the meter can be removed and tested in accordance with AWWA specifications. Should the meter test within AWWA specifications or under-register usage, the customer will be charged a meter-testing fee. Should the meter test reveal the meter was over-registering usage, the customer will be not be charged a testing fee and the applicable usage refund will be issued.

Unauthorized Fire Line Usage

Should a dedicated fire line record usage for purposes other than a fire or fire system testing, the estimated water usage and applicable sewer charges are billed to the account.

Land Development User Fees

Charlotte Water's Installation and Development Services section is the plan review, plan approval; permitting and inspection agent of proposed public potable water, sanitary sewer, and reclaimed wastewater infrastructure designed, proposed, constructed or requested by private entities, including developers throughout Charlotte Water's service area. Charlotte Water will charge project or plan review and inspection fees using the City of Charlotte's approved methodology for cost recovery of staff salary based on percent of time spent on different tasks associated with plan review and project inspection.

These are new fees, which will become effective July 1, 2016. To minimize impact of the fee on projects already in various stages of planning, design and construction, the fees will be phased in over time. Initially, fees will be set at rates intended to recover 50% of the costs incurred by CLTWATER. On July 1, 2017, fees will be set at rates intended to recover 75% of costs, and on July 1, 2018, fees will be set to recover 100% of costs.

Fees are proposed for services as described as follows:

Backflow Prevention Review

This fee applies to plan review necessary to assure backflow prevention requirements are satisfied. Typically refers to commercial or non-single-family development. This fee would be paid when project plans requiring a backflow review are submitted for approval.

Backflow Prevention Device Inspection

This fee applies to site inspection required for new backflow prevention device installation or inspection and testing of existing backflow prevention devices. Typically refers to commercial, non-single-family development or customers with dedicated irrigation service connections.

Subdivision Initiation

This flat fee is assessed when a new project initiation occurs. It applies to various aspects of work that typical water and/or sewer projects require, regardless of size or scope. Typically refers to new residential subdivisions, commercial projects, non-single-family developments requiring water and or sewer infrastructure construction, or their relocations. This fee is paid when plans for an extension or relocation of water and/or sewer infrastructure are submitted for review.

Subdivision Review

This fee applies to construction plan review required for new development including new residential subdivisions, commercial projects, or non-single-family developments requiring water and or sewer infrastructure construction, abandonment, replacement, or relocation. This fee is paid when plans are submitted.

Subdivision Inspection

This applies to construction related activity of new public water and sanitary sewer infrastructure. Projects included in these fees are new residential subdivisions, commercial, industrial, and institutional projects, non-single-family developments requiring water and or sewer infrastructure construction, abandonment, replacement, or relocation. This fee is paid when plans are approved and permitted prior to construction, abandonment, replacement or relocation of water and/or sewer infrastructure when a contract is signed by the land developer / project owner.

Civil Penalties Authorized

Wastewater Discharge Restrictions (Article III of Chapter 23 of the City Code)

These civil penalties are assessed to users of the CLTWATER sewer system for violations of wastewater discharge restrictions in applicable provisions of the City Code (currently codified as Article III of Chapter 23 of the City Code) and permits and orders issued pursuant thereto. Examples of violations include the following: Reports submitted up to 10 days late; transcription error; improper of sampling procedures; failure to sample for a required parameter; failure to notify CLTWATER of any planned significant changes to the operations or system at least 90 days before the change; failure to report a slug load discharge; prohibited or unauthorized discharge that may result in damage to a Publically Owned Treatment Works (POTWs); illegally discharging grease; falsification of maintenance, pumping or cleaning reports; and discharge of pollutants that have not been previously approved. The maximum civil penalty is \$25,000 per violation per day. Assessed civil penalties are determined from factors set forth in the City Code and include but are not limited to the following: Extent of harm caused, magnitude and duration of the violation, the cost of enforcement, whether the violation was committed willfully or intentionally and history of violation(s).

Backflow Prevention (Article V of Chapter 23 of the City Code)

The purpose of these civil penalties is to protect the CLTWATER water system from contamination originating in private plumbing systems. Examples of violations include the following: Unprotected cross connection involving a private water system, which is an imminent, high or moderate hazard, failure to submit complete and accurate reports and failure to test or maintain backflow-prevention assemblies as required. Maximum civil penalties for violations of applicable provisions of the City Code range from \$100 to \$1,000 per violation per day. Assessed civil penalties are determined from factors set forth in the City Code, including timeliness of correcting the violation and history of violation(s).

**Unpermitted Modifications to Water and Sewer System
(Article VI of Chapter 23 of the City Code)**

The purpose of this civil penalty is to prevent alterations to the CLTWATER water and sewer system that have not been permitted. The maximum civil penalty is \$10,000 per violation per day.

**Water Conservation
(Article VII of Chapter 23 of the City Code)**

The purpose of this civil penalty is to maintain and protect the water resources available to the City/County for essential and community and business water uses during a declared water shortage. There are the following three phases of water conservation that can be implemented:

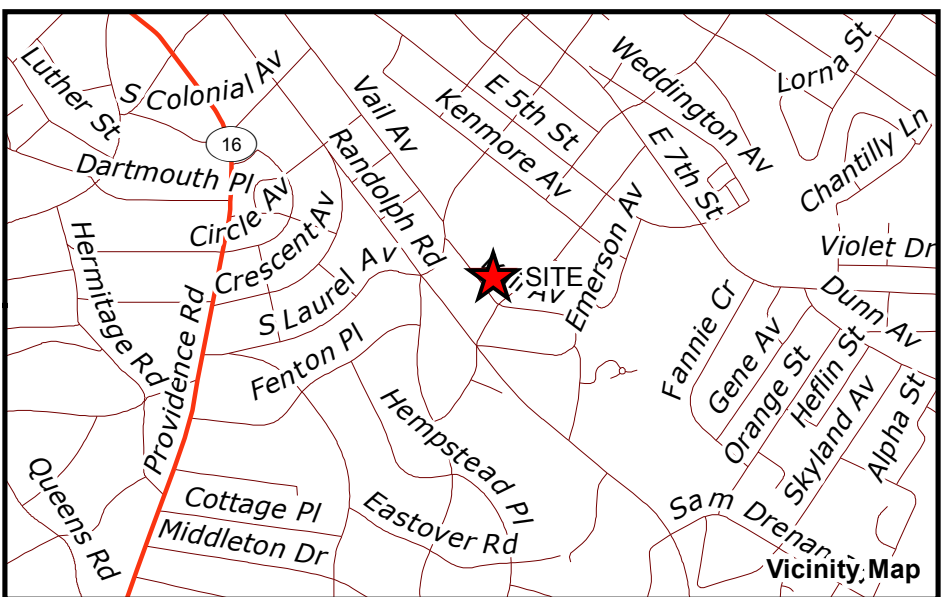
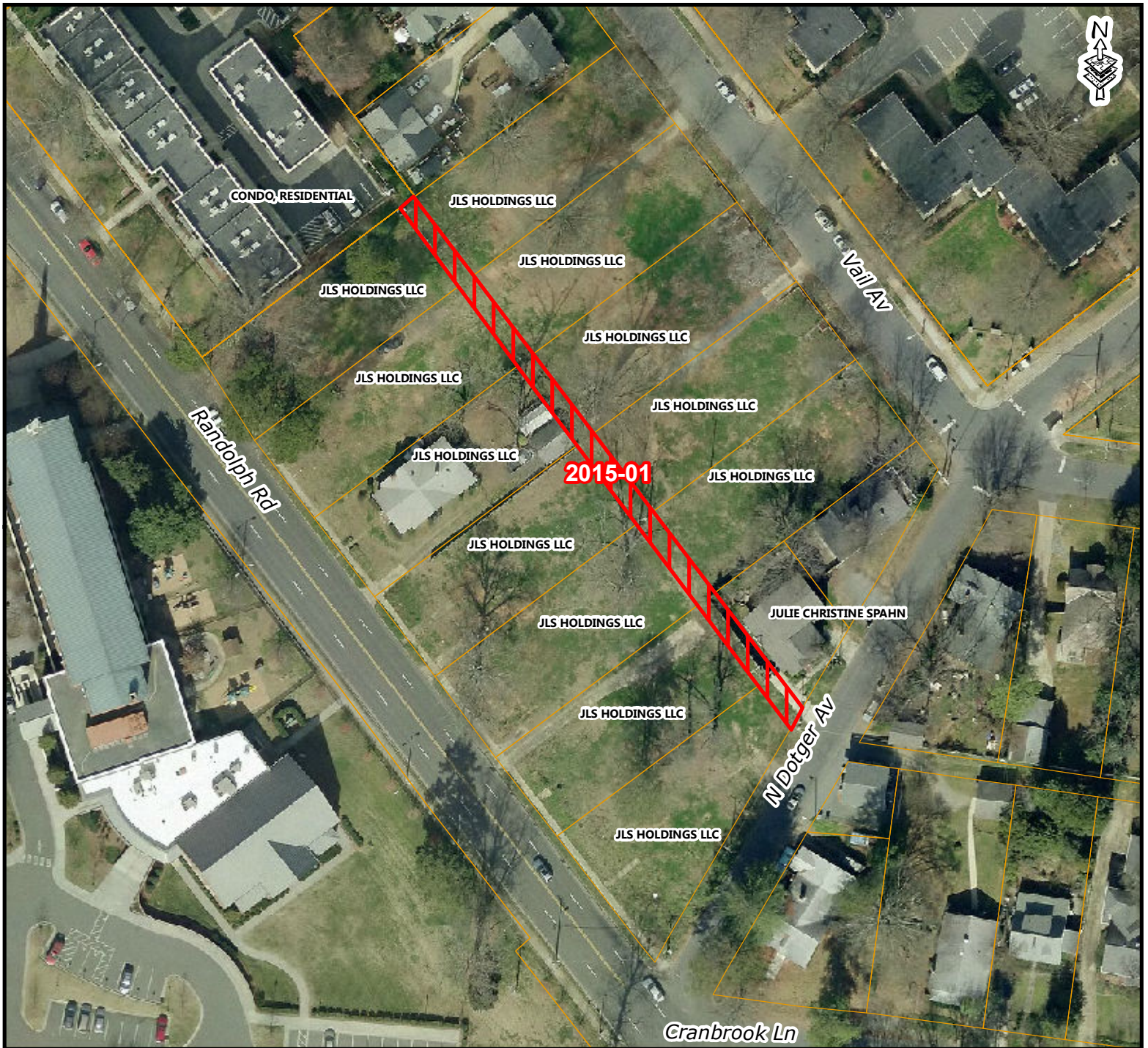
1. Phase I, restricted – Restrictions on the manner, day of the week and/or time of day of one or more discretionary water uses and/or complete prohibitions on one or more such uses.
2. Phase II, banned - Restrictions on the manner, day of the week, and/or time of day of one or more discretionary or community and business water uses and/or complete prohibitions on one or more of such uses.
3. Phase III, emergency- Restrictions on the manner, day of the week, and/or time of day of one or more discretionary, community and business or essential water uses; and/or complete prohibitions on one or more of such uses.

Any customer that violates the mandatory water conservation control in Phase I shall be subject to a civil penalty according to the following schedule.

	<u>1 ½" connection or less</u>	<u>2" connection or more</u>
First offense	\$100	\$200
Second offense	\$200	\$400
Third & Subsequent offenses	\$300	\$600

Any customer that violates the mandatory water conservation control in Phase II or Phase III shall be subject to a civil penalty according to the following schedule.

	<u>1 ½" connection or less</u>	<u>2" connection or more</u>
First offense	\$200	\$400
Second offense	\$400	\$800
Third & Subsequent offenses	\$600	\$1,200



CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION
 Development Services Division

Right-of-Way Abandonment Petition 2015-01

Right-of-Way Abandonment Area

Alleyway off of N. Dotger Avenue

RESOLUTION CLOSING AN ALLEYWAY OFF OF N. DOTGER AVENUE IN THE CITY OF CHARLOTTE,
MECKLENBURG COUNTY, NORTH CAROLINA

WHEREAS, pursuant to the provisions of Chapter 160A-299 of the General Statutes of North Carolina, the City Council has caused to be published a Resolution of Intent to close an alleyway off of N. Dotger Avenue, which calls for a public hearing on the question; and

WHEREAS, the petitioner has caused a copy of the Resolution of Intent to close an alleyway off of N. Dotger Avenue to be sent by registered or certified mail to all owners of property adjoining the said street and prominently posted a notice of the closing and public hearing in at least 2 places along said street or alley, all as required by G.S. 160A-299; and

WHEREAS, the city may reserve its right, title, and interest in any utility improvement or easement within a street closed pursuant to G.S. 160A-299; and

WHEREAS, an easement shall be reserved in favor of Duke Energy and AT&T over, upon, and under the area petitioned to be abandoned for ingress, egress, and regress to access its existing facilities for the installation, maintenance, replacement, and repair of cable, conduit, and related equipment, as shown on the attached maps marked "Exhibit A-1 Page 1 & A-1 Page 2"; and

WHEREAS, the petitioner and an abutting property owner have agreed to a distribution of right-of-way as shown in "Exhibit C" attached hereto and made part hereof; and

WHEREAS, the public hearing was held on the 11th day of May, 2015, and City Council determined that the closing of an alleyway off of N. Dotger Avenue is not contrary to the public interest, and that no individual, firm or corporation owning property in the vicinity thereof will be deprived of reasonable means of ingress and egress to his or its property.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina at its regularly assembled meeting of May 11, 2015, that the Council hereby orders the closing of an alleyway off of N. Dotger Avenue in the City of Charlotte Mecklenburg County, North Carolina as shown in the maps marked "Exhibit A-1 Page 1 & A-1 Page 2", and is more particularly described by metes and bounds in the document marked "Exhibit B", all of which are attached hereto and made a part hereof.

BE IT FURTHER RESOLVED that a certified copy of this Resolution be filed in the Office of the Register of Deeds for Mecklenburg County, North Carolina.

ORDINANCE NO. _____

AMENDING CHAPTER 6

AN ORDINANCE ENTITLED AMENDING CHAPTER 6, ARTICLE III OF THE CITY CODE, ENTITLED "DANCE HALL BUSINESSES"

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA THAT:

Section 1: Section 6-252 of the City Code is amended to read as follows:

Sec. 6-252. Definitions.

The following words, terms and phrases, when used in this article, shall have the meanings ascribed to them in this section, except where the context clearly indicates a different meaning:

Adult dance hall means any dance hall that admits patrons 18 years of age or older.

Breach of the peace means repeated acts that disturb the public order, including, but not limited to, homicide, assault, affray, communicating threats, unlawful possession of dangerous or deadly weapons, and discharging firearms.

Chief of police means the chief of the Charlotte-Mecklenburg Police Department, or his designee.

City manager means the city manager, or his designee, who shall not be an employee of the Charlotte-Mecklenburg Police Department.

Conviction and *convicted mean* a finding of guilt for a violation of a municipal or county ordinance or state or federal law, an adjudication withheld on such a finding of guilt, an adjudication of guilt on any plea of guilty or nolo contendere, or the forfeiture of a bond or bail when charged with a violation of a municipal or county ordinance or state or federal law.

Dance hall means any place or area of property where a dance(s) open to the public is held which allows admission by payment of a direct or indirect charge, fee, donation, or any form of consideration, or by the purchase, possession, or presentation of a ticket or token.

Notwithstanding the foregoing, a "dance hall" does not include: (i) a private residence or residential facility from which the general public is excluded. A private residence does not include a structure primarily designed as a warehouse or storage structure, regardless of whether an individual is living within the structure; (ii) a place owned and

operated by the federal, state, or local government; (iii) a public or private elementary school, middle school, high school, college, or university; (iv) a place owned or operated by a bona fide religious or charitable organization, created, organized, existing, and recognized as such pursuant to all applicable laws; or (v) any establishment or place that is regulated by the alcoholic beverage control laws as set forth in G.S. Ch. 18B.

Dance hall regulations means the regulations set forth in this article.

Employee describes and pertains to any person who performs any service or entertainment upon the premises of a dance hall business, whether or not the person is denominated an employee, independent contractor, agent, or otherwise, and regardless of whether or not the person is paid a salary, wage, or other compensation by the owner or operator of the business. The term "employee" does not include a person exclusively on the premises for any of the following:

- (1) The repair or maintenance of the premises;
- (2) The delivery of goods to the premises; or
- (3) The delivery of services, such as legal, accounting, insurance, or other similar services provided to businesses generally.

Juvenile means a person under 18 years of age.

Juvenile dance hall means any dance hall whose patrons or admittees are under 18 years of age.

Knowingly means with actual knowledge of a specific fact or, with reasonable inquiry, a reasonable person should have known a specific fact.

Operator means and includes any person who is both present on and in charge of any dance hall business premises.

Owner means the legal owner of a dance hall business and includes the following:

- (1) The owner of a sole proprietorship;
- (2) Each member of a firm, association, or general partnership;
- (3) Each general partner in a limited partnership; or
- (4) Each officer, director, and owner of 50 percent or more of the stock of a corporation.

Permit and *dance hall permit* mean a permit to operate a dance hall.

Permittee means a person in whose name a permit to operate a dance hall has been issued, as well as the individual listed as an applicant on the application for a dance hall permit.

Premises means the interior of a structure and all exterior areas owned or leased by the permittee.

Residential facility means a detached duplex, triplex, quadraplex, attached or multifamily dwelling, manufactured home, mobile home, group home for up to six clients, boardinghouse, or dormitory. A residential facility specifically excludes any structure that primarily functions as a warehouse or storage structure, regardless of whether an individual is residing within the structure.

Section 2: This ordinance shall become effective on May 11, 2015.

Approved as to form:

City Attorney

Sec. 6-252. Definitions.

The following words, terms and phrases, when used in this article, shall have the meanings ascribed to them in this section, except where the context clearly indicates a different meaning:

Adult dance hall means any dance hall that admits patrons 18 years of age or older.

Breach of the peace means repeated acts that disturb the public order, including, but not limited to, homicide, assault, affray, communicating threats, unlawful possession of dangerous or deadly weapons, and discharging firearms.

Chief of police means the chief of the Charlotte-Mecklenburg Police Department, or his designee.

City manager means the city manager, or his designee, who shall not be an employee of the Charlotte-Mecklenburg Police Department.

Conviction and *convicted mean* a finding of guilt for a violation of a municipal or county ordinance or state or federal law, an adjudication withheld on such a finding of guilt, an adjudication of guilt on any plea of guilty or nolo contendere, or the forfeiture of a bond or bail when charged with a violation of a municipal or county ordinance or state or federal law.

Dance hall means any place or area of property where a dance(s) open to the public is held which allows admission by payment of a direct or indirect charge, fee, donation, or any form of consideration, or by the purchase, possession, or presentation of a ticket or token.

Notwithstanding the foregoing, a "dance hall" does not include: (i) a private residence or residential facility from which the general public is excluded. A private residence does not include a structure primarily designed as a warehouse or storage structure, regardless of whether an individual is living within the structure; (ii) a place owned and operated by the federal, state, or local government; (iii) a public or private elementary school, middle school, high school, college, or university; (iv) a place owned or operated by a bona fide religious or charitable organization, created, organized, existing, and recognized as such pursuant to all applicable laws; or (v) any establishment or place that is regulated by the alcoholic beverage control laws as set forth in G.S. Ch. 18B.

Dance hall regulations means the regulations set forth in this article.

Employee describes and pertains to any person who performs any service or entertainment upon the premises of a dance hall business, whether or not the person is denominated an employee, independent contractor, agent, or otherwise, and regardless of whether or not the person is paid a salary, wage, or other compensation by the owner

or operator of the business. The term "employee" does not include a person exclusively on the premises for any of the following:

- (1) The repair or maintenance of the premises;
- (2) The delivery of goods to the premises; or
- (3) The delivery of services, such as legal, accounting, insurance, or other similar services provided to businesses generally.

Juvenile means a person under 18 years of age.

Juvenile dance hall means any dance hall whose patrons or admittees are under 18 years of age.

Knowingly means with actual knowledge of a specific fact or, with reasonable inquiry, a reasonable person should have known a specific fact.

Operator means and includes any person who is both present on and in charge of any dance hall business premises.

Owner means the legal owner of a dance hall business and includes the following:

- (1) The owner of a sole proprietorship;
- (2) Each member of a firm, association, or general partnership;
- (3) Each general partner in a limited partnership; or
- (4) Each officer, director, and owner of 50 percent or more of the stock of a corporation.

Permit and *dance hall permit* mean a permit to operate a dance hall.

Permittee means a person in whose name a permit to operate a dance hall has been issued, as well as the individual listed as an applicant on the application for a dance hall permit.

Premises means the interior of a structure and all exterior areas owned or leased by the permittee.

Residential facility means a detached duplex, triplex, quadraplex, attached or multifamily dwelling, manufactured home, mobile home, group home for up to six clients, boardinghouse, or dormitory. A residential facility specifically excludes any structure that primarily functions as a warehouse or storage structure, regardless of whether an individual is residing within the structure.



CHARLOTTESM

Community Safety Committee
April 9, 2015

Dance Hall Ordinance
&

Dance Hall and
Sexually Oriented Businesses Computerized Criminal
History Access Ordinances



Dance Hall Ordinance

- Dance Hall (City Code § 6-252)
 - Any place or area of property operated as open to the public which:
 - Has music (live or electronic);
 - Space available for dancing or dancing is permitted (whether or not dancing takes place); and,
 - Allows admission by payment of charge, fee, etc.
 - Exceptions: private residences, government buildings, schools, religious buildings, places regulated by ABC law
- Must have a permit to operate a dance hall

Dance Hall Ordinance

- District Court Order issued on 9/30/14 declared the Dance Hall Ordinance unconstitutionally vague and overbroad
- Court found that the definition of dance hall would include locations such as:
 - Harris YMCA
 - Regal Cinemas
 - NASCAR Hall of Fame
 - Discovery Place
 - Planet Fitness
- Current Ordinance is difficult to enforce



Dance Hall Ordinance

- Amendment to Ordinance's definition of "dance hall"
 - Exclude locations identified in Court's Order without excluding locations that operate as dance halls

Dance hall means any place or area of property where a dance(s) open to the public is held which allows admission by payment of a direct or indirect charge, fee, donation, or any form of consideration, or by the purchase, possession, or presentation of a ticket or token.

- Add exception for *bona fide* non-profit charitable organizations (501(c)(3))

Dance Hall Ordinance

- Additional recommendation
 - Security Plan requirement
 - Submission of security plan with dance hall permit application
 - Approval of security plan before issuance of permit



Computerized Criminal History Access Ordinances

- Use of N.C. State Bureau of Investigation (SBI) Division of Criminal Information Network (DCIN) for non-criminal justice purposes requires access agreement with the SBI
 - Agreement would allow CMPD to use DCIN computerized Criminal History Record Information (CHRI) for Dance Hall permit and Sexually Oriented Businesses license applicants
- Access ordinances are required before SBI will establish agreement (12 NCAC 04I.0405)



Computerized Criminal History Access Ordinances

- City Council adopted ordinances in 1999 (Sexually Oriented Businesses) and 2001 (Dance Hall), but ordinances are no longer in compliance with current SBI requirements
 - Requirement that applicant provide all necessary identification information, including a fingerprint card
 - Requirement for verification of CHRI by certified public record or submission of fingerprint card to SBI



Computerized Criminal History Access Ordinances

- SBI has approved re-drafted access ordinances
- Once adopted by City Council access agreement process can begin



Dance Hall and DCI Access Ordinances

- The Committee is requested to forward the following recommendations to the full City Council:
 - Amendment to Dance Hall Ordinance definition of Dance Hall
 - Adoption of DCI Access Ordinances
- Questions

ORDINANCE NO. _____

ORDINANCE OF THE CHARLOTTE CITY COUNCIL AUTHORIZING THE CHARLOTTE-MECKLENBURG POLICE DEPARTMENT TO SEEK STATE ACCESS TO SBI / DCI CRIMINAL HISTORY RECORD INFORMATION FOR USE IN THE ISSUANCE AND REVOCATION OF DANCE HALL PERMITS

WHEREAS, Article III, “Dance Hall Businesses” of Chapter 6, “Businesses and Trades” of the Charlotte City Code provides for the permitting of dance hall businesses in the City of Charlotte; and

WHEREAS, Section 6-253(a) of the Code provides that the Chief of Police of the Charlotte-Mecklenburg Police Department is responsible for issuing dance hall business permits; and

WHEREAS, Section 6-253(b) of the Code provides that an applicant or any individual identified in an application for a dance hall business permit is required to provide all necessary identification information, including name, address, date of birth, social security number and other identifiers; and

WHEREAS, a completed fingerprint card may be required for criminal history record information (CHRI) verification purposes; and

WHEREAS, Section 6-254(b)(7) of the Code provides for the denial of a dance hall business permit if an applicant or any individual identified in an application has been convicted of certain criminal offenses within certain time parameters; and

WHEREAS, Section 6-259(b)(8) of the Code provides for the revocation of a dance hall business permit if a permittee, owner, or operator of a dance hall business has been convicted of those same criminal offenses after the issuance of a permit; and

WHEREAS, Section 6-254(b)(7) of the Code sets forth the above-referenced criminal offenses as follows: any felony; any misdemeanor offense of or equivalent to North Carolina General Statutes 14-190.9, 14-202, 14-33, 14-34, 14-32.1, 14-288.9, 14-318.2, 14-401.14, 14-277.1, 14-196, 14-277.3, 14-269, 14-269.7, 14-315.1, 14-269.3, 14-277.2, 14-204, 14-204.1, 14-190.5, 14-190.14, 14-190.15(a), 14-190.15(b), 14-316.1; any misdemeanor offense under Article 5, 5A or 5B of Chapter 90 of the North Carolina General Statutes; common law offenses of false imprisonment or going armed to the terror of the people; any violation of the dance hall ordinance; or any violation of dance hall regulations of any other city, county, or state; and

WHEREAS, in order to determine whether an applicant or an individual identified in an application for a dance hall business permit, or a permittee, owner, or operator of a dance hall business has been convicted of any of the above-referenced criminal offenses, the Charlotte-Mecklenburg Police Department desires State access to State Bureau of Investigation (SBI) / Division of Criminal Information (DCI) CHRI to obtain CHRI on all such persons; and

WHEREAS, if said CHRI reveals that any such person has been convicted of any of the above-referenced criminal offenses, as prescribed by Sections 6-254(b)(7) and 6-259(b)(8) of the ordinance, the Chief of Police of the Charlotte-Mecklenburg Police Department will deny or revoke the dance hall business permit in question; and

WHEREAS, prior to denial or revocation of a dance hall business permit based upon CHRI received from the SBI / DCI, the Charlotte-Mecklenburg Police Department shall verify the existence of a record by either obtaining a certified public record or by submitting a fingerprint card of the individual to the Criminal Information and Identification Section for verification that the CHRI record belongs to the individual;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte that the Charlotte-Mecklenburg Police Department is hereby authorized to seek State access to SBI / DCI CHRI to obtain CHRI on an applicant or an individual identified in an application for a dance hall business permit, or a permittee, owner, or operator of a dance hall business.

Approved as to Form:

City Attorney

CERTIFICATION

I, Stephanie C. Kelly, City Clerk of the City of Charlotte, North Carolina, do hereby certify that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina in regular session convened on the ____ day of _____, 2015, the reference having been made in Minute Book _____, and recorded in full in Ordinance Book _____, Pages _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of _____, 2015.

Stephanie C. Kelly, CMC, City Clerk

ORDINANCE NO. _____

ORDINANCE OF THE CHARLOTTE CITY COUNCIL AUTHORIZING THE CHARLOTTE-MECKLENBURG POLICE DEPARTMENT TO SEEK STATE ACCESS TO SBI / DCI CRIMINAL HISTORY RECORD INFORMATION FOR USE IN THE ISSUANCE AND REVOCATION OF SEXUALLY ORIENTED BUSINESSES LICENSES

WHEREAS, Article IX, “Sexually Oriented Businesses” of Chapter 6, “Businesses and Trades” of the Charlotte City Code provides for the licensing of sexually oriented businesses in the City of Charlotte; and

WHEREAS, Section 6-469(a) of the Code provides that the Chief of Police of the Charlotte-Mecklenburg Police Department is responsible for issuing sexually oriented business licenses; and

WHEREAS, Section 6-469(b) of the Code provides that an applicant or any individual identified in an application for a sexually oriented business license is required to provide all necessary identification information, including name, address, social security number and other identifiers; and

WHEREAS, a completed fingerprint card may be required for criminal history record information (CHRI) verification purposes; and

WHEREAS, Section 6-470(b)(7) of the Code provides for the denial of a sexually oriented business license if an applicant or any individual identified in an application has been convicted of a sexually oriented crime within certain time parameters; and

WHEREAS, Section 6-475(b)(6) of the Code provides for the revocation of a sexually oriented business license if a licensee, owner, or operator of a business has been convicted of a sexually oriented crime after the issuance of a license; and

WHEREAS, Section 6-467 of the Code defines a sexually oriented crime as any criminal offense under local, state, or federal law involving or related to rape, sex offense, sexual abuse of minors, crime against nature, incest, prostitution, indecent exposure, or a violation of the sexually oriented business ordinance; and

WHEREAS, the term “sexual abuse of minors,” as set forth above, includes the following offenses under the North Carolina General Statutes: 14-190.16, 14-190.17, 14-190.17A, 14-190.18, 14-190.19, 14-190.20, 14-202.1, 14-202.3, 14-316.1, 14-318.2, and 14-318.4; and

WHEREAS, in order to determine whether an applicant or an individual identified in an application for a sexually oriented business license or a licensee, owner, or operator of a sexually oriented business has been convicted of a sexually oriented crime, the Charlotte-Mecklenburg

Police Department desires State access to State Bureau of Investigation (SBI) / Division of Criminal Information (DCI) CHRI to obtain CHRI on all such persons; and

WHEREAS, if said CHRI reveals that any such person has been convicted of a sexually oriented crime, as prescribed by Sections 6-470(b)(7) and 6-475(b)(6) of the ordinance, the Chief of Police of the Charlotte-Mecklenburg Police Department will deny or revoke the sexually oriented business license in question; and

WHEREAS, prior to denial or revocation of a sexually oriented business license based upon CHRI received from the SBI / DCI, the Charlotte-Mecklenburg Police Department shall verify the existence of a record by either obtaining a certified public record or by submitting a fingerprint card of the individual to the Criminal Information and Identification Section for verification that the CHRI record belongs to the individual;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte that the Charlotte-Mecklenburg Police Department is hereby authorized to seek State access to SBI / DCI CHRI to obtain CHRI on an applicant or an individual identified in an application for a sexually oriented business license, or a licensee, owner, or operator of a sexually oriented business.

Approved as to Form:

City Attorney

CERTIFICATION

I, Stephanie C. Kelly, City Clerk of the City of Charlotte, North Carolina, do hereby certify that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina in regular session convened on the ____ day of _____, 2015, the reference having been made in Minute Book _____, and recorded in full in Ordinance Book _____, Pages _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of _____, 2015.

Stephanie C. Kelly, CMC, City Clerk

University City Area Plan – Issue Matrix
Staff Proposed Revisions to Draft Plan
As of April 22, 2015

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
1	Entire Document	Minor edits to correct text, graphics, or tables that don't affect the content or intent of the document. Staff will make these changes as needed.	Entire Document	Not identified.
2	A-3: North Bridge cross section (Pg. 97) – Requested by CDOT.	To be consistent with Policy Area 8 #14. Since the cycle-track and/or multi-use path are being investigated.	Pg. 97, Cross Section dimensions	Sidewalk: TBD (footnote 1) Planting Strip: 8' (footnote 2) Bike Lane: TBD (footnote 1) Travel Lanes 11'-NA-NA-NA-11' (footnote 3) Bike Lane: TBD (footnote 1) Planting Strip: 8' (footnote 2) Sidewalk: TBD (footnote 1) <i>Footnotes:</i> 1. Determinations of the appropriate pedestrian and bicycle treatments to be deferred to project planning process for the I-85 North Bridge project. 2. Across the bridge, the planting strip can be deleted. Add additional width to pedestrian and/or bicycle treatment as appropriate. 3. 11-foot left-turn lanes permitted where needed
3	<i>Character Area 2: Regional Services South</i> description (Pg. 30)	Sentence in summary needs to be revised to be consistent with the actual policy area language which does allow these uses in some areas, but focuses on how they are designed.	Pg. 30, paragraph 3	Existing sentence: "Pedestrian unfriendly uses are discouraged, such as drive-throughs, strip shopping centers, heavy industrial uses, and parking or ancillary structures between buildings and key streets. Revision: "Pedestrian unfriendly design is discouraged in this area. Uses with drive through facilities, gasoline pumps, or large surface parking lots should be designed to comfortably accommodate

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				pedestrians.
4	<i>Character Area 10: Primarily Residential</i> (Pg. 72) Opportunities bullet	UCP and the University believe we have adequate supply [of housing] for the University's projected growth for the next 3-5 years. Restate Character Area description for Character Area 10 - Opportunities	Pg. 72, Opportunities and Challenges	Existing sentence: "Strong demand for student housing, but need to provide housing for other residents as well" Change to: Need to provide adequate supply and mix of housing options to meet demand
5	Implementation Guide	Library is not sure when funding will be available.	Pg. 112, Action Items for Policy P-6	Change from: Long (>10 years) Change to: As funding becomes available
6	Street Activation Transit Station Areas and Policy Areas 5 and 8	Street activation policies (E.g. Pg. 23 Policy 1a #8) are too limiting.	Pg. 23 Policy Area 1a #8; Pg. 26 Policy Area 1b #7; Pg. 29 Policy Area 1c #5; Pg. 42 Policy Area 3 #8; Pg. 51 Policy Area 5 #10; Pg. 57 Policy Area 7a #11; Pg. 60 Policy Area 7b #6; Pg. 63 Policy Area 8 #11	The intent is to provide a menu of options to achieve street activation. Staff proposes the following change for this policy in every applicable Policy Area. Existing Policy: The ground floor of buildings should be designed to activate streets and open space through a variety of design techniques that may include, but are not limited to: <ul style="list-style-type: none"> a. Non-residential ground floor uses should have clear glass windows and prominent entrances with operable doors allowing access from the sidewalk. b. Non-residential and multi-family building facades should have architectural elements that will help distinguish the ground floor from upper stories. Building corners at street intersections should be designed to feature prominent entrances and distinctive architectural features. c. Multi-family residential development should include direct connections to the sidewalk. Where feasible, ground floor units should also have direct connections to the sidewalk. For the privacy of residents, ground floor units should include vertical separation and/or increased setbacks from the sidewalk.

