

Mayor Dan Clodfelter

Al Austin
John Autry
Ed Driggs
Claire Fallon
David L. Howard

Mayor Pro Tem Michael D. Barnes

Patsy Kinsey
Vi Lyles
LaWana Mayfield
Greg Phipps
Kenny Smith

**CITY COUNCIL MEETING
Monday, March 23, 2015**

In addition to the previously advertised public hearing items, Departments have asked that the time sensitive items listed below not be deferred.

Item #	Page #	Title
20	15	Oakhurst Bus Parking Lot

CITY COUNCIL AGENDA
Monday, March 23, 2015

5:00 P.M. DINNER BRIEFING, CONFERENCE CENTER	1
1. Mayor and Council Consent Item Questions	1
2. Immigrant Integration Task Force Recommendations	1
Attachment 1	1
3. Answers to Mayor and Council Consent Item Questions	2
Introductions	3
Invocation	3
Pledge of Allegiance	3
6:30 P.M. CITIZENS' FORUM, MEETING CHAMBER	3
7:00 P.M. AWARDS AND RECOGNITION	3
4. Larry Harmon Recognition	3
5. Chris Brown Recognition	3
6. American Red Cross Month Proclamation	3
7. Child Abuse Awareness Month Proclamation	3
8. Mayor's Day of Recognition for National and Community Service	3
CONSENT	4
9. Consent agenda items 17 through 47 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.	4
ZONING	5
10. Rezoning Petition 2014-043	5
Attachment 2	5
PUBLIC HEARING	6
11. Public Hearing on Certificates of Participation Financing for Bank of America Stadium and Bojangles Coliseum	6
Attachment 3	6
12. Public Hearing on Certificates of Participation Financing for Equipment and Facilities	7
Attachment 4	7
13. Public Hearing on a Resolution to Close a Portion of Woodard Street and Eli Street	8
Attachment 5	9
POLICY	10
14. City Manager's Report	10
BUSINESS	10
15. Conclusion of Consent Agenda	10
16. Mayor and City Council Topics	10

CONSENT	11
17. Charlotte-Mecklenburg Housing Partnership Board Appointment_____	12
Attachment 6 _____	12
18. Voluntary Annexation Public Hearing Date_____	13
Attachment 7 _____	13
19. Remount Road Sidewalk Project_____	14
Attachment 8 _____	14
20. Oakhurst Bus Parking Lot _____	15
Attachment 9 _____	16
21. Intelligent Transportation Systems _____	17
Attachment 10 _____	17
22. Private Developer Funds Appropriation _____	18
Attachment 11 _____	18
23. Bridge Repair Design Services _____	19
Attachment 12 _____	19
24. Airport Fixed Base Operator Aircraft Tow Vehicles_____	20
25. Airport Rubber and Line Removal Equipment_____	21
26. Passenger Loading Bridge Repair Parts _____	22
27. Airport Baggage Cart Rental Concession _____	23
28. Airport Terminal Renovation Design Services_____	24
29. Airport Roof Inspection Services _____	25
30. Airport Terminal Ramp Concrete Repairs _____	26
Attachment 13 _____	26
31. Airport Group Hangar III Change Order_____	27
Attachment 14 _____	27
32. Transit Video System Maintenance Contract Amendment _____	28
33. Sewer Repairs and Replacements_____	29
34. Water and Sewer Extensions and Replacements _____	30
35. Water Quality Optimization Engineering Services _____	31
Attachment 15 _____	31
36. Water Distribution System Master Plan _____	32
37. Electronic Document Management System _____	33
38. Hauling Services_____	35
39. Laboratory Information Management System Replacement _____	36
40. Water and Wastewater Treatment Facilities Polymers _____	37
41. Water and Wastewater Treatment Process Control Equipment Maintenance____	39

42. Donation of Surplus Computers and Related Equipment to Goodwill Industries _____	40
Attachment 16 _____	40
43. Public Auction for Disposal of Equipment _____	41
Attachment 17 _____	41
44. Refund of Property and Business Privilege License Taxes _____	42
Attachment 18 _____	42
45. Meeting Minutes _____	42
46. In Rem Remedy _____	43
Attachment 19 _____	44
Attachment 20 _____	44
Attachment 21 _____	44
Attachment 22 _____	44
PROPERTY TRANSACTIONS _____	45
47. Property Transactions _____	45
48. Reference – Charlotte Business INClusion Policy _____	48
49. Reference – Property Transaction Process _____	51

5:00 P.M. DINNER BRIEFING, CONFERENCE CENTER

1. Mayor and Council Consent Item Questions

Resource(s): Hyong Yi, City Manager's Office

Time: 5 minutes

Synopsis

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

2. Immigrant Integration Task Force Recommendations

Resource(s): Stefan Latorre, Task Force Chair
Emily Zimmern, Task Force Co-Chair
Alexis Gordon, Neighborhood & Business Services

Time: 30 minutes

Synopsis

- On November 25, 2013, the City Council adopted a resolution to create an inter-agency Immigrant Integration Task Force to maximize immigrants' economic and civic contributions to Charlotte. In 2014, 29 members were appointed to the Task Force.
- The Task Force was asked to:
 - Review the recommendations of the 2007 Mayor's Immigration Study Commission in order to leverage previous research and conclusions;
 - Research and recommend policies—including those from other new immigrant gateway cities—that facilitate access to City services for all residents of Charlotte, including its immigrant populations, while addressing gaps in civic engagement;
 - Prepare a report with recommendations to the City Council that promotes awareness among the public of the availability of existing programs and services facilitating immigrant integration; and
 - Seek opportunities to better educate the overall Charlotte community on how embracing immigrant communities will help to move the City forward.
- In 2014, the Task Force conducted a community-wide survey and listening tour to identify perceived barriers in Charlotte's growing immigrant community.
- On January 15, 2015, members of the Task Force presented their draft recommendations to the public for community feedback.
- On February 5, 2015, City staff presented the recommendations to the Economic Development & Global Competitiveness Committee.
- The Task Force Chair and Co-Chair will present recommendations to the City Council and share their draft report.

Future Action

The presentation is for information only.

Attachment 1

[Immigrant Integration Task Force Recommendations](#)

3. Answers to Mayor and Council Consent Item Questions

Resource(s): Hyong Yi, City Manager's Office

Time: 10 minutes

Synopsis

Staff responses to questions from the beginning of the dinner meeting.

Introductions

Invocation

Pledge of Allegiance

6:30 P.M. CITIZENS' FORUM, MEETING CHAMBER

7:00 P.M. AWARDS AND RECOGNITION

4. Larry Harmon Recognition

Action: Council member Lyles will present Larry Harmon with a Certificate of Appreciation for his 25 years helping develop and enhance public access in Mecklenburg County.

5. Chris Brown Recognition

Action: Mayor Clodfelter will recognize Chris Brown for his nearly three years of service as the Chair of the Privatization and Competition Advisory Committee.

6. American Red Cross Month Proclamation

Action: Mayor Clodfelter will read a proclamation declaring March 2015 as American Red Cross month.

7. Child Abuse Awareness Month Proclamation

Action: Mayor Clodfelter will read a proclamation declaring April 2015 as Child Abuse Awareness month.

8. Mayor's Day of Recognition for National and Community Service

Action: Mayor Clodfelter will read a proclamation naming April 7, 2015, as Mayor's Day of Recognition for National and Community Service.

CONSENT

- 9. Consent agenda items 17 through 47 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

ZONING

10. Rezoning Petition 2014-043

Action: Render a decision on proposed rezoning 2014-043 by Mark Patterson:

- From R-3 (Single-family Residential)
- To INST (CD) (Institution, Conditional).

Staff Resource(s): Tammie Keplinger, Planning

Explanation

- The public hearing on this rezoning petition was held on October 20, 2014.
- The property is approximately 2.71 acres located on the west side of Prosperity Church Road between Prosperity Point Lane and Pinewood Lane. (Council District 4 - Phipps)
- The petition proposes to reuse an existing single-family home to establish a daycare center.
- The decision on this sufficiently protested petition was deferred to the March 23 Council Business Meeting, as requested by the petitioner on March 16, 2015, since not all City Council members were present at the meeting.
- Daycares are an institutional use designed to fit into a residential setting, and are considered to be compatible with single-family, residential neighborhoods. This type of use has a low impact with respect to noise and traffic. The site's location on Prosperity Church Road is appropriate for an institutional use such as the proposed facility.
- The Zoning Committee voted 7-0 to recommend **APPROVAL** of this petition with the noted modifications as detailed in the attachment.
- Staff agrees with the recommendation of the Zoning Committee.

Consistency Statement

- The Zoning Committee found this petition to be inconsistent with the Northeast District Plan, based on information from the staff analysis, public hearing, and because:
 - The Plan recommends single-family residential up to four dwelling units per acre for this site.
- However, this petition is found to be reasonable and in the public interest based on information from the staff analysis and public hearing, and because:
 - Area plans typically do not specify locations for institutional uses;
 - The site has frontage along a major thoroughfare; and
 - The proposed use would serve the needs of the surrounding neighborhoods.

Fiscal Note

- Funding: Not Applicable

Attachment 2

[Zoning Committee Recommendation](#)

[Staff Analysis](#)

[Vicinity Map](#)

[Locator Map](#)

[Site Plan](#)

PUBLIC HEARING

11. Public Hearing on Certificates of Participation Financing for Bank of America Stadium and Bojangles Coliseum

Action: **A. Hold a public hearing on the financing of improvements to Bank of America Stadium and Bojangles Coliseum, and**

B. Adopt a resolution approving the financing of a total of \$38,960,000 in Certificates of Participation for the Bank of America Stadium improvements (\$23,500,000), and renovations and improvements to the Bojangles Coliseum (\$15,460,000).

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

- On April 22, 2013, the City Council approved business terms with the Carolina Panthers to fund improvements to the Bank of America Stadium as part of a 10-year partnership.
- In accordance with the business terms, the City will provide \$75 million to finance certain improvements to the Bank of America Stadium as part of an overall \$112.5 million upgrade to the facility in three phases. Project costs are expected to be up to \$28 million in Fiscal Year 2014, \$23.5 million in Fiscal Year 2016, and \$23.5 million in Fiscal Year 2018.
- The current stadium financing will meet the City's Phase Two commitment of \$23.5 million and provide the funding for planning, acquisition and construction of security, access, technology, communications, landscape, and infrastructure improvements.
- On December 8, 2014, the City Council approved funding for Bojangles Coliseum renovations to enhance the facility to accommodate amateur sports, college basketball, civic events, and hockey. The project includes:
 - Technology,
 - Seating,
 - Structural, and
 - Equipment upgrades.
- These improvements will allow the Charlotte Checkers to relocate to the Coliseum beginning in October 2015 as specified in a 10-year Memorandum of Understanding between the Charlotte Regional Visitors Authority and the Charlotte Checkers.
- Debt service for both projects will be paid from the existing tourism tax revenues.

Fiscal Note

- Funding: Convention Center Debt Service Fund

Attachment 3

[Resolution](#)

12. Public Hearing on Certificates of Participation Financing for Equipment and Facilities

Action:

A. Conduct a public hearing on an \$86.1 million installment financing contract to finance the City's acquisition of certain equipment and construction of and improvements to facilities, and

B. Adopt a resolution that makes certain findings for the proposed financing and calls for the execution and delivery of various documents necessary to complete the sale.

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

- The action authorizes the City to issue \$86.1 million of Certificates of Participation (COPs) in May of 2015 to finance equipment and facilities. COPs proceeds will be allocated to fund the following:
 - \$21.1 million to replace rolling stock, computers, and communication equipment;
 - \$44 million for Phase 3 of the Joint Communications Center.
 - \$6 million for Phase 2 construction of the Charlotte-Mecklenburg Police Department Westover Division Station.
 - \$15 million for the Time Warner Cable Arena upgrades approved by the City Council on December 8, 2014. The action was Phase 1 of a \$27.5 million commitment.
- The current action will:
 - Conduct and close a public hearing on the projects to be financed;
 - Make certain findings required for Local Government Commission approval of the financing; and
 - Give approval to the City Manager and Chief Financial Officer to take necessary actions to complete the financing.

Fiscal Note

- Funding: Municipal Debt Service Fund

Attachment 4

[Lists of Projects and Equipment Resolution](#)

13. Public Hearing on a Resolution to Close a Portion of Woodard Street and Eli Street

Action: **A. Conduct a Public Hearing to close a portion of Woodard Street and Eli Street, and**

B. Adopt a Resolution to close a portion of Woodard Street and Eli Street.

Staff Resource(s): Jeff Boenisch, Transportation

Policy

The policy is to abandon right-of-way that is no longer needed for public use.

Explanation

- North Carolina General Statute 160A-299 outlines the procedures for permanently closing streets and alleys.
- The Charlotte Department of Transportation received a petition to abandon public right-of-way and requests this Council action in accordance with the statute.
- The action removes land from public right-of-way status and attaches it to the adjacent property.
- The attached resolution refers to exhibits and metes and bounds descriptions that are available in the City Clerk's Office.
- The portion of Woodard Street and Eli Street is located in Council District 1.

Petitioners

Laurel Street Residential – Dionne Nelson

Right-of-Way to be Abandoned

A portion of Woodard Street and Eli Street

Reason

This abandonment request is consistent with rezoning petition #2015-18, which was approved by the City Council on March 16, 2015, and illustrates Laurel Street Residential incorporating the adjacent parcels into the proposed abandoned rights-of-way to construct an affordable housing development.

Notification

As part of the City's notification process, and in compliance with North Carolina General Statute 160A-299, the Charlotte Department of Transportation submitted this abandonment petition for review by the public and City Departments.

Adjoining Property Owner(s)

Nisbet Oil Company – No objections
City of Charlotte – No objections

Neighborhood/Business Association(s)

Cherry Neighborhood Association – No objections

Private Utility Companies – No objections

City Departments

Review by City departments identified no apparent reason this closing would:

- Be contrary to the public interest;
- Deprive any individual(s) owning property in the vicinity of reasonable means of ingress and egress to his property as outlined in the statutes; and
- Be contrary to the adopted policy to preserve existing rights-of-way for connectivity.

Fiscal Note

- Funding: Not Applicable

Attachment 5

[Map](#)

[Resolution](#)

POLICY

14. City Manager's Report

BUSINESS

15. Conclusion of Consent Agenda

16. Mayor and City Council Topics

City Council members may share information and raise topics for discussion.

CONSENT

Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



On April 8, 2013, the City Council voted to replace the City's Small Business Opportunity (SBO) Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

For a period of time during Fiscal Year 2014, projects appeared in the Council Agenda incorporated Policy references for either the current Charlotte Business INCLUSION program or the Small Business Opportunity Program.

The applicable Charlotte Business INCLUSION program Policy or the Small Business Opportunity Program policy sections are referenced at the end of the Council Business Agenda.

Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and Transit.

Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

The Property Transaction process following the City Council approval for condemnation is referenced at the end of the Council Business Agenda.

17. Charlotte-Mecklenburg Housing Partnership Board Appointment

Action: Appoint City Council member Patsy Kinsey to serve on the Charlotte-Mecklenburg Housing Partnership Board.

Explanation

The Charlotte-Mecklenburg Housing Partnership's by-laws reserve a board seat for a City Council member, traditionally filled by the chair of the Housing and Neighborhood Development Committee. The term begins immediately and ends December 2017.

Attachment 6

[Letter from the President of the Charlotte-Mecklenburg Housing Partnership](#)

18. Voluntary Annexation Public Hearing Date

Action: Adopt a resolution setting a public hearing for April 27, 2015 for a voluntary annexation petition.

Staff Resource(s): Jonathan Wells, Planning

Explanation

- The City has received a petition for voluntary annexation of private property.
- The 82.28-acre "Marsh Tract" site is located in the 3900 block of Tilley Morris Road in south Mecklenburg County.
- The property is currently vacant and is zoned R-3(Conditional), R-12 Multi-family (Conditional), and Neighborhood Services.
- The petitioner has plans to develop part of the property with 115 single family homes and to construct a portion of a public thoroughfare (Ardrey Kell Road).
- Public hearings are required prior to City Council action on annexation requests.
- The property is located within Charlotte's extraterritorial jurisdiction.
- Area proposed for annexation shares boundaries with current city limits.
- Annexation of this area at this time will allow for more orderly extension of City services, capital investments, and future annexation processes.

Consistency with City Council Policies

The "Marsh Tract" annexation is consistent with City voluntary annexation policies approved by the City Council on March 24, 2003; more specifically this annexation:

- Will not adversely affect the City's ability to undertake future annexations;
- Will not have undue negative impact on City finances or services; and
- Will not result in a situation where unincorporated areas will be encompassed by new City limits.

Public Hearing Date

The resolution sets Monday April 27, 2015, for the public hearing.

Fiscal Note

- Funding: Not Applicable

Attachment 7

[Map](#)

[Resolution](#)

19. Remount Road Sidewalk Project

Action: Award the low-bid contract of \$419,704 to DOT Construction, Inc. for the Remount Road Sidewalk project.

Staff Resource(s): Valerie Hanes, Engineering & Property Management

Explanation

- The project will support the City's Sidewalk Program to enhance connectivity, offer transportation choices, and improve pedestrian safety.
- The project will provide a six-foot wide sidewalk, eight-foot wide planting strips, and retaining walls along the west side of Remount Road from West Boulevard to the Railroad Bridge (.31 miles).
- On January 8, 2015, the City advertised an Invitation to Bid; six bids were received from interested service providers.
- DOT Construction, Inc. was the lowest responsive, responsible bidder.
- Construction is expected to be completed by second quarter 2016.

Charlotte Business INclusion

Established SBE Goal: 16.00%

Committed SBE Goal: 18.68 %

DOT Construction Inc. exceeded the established subcontracting goal and has committed 18.68% (\$78,392) of the total contract amount to the following SBE firms: Maybury Fencing (fence work), MH Graves Construction (concrete work), and D's Trucking Service (hauling) (Part B: Section 3 of the Charlotte Business INclusion Policy).

DOT Construction Inc. is a City SBE; and D's Trucking and Maybury Fencing are City WBEs.

Fiscal Note

- Funding: Transportation Community Investment Plan

Attachment 8

[Map](#)

20. Oakhurst Bus Parking Lot

Action: **A. Award the low-bid contract of \$301,485.80 to Carolina Cajun Concrete, Inc. for the Oakhurst Bus Parking Lot project, and**

B. Adopt a budget ordinance appropriating \$301,485.80 in General Community Investment Plan Funds to the Oakhurst Bus Parking Lot project.

Staff Resource(s): Veronica Wallace, Engineering & Property Management
A.C. Shull, Neighborhood & Business Services

Explanation

- The contract with Carolina Cajun Concrete, Inc. will reconstruct the Oakhurst Elementary School bus parking lot. The existing bus parking lot will be eliminated when Chippendale Road is realigned as part of the Oakhurst Redevelopment Project.
- On May 27, 2014, the City Council approved the road construction contract for the Oakhurst Redevelopment project. The project realigns Chippendale Road at Monroe Road and Richland Avenue to create a new four-way intersection and widens Monroe Road to include left turn lanes.
- The road and bus parking lot project are being constructed as part of a development and reimbursement agreement between the City and David R. Krug Associates (the "Developer") who intends to develop a mixed-use project with residential, a grocery store and retail at the new intersection. City Council approved the reimbursement agreement on February 27, 2012.
- At the time of approval, the Oakhurst Elementary School was operating as administration offices for Charlotte Mecklenburg Schools (CMS) and did not require the bus lot.
- The project was in real estate phase (approximately 90% complete with the Design Phase) when CMS announced that the Oakhurst facility was to reopen as a school and that CMS needed a bus lot in place. The change of use for the school increased the City's scope of the work for the parking lot. The City agreed to the needed changes to the parking lot.
- As part of the negotiation between the City and CMS, CMS agreed to donate easements and right-of-way; and the City agreed to provide appropriate parking for the CMS facility.
- Given the late stage of the project and the need to stay on schedule, staff decided to bid the bus parking lot separately.
- On December 18, 2014, an Invitation to Bid was advertised; 10 bids were received from interested service providers. Carolina Cajun Concrete, Inc. was the lowest, responsive, responsible bidder.
- Construction of the bus parking lot needs to be completed before the start of the 2015-2016 CMS school year in August.

Charlotte Business INclusion

Construction contracts estimated to be less than \$300,000 are informal and are exempt from the goal setting process (Part A: Section 3.1 of the Charlotte Business INclusion Policy). The estimate of the project was less than \$300,000.

Carolina Cajun Concrete is a City SBE.

Fiscal Note

- Funding: Transportation Community Investment Plan
- The Budget Ordinance will transfer \$301,485.80 for the cost of this contract from a Reserve for Potential Community Investment Plan needs in the General Community Investment Plan Fund. The Reserve currently has a balance of \$960,764 from prior year completed Transportation Bond Project Savings.

Attachment 9

[Map](#)

[Budget Ordinance](#)

21. Intelligent Transportation Systems

Action: **A. Reject the non-responsive bid of \$312,009.90 from Partners Communications Services, Inc. due to non-compliance with the City’s Charlotte Business INCLUSION Program, and**

B. Award the low-bid contract of \$343,599.36 to Whiting Construction Company, Inc. for the Intelligent Transportation Systems project.

Staff Resource(s): Angela Berry, Transportation

Explanation

- Fiber optic cabling and traffic signal interconnection provides the ability to remotely adjust traffic signals to instantly improve traffic flow in response to changing traffic volumes during normal and emergency conditions.
- Fiber optic cabling combined with traffic management cameras, dynamic message signs, highway advisory radio, and other traffic information devices create an Intelligent Transportation System (ITS).
- The ITS project will facilitate traffic flow from a variety of events and venues Uptown, and includes fiber communication with a total of approximately 2.36 miles of fiber optic cable as well as 9 camera installations and connections to 14 existing traffic control cabinets.
- On January 28, 2015, the City issued an Invitation to Bid for the project. Two bids were received from interested service providers.
 - In accordance with North Carolina General Statute 143-132, for formal contracts greater than \$300,000, receipt of three bids on any contract is required to open bids on the first advertisement. If less than three bids are received, then bids shall not be opened and the project shall be re-advertised.
- On February 6, 2015, the City re-issued an Invitation to Bid for the project; two bids were received from interested service providers. Partners Communications Services, Inc. was the lowest responsive bidder.

Award to the Lowest Responsive, Responsible Bidder

- Staff recommends the contract be awarded to the lowest responsive, responsible bidder, Whiting Construction Company, Inc.
- The apparent low bidder, Partners Communications Services, Inc., did not meet the established SBE goal or the Good Faith Efforts therefore, was not compliant with the Charlotte Business INCLUSION Policy. Staff recommends the bid from Partners Communications Services, Inc. be rejected as non-responsive.

Charlotte Business INCLUSION

Established SBE Subcontracting Goal: 5.00%

Committed SBE Subcontracting Goal: 7.07%

Whiting Construction Company, Inc. exceeded the established subcontracting goal, and has committed 7.07% (\$24,302) of the total contract amount to the following SBE firm: M.H. Graves Construction Company (concrete removal and trenching replacement). (Part B: Section 3 of the Charlotte Business INCLUSION Policy).

Fiscal Note

- Funding: General Community Investment Plan

Attachment 10

[Map](#)

22. Private Developer Funds Appropriation

Action: Adopt a budget ordinance appropriating \$83,100 in private developer funds for traffic signal improvements with the following developers:

- VSP1, LLC,
- Elevation Church,
- Providence Day School, and
- 521 Partners, LLC.

Staff Resource(s): Scott Putnam, Transportation

Explanation

- The \$83,100 is restricted to traffic signals, upgrades, and related work to the developer projects listed below.
- The following developers are fully funding traffic signal installations and improvements to mitigate traffic impacts around their respective development projects:
 - VSP1 LLC contributed \$14,500 for the signal modification at the intersection of Providence Road/Kuykendall Road.
 - Elevation Church contributed \$50,500 for signal modifications at the intersections of Ardrey Kell Road/Lancaster Highway (US 521), Old Lancaster Highway/Johnston Road/Lancaster Highway (US 521), and Old Lancaster Highway/Providence Road West.
 - Providence Day School contributed \$9,100 for the installation of a solar school zone flashing light on Sardis Road between Rama Road and Sardis Commons Lane.
 - 521 Partners, LLC contributed \$9,000 for the installation of a guy wire and two pedestrian signal poles at the intersection of Providence Road West and Johnston Road.
- Payments made by developers are in response to estimates of work prepared by the Charlotte Department of Transportation and supplied to the developers.
- Any funding contributed by developers for signal projects not used by the City will be refunded after project completion.

Fiscal Note

- Funding: Developer Contributions

Attachment 11

[Map](#)

[Budget Ordinance](#)

23. Bridge Repair Design Services

Action: Approve a contract in the amount of \$338,279 with WSP USA Corporation for design services associated with bridge repairs.

Staff Resource(s): Gus Jordi, Transportation

Explanation

- The Federal Highway Administration mandates the inspection of bridges and culverts every two years.
- The City is responsible for evaluating the inspections report and making necessary repairs.
- The contract provides funding for design, bid phase, and construction administration services for repairs noted from the bridge inspection process completed during 2014.
- Bridge maintenance and repair design includes but is not limited to guardrail replacement, painting, deck joint repair, and deck replacement.
- A Request for Proposal for bridge repair work was issued on December 11, 2013; five interested service providers submitted proposals.
- WSP USA Corporation was chosen using the Council-approved qualifications-based selection process.
- Bridge repair construction contracts will require future City Council action.

Charlotte Business INclusion

The City negotiated subcontracting participation after the proposal selection process (Part C: Section 2.1 (h) of the Charlotte Business INclusion Policy. For this contract, WSP USA Corporation has committed 10.00% (\$33,828) of the total contract amount to the following SBE firm: Boyle Consulting Engineers, PLLC.

Fiscal Note

- Funding: Transportation Capital Investment Plan

Attachment 12

[List of Bridges](#)

24. Airport Fixed Base Operator Aircraft Tow Vehicles

- Action:**
- A. Approve the purchase of two Lektro aircraft tow vehicles as authorized by the sole source exemption of G.S. 143-129 (e)(6), and**
 - B. Approve a contract in the amount of \$124,677 with Lektro, Inc. for the one-time purchase of two aircraft tow vehicles.**

Staff Resource(s): Jack Christine, Aviation

Sole Source Exemption

- G.S. 143-129 (e)(6) provides that formal bidding requirements do not apply when:
 - Performance or price competition are not available;
 - A needed product is available from only one source or supply; or
 - Standardization or compatibility is the overriding consideration.
- Sole sourcing is necessary due to compatibility of existing attachments and ancillary equipment.
- The City Council must approve purchases made under the sole source exception.

Explanation

- In 2004 the Airport awarded a management contract to Wilson Air Center for the operation of the Fixed Base Operator (FBO) to service general aviation aircraft, such as helicopters, light jets, and propeller aircraft.
- The Airport owns the equipment used by Wilson at the FBO.
- The aircraft tow vehicles currently being used have exceeded their useful life.
- These replacements will allow for the safe and efficient parking and relocation of aircraft at the FBO.
- These vehicle replacements were approved as part of the City's Fiscal Year 2015 Capital Equipment Replacement List.

Charlotte Business INClusion

This is a Sole Source contract and is exempt (Part A: Appendix 1.27 of the Charlotte Business INClusion Policy).

Fiscal Note

- Funding: Aviation Community Investment Plan

25. Airport Rubber and Line Removal Equipment

- Action:**
- A. Approve the purchase of a Waterblasting Technologies Stripe Hog rubber and line removal vehicle as authorized by the sole source exemption of G.S. 143-129 (e)(6), and**
 - B. Approve a contract in the amount of \$639,980.30 with Waterblasting Technologies for the one-time purchase of an Airport rubber and line removal vehicle.**

Staff Resource(s): Jack Christine, Aviation

Sole Source Exemption

- G.S. 143-129 (e)(6) provides that formal bidding requirements do not apply when:
 - Performance or price competition are not available;
 - A needed product is available from only one source or supply;
 - Standardization or compatibility is the overriding consideration.
- Sole sourcing is necessary because there is only one supply source.
- The City Council must approve purchases made under the sole source exception.

Explanation

- The Federal Aviation Administration (FAA) requires that rubber deposited by landing aircraft be removed by the airport to ensure the safety of the passengers and aircraft. The FAA also requires paint markings to be refreshed at regular intervals, which includes complete removal and repainting.
- The 2015 Waterblasting Technology Stripe Hog provides a more effective method for cleaning rubber deposits and old paint markings off of the airfield and ramp surfaces than the current process.
- The new equipment will provide the Airport with the ability to maintain the taxiways and runways with shorter operational down times.
- The Airport currently provides this service using both in-house personnel and contracts at a cost of \$245,000 annually. The Stripe Hog will create an annual cost savings of \$71,000.
- Waterblasting Technologies is the manufacturer of the Stripe Hog and will provide warranty work, operating and maintenance training. The Airport will also receive 24/7 technical support for one year.
- The vehicle replacement was approved as part of the City's Fiscal Year 2015 Capital Equipment Replacement List.

Charlotte Business INclusion

This is a Sole Source contract and is exempt (Part A: Appendix 1.27 of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Aviation Community Investment Plan

26. Passenger Loading Bridge Repair Parts

- Action:**
- A. Approve the purchase of passenger loading bridge equipment, materials, and repair parts from John Bean Technologies, as authorized by the sole source purchasing exemption of G.S. 143-129(e)(6),**
 - B. Approve a contract with John Bean Technologies for the purchase of passenger boarding bridge equipment, materials, and repair parts for the term of three years, and**
 - C. Authorize the City Manager to extend the contract for two additional one-year terms with possible price adjustments as stipulated by the contract at the time of renewal.**

Staff Resource(s): Jack Christine, Aviation

Sole Source Exception

- G.S. 143-129 (e)(6) provides that formal bidding requirements do not apply when:
 - Performance or price competition are not available;
 - A needed product is available from only one source or supply; or
 - Standardization or compatibility is the overriding consideration.
- Sole sourcing is necessary because there is only one supply source.
- The City Council must approve purchases made under the sole source exception.

Explanation

- The Aviation Department owns and maintains 58 passenger loading bridges, 66 ground power units, and 45 pre-conditioned air units.
- These units allow for the transfer of passengers from aircraft to the terminal and for power to be provided to the aircraft while it is docked at the gate, reducing the need for the aircraft to burn fuel.
- The current list of John Bean Technologies equipment includes:
 - 42 Passenger Loading Bridges (Jetways),
 - 46 Ground Power Units, and
 - 34 Pre-Conditioned Air Units.
- John Bean Technologies is the manufacturer of this specialized airport equipment, and the original equipment manufacturer parts are required to maintain performance standards, standardization, and compatibility with existing equipment.
- The estimated annual expenditure for this contract is \$250,000, for a total estimated expenditure of \$750,000 over the three-year term.

Charlotte Business INclusion

This is a Sole Source contract and is exempt (Part A: Appendix 1.27 of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Aviation Operating Budget

27. Airport Baggage Cart Rental Concession

- Action:**
- A. Approve a five-year agreement with Smarte Carte, Inc., for baggage cart rental operations at the Airport, and**
 - B. Authorize the City Manager to extend the contract for two additional, one-year terms with possible price adjustments as stipulated by the contract at the time of renewal.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- Baggage cart vending systems provide passengers with the ability to lease a baggage cart for the transportation of their luggage.
- On December 19, 2014, the Aviation Department issued a Request for Proposals for baggage cart rental operations. Smarte Carte, Inc. was the only vendor to submit a proposal.
 - Smarte Carte has vending and return units located throughout the Airport. Under the agreement, Smarte Carte will provide and maintain the baggage carts and associated vending units, including the deployment of on-site staff.
 - Baggage carts can be leased at a rate of \$4.00 per use. The Airport receives 15% of these revenues.
 - The Airport provides complimentary baggage carts to customers arriving on international flights that are required to process through the Federal Inspection Service (FIS) area. In the FIS area, the Airport will pay a base rental fee of \$0.91 per cart per day and will also lease 300 baggage carts each day.
 - With the opening of the new Hourly Parking Deck and Rental Car Facility, Smarte Carte will also install 14 new vending units in the parking deck.
 - The annual estimated cost of the agreement for the operation and maintenance of the vending system is \$125,000.

Background

- On March 26, 2007, the City Council approved a five-year agreement with Smarte Carte for luggage cart operations at the Airport.
 - On March 31, 2013, a one-year extension with Smarte Carte was approved by the Deputy City Manager.
 - On March 31, 2014, an additional one-year extension with Smarte Carte was approved by the Interim Aviation Director.

Airport Concession Disadvantaged Business Enterprise (ACDBE)

The Federal ACDBE Program neither requires nor permits goals for every contract. The City must meet its overall goal by using a mix of contract goals and race-neutral means.

Fiscal Note

- Funding: Aviation Operating Budget

28. Airport Terminal Renovation Design Services

Action: **A. Approve a contract in the amount of \$1,402,000 with C-Design, Inc. for design services to renovate Concourses A, B, and C, and**

B. Approve a contract in the amount of \$1,100,394 with LS3P Associates for design services to renovate the Atrium and Concourses D & E.

Staff Resource(s): Jack Christine, Aviation

Explanation

- The current terminal opened in May 1982 and has been continuously expanded since that time.
- The Aviation Department, with the approval of the airlines, is renovating many parts of the terminal to enhance the customer experience. The renovations will include new ceilings, wall finishes, flooring, HVAC upgrades, and LED lighting.
- On February 3, 2014, the Aviation Department issued a Request for Qualifications for architectural and engineering design services; 29 firms submitted a proposal. Of those, 22 firms were selected for future architectural and engineering design services.
- These contracts will provide design and construction documents in order to renovate these areas.
- These firms were two of the 22 selected, and were specifically chosen for this project based on their knowledge of terminal complex facilities.

Charlotte Business INclusion

Action A

The City negotiated SBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract C Design Inc. has committed 13.91% (\$195,000) of the total contract amount to the following SBE firms: AME Consulting Engineers, PC (engineering consulting), Richa Graphics (printing and related services), Hartranft Lighting Design, LLC (lighting architectural services), and Laurene Rickher & Sorrell (structural engineering).

C Design Inc. is a City SBE, and Richa Graphics is also a City MBE.

Action B

The City negotiated SBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract LS3P Associates, LTD has committed 29.99% (\$330,000) of the total contract amount to the following SBE firms: Hartranft Lighting Design, LLC (lighting design services), Richa Graphics (printing), Robinson Thinks (signage and graphic design services), and Wilson Group Architects PA (architectural services).

Richa Graphics is also a City MBE.

Fiscal Note

- Funding: Aviation Community Investment Plan

29. Airport Roof Inspection Services

- Action:** **A. Approve a contract with Stafford Consulting Engineers for roof inspection services for Airport-owned buildings for a term of three years, and**
- B. Authorize the City Manager to extend the contract for up to two additional, one-year terms.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- The contract will provide roof and skylight inspections for Airport-owned buildings. The contract scope includes:
 - Taking digital photo documentation of overall roof/skylight conditions, deficiencies and roof/skylight repaired areas;
 - Providing recommendations for corrective actions;
 - Writing reports of roof service life for each facility; and
 - Monitoring progress of all work to ensure the subcontractor is meeting progress schedules and workmanship requirements set forth in the contract.
- On November 3, 2014, the Aviation Department issued a Request for Qualifications for roof inspection services; four firms submitted a proposal.
- Aviation staff evaluated the proposals and recommends Stafford Consulting Engineers based on their extensive experience in commercial roof systems, and their knowledge of the Airport's terminal facilities.
- The estimated annual cost is \$90,000.

Charlotte Business INclusion

No subcontracting goal was set for this contract because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Aviation Operating Budget

30. Airport Terminal Ramp Concrete Repairs

Action: **A. Award a low-bid contract of \$141,261.60 to Stone Restoration, LLC for concrete repair work on the terminal ramp, and**

B. Adopt a budget ordinance appropriating \$141,261.60 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Staff Resource(s): Jack Christine, Aviation

Explanation

- The contract will provide miscellaneous concrete repairs to selected slabs on the terminal ramp. These slabs are located in the aircraft parking areas on the terminal ramp and must be repaired in order to maintain a safe operating environment for aircraft and airline personnel.
- On February 10, 2015, the City issued an Invitation to Bid for construction services; three bids were received from interested service providers.
- Stone Restoration, LLC was the lowest responsive, responsible bidder.
- Contingent on approval by the Federal Aviation Administration, permanent funding for this project will come from a combination of Federal Aviation Administration Airport Improvement Program grants and Passenger Facility Charge funds.

Disadvantaged Business Enterprise (DBE)

The federal DBE Program neither requires nor permits goals for every contract. The City must meet its overall goal by using a mix of contract goals and race-neutral means.

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 13

[Budget Ordinance](#)

31. Airport Group Hangar III Change Order

- Action:**
- A. Approve change order #1 in the amount of \$117,377.64 with Quinn Sales dba Custom Building Systems, Inc. for additional corporate hangar renovations, and**
 - B. Adopt a budget ordinance appropriating \$117,377.64 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- On March 24, 2014, the City Council awarded a contract to Quinn Sales dba Custom Building Systems, Inc. in the amount of \$1,770,055 for renovations and an office addition to Group Hangar III.
- These renovations and the addition are at the request of SPX, who is currently leasing space in this hangar.
- Change order #1 in the amount of \$117,377.64 will cover installing a retaining wall, rerouting of a sanitary sewer line, removal of hidden asphalt, replacement of unsuitable soils, the addition of fire sprinkler lines, and permitting fees.
- The new total value of the contract is \$1,887,432.64.

Charlotte Business INclusion

All additional work involved in this contract change order will be performed by Custom Building Systems, Inc. and their existing subcontractors (Part D: Section 6 of the Charlotte Business INclusion Policy). Custom Building is on track to meet their committed SBE goal.

Fiscal Note

- Funding: Aviation Community Investment Plan

Attachment 14

[Budget Ordinance](#)

32. Transit Video System Maintenance Contract Amendment

Action: Approve contract amendment #1 in the amount of \$303,366 with TransIT Solutions, LLC for bus video system enhancements.

Staff Resource(s): Levern McElveen, CATS
Michael Haddad, CATS

Explanation

- On December 10, 2012, the City Council approved a three-year agreement with TransIT Solutions, LLC in an amount up to \$500,000 per year with two, one-year renewal options up to \$600,000 per year for mobile and fixed video monitoring system maintenance.
- Under the terms of the agreement, the contractor is required to replace equipment as needed in order to maintain operational rates of 98.5% for mobile systems and 95% for fixed facilities.
- On June 5, 2014, CATS was awarded a North Carolina Urban Advanced Technology Grant for the purchase and installation of two additional cameras on approximately 320 CATS buses.
- The total amount of the grant awarded to Charlotte was \$273,029, with a 10% local match of \$30,337.
- Contract amendment #1 in the amount of \$303,366 will fund bus video system enhancements that provide more coverage of objects adjacent to and behind the bus, thus increasing safety for the passengers and community.
- The total contract amount including amendment #1 is \$2,006,000.

Charlotte Business INclusion

No subcontracting goal was established for this contract amendment because there are no opportunities (Part D: Section 6 of the SBO Policy).

Fiscal Note

- Funding: North Carolina Department of Transportation Advanced Technology Grant and Transit Community Investment Plan

33. Sewer Repairs and Replacements

Action: **A. Award the low-bid, unit price contract of \$818,146.16 to Atlantic Coast Contractors, Inc. for the repair and replacement of defective sewer infrastructure throughout the Charlotte Water service area for Fiscal Year 2015, and**

B. Authorize the City Manager to renew the contract for up to two additional terms with possible price adjustments based on the Construction Cost Index.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water operates and maintains more than 4,100 miles of sanitary sewer lines throughout the service area. Many of these pipes are more than 50 years old and often need repairs or rehabilitation.
- The contract with Atlantic Coast Contractors, Inc. provides unit prices for various types of sewer line repairs and rehabilitation, including:
 - Repair of sewer system defects on pipes, manholes, and service lines,
 - Installing sections of new pipe to replace defective pipe,
 - Installing pipe liners,
 - Sewer cleaning, and
 - Interior television inspection of infrastructure.
- The work is necessary in order to maintain operational integrity of the sanitary sewer system. By using a unit price repair contract, Charlotte Water will also be able to address structural issues as a preventative measure to sanitary sewer overflows.
- On January 13, 2015, Charlotte Water issued an Invitation to Bid for sewer repairs and replacements; four bids were received from interested service providers. Charlotte Water selected Atlantic Coast Contractors, Inc. as the lowest responsive, responsible bidder.

Charlotte Business INclusion

Established SBE Goal: 6.00%

Committed SBE Goal: 6.66%

Atlantic Coast Contractors exceeded the established subcontracting goal and has committed 6.66% (\$54,500) of the total contract amount to the following SBE firms: B & N Grading (paving and concrete); The Huffstetler Group (concrete); JAAMCO Drain Cleaning & Video Inspection, Inc. (video and cleaning); P&H Utilities (public utilities); and Jones Grading and Fencing, Inc. (fencing). (Part B: Section 3 of the Charlotte Business INclusion Policy).

Jones Grading is also a City MBE.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

34. Water and Sewer Extensions and Replacements

- Action:**
- A. Award the low-bid contract of \$2,166,233.05 to Dallas 1 Construction, LLC for the new construction or replacement of water and sewer mains throughout the Charlotte Water service area, and**
 - B. Award the low-bid contract of \$2,194,620.80 to R.H. Price, Inc. for the new construction or replacement of water and sewer mains throughout the Charlotte Water service area.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- The Street Main Extension Program provides service to residential customers within 1,000 feet of an existing water or sewer main. Each extension is provided at the request of the property owner with the only cost to the property owner being the cost of the water or sewer connection.
- The Water and Sewer Replacement Program replaces water distribution and sewer collection infrastructure based on a prioritized scale.
- Additional contracts will be bid throughout the fiscal year to meet responsiveness goals.
- Bids are unit price and based on estimated quantities for items needed for this type of work.
- Charlotte Water issued an Invitation to Bid for water and sewer extension and replacement services four times throughout Fiscal Year 2015 in order to allow more contractors an opportunity to perform the work.
- On January 15, 2015, Charlotte Water issued an Invitation to Bid for two contracts, Fiscal Year 2015-3 and Fiscal Year 2015-4. On February 19, 2015, four bids were received from interested service providers for the Fiscal Year 2015-3 contract, and three bids were received from interested service providers for the Fiscal Year 2015-4 contract.
- Charlotte Water selected Dallas 1 Construction, LLC as the lowest responsive, responsible bidder for the Fiscal Year 2015-3 contract and R.H. Price, Inc. as the lowest responsive, responsible bidder for the Fiscal Year 2015-4 contract.

Charlotte Business INclusion

Action A

Established SBE Goal: 6.00%

Committed SBE Goal: 6.00%

Dallas 1 Construction, LLC met the established subcontracting goal, and has committed 6.00% (\$130,000) of the total contract amount to the following SBE firms: Barton Contracting (paving), Boyle Consulting Engineers, PLLC (soil testing), Gavel & Dorn Engineering, PLLC (soil testing), and MTC Consulting Inc. (backflow test). (Part B: Section 3 of the Charlotte Business INclusion Policy).

Dallas 1 is also a City certified SBE.

Action B

Established SBE Goal: 6.00%

Committed SBE Goal: 6.83%

R. H. Price, Inc. exceeded the established subcontracting goal, and has committed 6.83% (\$150,000) of the total contract amount to the following SBE firms: C and D

Utility (pipeline installation), Jim Bob's Grading & Paving, Inc. (paving), and Ram Pavement Services, Inc. (asphalt and concrete repairs) (Part B: Section 3 of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

35. Water Quality Optimization Engineering Services

Action: Approve a professional services contract in the amount of \$887,400 with Hazen and Sawyer, PC for engineering services associated with the Water Quality Optimization project.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation:

- Charlotte Water has three water treatment plants in Mecklenburg County. These plants are responsible for providing an average of 104 million gallons of water per day collectively throughout the public service area.
- The project is to study the water treatment processes at the three water treatment plants as to quality improvements that can be achieved through different or new treatment technologies. The project also includes design for miscellaneous repairs to the existing treatment facilities.
- The study will include recommendations for capital improvements that enhance and optimize the water treatment process.
- On September 16, 2014, Charlotte Water issued a Request for Qualifications; two responses were received from interested service providers.
- Charlotte Water staff evaluated the responses and selected Hazen and Sawyer, PC based on their experience and local staffing. This selection was for all phases of the work: this current evaluation of alternatives, and future design and construction of the recommended alternative identified in this current phase.

Charlotte Business INclusion

No subcontracting goals were established for this contract because there are limited subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy). Due to the nature of the work involved, the City will be contracting with an engineering firm to complete this project. As the project evolves, Charlotte Water will continue to work with the vendor to identify subcontracting opportunities and include MWSBEs in the projects.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

Attachment 15

[Map](#)

36. Water Distribution System Master Plan

Action: Approve a professional services contract in the amount of \$2,125,000 with Black & Veatch for engineering services to prepare the Charlotte Water Distribution System Master Plan.

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water manages a 10-year, \$300 million water system capital program for which a significant portion is based upon a Water Distribution System Master Plan that was developed from 2006 to 2008.
- Water Distribution System Master Plan (Plan) studies are typically performed every five to eight years to ensure the capital projects recommended by the Plan are both sized correctly and are geographically matched to growth patterns.
 - Given the size of many of these projects, obsolete growth pattern information can lead to millions of dollars being spent for system improvements in the wrong locations or that are improperly sized.
- Master planning evaluates existing system conditions, analyzes future needs, and identifies gaps that pose a risk to the health and well-being of the community, the environment, system operations, and fiscal integrity. The evaluation often identifies opportunities to reduce costs through system optimization and ensures that the capital program aligns with new regulations, current business drivers, and new technology.
- The amount of water needed in various locations of the county is dictated by projected population growth and per capita demand (average water usage per person).
- The current Plan is based on obsolete assumptions and needs to be updated in order to ensure that Charlotte Water invests in the appropriate capital infrastructure in the right location.
- For example:
 - Population growth slowed for a period of time but is predicted to return to the previously projected rate.
 - However, the per capita demand has decreased since the prior study.
- A new master plan is needed to reassess Charlotte Water's infrastructure needs, priorities, and projected budgetary requirements.
- Additional areas of analysis include water supply resiliency, system reliability, and data utilization planning. Collectively, these efforts provide effective decision support tools that assist Charlotte Water to more effectively manage resources.
- The study is anticipated to take a minimum of 12 months to complete and involves a substantial amount of water system modeling, water billing data analysis, construction estimating, and several months of field work performing flow testing throughout the county.
- There will be three deliverables:
 1. A report documenting the service level criteria needed for the water system;
 2. A comprehensive capital project plan to meet projected water needs for the next 20 years; and
 3. A detailed computer simulation model to be used by Charlotte Water staff in continuously assessing the timing and sizing of future capital projects and determining water system capabilities at specific locations for both new development and fire protection needs.
- On August 29, 2014, Charlotte Water issued a Request for Qualifications; four responses were received from interested service providers.

- Charlotte Water staff evaluated the proposals and selected Black & Veatch as best meeting the City's needs in terms of their demonstrated experience and a superior approach to perform the Plan.

Charlotte Business INclusion

No subcontracting goal was established for this contract because there are limited subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy) due to the nature of the work involving primarily large amounts of data management using software currently in use by Charlotte Water as well as significant engineering preliminary design work. As the project evolves, Charlotte Water will continue to work with the vendor to identify subcontracting opportunities and include MWSBEs in the project.

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

37. Electronic Document Management System

Action:

A. Approve a master services contract with Imaging Solutions and Services, Inc. for Charlotte Water for implementation, licensing costs, and two years of maintenance for Hyland OnBase Electronic Document Management System in the amount not to exceed amount \$574,848, and

B. Authorize the City Manager to extend maintenance up to five additional, one-year terms with possible price adjustments as authorized by the contract, and contingent upon the company's satisfactory performance.

Staff Resource(s): Barry Gullet, Charlotte Water

Explanation

- A master services contract is being developed with Imaging Solutions and Services, Inc. to be available as needed to City departments for software licensing and implementation services for an Electronic Document Management System. This will be the first purchase under the contract.
- An electronic document management system enables organizations to manage a large volume of documents and records throughout the document life-cycle, from creation to destruction.
- Charlotte Water currently uses an Electronic Document Management System that is obsolete and the vendor no longer supports the technology.
- The existing system is unable to integrate with other Charlotte Water business systems, resulting in fragmented document management within the Department.
- Charlotte Water is seeking a comprehensive and scalable solution for document management and is proposing to engage with Imaging Solutions and Services Inc. to procure software licensing, implementation and training services, and two years of software support maintenance fees.
- The Electronic Document Management System will support Charlotte Water's efforts to acquire and maintain certifications recognized by the International Standards Organization and the National Environmental Laboratory Accreditation Program.

- The system provides several benefits to include:
 - Efficient search and retrieval of a wide variety of documents;
 - Integration with other business systems to streamline document management processes;
 - Automated document retention and destruction scheduling;
 - Organization of documentation required for regulatory and ISO compliance;
 - Reduction in costs for managing documents and information;
 - A toolset to fulfill public records requests;
 - Reduction in physical storage costs of documents; and
 - Support of industry standard records management practices.
- On August 27, 2014, the City issued a Request for Proposal for an Electronic Document Management System; 10 proposals were received from interested service providers.
- The Project Team, consisting of staff from Management & Financial Services, Charlotte Water, Planning, and Solid Waste Services evaluated the proposals and recommends awarding the contract to Imaging Solutions and Services, Inc. as the service provider best meeting the City's needs in terms of qualifications, experience, project approach, proposed solution, cost effectiveness, value, and acceptance of the agreement terms.
- The estimated annual software maintenance fees will be \$61,000 based on current configuration.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

38. Hauling Services

- Action:**
- A. Approve a contract with McGirt Trucking Co. to provide hauling services of topsoil and spoils for an initial two year term, and**
 - B. Authorize the City Manager to extend the contract for an additional one-year term.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- The contract provides hauling of dirt, rocks, tree stumps, and other debris from construction and repair sites throughout Mecklenburg County on an as-needed basis for Charlotte Water.
- The contractor will also pick up topsoil from suppliers and deliver to the four Field Operation zone locations.
- On January 12, 2015, Charlotte Water issued a Request for Proposals for hauling services. An email notification was sent to 49 SBE firms that provide hauling services. McGirt Trucking Co. was the only vendor to submit a proposal.
- Annual expenditures are estimated to be \$200,000.

Charlotte Business INclusion

The City negotiated subcontracting participation after the proposal selection process (Part C: Section 2.1 (h) of the Charlotte Business INclusion Policy. For this contract, McGirt Trucking has committed 10.00% (\$20,000) of the total annual contract amount to the following SBE firm: BKP Trucking, LLC (hauling).

BKP Trucking is also a City MBE.

Fiscal Note

- Funding: Charlotte Water Operating Budget

39. Laboratory Information Management System Replacement

Action: Approve a contract with Autoscribe Informatics, Inc. for software implementation services for a Laboratory Information Management System and system support and maintenance for an initial term of five years in the amount not to exceed \$528,744.

Staff Resource(s): Barry Gullet, Charlotte Water

Explanation

- Charlotte Water has been using its Laboratory Information Management System since 1999. The system's technology is obsolete and is no longer supporting laboratory operations in a manner that is sustainable.
- Charlotte Water has conducted an extensive search for a new Laboratory Information Management System and requests approval to procure and implement the selected system.
- The contract provides for software, implementation services, and five years of system support and software maintenance.
- The software is integral to maintaining federal, state and local regulatory compliance and supports the laboratory's National Environmental Laboratory Accreditation Program certification.
- Benefits of implementing a new system include:
 - Provision of an improved user interface - a system that adheres to City of Charlotte technology standards and improved reporting capabilities;
 - Addition and improvement of functionality for laboratory instrument interfaces, electronic data reporting, test scheduling, and maintenance of laboratory chemical inventories;
 - Improvement in accessibility of operational decision support information;
 - Increased transparency of resource utilization and performance;
 - Reduction in redundant data entry, storage, and paper processing;
 - Improvement of quality assurance and quality control processes; and
 - Retirement of legacy and back office systems and tools.
- On May 16, 2014, Charlotte Water issued a Request for Proposals; six proposals were received from interested service providers.
- Charlotte Water selected Autoscribe Informatics, Inc. based on a comprehensive review of vendor qualifications, evaluation of references from similar-sized environmental laboratories, and an assessment of capabilities through scripted vendor demonstrations.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1 (a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Charlotte Water Community Investment Plan

40. Water and Wastewater Treatment Facilities Polymers

Action:

A. Award performance-based, low-bid unit price contracts to Solenis LLC, Polydyne, Inc., and BASF for the purchase of polymer chemicals for solids thickening and dewatering operations for a term of one year, and

B. Authorize the City Manager to extend the contracts for up to two additional, one-year terms for McAlpine Creek and McDowell Creek, and for up to one additional, one-year term for Mallard Creek and Franklin with possible price adjustments at the time of renewal as authorized by the terms of the contract.

Staff Resource(s): Barry Gullet, Charlotte Water

Explanation

- These contracts will provide for the purchase of polymer chemicals that are necessary for the treatment and dewatering of solids removed from the water and wastewater treatment processes. Thickening and dewatering polymer chemicals will be purchased for four plants at the estimated annual expenditures listed below:
 - Mallard Creek Wastewater Treatment Plant: \$180,000
 - McDowell Creek Wastewater Treatment Plant: \$80,000
 - McAlpine Creek Wastewater Management Facility: \$800,000
 - Franklin Water Treatment Plant: \$20,000
- The basis of award for each type of polymer at each plant was the lowest total cost, which is based on a performance-based cost.
 - The total cost was calculated using each vendor's bid price per pound of polymer and the amount of polymer used to reach established performance criteria during the polymer prequalification testing.

McDowell Creek and McAlpine Creek

- On March 4, 2015, Charlotte Water issued an Invitation to Bid for dewatering and for thickening polymers for McDowell Creek and McAlpine Creek Wastewater Treatment Facilities from the three polymer vendors that met the prequalification and performance testing criteria. On March 12, 2015, three bids were received from the prequalified polymer manufacturers.
 - Polymer contract selections:
 - McAlpine Creek dewatering and thickening: SE757 polymer at \$199.75 per dry ton (performance based net price) by Polydyne, Inc.
 - McDowell Creek dewatering: Zetag 8846 FS at \$0.89/pound by BASF.
 - McDowell Creek thickening: Zetag 8847FSB at \$0.89/pound by BASF.

Mallard Creek and Franklin

- On March 3, 2015, Charlotte Water issued an Invitation to Bid for dewatering and thickening polymers for Mallard Creek Wastewater Treatment Plant and Franklin Water Treatment Plant to prequalified vendors who participated in the previous polymer testing. Two bids were received on March 11, 2015 from the pre-qualified manufacturers.
 - Polymer contract selections:
 - Mallard Creek dewatering and thickening: Praestol K275FLX polymer at \$295.81 per dry ton (performance based net price) by Solenis, LLC.
 - Franklin dewatering: Praestol A3025LA at \$0.94/pound by Solenis, LLC.
 - Franklin thickening: Praestol A3025LA at \$0.94/pound by Solenis, LLC.

Charlotte Business INClusion

No subcontracting goal was established because there are no opportunities (Part B: Section 2.3 of the Charlotte Business INClusion Policy).

Fiscal Note

- Funding: Charlotte Water Operating Budget

41. Water and Wastewater Treatment Process Control Equipment Maintenance

- Action:**
- A. Approve service contracts for an initial term of two years to provide Instrumentation and Control System maintenance for all of Charlotte Water’s treatment facilities and Community Investment Projects with the following vendors:**
 - CITI, LLC,
 - MPG Consulting Services, LLC, and
 - B. Authorize the City Manager to extend the contract up to two additional, one-year terms with possible price adjustments as stated in the contracts.**

Staff Resource(s): Barry Shearin, Charlotte Water

Explanation

- Charlotte Water currently operates 3 water treatment facilities, 5 wastewater treatment facilities, 6 water booster stations, and 76 wastewater lift stations. These facilities require various instruments that measure and /or regulate process variables, such as flow, temperature, level, or pressure.
- Supervisory Control and Data Acquisition (SCADA) refers to industrial computer control systems that monitor Charlotte Water’s treatment processes.
- Instrumentation, SCADA, and Control System service require technical skill sets.
- The Charlotte Water’s Community Investment projects often involve improvement, modification, and/or upgrading of existing SCADA and Instrumentation Systems at various facilities. This contract provides for such services using the hourly rates established within the contract award.
- On January 12, 2015, Charlotte Water issued a Request for Proposals for instrumentation and control system maintenance services; three proposals were received from interested service providers.
- Charlotte Water staff evaluated the proposals and recommends the contract to CITI, LLC and MPG Consulting Services, LLC as the service provider best meeting the City’s needs in terms of experience, references, and qualifications.
- The annual expenditures for these maintenance services are estimated at \$765,000. In addition, prime contractors will use these firms on upcoming Charlotte Water Community Investment projects. The amount will vary depending on the project.

Charlotte Business INClusion

No subcontracting goals were established because there are no opportunities (Part C: Section 2.1 (a) of the Charlotte Business INClusion Policy).

CITI, LLC is a City MBE; and MPG Consulting is a City MSBE.

Fiscal Note

- Funding: Charlotte Water Operating Budget and Community Investment Plan

42. Donation of Surplus Computers and Related Equipment to Goodwill Industries

Action: Adopt a resolution approving the donation of surplus computers and related equipment to Goodwill Industries of the Southern Piedmont.

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

- North Carolina General Statute 160A-280 authorizes the donation of personal property from a City to another governmental unit upon adoption of a resolution by the City Council.
- On April 11, 2011, the City Council approved a partnership with Goodwill Industries of Southern Piedmont for the management of surplus electronic disposal.
- Since initiation of the partnership, City-donated electronics have directly impacted the community by:
 - Making refurbished electronics, such as computers and laptops available at discount pricing;
 - Creating opportunities for 1,495 hours of on-the-job training; and
 - Increasing employment opportunities in Goodwill electronic recycling and refurbishing operations.
- Throughout the year, the City will continue to make donations of accumulated surplus equipment to Goodwill Industries of the Southern Piedmont.
- A list of surplus computers and related electronic equipment will be created for each donation cycle and brought to the City Council for review and approval.
- All computers with hard drives are securely cleaned of data by the City's Innovation & Technology Department prior to being transported to the City-County Asset and Disposal facility.

Fiscal Note

- Funding: Not Applicable

Attachment 16

[List of Donations](#)
[Resolution](#)

43. Public Auction for Disposal of Equipment

Action: **A. Adopt a resolution declaring specific vehicles, equipment, and other miscellaneous items as surplus, and**
 B. Authorize said items for sale by public auction on April 18, 2015.

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

- Pursuant to North Carolina General Statute 160A-270(b), approval is requested for one public auction as follows:
 - On April 18, 2015, at 10:00 a.m., to dispose of City-owned property declared as surplus.
- The auction is conducted at the City-County Asset Recovery and Disposal facility located at 5550 Wilkinson Blvd, Charlotte, North Carolina.
- The City selected Rogers Realty & Auction Company, Inc. – a woman-owned business - as the auction service provider through a competitive selection process.
- The auction company will be compensated for the sale through auction proceeds in the following manner:
 - Rolling stock equipment – 9.50% of the total gross sale price
 - Miscellaneous items – 9.50% of the total gross sale price
- Proceeds go back to the entity (General Fund) or Enterprise Funds (Aviation, Storm Water, Charlotte Water, and CATS) that owned the vehicle or equipment that was sold.

Selection Process

- In 2008, the City issued a Request for Proposals for auction services; four proposals were received from interested service providers.
- On January 28, 2009, the City Council awarded the contract to Rogers Realty & Auction Company, Inc. The contract was for a three-year term with the option to renew for two additional, two-year terms.
- On January 28, 2014, the City exercised the second two-year renewal option, which will expire in January 2016.
- At that time, the City will issue a new solicitation for auction services.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Fiscal Note

- Funding: Not Applicable

Attachment 17

[List of Property](#)
[Delegation of Authority](#)
[Resolution](#)

44. Refund of Property and Business Privilege License Taxes

Action: A. Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$82,953.16, and

B. Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$1,206.

Staff Resource(s): Robert Campbell, Management & Financial Services

Explanation

Notification of Property Tax and Business Privilege License Tax refunds due to clerical or assessor error are provided to the City by Mecklenburg County.

Pearson Review

- In accordance with the ordinance approved by the City Council on August 25, 2014, and the North Carolina law, a list of refunds, which have been paid since the last City Council Business Meeting as a result of the Pearson Review, is available at the City Clerk's Office.
- The amount of Pearson Review refunds paid since the last City Council Business Agenda Meeting on February 23, 2015, totaled \$66,261.07.

Fiscal Note

- Not Applicable

Attachment 18

[List of Property Tax Refunds and Resolution](#)

[List of Business Privilege Refunds and Resolution](#)

45. Meeting Minutes

Action: Approve the titles, motions, and votes reflected in the Clerk's record as the minutes of:

- January 20, 2015 Zoning Meeting
- January 26, 2015 Citizens' Forum/Business Meeting
- January 28-30, 2015 City Council Retreat
- February 9, 2015 Business Meeting

46. In Rem Remedy

For In Rem Remedy A-D, the public purpose and policy are outlined here.

Public Purpose:

- Eliminate a blighting influence.
- Reduce the proportion of substandard housing.
- Increase tax value of property by making land available for potential infill housing development.
- Support public safety initiatives.

Policy:

- Housing & Neighborhood Development
- Community Safety

The In Rem Remedy items were initiated from 3 categories:

1. Public Safety – Police and/or Fire Dept.
2. Complaint – petition by citizens, tenant complaint or public agency referral
3. Field Observation – concentrated code enforcement program

The In Rem Remedy items are listed below by category identifying the street address and neighborhood.

Field Observation:

- A. 2225 A&B Booker Avenue (Neighborhood Profile Area 85)
- B. 6733 Ellendale Drive (Neighborhood Profile Area 230)
- C. 922 September Lane (Neighborhood Profile Area 88)
- D. 443 A&B Sylvania Avenue (Neighborhood Profile Area 157)

Field Observation:

A. 2225 A&B Booker Avenue

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 2225 A&B Booker Avenue (Neighborhood Profile Area 85).

[Attachment 19](#)

B. 6733 Ellendale Drive

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 6733 Ellendale Drive (Neighborhood Profile Area 230).

[Attachment 20](#)

C. 922 September Lane

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 922 September Lane (Neighborhood Profile Area 88).

[Attachment 21](#)

D. 443 A&B Sylvania Avenue

Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 443 A&B Sylvania Avenue (Neighborhood Profile Area 157).

[Attachment 22](#)

PROPERTY TRANSACTIONS

47. Property Transactions

Action: Approve the following property transaction(s) (A-E) and adopt the condemnation resolution(s) (F).

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
 - Sending introductory letters via regular and certified mail;
 - Making several site visits;
 - Leaving door hangers and business cards;
 - Seeking information from neighbors;
 - Searching the internet;
 - Obtaining title abstracts, and
 - Leaving voice messages.
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If the City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of easement is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of fee simple is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

Acquisitions

- A. Project:** Aviation Master Plan
Owner(s): David Plyler
Property Address: 9419 Walkers Ferry Road
Total Parcel Area: 1.179 acres
Property to be acquired in Fee: 1.179 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residential
Landscaping to be impacted: Trees and shrubs
Zoned: R-3
Use: Single-family
Tax Code: 113-161-19
Purchase Price: \$85,000
Council District: N/A – Unincorporated
- B. Project:** Aviation Master Plan
Owner(s): Reba Conrad
Property Address: 9521 Dorcas Lane
Total Parcel Area: 3.41 acres
Property to be acquired in Fee: 3.41 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Single-family Residential
Landscaping to be impacted: Trees and shrubs
Zoned: R-3
Use: Single-family
Tax Code: 113-161-19
Purchase Price: \$212,500
Council District: N/A – Unincorporated
- C. Project:** Aviation Master Plan
Owner(s): Pamela Belk Thompson
Property Address: 5414 Wilkinson Boulevard
Total Parcel Area: 1.6 acres
Property to be acquired in Fee: 1.6 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: Commercial Buildings
Landscaping to be impacted: Shrubs
Zoned: I-2
Use: Commercial
Tax Code: 061-271-04
Purchase Price: \$940,000
Council District: 3
- D. Project:** Arrowood / Nations Ford Road Intersection Improvements, Parcel #4
Owner(s): WEC 2000B-CLF-7 LLC
Property Address: 115 West Arrowood Road
Total Parcel Area: 61,806 sq. ft. (1.419 acres)
Property to be acquired by Easements: 1,725 sq. ft. (.04 ac.) in Sidewalk and Utility Easement, plus 2,507 sq. ft. (.058 ac.) in

Temporary Construction Easement, plus 1,052 sq. ft. (.024 ac.) in Utility Easement

Structures/Improvements to be impacted: None

Landscaping to be impacted: Trees and various landscaping

Zoned: B-1

Use: Commercial

Tax Code: 203-189-09

Purchase Price: \$39,025

Council District: 3

- E. Project:** Briar Creek Relief Sewer Phase III, Parcel #136
Owner(s): Vandaa Property, LLC
Property Address: 3047 Dunlavin Way
Total Parcel Area: 13,617 sq. ft. (0.313 ac.)
Property to be acquired by Easements: 2,101 sq. ft. (.048 ac.) in Sanitary Sewer Easement, plus 2,101 sq. ft. (.048 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: Garage
Landscaping to be impacted: Trees
Zoned: R-4
Use: Single-family Residential
Tax Code: 093-134-09
Purchase Price: \$10,000
Council District: 1

Condemnations

- F. Project:** Briar Creek Relief Sewer Phase III, Parcel #31
Owner(s): Then Cam Truong and any other parties of interest
Property Address: 1722 Eastway Drive
Total Parcel Area: 18,922 sq. ft. (0.436 ac.)
Property to be acquired by Easements: 2,661 sq. ft. (.061 ac.) in Sanitary Sewer Easement, plus 633 sq. ft. (.015 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-4
Use: Swim Floodway (No Build Zone)
Tax Code: 093-134-20
Appraised Value: \$1,725
Property Owner's Counteroffer: None
Recommendation: To obtain clear title and avoid delay in the project schedule, staff recommends proceeding to condemnation.
Council District: 1

48. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's SBO Policy are intended to provide further explanation for those agenda items which reference the SBO Policy in the business meeting agenda.

Part A: Administration & Enforcement

Appendix Section 18: Contract: For the purposes of establishing an SBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services).
- Contracts do not include agreements or purchase orders for the purchase or lease of apparatus, supplies, goods, or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the SBO Program Policy.

Appendix Section 23: Exempt Contracts: Contracts that fall within one or more of the following categories shall be "Exempt Contracts" for the purposes of establishing an SBE subcontracting goal, unless the Department responsible for procuring the Contract decides otherwise:

23.1. Informal Contracts. Informal Contracts shall be Exempt Contracts. (See Appendix Section 29 for a definition of Informal Contracts)

23.2. No Competitive Process Contracts: Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

23.3. Managed Competition Contracts: Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

23.4. Real Estate Leasing and Acquisition Contracts: Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

23.5. Federal Contracts Subject to DBE Requirements: Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

23.6. State Contracts Subject to MWBE Requirements: Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

23.7. Financial Partner Agreements with DBE or MWBE Requirements: Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

23.8. Interlocal Agreements: Contracts with other units of federal, state, or local government shall be Exempt Contracts.

23.9. Contracts for Legal Services: Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

23.10. Contracts with Waivers: Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

23.11. Special Exemptions: Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

Appendix Section 29: Informal Contracts: Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

29.1. Construction Contracts Less Than or Equal To \$200,000: Contracts for construction or repair work that are estimated to require a total expenditure of City funds less than or equal to \$200,000.

29.2. Service Contracts That Are Less Than or Equal To \$100,000: Service Contracts that are estimated to require a total expenditure of City funds less than or equal to \$100,000.

Part B: Formal Construction Bidding

Part B: Section 2.1: When the City Solicitation Documents for a Construction Contract contain an SBE Goal, each Bidder must either: (a) meet the SBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

Part B: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Construction Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part C: Services Procurement

Part C: Section 2.2: When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each SBE that responds to the Proposer's solicitations and each SBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

Part C: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Service Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part D: Post Contract Award Requirements**Part D: Section 6: New Subcontractor Opportunities/Additions to Scope, Contract Amendments**

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new SBE subcontracting opportunity, the City shall either:

- Notify the Contractor that there will be no Supplemental SBE Goal for the new work; or
- Establish and notify the Contractor of a Supplemental SBE Goal for the new work.