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>Proposed Revision: Both residential and non-residential buildings should be designed to activate the public realm (i.e. sidewalks, streets, parks, plazas, greenways, trails, and open space). Street level building activation will promote walking and cycling, thus enhancing the area’s safety and security and contributing to better public health. The following are but a few of the ways to achieve ground floor activation of the public realm. Other methods may be equally or more appropriate based on unique site criteria, as long as they contribute toward this goal.</p> <ul style="list-style-type: none"> a. Non-residential ground floor uses with clear glass windows and prominent entrances with operable doors allowing access from the sidewalk. b. Non-residential and multi-family building facades with architectural elements that will help distinguish the ground floor from upper stories. c. Building corners that feature prominent entrances and/or distinctive architectural design. d. Multi-family residential development with direct connections to the sidewalk, preferably for ground floor Encourage a units, where feasible. Ground floor residential units may have vertical and/or horizontal separation from the sidewalk for privacy or to address site issues.
7	<p>Diversity of housing/building types</p> <p>Policy Areas 1a, 1c, 2b, 2c, 2d, 3, 4a, 5, 8, 9a, 9c, 10a, 10b, 10c</p>	<p>Policy language to require at least two building types for residential development is not clear. Seems to indicate that every development must include at least two types of housing. May not be feasible on smaller sites.</p>	<p>Pg. 22 Policy Area 1a #3 and add new design policy; Pg. 26 Policy Area 1b add new design policy, Pg. 28 Policy Area 1c #1 and add new design policy; Pg. 33 Policy Area 2b #1 and add new design policy; Pg. 35 Policy Area 2c #1 and #5; Pg. 37 Policy Area 2d #2 and add new</p>	<p>The intent is to minimize the potential for several large multi-family buildings and to achieve a diversity of building types of different height, sizes, and scales – regardless of the type of housing.</p> <p>Existing Policy: E.g. Pg. 22 Policy Area 1a #3: Development outside of the core and beyond approximately 500 ft. of N. Tryon St. should include more than one building type, such as single family, duplexes, triplexes, townhomes, and multi-family buildings. Retail services...area.</p> <p>Proposed Revision: Land Use Policy revision</p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
			<p>design policy; Pg. 41 Policy Area 3 #3 and add new design policy; Pg. 45 Policy Area 4a #1 and #6; Pg. 50 Policy Area 5 #4 and #9; Pg. 57 Policy Area 7a add new design policy, Pg. 60 Policy Area 7b add new design policy, Pg. 62 Policy Area 8 #1 and #10; Pg. 66 Policy Area 9a #4 and add new design policy; Pg. 70 Policy Area 9c #2 and add new design policy; Pg. 73 Policy Area 10a #1 and #6; Pg. 75 Policy Area 10b #2 and #6; Pg. 77 Policy Area 10c #1 and #3</p>	<p>E.G. Pg. 22 Policy Area 1a #3: Development outside of the core and beyond approximately 500 ft. of N. Tryon St. is appropriate for moderate to high density residential development (8 to above 22 DUA). Development in this area is encouraged to include a variety of housing options (e.g. single family, duplex, triplex, quadraplex, multi-family, etc.). Retail services...area. <i>(Highlighted sentence is recommended revision – rest of the policy language should remain as is for each Policy Area).</i></p> <p>Add Community Design Policy: Buildings should be designed to avoid the appearance of having a long, continuous building wall and to break up visual mass and bulk. Consider a combination of design techniques to achieve this including, but not limited to:</p> <ol style="list-style-type: none"> a. Façade modulation that provides variation in the building wall. b. Building mass separation between all, or part, of a single building to create the appearance of multiple buildings. c. Use of varying architectural styles, building heights, and/or roof pitches to reduce the apparent size of a building. d. Multi-family residential development with a variety of building mass, scale, and type (e.g. townhomes, carriage houses, apartments, etc.).
8	<p>Land Use Recommendations related to areas currently developed as primarily retail</p> <p>Policy Areas 3, 7a, and 7b</p>	<p>These areas are developed as primarily retail uses. While these areas are in transit station areas, they are outside the “core” area where TOD is more likely to occur in the short term. The proposed revision is intended to allow flexibility for future redevelopment, and transition to a mixed use, walkable, urban form.</p>	<p>Policy Area 1b #2 and #4; Policy Area 3 #2 and #5; Policy Area 7a #2 and #7; Policy Area 7b #1 and #3; Pg. 107 Implementation Guide, Land Use and Community Design Policies</p>	<p>The proposed revision is intended to allow flexibility for future redevelopment, and transition to a mixed use, walkable, urban form.</p> <p>Existing Policy: (e.g. Pg. 56, Policy Area 7a, #2)</p> <p>2. In areas outside of the core, existing businesses and residences are anticipated to remain in the near term. Over time, properties should be redeveloped for residential, office, and civic/institutional uses. Retail uses are also appropriate if located within multi-storied</p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>buildings. Ground floor retail uses may include drive through facilities only if they meet the Community Design criteria below (#7). Structured parking should be lined with active uses along the street or screened from view from streets and sidewalks. Commercial uses with gasoline pumps are not appropriate in the transit station area.</p> <p>7. In areas outside of the core, buildings should be multi-storied (typically 3-5) and be placed at or near the back of the sidewalk. Surface parking lots should be located to the rear or side of buildings. No more than 35% of a site's street frontage should be devoted to surface parking or driveway access. Drive-through facilities may be appropriate in areas indicated above (#2) if located on the interior of a parking deck and are designed to minimize conflicts with pedestrians.</p> <p>Proposed Revision:</p> <p>Land Use Policy In areas outside of the core, existing businesses and residences are anticipated to remain in the near term. Over time, properties should be redeveloped with a mix of residential, office, retail, and civic/institutional uses. To ensure the area remains economically viable as it awaits redevelopment, a limited expansion of existing buildings may be appropriate. Ground floor retail uses may include drive through facilities only if they meet the Community Design criteria below (#7). Structured parking should be lined with active uses along the street or screened from view from streets and sidewalks. Commercial uses with gasoline pumps are not appropriate in the transit station area.</p> <p>Design policy: In areas outside of the core, buildings should be multi-storied and be placed at or near the back of the sidewalk. Surface parking should be located to the rear or side of buildings, and not between</p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>the building and the street. Not more than 35% of a site’s street frontage should be devoted to surface parking or driveway access. Uses should activate the street with appropriate building orientation, accessible entrances, and space for outdoor seating and display near the sidewalk. Structured parking is strongly encouraged to reduce the need for surface parking. Drive-through facilities may be appropriate in areas indicated above (#2) if located on the interior of a parking deck and are designed to minimize conflicts with pedestrians.</p> <p>Add Implementation Action Item: Evaluate “limited expansion” based on how non-conforming sites and uses are addressed within the Transit Supportive Overlay (TS-O) District and subject to the design standards in the University City Area Plan.</p> <p>Project Type: Land Development</p> <p>Lead Agency: Planning</p> <p>Time Frame: As development occurs</p>
9	<p>Community Design recommendations for Transit Station Area Core</p> <p>Policy Areas 1a, 1b, 3, and 7a</p>	<p>To clarify height guidance and indicate there is not a height limitation in the policy guidance and that multistoried buildings are encouraged.</p>	<p>Policy Area 1a #4; Policy Area 1b #3; Policy Area 3 #4; Policy Area 7a #5</p>	<p>The proposed revision intends to provide clarity for a policy related to building height.</p> <p>Existing Policy: Within the core (shown in blue on Transportation Network Map above, as defined in the glossary on page 12) of the transit station area, buildings should be a minimum of 2 storied (typically 5-10 stories) and be placed at or near the back of the sidewalk, with a greater setback when needed to accommodate outdoor seating and display. <i>Any remaining language in this policy will remain the same, only</i></p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p><i>this sentence changes.</i></p> <p>Proposed Revision: Within the core (shown in blue on Transportation Network Map above, as defined in the glossary on page 12) of the transit station area, buildings should be a multi-storied and be placed at or near the back of the sidewalk, with a greater setback when needed to accommodate outdoor seating and display. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p>
10	<p>Community Design recommendations for Transit Station Area, outside the Core</p> <p>Policy Areas 1a, 1b, 1c, 3, 7a, and 7b</p>	<p>To clarify height guidance and indicate there is not a height limitation in the policy guidance and that multistoried buildings are encouraged.</p>	<p>Policy Area 1a #5; Policy Area 1b #4; Policy Area 1c #3; Policy Area 3 #5; Policy Area 7a #6; Policy Area 7b #3</p>	<p>The proposed revision intends to provide clarity for a policy related to building height.</p> <p>Existing Policy: In areas outside of the core, buildings should be multi-storied (typically 3-5 stories) and be placed at or near the back of the sidewalk. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p> <p>Proposed Revision: In areas outside of the core, buildings should be multi-storied and be placed at or near the back of the sidewalk. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p>
11	<p>Community Design recommendations for areas adjacent to established neighborhoods</p> <p>Policy Areas 1a, 3, 10a, 10b, 10c</p>	<p>To clarify height guidance and provide language for protection of visual and physical impacts to adjacent established neighborhoods with the provision to increase height as you move away from those neighborhoods.</p>	<p>Policy Area 1a #6; Policy Area 3 #7; Policy Area 10a #4; Policy Area 10b #5; Policy Area 10c #4; Implementation Guide, Land Use and Community Design Policies</p>	<p>The proposed revision intends to provide clarity for a policy related to building height.</p> <p>Existing Policy: Development [in areas outside of the core and beyond 500 ft. of N. Tryon St.] can be up to 4 stories. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p> <p>Proposed Revision:</p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>Development [in areas outside of the core and beyond 500 ft.] should be sensitive to the character, views, and privacy of existing neighborhoods. Base height adjacent to existing neighborhoods should be no greater than 4 stories and incrementally increase in height away from the neighborhood.</p> <p><i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p> <p>Add Implementation Action Item: Evaluate appropriate height plane dimensions adjacent to established neighborhoods based on the context of the area compared with height planes dimensions within the zoning ordinance and determine which is most appropriate for that circumstance. Current zoning districts with height plane ordinances include Transit Oriented Development (TOD), Urban Residential (UR), and Pedestrian Overlay District (PED).</p> <p>Project Type: Land Development</p> <p>Lead Agency: Planning</p> <p>Time Frame: As development occurs</p>
12	<p>Community Design recommendations near the future Auto Mall</p> <p>Policy Areas 2a and 2b</p>	To clarify height guidance.	Policy Area 2a #7; Policy Area 2b #4	<p>The proposed revision intends to provide clarity for a policy related to building height.</p> <p>Existing Policy: If automobile services and sales uses are introduced in this area, the following design guidelines apply:</p> <ul style="list-style-type: none"> • Buildings should be a minimum of 2 stories and/or designed to have the appearance of a 2 story building. <p><i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>Proposed Revision: If automobile services and sales uses are introduced in this area, the following design guidelines apply:</p> <ul style="list-style-type: none"> • Buildings should be multistoried and/or designed to have the appearance of a multistoried building. <p><i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p>
13	<p>Community Design recommendation for Policy Area 4a</p> <p>Policy Area 4a</p>	To remove height limitation.	Policy Area 4a #5	<p>The original intent was to encourage taller buildings to be located closer to the transit station; however after further review there is no reason that taller buildings are not appropriate in this area as it is adjacent to the transit station area and I-85.</p> <p>Existing Policy: Buildings should be no greater than 5 stories. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p> <p>Proposed Revision: Delete policy.</p>
14	<p>Community Design recommendation for Policy Area 9b</p> <p>Policy Area 9b</p>	To clarify height guidance and establish a strong building presence at this intersection that the community identifies as a gateway.	Policy Area 9b #4	<p>The proposed revision intends to provide clarity for a policy related to building height.</p> <p>Existing Policy: As a gateway to University City, buildings should be oriented to the corner at the intersection of Mallard Creek Church Rd. and N. Tryon St., at least 2 stories in height and designed to feature prominent entrances and distinctive architectural features. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i></p> <p>Proposed Revision: As a gateway to University City, buildings should be oriented to the corner at the intersection of Mallard Creek Church Rd. and N. Tryon</p>

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				St., multistoried and designed to feature prominent entrances and distinctive architectural features <i>Any remaining language in this policy will remain the same, only this sentence changes.</i>
15	Community Design Policy for Policy Area 5 Policy Area 5	To clarify height guidance.	Policy Area 5 #5	The proposed revision intends to provide clarity for a policy related to building height. Existing Policy: Along Hampton Church Rd. properties with frontage on or within approximately 400' of N. Tryon St., should be developed with multi-storied buildings (typically 3 stories) that are oriented to both streets. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i> Proposed Revision: Along Hampton Church Rd. properties with frontage on or within approximately 400' of N. Tryon St., should be developed with multi-storied buildings that are oriented to both streets. <i>Any remaining language in this policy will remain the same, only this sentence changes.</i>
16	Mobility Policy for Policy Area 7a	To account for the uncertainty of future connectivity options.	Policy Area 7a #17	The proposed revision intends to provide connectivity options, assuming that the intent to create appropriate connections and block lengths within a transit station area is achieved through development regulations. Existing Policy: Extend Olmstead Dr. as a local street to Grove Lake Dr. (not shown) Proposed Revision: Extend Olmstead Dr. as a local street to the north, parallel to N. Tryon St. (not shown)
17	Implementation Guide	To address Zoning Implementation strategies.	Pg. 107, Implementation Strategies	Add Action Item: Further evaluation should be conducted to include identification of

#	Recommendation and Location	Purpose of Change	Current Text, Map or Graphic	Proposed Revision
				<p>candidate parcels and the implications of potential rezoning.</p> <p>Project Type: Land Development</p> <p>Lead Agency: Planning</p> <p>Time Frame: Immediate to Short (0-5 years)</p>

- 1 Recommended by Carolinas Asian-American Chamber of Commerce
- 1 Recommended by Charlotte-Mecklenburg Black Chamber of Commerce
- 1 Recommended by Charlotte-Mecklenburg Latin-American Chamber of Commerce
 - 1 Recommended by Hispanic Contractors Association
 - 1 Recommended by Metrolina Minority Contractors Association
 - 1 Recommended by Metrolina Native American Association
- 1 Recommended by National Association of Women Business Owners
 - 2 Appointed By Mayor (M)
 - 5 Recommended by Charlotte Chamber of Commerce
 - 6 Appointed By City Council (C)

BUSINESS ADVISORY COMMITTEE
(20 Members)

Membership - Original appointments were made to expire on staggered basis-one,two and three year terms. Terms thereafter are for three years with no member serving more than two consecutive terms. Six members appointed by City Council; five members recommended by the Charlotte Chamber (one from each Area Council) and affirmed by City Council; one member recommended by the Manufacturer's Council and affirmed by City Council; and one member recommended by the Arrowood Association and affirmed by City Council. Mayor appoints Chair.

On December 13, 2010, City Council changed the structure of the Committee to add a specific focus on small business. These changes increased the committee members from thirteen (13) to twenty (20) with membership from designated industry sectors, including energy, financial services, health care, technology and transportation/logistics. The seats held by Arrowood Association and the Manufacturer's Council were removed with their representation now thru either the chamber or the industry sectors. The focus on small businesses was increased by adding members from the Hispanic Contractors Association. Additional small business focus includes representation from the National Association of Women Business Owners, Charlotte-Mecklenburg Black Chamber of Commerce, Charlotte-Mecklenburg Latin-American Chamber of Commerce, the Carolinas Asian-American Chamber of Commerce and the Metrolina Native American Association.

Responsibilities -

Provide recommendations and advice to Council on ways the City can help business in Charlotte, with a particular emphasis on small businesses; Provide a forum for businesses to raise issues, discuss and have input into City policy responses to these issues; Provide input and recommendations on the City's Economic Development Focus Area Plan, with a particular emphasis on small business development; city contracting programs; revitalization of distressed business districts; business recruitment, retention and expansion efforts; public/private partnership projects; and business customer service; Keep City Council and City Department Managers abreast of conditions in the business community and how these conditions might affect business-government relations and needs for public services.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Asian-American Chamber of Commerce</u>							
Nimish Bhatt A/M	C		5	1/24/2011	5/12/2014	3 yrs	04/28/2017

Charlotte Chamber of Commerce

Dale Gillmore W/M	C	Y	5/12/2014		3 yrs	04/28/2017
G. Jones W/M	C	7	6/28/2010	4/8/2013	3 yrs	04/28/2016
Jonathan Utrup W/M	C	4	2/13/2012	5/12/2014	3 yrs	04/28/2017
Virginia DeAtley W/F	C	1	4/9/2012		3 yrs	04/28/2015
Wil Brooks B/M	C	5	4/9/2012		3 yrs	04/28/2015

Charlotte-Mecklenburg Black Chamber of Commerce

Lester Selby B/M	C	3	5/12/2014		3 yrs	04/28/2017
------------------	---	---	-----------	--	-------	------------

Council

DeAlva Glenn B/F	C	7	5/27/2014		Unexp	04/28/2016
Edward Peugh W/M	C	4	1/13/2014	4/28/2014	3 yrs	04/28/2017
Gregory Wiley W/M	C	6	4/22/2013		3 yrs	04/28/2016
Lee Cochran W/M	C	7	4/27/2015		3 yrs	04/28/2018
Sean Gautam A/M	C	6	5/27/2014		3 yrs	04/28/2017
Wil Russell B/M	C	4	4/27/2015		3 yrs	04/28/2015

Hispanic Contractors Association

Milagritos Aguilar H/F	C	1	5/12/2014		3 yrs	04/28/2017
------------------------	---	---	-----------	--	-------	------------

Latin-American Chamber of Commerce

Julio Colmenares H/M	C	7	1/24/2011	5/12/2014	3 yrs	04/28/2017
----------------------	---	---	-----------	-----------	-------	------------

Mayor

John Bradberry N/M	M	1	6/7/2011	5/29/2013	3 yrs	04/30/2016
Manoj Govindan N/M	M	5	6/3/2013		Unexp	04/28/2016

Metrolina Minority Contractors Association

Edward Roper B/M	C	3	12/8/2014		Unexp	04/28/2017
------------------	---	---	-----------	--	-------	------------

Metrolina Native-American Association

Walter Baucom O/M	C	5	2/14/2011	5/12/2014	3 yrs	04/28/2017
-------------------	---	---	-----------	-----------	-------	------------

National Association of Women Business Owners

Julie Ayers W/F	C	7	5/12/2014		3 yrs	04/28/2017
-----------------	---	---	-----------	--	-------	------------

Charlotte Chamber of Commerce Recommendations

First Name	Noelle
Last Name:	DeAtley
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	No affiliation
Gender:	Female
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have served as a member of the Business Advisory Committee since 2012, at the recommendation of the Charlotte Chamber of Commerce. The Chamber has graciously asked me to continue to serve. I look forward to continuing the work I have been doing.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As a member of the BAC since 2012, I have attended 3 sub-groups for web site development, city loans, business grants, and MWSBE inclusion.
List any boards you are currently serving on:	Business Advisory Committee and Charlotte Chamber of Commerce Annual Meeting
List any boards you have served on in the past:	Chairwoman of BusinessFirst a City Chamber Program.
Current Employer:	Self
Job Title:	Manager/Owner Tech Yoda
Brief Description of Duties: (Max 400 characters)	Teaching of all things Tech
Other Employment History: (Max 250 characters)	Computers, Performing Arts, Administration.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/25/15

First Name	Robert
Last Name:	Grajewski
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I desire to serve on the Business Advisory Council so that I can use my expertise, talents, and experience to give back to my community while growing entrepreneurship in Charlotte. As an entrepreneur, investor, and now President of Edison Nation Medical, a healthcare incubator; I understand the needs of our local entrepreneurs and will be their voice on the Council that helps foster growth.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a passion for fostering economic growth. Investor: I have invested in 8+ companies. Entrepreneur: I co-founded two successful companies & grew another to \$150 million+ in revenues. At Edison, our incubator is disrupting healthcare. Combining this with the knowledge gained via my MPA & MBA from Harvard & Wharton, provides me a unique perspective on how to best grow Charlotte.
List any boards you are currently serving on:	GuardianOR Innovations LLC Young Entrepreneurs Council (YEC)
List any boards you have served on in the past:	Wharton Private Equity & Venture Capital Club (President)
Current Employer:	Edison Nation Medical
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Edison Nation Medical is an innovation marketplace & incubator for early stage healthcare innovations -Tasked with creating & implementing a viable business model & operations plan -Pivoted business from focusing on product licensing to also incubating early stage companies -Structured & negotiated all partnerships, investments, deal term sheets, debt financings, & management contracts
Other Employment History: (Max 250 characters)	Heritage Handcrafted - Co-Founder (2012-Pres.). J.H. Whitney Capital Partners & Westwind Investors- Inv. Assoc. (2007-2010). Wellman Plastics Recycling (J.H. Whitney Portfolio Company) Sr Mgmt. (2009-2010). Kamylon Capital-Inv. Assoc. (2006-2007)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/26/15

- 1 Appointed By Arts and Science Council
- 1 Appointed By Mayor (M)
- 1 Appointed By Wells Fargo Corporation
- 16 Appointed By Board of Directors
- 2 Appointed By City Council (C)
- 4 Appointed By Andreas Bechtler

BECHTLER ARTS FOUNDATION BOARD

(25 Members)

Membership - Initial terms will be staggered with subsequent terms being for three years. Mayor's first appointment is for two years, while Council's two appointments are for one and three years respectively. City Council appointed initial members to the Board at their April 14, 2008 meeting with terms to begin July 1, 2008.

Per the City's agreement with the Bechtler Arts Foundation, the City shall first seek recommendations for appointees from the existing Board of Directors.

Mayor and City Council appointments will be residents of Mecklenburg County. Council's attendance policy applies only to Mayor and Council appointment.

On May 13, 2013, the Board increased the maximum membership to 25 directors.

Responsibilities - Oversight of The Bechtler Art Museum and its Art collection. This includes, but is not limited to, oversight of the museum curatorial programming and exhibitions, preservation and protection of the collections, as well as budget and staff oversight.

Legend:

- Group A Arts and Science
- Group B Wells Fargo Corporation
- Group C Andreas Bechtler
- Group D Board of Directors

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Keith Cradle B/M	C		2	4/14/2014		Unexp	06/30/2015
Matthew Benson W/M	C		6	5/12/2014		3 yrs	06/30/2017
<u>Mayor</u>							
Patty Morton N/N	M		7	11/25/2013		3 yrs	06/30/2016

First Name	Stylianos
Last Name:	Alatsis
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have great interest in these subject matters.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a CFA charterholder, meaning I have a thorough understanding of finance. Secondly, I have an MBA from Duke University.
List any boards you are currently serving on:	Carolina Voices
List any boards you have served on in the past:	
Current Employer:	Wells Fargo & Company
Job Title:	Market Risk Consultant
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/21/15

First Name	Casey
Last Name:	Celli
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for public transportation, and would like to help in any way I can to facilitate the continued growth of CATS in Charlotte. You don't need to look far to see that our population density and evolution as a city demand continued investment here.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I ride CATS uptown from the South Charlotte corridor daily, and love the professionalism, cleanliness, and on-time performance of most routes. Prior to my move to Charlotte in 2012 I served S's the Treasurer of a Homeless and traditional housing shelter in Delaware.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Treasurer of Homeward Bound (Delaware)
Current Employer:	Bank of America
Job Title:	SVP, Customer Experience Analytics
Brief Description of Duties: (Max 400 characters)	Lead a team of data analysts, focused on improving customer satisfaction
Other Employment History: (Max 250 characters)	Have been employed by Bank of America for 15 years in various roles, principally supporting marketing strategy.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Keith
Last Name:	Cradle
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am currently on the Bechtler Arts Foundation Board and just 6 months into my first year term. I was informed by the Bechtler that Khadya Hale contacted them about my appointment and that I would need to fill out the paperwork again to request another term on the Board. The Nominating/Governance Committee of the Bechtler Board expressed that they would like to have me back.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	Bechtler Arts
List any boards you have served on in the past:	
Current Employer:	Mecklenburg County
Job Title:	Inmate Program Manager
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/18/15

First Name	Peter
Last Name:	Engels
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Motivated by a need to serve my community, I am a native of the area whose involvement in civic and cultural organizations lends to offering a practical perspective on the current issues and future direction of Charlotte as a place to live, work, and visit.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Numerous volunteer experiences over the past 15 years working with under served populations, previous experiences on neighborhood boards and working with civic and political causes, and training/professional experience in arts and culture organizations.
List any boards you are currently serving on:	Holiday Hills/Alexander Place Community Association (Treasurer, term expires Jan 2016) Mecklenburg County Democratic Party, Precinct 61 (At-Large representative) RESCU Foundation (Carolina Renaissance Festival Chapter Co-captain)
List any boards you have served on in the past:	
Current Employer:	Handshaw, Inc.
Job Title:	Lead Instructional Designers/Developer
Brief Description of Duties: (Max 400 characters)	Partner with regional, national, international, and Fortune 500 companies to analyze organizational performance and training needs, and design and implement solutions to address those needs to improve employee and business performance.
Other Employment History: (Max 250 characters)	Current - Part-time musician, Carolina Renaissance Festival Previous - Wine Manager, Total Wine & More Matthews Previous - Technical Director, Batte Fine Arts Center, Wingate University
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Marjorie
Last Name:	Molina
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Charlotte has such a large representation of the Arts. They are diverse and just simply amazing. I've always wanted to work within the arts community and have enjoyed several venues from a personal place. I would enjoy the opportunity of adding value to our community by offering input for the community overall
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Currently, I serve on the Women's Advisory Board until 06/30/14. I'm very passionate about diversity. I'm bilingual and my life everyday is in English and Spanish. Recognizing that our community is becoming increasingly diverse, I feel that I bring a unique vantage point that is not bias and focused on growth.
List any boards you are currently serving on:	BOCC Women's Advisory Board
List any boards you have served on in the past:	
Current Employer:	DiversityInk LLC
Job Title:	CEO
Brief Description of Duties: (Max 400 characters)	Executing daily operations of organization. Writing, designing and producing philanthropic campaigns Conducting and participating in workshops, committees, and conferences designed to promote the intellectual, social, and physical welfare of students. Spearheaded a daily radio talk show called "The Diversity Experience" on 103.3 FM "The Soul of Charlotte"
Other Employment History: (Max 250 characters)	Radio Host-The Diversity Experience 103.3FM
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/20/14

First Name	Marjorie
Last Name:	Molina
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Charlotte has such a large representation of the Arts. They are diverse and just simply amazing. I've always wanted to work within the arts community and have enjoyed several venues from a personal place. I would enjoy the opportunity of adding value to our community by offering input for the community overall
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Currently, I serve on the Women's Advisory Board until 06/30/14. I'm very passionate about diversity. I'm bilingual and my life everyday is in English and Spanish. Recognizing that our community is becoming increasingly diverse, I feel that I bring a unique vantage point that is not bias and focused on growth.
List any boards you are currently serving on:	BOCC Women's Advisory Board
List any boards you have served on in the past:	
Current Employer:	DiversityInk LLC
Job Title:	CEO
Brief Description of Duties: (Max 400 characters)	Executing daily operations of organization. Writing, designing and producing philanthropic campaigns Conducting and participating in workshops, committees, and conferences designed to promote the intellectual, social, and physical welfare of students. Spearheaded a daily radio talk show called "The Diversity Experience" on 103.3 FM "The Soul of Charlotte"
Other Employment History: (Max 250 characters)	Radio Host-The Diversity Experience 103.3FM
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/20/14

First Name	Christina
Last Name:	Tierce
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been a Charlotte resident for nine years. Two years ago I purchased my first home in Charlotte, making personal goals to invest my time and energy into the Charlotte community. I have a deep interest in the community and the processes that affect changes and advancements in our neighborhoods and economy. I have the time and resources necessary to serve the committee's needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an Associate of Arts degree from CPCC. I plan to finish my bachelor's degree at Queens University majoring in Art History, minoring in Arts Leadership and Administration. For ten years I have held various positions that included administrative assisting, business management, project management, finance/information management, volunteer work for state senate and local city council campaigns.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Student
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Amy
Last Name:	Villegas-McCleave
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Other
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in neighborhoods connected with public communications, arts and beautiful surroundings. It is my philosophy that citizens of Charlotte should have access to the best Charlotte has to offer. This should be done at any socioeconomic level.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a native of the city and have the passion to assist citizens.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Communications Coordinator (Admissions Office)
Brief Description of Duties: (Max 400 characters)	Coordinate all communications (print & electronic) for potential in-coming students to the university.
Other Employment History: (Max 250 characters)	Charlotte School of Law - Career Services (part-time) CPCC - Office of EECO - Assistant (part-time) Charlotte Meck. School - Myers Park Tutor (part-time)
Education:	B.A. - Organizational Communications - Pfeiffer Univ
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/26/15

3 Appointed By Mayor (M)
5 Appointed By County Commission (Y)
8 Appointed By City Council (C)

CHARLOTTE-MECKLENBURG COALITION FOR HOUSING

(16 Members)

Last Revised Date:

Membership - The Community based board to implement the ten year plan to end and prevent homelessness was approved by City Council at their May 24, 2010 meeting.

Initial terms shall be staggered and subsequent terms will be for three years. Members will serve no more than two consecutive full terms with initial terms counting as a full term.

Mayor shall appoint the first Chair who shall serve as Chair for three years. Appointment of Chair shall rotate between City, County and Foundation of the Carolinas.

The City Council (on July 28, 2014) and the Mecklenburg County Board of Commissioners (on August 5, 2014) approved the expansion of the Coalition and amended the responsibilities to include serving as the Governing Board for the Charlotte-Mecklenburg Continuum of Care to be in compliance with the HEARTH Act of 2009.

Mayor shall appoint representatives of non-profit, corporate/economic development and faith-based groups. City Council shall appoint representatives of the general community, affordable housing, donors, financial, real estate, legal, hospitals and a homeless or formerly homeless individual. County Commissioners shall appoint representatives of public safety, education, human services, veterans and school districts. Ex-officio members shall be the Neighborhood and Business Services Director (City), Community Support Services Director (County) and Charlotte Housing Authority CEO.

Responsibilities - Principal functions of the Board are to ensure implementation of the Ten Year Plan, which is mandated by HUD and to serve as the governing board for Charlotte-Mecklenburg Continuum of Care. Goals of the Ten Year Plan include facilitating safe and permanent housing for homeless families and individuals; encouraging intensive outreach and engagement; and promoting housing stability for those most at-risk of becoming homeless. Goals of the Continuum of Care include promoting community-wide planning and strategic use of resources to address homelessness; improve coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness; improve data collection and performance measurement; and optimize self-sufficiency among individuals and families experiencing homelessness.

Legend:

AH	Affordable Housing
COM	Community
CORP	Corporate/Economic Development
D/P	Donor/philanthropic
ED	Education
FB	Faith Based
FH	Homeless/Formerly Homeless
FI	Financial
H	Hospitals
HS	Human Services
L	Legal
NP	Non-Profit Organization
PS	Public Safety
RER	Real Estate representative
SD	School District
V	Veteran's Organizations

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Brandon Lofton B/M	C	L	7	8/25/2014		Unexp	06/30/2015
Denise Howard B/F	C	H	5	11/10/2014	11/10/2014	3 yrs	06/30/2018
Dennis Boothe, Jr. B/M	C	AH	2	3/25/2013	5/12/2014	3 yrs	06/30/2017
Joanne Mazzaferro W/F	C	RER	7	4/22/2013		3 yrs	06/30/2016
Justin Markel W/M	C	FH	4	10/27/2014	10/27/2014	3 yrs	06/30/2018
Ken Szymanski W/M	C	COM	6	6/28/2010	4/9/2012	3 yrs	06/30/2015
Melanie Sizemore W/F	C	D/P	1	4/23/2012	4/8/2013	3 yrs	06/30/2016
Nancy Crown W/F	C	FI	1	2/13/2012	5/12/2014	3 yrs	06/30/2017
<u>County</u>							
Annabelle Suddreth W/F	Y	HS	1	7/6/2010	6/30/2013	3 yrs	06/30/2016
Joe Penner N/N	Y	PS	6	6/30/2011		3 yrs	06/30/2014
Lori Thomas W/F	Y	ED	1	7/6/2010	6/19/2012	3 yrs	06/30/2015
<u>Mayor</u>							
Michael Marsicano N/M	M	NP	2	11/8/2010	5/7/2012	3 yrs	06/30/2015
Mike Rizer W/M	M	CORP	1	8/11/2010	4/15/2013	3 yrs	06/30/2016
Nicole Martin B/F	M	FB	1	7/15/2014		3 yrs	06/30/2017

LEGAL REPRESENTATIVE

First Name	Brandon
Last Name:	Lofton
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Ending and preventing homelessness is one of the most pressing issues facing our community. As the region continues to grow, it is increasingly important to proactively address this issue. I am very interested in helping with this effort and would be honored to work with housing advocates and experts in crafting policy solutions.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have practiced law for 10 years, focusing on government finance for the last 7 of those years. I have also served on a number of community boards and initiatives. This professional and personal background provides me with a unique perspective regarding the issues facing our community and the legal aspects of addressing these issues.
List any boards you are currently serving on:	Council for Children's Rights, Levine Museum of the New South, Transit Funding Working Group
List any boards you have served on in the past:	Mecklenburg County Bar Foundation, Business Corridor Revitalization Steering Committee, Disparity Study Advisory Group, Small Business Opportunity Task Force
Current Employer:	Robinson, Bradshaw & Hinson, P.A.
Job Title:	Partner
Brief Description of Duties: (Max 400 characters)	I practice in the area of public finance. I assist and advise clients regarding tax-exempt municipal debt obligations. I regularly serve as bond counsel, underwriter's counsel and borrower's counsel to governmental units, nonprofit borrowers and underwriters.
Other Employment History: (Max 250 characters)	Associate at Ferguson Stein Chambers law firm
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	07/18/14

GENERAL COMMUNITY REPRESENTATIVE

First Name	E Thomas
Last Name:	Bowers
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have supported mixed income housing most of my 15 years in Charlotte as a board member of the Mixed Income Housing Coalition.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I retired from a Fortune 500 as head of training and organization development which enables me to facilitate groups and find common ground among reasonable people.
List any boards you are currently serving on:	Holly Hill Farm HOA and Health Care Justice communications
List any boards you have served on in the past:	Mixed Income Housing Coalition, ACLU Charlotte
Current Employer:	retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/01/15

First Name	Peter
Last Name:	Engels
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Motivated by a need to serve my community, I am a native of the area whose involvement in civic and cultural organizations lends to offering a practical perspective on the current issues and future direction of Charlotte as a place to live, work, and visit.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Numerous volunteer experiences over the past 15 years working with under served populations, previous experiences on neighborhood boards and working with civic and political causes, and training/professional experience in arts and culture organizations.
List any boards you are currently serving on:	Holiday Hills/Alexander Place Community Association (Treasurer, term expires Jan 2016) Mecklenburg County Democratic Party, Precinct 61 (At-Large representative) RESCU Foundation (Carolina Renaissance Festival Chapter Co-captain)
List any boards you have served on in the past:	
Current Employer:	Handshaw, Inc.
Job Title:	Lead Instructional Designers/Developer
Brief Description of Duties: (Max 400 characters)	Partner with regional, national, international, and Fortune 500 companies to analyze organizational performance and training needs, and design and implement solutions to address those needs to improve employee and business performance.
Other Employment History: (Max 250 characters)	Current - Part-time musician, Carolina Renaissance Festival Previous - Wine Manager, Total Wine & More Matthews Previous - Technical Director, Batte Fine Arts Center, Wingate University
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Passion
Last Name:	Graham
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in public policy and how our system works for its citizens, as well as any deficiencies. I have a voice and the ability to be unbiased in my position and I feel this is an important characteristic to have when you are representing the interests of others. It sounds cliché, but I endeavor to be the change I want to see in the world.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I initially volunteered & was hired by the BOE in 2010. I managed the Historic Wadsworth Estate from 2010-2014. I'm enrolled at CPCC obtaining my degree in Hospitality Mgmt. I serve as SGA Senator, Secretary of ISA, member of Go Global Club and Phi Theta Kappa International Honor Society. I also volunteer with the Ronald McDonald House, American Heart Association and The Salvation Army.
List any boards you are currently serving on:	I do not currently serve on any boards.
List any boards you have served on in the past:	I served on the Advisory Board for the Centennial Celebration for The Historic Wadsworth Estate in 2011.
Current Employer:	Charlotte Country Club
Job Title:	Service - Event Staff
Brief Description of Duties: (Max 400 characters)	Plan, set up & execute various level of member events. Provide exemplary guest service in both banquet and dining facilities. Assist in the preparation of new staff members for acclimation to our culture and methodology of creating "raving fans"
Other Employment History: (Max 250 characters)	The Historic Wadsworth Estate - Events Manager & Admin Asst to Judge Shirley Fulton 2010-2014 Office Depot - CPD Supervisor 2011-2014 Passionate Productions - CEO/ Sr Event Producer 2008-present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/08/14

First Name	Vernon
Last Name:	Sadler
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I feel that I can be an asset to the community. I believe these boards have the ability to impact our communities in a positive way and that individual involvement is key.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Masters degree in Public Administration
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Transportation Security Administration
Job Title:	Behavior Detection Officer
Brief Description of Duties: (Max 400 characters)	*Observe and engage the public to determine if individuals may be involved in harmful activities against transportation systems, diffuse volatile, and stressful situations with composure. *Identify and rectify safety hazards regarding crime, theft, fire, terrorism, and public safety. *Design, coordinate, and facilitate training curriculum for Behavioral Detection Officers.
Other Employment History: (Max 250 characters)	Former small business owner, insurance claims adjuster and real estate agent
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	Not Applicable

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	Not Applicable
Date Signed:	12/11/14

First Name	Ryon
Last Name:	Smalls
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/ committees as they will allow me to be an assistance to Charlotte's most vulnerable citizens. I believe that my youthful energy, creativity, and ability to analyze situations will be beneficial in serving those that need our help most.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a passion for working with underprivileged citizens and have experience doing so as an intern for the Urban League of the Upstate. My leadership skills of discipline, coordinating, teamwork and public speaking have been well enhanced by my military training. Furthermore, I have demonstrated the ability to spot issues, analyze and apply ideas through legal research in my current studies.
List any boards you are currently serving on:	Juvenile Crime Prevention Council for Mecklenburg County
List any boards you have served on in the past:	
Current Employer:	United States Army Reserve - National Guard
Job Title:	Second Lieutenant
Brief Description of Duties: (Max 400 characters)	A manager, supervisor, and leader of 22 soldiers. Managing and delegating tasks that I have developed in order to complete orders that have been assigned to me.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/23/15

4 Appointed By Mayor (M)
 9 Appointed By City Council (C)

CHARLOTTE REGIONAL VISITORS AUTHORITY
 (13 Members)

Membership - On February 28, 2004, Charlotte City Council approved the merger of Visit Charlotte and the Auditorium-Coliseum-Convention Center Authority to form the Charlotte Regional Visitors Authority. The required approval from the State Legislature in the 2004 Short Session was approved June 17, 2004. Initial terms will be staggered with all future terms being for three years. No member may serve more than two consecutive full terms. The Mayor will appoint three at-large members, and one limited service hotel representative. City Council will appoint five at-large members, one small town representative. City hotel representative, one restaurant representative, and one member from the general travel category. Background checks will be conducted on citizens nominated to the committee. At the November 26, 2012 Council meeting, Council voted to change one of their at-large seats for a representative of the rental car industry.

Responsibilities - Promote Charlotte as a major convention center, fully capable of providing the physical facilities, exhibit spaces, meeting rooms, hotel rooms, and other suitable amenities. Develop a comprehensive program that will promote and establish Charlotte as a tourist destination.

Legend:

A-L At-Large
 GT General Travel
 H/C Hotel/Convention
 LSH Limited Service Hotel Representative
 RR Restaurant Representative
 TR Town Representative

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
Council							
Arthur Gallagher W/M	C	RR	1	5/27/2014		3 yrs	06/30/2017
Lawrence Huelsman, Jr. W/M	C	A-L	7	4/26/2010	4/8/2013	3 yrs	06/30/2016
Paul Jamison, Sr. W/M	C	TR	Y	6/28/2010	5/12/2014	3 yrs	06/30/2017
Russell Sizemore W/M	C	A-L	1	6/27/2011	5/12/2014	3 yrs	06/30/2017
Sabrina Brown B/F	C	A-L	7	4/23/2012		3 yrs	06/30/2015
Tracy Montross W/F	C	A-L	1	5/12/2014		3 yrs	06/30/2017
Venessa Harrison B/F	C	A-L	6	4/23/2012		3 yrs	06/30/2015
Vinay Patel A/M	C	GT	7	12/4/2009	4/22/2013	3 yrs	06/30/2016
William DeLoache W/M	C	H/C	1	7/22/2013	5/12/2014	3 yrs	06/30/2017
Mayor							
Bridget-Anne Hampden B/F	M	A-L	6	12/10/2012		3 yrs	06/30/2015
Mary Tribble N/F	M	A-L	7	5/29/2013		3 yrs	06/30/2016
Paul Hendershot W/M	M	A-L	1	6/17/2014		3 yrs	06/30/2017
Thomas Henson W/M	M	LSH	6	12/2/2013		Unexp	06/30/2016

First Name	Mary
Last Name:	Boyd
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to use my knowledge in helping Charlotte-Mecklenburg government.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Boyd's Acctax Consulting LLC
Job Title:	Licence Public Accountant
Brief Description of Duties: (Max 400 characters)	Developed business start up for accounting, taxation and payroll
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/19/14

First Name	Sabrina
Last Name:	Brown
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in supporting the economic development of Charlotte, and the CRVA board plays an integral role to this end. The CRVA board also holds a unique responsibility to be good stewards, on the public's behalf, of numerous important City assets, each that plays a valuable role in our community and has a story reflective of community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	For the past three years, I have served on CRVA's Strategic Planning Committee and Budget Committee. This year I serve as Budget Chair of the Budget Committee and member of the Executive Committee, serving as Treasurer. Professionally, I serve in a real estate brokerage capacity for companies and individuals relocating to the area. I have extensive experience as an entrepreneur and marketer.
List any boards you are currently serving on:	--CRVA --Staying Ahead Carolina, a networking and community resource that engages residents of Charlotte with their community. --Metrolina Business Alliance, a newly formed organization that focuses on entrepreneurship
List any boards you have served on in the past:	--Arts and Science Council --Public Art Commission --now Charlotte Ballet (Marketing Committee), but formerly NC Dance Theatre --Kiwaniis International Pineville
Current Employer:	Sabrina Brown Realty & Advisory Services, an Affiliate of Wilkinson & Associates
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/30/15

First Name	Namaine
Last Name:	Coombs
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My interests in serving on a City of Charlotte Board are to help the City of Charlotte develop a solid sense of community, attract businesses as well as promote diversity and inclusion to make Charlotte an ideal City to live and work for current and future residents in order to promote economic growth.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My experience and perspective can add value to the achievement of goals set-forth by the City of Charlotte. My viewpoints, trials and triumphs around diversity, finances, and community can lead to meeting objectives. The City of Charlotte Boards are an exceptional avenue to add value. I am excited about the opportunity and look forward to having an impact as a board member.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Wachovia/Wells Fargo Wealth Managment Diversity Advisory Council (2008-2012) Evergreen Investments Community Outreach Committee Member (2005-2006) Urban Financial Services Coalition Triad Chapter Board Member (2001-2002)
Current Employer:	Wells Fargo
Job Title:	Senior Investment Manager
Brief Description of Duties: (Max 400 characters)	Manages more than \$300 million in total assets for high net worth private clients, small to mid-sized institutions and charitable foundations/endowments; Develops long-term working client relationships leading to increased customer confidence, business development, product cross-sells, and enhanced profitability; Mentors junior staff members
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	
<p>Date Signed:</p>	<p>07/02/14</p>

First Name	Frank
Last Name:	Deaton
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a native to Charlotte and I have seen this large town become a world class city. I wish to assist and contribute to the prudent and progressive development of our city for all those that not only reside in Charlotte, but for all those we wish to migrate here as well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My educational background consists of graduating from Providence Day School and attending the University of North Carolina at Charlotte. My professional background is business management. I have been managing and administrating concerns of up to 15 employees since 1995. I am also a full residential and commercial real estate broker. I will bring a strong business skill set.
List any boards you are currently serving on:	The 9th Congressional District of the NCDP
List any boards you have served on in the past:	The Lakewood CDC The Board of Deacons at Myers Park Baptist Church The Board of officers for the Mecklenburg Democratic Party
Current Employer:	Holiday Cleaners Inc.
Job Title:	President
Brief Description of Duties: (Max 400 characters)	To oversee and administrate all aspects and functions of the entire concern as well as macro manage all staff and financial matters.
Other Employment History: (Max 250 characters)	Keller Williams Southpark Town & Country Ford Sam Johnson's Lincoln Mercury
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/12/15

First Name	Terri
Last Name:	DeBoo
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	unaffiliated
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am always interested in serving our city and believe my back ground and interest would serve them well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently the Business Workforce Issues Committee Chair for the Charlotte Chamber of Commerce and believe this would create great synergy for both entities. I am also, very involved with many business activities in town and would bring a wealth of knowledge as well.
List any boards you are currently serving on:	no city or county boards at this time.
List any boards you have served on in the past:	Charlotte Sister Cities Charlotte International Cabinet Business Advisory Committee
Current Employer:	Terri DeBoo Ideas@Work
Job Title:	Business Growth Advisor
Brief Description of Duties: (Max 400 characters)	I help businesses build strategies for growth. Offering businesses new to Charlotte help assimilating, integrating, acculturating, and acclimating into the city. And, existing businesses grow through strategic planning, training and connectivity.
Other Employment History: (Max 250 characters)	All American Roofing, Flame industries, Mary Kay Cosmetics, Columbia Sussex Corporation
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/27/14