49. Reference – Property Transaction Process

Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped, and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
 - The City to gain access and title to the subject property so the capital project can proceed on schedule.
 - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
 - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.



Immigrant Integration Task Force Report
Presented to Charlotte City Council
March 23, 2015

Table of Contents

Preface	4
Process	12
Recommended Strategies	27
Support Immigrant and Refugee Entrepreneurship and Small Businesses	27
Ensure and Enhance Access to Services of Local Government and Promote Economic Development for Immigrant Charlotteans	29
Promote Citizenship	30
Promote Public Safety	31
Promote Health	32
Promote Education	32
Promote Inclusion	33
References	35



Preface



■ African
 ■ Asian
 ■ European
 ■ Latin American

*Diversity in the City of Charlotte
in 1990*

Over the past two decades, Charlotte and Mecklenburg County have experienced a fundamental demographic transformation. Largely overlooked by international immigrants for most of the 20th Century, the Queen City has emerged as one of America’s leading “New Immigrant Destinations” for the 21st century. In 1990, foreign-born persons in Mecklenburg County numbered only **17,875 residents or 3.5**

percent of the Mecklenburg County residents. By 2013, the U.S. Census Bureau estimates **137,745 persons or 13.9 percent** of the county’s population are foreign born. Thus, almost **one quarter of Mecklenburg County’s population growth during this period was made up of immigrants.**

Charlotte’s immigrant newcomers are increasingly coming from all parts of the world. The largest number of immigrants were born in **Latin America, representing 51 percent** of the total 2013 citywide estimate. Mexico was the greatest single contributing nation, with 22,626 immigrants, followed by El Salvador with 8,482 persons and Honduras providing 7,814 newcomers.



■ African
 ■ Asian
 ■ European
 ■ Latin American

*Diversity in the City of Charlotte
in 2013*

A growing stream of immigrants from **Asia** is also settling in Charlotte and Mecklenburg County. In 2013, they **represented 27.3 percent** of Charlotte’s immigrant community. India, Vietnam, and China, excluding Hong Kong and Taiwan, are the birth nations for the largest group of Asian newcomers. India provided 11,892 immigrants, while Vietnam and China contributed 6,405 and 2,378 new residents, respectively.

The impact of immigration from **Africa and Europe** is also significant. These regions provided **10.3 and 10 percent** of the immigrant stream. Liberia and Nigeria provided the greatest number of new residents from Africa, 1,487 and 1,119, respectively. Germany (2,501 persons) and the United Kingdom (2,282 persons) were the largest European source nations.

Reflecting the recency of Charlotte’s discovery as a migrant destination, nearly **half of all international born residents in Mecklenburg County have moved to the United States since 2000**. Given these statistics, not unexpectedly, 32.2 percent of the newcomers are not citizens.

The speed and scale of immigration to the new immigration destination cities often confounds popular images depicting where immigrants in the United States are concentrated. For example, Charlotte, usually thought of as a traditional Southern city, has a higher proportion of foreign-born residents than Philadelphia, Portland, Oregon, Milwaukee, or Detroit, all traditional immigrant gateways.

Percentage of Foreign-Born in a Selection of U.S. Cities	
Atlanta	8%
Austin	19%
Charlotte	15%
Detroit	5%
Milwaukee	10%
Nashville	11%
New York City	37%
Philadelphia	12%
Portland	14%

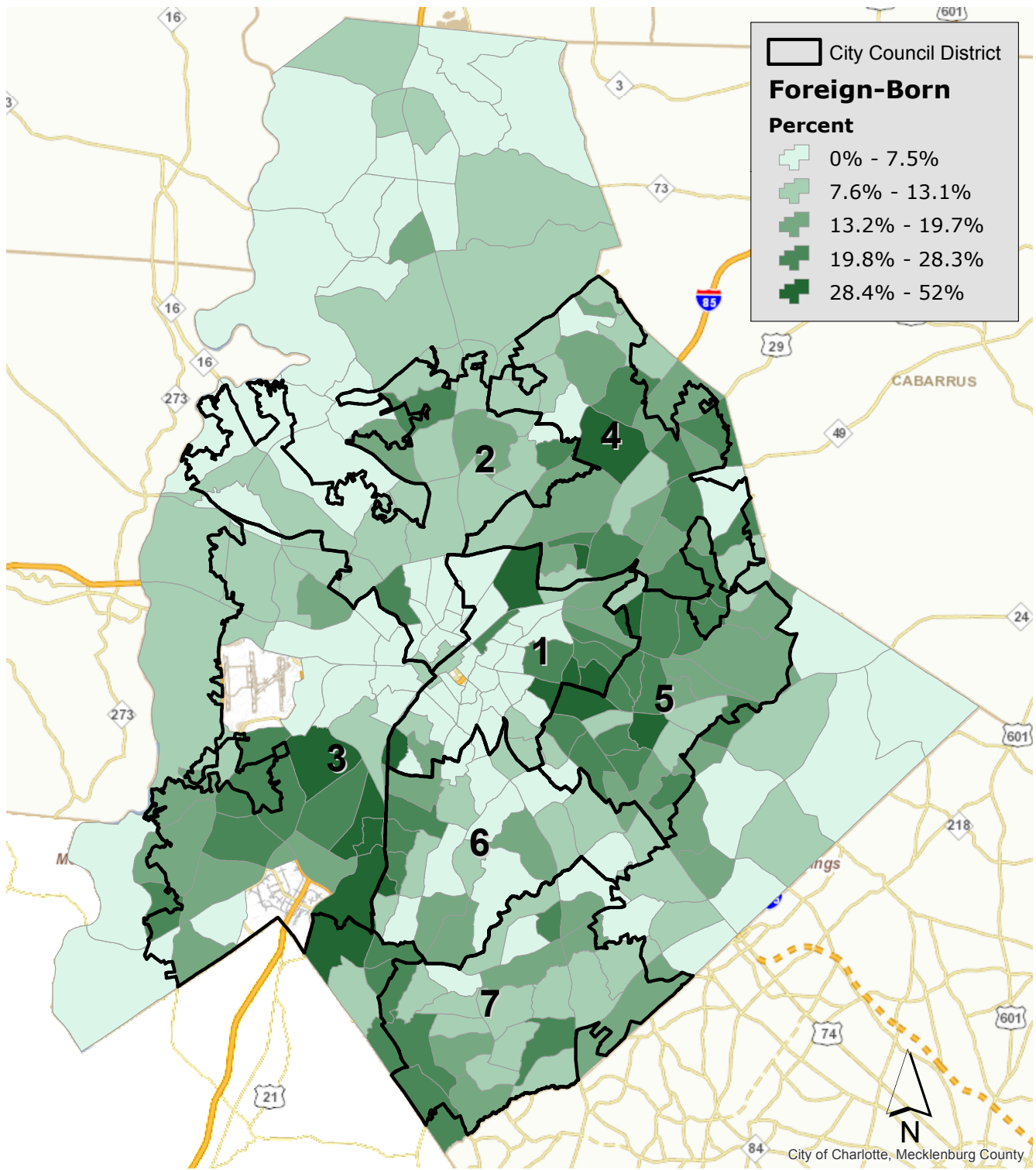
Source: 2009-2013 American Community Survey 5-Year Estimates

In a similar fashion, the traditional immigrant settlement geography where newcomers reside in homogeneous neighborhoods in the city center, commonly referred to as ghettos or barrios, is obsolete. **Most of Charlotte’s immigrants make their homes in suburban neighborhoods**. They live in racially and culturally integrated communities. There are, however, Charlotte and Mecklenburg County neighborhoods that have attracted concentrations of



CHARLOTTE

Foreign-Born Population, 2013



Source: U.S. Census Bureau, 2009-2013 American Community Survey 5-Year Estimates. Table B05006

immigrants. Specifically, some mid-20th century suburban areas including the Eastside, Northeast Charlotte, and the Southwest part of Charlotte are home to a mixture of new Charlotteans from around the globe. In the same way, selected suburban areas of Southern Mecklenburg and North Mecklenburg also have emerged as neighborhoods with large numbers of immigrants.

Attracted to Charlotte by a robust economic environment that rewards talent, hard work and entrepreneurship; paired with high quality of life and family-friendly ambiance, Charlotte's new immigrant community has played a critical role helping Charlotte to become a "Global City." Economically, immigrants have provided critical needs in the labor market, ranging from the blue collar trades to technical and professional services. At the neighborhood level, the international newcomers have spurred community development and bolstered innovative cultural and arts activities.

Immigrant entrepreneurs and innovators are playing a key role across the business spectrum. As the respected Kauffman Foundation notes: "Immigrants to the U.S. bring a fresh perspective that can translate into new ideas for businesses" (Ewing Marion Kauffman Foundation, 2014).

New evidence of the local economic impact of immigrants was recently documented in a report, "Bringing Vitality to Main Street: How Immigrant Small Businesses Help Local Economies Grow" published by the respected Americas Society and Council for the Americas and the Fiscal Policy Institute. Using the 2013 American Community Survey, researchers found that immigrant businesses play a disproportionate role in creating "Main Street" businesses. The Main Street businesses are made up of the retail, accommodation and food services, and neighborhood services business. These firms range from dry cleaners and restaurants to grocery stores and service stations. They provide critical economic and community foundations for neighborhoods. In 2013, Main Street businesses in the U.S. earned \$50 billion.

At a national scale, immigrants make up 28 percent of all Main Street business owners. Most important, **immigrant owners accounted for virtually all of the growth in Main Street businesses between 2000–2013.** During this period, the ownership of native-owned business declined by 30,000, while concurrently immigrant Main Street business ownership grew by 90,000.



Immigrants Own 16.3% of all Businesses

In the Charlotte metropolitan region, the impact of immigrant Main Street business ownership is impressive. The study documents that while the foreign- born population in the region is 10.1 percent, 13 percent of immigrants participate in the labor market. There are **5,393 business owners who are foreign-born** representing 16.3 percent of all businesses. And, **32.6 percent (1,986) of all Main Street businesses are immigrant owned.**

Looking more broadly, the most recent estimates from the U.S. Small Business Administration (2012) analyzed by Wang (2014) revealed that **Charlotte's immigrants are highly entrepreneurial.**

The rate of business ownership for foreign-born Mecklenburg County residents is higher than native-born residents, 11 percent versus 9.2 percent. Statewide data compiled by the Immigrant Policy Center (2014) showed immigrants created 33,120 new North Carolina businesses between 2006–2010. And, by 2010, new immigrant business owners had net business income of \$1.7 billion, or 7.7 percent of all net new business income in the State.



Immigrants Own 32.6% of Main Street Businesses

Charlotte's new immigration stream is timely and crucial to the future development of the Queen City. Increasingly, social scientists and policy scholars point to powerful changes confronting our nation that, in turn, create opportunities for sustained economic and social progress. On the demographic front, baby boomers are aging in increasing numbers and moving into retirement. At the same time the nation is graying, immigrants are leading the way in new births and occupying more dominant roles in the economic future of the U.S. **By 2020, demographers at the Pew Research Center estimate**

27.3 percent of the U.S. population will be comprised of immigrants or the children of immigrants. This cohort is expected to grow to 33.9 percent in 2040. Indeed, over the next 40 years, immigrants and their children will be responsible for virtually all of the expansion in the U.S. labor pool (Katz and Bradley, 2015).

The role that immigrants play in our nation's economic innovation and business growth is already extraordinary. As reported in a study sponsored by the bipartisan Partnership for a New American Economy (2011), immigrant funded businesses are leading in every sector of our economy. In absolute terms, **41 percent of the United States Fortune 500 companies were founded by immigrants or their children.** The bottom line is straightforward: our country needs to attract the most talented and ambitious individuals if we are to continue to prosper and lead the global economy.

Did You Know...

Steve Jobs was the child of an immigrant parent from Syria and Walt Disney had a Canadian parent

While a popular mythology circulates that immigrants are lower skilled and take away jobs from Americans and overuse public services, **the reality is that foreign-born people have proportionally higher levels of education and entrepreneurial orientation.** Immigrants make up 24 percent of the U.S. science and engineering workers who have Ph.Ds. Today, a third of all graduate students in the United States are immigrants, with half studying engineering, computer and life sciences. The impact of immigration on



innovation is already documented. Findings posted by the National Bureau of Economic Research show that immigrants hold patents at double the rate of native-born Americans, with a one percent increase in immigrant college graduates, translating in a "positive spillover" of a 15 percent increase in per capita patents (Hunt and Gauthier-Loiselle, 2010). Expressed in another way, between 1985 and 1999, 32 percent of America's Nobel Prizes in chemistry were awarded to immigrants.

Charlotte's advantage as an attractive destination for international residents is, however, at risk. State level policies and anti-immigrant activities in the communities and counties in this region have tempered Charlotte's welcoming image (Furuseth and Smith, 2010).

But, more important, from a longer term perspective, the competition to attract talented immigrants has become intense. Today, cities and counties around the United States have recognized the demographic and economic imperatives that are changing the calculus for sustaining prosperity and competition in a global political economy.

Currently, nearly 50 cities and counties; hundreds of corporate leaders and business organizations, led by the U.S. Chamber of Commerce; and many of the nation's leading philanthropic groups, including the John S. and James L. Knight Foundation, are changing the immigration dialogue. The new message is powerful. Simply put, in order **to continue to be the world's leading nation, we need to engage and empower immigrant Americans.** To this end, a national movement is growing.

Already, many slow growing and distressed localities have realized the revitalizing impacts that immigrants can make on job creation, business growth, and neighborhoods. In turn, they are **actively recruiting immigrants.** Detroit,

- Richard Florida

Members of the Creative Class value meritocracy, diversity and individuality, and look for these characteristics when they relocate.

Rise of the Creative Class

Cleveland, Baltimore and St. Louis are national leaders on this front. The St. Louis Project Mosaic, for example, strives to make their city the fastest growing metropolitan area in the nation by 2020 by attracting foreign-born highly skilled workers and linking them with native-born Americans and reenergizing the local economy.

Another set of immigrant innovators are our peers and competitors for 21st century global city status. These include: Atlanta, San Francisco, Nashville, Denver and Boston. They have created ambitious plans, bringing together government and community groups, to encourage and sustain immigrant

settlement and receptivity. The outcomes include new public sector tools and investments that foster immigrant entrepreneurship, multi-culture awareness strategies, enhancing access to public services and creating pathways to citizenship.

- *Bob Morgan,*

This growing diversity will continue for the foreseeable future. From an economic development perspective, it is to our competitive advantage that our population is large, skilled, increasingly young and diverse.

*Charlotte
Chamber*

While opening up opportunities and creating an environment of shared prosperity for immigrants is an economic imperative for Charlotte, there are broader community values that bolster this report. **Charlotte and Mecklenburg County have earned a reputation for pioneering local policy and actions.** Business, civic and government entities work together to solve challenging social and economic impediments. In the latter part of the 20th century, Charlotte was a leader in ending the evils of racial segregation and Jim Crow discrimination through peaceful reformist activities. In the 21st century, confronting the challenges of immigrant receptivity and incorporation is the newest undertaking in the American journey.

This Task Force report **builds upon the work of an earlier report prepared by the Mayor's Immigration Study Commission of 2007.** That commission was charged to examine the impacts of immigration in four local public policy areas: public safety, economic development, education and healthcare. The Commission's findings and resulting report was one of the first municipal level studies to examine the localized effects of immigration. While several of the recommendations of the Commission were not a consensus, the study served as a valuable information source (p.74) and "represents a microcosm of the national debate" (p.75) at the time.



Process

Background

The idea to create the Immigrant Integration Task Force was sparked by growing awareness of Charlotte's **rapid population growth and growing diversity** and the national attention the City was receiving as a result. Americas Society/Council of the Americas (AS/COA), an international business and policy organization, chose to include Charlotte in their work on new immigrant gateway cities across the country. On May 30, 2013, they hosted two events that highlighted Charlotte's new status as major destination for immigrants. A morning roundtable entitled *Charlotte: Maximizing Immigrants' Contributions to the Economy* brought together community stakeholders, academics and city officials as well as leaders from other new immigrant gateway cities. The larger public luncheon focused on *Immigrants' Impact on the Economy and Housing in Charlotte and Nationwide*. The AS/COA presentations were organized in collaboration with the City of Charlotte, Business Forward, the Charlotte Regional Partnership, Foundation For The Carolinas, the Latin American Chamber of Commerce of North Carolina, and the Latin American Coalition. Several Charlotte City Council Members participated in the roundtable discussion. At the end of that discussion, Councilmember David Howard pledged to explore how to further immigrant contributions to Charlotte's economy.

Creation of the Task Force

Later in the year, Mayor Patsy Kinsey and Councilmember David Howard introduced a resolution to create an inter-agency task force to continue the momentum created during the AS/COA roundtable discussion. On November 25, 2013, the **Resolution of the Charlotte City Council Creating an Inter-Agency Task Force to Maximize Immigrants' Economic and Civic Contributions to the City of Charlotte** passed. That same day, Mayor Patsy

Kinsey committed the City of Charlotte to the Welcoming Cities and Counties movement, an initiative of Welcoming America – a national, grassroots-driven collaborative that works to promote mutual respect and cooperation between foreign-born and native-born Americans.

Aiming to **foster inter-agency cooperation** and to ensure the participation of multiple stakeholders, the resolution called for **23 task force members** to be selected from government organizations, immigrant organizations and organizations that serve the immigrant population. It was decided that including a wide range of representation of businesses, organizations and government service providers would help guarantee a variety of perspectives on immigrant influences in the community. Another six members were nominated to fill

Mayoral Appointments (11)	
Immigration Law Attorney (Personal Practice)	Stefan R. Latorre Law Offices of Stefan R. Latorre, P.A.
Immigration Law Attorney (Business Practice)	Steven H. Garfinkel Garfinkel Immigration Law Firm
A Refugee Resettlement Agency	Ellen Dubin Executive Director, Carolina Refugee and Resettlement Agency
A Health Care Representative	Kristin E. Wade, RN, MSN Assistant Vice President of Clinical Services, Carolinas HealthCare System
Hospitality/Food Service Industry	Robert Shore B. Roberts Foods, LLC
At-Large Appointment 1	Emily Zimmern President, Levine Museum of the New South
At-Large Appointment 2	Anika Khan Director and Senior Economist, Wells Fargo
At-Large Appointment 3	Gautam Desai
At-Large Appointment 4	Dr. Owen Furuseth Associate Provost for Metropolitan Studies and Extended Academic Programs, UNC Charlotte
At-Large Appointment 5	Mo Idlibby CEO and Managing Attorney, United Firm of Carolina Law
At-Large Appointment 6	Omar Jorge Partner and General Counsel, Compare Foods Supermarkets

City Council Appointments (18)

Latin American Coalition	Lacey Williams Advocacy Director, Latin American Coalition
Southeast Asian Coalition	Thanh-Thu Luong Director of Programs, Southeast Asian Coalition
Charlotte Chamber of Commerce	Wil Russell Project Manager, Rodgers Builders, Inc.
International House	Jennifer Watson Roberts Board President, International House
Charlotte International Cabinet	Nancy Carter Charlotte International Cabinet
Charlotte-Mecklenburg Schools – Administrator	Jennifer Lupold Pearsall ESL Student Education Director
Charlotte-Mecklenburg Schools – Teacher	Mariana De Luca English Language Learner Resource Teacher
Mecklenburg County Health Department	Amy Michelone Environmental Supervisor, Food & Facilities Sanitation
Mecklenburg County Sheriff’s Office	Kim Vazquez Inmate Specialist III/Reentry
Mecklenburg County Department of Social Services	Keri Carver Senior Social Services Manager
Charlotte-Mecklenburg Community Relations Committee	Tin Nguyen Founding Partner, Central Law Group, PLLC and Member of Community Relations Committee
Charlotte-Mecklenburg Police Department – Administrator	Major Diego Anselmo Northeast Service Area
Charlotte-Mecklenburg Police Department – Officer	Officer Daniel Hernandez Independence Division
Central Piedmont Community College	Marianne Lyall-Knusel Senior Coordinator, Adult ESL, CPCC
City of Charlotte – Code Enforcement	James “Curt” White Team Leader, Northeast Service Area
Office of the Consul General of Mexico	Monica Colin Consul for Community, Political & Economic Affairs
Mecklenburg Ministries	Sam Wazan Former Mecklenburg Ministries Member, Public Speaker and Author
United Way of the Central Carolinas	Victoria Manning Community Investment Director

at-large seats to give a broader perspective on the community as a whole and lend insight from outside traditional service areas. Council asked participating stakeholders to submit nominees for the agency specific seats and a slate of 18 members of the Immigrant Integration Task Force as recommended by community partners were appointed on February 10, 2014. Mayors Patsy Kinsey and Dan Clodfelter appointed the balance of Task Force members. Mayor Kinsey invited Stefan Latorre to serve as Chair and Emily Zimmern to serve as Vice Chair of the Task Force.

The City Council Resolution set out the following charges for the Immigrant Integration Task Force:

- a. To **review** the recommendations by the Mayor’s Immigration Study Commission, published in 2007, in order to leverage previous research and conclusions;
- b. To **research and recommend policies**—including those from other new immigrant gateway cities—that facilitate access to City services for all residents of Charlotte, including its immigrant populations, while addressing gaps in civic engagement;
- c. To **prepare a report** with recommendations to the Charlotte City Council that promote awareness among the public of the availability of existing programs and services facilitating immigrant integration;
- d. To **seek opportunities** to better educate the overall Charlotte community on how embracing immigrant communities will help to move the city forward.

Additionally, the Task Force was asked to deliver its findings and recommendations to the City Council within one year of its first meeting. The Immigrant Integration Task Force held its **first meeting on February 25, 2014**. Before this first meeting, Task Force Chair Stefan Latorre and Vice Chair Emily Zimmern purposefully outlined a process to engage the entire community in addressing the work set forth by Council for the Task Force. They were guided by insights from *The Community Leadership Handbook: Framing Ideas, Building Relationships and Mobilizing Resources* by James F. Krile.

The work of the Task Force included five basic parts: learning about demographic trends as well as best practices from other immigrant gateway cities; listening to the community; establishing working groups to develop strategies to maximize opportunities for immigrants' full participation in community life; selecting recommended strategies to present to Council; serving as stewards of these strategies as the City and other community partners develop programs to maximize the economic and civic contributions of immigrants in Charlotte.



One of the first Task Force meetings at the Charlotte-Mecklenburg Government Center

Learning from Others

The Task Force started its work by creating a level field of knowledge for all members. This began with a **statistical and spatial overview of the immigrant population in Charlotte** presented by Owen J. Furuseth, Ph.D., Associate Provost for Metropolitan Studies and Extended Academic Programs Professor of Geography and Heather A. Smith, Ph.D., Professor and Geography Graduate Director Department of Geography & Earth Sciences; Director, Urban Studies Minor of the University of North Carolina at Charlotte. Dr. Furuseth and Dr. Smith presented information on the demographic shift taking place in Charlotte as well as compared Charlotte's immigrant settlement patterns to other cities. This was followed by a presentation on **immigrant entrepreneurs and economic development** by Paul N. McDaniel, Ph.D., of the American Immigration Council's Immigration Policy Center. Dr. McDaniel explained economic trends as they relate to the influx of immigrants at the national, state and local levels. He also shared current immigrant integration strategies being

used as a component of economic development in leading cities across the U.S. Furthermore, several of the local chambers who serve the international community, such as the Latin American Chamber Commerce - Charlotte, also shared input about issues their members face.

For a deeper dive into what Charlotte's peer cities are doing to maximize civic and economic contributions of immigrants, Tom Negri was invited to present to the Task Force. Mr. Negri is currently the Interim Director of the Metro Human Relations Commission in Nashville. He spoke to the Task Force about his role as the founding chairperson of the **Nashville for All of Us** integration initiative and the work he did to defeat a 2009 English Only initiative. He shared best practices used in this campaign and had a frank conversation with the Task Force about how to engage the greater Charlotte community in integration. To continue on

a theme of **engaging receiving communities**, the Deputy Director of Welcoming America, Rachel Peric, came to Charlotte to share why cities across the nation are joining the welcoming movement in her presentation *Welcoming America: Building a Nation of Neighbors*. Later in the year, the Task Force was updated on the progress of the Mecklenburg Livable Communities plan and where there might be synergy between the Task Force and the work being done by Mecklenburg County.

Furthermore, various Task Force members and City staff participated in conferences and webinars held by leaders in the field of immigrant integration. They offered the opportunity to share experiences and promising practices in communities across



Casa Azafrán in Nashville

the state and the nation. Conferences included *Immigrant Integration in North Carolina: A summit for North Carolina cities and towns*, AS/COA roundtable discussions in peer cities such as, Nashville and Atlanta, the National Immigrant Integration Conference in Los Angeles and the White House Convening on Immigrant Integration. Webinars included several by Welcoming America and Cities Untied for Immigrant Action.

Listening to the Community

Task Force members believed it was equally important to hear directly from immigrants and refugees about their perceptions of Charlotte and the services available to newcomers. There were two methods of **gathering direct immigrant input** into the process of the Task Force: hosting Community Listening Sessions and offering an Immigrant Integration Community Survey.

In order to multiply the opportunities for participation in the **Community Listening Sessions**, the Task Force created a template for public discourse which was easily replicable. In order to encourage thoughtful dialogue, the Task Force decided **three questions** would guide conversation at each session:

- What is one thing that is being **done well in Charlotte** to help immigrants?
- What is one thing that **could be improved** upon in Charlotte to help immigrants?
- What is **one critical need that is urgent** and should be addressed in Charlotte to help immigrants?

This progression of questioning was created to allow for participants to acknowledge the positive work already being done in the community, items that might need a simple tweak to work better and to identify gaps in services and opportunities.

To optimize opportunity for geographically dispersed community involvement, the Task Force **committed to hosting sessions in three areas** identified as having a visible concentration of immigrants: **Central Avenue, North Tryon and South Boulevard**. The Task Force also utilized the Charlotte International Cabinet's list of international organizations in the Charlotte area to invite any organization to host a session as long as they followed the basic outline:

- It had to be **open to the public** and posted on the Task Force webpage
- At least one **Task Force Member must be present** at the session
- All **three questions** must be presented to the assembled group
- **Notes** from the session must be submitted for the record

Another reason for seeking further partnership from community organizations was to build on the trust those organizations already had with the immigrant community. Such partnerships created a comfortable space for open dialogue. The Task Force **partnered with 16 organizations** to host Community Listening Sessions to the public.

- 
- Charlotte Int'l Cabinet pilot meeting with international non-profits
 - Immigrant Integration Task Force (IITF) @ International House
 - Action NC
 - Charlotte Chamber with Latin American Chamber & Black Chamber
 - Charlotte-Mecklenburg Schools – English Language Learner Students of Myers Park HS
 - Central Piedmont Community College @ Neighborhood Good Samaritan Center
 - Charlotte International Cabinet @ Choice Translating
 - Refugee Support Services
 - Muslim American Society
 - IITF @ Bethesda Health Center
 - Action NC, Code Enforcement & Mountcrest Tenants United
 - Immigrant Solidarity Committee & Newell Presbyterian Church Latino Ministry
 - Immigrant Solidarity Committee & Neighborhood Good Samaritan Center
 - Legal Services of Southern Piedmont
 - Southeast Asian Coalition
 - Latin American Coalition
 - IITF @ Huntingtowne Farms Elementary School and Forest Hill Church

A complete set of notes from each listening session is available from the Office of International Relations. During the course of most listening sessions, Task Force members and other volunteers were told by participants that it meant a lot to them that the City created the Task Force. It made them feel more welcomed to know that the Task Force placed such significance on listening to the community and not only talking to experts. Furthermore, many expressed gratitude that the effort was made to host sessions within the community in a familiar, safe environment where trust was already established.

Top Ten Concerns from the Listening Session

1. Equal access to information on services and resources
2. Better infrastructure (roads/transportation/parks/libraries)
3. Access to training/further education/better schools/
better access to allow parental engagement
4. Better treatment/be more friendly/less discrimination/
more cultural understanding
5. Help with language barrier/interpreters
6. Provide access to a driver's license/ID card
7. Improve housing conditions
8. Help finding more/better jobs
9. Improve police relations/end 287g
10. More affordable healthcare/better access to healthcare

Full report can be found in the Appendix

This is a ranked tally of the top topics mentioned as items for improvement or critical need during listening sessions. It is not weighted by how many people mentioned these topics, but by frequency in the listening session notes or written comments of participants. Session attendance ranged between ten and 50 people. Attendees were a mix of native and foreign born people.

In addition to the Community Listening Sessions, the Task Force **devised a survey to reach out to community members** who might not be able to attend meetings in person. It was decided to use this opportunity to ask demographic and subjective, qualitative questions about Charlotte in order to create a set of characteristics which could be gathered on a regular basis and compared over time. The **36 question survey** was primarily administered through links on the Task Force website. Again, the Task Force utilized the Charlotte International Cabinet's contact list to reach out to the international organizations of the area to share the survey with their members. To increase accessibility of the survey, the Task Force offered to find volunteers to translate the survey into additional languages. In the end, the Task Force released the survey in **10 languages: English, Spanish, German, French, Russian, Hindi, Gujarati, Arabic, Vietnamese, and Chinese.**

Links to the surveys were distributed to area organizations to share with their members. To allow for more input from members of organizations who might have limited Internet access or limited computer literacy, the Task Force also

made printable versions of the surveys available. **Partner organizations who requested printable files** include the Neighborhood Good Samaritan Center, La Escuelita Bilingual Preschool (to share with students' parents), the YMCA, Choice Translating, Time Warner Cable News and Central Piedmont Community College (CPCC). Some organizations (e.g. CPCC ESL classes, YMCA) administered the survey orally to allow for translation in other languages and to integrate it into other programming.

The Task Force also **utilized social media** as a tool to make the survey public. Links were shared via Twitter, Facebook and Linked-In. CMPD also sent out information on the survey with links to people who subscribe to Nextdoor, a private social network set up for neighborhoods to share information. In an effort to increase exposure of the survey, Task Force members and others voluntarily **attended international festivals** in the area to raise awareness of the study. Festival attendants were offered a chance to take a survey home and mail it back to the Task Force or given a flyer directing participants to the survey online through a link

and a **Quick Response (QR) code for mobile users**. QR codes were added based on recent studies showing use of smartphones can increase civic engagement of disadvantaged and diverse populations (Benton, 2014). Another way the Task Force increased chances for more survey responses was to accept the offer from QuePasa/

MiGente and La Notica, local Spanish language newspapers, to **print the survey in their papers**. Compare Foods Supermarkets partnered with the Task Force to allow collection boxes for the surveys printed in the two papers. These boxes also had QR codes on them for participants who prefer to access information via their mobile phone.



आप्रवासी(इमिग्रैंट) समन्वय सर्वेक्षण

यह सर्वेक्षण ऑनलाइन लेने के लिए QR कोड
(संकेत) स्कैन करें.

कृपया दोस्तों और परिवारके सदस्योंको
भी यह सर्वेक्षण लेनेके लिए प्रोत्साहित करें!



आप्रवासी(इमिग्रैंट) समन्वय कार्यदल (टास्कफोर्स) के बारेमें
अधिक जानकारीके लिए www.charlotteinternational.org.

Over the course of six months, **1,634 foreign-born Charlotteans representing 104 Nations took the survey**. As the number is only a small sample of the estimated number of immigrants living in the area, the data is useful as a tool to determine concerns in the community and identify some trends, but it is not scientifically sound. Additionally, it is not a truly random sample of the immigrant population. Survey participants had to be able to access the Internet or be a customer of one of the Task Force partners.

Top Ten Concerns from the Web Survey

1. ID card/Provide access to a driver's license
2. Advocate for comprehensive immigration reform
3. Help finding more/better jobs
4. Better treatment/be more friendly/less discrimination/
more cultural understanding
5. More affordable healthcare/better access to healthcare
6. Teach more English classes
7. Need a green card/work permit/visa/SSN
8. Access to training/further education/better schools/
better access to allow parental engagement
9. Happy here/Charlotte is great
10. Better connector to resources/intro to CLT/one central
welcoming center

Full report can be found in the Appendix

In order to have a more scientifically sound data set, the Task Force entered a contract with the University of North Carolina at Charlotte's Urban Institute to conduct an **independent "control" sample** by way of a phone survey. As the means of administering this survey were slightly different, there are some variations on the questions asked. The calls were to remain under 12 minutes to increase the likelihood of participants completing the survey. The Urban Institute survey had a 95% confidence interval, i.e., there is a 95% confidence that the results from a sample of 250 people will fall within 6.19 percentage points away from their true value in the population of interest. Respondents included a random sample of 250 foreign-born adults, 18 years and older who lived in Mecklenburg County at the time of the call.

Top Ten Concerns from the Web Survey

1. Help with finding better/more jobs
2. Happy here/Charlotte is great
3. Better treatment/be more friendly/less discrimination/
more cultural understanding
4. More Community Centers/outreach/festivals
5. Be more business friendly/more immigrant businesses
6. Teach more English classes
7. Better infrastructure (roads/transportation/parks/libraries)
8. Access to training/further education/better schools/
better access to allow parental engagement
9. Better cost of living/quality of life
10. More affordable healthcare/better access to healthcare

Full report can be found in the Appendix

Working Together to Form Strategies

As public feedback came in, general topics began to emerge around how to promote integration in the community. Based on the results of listening and learning, the Task Force drafted the following **vision statement**:

To build a welcoming, immigrant-friendly community where **all residents have the opportunity to contribute** their full potential to make Charlotte a thriving, vibrant 21st century city; where the City and other branches of government **support and facilitate immigrants' participation in the economic, civic, and cultural life** of our community; where newcomers and longtime residents know one another and **work together to build a strong community and vibrant economy.**

To help focus efforts and allow for a concentrated approach to community concerns, the Task Force broke into **six working groups**:

- Economic Development
- Public Safety
- Transportation/Housing
- Education
- Health Care/Social Services
- Civic Engagement/Receiving Communities

To align the work being done by each group, the Task Force adopted a set of **guiding principles**. It was important to the Task Force that the interests of all residents of Charlotte were taken into consideration during the creation of strategies to advance immigrant integration in Charlotte.

Guiding Principles

ECONOMIC GROWTH:

Promote economic development through business start ups, workforce development/skills training, access to financial services and regeneration of declining and vacant areas, leverage technology, and position Charlotte as globally competitive.

EQUITABLE ACCESS:

Ensure availability of economic, civic, cultural and educational opportunities and government services for all residents.

INCLUSION:

Embrace diversity as a strength, create a sense of belonging, safety and community for all residents, and promote cross-cultural competence to build mutual respect and trust.