First Name	Robert
Last Name:	Edwards
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My experiences in education have helped me to developed skills in strategic planning and innovative thinking. I have served on many committees and work with both profit and non-profit leaders. By this same token I am able to develop business plans, manage budgets, and use strategies such as the blue ocean strategies and the Baldrige Criteria as a method of organizational reform.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My background and abilities are as follows: <ul style="list-style-type: none"> •Successfully advised religious, educational, profit and non profit organizations •Advised students in regards to career goals and life objectives in education. •Formulated and implemented educational programs, handbooks, and policies •Designed leadership training program •Educational and business clinician •Management of Budgets •Grant writer
List any boards you are currently serving on:	Member of Array of Brighter Beginning Board of Directors
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Professor of Music/Director of Bands
Brief Description of Duties: (Max 400 characters)	Oversee the day to day operations of the Instrumental Department Serve on several university committees Manage a \$600,000 yearly budget
Other Employment History: (Max 250 characters)	Shaw University, Raleigh, NC 2005 - 2010 Saint Augustine College, Raleigh, NC 2008 - 2010 Norfolk State University, Norfolk, VA 2002 - 2005 Atlantic Shores Christian School, Virginia Beach, VA 2003 - 2005
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/29/14

First Name	Peter
Last Name:	Engels
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Motivated by a need to serve my community, I am a native of the area whose involvement in civic and cultural organizations lends to offering a practical perspective on the current issues and future direction of Charlotte as a place to live, work, and visit.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Numerous volunteer experiences over the past 15 years working with under served populations, previous experiences on neighborhood boards and working with civic and political causes, and training/professional experience in arts and culture organizations.
List any boards you are currently serving on:	Holiday Hills/Alexander Place Community Association (Treasurer, term expires Jan 2016) Mecklenburg County Democratic Party, Precinct 61 (At-Large representative) RESCU Foundation (Carolina Renaissance Festival Chapter Co-captain)
List any boards you have served on in the past:	
Current Employer:	Handshaw, Inc.
Job Title:	Lead Instructional Designers/Developer
Brief Description of Duties: (Max 400 characters)	Partner with regional, national, international, and Fortune 500 companies to analyze organizational performance and training needs, and design and implement solutions to address those needs to improve employee and business performance.
Other Employment History: (Max 250 characters)	Current - Part-time musician, Carolina Renaissance Festival Previous - Wine Manager, Total Wine & More Matthews Previous - Technical Director, Batte Fine Arts Center, Wingate University
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Charles
Last Name:	Fennell
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Non Affiliated
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I bring a lot of institutional experience in working with Housing, living in Charlotte for the last 26 years and having a spouse who has worked to help beautify the East side and what that experience has met to that part of the city. I would like to bring my experience, living knowledge to any board or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Spectrum Properties
Job Title:	Operations Manager
Brief Description of Duties: (Max 400 characters)	Vendor and Client relations for Spectrum Properties, responsible for the oversight of services and proposals.
Other Employment History: (Max 250 characters)	20 years working at the same property, under two different property owners.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Twanna
Last Name:	Fennell- Daniels
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I was married for 19 years, mother of three, a DV survivor, performed public relations for CRB reform. I didn't think it could be until it happen to me. I stayed because of my children and I left because of my children. When emotions prevail logic is not implemented, misjudgment and irrational choices are made.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Just when the board thinks they have it figured out, a new dynamic enters the equation changing the entire concepts, perceptions, and views. Working with various populations I an able to communicate on all levels, work well under pressure and short timelines while making sound decisions. I am accessible, resourceful and knowledgeable.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	N/A
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/30/15

First Name	Felisha
Last Name:	Fletcher
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My interest to serve on the board/committee stems from the curiosity and excitement to be more involved in the community. I want the best for our community and I understand that not everyone is afforded the opportunity to serve and I would like to make sure that those who don't have the opportunity to serve to know that their issues will be heard.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a wealth of experience in community engagement and community relations. I've had the opportunity to serve/work with existing boards and to restructure boards in the Charlotte business community. I volunteer with several community based organizations that have afforded me the opportunity to build stronger people skills and event management.
List any boards you are currently serving on:	American Cancer Society Cattle Baron's Ball American Cancer Society Young Professionals
List any boards you have served on in the past:	Charlotte Chamber Metro Chapter (staff lead) Charlotte Chamber SouthPark Chapter (staff lead) Power Of Women Committee (staff lead) NASCAR Drive For Diversity
Current Employer:	American Cancer Society
Job Title:	Relay For Life Specialist
Brief Description of Duties: (Max 400 characters)	The hope that those lost to cancer will never be forgotten, that those who face cancer will be supported, and that one day cancer will be eliminated.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/06/14

First Name	Passion
Last Name:	Graham
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in public policy and how our system works for its citizens, as well as any deficiencies. I have a voice and the ability to be unbiased in my position and I feel this is an important characteristic to have when you are representing the interests of others. It sounds cliché, but I endeavor to be the change I want to see in the world.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I initially volunteered & was hired by the BOE in 2010. I managed the Historic Wadsworth Estate from 2010-2014. I'm enrolled at CPCC obtaining my degree in Hospitality Mgmt. I serve as SGA Senator, Secretary of ISA, member of Go Global Club and Phi Theta Kappa International Honor Society. I also volunteer with the Ronald McDonald House, American Heart Association and The Salvation Army.
List any boards you are currently serving on:	I do not currently serve on any boards.
List any boards you have served on in the past:	I served on the Advisory Board for the Centennial Celebration for The Historic Wadsworth Estate in 2011.
Current Employer:	Charlotte Country Club
Job Title:	Service - Event Staff
Brief Description of Duties: (Max 400 characters)	Plan, set up & execute various level of member events. Provide exemplary guest service in both banquet and dining facilities. Assist in the preparation of new staff members for acclimation to our culture and methodology of creating "raving fans"
Other Employment History: (Max 250 characters)	The Historic Wadsworth Estate - Events Manager & Admin Asst to Judge Shirley Fulton 2010-2014 Office Depot - CPD Supervisor 2011-2014 Passionate Productions - CEO/ Sr Event Producer 2008-present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/08/14

First Name	Venessa
Last Name:	Harrison
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I believe my experience as an executive in Charlotte, N.C. will afford the opportunity to engage in the processes that manages city-owned assets and ensure accountability and collaboration between the City of Charlotte and CRVA. Also, ensure that the visitors and events that come to the area have a positive experience.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have served on the CRVA board for the past 3 years.
List any boards you are currently serving on:	N.C. Chamber of Commerce, BEST, N.C., N.C. Center for NonProfits Advisory
List any boards you have served on in the past:	
Current Employer:	AT&T Inc
Job Title:	President AT&T N.C.
Brief Description of Duties: (Max 400 characters)	Responsible for the public policy, economic development and community affairs activities of AT&T, a leading provider of wireless and wireline communications services.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/29/15

First Name	William
Last Name:	Land
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm a native of Charlotte born and raised in the northwest corridor. My family and I are all property owners in this under served area. I'm interested in finding more opportunities to support the community. I've served the Charlotte community for years, and was a recipient of "A Jewel in the Crown of the Queen City".
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I've served as an officer in both HOA's that I've lived. I also serve as a Commissioner of a youth athletic league where I see over 2000 Charlotte area families each Saturday (appx Labor Day to Thanksgiving).
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	LandMind Consulting
Job Title:	Chief Consultant
Brief Description of Duties: (Max 400 characters)	I'm responsible for business development, marketing, and strategic planning of individuals, organizations, Small to mid-sized companies.
Other Employment History: (Max 250 characters)	Previously: COO/Sr VP of Operations at Dream Builders Communication; Field Service Computer Engineer at HP
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/11/14

First Name	JoAnn
Last Name:	Lyon
City:	Mint Hill
City Council District (Check your district at Locate My District)	Mint Hill
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I am interested in the future success of Charlotte and the positive reputation that Charlotte has and that it will continue to have in the future. I am interested in helping the public gain better trust in their public officials.</p> <p>CRVA: Having worked in the hospitality industry for over 20 years in corporate America, I understand how to promote ideas and events to people and companies.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a motivated results-focused professional with an extensive track record of successful relationship building. I have an exceptional ability to build strategic-alliances and relationships that I think will benefit any board or commission that I am a member of. I am recognized for my creativity, sense of humor, resourcefulness, communication and interpersonal skills.
List any boards you are currently serving on:	High Point University, Legal Studies Advisory Board of Directors.
List any boards you have served on in the past:	NC Bar Association Criminal Justice Section Council, Paralegal liaison for the State of NC representing the certified paralegals who work in the criminal arena throughout the State of NC at the quarterly meetings of the council. Selected for two consecutive terms (2010-2013).
Current Employer:	Mecklenburg County District Attorney's Office
Job Title:	Victim/Witness Legal Assistant
Brief Description of Duties: (Max 400 characters)	I help to keep the community safer by providing justice to victims and witnesses - whatever that means to them. I work on the Crimes against Persons team and the Fast Track or Expedited Arraignment Team. I work with the victims to give them a voice in the legal system and to provide them a greater understanding of the legal system.
Other Employment History: (Max 250 characters)	N.C. Bar Association- Volunteer: 2011-Present Jacob's Ladder Job Center, Inc - Volunteer: 2008-2011 Mecklenburg County Courthouse - Internship: 2009 Pico Atlanta Georgia-Pacific, LLC U.S. Telecom Assoc BellSouth/AT&T Sprint
Education:	College

Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

First Name	Nasif
Last Name:	Majeed
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested in contributing my expertise as it relates to long/short term planing and growth for Char-Meck. My military combat/airline pilot and fixed base aviation managemer skills can strengthen the Airport Board. My work on City Council and with the forerunner CCVB would be an asset for the CRVB.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Business Management - Burger King Franchisee, Air Force Officer/Captain & Decorated B-52 Combat Pilot. Piedmont Airlines Pilot, Fixed Based Aviation Manager, BS Bus. Adm/Masters Ag. Ed. NC A&T State Univ.
List any boards you are currently serving on:	Plaza-Eastway Partners, President. (17 North East Charlotte Neighborhood Organizations)
List any boards you have served on in the past:	Housing Authority, Planning Commission, Charlotte Convention & Visitors Bureau Advisory, Charlotte City Councilman, West Charlotte Merchants Assoc./Pres., Charlotte Private Industry Council, NC Commission on Education for Economic Growth, North West Corridor CDC, West Charlotte Business Incubator, Chairman
Current Employer:	Self Employed
Job Title:	Managing Partner, Metro Meck Land Development Company
Brief Description of Duties: (Max 400 characters)	Manage the Partnership
Other Employment History: (Max 250 characters)	USAF Captain/Pilot, Piedmont Airlines Pilot, Fixed Based Aviation Manager, Chicago, Burger King Franchisee, Clinical Chaplain NC Dept. of Corrections
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/03/14

First Name	Cedric
Last Name:	McCorkle
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a native Charlottean with a passion for seeing Charlotte continually move forward. I have over 20 years experience locally an regionally on Real Estate and Affordable Housing Development practices. I am a licensed Real Estate Broker in NC, SC and GA and know the area real estate market and trends very well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a license Real Estate Broker in North Car., Georgia an South Carolina I am a real estate investor an hold a real estate portfolio of properties in Charlotte and surrounding areas. I have previously worked for the Enterprise Foundation and the Charlotte Housing Authority where I have participate in the development of both residential and retail real estate development in and around our city.
List any boards you are currently serving on:	None at this time.
List any boards you have served on in the past:	N/a
Current Employer:	Tricon American Homes
Job Title:	Broker In Charge
Brief Description of Duties: (Max 400 characters)	Responsible for the management an oversight of 7 licensed Real Estate Agents affiliated with Tricon American Homes. Responsible for the management of 1,023 properties in Charlotte/Mecklenburg County.
Other Employment History: (Max 250 characters)	McCorkle Realty Inc. (Real Estate Broker) 2005 - Present Charlotte Housing Authority 2009 - 2013 (Community Relations Manager) The Enterprise Foundation 2007 - 2013 (Regional Director) The Chemical Dependency Center 1996 - 2005 (Community Educator)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/15/15

First Name	Joseph
Last Name:	Mercier
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Civic duty - Contribute to the welfare and growth of the community I call home.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Former business, consultant, strategic planner, facilitator, IT project manager, and travel agency owner.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	.
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/22/14

First Name	Amanda
Last Name:	Mitchell
City:	Charlotte
City Council District (Check your district at Locate My District)	9
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am new to the Charlotte area. I moved here last May from outside of DC. I am involved in various organizations including Rotary International, and would like to provide a lasting impact on my community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked for a nonprofit, and various event planning firms in Charlotte and DC. I am passionate to helping my community.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	In transition
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Tommy
Last Name:	Nichols
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a citizen of Charlotte I see the growing pains that exist in a city that's ranked as one of the faster growing cities in the country. My experience in Education, Media, Business and the Faith based community has given me a wide range of experience that would be an asset to any board I serve on.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As founder and president of the Charlotte Black Film Festival. I have positioned myself as a leader in the Arts, Film & Media. The Charlotte Black Film Festival just celebrated 5 years of serve to the Charlotte community and this year we had over 75 film submission from as far a the UK and Bermuda. Our goal is very simple: Bring the film industry and its resources to the city of Charlotte.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Glorified Media, LLC
Job Title:	President/CEO
Brief Description of Duties: (Max 400 characters)	Produce the Charlotte Black Film Festival and the South Carolina Cultural Film Festival. Teach film and media production to High School student. Served as a mentor and empowerment coach. In addition provide community media production to Non- profit organizations.
Other Employment History: (Max 250 characters)	instructor: Art & Science Council -Studio 345,& Kennedy Charter School located on the campus of JCSU where I teach Multimedia, Webdesign, Business and Technology skills to High School Students
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/23/15

First Name	Elizabeth
Last Name:	Sanders
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have lived in Charlotte for 11 years and I think it's a great city. I am a big NASCAR fan and a current Champions member at the Hall of Fame. I am employed with Doubletree by Hilton and my boss is Bill DeLoache, a current board member of CVRA. Working at the hotel and seeing first hand how the city has improved, I would like to be a part of the group that make this city great.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Working at the hotel has given me an insight as to what the Hall of Fame and the CRVA in general does for the city. I have a clean background. It was checked before I was hired at Doubletree. I have a concealed carry permit and I am a Notary in the State of North Carolina.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Doubletree by Hilton Charlotte Gateway Village
Job Title:	Executive Assistant
Brief Description of Duties: (Max 400 characters)	I am the Executive Assistant to the General Manager. Some of what I do is open incoming mail, maintain our guest satisfaction scores and oversee the internship program. I am cross trained to assist the front desk, restaurant and the sales department. I also support our Controller with accounting functions.
Other Employment History: (Max 250 characters)	I have worked at Wells Fargo as a in house Travel Agent. This consisted of booking travel for bank associates traveling on business. I worked at Sprint in the call center answering custom questions.
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	07/21/14

First Name	Lloyd
Last Name:	Scher
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I have worked with Media for 36 years running my Video Taping Company from Charlotte. I have worked with both Nationally and International media outlets.</p> <p>I also have extensive background in Marketing and Customer Service provided TV training for local Major Corporations and Companies. We helped companies and political leaders with training on media interviews and answering media questions.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	<p>I served 8 years as a Mecklenburg County Commissioner I was elected President of the National Association of Counties Aging Commission.</p> <p>I have extensive experience working with the Atlanta Olympic Media Village I have worked with the ACC and the NCAA.</p> <p>I no longer own or work with Video Taping Services or Scher-Shot Productions having sold my interests in those Companies to my brother</p>
List any boards you are currently serving on:	I currently serve on the Alcohol Beverage Control Board for Mecklenburg County and I am an alternate for the City of Charlotte Zoning Board of Adjustment.
List any boards you have served on in the past:	City of Charlotte Cable Oversight
Current Employer:	Self
Job Title:	Writer Books and Movie Screenplays
Brief Description of Duties: (Max 400 characters)	<p>Create and write short stories and novels both Fiction and Non-Fiction.</p> <p>The material I write I turn into movie scripts</p>
Other Employment History: (Max 250 characters)	<p>East Carolina Bank-Associate Marketing Director</p> <p>NC Department of Commerce-Public Information Officers</p> <p>Puppet Sports-Public Relations Director & Development Director</p>
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/08/15

First Name	Queen
Last Name:	Thompson
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Have 47 years experience as a social worker, juvenile probation officer, coordination of educational services children with special needs, hospital social worker. Masters Degree in mental health counseling.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Married to career military spouse. Lived in Delaware, Oklahoma,. At the request of the military police and local law enforcement agency, I was one of the founders of a battered women's shelter ACMI in Altus, Oklahoma. I was a social worker with the "Willie M" program.
List any boards you are currently serving on:	Currently not active on any boards. Earlier this year I was on the NAACP Board. Currently not serving.
List any boards you have served on in the past:	Juvenile Services Board, United Way, Battered Women, and Charlotte Mecklenburg Branch of the NAACP
Current Employer:	Retired Charlotte-Mecklenburg Schools
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Union County DSS, Monroe, NC; DSS in Dover, De; Dept of Mental Health; Vernon, Tx; Taliferro Mental Health, Altus, Ok; Oklahoma Vocational Techniceal Schools, Altus, Ok; ; Jackson Co. Hosp. Altus, Ok;Charlotte-Meck Schools 17 years.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/01/15

- 1 Appointed By Mayor (M)
- 3 Appointed By City Council (C)
- 3 Appointed By County Commission (Y)

CHARLOTTE WATER ADVISORY COMMITTEE
(7 Members)

Membership - Except for the member appointed by City Council from the small towns, the other members must be chosen from the following categories with no more than two persons in each category by City and County appointment: real estate developer, water and/or sewer contractor, civil engineer specializing in water and sewer construction, financial expert, and neighborhood leader. No person is to serve more than two full consecutive terms, and the original staggered terms will count as full terms. For future appointments, which will be three years, coordination between the City and County must insure that there will never be more than two persons from each category.

Responsibilities - Review and make recommendations to City Council concerning the following: all capital improvement programs for water and sewer facilities and changes to such programs; proposed changes in the method for determining water and sewer charges; proposed changes in policy for extending water and sewer services; requests for one or more specific extensions of the water and sewer system which have not been approved within a reasonable time by the Director of the Charlotte-Mecklenburg Utility Department (CMUD); proposed changes in the standard specifications for the installation of water and sewer facilities which have not been approved by the Director of CMUD; any matter related to water and sewer service as may be requested by the CMUD Director, the City Council or the County Commission. The Committee will sit with City Council and/or County Commission in public hearings on any matter required by this joint agreement. An annual report will be presented to City Council and County Commission on the operations of CMUD and on the activities of the Committee. No change will be adopted in the policies for extending water and sewer service nor in the method for determining water and sewer charges until a joint public hearing of the City Council, County Commission and the Committee on such change has been allowed at least thirty (30) days to develop and present its recommendations.

Legend:

- CEWS Civil Engineer Water/Sewer
- CON Construction Contractor
- FE Financial Expert
- NL Neighborhood Leader
- RE Real Estate Development Industry Representative-W
- STR Small Town Representative

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Leslie Jones W/F	C		5	11/10/2014		Unexp	06/30/2015
Pride Patton, Jr. B/M	C	CON	2	11/26/2012	5/12/2014	3 yrs	06/30/2017
Ralph Messera W/M	C	STR	Y	4/23/2012	6/30/2012	3 yrs	06/30/2015
<u>County</u>							
Frank McMahan N/M	Y		Y			3 yrs	06/30/2014
James Merrifield N/M	Y	RE	Y	10/20/2009		3 yrs	10/31/2012
Ron Charbonneau W/M	Y	NL	Y	8/3/2010		3 yrs	06/30/2013
<u>Mayor</u>							
James Duke W/M	M	NL	Y	5/10/2011	11/27/2013	3 yrs	06/30/2016

First Name	Georgios
Last Name:	Anisitakis
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Rather not say
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a citizen of Charlotte I have a genuine interest in the development of a state of the art robust water utility infrastructure providing for the community at the highest level of quality both in customer service and public health. I would also like to assist in ensuring that such infrastructure remains efficient, well maintained, and attentive to environmental sustainability.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have both the educational and professional background as demonstrated in this application to understand Charlotte Water's vision and what it takes for Charlotte Water to function as an enterprise.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Brown and Caldwell
Job Title:	Principal Engineer
Brief Description of Duties: (Max 400 characters)	Leading process/mechanical engineering design efforts on a variety of municipal wastewater projects. Managing and leading design team efforts and coordinating preliminary and detailed design efforts for new wastewater treatment plants and plant upgrades.
Other Employment History: (Max 250 characters)	4 more years as Regional Office Manager, Senior Engineer and Scientist at Chastain-Skillman, Inc. in Orlando, FL, a medium-size regional engineering firm.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	I am employed by a national consulting engineering firm that has performed work and seeks to continue to serve Charlotte Water in the future. However, our work with Charlotte Water is obtained through a competitive bidding process.
Date Signed:	03/31/15

First Name	Heather
Last Name:	Hendren
City:	NC
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in assisting the community. As Charlotte grows it is important to have community leaders and advisors that can look to the future and plan accordingly. I think through my work and education I can be a valuable asset to the board.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a Civil Engineer and have an MBA. I am currently a doctoral student in Infrastructure and Environmental Systems in the College of Engineering at UNCC. I am working on the Water Energy Nexus and think I can bring a unique insight to the Water Advisory Committee. I have also worked for 15+ years in construction and development in New York City and Miami.
List any boards you are currently serving on:	Junior League Board of Directors Saint Gabriels PTO Board - VP of Finance
List any boards you have served on in the past:	
Current Employer:	UNCC
Job Title:	Doctoral Student
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Doctoral Student
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Leslie
Last Name:	Jones
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	unaffiliated
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to use my technical expertise and background to help make things better in my community; I participate in my neighborhood and church community in south Charlotte as well as my professional water and wastewater Association's efforts for public education, volunteering and education across the state. These two Boards best align with my technical background of civil/environmental engineering.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a Civil Engineering bachelors and masters degree and have been a practicing Professional Engineer for 14 years in the Charlotte area working on various water and wastewater projects from planning, design and construction management.
List any boards you are currently serving on:	none
List any boards you have served on in the past:	none
Current Employer:	GHD
Job Title:	Project Manager
Brief Description of Duties: (Max 400 characters)	I manage and design various water and wastewater projects from small pumping stations and pipelines to large treatment plants. I have worked on a wide background of environmental projects in my 14 years of experience at three different consulting firms
Other Employment History: (Max 250 characters)	Brown and Caldwell-7 years as design engineer/project manager CDM-6 years as design engineer/project manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	perceived conflict with serving on advisory board with selection of jobs but project selection is based on overall qualifications
Date Signed:	05/09/14

First Name	Albeiro
Last Name:	Loaiza
City:	Matthews
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Charlotte is a beautiful City that is growing very well. I have received multiple benefits for the City and I would like to give back. Help in its develop.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I'm Civil Engineer with 30 years of experience participating in multiple private and governments projects. I have experience also as Project Manager. And the fact that I'm Latino I can identify issues and help to solve them since Charlotte right now is a multicultural City
List any boards you are currently serving on:	Not one
List any boards you have served on in the past:	N.A
Current Employer:	SEPI Engineering group
Job Title:	Structural Inspector
Brief Description of Duties: (Max 400 characters)	Review of the execution of construction projects, quality control. Check project plans for conformance with contract requirements and authorize execution.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/09/15

First Name	Matt
Last Name:	McDonald
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	
Race/ Ethnic Background:	
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a strong desire for civic involvement having lived in the local CharMeck community for the past five years and recently purchasing our first home. I would sincerely appreciate the opportunity to give back to our home by serving on a board/committee. I truly feel the City Council will benefit from my financial and business acumen.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Licensed Certified Public Accountant (CPA) and Project Management Professional (PMP). Seasoned business professional with extensive operational and financial analysis experience improving efficiency and profitability, combined with strong leadership, organizational, and communication skills. Five years local experience working in regulated utilities.
List any boards you are currently serving on:	Young Professionals in Energy (YPE)
List any boards you have served on in the past:	
Current Employer:	Duke Energy
Job Title:	Analytics, Senior Analyst
Brief Description of Duties: (Max 400 characters)	Forecast annual ~\$2B generation portfolio optimizing deterministic and stochastic production cost modeling, including complex financial calculations of natural gas and wholesale power expenses for regulatory recovery. Evaluate and advise on potential term energy transactions optimizing portfolio. Manage project teams improving operational efficiencies, streamlining processes, and minimizing risk.
Other Employment History: (Max 250 characters)	2009-2012: Duke Energy, Senior Audit Consultant-Financial and Operational Internal Audit. 2007-2009: KPMG, Transaction Services Associate-Mergers & Acquisitions Due Diligence and External Audit. 2009-Present: Licensed CPA. 2012-Present: Licensed PMP.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/11/14

First Name	Ralph
Last Name:	Messera
City:	Matthews
City Council District (Check your district at Locate My District)	Town of Matthews
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am the agreed upon rep. for the Small Towns on the Charlotte Water Committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Public Works Director- Town of Matthews City/Town Manager for Bessemer City NC, Clarksville VA,
List any boards you are currently serving on:	Charlotte Water Advisory Committee
List any boards you have served on in the past:	
Current Employer:	Town of Matthews
Job Title:	Public Works Director
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Town Manager- Matthews City Manager- Bessemer City NC Town Manager Clarksville VA Assist. to City Manager- Oxford NC VISTA Volunteer- Henderson NC
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/18/15

First Name	Thomas
Last Name:	Rothrock
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have lived in the Charlotte Community nearly 30 years and want to give time and effort to make Charlotte the best city in America. I have a broad background which gives insight to a variety of interests.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	have been: Property Manager, worked in Development, and currently work in Health Care as a Key Account Manager working with large operators of Nursing Homes.
List any boards you are currently serving on:	none
List any boards you have served on in the past:	None
Current Employer:	Omnicaree, Inc
Job Title:	Key Account Manager
Brief Description of Duties: (Max 400 characters)	Work closely with several large operators on Nursing home Chains in providing and resolving issues as they may arise and managing the clients business with the various pharmacy locations across the country.
Other Employment History: (Max 250 characters)	TransAqua, LLC -Manufacturing and Wholesale company Columbia Management US Capital Anchor Management
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/03/14

First Name	Laura
Last Name:	Sieckmann
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am an active member in my community and care deeply for the city of Charlotte. I would enjoy working with others to creatively identify and execute methods to improve Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a background in public relations in addition to years of experience volunteering for communities. I have also worked in communication for City Government in the past.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Domestic Engineer
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/04/14

3 Appointed By City Manager (CM)

3 Appointed By Mayor (M)

5 Appointed By City Council (C)

CITIZENS REVIEW BOARD

(11 Members)

Membership - Members are appointed for three year terms, with no member serving more than two consecutive terms. The City Council shall designate one of the initial members as Chairperson and one as Vice-Chairperson. Thereafter, the Board shall elect a Chairperson and Vice-Chairperson from the membership. Individuals with a felony conviction or Class A1 misdemeanor conviction shall not be eligible to serve. Individuals with a Class 1 or Class 2 misdemeanor conviction within three years of their nomination for appointment shall be ineligible to serve. Members are required to attend all business meetings and hearings in accordance with the attendance policies promulgated by City Council. Members must be continually domiciled within Mecklenburg County and must be registered to vote within the County. Boardmembers shall attend and successfully complete the Charlotte-Mecklenburg Police Department's Citizens' Academy and receive training on relevant legal and policy issues as required by the City Manager. Per Council's policy, effective Feb. 10, 1997, a background check will be conducted on all nominees to this committee.

Responsibilities - to serve as an advisory Board to the Chief of Police, City Manager and City Council. They CRB reviews appeals by citizens who file complaints on dispositions imposed by the Chief of Police or his designee to relating allegations of misconduct against a sworn police officer. The Board may hear complaints regarding alleged violations of the following rules: use of force, unbecoming conduct, and arrest, search and seizure. In addition, the disposition of the review of any discharge of a firearm by an officer which results in the death or injury of a person may be appealed to this Board by the person injured or the next of kin in the event of death.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>City Manager</u>							
Gregory West B/M	CM		6	12/19/2006	5/14/2012	3 yrs	07/31/2015
Henry Black B/M	CM		1	11/5/2014		Unexp	07/31/2015
Lance Berger W/M	CM		7	8/11/2010	5/14/2012	3 yrs	07/31/2015
<u>Council</u>							
Alan Adler W/M	C		Y	5/12/2008	6/25/2012	3 yrs	07/31/2015
Carolyn Millen W/F	C		5	3/25/2013		Unexp	07/31/2015
Jason Baker W/M	C		Y	7/27/2009	6/25/2012	3 yrs	07/31/2015
Robbie Harrison B/F	C		4	7/27/2009	6/25/2012	3 yrs	07/31/2015
Theresa Halsey B/F	C		5	7/23/2012		3 yrs	07/31/2015
<u>Mayor</u>							
Clarence Darnell W/M	M		7	7/11/2014		Unexp	07/31/2015
Harvey Katowitz W/M	M		7	9/5/2008	11/27/2013	3 yrs	07/31/2015
Sandra Donaghy W/F	M		2	11/27/2013	11/27/2013	Unexp	07/31/2015

First Name	Jennifer
Last Name:	Jackson
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to serve my community and have an interest in the inner workings of our police department.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Completed the Citizen's Academy specifically to apply for these boards.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	MI Homes of Charlotte, LLC
Job Title:	AP Supervisor/Executive Administrator
Brief Description of Duties: (Max 400 characters)	Manage daily operations of accounts payable and assistance with monthly/quarterly/yearly financials; Administrative Support for Division President.
Other Employment History: (Max 250 characters)	Almost 20 years in the building industry - purchasing, administrative, accounts payable and legal. Prior to homebuilding, worked for a local attorney as a legal secretary as well as proper title searches.
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/03/14

First Name	Janet
Last Name:	Lama
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am committed to fairness in all matters that concern citizens and officers in our community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Member Community Relations Committee and CRC Police Sub-committee. Member of the Citizen Review Board/CRC Task force. Graduate of Citizens Academy.
List any boards you are currently serving on:	
List any boards you have served on in the past:	NAACP Executive Board
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	American Accent/Culture Trainer for call center reps/tech support in India; substitute teacher, tutor (math/reading), Adjunct Faculty at LIU Friends World Program (India). Administrative Assistant, Recorded training lessons, program development
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/03/14

First Name	JoAnn
Last Name:	Lyon
City:	Mint Hill
City Council District (Check your district at Locate My District)	Mint Hill
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I am interested in the future success of Charlotte and the positive reputation that Charlotte has and that it will continue to have in the future. I am interested in helping the public gain a better trust in their public officials.</p> <p>CRVA: Having worked in the hospitality industry for over 20 years in corporate America, I understand how to promote ideas and events to people and companies.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a motivated results-focused professional with an extensive track record of successful relationship building. I have an exceptional ability to build strategic-alliances and relationships that I think will benefit any board or commission that I am a member of. I am recognized for my creativity, sense of humor, resourcefulness, communication and interpersonal skills.
List any boards you are currently serving on:	High Point University, Legal Studies Advisory Board of Directors.
List any boards you have served on in the past:	NC Bar Association Criminal Justice Section Council, Paralegal liaison for the State of NC representing the certified paralegals who work in the criminal arena throughout the State of NC at the quarterly meetings of the council. Selected for two consecutive terms (2010-2013).
Current Employer:	Mecklenburg County District Attorney's Office
Job Title:	Victim/Witness Legal Assistant
Brief Description of Duties: (Max 400 characters)	I help to keep the community safer by providing justice to victims and witnesses - whatever that means to them. I work on the Crimes against Persons team and the Fast Track or Expedited Arraignment Team. I work with the victims to give them a voice in the legal system and to provide them a greater understanding of the legal system.
Other Employment History: (Max 250 characters)	N.C. Bar Association- Volunteer: 2011-Present Jacob's Ladder Job Center, Inc - Volunteer: 2008-2011 Mecklenburg County Courthouse - Internship: 2009 Pico Atlanta Georgia-Pacific, LLC U.S. Telecom Assoc BellSouth/AT&T Sprint
Education:	College

Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

First Name	David
Last Name:	Smith
City:	Davidson
City Council District (Check your district at Locate My District)	Davidson, NC
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I believe in the administration of justice for all citizens and that all citizens receive due process. Serving on this committee will allow me to listen and contribute a positive understanding of views by people that need to be heard.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As a former prosecutor, student of the Police Citizens Academy and educational instructor in colleges as well as correctional institutions, I believe that I bring a well balanced and unbiased outlook to any issue presented before me.
List any boards you are currently serving on:	Charlotte Community Relations Committee - Police Task Force Subcommittee United Way Fundraising Board
List any boards you have served on in the past:	SUNY Oswego Software and Engineering Board Joint Apprenticeship Training Committee of Local 379
Current Employer:	Quoin Inc.
Job Title:	Software Engineering Technical Writer & Linux Trainer
Brief Description of Duties: (Max 400 characters)	Currently write documentation for both hardware and software at Lowes corporate headquarters.
Other Employment History: (Max 250 characters)	RDS and DEW Electrical ITT Technical College CPCC IBM College of New Rochelle
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/12/14

First Name	Richard
Last Name:	Thaxton
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I participated in the Citizens Academy with the Charlotte Mecklenburg Police Department. I believe this participation has improved my knowledge of Charlotte, substantially.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	N/A
Job Title:	N/A
Brief Description of Duties: (Max 400 characters)	N/A
Other Employment History: (Max 250 characters)	Senior Social Worker with Mecklenburg County; Social Worker with the State of New Mexico; Social Worker with Los Angeles County DCFS and Social Worker with Washoe County Department of Social Services.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

- 1 Appointed By Board of Education (B)
- 1 Co-Chair Appointed By Chair of County Commission (Y)
- 1 Co-Chair Appointed By Mayor (M)
- 2 Appointed By City Council (C)
- 2 Appointed By County Commission (Y)
- 6 Appointed By Mecklenburg County Towns

CITIZENS' TRANSIT ADVISORY GROUP

(13 Members)

Membership - After the initial term, all terms will be for two years. No publicly elected office holder may serve on this committee. No member may serve more than two consecutive full terms.

The initial terms of the appointees of the Mecklenburg County Board of Commissioners, the Charlotte City Council, the Charlotte-Mecklenburg Board of Education, and the Mayor of the City of Charlotte shall end on June 30, 2001. The initial terms of the appointees of the Towns and the Chairman of the Mecklenburg County Board of Commissioners shall end on June 30, 2002.

Responsibilities - This committee will be an advisory body to The Metropolitan Transit Commission (the MTC members are mayors and Managers from the municipal and county elected bodies that are parties to the Interlocal Agreement.) This committee will review the Chief transit official's proposed two-year operating programs and second-year program adjustment 2004, this committee will perform a comprehensive governance review which shall consider the effectiveness of the Interlocal Agreement and the governance structure established in the Interlocal Agreement as well as other possible governance structures including various forms of transit authority.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Board of Education</u>							
Christy Kluesner N/F	B		2	12/11/2012		Unexp	06/30/2013
<u>Co-Chair</u>							
Hugh Wrigley N/M	M		3	8/15/2012	5/29/2013	2 yrs	06/30/2015
Rob Watson W/M	Y		1	6/7/2011	6/18/2013	2 yrs	06/30/2015
<u>Council</u>							
Frank Kretschmer II W/M	C		2	4/22/2013		2 yrs	06/30/2015
Joe Randolph B/M	C		4	4/27/2015		2 yrs	06/30/2017
<u>County</u>							
Matt Covington W/M	Y		3	11/20/2012	6/18/2013	2 yrs	06/30/2015
<u>Matthews</u>							
George Sotillo N/N			6	2/22/2010	10/24/2012	2 yrs	06/30/2014
<u>Town of Huntersville</u>							
Todd Steiss N/M			Y	9/1/2009	7/18/2012	2 yrs	06/30/2014
<u>Town of Mint Hill</u>							
Jack Dunne N/N			Y	4/16/2013		2 yrs	06/30/2015

First Name	John
Last Name:	Ashby
City:	Charlotte
City Council District (Check your district at Locate My District)	Southwest Charlotte, near District 3
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a long-term citizen of Mecklenburg County, I have a vested interest in issues related to transit and personal transportation. As an experienced technology professional, I believe I can provide insight into the tools being used to develop new markets for passenger transportation. As a former user of CATS/LYNX, I also have valuable input regarding mass transit in the city.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an experienced technical professional, which provides insights into the particulars of the technologies being used to create the new drivers-for-hire market. I also have done software development in the logistics field, which is closely related. As a former rider of CATS/LYNX, I also have input on ways to improve customer service in mass transit.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Bank of America
Job Title:	Application Support Engineer
Brief Description of Duties: (Max 400 characters)	Technical support of a wide array of applications.
Other Employment History: (Max 250 characters)	Wells Fargo, SSI Schaefer, RedPrairie
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/08/14

First Name	Casey
Last Name:	Celli
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for public transportation, and would like to help in any way I can to facilitate the continued growth of CATS in Charlotte. You don't need to look far to see that our population density and evolution as a city demand continued investment here.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I ride CATS uptown from the South Charlotte corridor daily, and love the professionalism, cleanliness, and on-time performance of most routes. Prior to my move to Charlotte in 2012 I served S's the Treasurer of a Homeless and traditional housing shelter in Delaware.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Treasurer of Homeward Bound (Delaware)
Current Employer:	Bank of America
Job Title:	SVP, Customer Experience Analytics
Brief Description of Duties: (Max 400 characters)	Lead a team of data analysts, focused on improving customer satisfaction
Other Employment History: (Max 250 characters)	Have been employed by Bank of America for 15 years in various roles, principally supporting marketing strategy.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Helena
Last Name:	Connors
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have over 7 years experience in the Transportation to include transit, charter bus service, car share, bicycle share and disability transport. I relocated to Charlotte, NC in 2012 for a promotion and have gained a deep appreciation for the city and the people of Charlotte. Therefore, I would like to take a more active role in helping the city to grow and prosper.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a retired US Air Force Veteran and I did serve on Airman of the Month Boards to select the most outstanding Airman from a group of 12. In the transportation business, I have been a Safety Manager, Operations Manager, and a General Manager. I understand the inner workings of transit and have working knowledge of the rules and regulations which govern interstate and intrastate commerce.
List any boards you are currently serving on:	I currently am not serving on any boards.
List any boards you have served on in the past:	Airman of the Month Boards, USAF Quality Control/ Executive Committee, Horizon Coach Lines Transportation and Maintenance Candidate Hiring Boards, UNCC
Current Employer:	University of North Carolina at Charlotte
Job Title:	Transportation Manager
Brief Description of Duties: (Max 400 characters)	Monitor and evaluate CATS and SafeRide data to provide trend and use data for distributor Work with the car share provider to ensure that vehicles are maintained and safe at all times Collect vehicle usage data from vendor and submit to Director. Monitor employee work and conduct. Comply with all federal, state, and local requirements for equipment and ADA regulations.
Other Employment History: (Max 250 characters)	1981 - 2001 USAF, Technical Sergeant 2001-2008 Broker/ Realtor 2008-2011 South West Excursions and Educational Tours - GM 2011-2014, Coach America - Horizon Coach lines - GM 2014 - UNCC Transportation Manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/07/15

First Name	Natasha
Last Name:	Corley
City:	Huntersville
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a social worker who has work in home healthcare for the past 9 years, I able to see the challenges many of the frail and elderly citizens of Mecklenburg county face. I would like to use my voice as well as my social work skills to create change with the transit services and housing options available to them.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Advanced Homecare
Job Title:	Medical social worker
Brief Description of Duties: (Max 400 characters)	Connect homecare patients with community resources Conduct home visits to ensure patient safety Interact with nonprofit agencies in the community to create partnerships for patient care
Other Employment History: (Max 250 characters)	Carolinas Healthcare System
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Jeffrey
Last Name:	Davis
City:	Cornelius
City Council District (Check your district at Locate My District)	County/Cornelius
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel as though I have good people skills, am a good listener and I'm able to remain calm when things get heated. I also have a willingness to serve our community in this volunteer role.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Previously served on ZBA from 2003-2011, served last three years as chairman. I have very good knowledge of the applicable city codes/ordinances that the ZBA deals with.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Zoning Board of Adjustment 2003-2011
Current Employer:	District Attorney's Office
Job Title:	Assistant District Attorney
Brief Description of Duties: (Max 400 characters)	Supervise 7 assistant DA's in prosecuting felony drug cases.
Other Employment History: (Max 250 characters)	NC Employment Security Commission 1994-1998
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/05/15

First Name	Frank (Gus)
Last Name:	Kretschmer
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like give back some of my time back to make Charlotte a better place to live, work, play. It is my civic responsibility.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Completed my first term on the Citizens Transit Advisory Group and look forward to another term and possible serve on another board/committee.
List any boards you are currently serving on:	Citizens Transit Advisory Group
List any boards you have served on in the past:	
Current Employer:	Infrastructure Consulting & Engineering
Job Title:	Utility Coordination Manager
Brief Description of Duties: (Max 400 characters)	Supervise utility coordinators, CAD technicians & manage sub-consultants to coordinate relocation of aerial & underground utilities for Design/Build Road/Bridge Projects. Coordinate railroad agreements for Right-of-Entry, Preliminary Engineering and Construction Agreements for Road/Bridge Projects.
Other Employment History: (Max 250 characters)	Project engineer for road/bridge projects, retired US Army.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/30/15

First Name	Daniel
Last Name:	MacRae
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been a life long rider of CATS, have an understanding of the system's strengths and weaknesses and have many ideas for improvement.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Aon Hewitt
Job Title:	Human Resources/Insurance
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Jerome
Last Name:	Miller
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a Charlotte native and the development over the last 40 years has been immaculate. I want to be a part of the future discussions of Charlotte's transportation structure, given this could be the last piece to give Charlotte that world class status the city deserves.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Unfortunately i am not a transportation expert but i do understand Charlotte's transportation needs. My father drove a cab for many years and I used to ride with him to learn my way around Charlotte. A successful city is built through transportation. The easier it is to navigate the city the more visitors, who will be attracted.
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	Neighborhood Matching Grants
Current Employer:	Wells Fargo Advisors
Job Title:	Client Service Associate
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	I provide customer service to investment clients
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/22/15

First Name	Erik
Last Name:	Moreno
City:	Huntersville
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I believe that a Charlotte and Mecklenburg county the plans for the future will ensure continued prosperity for the entire Charlotte region.</p> <p>It is very important that developments not only add residents to neighborhoods but that they also have great street presences and adds a positive impact to the overall neighborhood to continue to attract people, jobs and talent.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an excellent concept of how urban planning, how walkable areas not only make the city a better place for residents, but can also attract conventions, corporate relocations and talented workers.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Petco
Job Title:	Inventory Manager
Brief Description of Duties: (Max 400 characters)	<p>Responsible for appropriately staffing and managing the store effectively. Ensured all merchandise was appropriately accounted for and to make sure the customer experience was as quick and convenient as possible.</p> <ul style="list-style-type: none"> • Lowered overhead cost, excess payroll cost and decreased inventory loss to the lowest levels in the district.
Other Employment History: (Max 250 characters)	Family Dollar - Store Manager
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

First Name	Joshua
Last Name:	Niday
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested for two reasons. The first reason is because I am a college student with a passion for government and politics and I want to serve my City. I also want these two board specifically, because I am a regular customer for CATS. I have experienced both the good and bad and I could speak to personal experiences in those meetings that could help improve our local transit system.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently working on my Political Science degree and I am working with my University to try to add an Urban Studies as well. I have served in Student Government at my University so I know basic protocol for how to conduct myself during a meeting. I've never served for the City of Charlotte before, but I am confident that I can learn quickly and provide ideas that others may not have.
List any boards you are currently serving on:	I am not serving on any boards at the time.
List any boards you have served on in the past:	I have never served on any boards in the past.
Current Employer:	Your Event Source
Job Title:	Crew member
Brief Description of Duties: (Max 400 characters)	Work events, provide customer service, novelties and inflatables and ensuring that customers are safe at all times.
Other Employment History: (Max 250 characters)	Carowinds Wendys
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/27/15

First Name	Robert
Last Name:	Padgett
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Native American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in the Charlotte Housing Authority primarily because I am disabled, living on a small Social Security stipend, and over half of my monthly check goes to pay rent. The serious lack of affordable housing in Charlotte has been a concern of mine since I left a nursing home in 2010, after the amputation of my right leg.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I spent over 40 years working as a photojournalist/reporter in the Newspaper and Wire Service. The final 18 years, prior to becoming disabled in 2008, I was employed by Reuters, the international wire service, as their photographer for NS/SC/TN. My undergraduate degrees are in Journalism and Political from Indiana University (1978).
List any boards you are currently serving on:	none
List any boards you have served on in the past:	Elected Vice-President of the Indiana Newspaper Photographers Association in 1978.
Current Employer:	disabled
Job Title:	Photojournalist for Reuters Newspictures
Brief Description of Duties: (Max 400 characters)	I was responsible for providing daily coverage of professional sports, and breaking news in the tri-state area. Assignments included Susan Smith, Hurricane Floyd, coverage of the visits of U.S. Presidents George H.W. Bush and William J. Clinton to North Carolina, South Carolina, and Tennessee. Nominated for Pulitzer Prize for Feature Photography in 1980.
Other Employment History: (Max 250 characters)	I was hired by my hometown paper, Tipton IN Tribune at the age of 15. I provided pictures to UPI. I was awarded the Hilton U. Brown Scholarship to attend Butler. I was hired by the AI covering Southern Indiana, while finishing my degrees at IU.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Eric
Last Name:	Sanderson
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in helping the community evaluate and improve transit/transportation systems throughout the City and County. I have served on TSAC and am serving on the Transit Funding Working Group and am involved in other volunteer activities to improve th infrastructure in Charlotte to meet our transportation and development needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am civil engineer with over 26 years experience working on transit/transportation/infrastructure/development projects in and around Charlotte and I have a passion for this City to help it become a greater world class city.
List any boards you are currently serving on:	Mecklenburg County Industrial Facilities and Pollution Control Financing Authority
List any boards you have served on in the past:	Transit Services Advisory Committee
Current Employer:	AECOM
Job Title:	Program Director
Brief Description of Duties: (Max 400 characters)	I manage civil and environmental engineering projects throughout the southeastern United States.
Other Employment History: (Max 250 characters)	I have worked for several other engineering firms in Charlotte and worked for the City of Charlotte from 1988 to 1993.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	MARK
Last Name:	SHOW
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being a frequent user of mass transit at all times of the day as well as weekends and holidays, I feel that I can bring a different perspective to the advisory group or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	A long time user of mass transit in a variety of cities and a keen eye for observation.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Various
Job Title:	various
Brief Description of Duties: (Max 400 characters)	As a stagehand who works in the greater Charlotte area, I have a variety of job titles and duties, depending on the type of production.
Other Employment History: (Max 250 characters)	Various including retail and film work.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/03/15

First Name	Jackie
Last Name:	Slaughaupt
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested on serving on this board because I believe in Charlotte. I believe that transportation is an extremely vital part of a city's future growth and long term success. I am passionate about making Charlotte an amazing place to live for generations to come. What better way to do that than to become actively involved in public service?
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an expert in community engagement with deep ties to organizations in our area. I have broad experience as an advocate and public speaker. I have been selected on several occasions to serve as spokesperson for various Board initiatives. As a member of this board, I will willingly volunteer time, energy and ideas.
List any boards you are currently serving on:	Director - Charlotte Symphony Board Vice-Chair - Caroline Calouche & Co. Board
List any boards you have served on in the past:	Chair Vice President of Fundraising, Symphony Guild of Charlotte President, Oratorio Singers of Charlotte Board Advocate and Member, Vote Yes for City Bonds 2014 - Charlotte Chamber Campaign AFP Emerging Philanthropist of the Year 2012 Grant Panelist, Arts and Science Council
Current Employer:	Merrill Lynch/Bank of America
Job Title:	Marketing Strategist
Brief Description of Duties: (Max 400 characters)	Responsible for strategically planning sponsorships, client events and community engagement with return on investment oversight. Over 15 years of communications, marketing and business strategy experience.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/24/15

4 Appointed By Mayor (M)
 8 Appointed By City Council (C)

HISTORIC DISTRICT COMMISSION - CHARLOTTE

(12 Members)
 O

Last Revised Date:

Membership - One member shall represent the Charlotte-Mecklenburg Planning Commission and shall be recommended for appointment by that commission for a one year term. Each of the Historic districts - Fourth Ward, Plaza-Midwood, Dilworth, Wesley Heights and Hermitage Court shall be represented by one residential property owner (Council appointment). The membership will be expanded by one (a property owner) for each newly designated district. The Board of Directors of neighborhood association of each district shall recommend nominations for their position in compliance with the associations's by-laws, but such recommendations shall not be binding on the City Council.

On April 17, 2006, City Council approved Ordinance No. 3256-Z creating Hermitage Court Historical District. On May 17, 2010, City Council approved Ordinance No. 4419-Z, creating the Wilmore Historic District Overlay. The new historic district will be represented by one residential property owner who shall be appointed by the Mayor.

In addition, the Dilworth Historic District, because of its make-up, shall be represented by the operator of a business in that district.

If any of the district representatives ceases to be a property owner in the respective historic district, that appointee shall be permitted to continue in his position if more than fifty (50) percent of his term has been served.

A majority of the membership shall have demonstrated special interest, experience, or education in history, architecture, and or other relevant discipline; all must reside within the corporate limits of the City of Charlotte- both criteria required by State Statute. Terms are for three years and no member may serve on the Commission for more than two full consecutive terms.

Responsibilities - To ensure the preservation of any areas, structures, site and objects that are significant elements of the cultural, social, economic, political, or architectural history of Charlotte; to safeguard the heritage of the city through the preservation and conservation of historical areas for the education, pleasure, and enhancement of the residents of the City.

Legend:

A-L	At-Large
BOD	Business/Operator Dilworth
PLC	Planning Commission Representative
ROD	Resident/Owner/Dilworth
ROF	Resident/Owner/Fourth Ward
ROH	Resident/Owner/Hermitage Court
ROP	Resident/Owner/Plaza-Midwood
ROW	Resident/Owner/Wilmore
ROWH	Resident/Owner/Wesley Heights

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Belinda Corbus W/F	C	A-L	6	4/23/2012		3 yrs	06/30/2015
Dominick Ristaino W/M	C	BOD	1	6/22/2009	5/12/2014	3 yrs	06/30/2017
Donald Duffy W/M	C	A-L	4	4/26/2010	4/8/2013	3 yrs	06/30/2016

James Haden W/F	C	ROF	2	10/27/2014		Unexp	06/30/2016
Lisa Yarbrough W/F	C	ROH	1	4/9/2012		3 yrs	06/30/2015
Rodric Lenhart W/M	C	ROWH	2	4/14/2014		Unexp	06/30/2016
Tamara Titus W/F	C	ROD	1	4/14/2014		Unexp	06/30/2016
Thomas Egan, III W/M	C	ROP	1	4/12/2010	4/8/2013	3 yrs	06/30/2016

Mayor

Debra Glennon W/F	M	A-L	1	5/12/2009	10/12/2012	3 yrs	06/30/2015
Mattie Marshall N/F	M	A-L	2	6/24/2013		3 yrs	06/30/2016
Michael Sullivan N/M	M	PLC	1	6/18/2014		1 yr	06/30/2015
Tim Bender N/M	M	ROW	3	3/11/2013	7/1/2013	3 yrs	06/30/2016

NO APPLICATIONS RECEIVED FOR HERMITAGE
COURT REPRESENTATIVES

At-Large Representatives

First Name	Christopher
Last Name:	Allred
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a Fourth Ward resident and licensed architect interested in working with the city to ensure Charlotte continues to grow in a positive direction especially within its Historic Districts.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived in Charlotte the past 22 years and in Fourth Ward the past 14 and have grown to appreciate the direction the city has taken in my time here and want to continue to see this progress continue. As a registered architect and AIA member, I take a keen interest in the city as it's being developed, how it grows and how it utilizes the environment.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	RBA Group
Job Title:	Design Director, Multi-Family and Hospitality
Brief Description of Duties: (Max 400 characters)	Design all projects within the office to ensure quality work inhabits our built environment.
Other Employment History: (Max 250 characters)	FMK Architect, Habitat Architecture Group
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	As I do work in the architecture industry, I would have to recuse myself from reviewing any work prepared buy my firm.
Date Signed:	01/29/15

First Name	Belinda (Lili)
Last Name:	Corbus
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have already served on the Historic District Commission (At-Large position) for the past three years and my term is nearing its end. I would like to serve for another term, if it is permitted (HDC Administrator John Howard has indicated to me his approval of my application for a second term).
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an Emeritus Prof. of Art History (UNCC). I am now an Independent Scholar & part-time Realtor, so my areas of expertise often align with issues and concerns pertinent to the HDC. am also comfortable and familiar with the process of working cooperatively with the public, staff, and other Board members having worked in public education (state universities) for about two decades.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	In Charlotte, I have served only on a couple of boards at a couple of arts organizations in past years (Light Factory, Actor's Theatre), that I can recall (and none for City/Co. other than the HDC).
Current Employer:	Self
Job Title:	Independent Scholar and Realtor
Brief Description of Duties: (Max 400 characters)	As a scholar, I research, write, present, and publish in the field of art history (specialties: history of photography, women in the arts). As a Realtor, I work in all areas of residential real estate, with Rossier Realty.
Other Employment History: (Max 250 characters)	Assoc. Prof. (Art Dept.) - UNCC, 1993-2006 Assist. Prof. (Art Dept.) - U of Montana, Missoula, 1991-1993
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/30/15

First Name	John
Last Name:	Fryday
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My work with the Planning Department on stakeholder groups, in workshops, and on behalf of my neighborhood in helping to write the PED and TOD ordinances have brought out my profound interest in the Planning Commission and Historic District Commission. I find this late in my career I finally have time to serve
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an architect who has been through the development process- from submittal, through Planning, through City Council hearings and eventually to overseeing the building of the 'approved ' plan I have intimate knowledge of how the Planning process works. My work with HDC has been as applicant and working with the other 5 HD neighborhoods to support and strengthen the work of the HDC.
List any boards you are currently serving on:	Dilworth Community Association
List any boards you have served on in the past:	
Current Employer:	Fryday & Doyme Architecture/ Interior Design
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Oversee marketing and projects for the firm. Rezoning, Planning issues and HDC projects are usually handled by me. Run meetings; facilitate client meetings for programming and construction; research into solutions to complex problems.
Other Employment History: (Max 250 characters)	Employed in Charlotte in architecture since I moved here in 1974! Have worked at Wolf Associates (defunct), JN Pease, and our own firm.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	We have rare occasion where a project on which we are employed would come before the zoning committee of the Planning Commission, or HDC on which I would naturally remove myself from the process.
Date Signed:	04/16/15

First Name	Jason
Last Name:	Murphy
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As Charlotte continues to grow and the popularity of the in town historic districts continue to develop, I would like to help play a part in maintaining their historic character and charm. It is not only important to remember where Charlotte is going, but also where it has been. I am a Charlottean for over 20 years and would like to serve the city I now call home.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived in the Dilworth Historic District since 2006 and have renovated and sold numerous homes in historic districts throughout Charlotte since 2004. I am a licensed NC General Contractor and Real Estate Broker and I would like to become more involved with the re-development of the historic neighborhoods in Charlotte.
List any boards you are currently serving on:	The Cathedral of St. Patrick's - Buildings and Grounds Chair 2009-present Knights of Columbus Council 770 - Board of Trustees 2014 to present Mecklenburg County GOP Delegate
List any boards you have served on in the past:	2009-2013 Grand Knight for Knights of Columbus Council 770 North Carolina Association of Realtors Directors 2005-2006 2004 Leadership Development Charlotte Regional Realtors Association
Current Employer:	Daedalus Properties
Job Title:	Owner, Broker In Charge, and Licensed General Contractor
Brief Description of Duties: (Max 400 characters)	Day to day operations of Real Estate and Construction Firm including property acquisitions, development, and management.
Other Employment History: (Max 250 characters)	Realty Executives Allstars - Charlotte - Broker In Charge 2005-2008
Education:	Some College - LSU and CPCC
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/29/15

First Name	David
Last Name:	Smith
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	First and foremost its an opportunity to give back to the community and a chance to learn more about the historical districts within charlotte. I believe one of the most important parts of HDC is preserving the character associated within each district and ensuring renovations are performed in a consistent manner.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	In my past I've had the opportunity to restore and preserve several older homes and have thoroughly enjoyed the history of the community that comes with each one. I've also had the opportunity to attend several meetings and learn the process of the meetings.
List any boards you are currently serving on:	No city boards.
List any boards you have served on in the past:	No city boards.
Current Employer:	Barringer & Smith Properties, LLC
Job Title:	Property Developer
Brief Description of Duties: (Max 400 characters)	I am a young entrepreneur and real estate developer who has from time to time had an interest in properties that are located within historic districts.
Other Employment History: (Max 250 characters)	In addition to property development I'm actively involved in several different industries including the finance , general brokerage, and rental property management.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	If appointed to the Historic District Commission and if such a property I'm involved with the development were to come before the Commission where I'm serving on it, I would recuse myself from consideration of that property.
Date Signed:	10/08/14

First Name	Chris
Last Name:	steude
City:	charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've lived in Charlotte for over a decade and I have developed a love for the city. I would love to have the opportunity and honor to help shape its future.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	i am a graduate of UNC-C with a degree in architecture. I've had a diverse range of practice experience in a variety of different job types
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	stewart-cooper-Newell architects
Job Title:	Project Manager
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Queen
Last Name:	Thompson
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Have 47 years experience as a social worker, juvenile probation officer, coordination of educational services children with special needs, hospital social worker. Masters Degree in mental health counseling.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Married to career military spouse. Lived in Delaware, Oklahoma,. At the request of the military police and local law enforcement agency, I was one of the founders of a battered women's shelter ACMI in Altus, Oklahoma. I was a social worker with the "Willie M" program.
List any boards you are currently serving on:	Currently not active on any boards. Earlier this year I was on the NAACP Board. Currently not serving.
List any boards you have served on in the past:	Juvenile Services Board, United Way, Battered Women, and Charlotte Mecklenburg Branch of the NAACP
Current Employer:	Retired Charlotte-Mecklenburg Schools
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Union County DSS, Monroe, NC; DSS in Dover, De; Dept of Mental Health; Vernon, Tx; Taliferro Mental Health, Altus, Ok; Oklahoma Vocational Techniceal Schools, Altus, Ok; ; Jackson Co. Hosp. Altus, Ok;Charlotte-Meck Schools 17 years.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/01/15

First Name	Christina
Last Name:	Tierce
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been a Charlotte resident for nine years. Two years ago I purchased my first home in Charlotte, making personal goals to invest my time and energy into the Charlotte community. I have a deep interest in the community and the processes that affect changes and advancements in our neighborhoods and economy. I have the time and resources necessary to serve the committee's needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an Associate of Arts degree from CPCC. I plan to finish my bachelor's degree at Queens University majoring in Art History, minoring in Arts Leadership and Administration. For ten years I have held various positions that included administrative assisting, business management, project management, finance/information management, volunteer work for state senate and local city council campaigns.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Student
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

At-Large

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

13 Appointed By City Council (C)
 7 Appointed By Mayor (M)

KEEP CHARLOTTE BEAUTIFUL
 (20 Members)

Membership - Appointments are for three-year terms and appointees may reside anywhere in Mecklenburg County. No member may serve more than two consecutive full terms.

Responsibilities - Coordinate and participate in neighborhood community improvement projects, Adopt-A-City Street, neighborhood recognition, the Great American Cleanup, and litter prevention programs. Promote partnership between citizens, businesses, and government to ensure a clean and healthy environment. Includes hands-on project work, primarily in the Spring and Fall.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Audrey Singer W/F	C		1	4/13/2015		3 yrs	06/30/2018
Camille Cunningham W/F	C		3	7/22/2013		Unexp	06/30/2016
Francene Greene B/F	C		5	9/8/2014		Unexp	06/30/2017
James Hildreth W/M	C		1	4/27/2015		Unexp	06/30/2017
Joshua Arnold W/M	C		6	9/8/2014		Unexp	06/30/2015
Joshua Middleton I/M	C		2	11/10/2014		Unexp	06/30/2015
Kelley Hyland W/F	C		4	1/28/2013	4/8/2013	3 yrs	06/30/2016
Lawrence Ferri W/M	C		1	11/8/2010	4/9/2012	3 yrs	06/30/2015
Michael Zytow W/M	C		4	1/13/2014		Unexp	06/30/2016
Russ Ferguson W/M	C		1	7/23/2012	4/8/2013	3 yrs	06/30/2016
Russell Adams W/M	C		1	7/22/2013	5/12/2014	3 yrs	06/30/2017
Sara Zdeb W/F	C		4	11/10/2014		Unexp	06/30/2015
Tiffany Hughes B/F	C		2	4/27/2015		3 yrs	06/30/2018
<u>Mayor</u>							
Ann Wood N/F	M		6	6/24/2013		Unexp	06/30/2015
Charles Jewett W/M	M		6	12/2/2013		Unexp	06/30/2015
Deborah Robinson W/F	M		1	6/17/2014		Unexp	06/30/2015
Joseph Franco W/M	M		1	12/2/2013	7/3/2014	3 yrs	06/30/2017
Robert Combs W/M	M		6	6/17/2014		3 yrs	06/30/2017
Samantha Pendergrass W/F	M		1	12/2/2013		3 yrs	06/30/2016
Theresa Rosa-Corey U/F	M		1	3/13/2015		3 yrs	06/30/2018
Vineta Pritchard B/F	M		4	6/17/2014		3 yrs	06/30/2017

First Name	Maritza
Last Name:	Adonis
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Multi-Ethnic
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/committees for the following reasons: 1) I will be taking Administrative Law for Fall 2014 and would like to receive first-hand knowledge of local government operations; 2) I have newfound passion for the City of Charlotte; and 3) I would potentially love to serve on the Council one day.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My former experiences serving on national boards, coordinating and implementing statewide initiatives and current enrollment in Administrative law, qualify me to serve on a Charlotte City Council board.
List any boards you are currently serving on:	American Bar Association-Law Student Division-Fourth Circuit Governor-Resolutions and Advocacy Co-Chair; National Black Law Student Association-Southern Region Pre-Law Director;
List any boards you have served on in the past:	United States Student Association-Southeast Regional Chair; Student National Medical Association-Board Member; AIDemocracy-Student Advisory Board Member; UNC Association of Student Governments-NC State Delegate; and NC State Provost Advisory Council for the Status of Women.
Current Employer:	Student at Charlotte School of Law
Job Title:	Rising 2L
Brief Description of Duties: (Max 400 characters)	Partaking in a genuine student-focus and practice-ready legal education that is challenging, exciting and motivating me to serve, lead and love my life simultaneously. Receiving professional training that is enhancing the collaborator, contemplator, innovator, leader and most of all free-thinker that I am and to play a leading role in the application and creation of law.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/12/14

First Name	casey
Last Name:	brewer
City:	Matthews
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a strong interest in Crime Prevention Through Environmental Design and one of the core principal's of that philosophy is city beautification. I believe clean and visually interestin places can help foster a sense of place and thus encourage positive behaviors and deter unwanted behaviors.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Architectural Design, Sustainable practices, Recycling
List any boards you are currently serving on:	none
List any boards you have served on in the past:	Keep Charlotte Beautiful 2009 -2012
Current Employer:	LS3P
Job Title:	Architectural Intern
Brief Description of Duties: (Max 400 characters)	Design and construction documents for Schools and recreational centers.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/25/15

First Name	Matthew
Last Name:	Cherep
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a proud resident of Charlotte. After attending Davidson College and meeting my wife, we decided to make Charlotte our home. In 2013, we were married here in beautiful Uptown Charlotte. In 2014, we were lucky enough to purchase our first home in the Elizabeth. I would appreciate the opportunity to give back to the city that has given us so much happiness.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As an attorney at Womble Carlyle Sandridge & Rice, I bring both analytical and legal skills to the committee.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None
Current Employer:	Womble Carlyle Sandridge & Rice
Job Title:	Attorney
Brief Description of Duties: (Max 400 characters)	I represent large financial institutions in consumer finance litigation in state and federal courts.
Other Employment History: (Max 250 characters)	Mecklenburg County Public Defenders Office. Los Angeles County Department of Public Works. Los Angeles County Public Defenders Office.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Sheila
Last Name:	Etheridge
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I relocated to Charlotte almost 15 years ago and have worked here, paid taxes, and been a good citizen. I would like to effect change while at the same time do something useful and fulfilling.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My abilities and background lean toward the legal profession which enable me to see both sides of any situation in an objective manner. I have common sense.
List any boards you are currently serving on:	National Coalition of 100 Black Women, Queen City Metropolitan Chapter. (I am a volunteer with Performing Arts Center; I do not serve on its board.)
List any boards you have served on in the past:	Urban League Guild Metrolina Paralegal Association Urban Bankers Coaliton (NY)
Current Employer:	Wishart Norris P.A.
Job Title:	North Carolina State Bar Certified Paralegal
Brief Description of Duties: (Max 400 characters)	Legal support services to senior partners in tax and commerical law areas of practice; research, interaction with all people -- clients, outside attorneys, vendors, court personnel, co-workers, etc. communication and technical skills.
Other Employment History: (Max 250 characters)	Early years was civil service worker for Social Security Administration and later for First U.S Army Judge Advocate General; private import/export companies, private foundation; Unite Presbyterian Church-USA Headquarters and private law firms.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/25/14

First Name	Charles
Last Name:	Fennell
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Non Affiliated
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I bring a lot of institutional experience in working with Housing, living in Charlotte for the last 26 years and having a spouse who has worked to help beautify the East side and what that experience has met to that part of the city. I would like to bring my experience, living knowledge to any board or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Spectrum Properties
Job Title:	Operations Manager
Brief Description of Duties: (Max 400 characters)	Vendor and Client relations for Spectrum Properties, responsible for the oversight of services and proposals.
Other Employment History: (Max 250 characters)	20 years working at the same property, under two different property owners.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Sharon
Last Name:	Geter
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to be a part of the changes taking place in the community i live in. I know there are good law abiding citizens who want and need the reputation to change for the North sid of Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have the ability to get out and talk to people from all walks of life. I've worked with my church group to walk through disadvantaged neighborhoods and speak/pray with people who live there and may be going through hard times. We did this every other Saturday for a month just to show people someone cares.
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	n/a
Current Employer:	Rotech Medical
Job Title:	
Brief Description of Duties: (Max 400 characters)	Patient Accounts Rep. Verify insurance for patients accounts, contacting doctors office for medical records, speaking with patients concerning their DME and verifying their personal information on file.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/31/15

First Name	orlando
Last Name:	JAcobs
City:	charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a community liason , I have been involved with ensuring diversity and transparency remain an effective element towards progress. I believe that it takes a person of great strength and commitment to oversee the progress residents and citizens alike wish to see and as a young individual filled with passion to seek change wish to partake in that growth
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As the president of the Citiside home owners association I have partnered with keep charlotte beautiful in mu community and connected residents with area responsibility. I have motivated individual to be responsible in areas that otherwise became nuisances and enjoy benefiting the welfare of others .
List any boards you are currently serving on:	paralegal society of central piedmont (Cato campus) Citiside home owner association (president)
List any boards you have served on in the past:	n/a
Current Employer:	N/a
Job Title:	n/a
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/31/15

First Name	Carmen
Last Name:	Johnson
City:	Charlotte
City Council District (Check your district at Locate My District)	2613 Dellinger Dr 28269
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I care about my community and how I can contribute and help shape and form it.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have volunteered with the International House of Charlotte for the past two years tutoring immigrants on passing the Immigration test.
List any boards you are currently serving on:	I also currently sit on the board the 2014 Chief Learning Officer Business Intelligence Board.
List any boards you have served on in the past:	
Current Employer:	Wells Fargo
Job Title:	Project Coordinator
Brief Description of Duties: (Max 400 characters)	Support Leadership program designed for top performers within Wells Fargo.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Martin
Last Name:	Joseph
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Having lived in Charlotte for nearly 16 years and seen this city transform before my eyes, I want to get more involved in the community from a civic viewpoint.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I've operated my own business for 14 years and have form a number of local relationships with those in the Charlotte-Mecklenburg community. I understand the need for new ideas and to provide leadership to the community from which I make a living.
List any boards you are currently serving on:	Board Member, Kappa Foundation of Charlotte (Marketing Liaison)
List any boards you have served on in the past:	Board Member, Kappa Alpha Psi Fraternity (Charlotte Chapter). Regional Representative (North Carolina & Southern West Virginia), Kappa Alpha Psi Achievement Commission, Kappa Alpha Psi Fraternity. Central Piedmont Community College Computer Training Advisory Board (Past Member)
Current Employer:	TechnikOne
Job Title:	Partner
Brief Description of Duties: (Max 400 characters)	Digital marketing agency where I oversee business operations and creative execution for all client projects
Other Employment History: (Max 250 characters)	Capital markets auditor for NationsBank (now Bank of America)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/10/14

First Name	Chris
Last Name:	Miller
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've volunteered with Keep Charlotte Beautiful cleanups and I want to further my commitment to the group's efforts.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Greater Media Charlotte (WBT Radio)
Job Title:	Managing editor
Brief Description of Duties: (Max 400 characters)	My primary responsibility is the writing and production of afternoon newscasts on WBT Radio. I also help oversee a staff of six employees with coverage plans and story assignments.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/16/15

First Name	Amanda
Last Name:	Mitchell
City:	Charlotte
City Council District (Check your district at Locate My District)	9
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am new to the Charlotte area. I moved here last May from outside of DC. I am involved in various organizations including Rotary International, and would like to provide a lasting impact on my community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked for a nonprofit, and various event planning firms in Charlotte and DC. I am passionate to helping my community.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	In transition
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/23/14

First Name	Allison
Last Name:	Popp
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Since moving to Charlotte nearly two years ago, I have been exploring opportunities to give back to this community. Given my interest in the outdoors and my love for the beauty that Charlotte holds, I researched Keep Charlotte Beautiful. I have the time and energy to make a significant commitment to this organization and believe in its mission and work.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As an attorney, I have developed strong writing, communication and leadership skills. Additionally, I am very organized and committed to activities that I invest in. I believe these skills and qualities will help me to make a great contribution to Keep Charlotte Beautiful.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	U.S. Chief District Court Judge Frank Whitney
Job Title:	Law Clerk
Brief Description of Duties: (Max 400 characters)	As one of Judge Whitney's law clerks, I handle a portion of his civil litigation docket. In this capacity, I review motions and briefs, discuss cases with Judge Whitney, and write orders.
Other Employment History: (Max 250 characters)	Prior to joining Judge Whitney's Chambers, I worked as an associate at Nelson Mullins. I also spent six years working on Capitol Hill in Washington, D.C. before attending law school.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Laura
Last Name:	Sieckmann
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am an active member in my community and care deeply for the city of Charlotte. I would enjoy working with others to creatively identify and execute methods to improve Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a background in public relations in addition to years of experience volunteering for communities. I have also worked in communication for City Government in the past.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Domestic Engineer
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/04/14

First Name	Ryon
Last Name:	Smalls
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/ committees as they will allow me to be an assistance to Charlotte's most vulnerable citizens. I believe that my youthful energy, creativity, and ability to analyze situations will be beneficial in serving those that need our help most.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a passion for working with underprivileged citizens and have experience doing so as an intern for the Urban League of the Upstate. My leadership skills of discipline, coordinating, teamwork and public speaking have been well enhanced by my military training. Furthermore, I have demonstrated the ability to spot issues, analyze and apply ideas through legal research in my current studies.
List any boards you are currently serving on:	Juvenile Crime Prevention Council for Mecklenburg County
List any boards you have served on in the past:	
Current Employer:	United States Army Reserve - National Guard
Job Title:	Second Lieutenant
Brief Description of Duties: (Max 400 characters)	A manager, supervisor, and leader of 22 soldiers. Managing and delegating tasks that I have developed in order to complete orders that have been assigned to me.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/23/15

First Name	Christina
Last Name:	Tierce
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been a Charlotte resident for nine years. Two years ago I purchased my first home in Charlotte, making personal goals to invest my time and energy into the Charlotte community. I have a deep interest in the community and the processes that affect changes and advancements in our neighborhoods and economy. I have the time and resources necessary to serve the committee's needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an Associate of Arts degree from CPCC. I plan to finish my bachelor's degree at Queens University majoring in Art History, minoring in Arts Leadership and Administration. For ten years I have held various positions that included administrative assisting, business management, project management, finance/information management, volunteer work for state senate and local city council campaigns.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Student
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

First Name	Regina
Last Name:	Tisdale
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving because I want to help the community learn what the city has to offer
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have service on the Housing Appeals board
List any boards you are currently serving on:	
List any boards you have served on in the past:	Housing Appeals
Current Employer:	HealthPort Inc
Job Title:	Release of Information Specialist
Brief Description of Duties: (Max 400 characters)	Travel various facilities to copy medical information
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/25/14

First Name	Amy
Last Name:	Villegas-McCleave
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Other
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in neighborhoods connected with public communications, arts and beautiful surroundings. It is my philosophy that citizens of Charlotte should have access to the best Charlotte has to offer. This should be done at any socioeconomic level.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a native of the city and have the passion to assist citizens.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Communications Coordinator (Admissions Office)
Brief Description of Duties: (Max 400 characters)	Coordinate all communications (print & electronic) for potential in-coming students to the university.
Other Employment History: (Max 250 characters)	Charlotte School of Law - Career Services (part-time) CPCC - Office of EECO - Assistant (part-time) Charlotte Meck. School - Myers Park Tutor (part-time)
Education:	B.A. - Organizational Communications - Pfeiffer Univ
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/26/15

3 Appointed By City Manager (CM)

3 Appointed By Mayor (M)

5 Appointed By City Council (C)

PASSENGER VEHICLE FOR HIRE BOARD

(11 Members)

B/O

Last Revised Date:

Membership - This committee was approved by City Council on May 8, 2000. Initial terms will be staggered with all future terms being for three years.

The Mayor's appointments shall be as follows: **Category #1**- one (1) taxicab, limousine or other vehicle for hire company owner; **Category #2**- one (1) shall be a driver or chauffeur; **Category #3**- one (1) representative of the Hospitality & Tourism Industry. The Mayor shall designate one of the 11 members as chairman.

The City Council's appointments shall be as follows: **Category #1**- one (1) taxicab, limousine or other vehicle for hire company owner; **Category #2**- one (1) is the vehicle owner of a passenger vehicle for hire or limousine; **Category #3**- one (1) representative of the Hospitality & Tourism Industry; **Category #4**- one (1) a user of passenger vehicles for hire; **Category #5**- one (1) person with a disability or a representative from an organization that represents persons with disabilities.

The three (3) members appointed by the City Manager shall be citizens with no financial interest or business affiliation with either the passenger vehicle for hire, limousine or hospitality/tourism industries.

All members are required to live in Mecklenburg County and a local background check will be conducted on all nominations.

Responsibilities - Ensure to preserve the safety, welfare and proper of the visitors, and citizens of Charlotte using passenger vehicles for hire and limousines through the enforcement and regulations of the policies and provisions within the Passenger Vehicle for Hire Ordinance.

the duties include: 1) hearing and ruling on appeals as submitted to the board from company owners, drivers and others as outlined within the ordinance; 2) review, establish, and monitor taxicab rates (through industry information and public hearings); 3) review and monitor the number of company, vehicle, and driver permits to ensure proper servicing of the public by the passenger vehicles for hire industry (results of which would be recommendations to City Council).

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Category #1</u>							
Mayur Khandelwal O/M	M		3	12/4/2009	11/27/2013	3 yrs	07/01/2016
Robert Walker B/M	C		3	7/23/2012		3 yrs	06/30/2015
<u>Category #2</u>							
Abdirahman Duale N/N	M		2	8/11/2010	11/27/2013	3 yrs	07/01/2016
Andrew Thompson W/M	C		Y	11/10/2008	6/25/2012	3 yrs	07/01/2015
<u>Category #3</u>							
Diatra Fullwood B/F	C		1	6/25/2012		3 yrs	07/01/2015
William Dobbins B/M	M		5	8/4/2011	11/27/2013	3 yrs	07/01/2016
<u>Category #4</u>							
Carolyn Carr B/F	C		2	10/9/2006	6/25/2012	3 yrs	07/01/2015

Category #5

Byron Mumford B/M

C

2 4/14/2014

Unexp 06/30/2015

City Manager

Helena Connors U/F
Mark Frietch U/M
Sheila Etheridge U/F

CM
CM
CM

1 2/19/2015
1 2/19/2015
1 2/19/2015

Unexp 07/01/2018
Unexp 07/01/2018
Unexp 07/01/2018

Category 1:

(Taxicab, limousine or other vehicle for
hire company owner)

First Name	Mohamed
Last Name:	Moustafa
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I do like to serve the people where I have knowledge and experience
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	1) I grown family or my father was the chief of the Police Department of the port of and three and Alexandria city Egypt. 2) I have been living in Charlotte North Carolina since 1986 and I am the owner of Universal Cab company since 1992 when I started this company from the ground up. 3) I run for city council at large in 2011for Republican Party.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	Universal cab company INC.
Job Title:	Owner/pres.
Brief Description of Duties: (Max 400 characters)	Negotiate deals but buying cars and other equipment Run own business from day today making all decisions about hiring and firing employee. Make a salary band taxes and filing taxes also balance cheat of the company financially.
Other Employment History: (Max 250 characters)	I have been working for Universal Cab Company Inc. says not since May, 08 1992
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/26/14

First Name	Robert
Last Name:	Walker
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I just completed serving my first 2 year term on this board and I am passionate and interested in the continual development and successful operations of the transportation processes in the Charlotte Mecklenburg area.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I served as President of the Local Union for 18 years. I have worked in the transportation industry in the Charlotte market for 17years.
List any boards you are currently serving on:	Passenger Vehicle for Hire
List any boards you have served on in the past:	Local Union Board Elders Board - Church Trustee Board - Church
Current Employer:	Walkers Transportation & Shuttle Service, LLC
Job Title:	Manager
Brief Description of Duties: (Max 400 characters)	Oversee transportation operation that services the airline industry, hotels, and corporations in the Charlotte Metropolitan Area
Other Employment History: (Max 250 characters)	Retired in 2007 after 32 years of service at George Weston Baking Company
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/30/15

Category 5:

(Person with a disability or representative from an organization that represents persons with disabilities.)