CONNECTION:

Promote social connection among diverse groups, digital connection to government information and resources and physical connectivity among neighborhoods and encourage interfaith interaction and dialogue among people of different religions and spiritual practice.

WELL-BEING OF ALL:

Support policies and practices that benefit the entire community, improve social mobility and promote the physical and mental health and safety of all residents of all ages and backgrounds.

The working groups met separately from August to December. In these smaller groups, the Task Force members were encouraged to **analyze feedback from the surveys and listening sessions and do further research on their topics**. Some working groups also held meetings with or invited additional stake holders for advice. The Charlotte-Mecklenburg Public Library, Charlotte Area

Transit System, Charlotte Business INClusion, Charlotte-Mecklenburg Community Relations Committee and the Business Advisory Committee represent some of the groups who were involved in further working group conversations and meetings.

As you will find in the appendix, some groups also reached out to other communities in the U.S. to learn more about programs which might be a good fit for Charlotte. The groups shared their findings during updates at the Task Force's monthly public meetings. Each group then crafted strategies to share with the Task Force as a whole. Some of the strategies suggested expansions or enhancements to current City programming in order to make the programs more inclusive of immigrants. Other strategies introduced new concepts and programs that can be implemented at the city, county, and state level. Many proposed partnering with existing partners to accomplish a more cohesive approach to integration in Charlotte.

On **November 20, 2014, each group presented their draft strategies** to meet the requests of the community and maximize civic and economic engagement of immigrants in Charlotte. A complete set of working group strategies can be found in the appendices.

Determining the Final Set of Recommended Strategies

The Task Force considered each of the strategies developed by the working groups and took a straw poll to help identify the priorities. The strategies chosen as priorities by the Task Force were then refined in order to bring them forth to City Council. The selected items were not put in an order of priority after being selected because many of the strategies build on each other and the Task Force wanted no one strategy to outweigh another. The suite of proposed strategies are mutually reinforcing.

Once a draft of the recommended strategies was agreed upon, the Task Force presented them to the public for further input. A **public feedback session** was held at the Central Campus of Central Piedmont Community College on January 15, 2014. Over 200 Charlotte residents, both foreign-born and native-born, participated in the feedback session. The Task Force took the feedback from this meeting and further refined the recommended strategies. Additionally, they

incorporated more **promising practices from peer cities** and adjusted some strategies to reflect changes in national and local policies, while still addressing the concerns of residents.

The **27 recommended strategies are broken into seven categories:**

- Support Immigrant and Refugee Entrepreneurship and Small Businesses and Promote Economic Development
- Ensure and Enhance Access to Services of Local Government
- Promote Citizenship
- Promote Public Safety
- Promote Health
- Promote Education
- Promote Inclusion

The full set of recommended strategies is in the following chapter of this document.

The recommended strategies form a **comprehensive framework** to maximize immigrants' contributions. They are not actionable items. **They will require further study to determine scope, timing and cost of implementation.**

Continuing Stewardship

After presenting its findings and recommended strategies to the Charlotte City Council, the Task Force transitions to a new role of stewardship. The Council resolution which created the Task Force included a provision for it to continue:

"The Immigrant Integration Task Force shall meet quarterly to assess progress on its recommendations and to ensure that City services and public-private partnerships toward immigrant integration are being effectively implemented. Task Force meetings shall periodically invite public comments and participation."

This part of the resolution ensures that the Task Force is available to sustain inter-agency cooperation and to provide additional feedback from its learning and listening as recommended strategies are researched further and optimal forms of implementation are decided by the appropriate bodies.



Recommended Strategies

Based on community feedback from listening sessions and surveys, and research on best practices in other new immigrant gateway cities, the Charlotte Immigrant Integration Task Force recommends the following strategies to the Charlotte City Council, Mecklenburg County Commission and the Charlotte-Mecklenburg School Board. These items were identified as priorities from a much longer list generated by six working groups. The recommendations of the working groups are included in the appendices.

To create a welcoming, inclusive, safe community that will maximize the role of immigrants in expanding the local economy and enriching civic and cultural life, the Task Force recommends a suite of strategies that:

Support Immigrant and Refugee Entrepreneurship and Small Businesses and Promote Economic Development by:

- **Supporting small business growth** by collaborating with the Charlotte Business Resources Partners, Business Advisory Committee, Charlotte International Cabinet, Small Business Services and the Office of International Relations to grow immigrant community-oriented programming. Specific strategies would include: 1) holding workshops on how to start and run a business; 2) helping connect underserved populations with municipal and financial services, professional networks, and chambers of commerce; 3) navigating government; and 4) hosting job fairs.
- **Creating a Shop Local list of all small businesses and increasing Small Business Certification of immigrant-owned businesses.** Charlotte Business INCLUSION (CBI) would create a campaign to encourage small immigrant-owned businesses to become certified, and develop and market a public list of local small businesses to facilitate the “shop local” campaign.

- **Prototyping economic development strategies** such as a “start-up row” in a vacant strip mall with immigrant entrepreneurs and other small business owners; piloting “pop up” markets for immigrant entrepreneurs and other small business owners using underused parking lots on the weekend; and encouraging application for Neighborhood Matching Grants and installation of immigrant-themed public art.
- **Establishing a program for neighborhoods to apply for designation as International Corridors** to encourage economic development in areas with large immigrant populations (e.g., Central Avenue and South Boulevard). The City will provide grants for new street signs, banners, immigrant-themed public art, and marketing of these communities to consumers, visitors and new businesses.
- **Creating stronger neighborhoods, business corridors and grassroots leadership** through multiple strategies including: 1) hosting a neighborhood summit of **all** neighborhood associations and/or making presentations at individual neighborhood association meetings that focus on the benefits of immigrant integration and being culturally inclusive; 2) in highly diverse neighborhoods that are experiencing rapid immigrant growth, partnering with faith congregations, community-based organizations and ethnic chambers of commerce to encourage participation of all residents in neighborhood initiatives, to support collaborations that build trust and shared goals and to develop grassroots leadership; and 3) support newly proposed Neighborhood Mash-ups that pair different neighborhoods across the city for joint programming that highlight businesses, houses of worship, parks, schools and other resources and encourage cross-cultural interaction between newcomers and longtime residents.
- **Creating a “Going Global” campaign** that uses multiple strategies including: 1) matching Charlotte businesses that seek to export with immigrants in our community who have expertise and connections with targeted global markets; 2) actively promoting the location and expansion of international businesses in Charlotte in collaboration with existing economic development organizations; 3) encouraging global recruitment and retention of highly talented individuals, including international students at local colleges and universities; and 4) providing information about re-credentialing of professionals with degrees and certificates from other countries.

Ensure and Enhance Access to Services of Local Government by:

- **Establishing and staffing an “Office of New Charlotteans.”** This office will take the lead role in overseeing and facilitating the recommendations of the Task Force. It will serve as liaison with immigrant neighborhoods to promote economic development, and help immigrants understand City services. The office will be staffed with bilingual worker(s) with community development expertise. This office would coordinate with City agencies to engage, inform and serve new residents and promote effective service delivery; expand cultural competency and language training for City employees, especially those providing direct services to Charlotteans with limited English proficiency; ensure that City departments have access to professional interpreters, phone interpreting services and translation services; and create information in several languages about government services and nonprofit services that can be printed and distributed and also accessed online. It would do this in partnership with community-based organizations, chambers of commerce and ethnic media.
- **Creating a Welcoming Charlotte-Mecklenburg Partnership,** similar in structure to the Charlotte Business Resource Partners. This partnership will open membership to all forms of local government within Mecklenburg County, immigrant business and community leaders, immigrant-serving organizations and allies to identify immigrant needs, to serve as a liaison for immigrant communities, to develop welcoming strategies and to give feedback and offer recommendations to the Office of New Charlotteans on how to implement the recommendations of the Task Force and sustain the work of immigrant integration going forward.
- **Evaluating the charges and composition of existing and newly created City and County citizen advisory boards and commissions** to ensure they include immigrant representatives and reflect immigrant concerns. Specifically, explore changes to the charges and representation of the Business Advisory Committee and Charlotte International Cabinet to better reflect the face of diversity in our community and support the work of immigrant integration in business and our community as a whole.
- **Creating a “Fair Housing/Code Enforcement” team** that can respond to immigrants’ housing issues and can conduct pre-occupancy inspections for apartment renters and weekly-rental hotels to ensure they comply with the City and County codes. Create and disseminate information for immigrants about their rights and responsibilities with relation to safe, healthy housing.

- **Examining the needs of workers, employers, and services for public transportation**, and if usage merits, expand or alter CATS routes to address the needs of new Charlotteans to access services and workplaces. Have CATS work with immigrant communities to educate on safety, operations, and usage of public transportation.
- **Expanding City programs for youth** to include more diverse groups and ensure access in all youth programming. Seek to expand multicultural offerings and participation amongst immigrant youth. Broaden outreach and language access as well as add cultural competency to the training of Mayor's Youth Employment Program (MYEP) interns. Track number of immigrant youth impacted by all youth programming. Grow partnerships with immigrant community organizations.
- **Designating a City office such as Community Relations Committee to oversee the investigation and enforcement of "Notario" fraud.** With recent executive action by the President, *Notario* fraud will likely become more widespread as eligible residents seek counsel on how to proceed. Build a partnership with the Mecklenburg and North Carolina Bar Associations to create a plan of addressing *Notario* fraud. While a notary public in the United States is authorized only to witness the signature of forms, in many Spanish-speaking nations, *Notarios* are powerful attorneys with special legal credentials. In the U.S., some notaries public (*Notarios publico* in Spanish) use the title to deceive the immigrant population and fraudulently offer legal services related to immigration and other areas. In many cases, these individuals file incorrect or fraudulent claims with the government that results in the immigrant missing opportunities to obtain legal residency, being unnecessarily deported, or subject to civil and/or criminal liability, in addition to unnecessarily spending thousands of dollars.

Promote Citizenship by:

- **Encouraging eligible Legal Permanent Residents to naturalize and become citizens.** Draw on the United States Citizenship and Immigration Services (USCIS) resources, and work with community organizations to translate and distribute materials, increase the number of naturalization workshops and promote citizenship. Explore the possibility of setting up "citizenship corners" in library branches. Research shows that citizenship leads to benefits for individuals including better paying jobs, the right to vote, access to scholarships and government programs, and economic growth

for the communities in which the new citizens live. Sign on to become a participating city in Cities for Citizenship (C4C), a national initiative aimed at increasing citizenship among eligible U.S. permanent residents to forge more inclusive and economically robust cities.

Promote Public Safety by:

- **Increasing collaboration and communication between law enforcement and immigrant communities.** Recommended strategies (based on recent national events) would include reestablishing CMPD liaisons with the immigrant community similar to the International Relations Unit, hosting information sessions in neighborhoods with high concentrations of immigrants about neighborhood safety and emergency preparedness, recruiting and hiring bilingual police officers, and incorporating cultural competency and language training for all officers. Cultural competency and language training could be expanded to other public servants in public safety, including MEDIC, CATS, and 911 Dispatch.
- **Creating an awareness campaign, in coordination with community organizations,** to disseminate information on the changes in the detention policies of the U.S. Immigration and Custom Enforcement (ICE) and the opportunities brought to the eligible population with the recent expansion of the Deferred Action for Childhood Arrivals (DACA) and the creation of Deferred Action for Parents of American Citizen and Lawful Permanent Residents (DAPA). The dissemination of information is important for the prevention of fraud within vulnerable communities.
- **Creating a voluntary Community ID card.** The card will improve public safety by helping immigrants become more willing to report crimes and allowing law enforcement to identify individuals who may not otherwise be able to obtain photo identification. With multiple functions it can benefit all Charlotte residents. The Community ID card would streamline many City and County services since the card could serve as a library card, a way to access and pay for public transportation and parking, a school ID, and proof of county residency. The multiple uses would reduce the costs for multiple municipal agencies and also allow the City and County to more accurately track how services are being used for future resource allocation. Partnerships with cultural institutions and businesses, such as restaurants and museums, could be formed to provide benefits to all Charlotte residents and subsidize the cost of the ID cards. The card would also spur economic activity as many

immigrants would be able to open bank accounts and more easily start businesses. The Charlotte-Mecklenburg Public Library has expressed interest in exploring use of its branches for processing of a Community ID.

- **Encourage the Charlotte-Mecklenburg Police Department and Mecklenburg County Sheriff's Office to collaborate** in a way to create trust with the community consistent with the Civil Liberties Ordinance Proposal that was unanimously approved by Charlotte City Council on January 12, 2015, including ending of the 287(g) agreement, which allows state and local law enforcement to partner with Immigration and Customs Enforcement (ICE) and imposes immigration enforcement responsibilities on local law enforcement.
- **Enhance street leave infrastructure to increase safety of pedestrians and cyclists.** Install crosswalks, sidewalks, and other improvements that will protect those who use alternative modes of transportation.

Promote Health by:

- **Enhance/Increase educational efforts for incoming immigrants in regard to health care and available options (ACA and Medicaid)** and utilize the available resources from local government agencies and other stakeholder agencies to improve enrollment of our immigrants in the ACA. Provide ACA information to 311 operators. Promote local government's participation in ACA enrollment activities. Leverage agencies that may be able to reach the immigrant population such as media outlets, faith community, as well as local coalitions and chambers serving immigrants. Create public service announcements from local government that would include all service providers.

Promote Education by:

- **Establish a framework to create Welcoming Schools and expand successful programs system wide.** Identify current best practices at local schools and facilitate more collaboration between community agencies and schools. Explore and promote ways to help parents easily navigate the school system. Expand Pre-K offerings, including dual-language Pre-K options. Expand dual-language/immersion magnet programs to more schools. Create robust world language programs K-12. Encourage the library, schools or

other community-based organizations to host *Plaza Comunitarias* (Digital curriculum in Spanish for GED and adult literacy). Expand access to Adult Education classes (ESL, GED, pathways to careers, citizenship) through neighborhood partnerships.

Promote Inclusion by:

- **Increasing cultural competency and language proficiency and access** for service providers in all sectors—public, private and nonprofit. Support cultural diversity trainings, curriculums, and best practices to be shared with service providers. Increase the number of bi-lingual/multi-language capable professionals serving the immigrant population. One of the methods of increasing the number would be to promote the use of job fairs to attract bi-lingual/multi-language professionals to Charlotte. Raise awareness of the need to secure interpretation and translation services.
- **Enlisting community partners from all sectors—business, nonprofit, faith community, media, education—who support launching and strengthening welcoming, immigrant friendly programming in the broader community** to foster mutual respect between foreign-born and native-born Charlotteans. This can be done through:
 1. Direct public engagement such as community presentations led by immigrants and allies describing the changing demographics of Charlotte and the documented benefits of effective immigrant integration; dialogues between immigrants and longtime residents; cultural mash-ups that celebrate multiple cultures and histories; and a call to action for community partners to become “places of welcome” where newcomers and receiving communities can come together.
 2. Leadership development that engages and empowers neighborhood and grassroots leaders, immigrant and native-born together, and offers training in facilitation, presentation, communications and collaboration and updates on community issues where shared understanding and joint programming are more likely to emerge.
 3. Strategic communications that spread positive messages on a mass scale through social media, the City’s website and media stories about immigrants’ contributions and success stories of cross-cultural and immigrant/native-born cooperation.

- **Partnering with festivals and cultural institutions that celebrate immigrants' cultures and heritage and promoting annual activities for national Welcoming Week.** Consistent community feedback has affirmed the value of these to increase interaction among diverse groups and deepen cross-cultural understanding
- **Aligning new/expanding programs for immigrants and refugees with current community initiatives** such as Mecklenburg County's Livable Communities Plan and Task Force on Economic Opportunity and CMS' Strategic Plan.
- **Convening meetings** of representatives of City, County, other towns, CMS and adult education programs, as well community stakeholders to receive updates on particular topics related to immigrant integration to learn about one another's work and explore areas where collaborative efforts would be effective.
- **Supporting state and national efforts to enact inclusive comprehensive reforms** including providing advocacy for North Carolina's expansion of Medicaid coverage to cover the overwhelming gap of those who fall in between Affordable Care Act eligibility and current Medicaid coverage; allowing in-state tuition for all residents of North Carolina; expanding access to Adult Education classes (ESL, pathways to careers, citizenship); issuing drivers' licenses for all residents of North Carolina; increasing the number of visas for skilled workers and graduates of U.S. colleges and universities; and recommending ICE focus its law enforcement efforts on its highest priority criminals (Priority 1) such as terrorists, gang members, and convicted felons.

The Task Force supports policies that allow all residents of Charlotte to feel at home and to contribute to our community and our economy.



References

American Society / Council of the Americas and Fiscal Policy Institute. Bringing Vitality to Main Street: How Immigrant Small Businesses Help Local Economies Grow, January 2015.

Benton, Meghan (2014) "Smart Inclusive Cities: How New Apps, Big Data, and Collaborative Technologies Are Transforming Immigrant Integration" Washington DC, Migration Policy Institute.

Ewing, Marion Kaufman Foundation, "Immigrant Entrepreneurship" www.kauffman.org website accessed January 2, 2015

Furuseh, Owen and Heather Smith. "Localized Immigration Policy: The View from Charlotte, North Carolina, A New Immigrant Gateway." Taking Local Control: Immigration Policy Activism in U.S. Cities and States, Monica W. Varsanyi, editor. p. 173

Hunt, Jennifer and Marjolaine Gauthier-Loiselle "How Much does Immigration Boost Innovation?" American Economic Journal: Macroeconomics, April 2010

Katz, Bruce and Jennifer Bradley (2013) The Metropolitan Revolution; How Cities and Metros Are Fixing Our Broken Politics and Fragile Economy. Brookings Institution Press.

Mayor's Immigration Study Commission (2007) Immigration: Legal and Illegal, Local Perspective – Charlotte, North Carolina. City of Charlotte.

Wang, Qingtang (2014) Gender, Race/Ethnicity and Entrepreneurship: Experiences in Mecklenburg County, N.C. Report prepared for the UNC Charlotte Women + Girls Research Alliance.

U.S. Census Bureau, Mecklenburg County Quick Facts website, accessed January 5, 2015.

Immigration Policy Center (2014) Immigrant Entrepreneurs, Innovation and Welcoming Initiative in the Tar Heel State, State Fact Sheet.

Taylor, Paul (2014). The Next America. Pew Research Center.

Partnership for a New American Economy (2011) The "New American." Fortune 500.

REQUEST	Current Zoning: R-3 (single family residential) Proposed Zoning: INST (CD) (institutional, conditional)
LOCATION	Approximately 2.71 acres located on the west side of Prosperity Church Road between Prosperity Point Lane and Pinewood Lane. (Council District 4 - Phipps)
SUMMARY OF PETITION	The petition proposes to reuse an existing single family home to establish a daycare center.
PROPERTY OWNER PETITIONER AGENT/REPRESENTATIVE	North End Homes, LLC Mark Patterson N/A
COMMUNITY MEETING	Meeting is required and has been held. Report available online. Number of people attending the Community Meeting: 8
STATEMENT OF CONSISTENCY	This petition is found to be inconsistent with the <i>Northeast District Plan</i> , based on information from the staff analysis and the public hearing, and because: <ul style="list-style-type: none"> • The Plan recommends single family residential up to four dwelling units per acre for this site. <p>However, this petition is found to be reasonable and in the public interest based on information from the staff analysis and the public hearing, and because:</p> <ul style="list-style-type: none"> • Area plans typically do not specify locations for institutional uses; and • The site has frontage along a major thoroughfare; and • The proposed use would serve the needs of the surrounding neighborhoods; <p>By a 7-0 vote of the Zoning Committee (motion by Commissioner Walker seconded by Commissioner Nelson).</p>

ZONING COMMITTEE ACTION	The Zoning Committee voted 7-0 to recommend APPROVAL of this petition with the following modifications: <ol style="list-style-type: none"> 1. Reduced the length of the new internal walkway by eliminating the portion that runs along the inside of the driveway and instead locating it along the guest parking area to connect to the sidewalk along Prosperity Church Road. This walkway may meander to preserve any existing trees. 2. Removed the sign from the site plan. 3. Added the heading "Signage" and a note stating that signage is permitted per the ordinance.
--------------------------------	--

VOTE	Motion/Second: Nelson/Eschert Yeas: Dodson, Eschert, Labovitz, Nelson, Ryan, Sullivan and Walker Nays: None Absent: None Recused: None
-------------	--

ZONING COMMITTEE DISCUSSION	Staff provided an update of the petition, noting that the petition is inconsistent with the Northeast District Plan's recommendation for residential uses up to four units per acre. However, area plans typically do not specify locations for institutional uses. In addition, the site has frontage along a major thoroughfare and the proposed use would serve the needs of the surrounding neighborhoods.
------------------------------------	--

A committee member asked if an additional turn lane could be provided into the site. CDOT staff responded that this would not be possible due to a lack of adequate distance to provide a turn lane. A committee member commented that the issue raised at the public hearing regarding other child care centers in the area is a market issue, and added that such uses do not deter the value of the neighborhood.

STAFF OPINION

Staff agrees with the recommendation of the Zoning Committee.

FINAL STAFF ANALYSIS
(Pre-Hearing Analysis online at www.rezoning.org)

PLANNING STAFF REVIEW**Proposed Request Details**

The site plan accompanying this petition contains the following provisions:

- Reuse of an existing 2,114-square foot single family home to allow a commercial child care center with up to 60 children and seven employees.
 - Parking areas for employees and guests, with drop-off area proposed in front of building.
 - Extension of existing driveway and installation of new curb cut to allow one-way vehicular access onto Prosperity Church Road (site entrance will be right-in movement only).
 - A 22-foot Class "C" buffer along all property lines abutting residential uses and/or zoning.
 - A five-foot wide sidewalk connecting from the site to the existing five-foot wide sidewalk along Prosperity Church Road.
 - Any future additions will be located to the rear, will be residential in character and scale, and will not exceed 25% of the square footage of the existing building.
 - All lighting will be full cut-off light fixtures.
 - Freestanding lighting will be limited to 25 feet in height.
- **Public Plans and Policies**
 - The *Northeast District Plan* (1996) recommends single family residential up to four dwelling units per acre for the rezoning site.
 - The petition is inconsistent with the *Northeast District Plan*. However, area plans do not typically recommend locations for institutional uses. The site has frontage along a major thoroughfare and the proposed use would serve the needs of the nearby neighborhoods.

DEPARTMENT COMMENTS (see full department reports online)

- **Charlotte Area Transit System:** No issues.
 - **Charlotte Department of Neighborhood & Business Services:** No issues.
 - **Transportation:** No issues.
 - **Charlotte Fire Department:** No comments received.
 - **Charlotte-Mecklenburg Schools:** No issues.
 - **Charlotte-Mecklenburg Storm Water Services:** No issues.
 - **Charlotte-Mecklenburg Utilities:** No issues.
 - **Engineering and Property Management:** No issues.
 - **Mecklenburg County Land Use and Environmental Services Agency:** No issues.
 - **Mecklenburg County Parks and Recreation Department:** No issues.
 - **Urban Forestry:** No issues.
-

ENVIRONMENTALLY SENSITIVE SITE DESIGN (see full department reports online)

- **Site Design:** The following explains how the petition addresses the environmentally sensitive site design guidance in the *General Development Policies-Environment*.
 - Minimizes impacts to the environment by reuse of an existing structure.
-

OUTSTANDING ISSUES

- No issues.
-

Attachments Online at www.rezoning.org

- Application
- Pre-Hearing Staff Analysis
- Locator Map
- Site Plan
- Community Meeting Report
- Charlotte Area Transit System Review
- Charlotte Department of Neighborhood & Business Services Review
- Charlotte Department of Solid Waste Services Review
- Transportation Review
- Charlotte-Mecklenburg Storm Water Services Review
- Charlotte-Mecklenburg Utilities Review
- Engineering and Property Management Review
- Mecklenburg County Land Use and Environmental Services Agency Review
- Mecklenburg County Parks and Recreation Review
- Urban Forestry Review

Planner: Claire Lyte-Graham (704) 336-3782

REQUEST	Current Zoning: R-3 (single family residential) Proposed Zoning: INST(CD) (institutional, conditional)
LOCATION	Approximately 2.71 acres located on the west side of Prosperity Church Road between Prosperity Point Lane and Pinewood Lane. (Council District 4 - Phipps)
SUMMARY OF PETITION	The petition proposes to reuse an existing single family home to establish a child care center for up to 60 children.
STAFF RECOMMENDATION	Staff recommends approval of the petition upon resolution of outstanding issues. The petition is inconsistent with the <i>Northeast District Plan</i> , which recommends single family residential up to four dwelling units per acre. However, area plans typically do not specify locations for institutional uses. In addition, the site has frontage along a major thoroughfare and the proposed use would serve the needs of the surrounding neighborhoods.
PROPERTY OWNER PETITIONER AGENT/REPRESENTATIVE	North End Homes, LLC Mark Patterson N/A
COMMUNITY MEETING	Meeting is required and has been held. Report available online. Number of people attending the Community Meeting: 8.

PLANNING STAFF REVIEW

- **Proposed Request Details**
The site plan accompanying this petition contains the following provisions:
 - Reuse of an existing 2,114-square foot single family home to allow a commercial child care center with up to 60 children and seven employees.
 - Parking areas for employees and guests, with drop-off area proposed in front of building.
 - Extension of existing driveway and installation of new curb cut to allow one-way vehicular access onto Prosperity Church Road (site entrance will be right-in movement only).
 - A 22-foot Class "C" buffer along all property lines abutting residential uses and/or zoning.
 - A five-foot wide sidewalk connecting from the site to the existing five-foot wide sidewalk along Prosperity Church Road.
 - Any future additions will be located to the rear, will be residential in character and scale, and will not exceed 25% of the square footage of the existing building.
 - All lighting will be full cut-off light fixtures.
 - Freestanding lighting will be limited to 25 feet in height.
- **Existing Zoning and Land Use**
 - The rezoning site is developed with a 2,114-square foot single family home constructed in 1983, and surrounded by primarily single family neighborhoods with some multi-family, commercial, office and institutional uses on properties zoned a variety of zoning districts.
- **Rezoning History in Area**
 - A pending staff-initiated rezoning petition (2014-018) proposes to rezone approximately 8.81 acres located on the east side of Prosperity Church Road across from Prosperity Point Lane from R-17MF (CD) (multi-family residential) to R-4 (single family residential). This rezoning will implement recommendations within the Council District 4 Multi-family Assessment Report.
- **Public Plans and Policies**
 - The *Northeast District Plan* (1996) recommends single family residential up to four dwelling units per acre for the rezoning site.
 - The petition is inconsistent with the *Northeast District Plan*. However, area plans do not typically recommend locations for institutional uses. The site has frontage along a major thoroughfare and the proposed use would serve the needs of the nearby neighborhoods.

DEPARTMENT COMMENTS (see full department reports online)

- **Charlotte Area Transit System:** No issues.
 - **Charlotte Department of Neighborhood & Business Services:** No comments received.
 - **Transportation:** No issues.
 - **Vehicle Trip Generation:**
Current Zoning: 80 trips per day.
Proposed Zoning: 270 trips per day.
 - **Connectivity:** No issues.
 - **Charlotte Fire Department:** No comments received.
 - **Charlotte-Mecklenburg Schools:** Non-residential petitions do not impact the number of students attending local schools.
 - **Charlotte-Mecklenburg Storm Water Services:** No issues.
 - **Charlotte-Mecklenburg Utilities:** No issues.
 - **Engineering and Property Management:** No issues.
 - **Mecklenburg County Land Use and Environmental Services Agency:** No issues.
 - **Mecklenburg County Parks and Recreation Department:** No issues.
 - **Urban Forestry:** Urban Forestry comments that any existing street trees must be protected during all phases of construction.
-

ENVIRONMENTALLY SENSITIVE SITE DESIGN (see full department reports online)

- **Site Design:** The following explains how the petition addresses the environmentally sensitive site design guidance in the *General Development Policies-Environment*.
 - Minimizes impacts to the environment by reuse of an existing structure.

OUTSTANDING ISSUES

- The petitioner should:
 1. Consider reducing the length of the new internal walkway by eliminating the portion that runs along the inside of the driveway and instead locating it along the guest parking area to connect to the sidewalk along Prosperity Church Road. This walkway may meander to preserve any existing trees.
 2. Remove the sign from the site plan. Add the Heading "Signage" and underneath provide a note stating that signage is permitted per the ordinance.

Attachments Online at www.rezoning.org

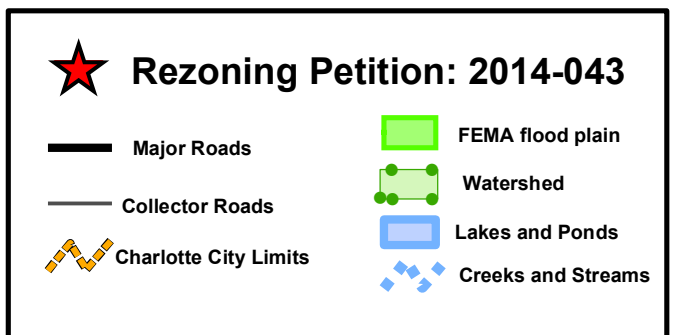
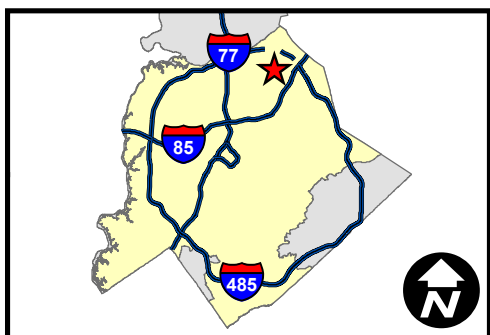
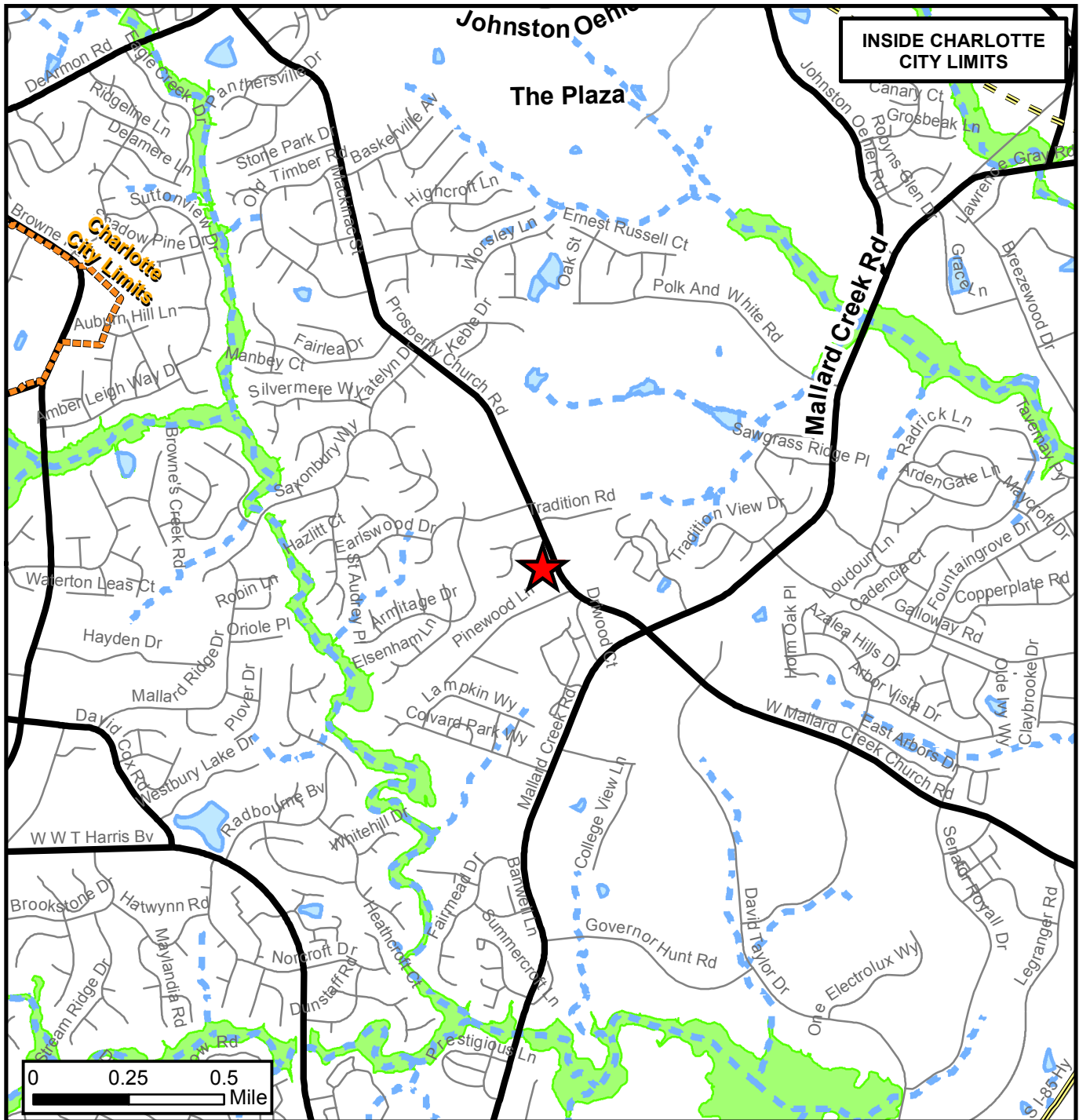
- Application
- Site Plan
- Locator Map
- Community Meeting Report
- Charlotte Area Transit System Review
- Transportation Review
- Charlotte-Mecklenburg Storm Water Services Review
- Charlotte-Mecklenburg Utilities Review
- Engineering and Property Management Review
- Mecklenburg County Land Use and Environmental Services Agency Review
- Mecklenburg County Parks and Recreation Review
- Urban Forestry Review

Planner: Claire Lyte-Graham (704) 336-3782

Petition #: **2014-043**

Vicinity Map

Acresage & Location : Approximately 2.71 acres located on the west side of Prosperity Church Road between Prosperity Point Lane and Pinewood Lane.



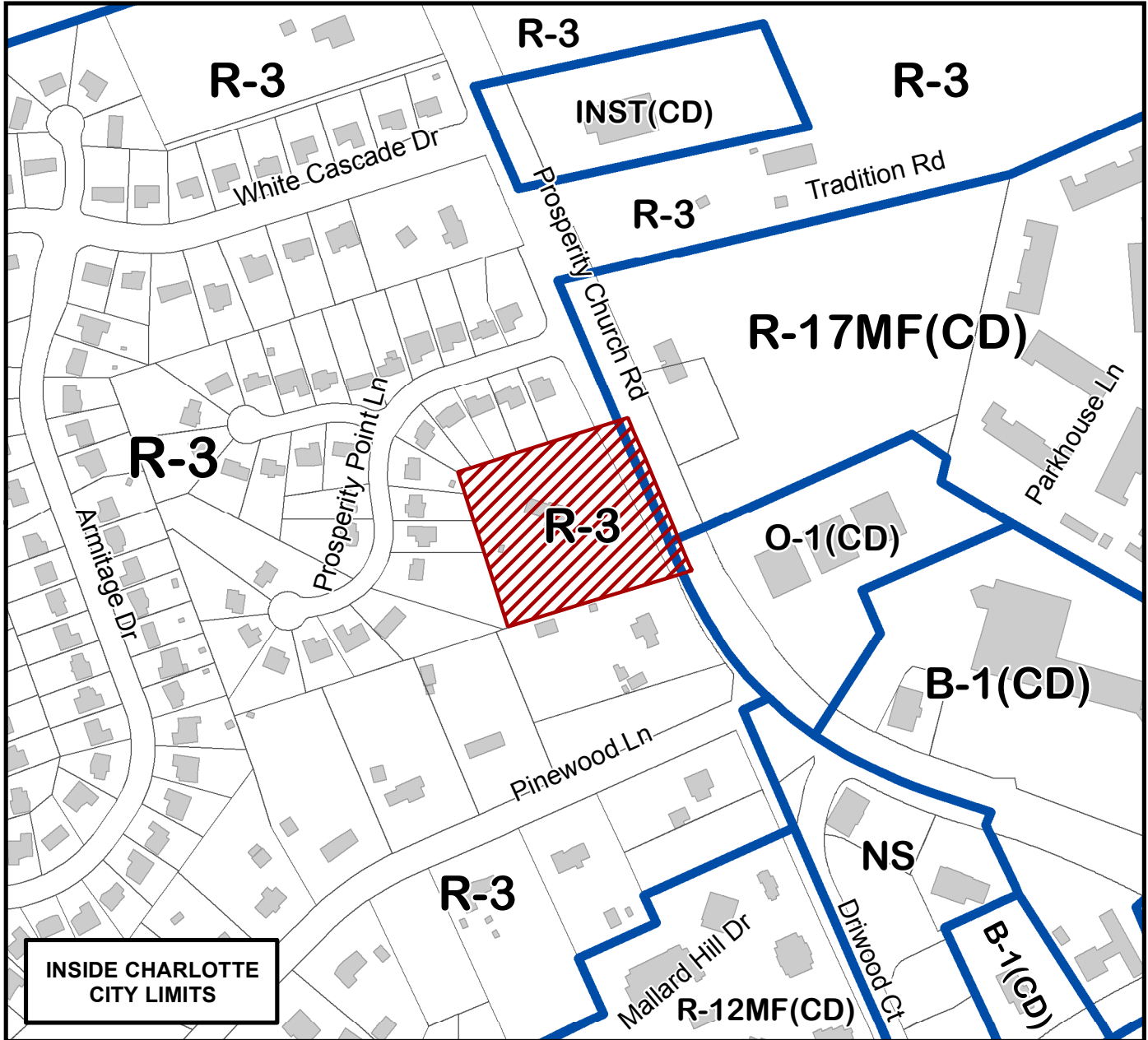
Petition #: **2014-043**

Petitioner: **Mark Patterson**

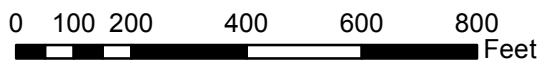
Zoning Classification (Existing): **R-3**
(Single Family, Residential)

Zoning Classification (Requested): **INST(CD)**
(Institutional, Conditional)

Acreage & Location: Approximately 2.71 acres located on the west side of Prosperity Church Road between Prosperity Point Lane and Pinewood Lane.

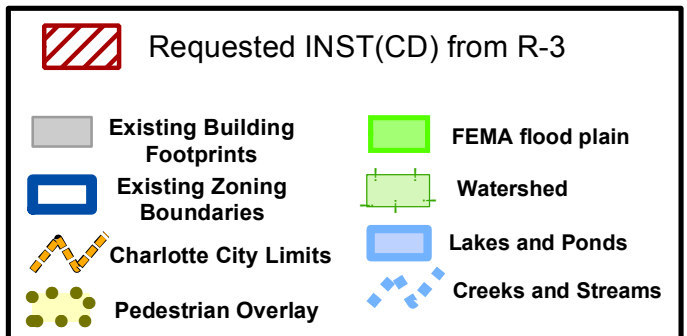


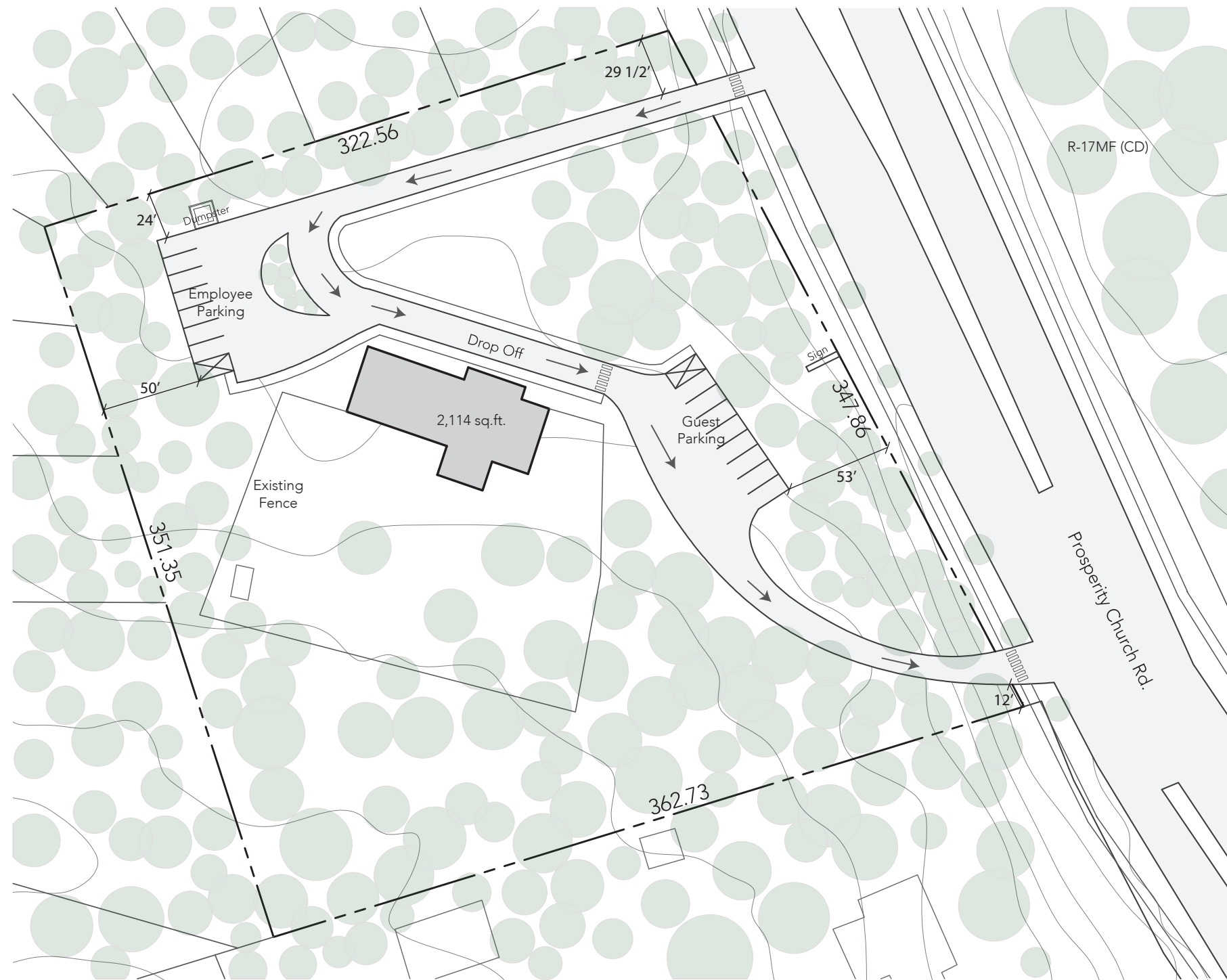
Map Produced by the Charlotte-Mecklenburg Planning Department, 8-26-14.



Zoning Map #(s)

53





Scale 1':1/64"

Site Plan Notes/Annotations

1. Development Data Table

- a. Site Acreage: 2.71
- b. Tax Parcel: 02728101
- c. Existing Zoning: R3 (includes lots directly adjacent as well)
- d. Proposed Zoning: INST (CD)
- e. Existing Use: Residential
Proposed Use: Commercial Daycare
- i. Floor Area Ratio: 35 sq.ft. per child
- k. Number and/or Ratio of Parking Spaces:
1 per employee (7 employees)
1 per 10 children (up to 60 children)

6. Architectural Standards:

Building is existing, no changes

7. Streetscape and Landscaping

Driveway on north side of property is existing

8. Environmental Features

- a. Mallard Creek Watershed

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on March 23, 2015:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, copy of which was available with the City Council and which was read by title:

RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT PURCHASE CONTRACT WITH NEW CHARLOTTE CORPORATION TO FINANCE CERTAIN CONVENTION CENTER FACILITIES AND RELATED MATTERS

WHEREAS, the City of Charlotte, North Carolina (the “*City*”) is a municipal corporation validly existing under the Constitution, statutes and laws of the State of North Carolina (the “*State*”);

WHEREAS, the City has the power, pursuant to the General Statutes of the State, to (1) purchase real and personal property, (2) enter into installment purchase contracts to finance and refinance the purchase of real and personal property used, or to be used, for public purposes, and (3) grant a security interest in some or all of the property purchased to secure repayment of the purchase price;

WHEREAS, the City and New Charlotte Corporation (the “*Corporation*”) previously entered into an Amended and Restated Installment Purchase Contract dated as of August 1, 1993, as previously amended (the “*Existing Contract*”), in order to finance, in part, the acquisition of and improvements to various convention-related facilities (collectively, the “*Existing Project*”), including (1) the City’s primary convention center facility (the “*Convention Center*”); (2) a ballroom and related facilities across Brevard Street from the Convention Center and meeting facilities across Stonewall Street from the Convention Center; and (3) certain improvements to Bank of America Stadium (the “*Stadium*”);

WHEREAS, the City Council of the City (the “*City Council*”) has previously found and determined that the Stadium has served and will continue to serve the Charlotte Regional Visitors Authority (“*CRVA*”) as an additional facility for convention-related activities, and as such constitutes a part of the City’s Convention Center facilities;

WHEREAS, the City Council finds and determines that Bojangles’ Coliseum (the “*Coliseum*”) (1) is an amateur sports facility located in the City and (2) has served and will continue to serve the

CRVA as an additional facility for convention-related activities, and as such constitutes a part of the City's Convention Center facilities;

WHEREAS, the City and the Corporation intend to finance (1) additional improvements to the Stadium, including the acquisition and installation of new communications equipment and systems, improvements relating to a new television studio, landscaping improvements and the construction of an ancillary building to house various equipment and systems to support the Stadium's operations (collectively, the "*Stadium Project*"); and (2) various improvements to the Coliseum, including the acquisition of equipment to support the Coliseum's ice hockey operations, improvements to the Coliseum's locker room facilities, the acquisition and installation of a new scoreboard, seating and HVAC system and other structural improvements (collectively, the "*Coliseum Project*," and together with the Stadium Project, the "*2015 Projects*");

WHEREAS, the City is authorized to use certain taxes to pay the cost of financing the Existing Project and the 2015 Projects under Chapter 908 of the 1983 Session Laws of the North Carolina General Assembly, as previously amended, and as further amended by Chapter 26 of the 2013 Session Laws of the North Carolina General Assembly;

WHEREAS, the City Council has determined it is in the best interest of the City to enter into Amendment Number Nine to the Amended and Restated Installment Purchase Contract dated as of May 1, 2015 (the "*Contract Amendment*," and together with the Existing Contract, the "*Contract*") between the City and the Corporation to (1) finance the cost of the 2015 Projects and (2) pay certain costs related to the execution and delivery of the Contract Amendment;

WHEREAS, the Corporation will execute and deliver Taxable Certificates of Participation (Convention Facility Project), Series 2015B (the "*2015B Certificates*"), evidencing proportionate undivided interests in rights to receive certain Revenues pursuant to the Contract under an Indenture of Trust dated as of June 1, 1991 between the Corporation and NCNB National Bank of North Carolina, N.A., the successor to which is U.S. Bank National Association, as trustee (the "*Trustee*"), and Supplemental Indenture, Number 10 dated as of May 1, 2015 between the Corporation and the Trustee;

WHEREAS, in connection with the sale of the 2015 Certificates by the Corporation to Merrill Lynch, Pierce, Fenner & Smith Incorporated, PNC Capital Markets LLC and J. P. Morgan Securities LLC (collectively, the "*Underwriters*"), the Corporation will enter into the Contract of Purchase (as defined below) and the City will execute a Letter of Representation to the Underwriters (the "*Letter of Representation*");

WHEREAS, there have been described to the City Council the forms of the following documents (collectively, the "*Instruments*"), copies of which have been made available to the City Council, which the City Council proposes to approve, enter into and deliver, as applicable, to effectuate the proposed installment financing:

- (1) the Contract Amendment;
- (2) the Letter of Representation; and
- (3) a Contract of Purchase to be dated on or about April 24, 2015 (the "*Contract of Purchase*") between the Corporation and the Underwriters;

WHEREAS, to make an offering and sale of the 2015 Certificates, there will be prepared a Preliminary Official Statement (the "*Preliminary Official Statement*"), a draft thereof having been

presented to the City Council, and a final Official Statement (together with the Preliminary Official Statement, the “*Official Statement*”) with respect to the 2015 Certificates, which Official Statement will contain certain information regarding the City;

WHEREAS, it appears that each of the Instruments is in an appropriate form and is an appropriate instrument for the purposes intended;

WHEREAS, the City hereby determines that the cost of financing the 2015 Projects exceeds the total amount that can be prudently raised from currently available appropriations, unappropriated fund balances and non-voted bonds that could be issued by the City in the current fiscal year pursuant to Article V, Section 4 of the Constitution of the State;

WHEREAS, the City hereby determines that the cost of financing the 2015 Projects pursuant to the Contract Amendment and the obligations of the City thereunder are preferable to a general obligation bond financing or revenue bond financing for several reasons, including but not limited to the following: (1) the cost of a special election necessary to approve a general obligation bond financing, as required by the laws of the State, would result in the expenditure of significant funds; (2) the time required for a general obligation bond election would cause an unnecessary delay which would decrease the financial benefits of acquiring the 2015 Projects; and (3) insufficient revenues are produced by the Existing Project and the 2015 Projects so as to permit a revenue bond financing;

WHEREAS, the City hereby determines that the estimated cost of financing the 2015 Projects pursuant to the Contract Amendment reasonably compares with an estimate of similar costs under a bond financing for the same undertaking as a result of the findings delineated in the above preambles;

WHEREAS, the City does not anticipate future property tax increases to pay installment payments falling due under the Contract in any fiscal year during the term of the Contract, and such payments are adequate and not excessive for their purpose;

WHEREAS, the City is not in default under any of its debt service obligations;

WHEREAS, the City’s budget process and Annual Budget Ordinance are in compliance with the Local Government Budget and Fiscal Control Act, and external auditors have determined that the City has conformed with generally accepted accounting principles as applied to governmental units in preparing its Annual Budget Ordinance;

WHEREAS, past audit reports of the City indicate that its debt management and contract obligation payment policies have been carried out in strict compliance with the law, and the City has not been censured by the North Carolina Local Government Commission (the “*LGC*”), external auditors or any other regulatory agencies in connection with such management and contract obligation payment policies;

WHEREAS, the City has filed an application to the LGC for approval of the Contract Amendment;

WHEREAS, the City Council hereby reaffirms each of the findings it made with respect to the Contract and the projects financed and refinanced thereby in resolutions previously adopted by the City Council; and

WHEREAS, the City Council has conducted public hearings to receive public comment on the Existing Contract and the projects financed and refinanced thereby, and the City Council conducted a public hearing on March 23, 2015 to receive public comment on the 2015 Projects;

WHEREAS, with respect to the 2015 Certificates, Parker Poe Adams & Bernstein LLP will serve as special counsel and Corporation's counsel, DEC Associates, Inc. will serve as financial advisor, Merrill Lynch, Pierce, Fenner & Smith Incorporated, PNC Capital Markets LLC and J. P. Morgan Securities LLC will serve as underwriters, U.S. Bank National Association will serve as trustee, McGuireWoods LLP will serve as underwriters' counsel, and Waters and Company LLC will serve as financial consultant (collectively, the "Financing Team");

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, AS FOLLOWS:

Section 1. Ratification of Instruments. All actions of the City, the City Manager, the Chief Financial Officer, the City Clerk, the City Attorney and their respective designees, whether previously or hereinafter taken, in effectuating the proposed financing are hereby approved, ratified and authorized pursuant to and in accordance with the transactions contemplated by the Instruments.

Section 2. Authorization of the Official Statement. The form, terms and content of the Official Statement are in all respects authorized, approved and confirmed, and the use of the Official Statement by the Underwriters in connection with the sale of the 2015 Certificates is hereby in all respects authorized, approved and confirmed.

Section 3. Authorization of Contract Amendment. The City approves the financing of the 2015 Projects in accordance with the Contract Amendment in an aggregate principal amount not to exceed \$41,000,0000, which will be a valid, legal and binding obligation of the City in accordance with its terms. The form and content of the Contract Amendment are hereby in all respects authorized, approved and confirmed, and the City Manager and the City Clerk and their respective designees are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Contract Amendment, including necessary counterparts, in substantially the form and content presented to the City Council, but with such changes, modifications, additions or deletions therein as they may deem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the City's approval of any and all changes, modifications, additions or deletions therein from the form and content of the Contract Amendment presented to the City Council. From and after the execution and delivery of the Contract Amendment, the City Manager, the Chief Financial Officer and the City Clerk are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Contract Amendment as executed.

Section 4. Letter of Representation. The form and content of the Contract of Purchase are hereby in all respects approved, and the City Manager is authorized to execute the Letter of Representation for the purposes stated therein.

Section 5. City Representative. Each of the City Manager, the Chief Financial Officer, the City Treasurer and the City Debt Manager is hereby designated as the City's representatives to act on behalf of the City in connection with the transaction contemplated by the Instruments and the Official Statement, and each is authorized to proceed with the acquisition of the 2015 Projects in accordance with the Instruments and to seek opinions as a matter of law from the City Attorney, which City Attorney is authorized to furnish on behalf of the City, and opinions of law from such other attorneys for all documents contemplated hereby as required by law. The City's representative and their designees are in

all respects authorized, individually and collectively, to supply on behalf of the City all information pertaining to the City as purchaser under the Contract for use in the Official Statement and the transactions contemplated by the Instruments or the Official Statement. The City Manager, the City Clerk and the Chief Financial Officer of the City or their respective designees are hereby authorized, empowered and directed, individually and collectively, to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary and appropriate to consummate the transactions contemplated by the Instruments or the Official Statement or as they deem necessary or appropriate to implement and carry out the intent and purposes of this Resolution.

*Section 6. **Financing Team.*** The Financing Team for the 2015 Certificates is hereby approved.

*Section 7. **Severability.*** If any section, phrase or provision of this Resolution is for any reason declared to be invalid, such declaration shall not affect the validity of the remainder of the sections, phrases or provisions of this Resolution.

*Section 8. **Repealer.*** All motions, orders, resolutions and parts thereof in conflict with this Resolution are hereby repealed.

*Section 9. **Effective Date.*** This Resolution is effective on the date of its adoption.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) ss:

I, STEPHANIE C. KELLY, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT PURCHASE CONTRACT WITH NEW CHARLOTTE CORPORATION TO FINANCE CERTAIN CONVENTION CENTER FACILITIES AND RELATED MATTERS**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 23rd day of March, 2015.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of March, 2015.

STEPHANIE C. KELLY
City Clerk
City of Charlotte, North Carolina

CORPORATE COMMUNICATIONS & MARKETING - 1120

Updated 03/05/2015

CAPITAL FUNDS - EXPENDITURES

GL MUNIS ACCOUNT STRING: 4500-11-13-1120-000000-000000-000-530170-

VENDOR	DESCRIPTION OF PRODUCT OR SERVICE	PURCHASE ORDER	COST
Adwar Video	Generator, Scaler, Rack frame w/ power option	15007854	\$ 7,026.45
Atlantic Marketing Services	TV monitors, remote control panels for the Master Control	15006126	\$ 7,423.00
Fiber Group, Inc	Roof Link: HD transmit connectors, rack mounts	15007190	\$ 1,570.00
Heartland Video Systems	Master Control room Infrastructure: Monitors, Adaptors, Analog Outputs Digital generators HD Monitoring down converter, Double rear rack, panels	15007592	\$ 19,061.59
Upcom Technologies	Master Play On-Air system, Master Play Capture w/ HD resolution, Traffice import - Synergy replacement	15009290	\$ 15,430.00
Toner Cable, Inc	In-Building channel replacement: Remote recording Dual Channel converter, digital recorder, portable digital recorder, fiber transmitters, HD/SD receivers, 4-Ch modulator	15007591	\$ 17,535.70
WH Platts	Genesis bay Rackmount-replaced aging MetaSan drive system	15009289	\$ 32,249.00
Video Service of America	Rack mount & power supply Fiber interface, 3D converter, 8" monitor w/ scopes	15011280 15006444	\$ 1,409.88 \$ 8,404.01
Biggs Camera	Nikon D7100 plus lens - replacement for Creative Svcs	P-Card	\$ 1,817.00

VENDOR	DESCRIPTION OF PRODUCT OR SERVICE	PURCHASE ORDER	COST
Carolina Business Interiors	Moved the TV Studio staff from the basement to the 2nd floor Corp Comm suite -reconfiguration of the suite	15012741	\$ 17,996.00
WH Platts	Additional TV fiber optic cabling, 48 Port Switch	15013629	\$ 6,377.00
Telware	Installation of 3 voice cables and M5316 phones	15013631	\$ 1,370.00
Telware	Installation of non-armored fiber optic cable from basement to 2nd floor. Wall mount data rack	1503627	\$ 7,441.15
Apollo Furniture	Assembled L-shaped desk for reconfiguration project	P-Card	\$ 570.00
A&C Electrical Services	Installed conduit, wire, devices and breakers for 3 dedicated circuits	JE-Bldg Svcs	\$ 1,392.00
Automated Shredding, Inc	Clearing old documents in prep for the new TV Editor room	P-Card	\$ 81.00
Amazon	(4)Sony Headphones and 4 pairs of monitor speakers for TV editor staff	P-Card	\$ 655.00
Dell	Laptop and e-Port docking station	P-Card	\$ 1,262.47
Amazon	60-inch LED HDTV to replace the smart board in conf room and wall mount	P-Card	\$ 1,268.98
Treadway & Sons	Painting the walls of the Corp Comm suites for reconfiguration	P-Card	\$ 1,288.00
Unified AV System	MMS Series Mount	P-Card	\$ 837.40

VENDOR	DESCRIPTION OF PRODUCT OR SERVICE	PURCHASE ORDER	COST
Avalive, Inc	Cube Wall Adapter	P-Card	\$ 235.57
Amazon	Hi-Spd HDMI 15ft cable, Wireless desktop	P-Card	\$ 99.83
Amazon	Port to HDMI Adapter with Audio	P-Card	\$ 35.07
Treadway & Sons	Painting - panel over rack mount installed Paint patches from holes in conf room wall	P-Card	\$ 215.85
Amazon	Digital memory card reader/writer and 32GB Jump drives	P-Card	\$ 133.81
CLT Sound&Visual System	Transferred smartboard from conf room to new space in Corp Comm suite	P-Card	\$ 830.93
Wireknot Production	Repair & parts costs for 3 Lectrosonic wireless microphones PO# 15013636 - \$610.00 and PO# 15012823 - \$321.00	15011222	\$ 950.00 \$ 931.00
Hilldrup Company	Movers - Packed and moved files and furniture from 2nd floor to basement and vice versa	15017911 15017913	\$ 1,150.00
AP ENPS	Tool to help promote on-air content. Manages programs assignment, news wire, archives and interconnected devices	Pending	\$ 23,500.00
DELL	Laptops with e-Port docking stations for 5 staff Carrying Cases for laptops for 6 staff	Pending	\$ 6,500.00 \$ 452.31
ATT & VERIZON	iPhone 6 for staff working on-call and in the field shooting video and creating stories for Gov Channel and social media	Pending	\$ 2,500.00
Charlotte Visual&Audio System	Lightboes for digital signage in CMGC - basement, lobby and 2nd floor near the large conference rooms	Pending	\$ 10,000.00
TOTAL CAPITAL EXPENSED TO-DATE			\$ 200,000.00

FY15 Tech Refresh Items

1 PC refresh	1,040,000
2 EOF Switch Replacement	450,000
- 1 Spratt	
- 1 Tuckasgee	
- 8 PFTA	
- 1 EMD Wilkinson	
3 Replace Network diagnostic / Troubleshooting equipment	40,000
4 APC UPS Infrastructure Monitoring tool replacement	40,000
5 Rack Mount UPS with Monitoring cards	150,000
6 Additional VM Chassis w/ mgt tools	350,000
7 Storage for VM Environment	100,000
<hr/>	
Total	2,170,000

City of Charlotte
Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
CMPD	2008	CHEVROLET	IMPALA	PDA5315	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5305	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5278	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5273	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5263	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5254	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5259	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2007	CHEVROLET	IMPALA	PDA5223	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2006	FORD	FORD	PDA5165	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2010	CHEVROLET	IMPALA	PDA5359	Repl	Comparable	29,973.00	1	29,973.00
CMPD	2010	CHEVROLET	IMPALA	PDA5360	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2010	CHEVROLET	IMPALA	PDA5355	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5313	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5308	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5280	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5282	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5261	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2005	FORD	TAURUS	PDA5155T	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2006	CHEVROLET	MALIBU	PDA5179	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2006	CHEVROLET	G-1500 (CHEV)	PDB514	Repl	Comparable	18,000.00	1	18,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5316	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5276	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2008	CHEVROLET	IMPALA	PDA5265	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2006	FORD	F-250 C/C	PDU220	Repl	Comparable	25,000.00	1	25,000.00
CMPD	2005	FORD	EXPLORER	PDA118	Repl	Comparable	32,600.00	1	32,600.00
CMPD	2005	FORD	TAURUS	PDA5162T	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2005	FORD	TAURUS	PDA5154T	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2003	FORD	TAURUS	PDA5072T	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2005	HONDA	CIVIC HYBRID	PDA5173	Repl	Comparable	23,000.00	1	23,000.00
CMPD	2005	HONDA	CIVIC HYBRID	PDA5174	Repl	Comparable	23,000.00	1	23,000.00
CMPD	2006	TOYOTA	PRIUS HYBRID	PDA5175	Repl	Comparable	23,000.00	1	23,000.00
CMPD	2006	FORD	CROWN VICTORIA	CAA553N	Repl	Comparable	22,000.00	1	22,000.00
CMPD	2001	FORD	CROWN VICTORIA	CAA981R	Repl	Comparable	22,000.00	1	22,000.00
POLICE UNMARKED VEHICLES								33	746,573.00
CMPD	2006	CHEVROLET	IMPALA	PDA843	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA746	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA712	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA692	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA645	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2004	CHEVROLET	IMPALA	PDA5117	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	CHEVROLET	IMPALA	PDA249	Repl	Comparable	30,300.00	1	30,300.00

Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
CMPD	2008	CHEVROLET	IMPALA	PDA233	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	CHEVROLET	IMPALA	PDA138	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA048	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA921	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA869	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA840	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA733	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA648	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA586	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA579	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA539	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA528	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA498	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA466	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA477	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA425	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA397	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA392	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA299	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2003	FORD	CROWN VICTORIA	PDA294	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA278	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA165	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA160	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA122	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA060	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA831	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA781	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	CHEVROLET	IMPALA	PDA5226	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA5198	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA214	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	CHEVROLET	IMPALA	PDA147	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA115	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA090	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	DODGE	CHARGER	PDA912	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA944	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA909	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA914	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA893	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA853	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA841	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA834	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA810	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA787	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA780	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA728	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA719	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA676	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA675	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA629	Repl	Comparable	30,300.00	1	30,300.00

Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
CMPD	2009	FORD	CROWN VICTORIA	PDA636	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA620	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA621	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA624	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA613	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	FORD	CROWN VICTORIA	PDA614	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA597	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA601	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA563	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA542	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA511	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA503	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA472	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA465	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA449	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA426	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA416	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA389	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA393	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA377	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA317	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA298	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA274	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA263	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA250	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA232	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA236	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA195	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA172	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA174	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2005	FORD	CROWN VICTORIA	PDA178	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA169	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA156	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA157	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA148	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA150	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA152	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA144	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA123	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA131	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA104	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA088	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA080	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2005	FORD	CROWN VICTORIA	PDA041	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA016	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA028	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA001	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA007	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2004	CHEVROLET	IMPALA	PDA984	Repl	Comparable	30,300.00	1	30,300.00

Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
CMPD	2006	CHEVROLET	IMPALA	PDA832	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2004	CHEVROLET	IMPALA	PDA927	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA823	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA761	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA694	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2006	CHEVROLET	IMPALA	PDA679	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	CHEVROLET	IMPALA	PDA5235	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA289	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	CHEVROLET	IMPALA	PDA267	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	CHEVROLET	IMPALA	PDA239	Repl	Comparable	30,300.00	1	30,300.00
CMPD	1999	CHEVROLET	TAHOE	PDA023	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA962	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA934	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA918	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA906	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2003	FORD	CROWN VICTORIA	PDA898	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2007	FORD	CROWN VICTORIA	PDA856	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA849	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA827	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA807	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA776	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA758	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA723	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA681	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA659	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA667	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA616	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA595	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA584	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA587	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA576	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2011	FORD	CROWN VICTORIA	PDA581	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA554	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA543	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2010	FORD	CROWN VICTORIA	PDA547	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2008	FORD	CROWN VICTORIA	PDA527	Repl	Comparable	30,300.00	1	30,300.00
CMPD	2009	FORD	CROWN VICTORIA	PDA515	Repl	Comparable	30,300.00	1	30,300.00
POLICE MARKED VEHICLES								142	4,302,600.00
FIRE	FIRE APPARATUS REPLACEMENT (ENGINES, LADDER, TANKER, RESCUE)					Comparable		x	3,588,600.00
FIRE APPARATUS TOTAL								0	3,588,600.00
FIRE	2003	FORD	TAURUS	FDA149	Repl	Impala	22,000.00	1	25,263.00
FIRE	2004	FORD	TAURUS	FDA150	Repl	Impala	22,000.00	1	25,263.00
FIRE	2004	FORD	TAURUS	FDA152	Repl	Impala	22,000.00	1	25,263.00
FIRE	2003	FORD	TAURUS	FDA147	Repl	Impala	22,000.00	1	25,263.00
FIRE	2002	CHEVROLET	G-3500 (CHEV)	FDB072	Repl	Comparable	28,000.00	1	28,000.00
FIRE	2002	FORD	E-350	FDB070	Repl	Comparable	35,000.00	1	35,000.00

Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
FIRE	2008	FORD	CROWN VICTORIA	FDA196	Repl	Comparable	38,000.00	1	38,000.00
FIRE	2005	FORD	CROWN VICTORIA	FDA169	Repl	Comparable	32,000.00	1	32,000.00
FIRE	2003	FORD	TAURUS	FDA148	Repl	Impala	22,000.00	1	25,263.00
FIRE	2004	FORD	TAURUS	FDA153	Repl	Impala	22,000.00	1	25,263.00
FIRE	2005	FORD	TAURUS	FDA158	Repl	Impala	22,000.00	1	25,263.00
FIRE	2005	FORD	CROWN VICTORIA	FDA161	Repl	Comparable	38,000.00	1	38,000.00
FIRE	2005	FORD	TAURUS	FDA159	Repl	Impala	22,000.00	1	25,263.00
FIRE	2002	FORD	TAURUS	FDA142	Repl	Impala	22,000.00	1	25,263.00
FIRE STAFF VEHICLES TOTAL								14	398,367.00
SWS	2008	FREIGHTLINE	CONDOR	SNP661	Repl	Comparable	205,663.00	1	271,750.00
SWS	2008	FREIGHTLINE	CONDOR	SNP662	Repl	Comparable	20,246.00	1	271,750.00
SWS	2007	AMERICAN LA	CONDOR(ALF)	SNP129	Repl	Comparable	25,931.00	1	271,750.00
SWS	2008	FREIGHTLINE	CONDOR	SNP701	Repl	Comparable	25,931.00	1	271,750.00
SWS	2007	FREIGHTLINE	CONDOR	SNP652	Repl	Comparable	258,000.00	1	271,750.00
SWS	2008	FREIGHTLINE	CONDOR	SNP663	Repl	Comparable	258,000.00	1	271,750.00
SWS	2003	CRANE CARRI	LET2-45	SNP611	Repl	Comparable	258,000.00	1	271,750.00
SWS	2004	FORD	F-150	SSU043	Repl	Comparable	212,116.00	1	25,000.00
SWS	2003	FORD	F-150	SNU064	Repl	Comparable	212,116.00	1	25,000.00
SWS	2010	AUTOCAR	XPEDITOR	SNP829	Repl	Comparable	26,981.00	1	271,750.00
SWS	2005	FORD	F-250	SSU044	Repl	Comparable	212,116.00	1	40,000.00
SOLID WASTE SERVICES TOTAL								11	2,264,000.00
CDOT	2006	FORD	F-250	TOJ500	Repl	Comparable	24,000.00	1	45,000.00
CDOT	2006	FORD	F-250	TOJ501	Repl	Comparable	24,000.00	1	45,000.00
CDOT		Ford	Explorer 4x4	TOA019	Repl	Comparable	27,000.00	1	27,000.00
CDOT			Sign Truck	TOJ476	Repl	Comparable	45,000.00	1	45,000.00
CDOT	2005	CHEVROLET	K-2500 EXT	TSJ415	Repl	Comparable	24,000.00	1	24,000.00
CDOT	2001	FORD	F-350 C/C	TOJ493	Repl	Comparable	36,000.00	1	36,000.00
CDOT	1999	FORD	RANGER	TEU002	Repl	Comparable	18,000.00	1	18,000.00
CDOT TOTAL								7	240,000.00
N&BS	2001	FORD	TAURUS	NDA062	Repl	Ford Escape	22,000.00	1	22,000.00
N&BS	2001	FORD	TAURUS	NDA028	Repl	Ford Escape	22,000.00	1	22,000.00
N&BS	2004	FORD	F-150	NDU003	Repl	F-150	25,000.00	1	25,000.00
N&BS	2006	FORD	F-150	NDU015	Repl	F-150	25,000.00	1	25,000.00
N&BS	2006	FORD	F-150	NDU016	Repl	F-150	25,000.00	1	25,000.00
N&BS	2005	FORD	F-150	NDU004	Repl	F-150	25,000.00	1	25,000.00
N&BS	2005	FORD	F-150	NDU006	Repl	F-150	25,000.00	1	25,000.00
N&BS	2006	FORD	F-150	NDU013	Repl	F-150	25,000.00	1	25,000.00
N&BS	2003	FORD	F-150	NDU001	Repl	F-150	25,000.00	1	25,000.00
N&BS	2002	FORD	TAURUS	NDA064	Repl	Ford Escape	22,000.00	1	22,000.00
NEIGHBORHOOD & BUSINESS SERVICES DIVISION TOTAL								10	241,000.00
SS	2001	FORD	TAURUS	TMA003	Repl	Comparable	22,000.00	1	22,000.00
SHARED SERVICES TOTAL								1	22,000.00
EPM	2004	CHEVROLET	BLAZER	BMA028	Repl	Extended Cab 4x4 Pickup	30,000.00	1	30,000.00
EPM	2000	FORD	EXPLORER	BMA853R	Repl	Comparable	30,000.00	1	30,000.00