First Name	Byron
Last Name:	Mumford
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interest in serving on the Passenger Vehicle for Hire Board to help better serve the public especially our unemployed veterans.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	US Navy veterans. Love to work with people.
List any boards you are currently serving on:	PTA Board as Treasurer
List any boards you have served on in the past:	Finance Board-Church
Current Employer:	Retire
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	UTC 2013-2013, General Electric 2005-2010, Rolls-Royce 1985-2005, US Navy 1978-1985,
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/24/14

THE FOLLOWING APPLICANTS DO NOT
FIT THE CATEGORY REQUIREMENTS

First Name	John
Last Name:	Ashby
City:	Charlotte
City Council District (Check your district at Locate My District)	Southwest Charlotte, near District 3
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a long-term citizen of Mecklenburg County, I have a vested interest in issues related to transit and personal transportation. As an experienced technology professional, I believe I can provide insight into the tools being used to develop new markets for passenger transportation. As a former user of CATS/LYNX, I also have valuable input regarding mass transit in the city.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an experienced technical professional, which provides insights into the particulars of the technologies being used to create the new drivers-for-hire market. I also have done software development in the logistics field, which is closely related. As a former rider of CATS/LYNX, I also have input on ways to improve customer service in mass transit.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Bank of America
Job Title:	Application Support Engineer
Brief Description of Duties: (Max 400 characters)	Technical support of a wide array of applications.
Other Employment History: (Max 250 characters)	Wells Fargo, SSI Schaefer, RedPrairie
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/08/14

First Name	Manuel
Last Name:	Betancur
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Because I am an active member of this community who wants to contribute to make Charlotte a better city for my children. As an american citizen but also as an immigrant I want to be the voice of all those thousand of new comers who already have or are starting a business in Charlotte, and because I still believe in the American Dream, I still believe that every person can fight for their dreams.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I own the oldest Latino bakery in Charlotte founded twenty years ago. We went from 6 employees to 20 and currently sell our products in almost 100 stores in NC and Virginia, including Harris Teeter. I also founded the first designated driver company in Charlotte. 15 years ago when I was in college I was a dish-washer, finish college and have been an entrepreneur ever since.
List any boards you are currently serving on:	Member of the Latin American Chamber of Commerce. Member of the Action NC, Latin American Coalition, Raising Up.
List any boards you have served on in the past:	
Current Employer:	Las Delicias Bakery, Charlotte's Angels, and Mamas Coffee House
Job Title:	CEO of the three Companies
Brief Description of Duties: (Max 400 characters)	Management for the three different kind business, Sales representative, new products development, decision maker.
Other Employment History: (Max 250 characters)	International Broker. Second lieutenant for the Colombia Navy- Special Forces. Kinder Garden and middle school teacher. Gardener, roofing and general construction. Dishwasher.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/13/15

First Name	Warren
Last Name:	Neff
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because it is an opportunity to get involved with and serve my community. I think both my degree in college and experience living abroad, as well as my experience with NC State Employees' Credit Union would allow me to be an asset to the citizens of the city.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	NC State Emoloyees' Credit Union
Job Title:	Financial Services Representative I
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	11/03/14

First Name	AASHIMA
Last Name:	RODKEY
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on this board to better serve my community. Given that there have been many changes (primarily ridesharing) to how people hire vehicles, this board is more important than ever. Travelers, citizens, and industry representatives' concerns must be of the utmost importance; I hope to have an impact in this area. As a frequent passenger my input could be an asset to this board.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Professionally I have worked for Carolinas Healthcare System and Central Piedmont Community College. Throughout my career interpreting and ensuring compliance with federal/state/local regulations have been of importance; this experience would help me serve on this board. In addition, I address organization-wide concerns and believe my sound judgment and communication abilities would be beneficial.
List any boards you are currently serving on:	I have served on the board of trustees with a local non-profit organization, The Kilah Davenport Foundation. I am also a current member of the National Safety Council, and American Society for Safety Engineers. I am registered with the American Registry for Diagnostic Medical Sonography and the American Registry of Radiologic Technologists.
List any boards you have served on in the past:	I have served on the board of trustees with a local non-profit organization, The Kilah Davenport Foundation. I am also a current member of the National Safety Council, and American Society for Safety Engineers. I am registered with the American Registry for Diagnostic Medical Sonography and the American Registry of Radiologic Technologists.
Current Employer:	Central Piedmont Community College
Job Title:	Health and Safety Specialist
Brief Description of Duties: (Max 400 characters)	This position: Works with local, state, and federal health and safety agencies to ensure compliance Addresses questions and concerns regarding communicable diseases, and safety issues Manages service provider contracts while implement process improvement measures Manages community and organization-wide health and safety events and outreach program Fund and resource management
Other Employment History: (Max 250 characters)	Carolinas Healthcare System
Education:	College

Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/30/14

2 Appointed By Mayor (M)
 2 Nominated By School Board (SB)
 4 Appointed By City Council (C)
 6 Appointed By County Commission (Y)

PLANNING COMMISSION
 (14 Members)

Membership - The commission operates under a December 19, 1988 Interlocal Cooperation Agreement between the City of Charlotte and the County of Mecklenburg. Members must be residents of Mecklenburg County.

Responsibilities - To guide growth and development for the City of Charlotte and the unincorporated areas of Mecklenburg County through short and long term planning. The Zoning Committee makes recommendations concerning rezoning, special use permits, subdivision approval and site plan review. The Planning Committee makes recommendations concerning land use, transportation plan approval and implementation and ordinance text amendments.

Legend:

PC Planning Committee
 ZC Zoning Committee

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
A. Cozzie Watkins B/F	C	PC	5	1/27/2014		Unexp	06/30/2015
Dionne Nelson B/F	C	ZC	1	4/22/2013		3 yrs	06/30/2016
Karen Labovitz W/F	C	ZC	6	4/25/2011	6/23/2014	3 yrs	06/30/2017
Tracy Dodson W/F	C	PC	6	9/22/2008	4/8/2013	3 yrs	06/30/2016
<u>County</u>							
Andrew Zoutewelle W/M	Y	PC	1	6/2/2009	4/17/2012	3 yrs	06/30/2015
Deborah Ryan W/F	Y	PC	4	1/18/2012	4/17/2012	3 yrs	06/30/2015
Emma Allen B/F	Y	ZC	1	9/5/2007	5/21/2013	3 yrs	06/30/2016
Michael Sullivan N/M	Y		1	7/1/2013		3 yrs	06/30/2016
Nancy Wiggins W/F	Y	PC	7	3/19/2014	6/17/2014	3 yrs	06/30/2017
Raymond Eschert W/M	Y	ZC	7	1/18/2012	6/17/2014	3 yrs	06/30/2017
<u>Mayor</u>							
Tom Low W/M	M	PC	1	6/18/2012		3 yrs	06/30/2015
Tony Lathrop W/M	M	ZC	6	5/10/2011	7/3/2014	3 yrs	06/30/2017
<u>School Board</u>							
Dwayne Walker N/M	Y	PC	Y		4/17/2012	3 yrs	06/30/2015
Randall Fink W/M	C	PC	5	6/24/2013		3 yrs	06/30/2016

First Name	Mark
Last Name:	Abruzino
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	It's time to serve. It is important to give back to the community and serving on one of these committees is a small part in giving back.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Broad background in business. Numerous interaction with other outstanding cities.
List any boards you are currently serving on:	Relatively new resident to Charolte, NC--within the last two years. Have lived in 12 different communities in the last 30 years that can be used to leverage my background and knowledge.
List any boards you have served on in the past:	Have lived in Chicago, Il, New York, NY, Huntington Beach, CA, LaVerne, CA, Rochester Hills, MI, Cookeville, TN, Scottsdale, AZ, Hudson, OH, Southlake, TX, New Albany, OH, Charlotte, NC.
Current Employer:	Retired VP BAE Systems, Inc.
Job Title:	VP Shared Services Inc.
Brief Description of Duties: (Max 400 characters)	Managed a team of 200 through 7 direct reports. Responsible for management/operation of shared services with 200 associates and a budget of \$33M. Process financial transactions primarily in the public sector for governmental agencies. .
Other Employment History: (Max 250 characters)	Lead the following functions: a/p, payroll, travel, finance and HR customer call centers, HR shared service functions, continuous improvement and facilities management.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/29/14

First Name	Christopher
Last Name:	Allred
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a Fourth Ward resident and licensed architect interested in working with the city to ensure Charlotte continues to grow in a positive direction especially within its Historic Districts.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived in Charlotte the past 22 years and in Fourth Ward the past 14 and have grown to appreciate the direction the city has taken in my time here and want to continue to see this progress continue. As a registered architect and AIA member, I take a keen interest in the city as it's being developed, how it grows and how it utilizes the environment.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	RBA Group
Job Title:	Design Director, Multi-Family and Hospitality
Brief Description of Duties: (Max 400 characters)	Design all projects within the office to ensure quality work inhabits our built environment.
Other Employment History: (Max 250 characters)	FMK Architect, Habitat Architecture Group
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	As I do work in the architecture industry, I would have to recuse myself from reviewing any work prepared buy my firm.
Date Signed:	01/29/15

First Name	Leigh
Last Name:	Altman
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Most of my career has been in public service. My first six years, as an assistant attorney general, I represented Georgia's consumer protection agency. I continued as a consumer attorney in private practice and then became a staff attorney at the Council for Children's Rights. I have stepped back from a busy law practice but still want to contribute to my community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a licensed attorney in North Carolina and Georgia and bring 17 years of experience as a lawyer and litigator.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	None.
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/31/15

First Name	Jay
Last Name:	Banks
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To help guide city policies that govern development and a sense of civic duty
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived/worked in the City of Charlotte for over 15 years as a Civil engineer in Land Development. Some of the projects for which I have provided services: Ballantyne Corporate Park, Time Warner Arena, Nascar hall of fame, Center City green, Knights Ballpark and numerous other projects within the City limits. I interact almost daily with Urban forestry, planning, E&PM, CMUD and CDOT.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Kimley-Horn & Associates
Job Title:	Senior Project Manager
Brief Description of Duties: (Max 400 characters)	Site Civil Land development including Landscape plans, stormwater design, detention design, grading, water & sewer design, site layout.
Other Employment History: (Max 250 characters)	ColeJenest & Stone 1998-2003 McKim & Creed 2003-2007 Kimley-Horn 2007-Present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	Projects for which Kimley-Horn has involvement would require me to recuse myself from a voting position.
Date Signed:	08/04/14

First Name	Kyle
Last Name:	Bender
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Id like to use my knowledge to help others and learn more about the city
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My business is residential real estate where I own and operate a property management company and a real estate sales team
List any boards you are currently serving on:	Cystic Fibrosis Foundation
List any boards you have served on in the past:	Just CFF
Current Employer:	Scarlett Properties
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Manage Business, People, Sales, Properties
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	
<p>Date Signed:</p>	<p>08/26/14</p>

First Name	Christopher
Last Name:	Brown
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I very much enjoyed my previous four years working on the Privatization and Competition Advisory Committee (PCAC) and would like to continue volunteering my time in a role that helps the City of Charlotte grow and prosper. Conversations with City staff associated with the PCAC suggested that the Planning Commission would be a good fit for my skills and interests.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a MS in Public Policy and spent 4 years working in Wash., DC on public policy issues. I recently concluded a four yr. term on the Privatization and Competition Advisory Committee, serving as Chairperson for the past two years. I have a deep background in public policy and am familiar with the City, its operations, and the current challenges it faces.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	I recently concluded a four year term on the Privatization and Competition Advisory Committee (Council appointment). I served as Chairman of the committee (Mayoral appointment) for the past two years.
Current Employer:	Bank of America Merrill Lynch
Job Title:	Portfolio Manager
Brief Description of Duties: (Max 400 characters)	I manage a \$17b portfolio of corporate loans choosing when and how to hedge credit risk.
Other Employment History: (Max 250 characters)	Budget Examiner for Office of Management and Budget, Executive Office of the President of the United States (1994-1997).
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/02/15

First Name	Robert
Last Name:	Combs
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have had the opportunity to serve on various non profit boards and committees for the past year and I have enjoyed the experience. I would like to expand my role as a leader and continue to serve the community in as many ways as possible.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As a civil engineer, I can bring a lot to the planning commission due to my experience with the City and various regional projects. My current work experience and my upcoming MBA give me the skills needed to assist the business advisory committee.
List any boards you are currently serving on:	Keep Charlotte Beautiful
List any boards you have served on in the past:	
Current Employer:	Parsons Brinckerhoff
Job Title:	Senior Civil Engineer, Project Manager
Brief Description of Duties: (Max 400 characters)	I perform roadway planning and design, as well as work on project management scopes, schedules and budgets.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/31/15

First Name	Frank
Last Name:	Deaton
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a native to Charlotte and I have seen this large town become a world class city. I wish to assist and contribute to the prudent and progressive development of our city for all those that not only reside in Charlotte, but for all those we wish to migrate here as well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My educational background consists of graduating from Providence Day School and attending the University of North Carolina at Charlotte. My professional background is business management. I have been managing and administrating concerns of up to 15 employees since 1995. I am also a full residential and commercial real estate broker. I will bring a strong business skill set.
List any boards you are currently serving on:	The 9th Congressional District of the NCDP
List any boards you have served on in the past:	The Lakewood CDC The Board of Deacons at Myers Park Baptist Church The Board of officers for the Mecklenburg Democratic Party
Current Employer:	Holiday Cleaners Inc.
Job Title:	President
Brief Description of Duties: (Max 400 characters)	To oversee and administrate all aspects and functions of the entire concern as well as macro manage all staff and financial matters.
Other Employment History: (Max 250 characters)	Keller Williams Southpark Town & Country Ford Sam Johnson's Lincoln Mercury
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/12/15

First Name	Christopher
Last Name:	Dennis
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To do my part in serving the city of Charlotte at all levels. As a dedicated community leader I believing in making our communities safe for all residence.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	With over 13yr in Banking (Bank of America, VP), over 20 yrs in the military (MSGT),13 Yrs as a Charlotte Community leader (President) working in challenged neighborhoods, I bring a wealth of knowledge and experience from all perspectives in serving the city of Charlotte.
List any boards you are currently serving on:	Lockwood Community Board Housing Appeal Board Community Dream Builders
List any boards you have served in the past:	Johnston YMCA Board Member Leadership Charlotte Board North End Partners Board
Current Employer:	E-Fix Housings Solutions
Job Title:	Operations Manager
Brief Description of Duties: (Max 400 characters)	Primary lead on developing community relationships in developing new partnerships Utilize management tools monitor and maintain company assets within the Charlotte region Provided project management for high-impact technical and contractual projects Coordinate and foster relationships vendors relationships to assist in problem resolution
Other Employment History: (Max 250 characters)	AT&T, Charlotte North Carolina -Project Manager U.S. Air National Guard, Columbia, South Carolina -MSGT Bank of America, Charlotte North Carolina -Vice President / Market Data Operations Manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

<p>If yes, please explain complete disposition. (Max 250 characters)</p>	
<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	
<p>Date Signed:</p>	<p>02/18/15</p>

First Name	Robert
Last Name:	Edwards
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My experiences in education have helped me to developed skills in strategic planning and innovative thinking. I have served on many committees and work with both profit and non-profit leaders. By this same token I am able to develop business plans, manage budgets, and use strategies such as the blue ocean strategies and the Baldrige Criteria as a method of organizational reform.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My background and abilities are as follows: <ul style="list-style-type: none"> •Successfully advised religious, educational, profit and non profit organizations •Advised students in regards to career goals and life objectives in education. •Formulated and implemented educational programs, handbooks, and policies •Designed leadership training program •Educational and business clinician •Management of Budgets •Grant writer
List any boards you are currently serving on:	Member of Array of Brighter Beginning Board of Directors
List any boards you have served on in the past:	N/A
Current Employer:	Johnson C. Smith University
Job Title:	Professor of Music/Director of Bands
Brief Description of Duties: (Max 400 characters)	Oversee the day to day operations of the Instrumental Department Serve on several university committees Manage a \$600,000 yearly budget
Other Employment History: (Max 250 characters)	Shaw University, Raleigh, NC 2005 - 2010 Saint Augustine College, Raleigh, NC 2008 - 2010 Norfolk State University, Norfolk, VA 2002 - 2005 Atlantic Shores Christian School, Virginia Beach, VA 2003 - 2005
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	05/29/14

First Name	John
Last Name:	Fryday
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My work with the Planning Department on stakeholder groups, in workshops, and on behalf of my neighborhood in helping to write the PED and TOD ordinances have brought out my profound interest in the Planning Commission and Historic District Commission. I find this late in my career I finally have time to serve
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am an architect who has been through the development process- from submittal, through Planning, through City Council hearings and eventually to overseeing the building of the 'approved ' plan I have intimate knowledge of how the Planning process works. My work with HDC has been as applicant and working with the other 5 HD neighborhoods to support and strengthen the work of the HDC.
List any boards you are currently serving on:	Dilworth Community Association
List any boards you have served on in the past:	
Current Employer:	Fryday & Doyme Architecture/ Interior Design
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Oversee marketing and projects for the firm. Rezoning, Planning issues and HDC projects are usually handled by me. Run meetings; facilitate client meetings for programming and construction; research into solutions to complex problems.
Other Employment History: (Max 250 characters)	Employed in Charlotte in architecture since I moved here in 1974! Have worked at Wolf Associates (defunct), JN Pease, and our own firm.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	We have rare occasion where a project on which we are employed would come before the zoning committee of the Planning Commission, or HDC on which I would naturally remove myself from the process.
Date Signed:	04/16/15

First Name	Walt
Last Name:	Guyer
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on this committee because as a citizen of Charlotte I am invested in its future. I have seen Charlotte grow over the last 25 years and expect to continue to see it grow. I want to ensure communities are grown and developed in a way that maps to the land use and vision of its constituents.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am passionate about Charlotte and its appropriate growth.
List any boards you are currently serving on:	N/a
List any boards you have served on in the past:	N/a
Current Employer:	Bank of America
Job Title:	Business Support Manager II
Brief Description of Duties: (Max 400 characters)	Work in the Commercial Bank in the Operations space. Our teams manage projects to help the Commercial Bank operate efficiently.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/01/14

First Name	Heather
Last Name:	Hendren
City:	NC
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in assisting the community. As Charlotte grows it is important to have community leaders and advisors that can look to the future and plan accordingly. I think through my work and education I can be a valuable asset to the board.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a Civil Engineer and have an MBA. I am currently a doctoral student in Infrastructure and Environmental Systems in the College of Engineering at UNCC. I am working on the Water Energy Nexus and think I can bring a unique insight to the Water Advisory Committee. I have also worked for 15+ years in construction and development in New York City and Miami.
List any boards you are currently serving on:	Junior League Board of Directors Saint Gabriels PTO Board - VP of Finance
List any boards you have served on in the past:	
Current Employer:	UNCC
Job Title:	Doctoral Student
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Doctoral Student
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/09/15

First Name	Tiffany
Last Name:	Hughes
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving my community to make the city of Charlotte an even better place to live. I have lived in Charlotte for over 20 years and excited about the upcoming changes in the community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Working for a number of years as an IT consultant has presented me with the opportunity to work for numerous organizations and work with people globally. I would describe myself as a team player and determined to get the job done collectively.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	IBM
Job Title:	IT Consultant
Brief Description of Duties: (Max 400 characters)	Quality Assurance Test Manager
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/01/15

First Name	William
Last Name:	Lilly, Jr.
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I feel that with my experience in selling all types of assets from many different industry sectors, that I would bring a fresh, outside view to the Privatization/Competition Advisory Committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Before moving to Charlotte I served on the Planning Commission in Stanly County.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None in Charlotte
Current Employer:	Iron Horse Auction Company
Job Title:	Auctioneer
Brief Description of Duties: (Max 400 characters)	Travel 3-4 days per week facilitating and conducting auctions in North Carolina, South Carolina & Virginia.
Other Employment History: (Max 250 characters)	Firefighter, City of Albemarle; Employeed 8 years
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/19/14

First Name	Nasif
Last Name:	Majeed
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested in contributing my expertise as it relates to long/short term planing and growth for Char-Meck. My military combat/airline pilot and fixed base aviation managemer skills can strengthen the Airport Board. My work on City Council and with the forerunner CCVB would be an asset for the CRVB.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Business Management - Burger King Franchisee, Air Force Officer/Captain & Decorated B-52 Combat Pilot. Piedmont Airlines Pilot, Fixed Based Aviation Manager, BS Bus. Adm/Masters Ag. Ed. NC A&T State Univ.
List any boards you are currently serving on:	Plaza-Eastway Partners, President. (17 North East Charlotte Neighborhood Organizations)
List any boards you have served on in the past:	Housing Authority, Planning Commission, Charlotte Convention & Visitors Bureau Advisory, Charlotte City Councilman, West Charlotte Merchants Assoc./Pres., Charlotte Private Industry Council, NC Commission on Education for Economic Growth, North West Corridor CDC, West Charlotte Business Incubator, Chairman
Current Employer:	Self Employed
Job Title:	Managing Partner, Metro Meck Land Development Company
Brief Description of Duties: (Max 400 characters)	Manage the Partnership
Other Employment History: (Max 250 characters)	USAF Captain/Pilot, Piedmont Airlines Pilot, Fixed Based Aviation Manager, Chicago, Burger King Franchisee, Clinical Chaplain NC Dept. of Corrections
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/03/14

First Name	Cedric
Last Name:	McCorkle
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a native Charlottean with a passion for seeing Charlotte continually move forward. I have over 20 years experience locally an regionally on Real Estate and Affordable Housing Development practices. I am a licensed Real Estate Broker in NC, SC and GA and know the area real estate market and trends very well.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a license Real Estate Broker in North Car., Georgia an South Carolina I am a real estate investor an hold a real estate portfolio of properties in Charlotte and surrounding areas. I have previously worked for the Enterprise Foundation and the Charlotte Housing Authority where I have participate in the development of both residential and retail real estate development in and around our city.
List any boards you are currently serving on:	None at this time.
List any boards you have served on in the past:	N/a
Current Employer:	Tricon American Homes
Job Title:	Broker In Charge
Brief Description of Duties: (Max 400 characters)	Responsible for the management an oversight of 7 licensed Real Estate Agents affiliated with Tricon American Homes. Responsible for the management of 1,023 properties in Charlotte/Mecklenburg County.
Other Employment History: (Max 250 characters)	McCorkle Realty Inc. (Real Estate Broker) 2005 - Present Charlotte Housing Authority 2009 - 2013 (Community Relations Manager) The Enterprise Foundation 2007 - 2013 (Regional Director) The Chemical Dependency Center 1996 - 2005 (Community Educator)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/15/15

First Name	Erik
Last Name:	Moreno
City:	Huntersville
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I believe that a Charlotte and Mecklenburg county the plans for the future will ensure continued prosperity for the entire Charlotte region.</p> <p>It is very important that developments not only add residents to neighborhoods but that they also have great street presences and adds a positive impact to the overall neighborhood to continue to attract people, jobs and talent.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have an excellent concept of how urban planning, how walkable areas not only make the city a better place for residents, but can also attract conventions, corporate relocations and talented workers.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Petco
Job Title:	Inventory Manager
Brief Description of Duties: (Max 400 characters)	<p>Responsible for appropriately staffing and managing the store effectively. Ensured all merchandise was appropriately accounted for and to make sure the customer experience was as quick and convenient as possible.</p> <ul style="list-style-type: none"> • Lowered overhead cost, excess payroll cost and decreased inventory loss to the lowest levels in the district.
Other Employment History: (Max 250 characters)	Family Dollar - Store Manager
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	06/06/14

First Name	Joe
Last Name:	Randolph
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a growing and emerging city it is important to have a strong infrastructure and adequate development strategies for economic growth, workforce development and sustainability. The city must continue to look at effective mobility and transit options to reduce gridlock and preserve our environment and air quality. We have to continue to explore options for adequate housing for our citizens.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I served with the Urban League locally and nationally where one of the goals is to focus on affordable housing for citizens in the community, workforce development as well as economic stability. I have 14 years in business understanding the importance of building a solid infrastructure, workforce and economic development.
List any boards you are currently serving on:	Executive Board, National Urban League Young Professionals Auxillary Council for Childrens Rights Charlotte Chamber Young Professionals
List any boards you have served on in the past:	Past President Charlotte Chapter of National Black MBA Association Urban League Central Carolinas Teen Health Connection Coker College Alumni Board
Current Employer:	Vanguard
Job Title:	Manager
Brief Description of Duties: (Max 400 characters)	Business and People management leading a team of four managers through the areas of client satisfaction, technical proficiency, and a focus on strategic planning and growth strategies.
Other Employment History: (Max 250 characters)	- Adjunct Professor; Business, Johnson C. Smith University (Current) - Department Manager; Card Fraud Operations; Wachovia - Group Manager; Retail Investor Group; Wachovia
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/23/14

First Name	Emanuel
Last Name:	Reid
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have always been passionate and hands on in helping my community, but now I believe it is time for me to take the next step and commit myself to a community board(s) and team up with some of the leaders in the community and strive for a better Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked as the Assistant Director with Grassroots Campaigns, and was responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justices. I have also been a volunteer mentor with Right Moves for Youth since 2013, working with CMS schools and mentoring Middle School children.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Grassroots Campaigns
Job Title:	Assistant Director
Brief Description of Duties: (Max 400 characters)	Responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justice. I am tasked with implementing daily and weekly plans to maximize office results and provide analysis on performance. I also oversee the recruitment, training, and staff development.
Other Employment History: (Max 250 characters)	Third Rock Events (Business Development Manager) Xerox (Solutions Consultant) NASCAR (Public Affairs Intern) Right Moves for Youth (Volunteer Mentor)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	09/07/14

First Name	Kendal
Last Name:	Rivers
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am new resident to Charlotte and North Carolina, with my background and bachelors in Political Science I am eager to learn about this city and how I can have a positive impact here in Charlotte. I believe its critical to be apart of the change and know whats going on.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	G4S
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/28/15

First Name	Eric
Last Name:	Sanderson
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in helping the community evaluate and improve transit/transportation systems throughout the City and County. I have served on TSAC and am serving on the Transit Funding Working Group and am involved in other volunteer activities to improve th infrastructure in Charlotte to meet our transportation and development needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am civil engineer with over 26 years experience working on transit/transportation/infrastructure/development projects in and around Charlotte and I have a passion for this City to help it become a greater world class city.
List any boards you are currently serving on:	Mecklenburg County Industrial Facilities and Pollution Control Financing Authority
List any boards you have served on in the past:	Transit Services Advisory Committee
Current Employer:	AECOM
Job Title:	Program Director
Brief Description of Duties: (Max 400 characters)	I manage civil and environmental engineering projects throughout the southeastern United States.
Other Employment History: (Max 250 characters)	I have worked for several other engineering firms in Charlotte and worked for the City of Charlotte from 1988 to 1993.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

First Name	Chris
Last Name:	steude
City:	charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've lived in Charlotte for over a decade and I have developed a love for the city. I would love to have the opportunity and honor to help shape its future.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	i am a graduate of UNC-C with a degree in architecture. I've had a diverse range of practice experience in a variety of different job types
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	stewart-cooper-Newell architects
Job Title:	Project Manager
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/02/15

City of Charlotte Application for Boards, Commissions and Committees

ALL APPLICANTS MUST BE REGISTERED TO VOTE IN MECKLENBURG COUNTY, UNLESS OTHERWISE SPECIFIED

Personal Information

First Name: Last Name: E-mail:

Street Address: City: State: Zip Code:

Date of Birth: Home Number: Work Number: Cell Number:

City Council District (Check your district at [Locate My District](#))

1 2 3 4 5 6 7
 Other

Registered Voter: Yes No
Political Affiliation: Democrat Republican Independent
 Other

Diversity Information

Age: Under 30 30-39 40-49 50-59 60 & Over

Gender: Male Female

Race/ Ethnic Background: African American Asian Caucasian Hispanic/ Latino
 Native American
 Other

Spouse Information

Spouse's Name: Spouse's Employer:

Spouses Job Title:

Boards / Commissions

Select up to 3 boards, commissions or committees which you are interested in participating in.

Choice One:

Planning Commission

Choice Two:

Historic District Commission

Choice Three:

Development Review Board

YOU MAY ONLY SERVE ON TWO COUNCIL BOARDS

Why are you interested in serving on these boards/ committees?
(Max 400 characters)

I plan to live in Charlotte all of my life. All those that move to Charlotte, were born here, and plan to live their lives out here should be assured of the highest quality living environment possible. I want to be a part of that. I did not volunteer to serve on any board or commission until I could dedicate the necessary time. This time for me is now.

Please describe any background or abilities that qualify you to serve on these boards/ committees.
(Max 400 characters)

Home Owner since 1975
Personal investment in my community
Nursing experience since 1975
Nursing Supervisor
Asst. Nurse Manager
Exc. Dir. of a Homecare agency
President of DWMC, 2010-2011
BOD of Lillian's List 2014-2016
FCN for the 19 churches of the North Charlotte District of the AME Zion Church
Quality and Standards for Safe Nursing Practice
Mental Health Experience

List any boards you are currently serving on:

None

List any boards you have served on in the past:

None

Employment History

Current Employer:

Carolina Homecare Solutions, Inc.

Years in Current Position

3 months

Job Title:

Exc. Dir. & Nursing Supv.

Brief Description of Duties:
(Max 400 characters)

Patient assessments
Hiring/Staff Development/Counseling/Terminations/Direct Interaction with the DHHS/Physicians/Direct Oversight of the Day-to-Day Office Activities/
Budgeting/Communications & Marketing the Agency

Other Employment History:
(Max 400 characters)

Carolinas Healthcare System for 32 years

Education History

Education:

- High School College Graduate School
 Other

Additional Education History:
(Max 400 character)

Affirmation of Eligibility

Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?

- Yes No

If yes, please explain complete disposition.
(Max 400 characters)

Have you ever been convicted of a criminal misdemeanor or felony in any jurisdiction?
(Max 400 characters)

- Yes No

If yes, please explain complete disposition.

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?

- Yes No

If yes, please explain conflict.
(Max 400 characters)

How did you find out about the Charlotte Boards and Commissions vacancies?

- City of Charlotte Website
- Social Media
- Email
- Newspaper
- Word of Mouth
- Recruited by current Committee Member
- Other

Boards/ Commissions Disclaimer

I certify that the information provided in this application is true and correct to the best of my knowledge. I authorize and consent to background checks and to the investigation and verification of all information contained herein. I further authorize all persons having information concerning my qualifications to release information to city representatives and release such persons from all liability for any damages connected with the release of such information. I also release and discharge the City of Charlotte from any claims and damages, losses, liabilities, costs, expenses or any other charges or complaints arising out of the City's use of any information provided pursuant to this release. I understand and agree that any misstatement will be cause for my removal from any board or committee. By submitting this application, I agree to adhere to all city policies pertaining to boards and commissions, including attendance. **I understand that affixing my name in this form is deemed an electronic signature that has the effect of a written signature and will be presumed a valid signature, absent notification otherwise.**

I hereby acknowledge that this application and information provided herein may constitute a public record, and as such, may be released in accordance with all applicable public record laws.

Please check this box after reading the above disclosure statement.

Signature:

A. Cozzie Watkins,
ABD, MBA, BS, RN, FCHN

Date Signed:

12/29/13

THIS APPLICATION IS A PUBLIC DOCUMENT
CERTAIN COMMITTEES REQUIRE A STATE-WIDE CRIMINAL BACKGROUND CHECK (Revised: 11/18/2013)

All applications are purged after one year

FOR OFFICE USE ONLY:

Application Received:

Board of Election Verification:

12/30/13

12/30/12

If you have any questions about the application process, please contact Khadya Hale, Boards and Commissions Clerk, at 704-336-7494.

- 1 Appointed By County Commission (Y)
- 2 Appointed By Mayor (M)
- 6 Appointed By City Council (C)
- 6 Appointed By Mecklenburg County Towns

TRANSIT SERVICES ADVISORY COMMITTEE
(15 Members)

Membership - Council voted on September 10, 1990 to establish this committee. The first members were appointed on January 14, 1991, with staggered terms to begin on January 31, 1991. Future appointments will be made for three year terms. Council's appointments are (1) one major suburban employer served by Charlotte Transit, (2) one neighborhood organization leader, (3) one local service passenger, (4) one express service passenger, and (5) either a local or express service passenger. The Mayor's appointments are (1) one uptown employer served by Charlotte Transit, and (2) one disabled citizen who uses Charlotte Transit. There is no age requirement.

Responsibilities - This committee will serve as a forum for citizen suggestions and complaints concerning fares, routes, and schedules. It will serve as an advocacy group for public transportation services and review staff recommendations on service provision transit policies. The committee will review and make recommendations on minimum performance standards for the system. The committee will explore emerging issues in public transit and work with staff on solutions.

Legend:

- DC Disabled Citizen who uses Charlotte Transit
- ESP Express Service Passenger
- L/E Local/Express Service Passenger
- LSP Local Service Passenger
- NOL Neighborhood Organization Leader
- SE Suburban Employer served by Charlotte Transit
- UE Uptown Employer served by Charlotte Transit
- VPR Van Pool Rider

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Cornelius</u>							
Jean Veatch N/N			Y	12/7/2011	12/5/2013	3 yrs	12/07/2015
<u>Council</u>							
Anthony Wesley B/M	C	LSP	3	2/11/2008	1/14/2013	3 yrs	01/31/2016
David Harris W/M	C	SE	7	1/26/2015		3 yrs	01/31/2018
George Schaeffer, III W/M	C	L/E	7	4/12/2010	1/13/2014	3 yrs	01/31/2017
James Hilsman B/F	C	ESP	3	6/23/2014		Unexp	01/31/2017
Michael Warner W/M	C	NOL	1	7/25/2011	1/12/2015	3 yrs	01/31/2018
William Grimm Jr. W/M	C	VPR	Y	6/23/2014		Unexp	01/31/2016
<u>County</u>							
Scott Jernigan N/M	Y		2	4/2/2013		3 yrs	02/03/2016
<u>Davidson</u>							
Rob Cornwell N/N			Y	5/9/2009	3/26/2012	3 yrs	05/11/2012
<u>Huntersville</u>							
Christine Bryant N/F			Y	10/4/2010		3 yrs	10/04/2013
<u>Matthews</u>							
Walter Horstman W/M			Y	12/4/2000	2/11/2011	3 yrs	01/31/2014
<u>Mayor</u>							
Dierdra Evans O/F	M	DC	7	1/8/2009	10/14/2011	3 yrs	01/31/2014

Van Pool Representative

No applications fit category requirement

First Name	Stylianos
Last Name:	Alatsis
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have great interest in these subject matters.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a CFA charterholder, meaning I have a thorough understanding of finance. Secondly, I have an MBA from Duke University.
List any boards you are currently serving on:	Carolina Voices
List any boards you have served on in the past:	
Current Employer:	Wells Fargo & Company
Job Title:	Market Risk Consultant
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/21/15

First Name	Jeffrey
Last Name:	Berlin
City:	charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm interested in the Transportation Committee because I want to be part of improving the experience people have on our roads and public transit systems. I believe by reducing the friction that people must endure to travel the city, we can make Charlotte a national standard in dealing with congested roadway. We can utilize current city cameras & lights to make traveling a more pleasant experience.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	By Making sure that we are utilizing the equipment we currently have at full potential and reaching out to citizens and observing feedback and data from them with specialized reporting methods. We can then do the best job possible to make traveling throughout the city a pleasant experience for everyone before making decisions that will affect the quality of life for people in Charlotte.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	self zero impact reefs llc
Job Title:	
Brief Description of Duties: (Max 400 characters)	Grow coral and maintain saltwater tanks.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	10/22/14

First Name	Casey
Last Name:	Celli
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for public transportation, and would like to help in any way I can to facilitate the continued growth of CATS in Charlotte. You don't need to look far to see that our population density and evolution as a city demand continued investment here.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I ride CATS uptown from the South Charlotte corridor daily, and love the professionalism, cleanliness, and on-time performance of most routes. Prior to my move to Charlotte in 2012 I served S's the Treasurer of a Homeless and traditional housing shelter in Delaware.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Treasurer of Homeward Bound (Delaware)
Current Employer:	Bank of America
Job Title:	SVP, Customer Experience Analytics
Brief Description of Duties: (Max 400 characters)	Lead a team of data analysts, focused on improving customer satisfaction
Other Employment History: (Max 250 characters)	Have been employed by Bank of America for 15 years in various roles, principally supporting marketing strategy.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/11/14

First Name	Helena
Last Name:	Connors
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have over 7 years experience in the Transportation to include transit, charter bus service, ca share, bicycle share and disability transport. I relocated to Charlotte, NC in 2012 for a promotion and have gained a deep appreciation for the city and the people of Charlotte. Therefore, I would like to take a more active role in helping the city to grow and prosper.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a retired US Air Force Veteran and I did serve on Airman of the Month Boards to select the most outstanding Airman from a group of 12. In the transportation business, I have be a Safety Manager, Operations Manager, and a General Manager. I understand the inner workings of transit and have working knowledge of the rules and regulations which govern interstate and intrastate commerce.
List any boards you are currently serving on:	I currently am not serving on any boards.
List any boards you have served on in the past:	Airman of the Month Boards, USAF Quality Control/ Executive Committee, Horizon Coach Lines Transportation and Maintenance Candidate Hiring Boards, UNCC
Current Employer:	University of North Carolina at Charlotte
Job Title:	Transportation Manager
Brief Description of Duties: (Max 400 characters)	Monitor and evaluate CATS and SafeRide data to provide trend and use data for distributor Work with the car share provider to ensure that vehicles are maintained and safe at all times Collect vehicle usage data from vendor and submit to Director. Monitor employee work and conduct. Comply with all federal, state, and local requirements for equipment and ADA regulations.
Other Employment History: (Max 250 characters)	1981 - 2001 USAF, Technical Sergeant 2001-2008 Broker/ Realtor 2008-2011 South West Excursions and Educational Tours - GM 2011-2014, Coach America - Horizon Coach lines - GM 2014 - UNCC Transportation Manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No

If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/07/15

First Name	Dwayne
Last Name:	Heyward
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to improve the conditions in my community. to make it a better place to live and to enjoy.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I Have served my country in the US army for 28 years and the city of charlotte for 23 years. In that time I have gained a broad perspective in dealing with community, organizations and people.
List any boards you are currently serving on:	
List any boards you have served on in the past:	Safety Board US Army 09-02 to 04-12
Current Employer:	Charlotte Fire Dept
Job Title:	Firefighter/ EMT
Brief Description of Duties: (Max 400 characters)	Protect the citizens from the risk of fire and other hazards. Crash fire airport rescue, Emergency vechicle operator, hazardous materials technician.
Other Employment History: (Max 250 characters)	U.S. Army Reserve 28 Years First sargent, medical specialist, CBRN specialist, master driver
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/23/14

First Name	Nathaniel
Last Name:	Lewis
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To put my professional experience to good use in the city I plan to call home for the rest of my life.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	<ul style="list-style-type: none"> - Columbia Business School MBA - Over 10 years of consulting experience as part of IBM's business transformation group
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	IBM
Job Title:	Associate Partner
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	08/20/14

First Name	Corine
Last Name:	Mack
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am the NAACP Charlotte- Mecklenburg Branch President and believe I must be part of a collaborative effort to effect changeun my City.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I worked on the CRB in NY.I am also a founding member of the Charlotte CRB Coalition.I am a retired VP of a 40,000 member Transit Union.I know organizing,mobilizing,community building,Transit systems,labor law,OSHA standards,mediation,Civil Service policies and guidelines,etc.
List any boards you are currently serving on:	
List any boards you have served on in the past:	None in Charlotte.
Current Employer:	Center fir Community Change
Job Title:	Organizer/Consultant
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Train Operator,Vice President TWU 100 -17 years
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/30/15

First Name	Chris
Last Name:	Maloy
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My interest in TSAC is community involvement, and provide perspective as a daily CATS system user. After attending the Charlotte MTC meeting on 3/11/15, I was informed of an opening on the TSAC.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently a daily reverse commuter from my home in Charlotte (uptown&south end), to my office in Davidson, NC. For the last 18 months, the 77x has gotten me to my office in Davidson, and home in the evening.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	MSC Industrial Supply
Job Title:	Sales Operations Supervisor
Brief Description of Duties: (Max 400 characters)	Responsible for Sales Ops and Support for 1500+ Field and Call Center associates in a hot-line environment answering 2500+ inquiries per week - simple to complex. In addition I participate in teams that manage Sales Compensation, Incentives, and Goals, Productivity, Facilities, and Emergency Communication.
Other Employment History: (Max 250 characters)	Employed at MSC since 2000, in many roles from Call Center, Distribution, Training, Operations, and Sales Operations.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/18/15

First Name	James
Last Name:	Marascio
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I know that it is important for the city to ensure competition in the process of bidding for government services and to have a balanced portfolio service providers.</p> <p>Compared to other cities I visit, Charlotte's public transportation appears underutilized. I think that this service should be a key component to the city's growth strategy, ensuring productivity, accessibility and livability.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a member of an early-stage business executive team and treasurer of another Charlotte start-up business. In 2010, I helped found the Charlotte Regional Technology Executives Council (CRTEC). And I have sat on the executive committee of a non-profit foundation since 2008. For nearly four years, I have served as the chairman of foundation's board of directors.
List any boards you are currently serving on:	The Delta Chi Educational Foundation Digital Signage Federation (nominated, awaiting election results)
List any boards you have served on in the past:	Charlotte Regional Technology Executives Council Delta Chi Fraternity Board of Regents
Current Employer:	11Giraffes
Job Title:	Chief Technology Officer & Vice President of Operations
Brief Description of Duties: (Max 400 characters)	Member of a SaaS executive team focused on retail media solutions. Responsible for product innovation, development, fulfillment & marketing. Maintain product road map vision and direction through consultation with sales team, channel sales network and client input.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	12/23/14

First Name	Tremona
Last Name:	Morrison-Pittman
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a special needs child that has been approved for Special Transportation, however is unable to obtain it due to our location in regards to an existing CATS stop. Special Transportation has not been the most user friendly consumer product offered by Mecklenburg County or the City of Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a parent and a native Charlottean looking for continued growth but consideration with inclusion.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Novant Health
Job Title:	Registered Medical Assistant
Brief Description of Duties: (Max 400 characters)	Patient care includes obtaining vitals, patient call backs, obtaining authorizations for migraine prophylaxis and other neurology medications. Posting financial charges for polysomnograms
Other Employment History: (Max 250 characters)	US Army, AT&T, substitute teacher with Charlotte Mecklenburg schools.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	04/20/15

First Name	Joshua
Last Name:	Niday
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested for two reasons. The first reason is because I am a college student with a passion for government and politics and I want to serve my City. I also want these two board specifically, because I am a regular customer for CATS. I have experienced both the good and bad and I could speak to personal experiences in those meetings that could help improve our local transit system.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am currently working on my Political Science degree and I am working with my University to try to add an Urban Studies as well. I have served in Student Government at my University so I know basic protocol for how to conduct myself during a meeting. I've never served for the City of Charlotte before, but I am confident that I can learn quickly and provide ideas that others may not have.
List any boards you are currently serving on:	I am not serving on any boards at the time.
List any boards you have served on in the past:	I have never served on any boards in the past.
Current Employer:	Your Event Source
Job Title:	Crew member
Brief Description of Duties: (Max 400 characters)	Work events, provide customer service, novelties and inflatables and ensuring that customers are safe at all times.
Other Employment History: (Max 250 characters)	Carowinds Wendys
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/27/15

First Name	Lloyd
Last Name:	Scher
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I have worked with Media for 36 years running my Video Taping Company from Charlotte. I have worked with both Nationally and International media outlets.</p> <p>I also have extensive background in Marketing and Customer Service provided TV training for local Major Corporations and Companies. We helped companies and political leaders with training on media interviews and answering media questions.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	<p>I served 8 years as a Mecklenburg County Commissioner I was elected President of the National Association of Counties Aging Commission.</p> <p>I have extensive experience working with the Atlanta Olympic Media Village I have worked with the ACC and the NCAA.</p> <p>I no longer own or work with Video Taping Services or Scher-Shot Productions having sold my interests in those Companies to my brother</p>
List any boards you are currently serving on:	I currently serve on the Alcohol Beverage Control Board for Mecklenburg County and I am an alternate for the City of Charlotte Zoning Board of Adjustment.
List any boards you have served on in the past:	City of Charlotte Cable Oversight
Current Employer:	Self
Job Title:	Writer Books and Movie Screenplays
Brief Description of Duties: (Max 400 characters)	<p>Create and write short stories and novels both Fiction and Non-Fiction.</p> <p>The material I write I turn into movie scripts</p>
Other Employment History: (Max 250 characters)	<p>East Carolina Bank-Associate Marketing Director</p> <p>NC Department of Commerce-Public Information Officers</p> <p>Puppet Sports-Public Relations Director & Development Director</p>
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/08/15

First Name	MARK
Last Name:	SHOW
City:	CHARLOTTE
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being a frequent user of mass transit at all times of the day as well as weekends and holidays, I feel that I can bring a different perspective to the advisory group or committee.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	A long time user of mass transit in a variety of cities and a keen eye for observation.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Various
Job Title:	various
Brief Description of Duties: (Max 400 characters)	As a stagehand who works in the greater Charlotte area, I have a variety of job titles and duties, depending on the type of production.
Other Employment History: (Max 250 characters)	Various including retail and film work.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	03/03/15

First Name	Brett
Last Name:	Wallace
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Unaffiliated
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a daily transit customer and truly believe in the importance of a strong transit system to improve the quality of life for all residents of the region. Professionally, I am a transit planner engineer, and my duties center on improving transit connections as part of projects across the country. Serving on the TSAC would enable me to apply my skills to help enhance transit here at home.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked on many efforts to redesign or implement new transit services. I led the redesign of the entire bus network in Charleston, SC, resulting in annual ridership increasing from 2.9 million passenger trips in 2006 to nearly 5 million passenger trips today. I recently led the development of an operational plan for new DC Circulator bus service on the National Mall in Washington, DC.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Parsons Brinckerhoff
Job Title:	Senior Supervising Planner
Brief Description of Duties: (Max 400 characters)	Managing and working on planning and engineering projects for all transit modes. Working with broad-based teams of technical specialists on multi-disciplinary projects.
Other Employment History: (Max 250 characters)	Previously worked for other consulting firms including HDR, URS Corporation, and Wilbur Smith Associates.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	01/14/15

3 Appointed By Mayor (M)
7 Appointed By City Council (C)

TREE ADVISORY COMMISSION

(10 Members)

Last Revised Date:

Membership - Appointments are for three years with service limited to two consecutive full terms. A majority of the membership should be residents of the City of Charlotte. Ten members are appointed by elected officials; the remaining two should be representatives of the Engineering & Property Management Department, who serve ex-officio, attending meetings when so requested by the secretary of the Commission.

Responsibilities - Review and make judgement upon variance requests for the Charlotte Tree Ordinance. Promote the preservation and enhancement of Charlotte's urban forest and landscape.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Alexander Vuchnich W/M	C		7	11/11/2013		3 yrs	12/13/2016
Ann Macon-Ellis W/F	C		1	11/24/2008	10/8/2012	3 yrs	12/13/2015
Jeffrey Wells W/M	C		2	10/27/2014		3 yrs	12/13/2017
Joe Zuyus N/M	C		1	11/14/2011	10/27/2014	3 yrs	12/13/2017
Joshua Arnold W/M	C		6	10/27/2014		3 yrs	12/13/2017
Susan Tompkins W/F	C		1	11/23/2009	10/8/2012	3 yrs	12/13/2015
Tom Johnson W/M	C		6	9/8/2014		Unexp	12/13/2016
<u>Mayor</u>							
Debra Glennon W/F	M		1	12/1/2010	1/26/2012	3 yrs	12/13/2014
Janet Nelson W/F	M		1	12/1/2010	11/27/2013	3 yrs	12/13/2016
Oliver Sharman N/M	M		1	11/27/2013		3 yrs	12/13/2016

First Name	Jay
Last Name:	Banks
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To help guide city policies that govern development and a sense of civic duty
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have lived/worked in the City of Charlotte for over 15 years as a Civil engineer in Land Development. Some of the projects for which I have provided services: Ballantyne Corporate Park, Time Warner Arena, Nascar hall of fame, Center City green, Knights Ballpark and numerous other projects within the City limits. I interact almost daily with Urban forestry, planning, E&PM, CMUD and CDOT.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Kimley-Horn & Associates
Job Title:	Senior Project Manager
Brief Description of Duties: (Max 400 characters)	Site Civil Land development including Landscape plans, stormwater design, detention design, grading, water & sewer design, site layout.
Other Employment History: (Max 250 characters)	ColeJenest & Stone 1998-2003 McKim & Creed 2003-2007 Kimley-Horn 2007-Present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	Projects for which Kimley-Horn has involvement would require me to recuse myself from a voting position.
Date Signed:	08/04/14

First Name	Diatra
Last Name:	Fullwood
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I'm currently a member of the Charlotte Garden Club. Through some of our members and speakers, Charlotte's tree canopy has become of interest to me. I also have an interest in Horticulture; therefore, being on this commission will allow me to learn while being an advocate.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	See above
List any boards you are currently serving on:	Passenger Vehicle For Hire
List any boards you have served on in the past:	
Current Employer:	Charlotte Regional Visitors Authority
Job Title:	Visitor Information Center Manager
Brief Description of Duties: (Max 400 characters)	I manage a staff of 12 at Charlotte Douglas International Airport's Visitor Center. We provide information to passengers visiting Charlotte and the surrounding area about accommodations, what to see, where to go and where to eat. Since we're located in the airport, we provide airport and airline information such as flight (arrival and departure) information, transportation, etc.
Other Employment History: (Max 250 characters)	Prior to my work at the Visitor Info Center, I managed the Executive Dining Room at Wachovia (currently Wells Fargo). A position at the Charlotte Coliseum on Tyvola Road is what brought me to Charlotte over 20 years ago.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	
Date Signed:	02/24/15

RESOLUTION

PROVIDE A RESOLUTION GIVING PRELIMINARY APPROVAL TO ISSUANCE OF REVENUE BONDS TO FINANCE THE ACQUISITION, CONSTRUCTION, AND EQUIPPING OF AN AFFORDABLE HOUSING DEVELOPMENT (ATANDO AVENUE APARTMENTS)

WHEREAS, Charlotte-Mecklenburg Housing Partnership, Inc. (CMHP), through an affiliated North Carolina limited liability company, or another affiliated or related entity (the "Borrower"), has requested that the Housing Authority of the City of Charlotte, N.C. (the "Authority") assist in financing the acquisition, construction and equipping of a 130 unit multifamily development to be known as Atando Avenue Apartments, located at the intersection of Atando Avenue and Statesville Avenue in Charlotte, North Carolina (the "Development"); and

WHEREAS, the Borrower has described to the Authority the benefits of the Development to the City of Charlotte and the State of North Carolina and has requested the Authority to agree to issue its revenue bonds in such amounts as may be necessary to finance the costs of acquiring, constructing and installing the Development; and

WHEREAS, the Authority is of the opinion that the Development is a facility which can be financed under the Act and that the financing of the same will be in furtherance of the purposes of the Act;

BE IT RESOLVED BY THE HOUSING AUTHORITY OF THE CITY OF CHARLOTTE, N.C.:

1. It is hereby found and determined that the Development will involve the acquisition, construction and equipping of a housing facility to serve persons of low and moderate income, and that therefore, pursuant to the terms and subject to the conditions hereinafter stated and the Act, the Authority agrees to assist the Borrower in every reasonable way to issue bonds to finance the acquisition, construction and equipping of the Development, and, in particular, to undertake the issuance of the Authority's revenue bonds (the "Bonds") in one or more series in an aggregate amount now estimated not to exceed Ten Million Dollars (\$10,000,000) to provide all or part of the cost of the Development.

2. The Authority intends that the adoption of this resolution be considered as "official action" toward the issuance of the Bonds within the meaning of the regulations issued by the Internal Revenue Service pursuant to Section 141 of the Internal Revenue Code of 1986, as amended (the "Code").

3. The Bonds shall be issued in such series and amounts and upon such terms and conditions as are mutually agreed upon among the Authority and the Borrower. The Authority and the Borrower shall enter into a "financing agreement" pursuant to the Act for a term and upon payments sufficient to pay the principal of, premium, if any, and interest on the Bonds and to pay all of the expenses of the Authority in connection with the Bonds and the Development. The Bonds will be issued pursuant to an indenture or security agreement between the Authority

and a trustee (the "Trustee") or the bondholder which will set forth the form and terms of the Bonds and will assign to the Trustee for the benefit of the holders of the Bonds, or directly to the bondholder, the Authority's rights to payments under the financing agreement. The Bonds shall not be deemed to constitute a debt or a pledge of the faith and credit of the State of North Carolina or any political subdivision or agency thereof, including the Authority and the City of Charlotte, but shall be payable solely from the revenues and other funds provided under the proposed agreements with the Borrower.

4. The Authority will proceed, upon the prior advice, consent and approval of the Borrower, bond counsel and the Authority's counsel, to obtain approvals in connection with the issuance and sale of the Bonds, including, without limitation, from the City of Charlotte and the North Carolina Local Government Commission.

5. It having been represented to the Authority that it is desirable to proceed with the acquisition, construction and equipping of the Development, the Authority agrees that the Borrower may proceed with plans for such acquisition, construction and equipping, enter into contracts for the same, and take such other steps as it may deem appropriate in connection therewith, provided that nothing herein shall be deemed to authorize the Borrower to obligate the Authority without its written consent in each instance to the payment of any monies or the performance of any act in connection with the Development and no such consent shall be implied from the Authority's adoption of this resolution. The Authority agrees that the Borrower may be reimbursed from the proceeds of the Bonds for all qualifying costs so incurred by it as permitted by Internal Revenue Service Regulations Section 1.150-2.

6. All obligations hereunder of the Authority are subject to the further agreement of the Authority and the Borrower, to satisfactory review by the Authority of the financial capability of the Borrower and satisfactory underwriting of the Development, and mutual agreement to the terms for the Bonds, including the execution of a financing agreement, indenture, or security agreement and other documents and agreements necessary or desirable for the issuance, sale and delivery of the Bonds. The Authority has not authorized and does not authorize the expenditure of any funds or monies of the Authority from any source other than the issuance of the Bonds. All costs and expenses in connection with the financing and the acquisition, construction and equipping of the Development and the issuance of the Bonds, including the reasonable fees and expenses of the Authority's counsel, bond counsel, and the agent or underwriter for the sale of the Bonds, shall be paid from the proceeds of the Bonds or by the Borrower, but if for any reason the Bonds are not issued, all such expenses shall be paid by the Borrower and the Authority shall have no responsibility therefore. It is understood and agreed by the Authority and the Borrower that nothing contained in this resolution shall be construed or interpreted to create any personal liability of the officers or commissioners from time to time of the Authority.

7. The officers of the Authority are hereby authorized and directed to take all actions in furtherance of the issuance of the Bonds, including calling for a public hearing with respect to the financing of the Development through the issuance of the Bonds.

8. Hunton & Williams LLP, Raleigh, North Carolina, shall act as bond counsel for the Bonds.

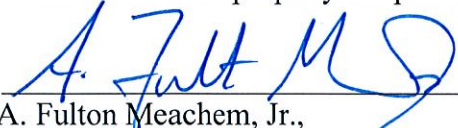
9. This resolution shall take effect immediately upon its passage.

RECORDING OFFICER'S CERTIFICATION

I, A. Fulton Meachem, Jr., the duly appointed Secretary of the Housing Authority of the City of Charlotte, N.C., do hereby certify that this Resolution was properly adopted at a regular meeting held September 17, 2013.

(SEAL)

By:


A. Fulton Meachem, Jr.,
Secretary

RESOLUTION PROVIDING APPROVAL OF A MULTIFAMILY HOUSING
FACILITY KNOWN AS ATANDO AVENUE APARTMENTS IN THE CITY
OF CHARLOTTE, NORTH CAROLINA AND THE FINANCING THEREOF
WITH MULTIFAMILY HOUSING REVENUE BONDS IN AN AGGREGATE
AMOUNT NOT TO EXCEED \$10,000,000

WHEREAS, the City Council of the City of Charlotte (the “City”) met in Charlotte, North Carolina at 7:00 p.m. on the 11th day of May, 2015; and

WHEREAS, the Housing Authority of the City of Charlotte, NC (the “Issuer”) has tentatively agreed to issue its multifamily housing revenue bonds in an amount not to exceed \$10,000,000 (the “Bonds”), for the purpose of financing the acquisition, construction and equipping by Charlotte-Mecklenburg Housing Partnership, Inc., a North Carolina corporation (the “Borrower”), or an affiliate or subsidiary thereof, of a mixed income multifamily residential rental facility to be known as Atando Avenue Apartments (the “Development”); and

WHEREAS, the Development will consist of approximately 130 units, located on an approximately 3.76 acre site at 1433 Samuel Street in the City of Charlotte, Mecklenburg County, North Carolina; and

WHEREAS, Section 147(f) of the Internal Revenue Code of 1986, as amended (the “Code”), requires that any bonds issued by the Issuer for the Development may only be issued after approval of the plan of financing by the City following a public hearing with respect to such plan; and

WHEREAS, on April 21, 2015, the Issuer held a public hearing with respect to the issuance of the Bonds to finance, in part, the Development (as evidenced by the Certificate and Summary of Public Hearing attached hereto) and has requested the City to approve the issuance of the Bonds as required by the Code; and

WHEREAS, the City has determined that approval of the issuance of the Bonds is solely to satisfy the requirement of Section 147(f) of the Code and shall in no event constitute an endorsement of the Bonds or the Development or the creditworthiness of the Borrower, nor shall such approval in any event be construed to obligate the City of Charlotte, North Carolina for the payment of the principal of or premium or interest on the Bonds or for the performance of any pledge, mortgage or obligation or agreement of any kind whatsoever which may be undertaken by the Issuer, or to constitute the Bonds or any of the agreements or obligations of the Issuer an indebtedness of the City of Charlotte, North Carolina, within the meaning of any constitutional or statutory provision whatsoever;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE:

1. The proposed mixed income housing development consisting of the acquisition, construction and equipping of the Development described above in the City of Charlotte, Mecklenburg County, North Carolina by the Borrower and the issuance of the Authority’s multifamily housing revenue bonds therefor in an amount not to exceed \$10,000,000 are hereby approved for purposes of Section 147(f) of the Code. The Mayor is hereby authorized to execute

such approval certificates as may be required to evidence the City's approval of the issuance of the Bonds for purposes of Section 147(f) of the Code.

2. This resolution shall take effect immediately upon its passage.

Council member _____ moved the passage of the foregoing resolution and Council member _____ seconded the motion, and the resolution was passed by the following vote:

Ayes: Council members _____

Nays: _____

Not voting: _____

* * * * *

CERTIFICATION

I, Stephanie C. Kelly, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council for the City of Charlotte, North Carolina, in regular session convened on May 11, 2015, the reference having been in Minute Book _____, and recorded in full in Resolution Book _____, Pages _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the 11th day of May, 2015.

City Clerk

(SEAL)

**RESOLUTION PASSED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA
ON May 11, 2015**

A motion was made by _____ and seconded by _____ for the adoption of the following Resolution, and upon being put to a vote was duly adopted:

WHEREAS, North Carolina General Statutes Section 160A-280 authorizes the City to donate surplus personal property belonging to the City to another governmental unit within the United States pursuant to a Resolution adopted after the posting of a public notice of such Resolution at least five days prior to its adoption; and

WHEREAS, the City of Charlotte owns five Crown Victoria vehicle prisoner partitions, which have completed their service life, are surplus property and have been fully depreciated and determined as eligible for retirement and conveyance pursuant to North Carolina law to an eligible governmental unit;

NOW, THEREFORE, BE IT RESOLVED by the Charlotte City Council that:

1. The Chief of the Charlotte-Mecklenburg Police Department or the Chief's designee is hereby authorized to create and execute such documents as may be or become necessary in order to convey full legal ownership of the said vehicle partitions to the Charlotte-Mecklenburg Hospital Authority ("CMHA"). CMHA shall bear and pay any and all costs or expenses which may be incurred in the transfer of ownership of said vehicle partitions to CMHA.

The City shall donate the said vehicle partitions to CMHA only upon the conditions and subject to the execution of covenants by CMHA that:

A. it shall at all times use and maintain the said vehicle partitions solely for the provision of health or medical care services and the pursuit of the recognized "public purpose" it performs pursuant to North Carolina General Statutes Section 131E-15, *et seq.*;

B. at such time as it shall deem the vehicle partitions to be unsuitable for further service CMHA shall dispose of it, CMHA shall apply any net proceeds derived from its disposition solely to provide further health or medical care services.

2. CMHA acknowledges that its representatives have heretofore inspected the said vehicle partitions to its satisfaction. The City shall convey, and CMHA shall accept, the said vehicle partitions in "as is" condition, without restriction or limitation, and without warranty of fitness for a particular purpose or other warranty of any kind.

3. Upon and following the said conveyance, the City shall thereafter bear no obligation or responsibility of any type or kind relating to the use, maintenance, expense or ownership of the said vehicle partitions, and all such expenses of ownership shall be the sole responsibility of CMHA.

4. By executing the contractual "Agreement" of conveyance to be provided by the City, CMHA agrees that it has thereupon waived, forgone and forfeited any and all present or future claims against the City arising out of CMHA's ownership and use of the said vehicle partitions thereafter.

REMEDIATION AGREEMENT AND RELEASE

THIS Remediation Agreement and Release is entered into this ____ day of May 2015, by and between the City of Charlotte, on its own and on behalf of the Charlotte Douglas Airport, the Charlotte-Mecklenburg Utility Department and the Engineering and Property Management Department (hereinafter collectively "City"), MI Homes, KLP Selkirk, LLC, Shea Homes, KB Homes, Dixie River Land Company, Charlotte Mecklenburg Schools (hereinafter "Stakeholders") and Jeffrey Scott LeNeave & Kimiko J. LeNeave, Banks Wilson, Tommy Wayne Morrison & Rebecca Dayton Morrison, Mark Harris Beauchamp & Cynthia Lynn Beauchamp, Patrick J. McNulty & Nancy J. McNulty, Adam Andrew Martin & Rosana Del Duqui Martin, T.H. Beasley III & Jan M. Beasley, William J. Fairman & Charlotte H. Fairman, Patricia Gail Cox & Marcia Kay Simmons, Fairley N. Johnson, Jr. & Robert T. Johnson & Catherine Johnson, Stephen Delk Spencer, Timothy G. Massey, Glen H. Hardin, James Louis Fowler & Muriel K. Fowler, Charles Edward Averitt & Frances Byrum Averitt, Brian M. Lamond, and Mavis Bullock as Trustee of the Bullock Revocable Trust (hereinafter referred to as "Brown's Cove Residents").

WHEREAS, Brown's Cove Residents are the owners and residents of land surrounding the upper portion of the Brown's Cove Section of Lake Wylie located in Mecklenburg County, North Carolina;

WHEREAS, the Beaverdam Creek Watershed discharges into the Brown's Cove section of Lake Wylie;

WHEREAS, between January 1, 2003 and December 31, 2012 substantial amounts of sediment were deposited in the upper portion of Brown's Cove and the Brown's Cove Residents believe this was a result of various land disturbing activities carried out by Stakeholders; and

WHEREAS, the Brown's Cove Residents and the Stakeholders desire to resolve all matters arising out of or relating to the deposition of sediment in the upper portion of Brown's Cove from January 1, 2003, through December 31, 2012.

NOW, THEREFORE, in consideration of these promises and mutual covenants and terms and conditions set forth herein, the Parties hereby agree as follows:

1. The Brown's Cove Residents agree to obtain the necessary permits and approvals to perform the dredging work described in the proposal from Lake Norman Dredging attached hereto as **Exhibit A** and to be solely responsible for the disposal of the spoil from the dredging work (hereinafter collectively the "Work"). The Dredging work is expected to begin in July, 2015 and be completed before the end of December, 2015.
2. The Stakeholders agree to pay their pro rata share of the cost of the Work as shown on **Exhibit B** attached hereto. Payment shall be made to an escrow account (hereinafter "Escrow Account") at the Law Offices of Elizabeth Blake, Esquire (hereinafter "Escrow Agent") located at Hazlehurst & Blake, PLLC, 5925 Carnegie Blvd, Suite 200, Charlotte, NC 28209. Payments to the Escrow Account will only be made by the Stakeholders upon

receipt of documentation confirming a properly authorized escrow account. Funds may be disbursed immediately from the Escrow Account to Lake Norman Dredging for the mobilization portion of the Work only as set forth in Exhibit A. All other payments to Lake Norman Dredging will be made upon receipt by the Brown's Cove Residents of satisfactory documentation evidencing completion of the Work. The Brown's Cove Residents shall provide copies of the documentation to the Stakeholders within five (5) business days of receipt. Payment made by each Stakeholder may only be utilized by the Brown's Cove Residents for expenses directly related to the Work. Any use of funds from the Escrow Account for purposes other than for the Work will constitute a breach of the terms of the Remediation and Release Agreement by the Brown's Cove Residents, jointly and severally, and shall be reimbursed to the Stakeholders in pro rata shares by the Brown's Cove Residents.

3. The parties acknowledge and agree that a portion of the cost of the Work will be reimbursed from grant funds (hereinafter "Grant Funds") being provided by the North Carolina Department of Environment and Natural Resources (hereinafter "NCDENR"). The grant funds were awarded in January 2014 to the Mecklenburg Soil and Water Conservation District. See **Exhibit C** attached. Upon completion of the Work, the Brown's Cove residents will provide documentation of the completed work and all payments made. The documentation will be provided to the Mecklenburg Soil and Water Conservation District. The District will make application to the North Carolina Department of Environment and Natural Resources to release the Grant Funds. Upon receipt of funds by the District, the District will deposit the funds in the Escrow Account, and the Escrow Agent will reimburse each Stakeholder its pro rata portion of the Grant Funds. In consideration of the Stakeholders making their pro rata payments to the Escrow Account, the Brown's Cove Residents hereby remise, release, acquit, and forever discharge the Stakeholders, and their respective parents, subsidiaries, and all affiliates, and any agents, servants, successors, and assigns thereof, including any officers, directors, managers, members, shareholders, employees, partners, and all other persons, firms, or corporations in privity therewith who are or might be liable in any way from any and all claims, actions, causes of action, demands, rights, costs, expenses and compensation whatsoever, known and unknown, foreseen and unforeseen, developed and undeveloped, directly or indirectly related to the Work and sedimentation in Brown's Cove, Lake Wylie, North Carolina, and arising directly or indirectly out of land-disturbing activities occurring in the Beaverdam Creek Watershed on or between January 1, 2003, through the date of execution of this Release. Under this agreement, each Stakeholder shall be released immediately upon its payment to the Escrow Account of its pro-rata share as referenced in Exhibit B. Should the work described in Exhibit A not be done, funds paid into the Escrow Account by the stakeholders shall be returned to the Stakeholders, and this Remediation Agreement and Release shall be of no force and effect.
4. The Parties hereto further agree as follows: This Remediation and Release Agreement shall be of no force and effect if not approved by the Charlotte City Council and signed by all parties on or before June 1, 2015. If grant funds sufficient to complete the Work

are not received for any reason by the Mecklenburg Soil and Water Conservation District and distributed to the Escrow Account, this agreement shall be of no force and effect.

5. Except as otherwise specifically set forth herein, each party hereto hereby acknowledges full and final settlement and satisfaction of all claims, demands, actions and causes of actions of whatsoever kind or character which they may have against the each other arising out of sedimentation occurring in the Beaverdam Creek Watershed from January 1, 2003, through the date of execution of this Release.
6. In executing this Remediation Agreement and Release, it is understood and agreed that the parties rely wholly upon their judgment, belief, information and knowledge of the nature, extent and duration of damages and that no representations or statements regarding said damages or regarding any other matters made by the persons, firms or corporations who are hereby released or by any other person or persons representing them or by their employed has influenced them to any extent whatever in making this release.
7. This Remediation Agreement and Release shall be governed by the laws of the State of North Carolina.
8. It is understood and agreed that the payment for a portion of the Work is not to be construed as an admission of liability on the part of the Stakeholders, and it is understood and agreed that this Remediation Agreement and Release constitutes the compromise of disputed claims, liability being expressly denied.
9. This Remediation Agreement and Release is the entire understanding of the parties with respect to sedimentation in the upper portion of Brown's Cove from January 1, 2003, through the date of execution of this release. Any amendment must be in writing and signed by all parties. In the event any provision of this Remediation Agreement and Release is construed by a court as invalid or unenforceable, said provision or provisions shall be excluded, and the balance of this document shall be enforceable in accordance with its terms.
10. No provision of this Remediation Agreement and Release shall be construed for or against or interpreted to the benefit or disadvantage of any party by reason of any party having or being deemed to have structured or drafted such provision. Each party hereto expressly acknowledges that it has been given a reasonable amount of time to consider this Remediation Agreement and Release and that it fully understands and comprehends its terms.
11. This Remediation Agreement and Release may be executed in one of more counterparts, each of which shall be deemed an original documents, and all of which taken together shall be a single instrument.

The undersigned have read the foregoing Remediation Agreement and Release and fully understand it and declare that each has authority to sign same.

CITY OF CHARLOTTE

By: _____

Printed Name: _____

Title: _____

Date: _____

MI HOMES

By: _____

Printed Name: _____

Title: _____

Date: _____

KLP SELKIRK, LLC

By: _____

Printed Name: _____

Title: _____

Date: _____

SHEA HOMES

By: _____

Printed Name: _____

Title: _____

Date: _____

KB HOMES

By: _____

Printed Name: _____

Title: _____

Date: _____

DIXIE RIVER LAND COMPANY

By: _____

Printed Name: _____

Title: _____

Date: _____

CHARLOTTE MECKLENBURG SCHOOLS

By: _____

Printed Name: _____

Title: _____

Date: _____

Jeffrey Scott LeNeave
9410 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939115

Date

Kimiko J. LeNeave
9410 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939115

Date

Banks Wilson
9424 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939113

Date

Tommy Wayne Morrison
9300 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939118

Date

Rebecca Dayton Morrison
9300 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939118

Date

Mark Harris Beauchamp
7201 Buckland Road
Charlotte, NC 28278
Parcel # 11330211

Date

Cynthia Lynn Beauchamp
7201 Buckland Road
Charlotte, NC 28278
Parcel # 11330211

Date

Patrick J. McNulty
7101 Buckland Road
Charlotte, NC 28278
Parcel # 11331110

Date

Nancy J. McNulty
7101 Buckland Road
Charlotte, NC 28278
Parcel # 11331110

Date

Adam Andrew Martin
6753 Timahoe Lane
Charlotte, NC 28278
Parcel # 11331105

Date

Rosana Del Duqui Martin
6753 Timahoe Lane
Charlotte, NC 28278
Parcel # 11331105

Date

T.H. Beasley III
9418 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939114

Date

Jan M. Beasley
9418 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939114

Date

William J. Fairman
9316 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939117

Date

Charlotte H. Fairman
9316 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939117

Date

Patricia Gail Cox
8520 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331109

Date

Marcia Kay Simmons
8520 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331109

Date

Fairley N. Johnson, Jr.
8532 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331108

Date

Robert T. Johnson
8532 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331108

Date

Catherine Johnson
8532 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331108

Date

Stephen Delk Spencer
9332 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939116

Date

Timothy G. Massey
7215 Buckland Road
Charlotte, NC 28278
Parcel # 11330212

Date

Glen H. Hardin
8560 Lilybet Lane
Charlotte, NC 28278
Parcel # 11331107

Date

James Louis Fowler
9428 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939112

Date

Muriel K. Fowler
9428 Windy Gap Road
Charlotte, NC 28278
Parcel # 19939112

Date

Charles Edward Averitt
6747 & 6751 Timahoe Lane
Charlotte, NC 28278
Parcel # 11331118 & Parcel # 11331104

Date

Frances Byrum Averitt
6747 & 6751 Timahoe Lane
Charlotte, NC 28278
Parcel # 11331118 & Parcel # 11331104

Date

Mavis Bullock, as Trustee of the Bullock Revocable Trust
6915 30th Street
North Highland, CA 95660
Parcel # 11331118 & Parcel # 11331104

Date

Brian M. Lamond
8727 Lamond Point
Charlotte, NC 28278
Parcel # 11331102

Date



North Carolina Department of Environment and Natural Resources
Division of Water Resources

Pat McCrory
Governor

Thomas A. Reeder
Director

John E. Skvarla, III
Secretary

January 17, 2014

The Honorable Dempsey Miller, Chairman
Mecklenburg County Soil and Water Conservation Board
700 North Tryon Street
Charlotte, North Carolina 28202

Dear Chairman Miller,

I am pleased to announce that \$187,873 in financial assistance for a project located in your district has been approved by the State of North Carolina.

I congratulate the Mecklenburg County Soil and Water Conservation Board on its sponsorship of the Brown's Cove, Lake Wylie dredging project. The grant will provide financial assistance to the district for dredging 14,348 cubic yards of accumulated sediment from the Brown's Cove area of Lake Wylie. Your efforts to restore boater access in the upper portion of Brown's Cove are to be commended.

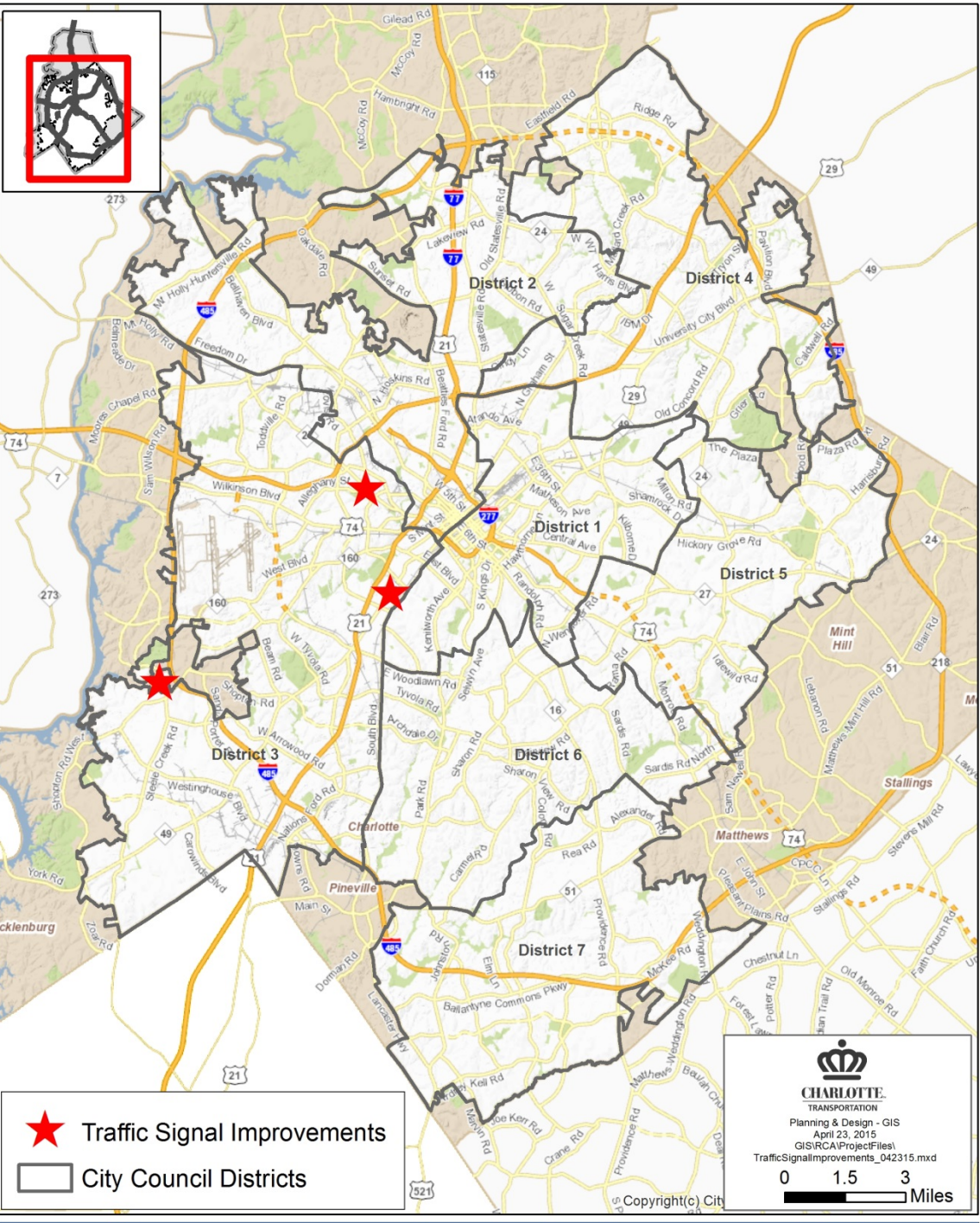
The Division of Water Resources of the Department of Environment and Natural Resources will be contacting the district manager concerning the administrative requirements for the use of state funds for this project.



Sincerely,

Thomas A. Reeder

cc: Ms. Leslie Vanden Herik

Traffic Signal Improvements



 Traffic Signal Improvements
 City Council Districts


CHARLOTTE
 TRANSPORTATION
 Planning & Design - GIS
 April 23, 2015
 GIS\RCA\ProjectFiles\
 TrafficSignalImprovements_042315.mxd
 0 1.5 3
 Miles
 Copyright(c) City of Charlotte

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$44,810 FOR TRAFFIC SIGNAL IMPROVEMENTS

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$44,810 hereby estimated to be available from the following private developer sources: ALTA Berewick, LLC (\$11,500), Morningstar Development (\$5,000), and Accelerated Learning Solutions (\$28,310)
- Section 2. That the sum of \$44,810 is hereby appropriated in the General Capital Investment Fund (4001) Developer Contributions Project (4292000018)
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Executive Summary

The Executive Summary is a summation of this agreement and is not intended to be used as the agreement between the Department (North Carolina Department of Transportation) and the Party (Entity).

Entity: City of Charlotte

County: Mecklenburg

TIP: M-0468

WBS Element: 50102.1.F1

Scope: The Project consists of performing a feasibility study for deploying ramp metering along I-77, I-85, I-277, and I-485 in the Charlotte metropolitan region.

NORTH CAROLINA
MECKLENBURG COUNTY

REIMBURSEMENT AGREEMENT

DATE: 11/06/2014

NORTH CAROLINA DEPARTMENT OF
TRANSPORTATION

AND

TIP: M-0468
WBS Element: 50102.1.F1

CITY OF CHARLOTTE

THIS AGREEMENT is made and entered into on the last date executed below, by and between the North Carolina Department of Transportation, an agency of the State of North Carolina, hereinafter referred to as the "Department" and the City of Charlotte, lead planning agency for the Charlotte Regional Transportation Planning Organization, hereinafter referred to as the "Municipality".

WITNESSETH:

WHEREAS, the Department and the Municipality have agreed on the responsibilities and obligations of the parties hereto for the purposes of this Agreement; and,

WHEREAS, this Agreement is made under the authority granted to the Department by the North Carolina General Assembly, including but not limited to, the following legislation: General Statutes of North Carolina, Section 136-66.1, Section 160A-296 and 297, Section 136-18, and Section 20-169, to participate in the planning of a Project approved by the Board of Transportation for the safe and efficient utilization of transportation systems for the public good; and,

WHEREAS, the Department and the Municipality have agreed to participate in the cost of the project for the Charlotte Regional Transportation Planning Organization, as hereinafter set out; and,

WHEREAS, the Department shall coordinate and oversee the Project in accordance with the provisions as hereinafter set out;

NOW, THEREFORE, the parties hereto, each in consideration of the promises and undertakings of the other as herein provided, do hereby covenant and agree, each with the other, as follows:

SCOPE OF THE PROJECT

1. The Project consists of performing a feasibility study for deploying ramp metering along I-77, I-85, I-277, and I-485 in the Charlotte metropolitan region in Mecklenburg and Iredell Counties.

PHASES OF WORK

2. The Department shall ensure that an engineering consultant is obtained through an equitable selection process and that prescribed work is properly accomplished in a timely manner, and at a just and reasonable cost.
3. The Department's consultant shall perform the following items of work:
 - Gather and evaluate all available data along the mainline Interstate freeway and arterial routes for current and future-year conditions.
 - Perform a screening assessment to determine the optimum potential ramp metering sites for more detailed analysis.
 - At the optimum potential ramp metering sites, perform detailed analysis of both the freeways and arterials utilizing accepted procedures.
 - Develop corridor and interchange level performance measures and measures of effectiveness.
 - Determine the estimated delay reduction and financial benefits due to the installation of ramp metering.
 - Develop an implementation plan with cost that ranks potential ramp metering projects by county.
 - Prepare and conduct presentations of the feasibility study recommendations.
 - Compile the findings into a final report.

FUNDING

4. The Municipality shall participate in the costs of the Project as follows:
 - A. The Municipality shall reimburse the Department for a pro rata share of the local participation cost (87.3%) of the feasibility study performed by the Department's consultant. Based on the estimated local participation cost of \$175,000.00, the Municipality's estimated cost share is \$152,857.00.
 - B. Reimbursement to the Department shall be made in one final payment upon completion of the work and within sixty (60) days of invoicing by the Department.

- C. In the event the Municipality fails for any reason to pay the Department in accordance with the provisions for payment herein above provided, North Carolina General Statute 136-41.3 authorizes the Department to withhold so much of the Municipality's share of funds allocated to said Municipality by the General Statutes of the North Carolina, Section 136-41.1 until such time as the Department has received payment in full under the reimbursement terms set forth in this Agreement. A late payment penalty and interest shall be charged on any unpaid balance due in accordance with G.S. 147-86.23.

ADDITIONAL PROVISIONS

5. It is the policy of the Department not to enter into any agreement with another party that has been debarred by any government agency (Federal or State). The Municipality certifies, by signature of this agreement, that neither it nor its agents or contractors are presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from participation in this transaction by any Federal or State Department or Agency.
6. To the extent authorized by state and federal claims statutes, each party shall be responsible for its respective actions under the terms of this agreement and save harmless the other party from any claims arising as a result of such actions.
7. All terms of this Agreement are subject to available to Departmental funding and fiscal constraints.
8. By Executive Order 24, issued by Governor Perdue, and N.C. G.S. § 133-32, it is unlawful for any vendor or contractor (i.e. architect, bidder, contractor, construction manager, design professional, engineer, landlord, offeror, seller, subcontractor, supplier, or vendor), to make gifts or to give favors to any State employee of the Governor's Cabinet Agencies (i.e., Administration, Commerce, Correction, Crime Control and Public Safety, Cultural Resources, Environment and Natural Resources, Health and Human Services, Juvenile Justice and Delinquency Prevention, Revenue, Transportation, and the Office of the Governor).