Approved FY2015 Capital Equipment List
Effective: July 1, 2014
Updated: February 19, 2015

<u>KBU</u>	<u>Current Vehicle to be Replaced</u>			<u>ID Number</u>	<u>New/Repl</u>	<u>Approved Replacement Vehicle</u>	<u>Per Unit \$</u>	<u>No. Units</u>	<u>Total \$</u>
EPM	1994	CHEVROLET	CAVALIER SW	BMA007	Repl	4x4 Extended Cab Pick-up	22,000.00	1	22,000.00
EPM	1990	CHEVROLET	C-3500	LMD135	Repl	Comparable	32,000.00	1	32,000.00
EPM	2001	CHEVROLET	SUBURBAN	EDA156	Repl	Comparable	40,000.00	1	40,000.00
EPM	2002	CHEVROLET	SUBURBAN	EDA157	Repl	Comparable	40,000.00	1	40,000.00
EPM	1987	CLARK	GPS25MB	LMZ947	Repl	Comparable	16,000.00	1	16,000.00
EPM	2000	FORD	F-250 C/C	LMU453	Repl	Comparable	25,000.00	1	25,000.00
EPM	1994	FORD	F-350	LMD207	Repl	Comparable	32,000.00	1	32,000.00
EPM	1989	FORD	F-600	LMD413	Repl	Comparable	83,000.00	1	83,000.00
EPM	1990	FORD	F-450	LMJ216	Repl	Comparable	48,000.00	1	48,000.00
EPM	2006	HONDA	CIVIC HYBRID	LMA154	Repl	Comparable	23,000.00	1	23,000.00
ENGINEERING & PROPERTY MGMT TOTAL								12	421,000.00
PLANNING	1993	CHEVROLET	CAVALIER	PLA009	Repl	Comparable	14,000.00	1	14,000.00
PLANNING	1999	CHEVROLET	BLAZER	PLA008	Repl	Comparable	30,000.00	1	30,000.00
PLANNING TOTAL								2	44,000.00
TOTAL 2211 LEASE PURCHASE FUND (General Fund)								232	12,268,140.00

Asset Number	Year	Make	Model	Class Code	Asset Department	Replacement Cost	CMUD Recommended Budget
UAU294	2004	FORD	F-150	1521USS	60200	\$25,000	\$ 25,000
UCU312	2009	FORD	F-150	1521USS	60120	\$25,000	\$ 25,000
UCU507	2008	FORD	RANGER	1511USS	60120	\$18,000	\$ 25,000
UCZ101	1993	MITSUBISHI	FG25(MITSU)	9310PSS	67720	\$29,000	\$ 75,000
UDB717	2006	DODGE	SPRINTER (DG)	3424DSS	67720	\$195,000	\$ 225,000
UDC207	2001	SULLIVAN	250 CFM	0223DSS	67710	\$23,000	\$ 23,000
UDC209	2001	SULLIVAN	250 CFM	0223DSS	67740	\$23,000	\$ 22,000
UDC211	2001	SULLIVAN	250 CFM	0223DSS	67730	\$23,000	\$ 23,000
UDC212	2001	SULLIVAN	250 CFM	0223DSS	67720	\$23,000	\$ 23,000
UDC936	1998	INGERSOL RAND	IRC	0223DSS	67730	\$23,000	\$ 22,000
UDC937	1999	INGERSOL RAND	IRC	0223DSS	67730	\$23,000	\$ 22,000
UDC938	2002	SULLIVAN	250 CFM	0223DSS	67740	\$23,000	\$ 23,000
UDH611	1998	NEW HOLLAND	555E (NH)	9142DSS	67740	\$83,000	\$ 85,000
UDH612	1998	FORD	555CP2	9142DSS	67730	\$83,000	\$ 85,000
UDH624	1988	FORD	555E (FORD)	9142DSS	67740	\$83,000	\$ 85,000
UDJ819	1989	FORD	FT900	8741DSS	67701	\$225,000	\$ 225,000
UDJ822	1998	INTERNATIONAL	4700	7514DSS	67740	\$87,000	\$ 130,000
UDJ823	1998	INTERNATIONAL	4700	7514DSS	67730	\$87,000	\$ 130,000
UDJ831T	2001	INTERNATIONAL	4700	7514DSS	67710	\$87,000	\$ 130,000
UDJ850	2005	FORD	F-350 C/C	3514DSS	67740	\$45,000	\$ 85,000
UDU633	2006	FORD	F-150 EXT	1522USS	67720	\$27,000	\$ 29,000
UDY851	2008	KRAFTSMAN	HP	0712SSS	67730	\$16,000	\$ 16,000
UDY933	1998	HUDSON	HTD18D	0713SSS	67730	\$16,000	\$ 16,000
UEA053	2001	CHEVROLET	SUBURBAN	1612USS	60200	\$40,000	\$ 40,000
UEU426	2003	CHEVROLET	S-10	1511USS	60200	\$18,000	\$ 27,000
UEU430	2007	FORD	RANGER	1511USS	60200	\$18,000	\$ 27,000
UFJ508N	2002	FREIGHTLINER	FL60	6514DSS	60700	\$89,000	\$ 90,000
UFU031N	2004	FORD	F-150	1521USS	60400	\$25,000	\$ 25,000
USC402	1994	INGERSOL RAND	RX65	0223DSS	67740	\$23,000	\$ 23,000
USH614	1991	CASE	680	9143DSS	67710	\$123,289	\$ 125,000
USJ626	2007	FORD	F-550	5514DSS	67703	\$71,000	\$ 90,000
USJ808	1989	INTERNATIONAL	1754	6514DSS	67740	\$130,000	\$ 130,000
USJ863	1998	FORD	F-700	6514USS	67740	\$89,000	\$ 125,000

USJ867	2000	FORD	F-350 C/C	3514USS	67740	\$36,000	\$	80,000
USJ880	2005	STERLING	LT7500	8775DSS	67740	\$270,000	\$	330,000
USU601	2005	CHEVROLET	K-1500 EXT	1522USS	60140	\$27,000	\$	27,000
USU602	2005	CHEVROLET	K-1500 EXT	1522USS	67720	\$27,000	\$	27,000
USY882	1999	HUDSON	HTD18D	0713SSS	67740	\$16,000	\$	16,000
UWA008	1999	CHEVROLET	CAVALIER	1322USS	62200	\$14,000	\$	30,000
UWU055	2003	CHEVROLET	K-2500 EXT	2512USS	62800	\$27,000	\$	27,000
UWU062	2006	CHEVROLET	C-1500	1521USS	62100	\$25,000	\$	25,000
UWU205	2004	FORD	F-150	1521USS	62800	\$25,000	\$	25,000
Total Replacements							\$	2,838,000
Additions	Valve Truck					\$		95,000
Additions	Combo Truck					\$		330,000
Additions	F150 - Locates					\$		25,000
Additions	F150 - Locates					\$		25,000
Total Additions							\$	475,000
SLC	Manhole Crew Truck		Ext Cab FY150 4x4			\$		46,500
SLC	On Street Sewer Cleaning		Combo Truck + Equipmt			\$		390,000
SLC	Locates Technicians		F150 Truck			\$		25,000
SLC	Locates Technicians		F150 Truck			\$		25,000
SLC	Locates Technicians		F150 Truck			\$		25,000
SLC	Locates Technicians		F150 Truck			\$		25,000
SLC	Water Service Techs		F150 Truck			\$		25,000
SLC	Water Service Techs		F150 Truck			\$		25,000
SLC	Water Service Techs		F150 Truck			\$		25,000
SLC	Water Service Techs		F150 Truck			\$		25,000
Total SLCs							\$	636,500
Other	SL- Rat Acoustic Sewer Equipment					\$		180,000
Other	Sewer Camera for Combination Trucks					\$		60,000
Other	Lab Van Upfit					\$		140,000
Other	Lab Equipt - Extractors					\$		120,000
Other	Water Treatment Equipt					\$		200,000
Total Other Capital Equipment							\$	700,000

Total FY15 Capital Equipment Budget

\$ 4,649,500

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on March 23, 2015:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, copy of which was available with the City Council and which was read by title:

RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT FINANCING CONTRACT TO PROVIDE FOR THE ACQUISITION AND INSTALLATION OF CERTAIN EQUIPMENT AND THE ACQUISITION, CONSTRUCTION, FURNISHING AND EQUIPPING OF CERTAIN PROJECTS SET FORTH THEREIN

WHEREAS, the City of Charlotte, North Carolina (the “City”) is a municipal corporation duly created and validly existing under and by virtue of the Constitution, statutes and laws of the State of North Carolina (the “State”);

WHEREAS, the City has the power, pursuant to the General Statutes of North Carolina, to (1) purchase real and personal property, (2) enter into installment financing contracts to finance the purchase or improvement of real and personal property used, or to be used, for public purposes, and (3) grant a security interest in some or all of the property purchased or improved to secure repayment of the purchase price;

WHEREAS, the City and New Charlotte Corporation, a North Carolina nonprofit corporation (the “Corporation”), previously entered into an Installment Financing Contract dated as of March 1, 2014 (the “2014 Contract”) in order to finance the Projects (as defined in the 2014 Contract), including (1) the purchase of certain personal property (the “Equipment”) for use by various City departments for the City’s general governmental purposes, (2) the acquisition, construction, equipping and furnishing of various public safety and general governmental facilities, including the Westover Police Station and the City’s 911 Communications Center (collectively, the “Facilities”), and (3) the acquisition of certain real property, together with the improvements thereon, adjacent to Bojangles Coliseum;

WHEREAS, to secure its obligations under the 2014 Contract, the City (1) executed and delivered a Deed of Trust, Security Agreement and Fixture Filing dated as of March 1, 2014 (the “*2014 Deed of Trust*”) related to all or a portion of the City’s fee simple interest in the real property on which the 911 Communications Center will be located, together with the improvements thereon, and (2) granted to the Corporation and its assignee under the 2014 Contract a security interest in the Equipment acquired with the proceeds of the 2014 Contract;

WHEREAS, the City Council of the City (the “*City Council*”) hereby determines that it is in the best interest of the City to enter into (1) an amendment to the 2014 Contract (the “*Contract Amendment*,” and together with the 2014 Contract, the “*Contract*”) in order to (a) finance the cost of (i) acquiring additional Equipment, (ii) acquiring, constructing, equipping and furnishing the Facilities, (iii) various improvements to Time Warner Cable Arena (the “*Arena*”), including improvements to the Arena’s food and beverage facilities, the acquisition and installation of a new scoreboard, seating and HVAC system and other structural improvements and repairs (collectively, the “*Arena Project*”), and (iv) various transportation infrastructure improvements and equipment relating to the City’s streetcar line (collectively, the “*Transportation Project*,” and together with the Facilities to be financed with proceeds of the 2015A Certificates and the Arena Project, the “*2015 Projects*”); and (b) pay certain costs incurred in connection with the execution and delivery of the Contract Amendment; and (2) if necessary to complete the financing, a notice of extension to the 2014 Deed of Trust (the “*Notice of Extension*,” and together with the 2014 Deed of Trust, the “*Deed of Trust*”) to grant a lien on all or a portion of the City’s fee simple interest in the real property on which the Westover Police Station will be located, together with the improvements thereon, as may be required for the benefit of the entity, or its assigns, providing the funds to the City pursuant to the Contract Amendment;

WHEREAS, the City Council hereby reaffirms each of the findings it made with respect to the 2014 Contract and the projects financed thereby in the resolution adopted by the City Council on February 10, 2014;

WHEREAS, City hereby determines that the acquisition of additional Equipment and the acquisition, construction, furnishing and equipping of the 2015 Projects are essential to the City’s proper, efficient and economic operation and to the general health and welfare of its inhabitants; that the Equipment and the 2015 Projects will provide an essential use and will permit the City to carry out public functions that it is authorized by law to perform; and that entering into the Contract Amendment is necessary and expedient for the City by virtue of the findings presented herein;

WHEREAS, the City hereby determines that the Contract Amendment allows the City to finance the additional Equipment and the 2015 Projects and to take title thereto at a favorable interest rate currently available in the financial marketplace and on terms advantageous to the City;

WHEREAS, the City hereby determines that the estimated cost of financing the additional Equipment and the 2015 Projects is an amount not to exceed \$87,000,000, and that such cost of financing the additional Equipment and the 2015 Projects exceeds the amount that can be prudently raised from currently available appropriations, unappropriated fund balances and non-voted bonds that could be issued by the City in the current fiscal year pursuant to Article V, Section 4 of the Constitution of the State;

WHEREAS, although the cost of financing the additional Equipment and the 2015 Projects pursuant to the Contract Amendment is expected to exceed the cost thereof pursuant to a bond financing for the same undertaking, the City hereby determines that the cost of financing the additional Equipment and the 2015 Projects pursuant to the Contract Amendment and the obligations of the City thereunder are

preferable to a general obligation bond financing or revenue bond financing for several reasons, including but not limited to the following: (1) the cost of a special election necessary to approve a general obligation bond financing, as required by the laws of the State, would result in the expenditure of significant funds; (2) the time required for a general obligation bond election would cause an unnecessary delay which would thereby decrease the financial benefits of financing the Equipment and the 2015 Projects; and (3) insufficient revenues are produced by the Equipment and the 2015 Projects so as to permit a revenue bond financing;

WHEREAS, the City has determined and hereby determines that the estimated cost of financing the Equipment and the 2015 Projects pursuant to the Contract Amendment reasonably compares with an estimate of similar costs under a bond financing for the same undertaking as a result of the findings delineated in the above preambles;

WHEREAS, the City does not anticipate a future property tax increase to pay installment payments falling due under the Contract Amendment;

WHEREAS, the sums to fall due under the Contract Amendment will be adequate but not excessive for its proposed purpose;

WHEREAS, Parker Poe Adams & Bernstein LLP, as special counsel ("*Special Counsel*"), will render an opinion to the effect that entering into the Contract Amendment and the transactions contemplated thereby are authorized by law;

WHEREAS, no deficiency judgment may be rendered against the City in any action for its breach of the Contract, and the taxing power of the City is not and may not be pledged in any way directly or indirectly or contingently to secure any moneys due under the Contract;

WHEREAS, the City is not in default under any of its debt service obligations;

WHEREAS, the City's budget process and Annual Budget Ordinance are in compliance with the Local Government Budget and Fiscal Control Act, and external auditors have determined that the City has conformed with generally accepted accounting principles as applied to governmental units in preparing its Annual Budget ordinance;

WHEREAS, past audit reports of the City indicate that its debt management and contract obligation payment policies have been carried out in strict compliance with the law, and the City has not been censured by the Local Government Commission of North Carolina (the "*LGC*"), external auditors or any other regulatory agencies in connection with such debt management and contract obligation payment policies;

WHEREAS, the Corporation will execute and deliver Certificates of Participation (Equipment Acquisition and Public Facilities), Series 2015A, evidencing proportionate undivided interests in rights to receive certain revenues pursuant to the Contract (the "*2015A Certificates*");

WHEREAS, in connection with the sale of the 2015A Certificates by the Corporation to Wells Fargo Bank, National Association and Merrill Lynch, Pierce, Fenner & Smith Incorporated (collectively, the "*Underwriters*"), the Corporation will enter into the Contract of Purchase (as defined below) and the City will execute a Letter of Representation to the Underwriters (the "*Letter of Representation*");

WHEREAS, there have been described to the City Council the forms of the following documents (collectively, the “*Instruments*”), copies of which have been made available to the City Council, which the City Council proposes to approve, enter into and deliver, as applicable, to effectuate the proposed installment financing:

- (1) the Contract Amendment;
- (2) Supplemental Indenture, Number 1 dated as of May 1, 2015 (the “*First Supplement*”) between the Corporation and the Trustee;
- (3) a Contract of Purchase to be dated on or about May 1, 2015 (the “*Contract of Purchase*”) among the Corporation and the Underwriters; and
- (4) the Letter of Representation;

WHEREAS, to make an offering and sale of the 2015A Certificates, there will be prepared a Preliminary Official Statement (the “*Preliminary Official Statement*”), a draft thereof having been presented to the City Council, and a final Official Statement (collectively with the Preliminary Official Statement, the “*Official Statement*”) with respect to the 2015A Certificates, which Official Statement will contain certain information regarding the City;

WHEREAS, it appears that each of the Instruments and the Preliminary Official Statement is in an appropriate form and is an appropriate instrument for the purposes intended;

WHEREAS, the City Council conducted (1) a public hearing on February 10, 2014 to receive public comment on the 2014 Contract and projects financed and refinanced thereby and (2) a public hearing on March 23, 2015 to receive public comment on the proposed Contract Amendment to finance the additional Equipment and the 2015 Projects; and

WHEREAS, the City has filed an application to the LGC for approval of the Contract Amendment;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, AS FOLLOWS:

Section 1. Ratification of Instruments. All actions of the City, the City Manager, the Chief Financial Officer, the City Clerk, the City Attorney and their respective designees, whether previously or hereinafter taken, in effectuating the proposed financing are hereby approved, ratified and authorized pursuant to and in accordance with the transactions contemplated by the Instruments.

Section 2. Authorization of the Official Statement. The form, terms and content of the Official Statement are in all respects authorized, approved and confirmed, and the use of the Official Statement by the Underwriters in connection with the sale of the 2015A Certificates is hereby in all respects authorized, approved and confirmed.

Section 3. Authorization to Execute the Contract Amendment. The City approves the financing of the additional Equipment and the 2015 Projects in accordance with the terms of the Contract Amendment, which will be a valid, legal and binding obligation of the City in accordance with its terms. The form and content of the Contract Amendment are hereby authorized, approved and confirmed in all respects, and the City Manager or the Deputy City Manager and the City Clerk and their respective

designees are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Contract Amendment, including necessary counterparts, in substantially the form and content presented to the City Council, but with such changes, modifications, additions or deletions therein as they may deem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the City's approval of any and all changes, modifications, additions or deletions therein from the form and content of the Contract Amendment presented to the City Council. From and after the execution and delivery of the Contract Amendment, the City Manager, the Chief Financial Officer and the City Clerk are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Contract Amendment as executed.

Section 4. Authorization to Execute the Notice of Extension. If the Chief Financial Officer determines the execution and delivery of a Notice of Extension to be necessary in order to complete the financing as contemplated in the Contract Amendment, then the City Manager or the Deputy City Manager and the City Clerk and their respective designees are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Notice of Extension, including necessary counterparts, in substantially the form and content of prior notices of extension previously delivered by the City in connection with similar equipment and facility financings. Execution by the City Manager or the Deputy City Manager and the City Clerk or their respective designees shall constitute conclusive evidence of the City's approval of any and all such changes, modifications, additions or deletions therein from the form and content of such prior notices of extension. From and after the execution and delivery of the Notice of Extension, the City Manager, the City Clerk and the Chief Financial Officer of the City are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Notice of Extension as executed.

Section 5. Letter of Representation. The form and content of the Contract of Purchase are hereby approved in all respects, and the City Manager or the Deputy City Manager is authorized to execute the Letter of Representation for the purposes stated therein.

Section 6. City Representative. The City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer and the City Debt Manager are hereby designated as the City's representatives to act on behalf of the City in connection with the transaction contemplated by the Instruments and the Official Statement, and each is authorized to proceed with the financing of the additional Equipment and the 2015 Projects in accordance with the Instruments and to seek opinions as a matter of law from the City Attorney, which City Attorney is authorized to furnish on behalf of the City, and opinions of law from such other attorneys for all documents contemplated hereby as required by law. The City's representatives or designees are in all respects authorized, individually and collectively, on behalf of the City to supply all information pertaining to the City as purchaser under the Contract Amendment for use in the Official Statement and the transactions contemplated by the Instruments or the Official Statement. The City Manager, the City Clerk and the Chief Financial Officer of the City or their respective designees are hereby authorized, empowered and directed, individually and collectively, to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary or appropriate to consummate the transactions contemplated by the Instruments or the Official Statement or as they deem necessary or appropriate to implement and carry out the intent and purposes of this Resolution.

Section 7. Financing Team. The financing team of Parker Poe Adams & Bernstein LLP, as special counsel, DEC Associates, Inc., as financial advisor, Wells Fargo Bank, National Association and

Merrill Lynch, Pierce, Fenner & Smith Incorporated, as underwriters, U.S. Bank National Association, as trustee, and McGuireWoods LLP, as underwriters' counsel, is approved.

Section 8. Severability. If any section, phrase or provision of this Resolution is for any reason declared to be invalid, such declaration shall not affect the validity of the remainder of the sections, phrases or provisions of this Resolution.

Section 9. Repealer. All motions, orders, resolutions and parts thereof in conflict with this Resolution are hereby repealed.

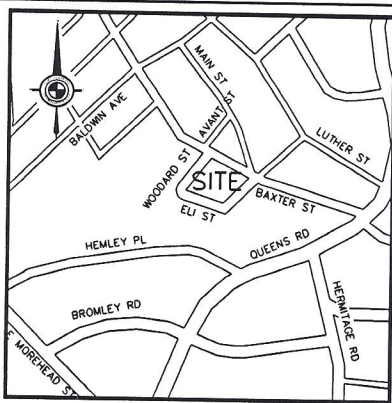
Section 10. Effective Date. This Resolution is effective on the date of its adoption.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) ss:

I, STEPHANIE C. KELLY, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**RESOLUTION OF THE CITY OF CHARLOTTE, NORTH CAROLINA APPROVING AN AMENDMENT TO AN INSTALLMENT FINANCING CONTRACT TO PROVIDE FOR THE ACQUISITION AND INSTALLATION OF CERTAIN EQUIPMENT AND THE ACQUISITION, CONSTRUCTION, FURNISHING AND EQUIPPING OF CERTAIN PROJECTS SET FORTH THEREIN**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 23rd day of March, 2015.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of March, 2015.

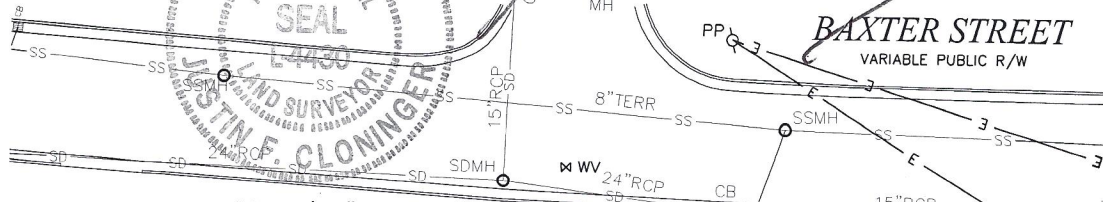
STEPHANIE C. KELLY
City Clerk
City of Charlotte, North Carolina



THIS IS TO CERTIFY THAT ON THE 5th DAY OF JANUARY, 2015 AN ACTUAL SURVEY WAS MADE UNDER MY SUPERVISION OF THE PROPERTY SHOWN ON THIS PLAT, AND THAT THE BOUNDARY LINES AND THE IMPROVEMENTS, IF ANY, ARE AS SHOWN HEREON. THIS PLAT MEETS THE MINIMUM STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA, BOARD RULE .1600 (21 NCAC 56) AND THE RATIO OF PRECISION DOES NOT EXCEED AN ERROR OF CLOSURE OF ONE (1) FOOT PER 10,000 FEET OF PERIMETER SURVEYED, NOR 20 SECONDS TIMES THE SQUARE ROOT OF THE NUMBER OF ANGLES TURNED.

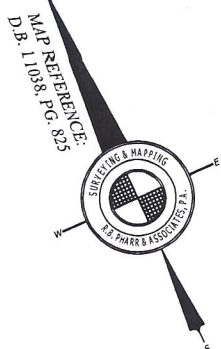


SIGNED: *Justin E. Cloninger*



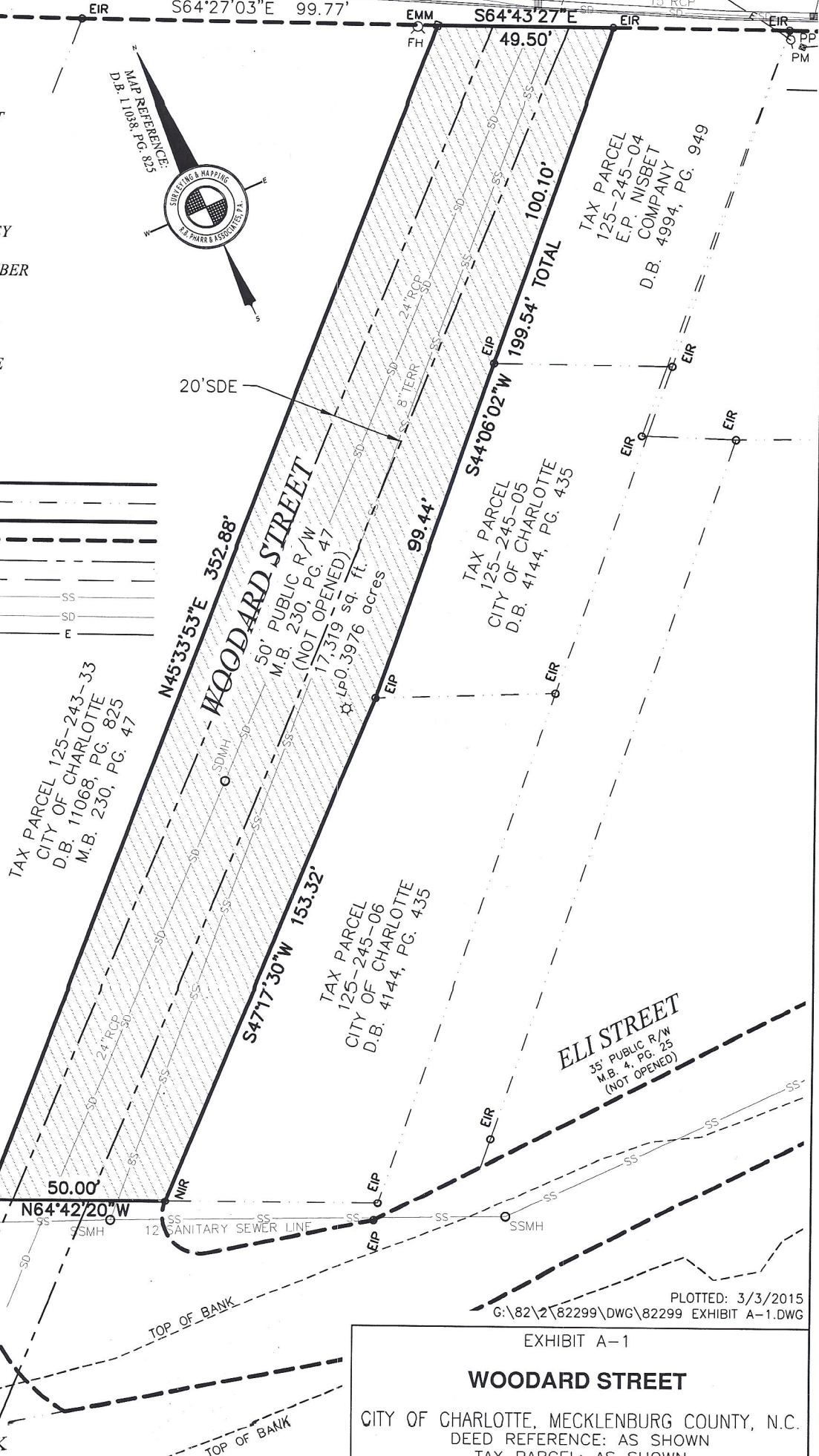
LEGEND:

- CB - CATCH BASIN
- D.B. - DEED BOOK
- EIP - EXISTING IRON PIPE
- EIR - EXISTING IRON ROD
- EMM - EXISTING METAL MONUMENT
- EN - EXISTING NAIL
- FH - FIRE HYDRANT
- LP - LIGHT POLE
- M.B. - MAP BOOK
- NCM - NEW CONCRETE MONUMENT
- N.G.S. - NATIONAL GEODETIC SURVEY
- NIR - NEW IRON ROD
- PIN - PARCEL IDENTIFICATION NUMBER
- PG. - PAGE
- PP - POWER POLE
- RCP - REINFORCED CONCRETE PIPE
- SDE - STORM DRAINAGE EASEMENT
- SDMH - STORM DRAINAGE MANHOLE
- SSMH - SANITARY SEWER MANHOLE
- TERR - TERRICOTA
- WM - WATER METER
- WV - WATER VALVE
- R/W - RIGHT-OF-WAY
- PROPERTY LINE
- PROPERTY LINE (NOT SURVEYED)
- RIGHT-OF-WAY
- RIGHT-OF-WAY (NOT SURVEYED)
- EASEMENT
- SETBACK
- SANITARY SEWER LINE
- STORM DRAINAGE LINE
- OVERHEAD ELECTRIC



NOTES:

1. THIS PLAT IS NOT FOR RECORDATION AS PER G.S. 47-30 AS AMENDED.
2. ALL CORNERS MONUMENTED AS SHOWN.
3. NO RECOVERABLE NGS MONUMENT LOCATED WITHIN 2,000 FEET OF SUBJECT PROPERTY.
4. THE LOCATION OF UNDERGROUND UTILITIES SHOWN ON THIS MAP IS APPROXIMATE, BASED ON INFORMATION PROVIDED BY OTHERS OR BY FIELD LOCATION. UTILITY LOCATIONS AS SHOWN HEREON ARE INTENDED FOR PLANNING ONLY. ACTUAL LOCATION, SIZE, OR DEPTH OF LINE SHOULD BE VERIFIED WITH THE INDIVIDUAL UTILITY COMPANY BEFORE CONSTRUCTION.
5. THIS SURVEY WAS PERFORMED WITHOUT BENEFIT OF A TITLE COMMITMENT REPORT. R.B. PHARR & ASSOCIATES, P.A. DOES NOT CLAIM THAT ALL MATTERS OF RECORD WHICH MAY OR MAY NOT AFFECT THE SUBJECT PROPERTY ARE SHOWN HEREON.
6. BROKEN LINES INDICATE PROPERTY LINES NOT SURVEYED.
7. THE OFF-SITE RIGHT-OF-WAY SHOWN HEREON IS FOR ILLUSTRATIVE PURPOSES ONLY. THE UNDERSIGNED CERTIFIES ONLY TO THE RIGHT-OF-WAYS SURVEYED, AND DOES NOT CERTIFY TO THE RIGHT OF WAY WIDTH OF ANY ADJACENT PROPERTIES.
8. THE PURPOSE OF THE STORM DRAINAGE EASEMENT (SDE) IS TO PROVIDE STORM WATER CONVEYANCE. BUILDINGS ARE NOT PERMITTED IN THE EASEMENT AREA. ANY OTHER OBJECTS WHICH IMPEDE STORM WATER FLOW OR SYSTEM MAINTENANCE ARE ALSO PROHIBITED.
9. EASEMENT IN FAVOR OF CHARLOTTE MECKLENBURG UTILITIES, DUKE ENERGY, AT&T, AND ALL OTHER OWNERS OF EXISTING UNDERGROUND UTILITIES AND TELECOMMUNICATION FACILITIES, UPON, UNDER, AND ACROSS THE ENTIRE PROPERTY DESCRIBED ABOVE FOR ACCESS TO AND FOR THE INSTALLATION, MAINTENANCE, REPLACEMENT, AND REPAIR OF WATER LINES, SEWER LINES, CONDUIT, CABLE, WIRES, AND/OR RELATED EQUIPMENT

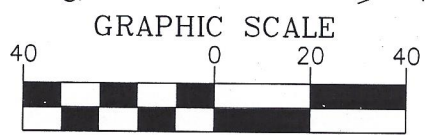


TAX PARCEL 125-243-33
CITY OF CHARLOTTE
D.B. 11068, PG. 825
M.B. 230, PG. 47

TAX PARCEL 125-245-05
CITY OF CHARLOTTE
D.B. 4144, PG. 435

TAX PARCEL 125-245-06
CITY OF CHARLOTTE
D.B. 4144, PG. 435

TAX PARCEL 125-243-32
CITY OF CHARLOTTE
D.B. 4228, PG. 563
M.B. 4, PG. 25



(IN FEET)
1 inch = 40 ft.