IN WITNESS WHEREOF, this Agreement has been executed, in duplicate, the day and year heretofore set out, on the part of the Department and the Municipality by authority duly given.

ATTEST: CITY OF CHARLOTTE
BY: _____ BY: _____
TITLE: _____ TITLE: _____
DATE: _____ DATE: _____

Approved by _____ of the local governing body of the City of Charlotte as

attested to by the signature of Clerk of said governing body on _____(Date)

N.C.G.S. § 133-32 and Executive Order 24 prohibit the offer to, or acceptance by, any State Employee of any gift from anyone with a contract with the State, or from any person seeking to do business with the State. By execution of any response in this procurement, you attest, for your entire organization and its employees or agents, that you are not aware that any such gift has been offered, accepted, or promised by any employees of your organization.

Federal Tax Identification Number

(SEAL)

Remittance Address:

City of Charlotte

600 East Fourth Street

Charlotte, NC 28202

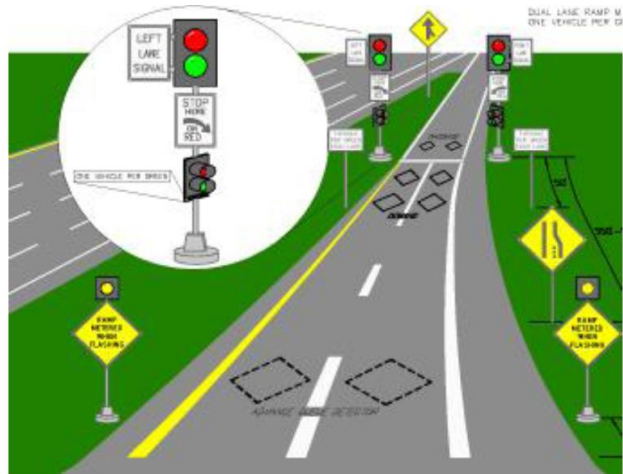
Attention: Mr. Russ Carpenter

DEPARTMENT OF TRANSPORTATION

BY: _____
(CHIEF ENGINEER)

DATE: _____

PRESENTED TO BOARD OF TRANSPORTATION ITEM O: _____



Illustrations of ramp metering

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$664,255 FOR A CONTRACT WITH LANDRUM & BROWN, INC. FOR THE ADDITION OF A SUPPORT FACILITIES PLAN AND EXHIBIT A UPDATE TO THE AIRPORT'S MASTER PLAN

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$664,255 is hereby appropriated from Aviation Discretionary Fund for the contract with Landrum & Brown, Inc.

Section 2. That the sum of \$664,255 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020902987
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$3,834,000 FROM GRANT PROCEEDS FROM THE TRANSPORTATION SECURITY ADMINISTRATION - DEPARTMENT OF HOMELAND SECURITY, FOR CONSTRUCTION OF ADDITIONAL SECONDARY SCREENING AREAS WITH THE CHECKED BAGGAGE IN-LINE SYSTEM

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$3,834,000 is hereby appropriated with grant proceeds from Transportation Security Administration - Department of Homeland Security

Section 2. That the sum of \$3,834,000 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020905502
Source	1000
Type	10003200
Year	2015

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ACTION A

RESOLUTION

EXTRACT FROM THE MINUTES OF A regular MEETING OF THE Charlotte City Council HELD ON May 11, 2015.

The following resolution was introduced by _____
seconded by _____, read in full, considered
and adopted.

RESOLUTION AUTHORIZING, ADOPTING, APPROVING, ACCEPTING AND
RATIFYING THE EXECUTION OF **AN AMENDMENT TO** THE GRANT AGREEMENTS
FOR PROJECT NUMBER HSTS04-10-H-REC109 BETWEEN THE DEPARTMENT OF
HOMELAND SECURITY'S TRANSPORTATION SECURITY ADMINISTRATION AND
THE CITY OF CHARLOTTE, NORTH CAROLINA, (originally authorized,
adopted, approved, accepted and ratified by City Council on May
25, 2010).

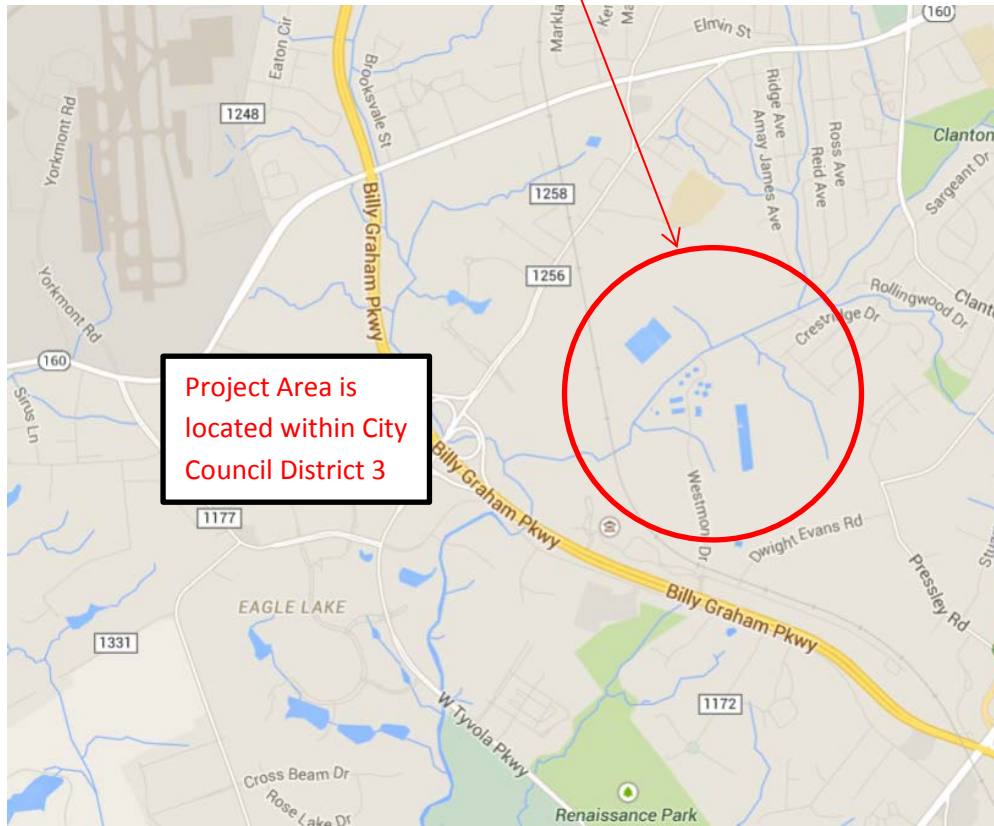
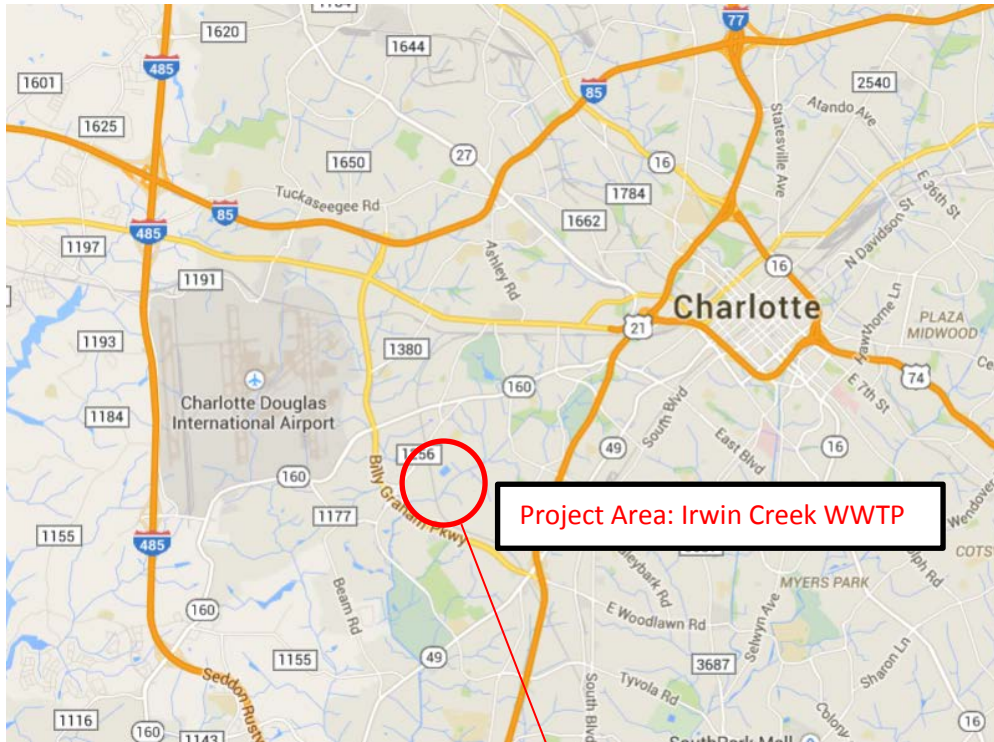
BE IT RESOLVED, by the CITY COUNCIL of THE CITY OF
CHARLOTTE, NORTH CAROLINA

SECTION 1. That said City Council hereby
authorizes, adopts, approves, accepts and ratifies the execution
of an **Amended** Grant Agreement with the Department of Homeland
Security's Transportation Security Administration and the City
of Charlotte, North Carolina

SECTION 2. That the Execution of said Grant Agreement in
quadruplicate on behalf of said City Council by Jack
Christine, Deputy Aviation Director, and the impression of the
official seal of the City of Charlotte and the attestation by
City Clerk is hereby authorized, adopted, approved, accepted
and ratified.

SECTION 3. That the Deputy Aviation Director is hereby authorized to execute payment requests under these Grant Agreements on behalf of said City of Charlotte.

Irwin Creek Wastewater Treatment Plant Grit System Improvements Project - Map



Property Tax Refund Requests

A SAFE IMAGE LLC	\$	12.98
BORGNIS, LUKE		342.62
CAROLINA PRIVATE LENDING		376.03
COAD ACCOUNTING PA		25.16
ELLIOTT, ROBERT		111.44
FEDERAL NATIONAL MORTGAGE ASSOCIATION		76.03
HAMILTON, LINDA K		374.96
MICHAEL, J ECKRICH		37.54
PALMER, JAMES E		56.54
RAMSEY, DAVID H		697.21
RAMSEY, DAVID H		697.21
RAMSEY, DAVID H		655.94
RAMSEY, DAVID H		655.94
RAMSEY, DAVID H		182.83
SILVA, CARLOS A		204.54
STILWELL, BOBBIE R		45.00
	\$	<u>4,551.97</u>

A RESOLUTION AUTHORIZING THE REFUND OF PROPERTY TAXES

Reference is made to the schedule of "Taxpayers and Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected property taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 11th day of May 2015 that those taxpayers listed on the schedule of "Taxpayers and Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

Business Privilege License Tax Refund Requests

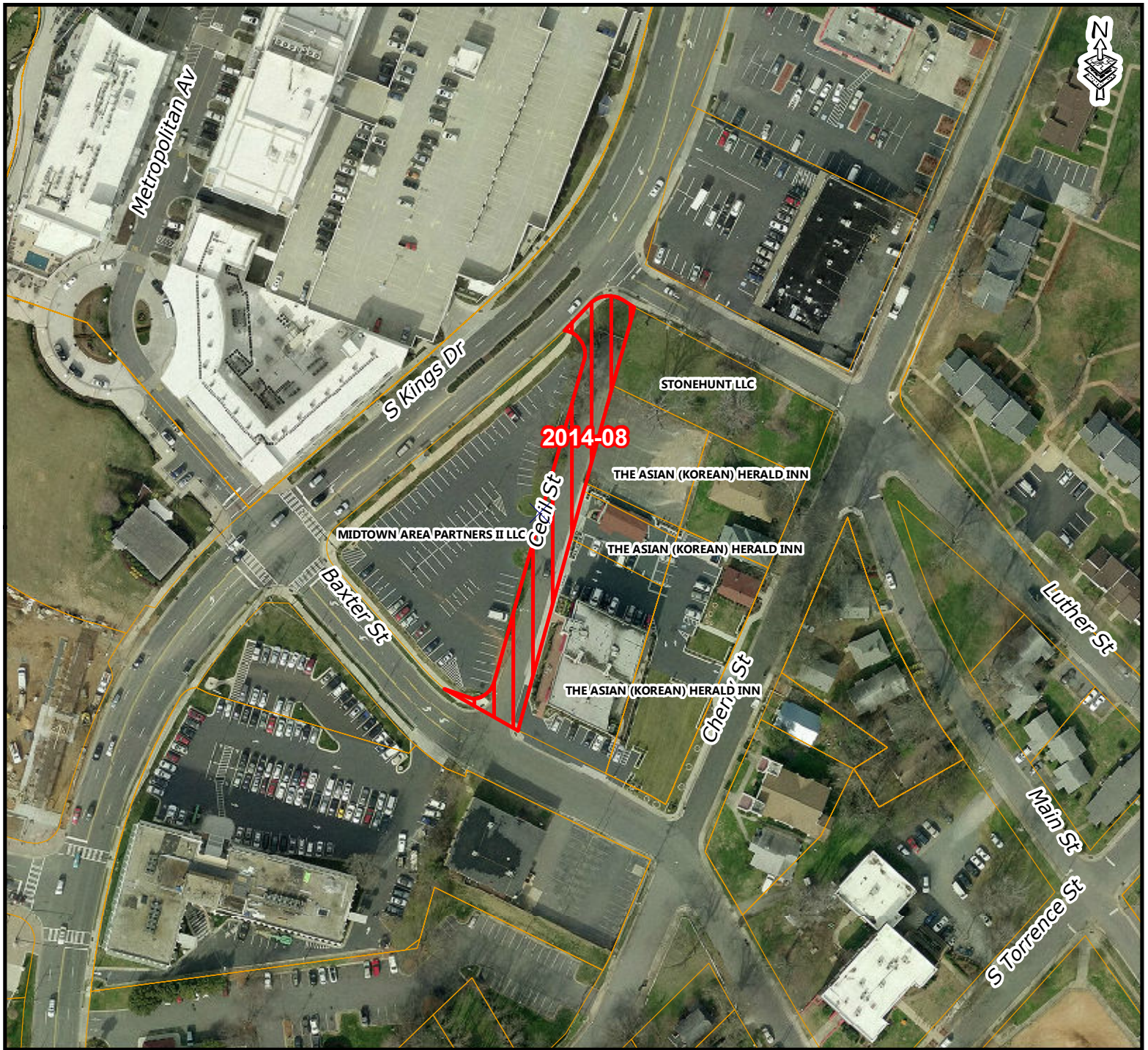
CAROLINA CONSTRUCTION PRODUCTS	\$1,742.40
EDGY GAL BOUTIQUE, LLC	55.00
PADMATION LLC	25.00
SERVICE KING	6.25
STRUCTURAL UNLIMITED, LLC	3,975.00
	<u>\$5,803.65</u>

**A RESOLUTION AUTHORIZING THE REFUND OF
CERTAIN BUSINESS PRIVILEGE LICENSES**

Reference is made to the schedule of "Business Privilege License Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected certain taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 11th day of May 2015 that those taxpayers listed on the schedule of "Business Privilege License Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.



CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION
 Development Services Division

Right-of-Way Abandonment Petition 2014-08

Right-of-Way Abandonment Area

Cecil Street

RESOLUTION DECLARING INTENT TO ABANDON AND CLOSE **Cecil Street** the City of Charlotte, Mecklenburg County, North Carolina

Whereas, **Midtown Partners II, LLC**, has filed a petition to close Cecil Street in the City of Charlotte; and

Whereas, Cecil Street begins at its intersecting point with Baxter Street and continues approximately 420 feet north to its terminus at Luther Street and S. Kings Drive, and consisting of 15,529 square feet, as shown in the maps marked "Exhibit A-1 through A-6" and are more particularly described by metes and bounds in the documents marked "Exhibit B-1 through B-6" all of which are available for inspection in the office of the City Clerk, City Hall, Charlotte, North Carolina; and

Whereas, the procedure for closing streets and alleys as outlined in North Carolina General Statutes, Section 160A-299, requires that City Council first adopt a resolution declaring its intent to close the street and calling a public hearing on the question; said statute further requires that the resolution shall be published once a week for two successive weeks prior to the hearing, and a copy thereof be sent by registered or certified mail to all owners of property adjoining the street as shown on the county tax records, and a notice of the closing and public hearing shall be prominently posted in at least two places along said street or alley.

Now, therefore, be it resolved, by the City Council of the City of Charlotte, at its regularly scheduled session of May 11, 2015, that it intends to close Cecil Street and that the said street (or portion thereof) being more particularly described on a map and calls a public hearing on the question to be held at 7:00pm on Monday, the 22nd day of June, 2015, in CMGC meeting chamber, 600 East 4th Street, Charlotte, North Carolina.

The City Clerk is hereby directed to publish a copy of this resolution in the Mecklenburg Times once a week for two successive weeks next preceding the date fixed here for such hearing as required by N.C.G.S. 160A-299.

ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 3535 JONQUIL STREET PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF KELLIE DOUGLAS BLAKENEY 3535 JONQUIL STREET CHARLOTTE, NC 28211

WHEREAS, the dwelling located at 3535 Jonquil Street in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 3535 Jonquil Street in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	3535 Jonquil Street
Neighborhood	Neighborhood Profile Area 370
Council District	#1
Owner(s)	Kellie Douglas Blakeney
Owner(s) Address	3535 Jonquil Street Charlotte, NC 28211
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Public Agency (Charlotte- Mecklenburg Police)
◆ Title report received, revealing party in interest:	08/08/2014
◆ Date of the Inspection:	11/04/2014
◆ Owner and party in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	12/09/2014
◆ Held hearings for owner and party in interest by:	12/30/2014
◆ Owner and party in interest attend hearing:	No
◆ Owner and party in interest ordered to demolish structure by:	01/29/2015
◆ Filed Lis Pendens:	01/30/2015
◆ Owner has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$3,930
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

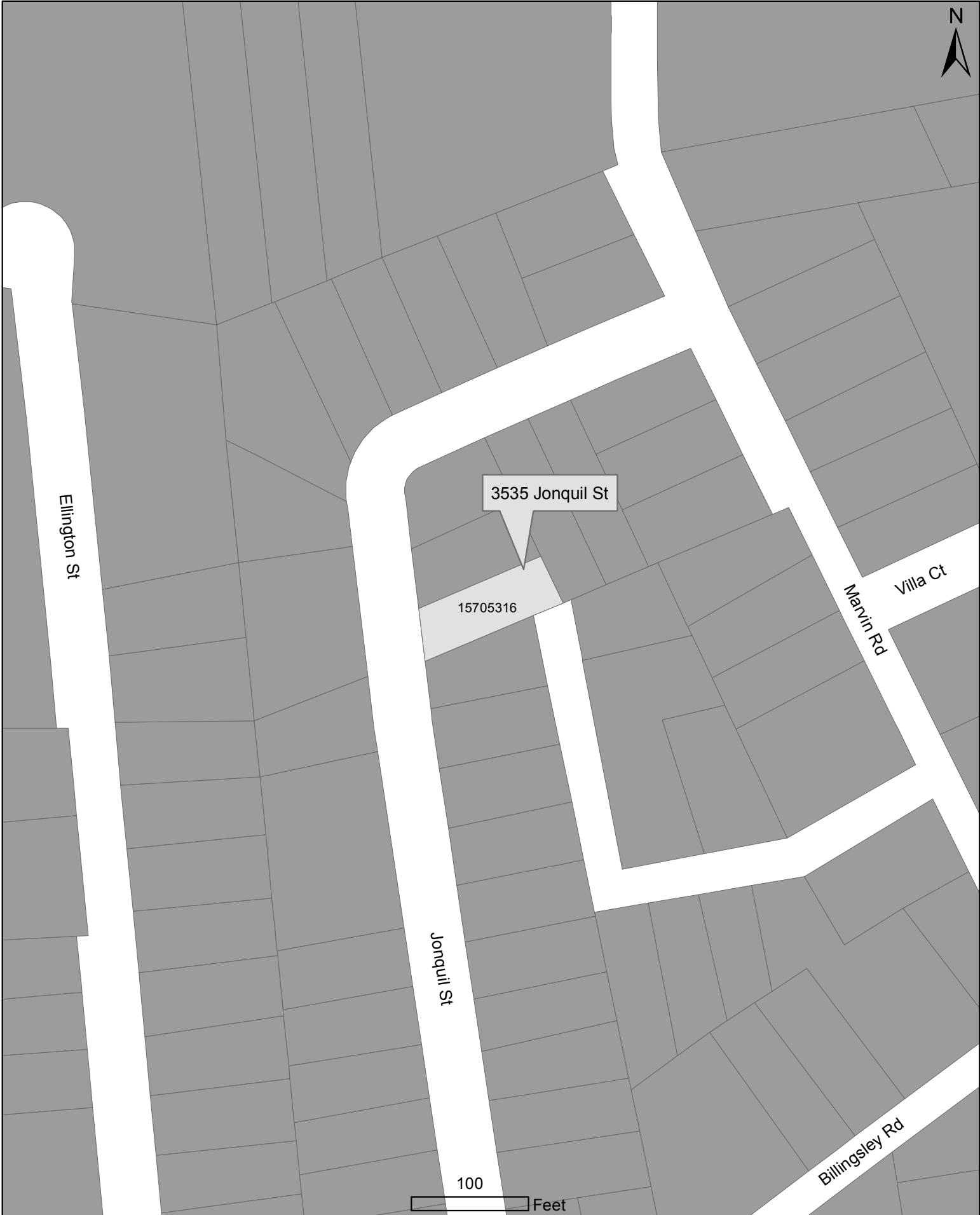
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$25,990	Acquisition & Rehabilitation Cost (Existing structure: 721 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$83,953	New Replacement Structure Cost (Structure: 1,000 sq. ft. total) Economic Life: 50 years Estimated cost-\$120,833	Demolition Cost \$3,930
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 20,200 - Garage/Shed/Porch: \$ 0 Land: \$ <u>9,000</u> Total Acquisition: \$ 29,200 Estimated Rehabilitation Cost: \$ 36,050 Outstanding Loans \$ 17,500 Property Taxes owed: \$ 1,071 Interest on Taxes owed: \$ <u>132</u> Total: \$ 54,753	Acquisition: Tax values: - Structure: \$ 20,200 - Garage/Shed/Porch: \$ 0 - Land: \$ <u>9,000</u> Total Acquisition: \$ 29,200 New structure: \$ 69,000 Demolition: \$ 3,930 Outstanding Loans: \$ 17,500 Property Taxes owed: \$ 1,071 Interest on Taxes owed: \$ <u>132</u> Total: \$ 91,633	

RECOMMENDATION FOR DEMOLITION

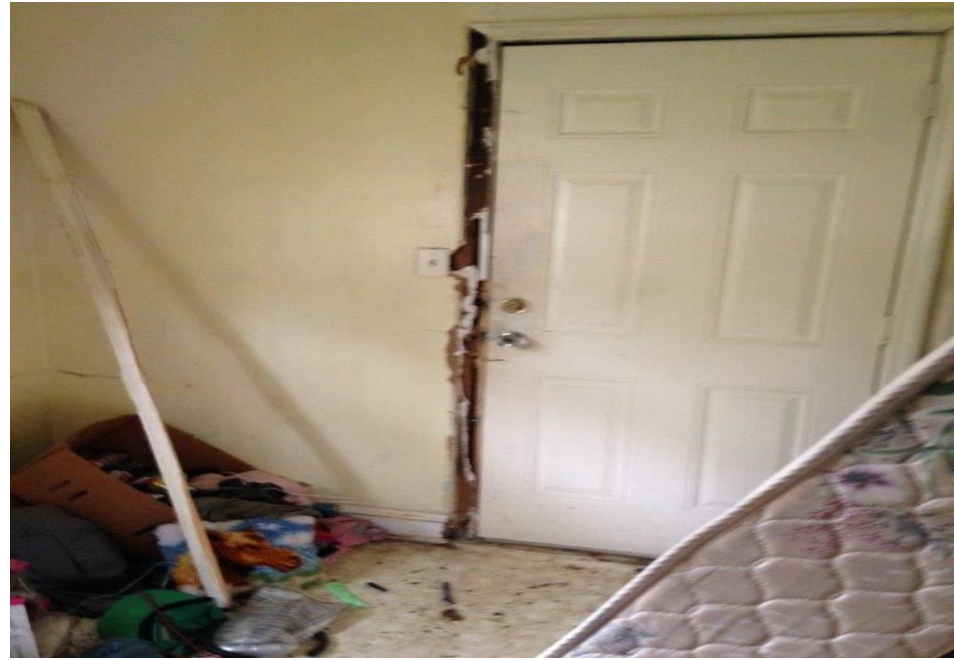
Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$25,990 (\$36.04 /sq. ft.), which is 128.66% of the structure tax value, which is \$20,200.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing, electrical and heating violations: Flooring rotted or missing in several places. Ceiling and wall covering unclean. Damaged entry door. Exterior siding decayed in multiple areas. Roof covering damaged/loose. Damaged bathroom fixtures. Accessory building not in safe substantial condition. Electrical receptacles damaged. Missing heating equipment.
- The building is 66 years old and consists of 721 square feet total.
- A new 1,000 sq. ft. structure can be built for \$69,000.

3535 Jonquil Street



3535 Jonquil Street



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 4220 ROCHELLE LANE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF RONALD JEROME GILMORE 4220 ROCHELLE LANE CHARLOTTE, NC 28208

WHEREAS, the dwelling located at 4220 Rochelle Lane in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 4220 Rochelle Lane in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	4220 Rochelle Lane
Neighborhood	Neighborhood Profile Area 385
Council District	#2
Owner(s)	Ronald Jerome Gilmore
Owner(s) Address	4220 Rochelle Lane Charlotte, NC 28208
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Public Agency referral from Charlotte Housing Authority
◆ Date of the Inspection:	03/27/2014
◆ Title report received, revealing parties in interest:	04/08/2014
◆ Owner(s) and parties in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	06/30/2014
◆ Held hearings for owner(s) and parties in interest by:	07/28/2014
◆ Owner(s) and parties in interest attend hearing:	Yes (owner)
◆ Owner(s) and parties in interest ordered to demolish structure by:	10/20/2014
◆ Filed Lis Pendens:	12/05/2014
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	Yes, owner has been referred to Community Link for emergency housing assistance.
◆ Demolition cost:	\$5,110
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

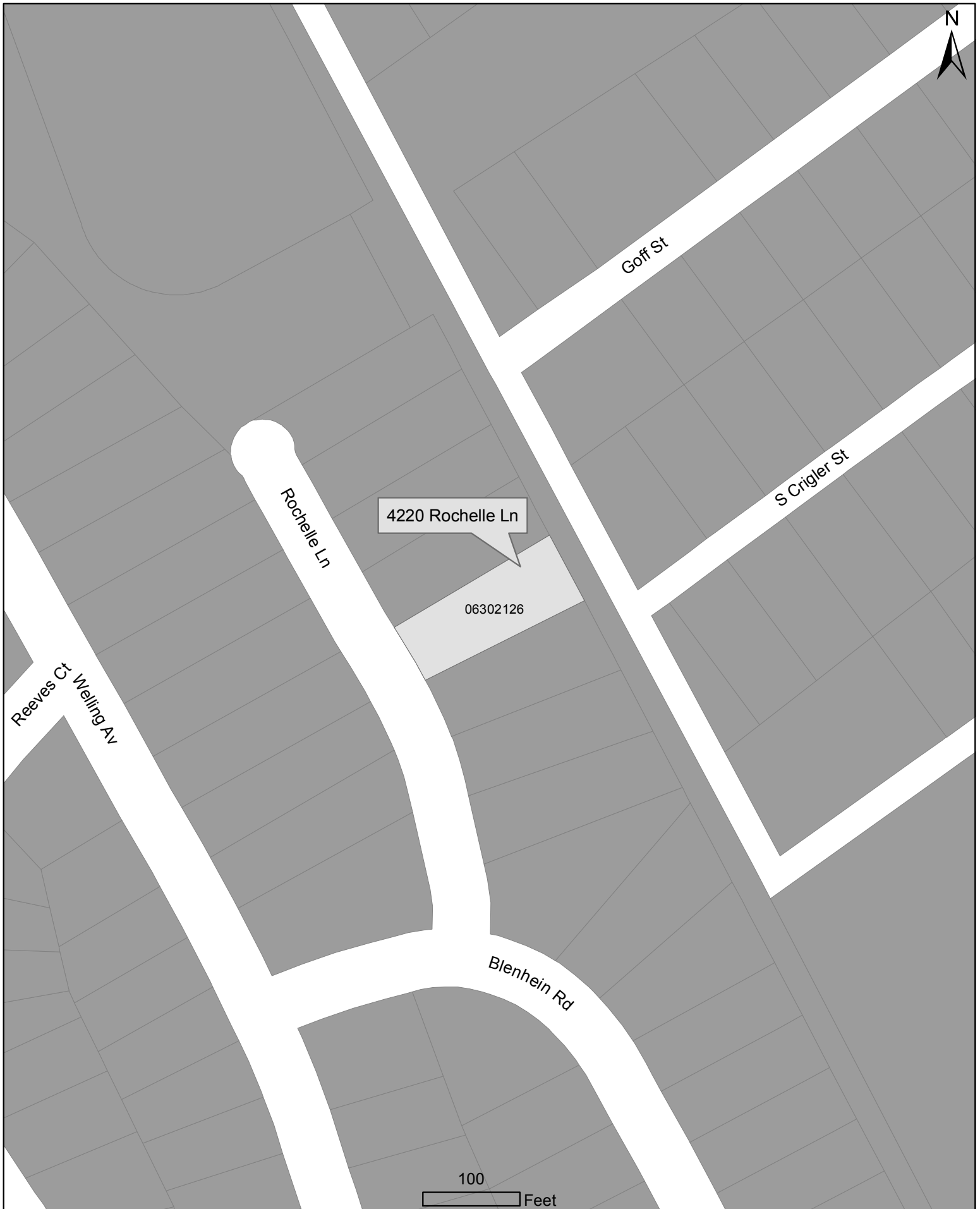
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$34,000	Acquisition & Rehabilitation Cost (Existing structure: 1,196 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$167,236	New Replacement Structure Cost (Structure: 1,196 sq. ft. total) Economic Life: 50 years Estimated cost-\$195,070	Demolition Cost \$5,110
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 49,600 - Porch: \$ 100 Land: \$ <u>10,300</u> Total Acquisition: \$ 60,000 Estimated Rehabilitation Cost: \$ 59,800 Outstanding Loans \$ 47,436 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 107,236	Acquisition: Tax values: - Structure: \$ 49,600 - Porch: \$ 100 - Land: \$ <u>10,300</u> Total Acquisition: \$ 60,000 New structure: \$ 82,524 Demolition: \$ 5,110 Outstanding Loans: \$ 47,436 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 135,070	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$34,000 (\$28.42 /sq. ft.), which is 68.548% of the structure tax value, which is \$49,600.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, electrical, plumbing and heating violations: Flooring not structurally sound, decayed joists, girder and subflooring. Windows are not weather tight. Roof covering loose/damaged. Decayed exterior trim. Damaged entry doors. Electrical fixtures and receptacles are inoperable. No potable water supply to plumbing fixtures. Missing water heater. Heating equipment not operational.
- The building is 60 years old and consists of 1,196 square feet total.
- A new 1,196 sq. ft. structure can be built for \$82,524.

4220 Rochelle Lane



4220 Rochelle Lane



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 1451 TORRENCE GROVE CHURCH ROAD PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF MILLET COLEMAN 1451 TORRENCE GROVE CHURCH ROAD CHARLOTTE, NC 28213

WHEREAS, the dwelling located at 1451 Torrence Grove Church Road in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 1451 Torrence Grove Church Road in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	1451 Torrence Grove Church Road
Neighborhood	Neighborhood Profile Area 234
Council District	#4
Owner(s)	Millet Coleman
Owner(s) Address	1451 Torrence Grove Church Road Charlotte, NC 28213
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Public Agency Referral (Mecklenburg County Department of Social Services)
◆ Date of the Inspection:	05/08/2014
◆ Title report received, revealing parties in interest:	05/28/2014
◆ Filed Lis Pendens:	09/11/2014
◆ Owner and parties in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	10/14/2014
◆ Held hearings for owner and parties in interest by:	11/05/2014
◆ Owner and parties in interest attend hearing:	No
◆ Owner and parties in interest ordered to demolish structure by:	12/8/2014
◆ Owner has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$6,825
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

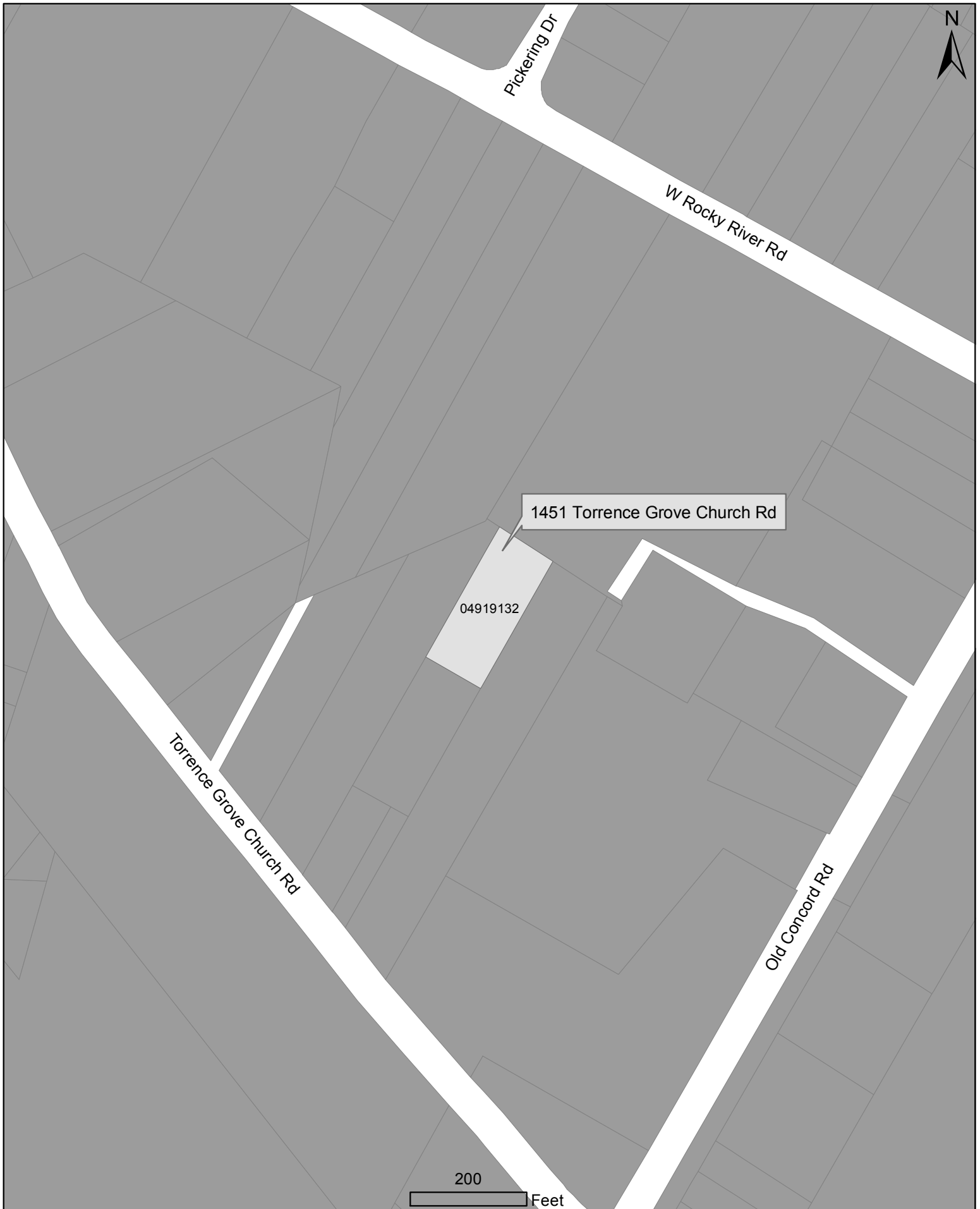
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$49,080	Acquisition & Rehabilitation Cost (Existing structure: 1,300 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$150,995	New Replacement Structure Cost (Structure: 1,300 sq. ft. total) Economic Life: 50 years Estimated cost-\$182,520	Demolition Cost \$6,825
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 44,500 - Garage/Shed/Porch: \$ 1,000 Land: \$ <u>21,700</u> Total Acquisition: \$ 67,200 Estimated Rehabilitation Cost: \$ 65,000 Outstanding Loans \$ 14,500 Property Taxes owed: \$ 3,732 Interest on Taxes owed: \$ <u>563</u> Total: \$ 83,795	Acquisition: Tax values: - Structure: \$ 44,500 - Garage/Shed/Porch: \$ 1,000 - Land: \$ <u>21,700</u> Total Acquisition: \$ 67,200 New structure: \$ 89,700 Demolition: \$ 6,825 Outstanding Loans: \$ 14,500 Property Taxes owed: \$ 3,732 Interest on Taxes owed: \$ <u>563</u> Total: \$ 115,320	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$49,080 (\$37.75 /sq. ft.), which is 110.292% of the structure tax value, which is \$44,500.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing, electrical and heating violations: Flooring not structurally sound, decayed joists, girder and subflooring. Wall framing not structurally sound. Holes in ceiling covering. Roof covering damaged. Inoperable septic tank. Electrical wiring unsafe. Heating equipment ductwork disconnected /damaged.
- The building is 50 years old and consists of 1,300 square feet total.
- A new 1,300 sq. ft. structure can be built for \$89,700.

1451 Torrence Grove Church Road



1451 Torrence Grove Church Road



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 327 VICKERY DRIVE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF EMMA JEAN MERRITT AND DALLAS BROOKS 150-34 118TH AVENUE JAMAICA, NY 11434

WHEREAS, the dwelling located at 327 Vickery Drive in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 327 Vickery Drive in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	327 Vickery Drive
Neighborhood	Neighborhood Profile Area 271
Council District	#1
Owner(s)	Emma Jean Merritt and Dallas Brooks
Owner(s) Address	150-34 118 th Avenue Jamaica, NY 11434
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Public Agency (Charlotte Fire Department)
◆ Title report received:	05/27/2014
◆ Date of the Inspection:	06/06/2014
◆ Owner(s) notified of Complaint and Notice of Hearing by advertisement and certified mail by:	06/19/2014
◆ Held hearings for owner(s) by:	07/21/2014
◆ Owner(s) attend hearing:	No
◆ Owner(s) ordered to demolish structure by:	08/29/2014
◆ Filed Lis Pendens:	11/12/2014
◆ Owner(s) have not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$9,995
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

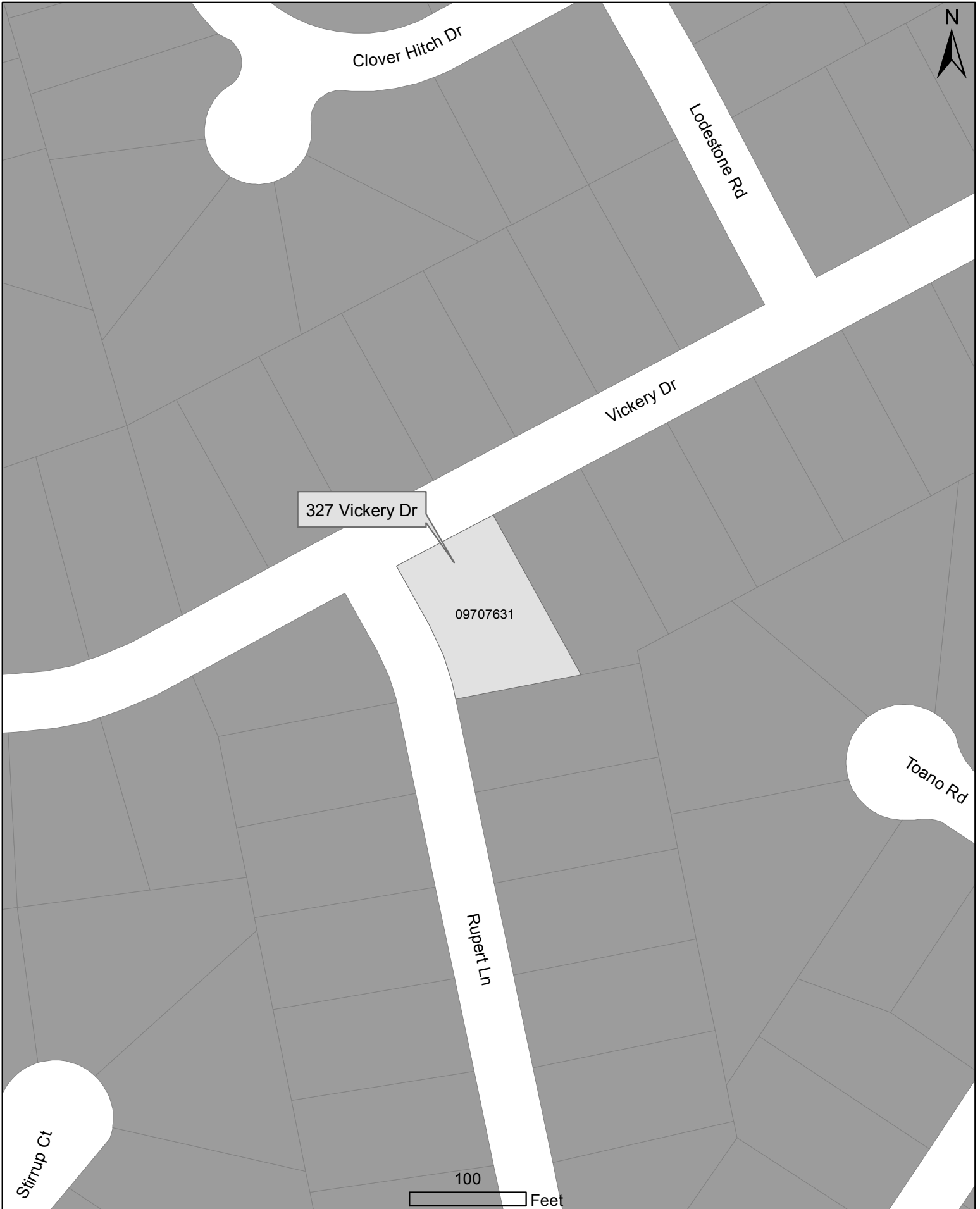
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$66,035	Acquisition & Rehabilitation Cost (Existing structure: 1,934 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$208,575	New Replacement Structure Cost (Structure: 1,934 sq. ft. total) Economic Life: 50 years Estimated cost-\$253,316	Demolition Cost \$9,995
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 80,600 - Deck/Terrace: \$ 700 - Land: <u>\$ 17,000</u> Total Acquisition: \$ 98,300 Estimated Rehabilitation Cost: \$ 96,700 Outstanding Loans \$ 0 Property Taxes owed: \$ 9,551 Interest on Taxes owed: <u>\$ 4,024</u> Total: \$ 110,275	Acquisition: Tax values: - Structure: \$ 80,600 - Deck/Terrace: \$ 700 - Land: <u>\$ 17,000</u> Total Acquisition: \$ 98,300 New structure: \$ 113,446 Demolition: \$ 9,995 Outstanding Loans: \$ 0 Property Taxes owed: \$ 9,551 Interest on Taxes owed: <u>\$ 4,024</u> Total: \$ 137,016	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$66,035 (\$34.14 /sq. ft.), which is 81.929% of the structure tax value, which is \$80,600.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, heating, plumbing and electrical violations: Walls and floor framing fire damaged. Exterior siding and trim fire damaged. Interior ceiling and wall covering fire damaged. Windows fire damaged. Heating equipment missing. Plumbing fixtures damaged. Electrical wiring fire damaged.
- The building is 44 years old and consists of 1,934 square feet total.
- A new 1,934sq. ft. structure can be built for \$113,446.

327 Vickery Drive



327 Vickery Drive



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 3425 COMMONWEALTH AVENUE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF UNKNOWN HEIRS OF CHARLES E. WILLIAMS JR. 9110 TIBBLE CREEK WAY CHARLOTTE, NC 28227

WHEREAS, the dwelling located at 3425 Commonwealth Avenue in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 3425 Commonwealth Avenue in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	3425 Commonwealth Avenue
Neighborhood	Neighborhood Profile Area 2
Council District	#1
Owner(s)	Unknown Heirs of Charles E. Williams, Jr.
Owner(s) Address	9110 Tibble Creek Way Charlotte, NC 28227
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Petition
◆ Date of the Inspection:	9/23/2013
◆ Title report received, revealing parties in interest:	7/23/2014
◆ Owner(s) and parties in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	8/29/2014
◆ Held hearings for owner(s) and parties in interest by:	9/19/2014
◆ Owner(s) and parties in interest attend hearing:	No
◆ Owner(s) and parties in interest ordered to demolish structure by:	11/11/2014
◆ Filed Lis Pendens:	12/11/2014
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$7,795
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$67,975	Acquisition & Rehabilitation Cost (Existing structure: 1,494 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$335,419	New Replacement Structure Cost (Structure: 1,494 sq. ft. total) Economic Life: 50 years Estimated cost-\$371,600	Demolition Cost \$7,795
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 88,300 - Carport: \$ 700 Land: \$ <u>80,000</u> Total Acquisition: \$ 169,000 Estimated Rehabilitation Cost: \$ 74,700 Outstanding Loans \$ 60,408 Property Taxes owed: \$ 21,066 Interest on Taxes owed: \$ <u>10,245</u> Total: \$ 166,419	Acquisition: Tax values: - Structure: \$ 88,300 - Carport: \$ 700 - Land: \$ <u>80,000</u> Total Acquisition: \$ 169,000 New structure: \$ 103,086 Demolition: \$ 7,795 Outstanding Loans: \$ 60,408 Property Taxes owed: \$ 21,066 Interest on Taxes owed: \$ <u>10,245</u> Total: \$ 202,600	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$67,975 (\$45.49 /sq. ft.), which is 76.981% of the structure tax value, which is \$88,300.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, electrical and heating violations: Flooring not structurally sound, decayed joists, girder and subflooring. Holes in ceiling and wall covering. Roof covering loose/damaged. Decayed exterior siding and trim. Damaged entry doors. Electrical fixtures and receptacles damaged. Heating equipment not operational.
- The building is 77 years old and consists of 1,494 square feet total.
- A new 1,494 sq. ft. structure can be built for \$103,086.

3425 Commonwealth Avenue



3425 Commonwealth Avenue



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 1817 BEATTIES FORD ROAD PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF RICHIE-MOORE INVESTMENTS, INC. 5917 TRYSTING ROAD CHARLOTTE, NC 28227

WHEREAS, the dwelling located at 1817 Beatties Ford Road in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 1817 Beatties Ford Road in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	1817 Beatties Ford Road
Neighborhood	Neighborhood Profile Area 85
Council District	#2
Owner(s)	Richie-Moore Investments, Inc.
Owner(s) Address	5917 Trysting Road Charlotte, NC 28227
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Title report received:	03/13/2014
◆ Date of the Inspection:	03/20/2014
◆ Owner(s) notified of Complaint and Notice of Hearing by advertisement and certified mail by:	04/07/2014
◆ Held hearing for owner(s) by:	05/07/2014
◆ Owner(s) attend hearing:	No
◆ Owner(s) ordered to demolish structure by:	06/11/2014
◆ Filed Lis Pendens:	06/16/2014
◆ Inspector spoke with the owner on 6/16/2014; issued owner a Supplemental Order to Repair violations by:	07/16/2014
◆ Received request from owner for additional time to complete repairs:	07/22/14, 11/04/14, 12/26/14
◆ Issued 1 st extension, comply by:	09/06/2014
◆ Issued 2 nd extension, comply by:	10/22/2014
◆ Issued 3 rd extension, comply by:	12/07/2014
◆ Issued 4 th extension, comply by:	03/01/2015
◆ Received request from owner for additional time; request for additional time denied.	03/23/2015
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$7,095
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

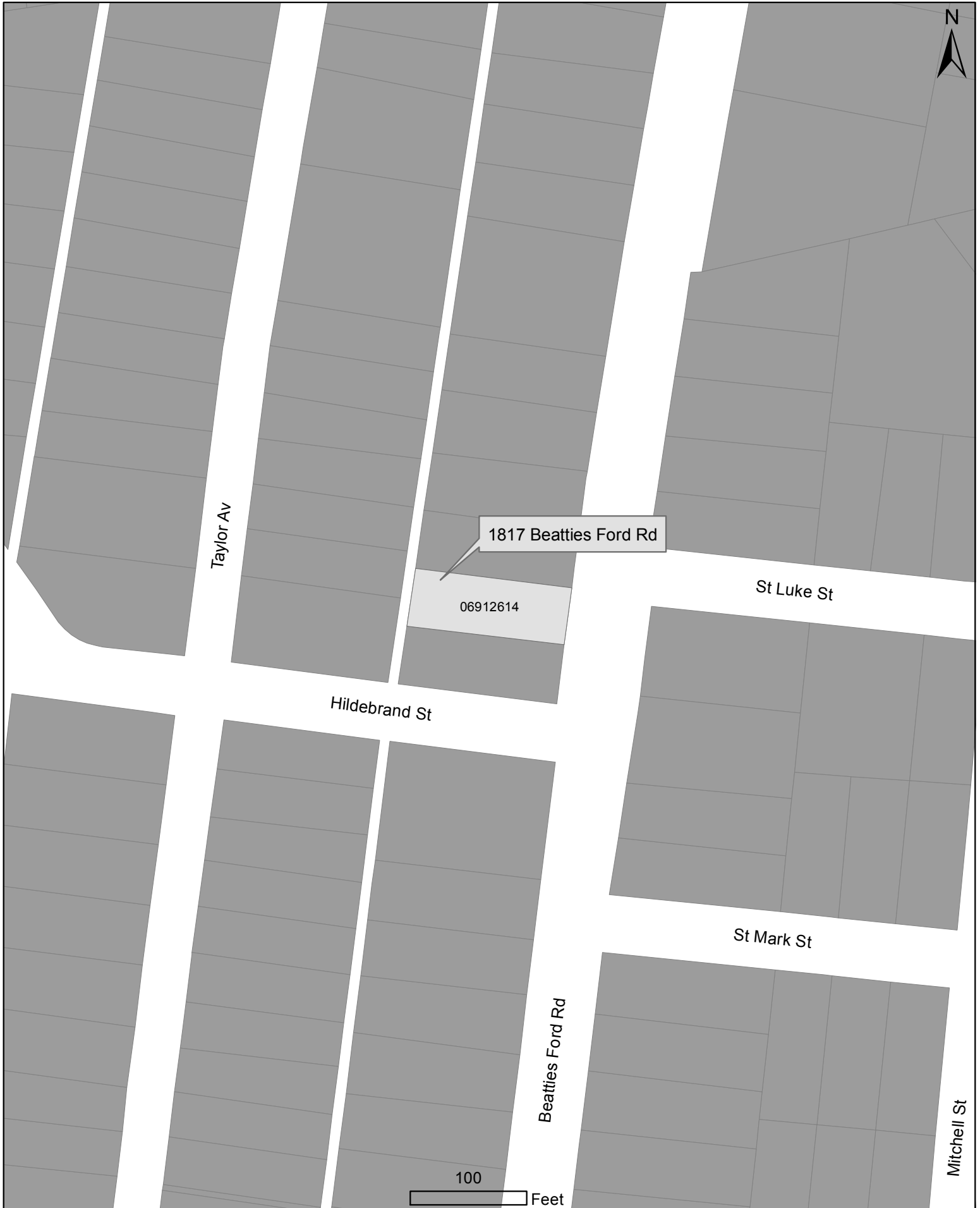
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$45,755	Acquisition & Rehabilitation Cost (Existing structure: 1,354 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$94,976	New Replacement Structure Cost (Structure: 1,354 sq. ft. total) Economic Life: 50 years Estimated cost-\$127,797	Demolition Cost \$7,095
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 16,200 - Garage/Shed/Porch: \$ 2,700 Land: \$ <u>8,100</u> Total Acquisition: \$ 27,000 Estimated Rehabilitation Cost: \$ 67,700 Outstanding Loans: \$ 0 Property Taxes owed: \$ 220 Interest on Taxes owed: \$ <u>56</u> Total: \$ 67,976	Acquisition: Tax values: - Structure: \$ 16,200 - Garage/Shed/Porch: \$ 2,700 - Land: \$ <u>8,100</u> Total Acquisition: \$ 27,000 New structure: \$ 93,426 Demolition: \$ 7,095 Outstanding Loans: \$ 0 Property Taxes owed: \$ 220 Interest on Taxes owed: \$ <u>56</u> Total: \$ 100,797	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$45,755 (\$33.79 /sq. ft.), which is 282.438% of the structure tax value, which is \$16,200.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, electrical and heating violations: Flooring not reasonably level. Subflooring decayed. Porch roof not structurally sound. Moisture damaged interior wall covering. Roof sheathing decayed. Roof covering damaged. Broken window panes. Areas of decayed exterior siding and trim. Electrical wiring cut/missing/damaged. Heating equipment not operational.
- The building is 87 years old and consists of 1,354 square feet total.
- A new 1,354 sq. ft. structure can be built for \$93,426.

1817 Beatties Ford Road



1817 Beatties Ford Rd

06912614

Taylor Av

St Luke St

Hildebrand St

St Mark St

Beatties Ford Rd

Mitchell St

100

Feet

1817 Beatties Ford Road



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE BUILDING AT 3547 FREW ROAD UNITS 1-14 PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF BOWSER CONSTRUCTION, INC 13378 CABARRUS STATION ROAD MIDLAND, NC 28107

WHEREAS, the building located at 3547 Frew Road Units 1-14 in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said building; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the building located at 3547 Frew Road Units 1-14 in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	3547 Frew Road Units 1-14
Neighborhood	Neighborhood Profile Area 21
Council District	#1
Owner(s)	Bowser Construction, Inc.
Owner(s) Address	13378 Cabarrus Station Road Midland, NC 28107
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Title report received, revealing party in interest:	03/26/2014
◆ Date of the Inspection:	05/07/2014
◆ Owner(s) and party in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	06/21/2014 (owners) 09/22/2014 (party in interest)
◆ Held hearings for owner(s) and party in interest by:	07/21/2014 (owners) 10/06/2014 (party in interest)
◆ Owner(s) and party in interest attend hearings:	Yes
◆ Received appeal letter from owner(s):	07/31/2014
◆ Owner(s) and party in interest ordered to demolish structure by:	09/01/2014 (owners) 11/10/2014 (party in interest)
◆ Housing Appeals Board held hearing; the board passed a unanimous motion to uphold the Findings of Fact and Order to Demolish:	11/11/2014
◆ Filed Lis Pendens:	12/06/2014
◆ Owner(s) have not repaired, or complied with order to demolish.	
◆ Title search updated, no change:	03/24/2015
◆ Structure occupied:	No
◆ Demolition cost:	\$31,462
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

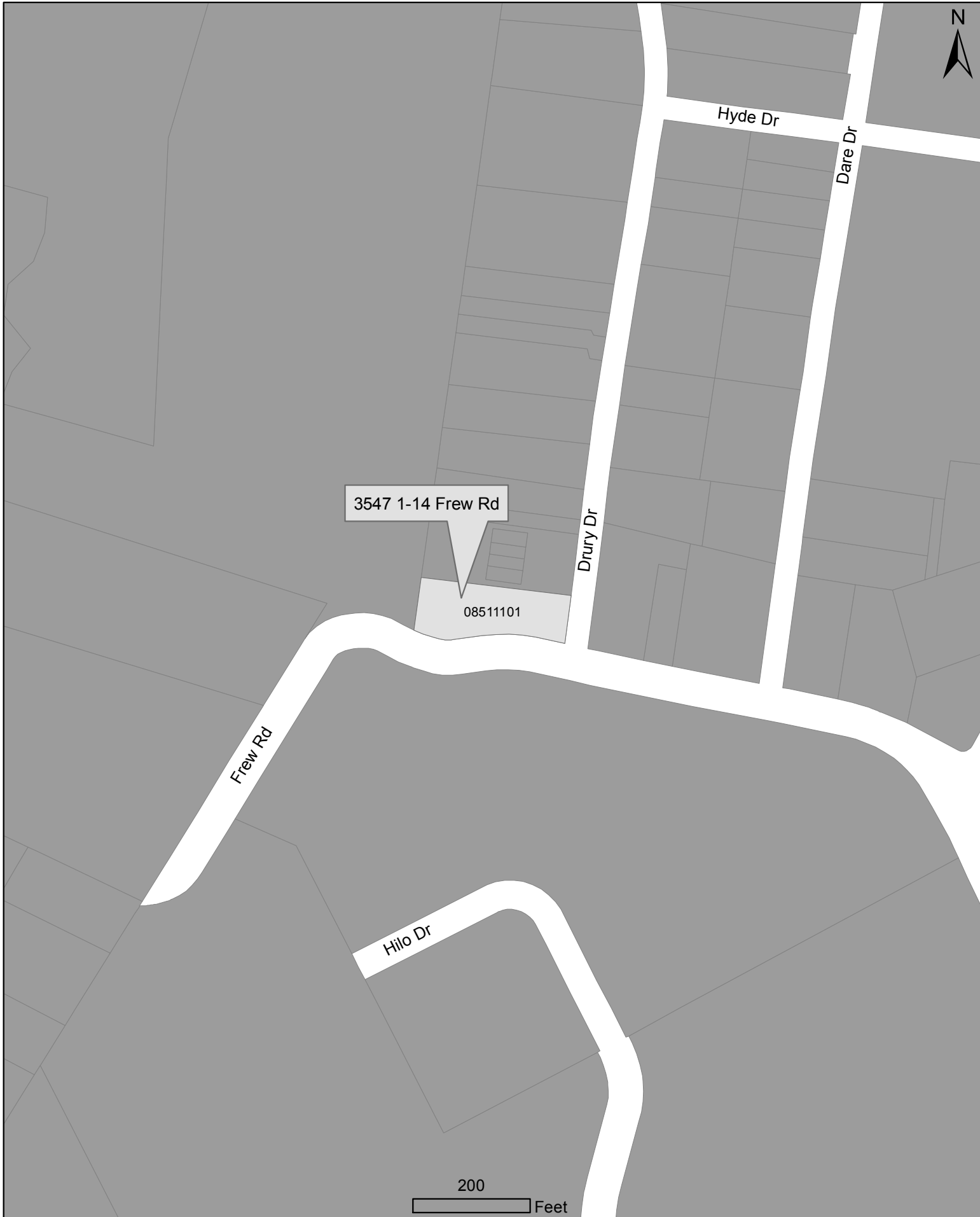
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$449,695	Acquisition & Rehabilitation Cost (Existing structure: 9,554 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$901,118	New Replacement Structure Cost (Structure: 9,554 sq. ft. total) Economic Life: 50 years Estimated cost-\$1,114,106	Demolition Cost \$31,462
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 163,700 - Pavement : \$ 3,100 - Land: <u>\$ 23,700</u> Total Acquisition: \$ 190,500 Estimated Rehabilitation Cost: \$ 477,700 Outstanding Loans \$ 213,750 Property Taxes owed: \$ 16,463 Interest on Taxes owed: <u>\$ 2,705</u> Total: \$ 710,618	Acquisition: Tax values: - Structure: \$ 163,700 - Pavement : \$ 3,100 - Land: <u>\$ 23,700</u> Total Acquisition: \$ 190,500 New structure: \$ 659,226 Demolition: \$ 31,462 Outstanding Loans: \$ 213,750 Property Taxes owed: \$ 16,463 Interest on Taxes owed: <u>\$ 2,705</u> Total: \$ 923,606	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

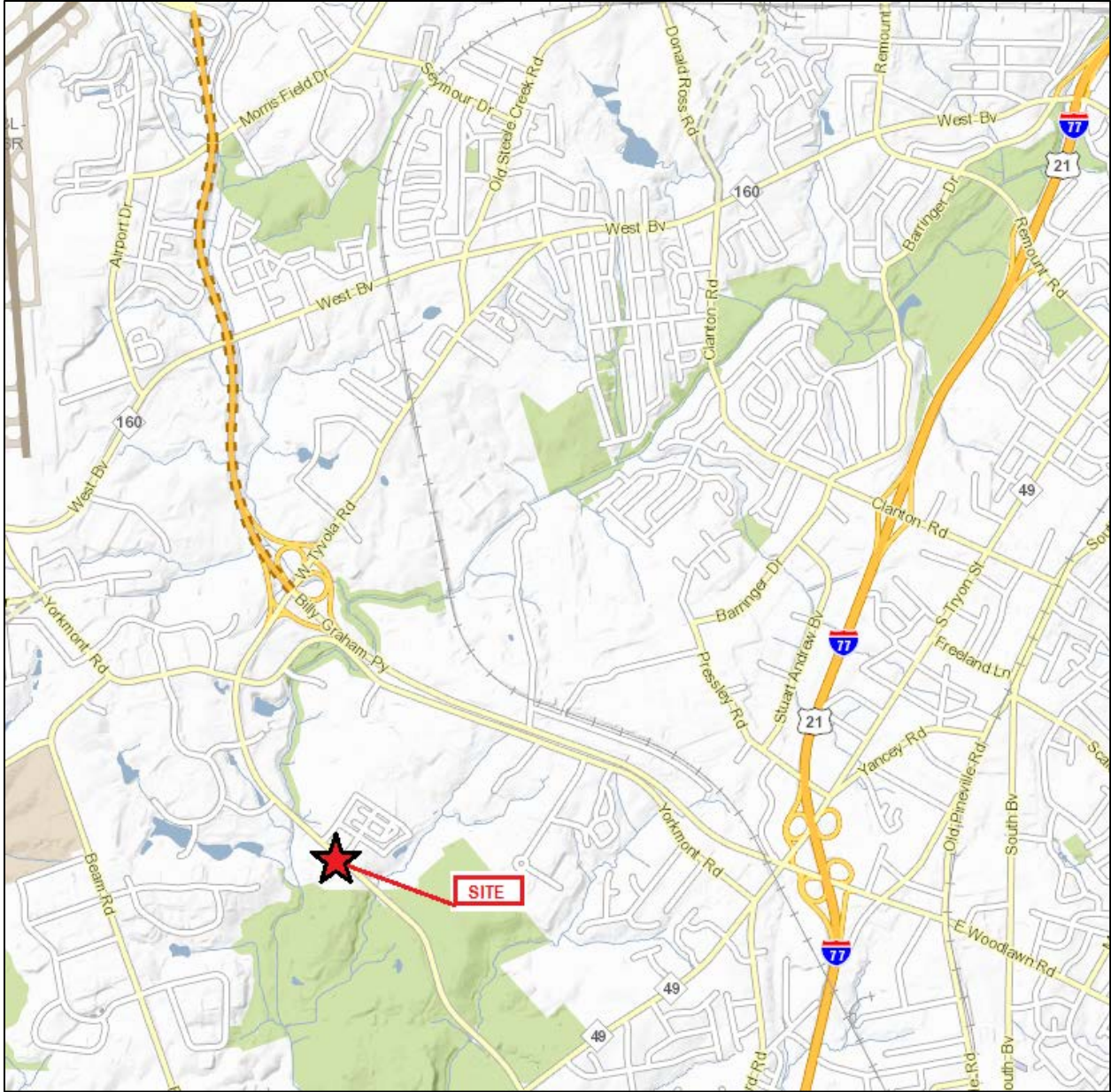
- Estimated In-Rem Repair cost of: \$449,695 (\$47.06/sq. ft.), which is 274.706 % of the structure tax value, which is \$163,700.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, electrical, plumbing and heating violations: Interior stairs and handrails are missing. Interior walls and ceiling covering not installed. Missing entry doors. Areas of exterior siding not installed. Electrical wiring, receptacles and fixtures not installed. Missing plumbing fixtures (tubs, sinks and toilets). Missing water heaters and heating equipment. No potable water supply.
- The building is 43 years old and consists of 9,554 square feet total.
- A new 9,554 sq. ft. structure can be built for \$659,226.

3547 1-14 Frew Road



3547 Frew Road Units 1-14





Location Map - Sale of West Tyvola Road Property (Council District 3)

**RESOLUTION AUTHORIZING THE SALE OF 6.37 ACRES ON TYVOLA ROAD BY THE
UPSET BID PROCESS**

WHEREAS, North Carolina General Statute §160A-269 permits the City to sell property by upset bid, after receipt of an offer to purchase the property; and

WHEREAS, the City has received an offer to purchase the property described above in the amount of \$1,561,700, submitted by C4 Investments, LLC, a North Carolina limited liability company, and/or its assigns (“C4”); and

WHEREAS, C4 has paid or will pay the required five percent (5%) deposit on its offer:

THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE RESOLVES THAT:

1. The City Council authorizes sale of the property described above through the upset bid procedure of North Carolina General Statute §160A-269 and accepts the offer by C4 as the initial offer.
2. A notice of the proposed sale shall be published in accordance with the statute. The notice shall describe the property and the amount of the offer, and shall state the terms under which the offer may be upset.
3. Any person may submit an upset bid to the office of the City of Charlotte Real Estate Manager in the Charlotte Mecklenburg Government Center by 5:00 PM on the 10th day after the notice is published. If a qualifying higher bid is received, that bid will become the new offer.
4. If a qualifying higher bid is received, a new notice of upset bid shall be published, and this process shall be repeated until a 10-day period has passed without any qualifying higher bid having been received.
5. A qualifying higher bid is one that raises the existing offer by not less than ten percent (10%) of the first \$1,000 of that offer and five percent (5%) of the remainder of that offer, and equals or exceeds all other material terms of the previous offer to the advantage of the City.
6. A qualifying higher bid must also be accompanied by a deposit in the amount of five percent (5%) of the bid. The bid may be made in cash, cashier’s check, certified check, or wire transfer. The City will return the deposit on any bid not accepted, and will return the deposit on an offer subject to upset if a qualifying higher bid is received. The City will return the deposit of the final high bidder pursuant to the terms of the purchase contract.
7. If no qualifying upset bid is received after the initial public notice, the offer set forth above is hereby accepted, and the appropriate City officials are authorized to execute all instruments necessary to convey the property to C4 Investments, LLC and/or its assigns.

Adopted May 11, 2015



Location Map: Sale of Parcel 4, Interstate-277 Surplus Land (Council District 1)

RESOLUTION AUTHORIZING THE SALE OF PARCEL 4 OF SURPLUS I-277 RIGHT OF WAY BY THE UPSET BID PROCESS

WHEREAS, North Carolina General Statute §160A-269 permits the City to sell property by upset bid, after receipt of an offer to purchase the property; and

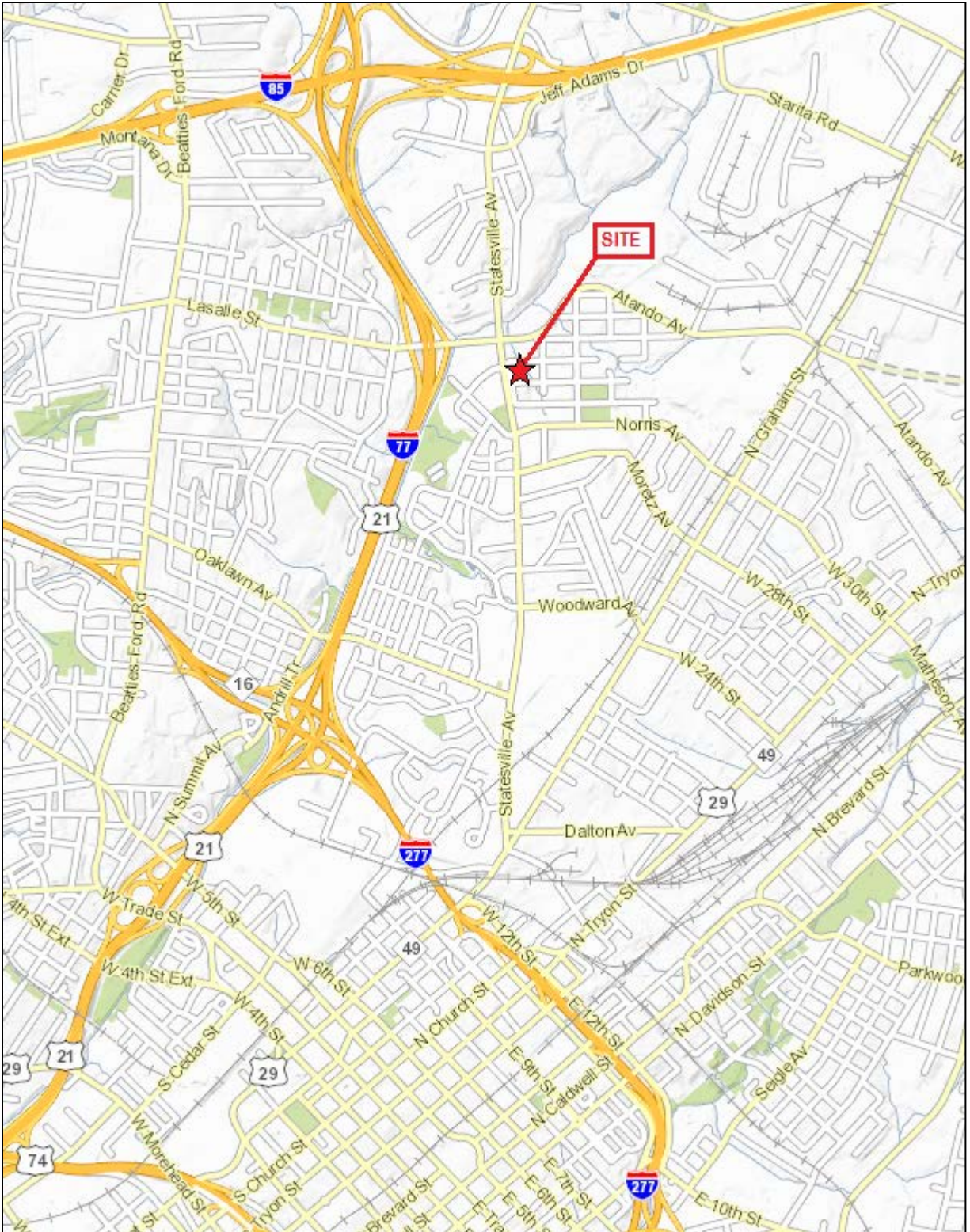
WHEREAS, the City has received an offer to purchase the property described above in the amount of \$4,100,000, submitted by RED-Overlook, LLC, a North Carolina limited liability company, and/or its assigns (“RED-Overlook”); and

WHEREAS, RED-Overlook has paid or will pay the required five percent (5%) deposit on its offer:

THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE RESOLVES THAT:

1. The City Council authorizes sale of the property described above through the upset bid procedure of North Carolina General Statute §160A-269 and accepts the offer by RED-Overlook as the initial offer.
2. A notice of the proposed sale shall be published in accordance with the statute. The notice shall describe the property and the amount of the offer, and shall state the terms under which the offer may be upset.
3. Any person may submit an upset bid to the office of the City of Charlotte Real Estate Manager in the Charlotte Mecklenburg Government Center by 5:00 PM on the 10th day after the notice is published. If a qualifying higher bid is received, that bid will become the new offer.
4. If a qualifying higher bid is received, a new notice of upset bid shall be published, and this process shall be repeated until a 10-day period has passed without any qualifying higher bid having been received.
5. A qualifying higher bid is one that raises the existing offer by not less than ten percent (10%) of the first \$1,000 of that offer and five percent (5%) of the remainder of that offer, and equals or exceeds all other material terms of the previous offer to the advantage of the City.
6. A qualifying higher bid must also be accompanied by a deposit in the amount of five percent (5%) of the bid. The bid may be made in cash, cashier’s check, certified check, or wire transfer. The City will return the deposit on any bid not accepted, and will return the deposit on an offer subject to upset if a qualifying higher bid is received. The City will return the deposit of the final high bidder pursuant to the terms of the purchase contract.
7. If no qualifying upset bid is received after the initial public notice, the offer set forth above is hereby accepted, and the appropriate City officials are authorized to execute all instruments necessary to convey the property to RED-Overlook, LLC and/or its assigns.

Adopted May 11, 2015



Location Map - Sale of 2912 L.D. Parker Drive (Council District 1)

RESOLUTION AUTHORIZING THE SALE OF 2912 L.D. PARKER DRIVE BY THE UPSET BID PROCESS

WHEREAS, North Carolina General Statute §160A-269 permits the City to sell property by upset bid, after receipt of an offer to purchase the property; and

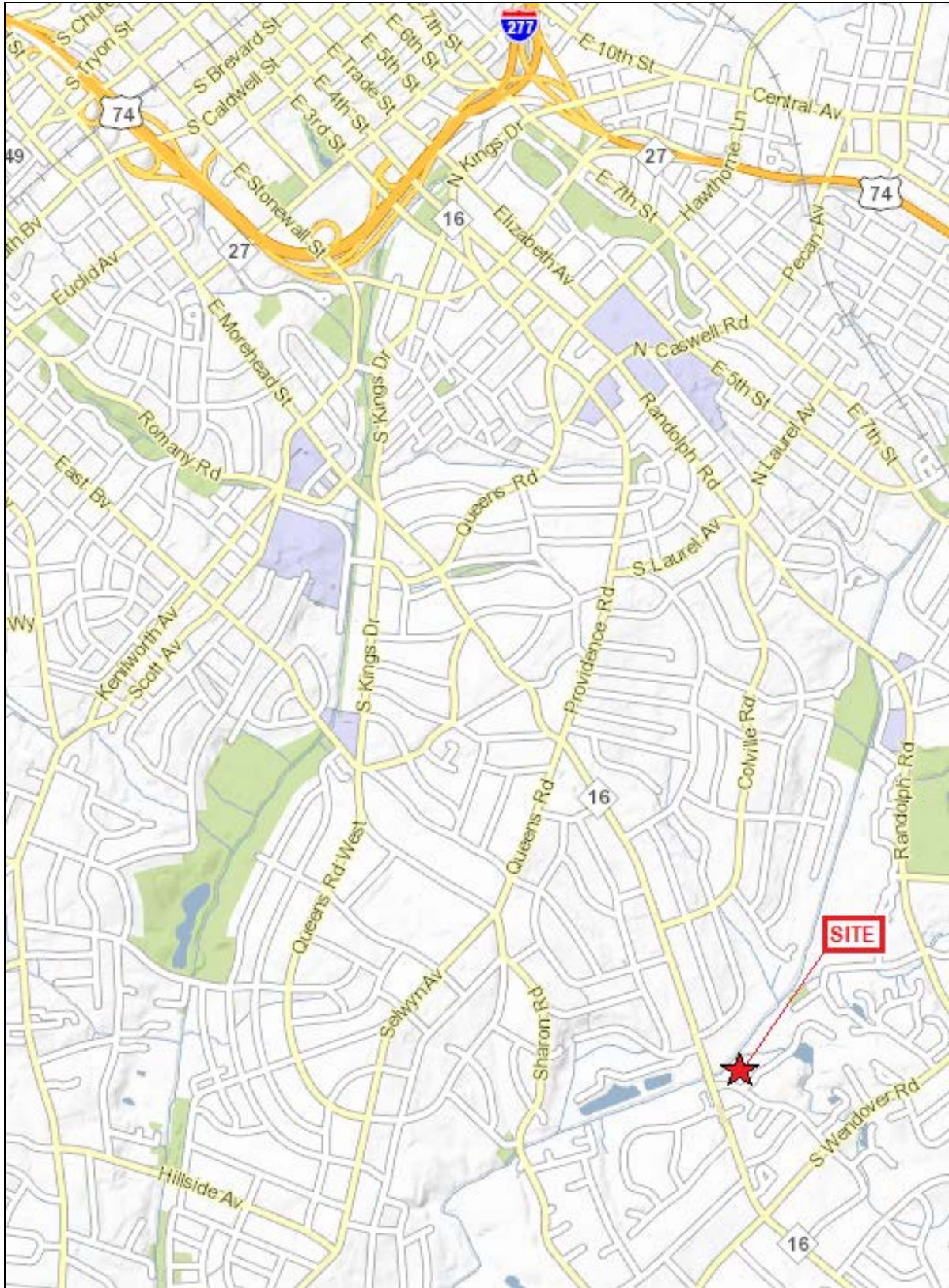
WHEREAS, the City has received an offer to purchase the property described above in the amount of \$36,500, submitted by Esther Onyoni and Kaunda Matoke (“Onyoni-Matoke”); and

WHEREAS, Onyoni-Matoke has paid or will pay the required five percent (5%) deposit on its offer:

THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE RESOLVES THAT:

1. The City Council authorizes sale of the property described above through the upset bid procedure of North Carolina General Statute §160A-269 and accepts the offer by Onyoni-Matoke as the initial offer.
2. A notice of the proposed sale shall be published in accordance with the statute. The notice shall describe the property and the amount of the offer, and shall state the terms under which the offer may be upset.
3. Any person may submit an upset bid to the office of the City of Charlotte Real Estate Manager in the Charlotte Mecklenburg Government Center by 5:00 PM on the 10th day after the notice is published. If a qualifying higher bid is received, that bid will become the new offer.
4. If a qualifying higher bid is received, a new notice of upset bid shall be published, and this process shall be repeated until a 10-day period has passed without any qualifying higher bid having been received.
5. A qualifying higher bid is one that raises the existing offer by not less than ten percent (10%) of the first \$1,000 of that offer and five percent (5%) of the remainder of that offer, and equals or exceeds all other material terms of the previous offer to the advantage of the City.
6. A qualifying higher bid must also be accompanied by a deposit in the amount of five percent (5%) of the bid. The bid may be made in cash, cashier’s check, certified check, or wire transfer. The City will return the deposit on any bid not accepted, and will return the deposit on an offer subject to upset if a qualifying higher bid is received. The City will return the deposit of the final high bidder pursuant to the terms of the purchase contract.
7. If no qualifying upset bid is received after the initial public notice, the offer set forth above is hereby accepted, and the appropriate City officials are authorized to execute all instruments necessary to convey the property to Esther Onyoni and Kaunda Matoke.

Adopted May 11, 2015



Location Map - Sale of 1915 Vernon Drive (Council District 6)

**RESOLUTION AUTHORIZING THE SALE OF 1915 VERNON DRIVE BY THE UPSET BID
PROCESS**

WHEREAS, North Carolina General Statute §160A-269 permits the City to sell property by upset bid, after receipt of an offer to purchase the property; and

WHEREAS, the City has received an offer to purchase the property described above in the amount of \$215,000, submitted by Pacifica Real Estate Investments, LLC, a North Carolina limited liability company, and/or its assigns (“Pacifica”); and

WHEREAS, Pacifica has paid or will pay the required five percent (5%) deposit on its offer:

THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE RESOLVES THAT:

1. The City Council authorizes sale of the property described above through the upset bid procedure of North Carolina General Statute §160A-269 and accepts the offer by Pacifica as the initial offer.
2. A notice of the proposed sale shall be published in accordance with the statute. The notice shall describe the property and the amount of the offer, and shall state the terms under which the offer may be upset.
3. Any person may submit an upset bid to the office of the City of Charlotte Real Estate Manager in the Charlotte Mecklenburg Government Center by 5:00 PM on the 10th day after the notice is published. If a qualifying higher bid is received, that bid will become the new offer.
4. If a qualifying higher bid is received, a new notice of upset bid shall be published, and this process shall be repeated until a 10-day period has passed without any qualifying higher bid having been received.
5. A qualifying higher bid is one that raises the existing offer by not less than ten percent (10%) of the first \$1,000 of that offer and five percent (5%) of the remainder of that offer, and equals or exceeds all other material terms of the previous offer to the advantage of the City.
6. A qualifying higher bid must also be accompanied by a deposit in the amount of five percent (5%) of the bid. The bid may be made in cash, cashier’s check, certified check, or wire transfer. The City will return the deposit on any bid not accepted, and will return the deposit on an offer subject to upset if a qualifying higher bid is received. The City will return the deposit of the final high bidder pursuant to the terms of the purchase contract.
7. If no qualifying upset bid is received after the initial public notice, the offer set forth above is hereby accepted, and the appropriate City officials are authorized to execute all instruments necessary to convey the property to Pacifica Real Estate Investments, LLC and/or its assigns.

Adopted May 11, 2015