PLOTTED: 3/3/2015
G:\82\2\82299\DWG\82299 EXHIBIT A-1.DWG

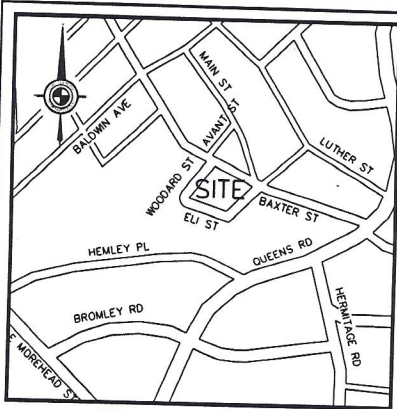
EXHIBIT A-1

WOODARD STREET

CITY OF CHARLOTTE, MECKLENBURG COUNTY, N.C.
DEED REFERENCE: AS SHOWN
TAX PARCEL: AS SHOWN

R.B. PHARR AND ASSOCIATES, P.A.
SURVEYING AND MAPPING
LICENSURE NO: C-1471
420 HAWTHORNE LANE CHARLOTTE, N.C. 28204 TEL. (704) 376-2186

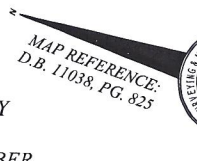
CREW: EH/LC	DRAWN: CEB	REVISED:	SCALE: 1" = 40'	DATE: JAN. 5, 2015	JOB NO. 82299
----------------	---------------	----------	--------------------	-----------------------	------------------



VICINITY MAP - NTS

LEGEND:

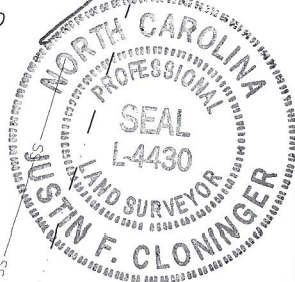
- CB - CATCH BASIN
- D.B. - DEED BOOK
- EIP - EXISTING IRON PIPE
- EIR - EXISTING IRON ROD
- EMM - EXISTING METAL MONUMENT
- EN - EXISTING NAIL
- FH - FIRE HYDRANT
- LP - LIGHT POLE
- M.B. - MAP BOOK
- NCM - NEW CONCRETE MONUMENT
- N.G.S. - NATIONAL GEODETIC SURVEY
- NIR - NEW IRON ROD
- PIN - PARCEL IDENTIFICATION NUMBER
- PG. - PAGE
- PP - POWER POLE
- RCP - REINFORCED CONCRETE PIPE
- SDE - STORM DRAINAGE EASEMENT
- SDMH - STORM DRAINAGE MANHOLE
- SSMH - SANITARY SEWER MANHOLE
- TERR - TERRICOTA
- WM - WATER METER
- WV - WATER VALVE
- R/W - RIGHT-OF-WAY
- PROPERTY LINE
- PROPERTY LINE (NOT SURVEYED)
- RIGHT-OF-WAY
- RIGHT-OF-WAY (NOT SURVEYED)
- EASEMENT
- SETBACK
- SANITARY SEWER LINE
- STORM DRAINAGE LINE
- OVERHEAD ELECTRIC
- WATER LINE



THIS IS TO CERTIFY THAT ON THE 5th DAY OF JANUARY, 2015 AN ACTUAL SURVEY WAS MADE UNDER MY SUPERVISION OF THE PROPERTY SHOWN ON THIS PLAT, AND THAT THE BOUNDARY LINES AND THE IMPROVEMENTS, IF ANY, ARE AS SHOWN HEREON. THIS PLAT MEETS THE MINIMUM STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA, BOARD RULE .1600 (21 NCAC 56) AND THE RATIO OF PRECISION DOES NOT EXCEED AN ERROR OF CLOSURE OF ONE (1) FOOT PER 10,000 FEET OF PERIMETER SURVEYED NOR 20 SECONDS TIMES THE SQUARE ROOT OF THE NUMBER OF ANGLES TURNED.

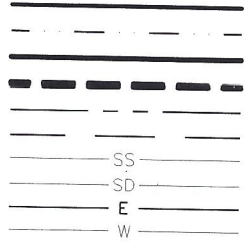
SIGNED: *[Signature]*

TAX PARCEL 125-243-30
E.P. NISBET COMPANY
D.B. 1555, PG. 147



TAX PARCEL 125-245-02
E.P. NISBET COMPANY
D.B. 2132, PG. 60

TAX PARCEL 125-243-73
E.P. NISBET COMPANY
D.B. 7328, PG. 591

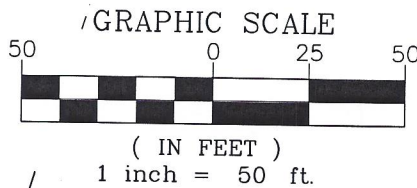


NOTES:

1. THIS PLAT IS NOT FOR RECORDATION AS PER G.S. 47-30 AS AMENDED.
2. ALL CORNERS MONUMENTED AS SHOWN.
3. NO RECOVERABLE NGS MONUMENT LOCATED WITHIN 2,000 FEET OF SUBJECT PROPERTY.
4. THE LOCATION OF UNDERGROUND UTILITIES SHOWN ON THIS MAP IS APPROXIMATE, BASED ON INFORMATION PROVIDED BY OTHERS OR BY FIELD LOCATION. UTILITY LOCATIONS AS SHOWN HEREON ARE INTENDED FOR PLANNING ONLY. ACTUAL LOCATION, SIZE, OR DEPTH OF LINE SHOULD BE VERIFIED WITH THE INDIVIDUAL UTILITY COMPANY BEFORE CONSTRUCTION.
5. THIS SURVEY WAS PERFORMED WITHOUT BENEFIT OF A TITLE COMMITMENT REPORT. R.B. PHARR & ASSOCIATES, P.A. DOES NOT CLAIM THAT ALL MATTERS OF RECORD WHICH MAY OR MAY NOT AFFECT THE SUBJECT PROPERTY ARE SHOWN HEREON.
6. BROKEN LINES INDICATE PROPERTY LINES NOT SURVEYED.
7. THE OFF-SITE RIGHT-OF-WAY SHOWN HEREON IS FOR ILLUSTRATIVE PURPOSES ONLY. THE UNDERSIGNED CERTIFIES ONLY TO THE RIGHT-OF-WAYS SURVEYED, AND DOES NOT CERTIFY TO THE RIGHT OF WAY WIDTH OF ANY ADJACENT PROPERTIES.
8. THE PURPOSE OF THE STORM DRAINAGE EASEMENT (SDE) IS TO PROVIDE STORM WATER CONVEYANCE. BUILDINGS ARE NOT PERMITTED IN THE EASEMENT AREA. ANY OTHER OBJECTS WHICH IMPEDE STORM WATER FLOW OR SYSTEM MAINTENANCE ARE ALSO PROHIBITED.
9. EASEMENT IN FAVOR OF CHARLOTTE MECKLENBURG UTILITIES, DUKE ENERGY, AT&T, AND ALL OTHER OWNERS OF EXISTING UNDERGROUND UTILITIES AND TELECOMMUNICATION FACILITIES, UPON, UNDER, AND ACROSS THE ENTIRE PROPERTY DESCRIBED ABOVE FOR ACCESS TO AND FOR THE INSTALLATION, MAINTENANCE, REPLACEMENT, AND REPAIR OF WATER LINES, SEWER LINES, CONDUIT, CABLE, WIRES, AND/OR RELATED EQUIPMENT.

TAX PARCEL 125-243-32
CITY OF CHARLOTTE
D.B. 4228, PG. 563
M.B. 4, PG. 25

CURVE	RADIUS	ARC LENGTH	CHORD LENGTH	CHORD BEARING
C1	49.83'	68.24'	63.03'	N04°26'50"E
C2	10.78'	22.88'	18.82'	S13°30'43"E



PLOTTED: 3/3/2015
G:\82\2\82299\DWG\82299 EXHIBIT A-2.DWG

EXHIBIT A-2
ELI STREET
CITY OF CHARLOTTE, MECKLENBURG COUNTY, N.C.
DEED REFERENCE: AS SHOWN
TAX PARCEL: AS SHOWN

R.B. PHARR AND ASSOCIATES, P.A.
SURVEYING AND MAPPING
LICENSURE NO: C-1471
420 HAWTHORNE LANE CHARLOTTE, N.C. 28204 TEL. (704) 376-2186

CREW: EH/LC	DRAWN: CEB	REVISED:	SCALE: 1" = 50'	DATE: JAN. 5, 2015	JOB NO. 82299
----------------	---------------	----------	--------------------	-----------------------	------------------

Exhibit B-1

Being that certain parcel of land lying and being in the City of Charlotte, Mecklenburg County, North Carolina, and being more particularly described as follows:

BEGINNING at an existing iron rod located at the intersection of the southern margin of the right of way of Baxter Street (a variable width public right of way) and the eastern margin of the right of way of Woodard Street (a 50 ft unopened public right of way), said iron rod also being located at the northwest corner of the E.P. Nisbet Company Property as described in Deed Book 4994, Page 949 of the Mecklenburg County Registry; thence with the aforesaid E.P. Nisbet Company Property and with the City of Charlotte Property as described in Deed Book 4144, Page 435 S 44°06'02" W crossing an existing iron pipe at a distance of 100.10 feet for a total distance of 199.54 feet to an existing iron pipe, said iron pipe being located at a northwest corner of the aforesaid City of Charlotte Property; thence continuing with the aforesaid City of Charlotte Property S 47°17'30" W a distance of 153.32 feet to a new iron rod; thence with the terminus of the right of way of Woodard Street and Eli Street (a 35' unopened public right of way) N 64°42'20" W a distance of 50.00 feet to an existing iron rod, said iron rod being located at a southern corner of the City of Charlotte Property as described in Deed Book 11068, Page 825 of the Mecklenburg County Registry; thence with the aforesaid City of Charlotte Property N 45°33'53" E a distance of 352.88 feet to an existing metal monument, said metal monument being located on the southern margin of the right of way of Baxter Street; thence with the southern margin of the right of way of Baxter Street S 64°43'27" E a distance of 49.50 feet to the point and place of beginning. Containing 17,319 sq. ft. (0.3976 acres) according to a survey by R.B. Pharr & Associates, P.A. dated January 5, 2015. Job No. 82299

Exhibit B-2

Being that certain parcel of land lying and being in the City of Charlotte, Mecklenburg County, North Carolina, and being more particularly described as follows:

BEGINNING at an existing iron rod located at the intersection of the southern margin of the right of way of Baxter Street (a variable width public right of way) and the southeastern margin of the right of way of Eli Street (a 35 ft unopened public right of way), said iron rod also being located at a northern corner of the E.P. Nisbet Company Property as described in Deed Book 1555, Page 147 of the Mecklenburg County Registry; thence with the aforesaid E.P. Nisbet Company Property S 44°55'46" W a distance of 237.42 feet to a calculated point, said point being located in a northern line of the E.P. Nisbet Company Property as described in Deed Book 7328, Page 591 of the Mecklenburg County Registry; thence with the aforesaid E.P. Nisbet Company Property and with the E.P. Nisbet Company Property as described in Deed Book 2874, Page 485 of the Mecklenburg County Registry the following 2 courses and distances: 1) S 87°49'29" W a distance of 294.70 feet to a calculated point; 2) N 75°54'49" W a distance of 95.49 feet to a calculated point, said point being located at an eastern corner of the City of Charlotte Property as described in Deed Book 4228, Page 563 of the Mecklenburg County Registry; thence with the aforesaid City of Charlotte Property with a curve turning to the right with an arc length of 68.24 feet, with a radius of 49.83 feet, with a chord bearing of N 04°26'50" E, with a chord length of 63.03 feet, to an existing iron rod; thence with the terminus of Eli Street and Woodard Street S 64°42'20" E a distance of 50.00 feet to a new iron rod, said iron rod being located at a western corner of the City of Charlotte Property as described in Deed Book 4144, Page 435 of the Mecklenburg County Registry; thence with the aforesaid City of Charlotte Property and with the E.P. Nisbet Company Property as described in Deed Book 2132, Page 60 of the Mecklenburg County Registry the following 4 courses and distances: 1) with a curve turning to the left with an arc length of 22.88 feet, with a radius of 10.78 feet, with a chord bearing of S 13°30'43" E, with a chord length of 18.82 feet, to a calculated point; 2) S 76°33'52" E a distance of 47.68 feet to an existing iron pipe; 3) N 87°49'29" E a distance of 271.37 feet to a calculated point; 4) N 44°55'46" E a distance of 213.41 feet to a calculated point, said point being located on the southern margin of the right of way of Baxter Street; thence with the southern margin of the right of way of Baxter Street S 61°24'51" E a distance of 36.47 feet to the point and place of beginning. Containing 22,799 sq. ft. (0.5234 acres) according to a survey by R.B. Pharr & Associates, P.A. dated January 5, 2015. Job No. 82299.

RESOLUTION CLOSING A PORTION OF WOODARD STREET AND ELI STREET IN THE CITY OF CHARLOTTE, MECKLENBURG COUNTY, NORTH CAROLINA

WHEREAS, pursuant to the provisions of Chapter 160A-299 of the General Statutes of North Carolina, the City Council has caused to be published a Resolution of Intent to close a portion of Woodard Street and Eli Street, which calls for a public hearing on the question; and

WHEREAS, the petitioner has caused a copy of the Resolution of Intent to close a portion of Woodard Street and Eli Street Avenue to be sent by registered or certified mail to all owners of property adjoining the said street and prominently posted a notice of the closing and public hearing in at least 2 places along said street or alley, all as required by G.S. 160A-299; and

WHEREAS, the city may reserve its right, title, and interest in any utility improvement or easement within a street closed pursuant to G.S. 160A-299; and

WHEREAS, an easement shall be reserved in favor of Charlotte-Mecklenburg Utilities, Duke Energy, and AT&T over, upon, and under the area petitioned to be abandoned for ingress, egress, and regress to access its existing facilities for the installation, maintenance, replacement, and repair of water lines, sewer lines, cable, conduit, and related equipment, as shown on the attached maps marked "Exhibits A-1 & A-2"; and

WHEREAS, the petitioner shall provide a storm drainage easement (SDE) to the City of Charlotte to provide storm water conveyance, as shown on the attached maps marked "Exhibits A-1 & A-2". The purpose of the storm drainage easement (SDE) is to provide storm water conveyance. Buildings are not permitted in the easement area. Any other objects which impede storm water flow or system maintenance are also prohibited; and

WHEREAS, the public hearing was held on the 23rd day of March, 2015, and City Council determined that the closing of a portion of Woodard Street and Eli Street is not contrary to the public interest, and that no individual, firm or corporation owning property in the vicinity thereof will be deprived of reasonable means of ingress and egress to his or its property.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina at its regularly assembled meeting of March 23, 2015, that the Council hereby orders the closing of a portion of Woodard Street and Eli Street in the City of Charlotte Mecklenburg County, North Carolina as shown in the maps marked "Exhibit A-1 & A-2", and is more particularly described by metes and bounds in the documents marked "Exhibits B-1 & B-2", all of which are attached hereto and made a part hereof.

BE IT FURTHER RESOLVED that a certified copy of this Resolution be filed in the Office of the Register of Deeds for Mecklenburg County, North Carolina.



THE HOUSING PARTNERSHIP

February 11, 2015

Ms. Stephanie Kelly
City Clerk
City of Charlotte
600 East Fourth St.
Charlotte, NC 28202

Dear Ms. Kelly,

The bylaws of Charlotte-Mecklenburg Housing Partnership has a board appointment set aside specifically for a City Council appointment. Councilmember James Mitchell had filled that role until he left Council at the end of 2013. In discussions with Council Members, it was suggested and we concur that Councilmember Patsy Kinsey, Chair of the Housing and Development Committee is an ideal candidate for membership on our Board. Councilmember Kinsey has agreed to this appointment. Would you please take whatever action is necessary to have the appointment made by the City Council?

Please give me a call if you have questions. Thank you for your help.

Sincerely,



Julie A Porter
President

Cc Pam Wideman
Patsy Kinsey
Eileen Stenerson



**RESOLUTION FIXING DATE OF PUBLIC HEARING ON QUESTION
OF ANNEXATION PURSUANT TO G.S. 160A-31**

MARSH TRACT AREA

WHEREAS, a petition requesting annexation of the area described herein has been received; and

WHEREAS, the City Council has by resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, certification by the City Clerk as to the sufficiency of the petition has been made;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that:

Section 1. A public hearing on the question of annexation of the area described herein will be held in the Meeting Chamber of the Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on April 27, 2015.

Section 2. The area proposed for annexation is described as follows:

LEGAL DESCRIPTION

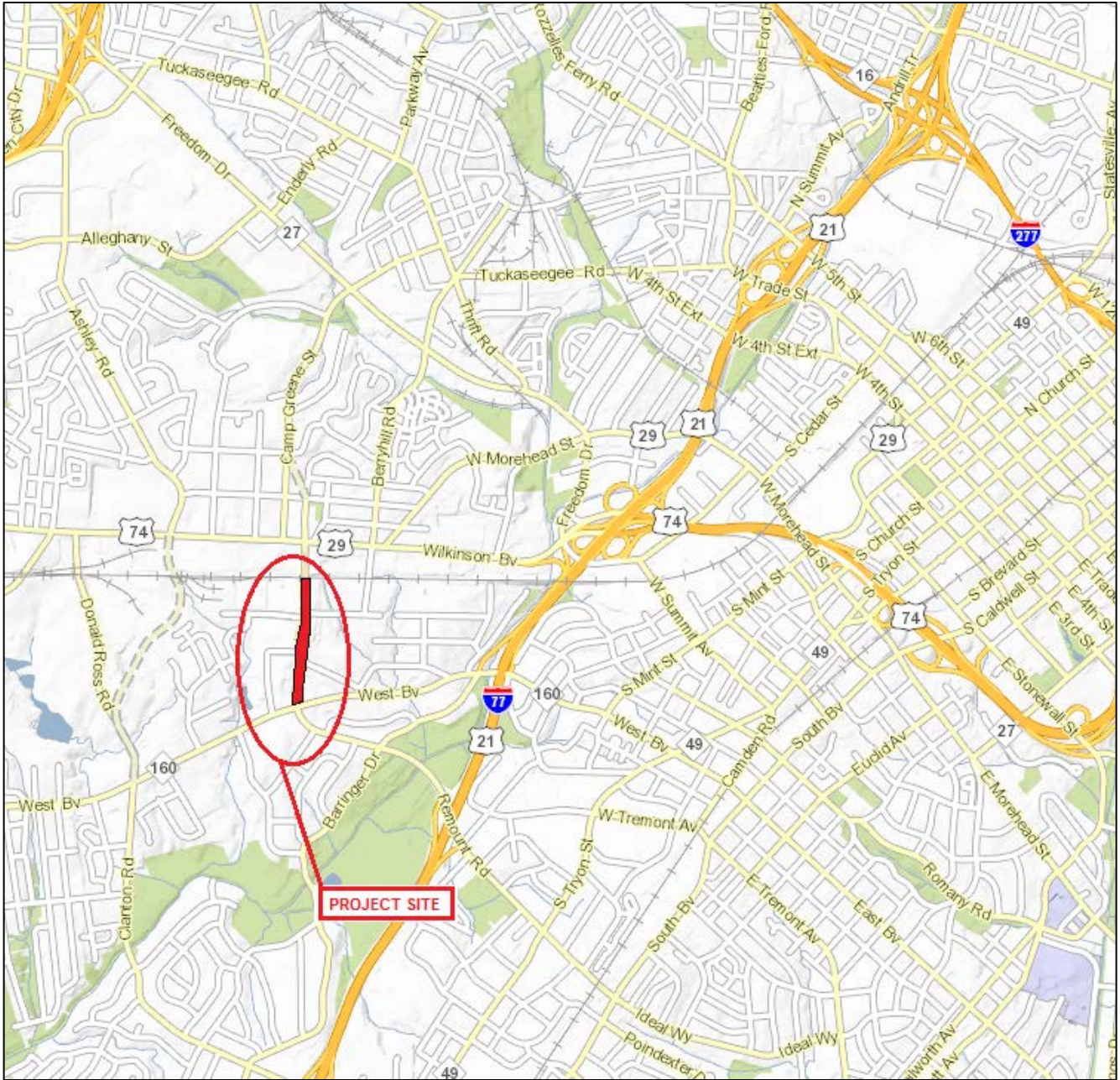
Tax Parcel 231-127-97 and portion of 231-231-01

Commencing at NCGS monument "sixteen" having NC grid coordinates (NAD 83) N: 481,362.44, E: 1,470,361.07 thence S 66-13-04 E 3571.62 feet ground distance, 3571.08 feet grid distance (combined grid factor 0.99984914) to a found #2 rebar being on the southern line of Chestnut Hills Subdivision, said rebar being the southwest corner of Lot 3, Chestnut Hills as recorded in map book 18, page 262 of the Mecklenburg County Public Registry; thence with the southern line of the aforementioned Chestnut Hills subdivision and Chestnut Hills subdivision as recorded in map book 19, page 166 of the Mecklenburg County Public Registry N 47-36-54 E passing found #4 rebar at 316.18 feet, found #4 rebar at 565.93 feet, found #4 rebar at 764.72 feet, found 1" pipe at 825.28 feet, found 1" pipe w/#4 rebar at 1025.81 feet, found 1" pipe w/angle iron at 1485.26 feet, found #5 rebar at 1704.92 feet, found 1" pinched pipe at 2302.95 feet a total distance of 2334.41 feet to a point in the centerline of Tilley Morris Road (SR #3445) 60' public right-of-way (R/W); thence with the centerline of the aforementioned Tilley Morris Road the following four (4) courses and distances: 1) S 35-31-14 E 223.67 feet to a point; 2) S 47-15-54 E 100.00 feet to a point; 3) S 65-00-34 E 100.00 feet to a point; 4) S 73-44-34 E 190.78 feet to a point; thence departing the aforementioned Tilley Morris Road and with the northern line of Hampshire Homes Inc., as recorded in deed book 9377, page 127 of the Mecklenburg County Public Registry and Deerfield Creek Phase 3, Map 2 as recorded in map book 36, page 918 of the Mecklenburg County Public Registry S 45-22-16 W passing a set #5 rebar at 36.07 feet, found #5 rebar at 1407.94 feet, found #5 rebar at 1847.95 feet, found #5 rebar at 1942.95 feet, found #5 rebar at 2037.95 feet, found #5 rebar at 2161.96 feet, found #5 rebar at 2321.97 feet a total distance of 2477.61 feet to a found #5 rebar.

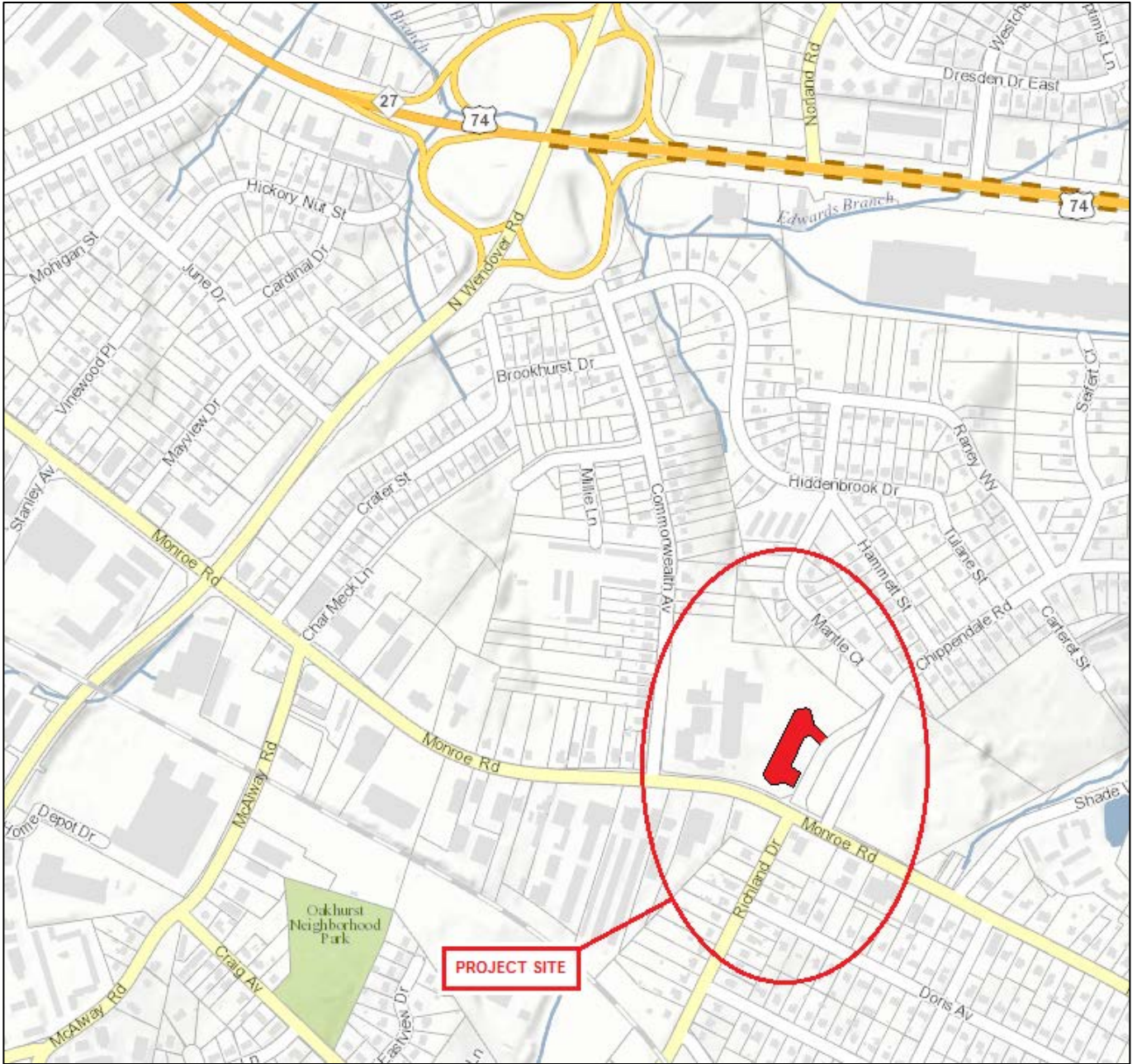
Thence with the line of aforementioned Deerfield Creek subdivision S 40-30-18 E passing a found #5 rebar at 65.52 feet a total distance of 537.10 feet; thence a new line within the property of Marsh Mortgage Co. the following twelve (12) courses and distances: 1) S 49-29-

42 W 210.93 feet to a point 2) with an arc of a circular curve to the right having a radius of 373.00 feet, an arc length of 95.37 feet and a chord bearing and distance of S 02-05-15 W 95.11 feet to a point 3) S 09-24-44 W 106.85 feet to a point 4) S 06-58-27 E 70.88 feet to a point 5) S 04-56-59 W 56.60 feet to a point 6) with an arc of a circular curve to the right having a radius of 198.00 feet an arc length of 38.76 feet and a chord bearing and distance of S 10-33-28 W 38.70 feet to a point 7) with an arc of a circular curve to the right having a radius of 198.00 feet an arc length of 156.62 feet and a chord bearing and distance of S 38-49-34 W 152.57 feet to a point 8) S 22-42-58 E 16.19 feet to a point 9) S 06-21-17 W 112.90 feet to a point 10) S 34-10-00 E 18.79 feet to a point 11) S 71-03-34 W 220.92 feet to a point 12) S 35-43-36 W 35.00 feet to a point; thence northwest on the line of the aforementioned Star City Development Co. Inc. with the following two (2) courses and distances: 1) N 54-16-24 W 1475.87 feet to a set #5 rebar 2) N 54-16-24 W 956.74 feet to a point; thence a new line within the property of Marsh Mortgage Co. the following six (6) courses and distances: 1) with an arc of a circular curve to the right having a radius of 798.00 feet an arc length of 450.53 feet and a chord bearing and distance of N 73-17-40 E 444.57 feet to a point 2) N 89-28-06 E 764.01 feet to a point 3) with an arc of a circular curve to the left having a radius of 732.00 feet an arc length of 235.75 feet and a chord bearing and distance of N 80-14-31 E 234.73 feet to a point 4) with an arc of a circular curve to the left having a radius of 732.00 feet an arc length of 298.96 feet and a chord bearing and distance of N 59-18-55 296.89 feet to a point 5) N 47-36-54 E 1.05 feet to a point 6) N 40-45-21 W 20.05 feet to a point 7) N 47-40-09 E 39.98 feet to a point and place of beginning being 82.28 acres total.

Section 3. Notice of the public hearing shall be published in the *Mecklenburg Times*, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.



Location Map: Remount Road Sidewalk Project (Council District 3)



Location Map: Oakhurst Bus Parking Lot (Council District 5)

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE APPROPRIATING COMMUNITY INVESTMENT FUNDS FOR OAKHURST BUS PARKING LOT IMPROVEMENTS

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$301,485.80 is hereby estimated to be available from the General Capital Investment Fund 4001, Reserve for Potential CIP Needs Project 1400900008 (Funding Source: 3000)

Section 2. That the sum of \$301,485.80 is hereby appropriated to the General Capital Investment Fund 4001, Oakhurst Street Bond Project 6188200001

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

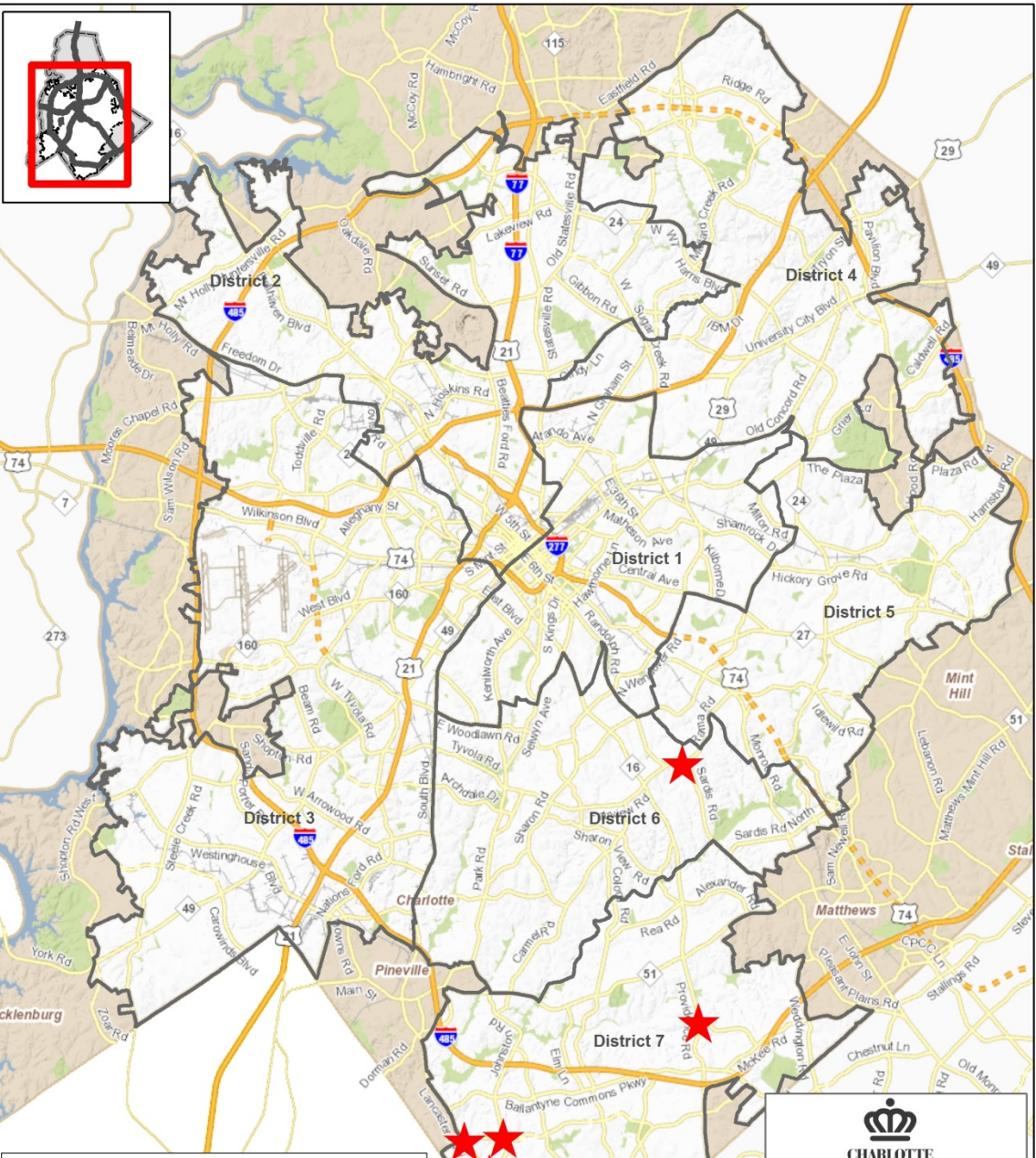
Section 4. All ordinances in conflict with this ordinance are hereby repealed.



Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Traffic Signal Improvements



 Traffic Signal Improvements
 City Council Districts


CHARLOTTE
 TRANSPORTATION
 Planning & Design - GIS
 March 2, 2015
 GIS\RCA\ProjectFiles\
 TrafficSignalImprovements_030215.mxd
 0 1.5 3
 Miles
 Copyright(c) City

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$83,100 FOR TRAFFIC SIGNAL IMPROVEMENTS

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$83,100 hereby estimated to be available from the following private developer sources: VSP1, LLC (\$14,500), Elevation Church (\$50,500), Providence Day School (\$9,100) and 521 Partners, LLC (\$9,000).
- Section 2. That the sum of \$83,100 is hereby appropriated in the General Capital Investment Fund (4001) Developer Contributions Project (4292000018)
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

2015 Bridge Repairs

Bridge #	Repair ID	Route Carried	Route Over	Repair Item	Problem	Preliminary Scope
590020	201500001	Park Rd	Little Sugar Creek	Substructure - Concrete	Spalls/delaminations on caps and columns	Repair spalls/delaminations on caps and columns
590021	201500002	Park Rd	Briar Creek	Deck - Concrete	Spalls on underside of deck	Repair spalls
590138	201500003	East 12th St	Tryon St	Deck - Joint	Joints Damaged/Missing	Repair joint with ELASTOMERIC CONCRETE JOINT
590138	201500004	East 12th St	Tryon St	Deck - Concrete	Spall/broken concrete	Repair spall/broken concrete
590138	201500005	East 12th St	Tryon St	Substructure - Concrete	Spalls/delaminations on caps, curtain walls and columns	Repair spalls/delaminations on caps, curtain walls and columns
590164	201500006	Charlottetown Ave	Little Sugar Creek	Deck - Asphalt/Concrete	Cracks in wearing surface	Seal cracks in asphalt/concrete
590200	201500007	Jonhston Rd	McMullen Creek	Deck - Concrete	Cracks in wearing surface and median	Seal cracks in concrete
590200	201500008	Jonhston Rd	McMullen Creek	Deck - Concrete	Edge spalls along joints and on underside of deck	Repair spalls
590200	201500009	Jonhston Rd	McMullen Creek	Deck - Joint	Edge spalls along joints	Repair joint with ELASTOMERIC CONCRETE JOINT
590210	201500010	Michael Baker Rd	Briar Creek	Deck - Timber	Hole in deck board	Replace deck board
590233	201500011	John Price Rd	Steel Creek	Rail - Steel	Impact damage and incorrect splice	Replace damaged sections and correct splice
590233	201500012	John Price Rd	Steel Creek	Clean & Paint	Paint Failure with surface rust on beam ends	Clean & paint steel beam ends
590234	201500013	Coulwood Dr	Gum Branch	Substructure - Timber	Decayed/missing boards and decayed pile	Replace decayed/missing boards and piles
590234	201500014	Coulwood Dr	Gum Branch	Rail - Steel	Missing guardrail post	Replace missing guardrail post
590234	201500015	Coulwood Dr	Gum Branch	Drift Removal	Drift accumulation in steel beams	Remove drift accumulation
590273	201500016	Rozzelles Ferry Rd	Stewart Creek Tributary	Deck - Asphalt	Cracks in wearing surface	Seal cracks in asphalt
590273	201500017	Rozzelles Ferry Rd	Stewart Creek Tributary	Rail - Steel	Impact damage	Replace damaged sections
590274	201500018	Matheson Ave	Little Sugar Creek	Slope Protection	Streambank failures	Repair streambanks
590365	201500019	Margaret Wallace Rd	Campbell Creek	Deck - Asphalt	Cracks in wearing surface	Seal cracks in asphalt
590365	201500020	Margaret Wallace Rd	Campbell Creek	Sidewalk	Undermined section of sidewalk	Repair sidewalk
590368	201500021	West Trade St	Stewart Creek	Rail - Steel	Impact damage and missing hardware	Replace damaged sections and replace hardware
590370	201500022	Parkway Ave	Lakewood Branch	Clean & Paint	Flaking steel on piles	Clean & paint steel pile ends

590370	201500023	Parkway Ave	Lakewood Branch	Deck - Concrete	Spalls on underside of deck	Repair spalls
590374	201500024	Remount Rd	Norfolk Southern RR	Deck - Joint	Depressed joint material	Repair joint with FOAM JOINT
590374	201500025	Remount Rd	Norfolk Southern RR	Rail - Concrete	Spalls/cracks/delaminations along rails	Repair spalls/delaminations on bridge rails
590374	201500026	Remount Rd	Norfolk Southern RR	Slope Protection	Erosion	Repair areas of erosion
590375	201500027	Clanton Rd	Irwin Creek	Slope Protection	Erosion	Repair areas of erosion
590377	201500028	Remount Rd	Irwin Creek	Deck - Concrete	Spalls/delaminations on underside of deck	Repair spalls/delaminations on underside of deck
590377	201500029	Remount Rd	Irwin Creek	Rail - Concrete	Spalls	Repair spalls
590377	201500030	Remount Rd	Irwin Creek	Substructure - Concrete	Footing & breastwall undermined	Repair undermined sections of footing & breastwall
590378	201500031	Westinghouse Blvd	Norfolk Southern RR/ CATS	Deck - Joint	Failed joint material	Repair joint with FOAM JOINT
590378	201500032	Westinghouse Blvd	Norfolk Southern RR/ CATS	Rail - Concrete	Broken/loose concrete	Repair broken/loose concrete
590378	201500033	Westinghouse Blvd	Norfolk Southern RR/ CATS	Rail - Aluminum	Disconnected sections of railing	Repair rail connections
590380	201500034	Lasalle St	Stewart Creek	Rail - Steel	Incorrect splice	Correct splice
590380	201500035	Lasalle St	Stewart Creek	Asphalt	Cracks and settlement in asphalt	Seal cracks in asphalt
590381	201500036	Paw Creek Rd	Paw Creek	Substructure - Concrete	Spall and void on cap	Repair spall and void on cap
590382	201500037	Cornet Way	Lakewood Branch	Asphalt	Cracks in asphalt	Seal cracks in asphalt
590382	201500038	Cornet Way	Lakewood Branch	Superstructure - Concrete	Spalls on beams	Repair spalls on beams
590382	201500039	Cornet Way	Lakewood Branch	Deck - Concrete	Spalls on edge of deck	Repair spalls on deck
590383	201500040	West Tyvola Rd	Norfolk Southern RR	Deck - Concrete	Spalls on underside of deck	Repair spalls on underside of deck
590383	201500041	West Tyvola Rd	Norfolk Southern RR	Slope Protection	Erosion	Repair areas of erosion
590384	201500042	State St	Stewart Creek	Slope Protection	Erosion	Repair areas of erosion
590385	201500043	Tuckaseegee Rd	Stewart Creek	Rail - Concrete	Spalls, failed repairs and impact damage	Repair spalls/damaged sections of rail
590385	201500044	Tuckaseegee Rd	Stewart Creek	Superstructure - Steel	Loose angle	Repair angle
590385	201500045	Tuckaseegee Rd	Stewart Creek	Substructure - Concrete	Spalls on caps and breastwalls	Repair spalls on caps and breastwalls
590387	201500046	Sharon Rd	Little Sugar Creek	Asphalt	Cracks in asphalt	Seal cracks in asphalt
590387	201500047	Sharon Rd	Little Sugar Creek	Substructure - Concrete	Spall on cap	Repair spall on cap

590387	201500048	Sharon Rd	Little Sugar Creek	Slope Protection	Missing rip-rap	Replace rip-rap
590389	201500049	Fourth St Ext	Irwin Creek	Substructure - Concrete	Missing joint material at wingwalls, wingwalls rotated outwards	Replace joint material and repair wingwalls
590391	201500050	Seneca Place	Little Hope Creek	Superstructure - Concrete	Spalls on beams	Repair spalls on beams
590392	201500051	Tyvola Rd	Little Sugar Creek	Curb & Gutter	Settlement of concrete curb & gutter	Repair areas of settled curb & gutter
590392	201500052	Tyvola Rd	Little Sugar Creek	Deck - Concrete	Spalls/delaminations at rail post connections	Repairs spalls/delaminations on deck
590392	201500053	Tyvola Rd	Little Sugar Creek	Slope Protection	Erosion with undermining	Repair areas of erosion and undermining
590393	201500054	Archdale Dr	Little Sugar Creek	Deck - Joint	Seperation/falling joint material	Repair joint with FOAM JOINT
590393	201500055	Archdale Dr	Little Sugar Creek	Deck - Concrete	Spalls on edge of deck	Repair spalls on deck
590393	201500056	Archdale Dr	Little Sugar Creek	Substructure - Concrete	Spalls on caps and columns	Repair spalls on caps and columns
590393	201500057	Archdale Dr	Little Sugar Creek	Slope Protection	Displaced rip-rap	Repair rip-rap
590393	201500058	Archdale Dr	Little Sugar Creek	Clean & Paint	Paint Failure with surface rust and flaking steel on beams and bearings	Clean & paint beams and bearings
590394	201500059	Brandywine Ave	Little Sugar Creek	Deck - Asphalt	Cracks in asphalt	Seal cracks in asphalt
590394	201500060	Brandywine Ave	Little Sugar Creek	Clean & Paint	Rail has paint failure and surface rust	Clean & paint metal rail sections
590394	201500061	Brandywine Ave	Little Sugar Creek	Superstructure - Concrete	Spalls on beam haunches	Repairs spalls on beams
590394	201500062	Brandywine Ave	Little Sugar Creek	Deck - Concrete	Spalls/delaminations on underside of deck	Repair spalls/delaminations on underside of deck
590395	201500063	Hillside Ave	Little Sugar Creek	Clean & Paint	Steel beams and bearings have paint failure with surface rust and flaking steel	Clean & Paint steel beams and bearings
590395	201500064	Hillside Ave	Little Sugar Creek	Substructure - Concrete	Spalls/delaminations on concrete breastwalls and wingwalls	Repair spalls/delamination on breastwalls and wingwalls
590395	201500065	Hillside Ave	Little Sugar Creek	Rail - Concrete	Spalls on concrete bridge rail	Repair spalls on bridge rail
590395	201500066	Hillside Ave	Little Sugar Creek	Superstructure - Steel	Missing anchor bolt & nut	Replace missing anchor bolt & nut
590396	201500067	Princeton Ave	Little Sugar Creek	Deck - Joint	Edge spalling with separation	Repair joint with FOAM JOINT
590396	201500068	Princeton Ave	Little Sugar Creek	Clean & Paint	Bearing angles exhibit paint failure with surface rust	Clean & paint bearing angles
590396	201500069	Princeton Ave	Little Sugar Creek	Substructure - Concrete	Spalls/delaminations on concrete caps and piles	Repair spalls/delaminations on caps and piles

590397	201500070	East Blvd	Little Sugar Creek	Deck - Concrete	Failed spall repairs on sidewalk	Repair failed spall repairs on sidewalk
590398	201500071	Medical Center Dr	Little Sugar Creek	Deck - Concrete	Spalls/delaminations on underside of deck	Repair spalls/delaminations on underside of deck
590398	201500072	Medical Center Dr	Little Sugar Creek	Substructure - Concrete	Spalls/delaminations on caps and columns	Repair spalls/delaminations on caps and columns
590402	201500073	Kings Dr	C.P.C.C Parking Lot	Deck - Asphalt	Cracks in wearing surface	Repair cracks in wearing surface
590402	201500074	Kings Dr	C.P.C.C Parking Lot	Substructure - Concrete	Spall on concrete cap	Repair spall on concrete cap
590402	201500075	Kings Dr	C.P.C.C Parking Lot	Deck - Concrete	Spalls on underside of deck	Repair spalls on underside of deck
590403	201500076	Central Ave	Independence Blvd, Ramps,Loops	Superstructure - Steel	Sheared anchor bolt	Replace sheared anchor bolt
590408	201500077	East 11th St	Norfolk Southern RR	Substructure - Concrete	Spall on concrete cap	Repair spall on concrete cap
590408	201500078	East 11th St	Norfolk Southern RR	Deck - Concrete	Spalls/delaminations on underside of deck	Repair spall/delamination on underside of deck
590408	201500079	East 11th St	Norfolk Southern RR	Clean & Paint	Paint failure with flaking steel and surface rust	Clean & paint
590408	201500080	East 11th St	Norfolk Southern RR	Slope Protection	Missing rip-rap	Replace rip-rap
590411	201500081	Parkwood Ave	Little Sugar Creek	Culvert - Concrete	Spalls/delaminations on concrete walls	Repair spalls/delaminations on concrete walls
590415	201500082	Moutainbrook Rd	McMullen Creek	Rail - Metal	Missing post and rotated spacer blocks	Replace post and repair spacer blocks
590415	201500083	Moutainbrook Rd	McMullen Creek	Culvert - Concrete	Spall/delamination on concrete top slab	Repair spall/delamination on top slab
590416	201500084	Dalecrest Dr	Irwin Creek	Culvert - Concrete	Scaling/spalling/honeycomb on concrete walls	Repair scaling/spalling/honeycomb on concrete walls
590418	201500085	East 36th St	Little Sugar Creek	Deck - Asphalt	Cracks in wearing surface	Repair cracks in wearing surface
590419	201500086	Randolph Rd	Briar Creek	Substructure - Concrete	Spalls/delaminations on concrete columns	Repair spalls/delaminations on concrete columns
590419	201500087	Randolph Rd	Briar Creek	Slope Protection	Erosion and missing mortar	Repair erosion and missing mortar
590420	201500088	Arborway Ln	McMullen Creek	Substructure - Timber	Decayed boards on wingwall	ReplacedDecayed boards on wingwall
590420	201500089	Arborway Ln	McMullen Creek	Slope Protection	Missing stones in gabion wall, gabion wall failure	Replace missing stones in gabion wall, repair gabion wall failure
590420	201500090	Arborway Ln	McMullen Creek	Culvert - Concrete	Spall on concrete wall	Repair spall on concrete wall
590421	201500091	Fairview Rd	McMullen Creek	Rail - Steel	Impact damage on guardrail	Repair impact damage on guardrail
590421	201500092	Fairview Rd	McMullen Creek	Culvert - Concrete	Spalls on concrete walls and wingwall	Repair spalls on concrete walls and wingwall

590422	201500093	Kentbrook Dr	Little Sugar Creek	Superstructure - Concrete	Spalls on beams	Repair spalls on beams
590422	201500094	Kentbrook Dr	Little Sugar Creek	Substructure - Concrete	Undermined section of footing	Repair undermined section of footing
591164	201500095	Berryhill Rd	Briar Creek Tributary	Culvert - Steel	Corrosion holes in barrel	Repair corrosion holes in barrel
591168	201500096	Saxonbury Rd	Clark Creek	Rail - Steel	Impact damage to steel guardrail	Repair damaged steel guardrail
591314	201500097	Crump Rd	Norfolk Southern RR/ CATS	Deck joints	Depressed joint material with gaps	Replace joints
591315	201500098	Linda Lake Dr	Linda Lake	Culvert - Concrete	Spalls on headwalls	Repair spalls on headwalls
591315	201500099	Linda Lake Dr	Linda Lake	Rail - Steel	Missing bolts on bridge rail post with incorrect splice	Replace missing bolts on bridge rail post and repair incorrect splice
COC002	201500100	Pedestrian Walkway	Gum Branch	Slope Protection	Missing rip rap with void at wingwall	Replace missing rip rap and void at wingwall
COC004	201500101	Pedestrian Walkway	Little Hope Creek	Utility	Loose cover plate with missing bolts	Repair loose cover plate with missing bolts
COC004	201500102	Pedestrian Walkway	Little Hope Creek	Substructure - Concrete	Void under cap	Repair void under cap
COC004	201500103	Pedestrian Walkway	Little Hope Creek	Clean & Paint	Paint failure with surface rust on handrails	Clean and paint handrail
COC006	201500104	Pedestrian Walkway	Taggart Creek	Clean & Paint	Paint failure with surface rust on handrails	Clean and paint handrail
COC013	201500105	Pedestrian Walkway	Little Sugar Creek	Clean & Paint	Paint failure with surface rust on handrails and bearings	Clean and paint handrail and bearing
COC014	201500106	Colony Rd	Branch of Briar Creek	Clean & Paint	Paint failure with surface rust on handrails	Clean and paint handrail
COC015	201500107	Masonic Dr	Briar Creek Tributary	Rail - Steel	Impact damage to steel guardrail	Repair damaged steel guardrail
COC018	201500108	Shanon House Dr	Briar Creek	Culvert - Concrete	Spalls on walls with exposed reinforcing	Repair spalls on walls
COC027	201500107	Canon Ave	Derita Branch	Sidewalk	Sidewalk undermined	Repair undermined sidewalk
COC027	201500108	Canon Ave	Derita Branch	Clean & Paint	Paint failure with section loss on beams	Clean and paint beams
COC027	201500109	Canon Ave	Derita Branch	Substructure - Concrete	Retaining wall failure	Repair retaining wall
COC036	201500110	Ruth Dr	Briar Creek	Culvert - Concrete	Spalls on walls with exposed reinforcing	Repair spalls on walls
COC037	201500111	Cinderella Rd	Little Sugar Creek	Clean & Paint	Paint failure with surface rust on handrails	Clean and paint handrail
COC037	201500112	Cinderella Rd	Little Sugar Creek	Culvert - Steel	Corrosion holes in barrel	Repair corrosion holes in barrel

COC039	201500113	Grafton Ave	Briar Creek Tributary	Culvert - Concrete	Spalls on walls with exposed reinforcing	Repair spalls on walls
COC046	201500114	Claude Freeman Dr	Unnamed Tributary	Culvert - Concrete	Spalls on headwalls	Repair spalls on headwalls
COC049	201500115	Hubbard Rd	Unnamed Tributary	Culvert - Steel	Gaps/void in barrel with undermining	Repair gaps in barrel and undermining
COC052	201500116	Fox Point Dr	Mallard Creek Tributary	Sidewalk - Repair	Sidewalk undermined	Repair undermined sidewalk
COC052	201500117	Fox Point Dr	Mallard Creek Tributary	Clean & Paint	Paint failure with surface rust on handrails and loose	Clean and paint handrails and repair
COC054	201500118	Nevin Rd	Irwin Creek	Rail - Steel	Impact damage to steel guardrail and termination	Repair damaged steel guardrail and termination
COC056	201500119	Park Rd	Dairy Branch	Rail - Steel	Impact damage to steel guardrail	Repair damaged steel guardrail
COC056	201500120	Park Rd	Dairy Branch	Clean & Paint	Paint failure with surface rust on handrails	Clean and paint handrail

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$141,261.60 FOR THE CONTRACT WITH STONE RESTORATION, LLC FOR CONCRETE REPAIR WORK ON THE TERMINAL RAMP

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$141,261.60 is hereby appropriated from Aviation Discretionary Fund for the contract with Stone Restoration, LLC

Section 2. That the sum of \$141,261.60 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6072
Project	4020901533
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$117,377.64 FOR THE CONTRACT WITH QUINN SALES DBA CUSTOM BUILDINGS, INC. FOR THE ADDITIONAL WORK CORPORATE HANGAR RENOVATIONS

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$117,377.64 is hereby appropriated from Aviation Discretionary Fund for the contract with Quinn Sales dba Custom Building Systems, Inc.

Section 2. That the sum of \$117,377.64 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6060
Project	4020906342
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Water Quality Optimization Study - Map

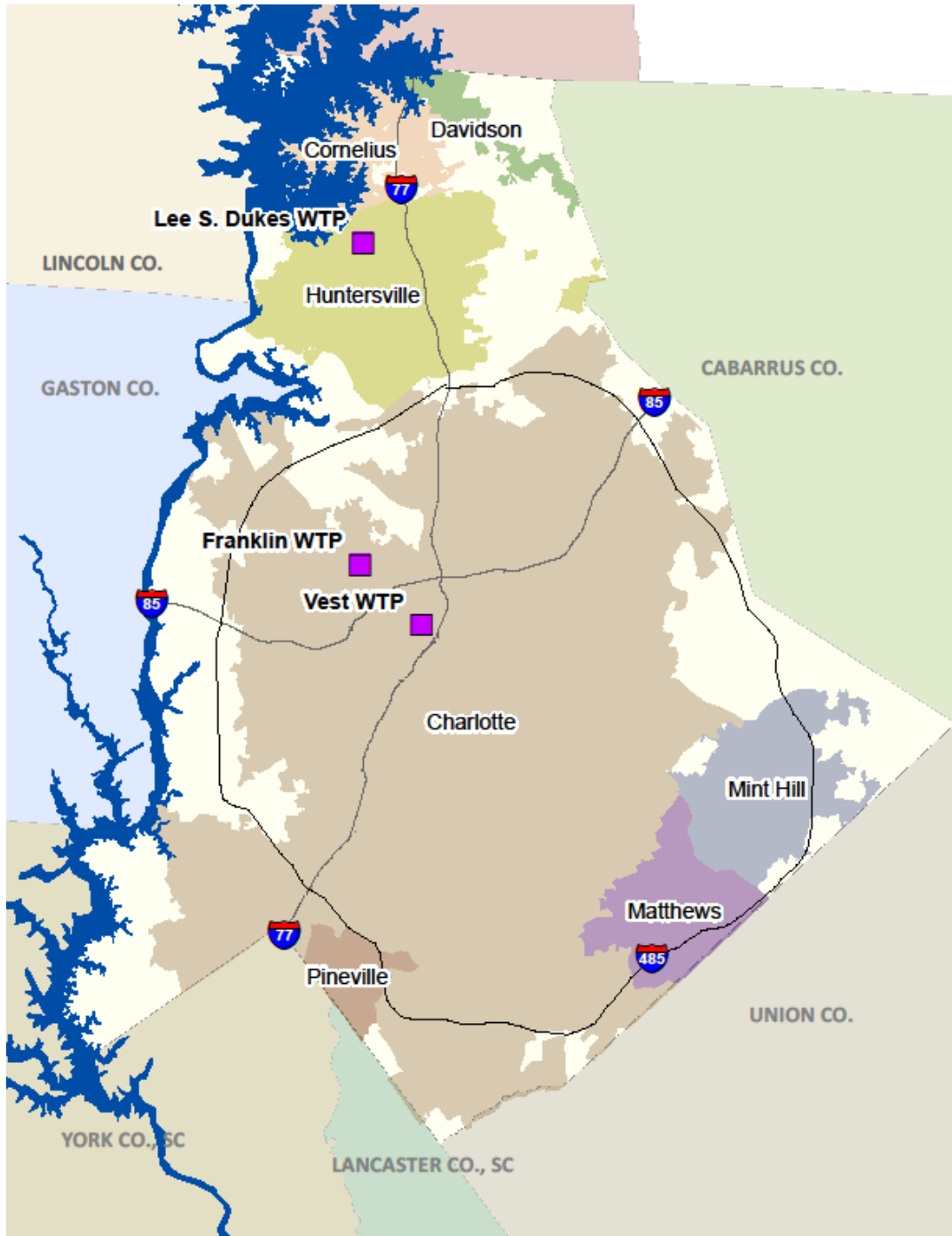


Exhibit - A (March 23, 2015 Council meeting)

computers =	809
laptops =	79
monitors =	152
other (keyboards, drive trays, phones, etc.) =	448
printers/copiers/scanners =	81
servers =	52
televisions =	23
	<u>1644</u> items

CHARLOTTE CITY COUNCIL

Resolution Authorizing Donation of Personal Property

Whereas, North Carolina G.S. 160A-280 allows a city to donate any personal property that the governing board deems to be surplus, obsolete, or unused to a nonprofit organization and;

Whereas, the City Manager has recommended that the property listed on the attached Exhibit A (the “Property”) be declared as surplus; and

Whereas, the City Manager recommends that the Property be donated to Goodwill Industries of the Southern Piedmont; and

Whereas, City staff posted a public notice of the proposed donation at least five days prior to the adoption of this resolution;

Be it resolved, by the Charlotte City Council that the Property described on Exhibit A is declared surplus and that the City Manager or his designee is authorized to donate such Property to Goodwill Industries of the Southern Piedmont.

Adopted on this _____ day of _____, 2015

CERTIFICATION

EQUIP.#	YEAR	MAKE	MODEL	DESCRIPTION	SERIAL NUMBER	Mileage/ Hrs	REMOVAL REASON
309	2001	OPTIMA	AH-281SB	Trolley	1C9S2HFS11W535230	171755	Age, mileage, and repairs
312	2001	OPTIMA	AH-281SB	Trolley	1C9S2HFS71W535233	163056	Age, mileage, and repairs
313	2003	OPTIMA	AH-281SB	Trolley	1Z9S2HSS93W216281	135226	Age, mileage, and repairs
892	2000	NOVA	FLOOR FLOOR	CATS BUS	2NVYL82P0Y3000041	644907	Age, mileage, and repairs
67282	1993	FORD	F250	PICKUP TRUCK	1FTHF25H3PNA67412	25209	Bad Engine
67936	1994	FORD	6610	TRACTOR	BD51735	3862 H	Weak Engine
70262	1995	FORD	E250	VAN	1FTHE24H75HB18535	145798	Bad Steering
70600	1996	FORD	F150	PICKUP TRUCK	1FTEF15N0TLC06825	135369	Bad Engine
71101	1997	FORD	F550	TRUCK	1FDLF47G3VEB83339	106637	Bad Engine
71486	1998	FORD	E250	VAN	1FTNE24L3VHB55210	89921	Bad Engine
72556	2000	NOVA		BUS	2NVYL82P8Y3000040	629798	Bad Engine
72558	2000	NOVA		BUS	2NVYL82P2Y3000042	25489	Bad Engine
74650	2003	GILLIG		BUS	15GGE271631090756	542929	Bad Engine
74652	2003	GILLIG		BUS	15GGE271X31090758	387589	Bad Engine
75253	2004	GILLIG		BUS	15GGE291341090731	63755	Bad Engine
75467	2004	ELDORADO	EZ RIDER II	BUS	1N9FMAC685C084076	130124	Bad Engine
76157	2005	ELDORADO	EZ RIDER II	BUS	1N9FMAC666C084028	30420	Bad Engine
76693	2006	FORD	F250	PICKUP TRUCK	1FDNF20507EA60011	50083	Bad Engine
76990	2007	ELKHARTCOACH	E450	BUS	1FDXE45P07DA56208	249029	Bad Engine
76991	2007	ELKHARTCOACH	E450	BUS	1FDXE45P47DA59094	258381	Bad Engine
78008	2008	FORD	ESCAPE	SUV	1FMCU02ZX8KE10426	89651	Bad Engine
78016	2008	ELKHARTCOACH	E450	BUS	1FD4E45P68DB51750	157160	Bad Engine
AIRPORT	1983	CATERPILLAR	D6D	BULLDOZER	04X09147	2337 H	Bad Transmission
AIRPORT	1995	HUDSON	10,000 LBS	TRAILER	10HHSE180S1000727		Bent Frame
CTA008	2004	FORD	TAURUS SW	MID SIZE STATION WAGON	1FAPP58U44A179837	149719	Age, mileage, and repairs
CTA092	2006	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W66X103604	130693	Age, mileage, and repairs
CTA101	2006	FORD	ESCAPE HYBRID	COMPACT SUV HYBRID	1FMYU96H26KB36373	90004	Age, mileage, and repairs
CTB159	2004	CHRYSLER	TOWN & COUNTRY	PARATRANSIT MINIVAN	2C4GP54L24R534219	131323	Age, mileage, and repairs
CTB163	2005	CHRYSLER	TOWN & COUNTRY	PARATRANSIT MINIVAN	2C4GP54L75R313376	121702	Age, mileage, and repairs
CTJ116	1985	FORD	F-800	CRANE TRUCK	1FDPK84N1FVA24375	25189	**Scheduled for Decommission
DTB168	2002	DODGE	CARAVAN	PARATRANSIT MINIVAN	2B4GP54L82R728490	85676	Age, mileage, and repairs
DTB169	2002	DODGE	CARAVAN	PARATRANSIT MINIVAN	2B4GP54LX2R728491	103584	Age, mileage, and repairs
DTB170	2002	DODGE	CARAVAN	PARATRANSIT MINIVAN	2B4GP54L12R728492	95176	Age, mileage, and repairs
DTB183	2003	CHRYSLER	TOWN & COUNTRY	PARATRANSIT MINIVAN	2C4GP44L03R278316	117849	Age, mileage, and repairs
DTB184	2003	CHRYSLER	TOWN & COUNTRY	PARATRANSIT MINIVAN	2C4GP44L23R278317	93562	Age, mileage, and repairs
DTB249	2008	CHEVROLET	C-4500	PARATRANSIT BUS	1GBE4V1908F406278	211017	**Scheduled for Decommission
EDA156	2001	CHEVROLET	SUBURBAN	FULL SIZE SUV	1GNFK16T11J283457	91000	**Scheduled for Decommission
EDA157	2002	CHEVROLET	SUBURBAN	FULL SIZE SUV	3GNGK26U82G318761	89584	**Scheduled for Decommission
F71480	1999	SPARTAN	GLADIATOR	FIRE PUMPER TRUCK	4Z36ESEB3XR861151	172403	**Scheduled for Decommission
F72063	2000	SPARTAN	GLADIATOR	FIRE PUMPER TRUCK	4Z36ESEB1YRG64226	144828	**Scheduled for Decommission
F72672	2001	FREIGHTLINER	RESERVE ENGINE 86	FIRE PUMPER TRUCK	4Z3AAACG01RH35288	124620	**Scheduled for Decommission
F74223	2003	SPARTAN	GLADIATOR	FIRE LADDER TRUCK	4S7AW2F963C043943	41023	Wrecked
FDA077	2002	FORD	TAURUS	MID SIZE SEDAN	1FAPP52UX2A141518	98765	Age, mileage, and repairs
FDA142	2002	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U12A194379	61102	**Scheduled for Decommission
FDA147	2003	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U63G164938	99569	**Scheduled for Decommission
FDA149	2003	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U23A209974	120329	**Scheduled for Decommission
FDA150	2004	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U94A139696	97280	Age, mileage, and repairs
FDA152	2004	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U24A139698	95705	**Scheduled for Decommission
FDA159	2005	FORD	TAURUS	MID SIZE SEDAN	1FAPP53U95A267811	83426	**Scheduled for Decommission
FDA161	2005	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W05X136810	110136	**Scheduled for Decommission
FDA169	2006	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W16X134842	143189	**Scheduled for Decommission
FDA196	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V08X168829	125769	**Scheduled for Decommission
FDB070	2002	FORD	E-350	CARGO VAN	1FTSE34F72HA04092	102863	**Scheduled for Decommission
FDB071	2002	FORD	E-350	CARGO VAN	1FTSE34F92HA04093	127014	Age, mileage, and repairs
FDB072	2002	CHEVROLET	G-3500 (CHEV)	VAN	1GAHG39R321151891	99898	**Scheduled for Decommission
FMX100	1985	FORD	F-350	TOW TRUCK	1FDJF3715FNA38138	86908	Age, mileage, and repairs
LMA154	2006	HONDA	CIVIC HYBRID	SMALL SEDAN HYBRID	JHMFA36286S003807	132332	**Scheduled for Decommission
LMD135	1990	CHEVROLET	C-3500	DUMP TRUCK	1GBHC34KXLE207191	59857	**Scheduled for Decommission
LMD207	1994	FORD	F-350	DUMP TRUCK	1FDJF37H3REA18097	62024	**Scheduled for Decommission
LMD413	1989	FORD	F-600	DUMP TRUCK	1FDWK64P9KVA57717	47080	**Scheduled for Decommission
LMJ216	1990	FORD	F-450	DUMP TRUCK	2FDLF47G3LCA96074	77017	**Scheduled for Decommission
LMU453	2000	FORD	F-250 C/C	PICKUP TRUCK	1FTNW20L8YEB04955	90519	**Scheduled for Decommission
NDA028	2001	FORD	TAURUS	MID SIZE SEDAN	1FAPP522X1A266418	47828	**Scheduled for Decommission
NDA062	2001	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U91A154839	101947	**Scheduled for Decommission
NDA064	2001	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U71A154838	149446	**Scheduled for Decommission

EQUIP.#	YEAR	MAKE	MODEL	DESCRIPTION	SERIAL NUMBER	Mileage/ Hrs	REMOVAL REASON
NDU001	2003	FORD	F-150	PICKUP TRUCK	2FTRF17223CB12170	113027	Age, mileage, and repairs
NDU003	2004	FORD	F-150	PICKUP TRUCK	2FTRF17254CA19497	129386	**Scheduled for Decommission
NDU004	2005	FORD	F-150	PICKUP TRUCK	1FTRF12225NA47115	159771	**Scheduled for Decommission
NDU006	2005	FORD	F-150	PICKUP TRUCK	1FTRF12225NA99151	163868	**Scheduled for Decommission
NDU013	2006	FORD	F-150	PICKUP TRUCK	1FTRF12246NA86483	136127	**Scheduled for Decommission
NDU015	2006	FORD	F-150	PICKUP TRUCK	1FTRF12286NA86485	153244	**Scheduled for Decommission
NDU016	2006	FORD	F-150	PICKUP TRUCK	1FTRF122X6NA86486	138558	**Scheduled for Decommission
PDA034	2005	CHEVROLET	TAHOE	FULL SIZE SUV	1GNEK13T85R229595	123646	Age, mileage, and repairs
PDA055	2007	FORD	EXPLORER	MID SIZE SUV	1FMEU63897UB53599	121216	**Scheduled for Decommission
PDA060	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71VX8X122246	115689	Age, mileage, and repairs
PDA064	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W07X158910	71122	Age, mileage, and trans
PDA065	2005	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W15X179441	77696	Age, mileage, and repairs
PDA067	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W77X117917	108853	Age, mileage, and repairs
PDA088	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV6AX135594	130210	**Scheduled for Decommission
PDA092	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553489171414	105383	Age, mileage, and repairs
PDA098	2005	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W55X179443	97401	Age, mileage, and repairs
PDA112	2007	FORD	EXPLORER	MID SIZE SUV	1FMEU63887UA97087	117979	Age, mileage, and repairs
PDA115	2009	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS57M69119835	103021	Age, mileage, and repairs
PDA131	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV8AX135595	138955	Age, mileage, and repairs
PDA144	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BVXAX135596	105548	Age, mileage, and repairs
PDA146	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V38X122251	83588	Age, mileage, and repairs
PDA152	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V78X142678	138460	Age, mileage, and repairs
PDA156	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV8AX135600	101940	Age, mileage, and repairs
PDA160	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V98X142679	135360	Age, mileage, and repairs
PDA161	2007	FORD	EXPLORER	MID SIZE SUV	1FMEU63867UA97086	93947	Age, mileage, and repairs
PDA168	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71WX7X158915	66664	**Scheduled for Decommission
PDA169	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V29X140346	101141	Age, mileage, and repairs
PDA178	2005	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W75X180335	113202	Age, mileage, and repairs
PDA191	2008	FORD	EXPLORER	MID SIZE SUV	1FMEU73848UA57337	136347	**Scheduled for Decommission
PDA195	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V69X140348	131964	**Scheduled for Decommission
PDA209	2003	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W13X192235	81203	Age, mileage, and repairs
PDA218	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553389172862	104154	Age, mileage, and repairs
PDA233	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553389174675	131479	Age, mileage, and repairs
PDA249	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553489176029	122470	**Scheduled for Decommission
PDA250	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV0AX135610	132123	Age, mileage, and repairs
PDA263	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV2AX105721	113431	Age, mileage, and repairs
PDA267	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553489174961	94529	Age, mileage, and repairs
PDA279	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W97X158923	85866	Age, mileage, and repairs
PDA299	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V08X122269	114549	Age, mileage, and repairs
PDA305	2006	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W76X103630	90458	Age, mileage, and trans
PDA311	2006	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W46X103584	69055	Wrecked
PDA336	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV9AX117199	108104	Wrecked
PDA341	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV3BX118575	125073	high mileage and multiple repairs needed
PDA343	2002	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71WX2X115183	83539	Age, mileage, and repairs
PDA354	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V18X167401	139726	**Scheduled for Decommission
PDA377	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV3AX105727	96532	Age, mileage, and trans
PDA392	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V98X125624	123727	Age, mileage, and repairs
PDA393	2005	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV2AX135625	124589	**Scheduled for Decommission
PDA397	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71VX8X125633	124925	**Scheduled for Decommission
PDA414	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V49X132104	61662	Wrecked
PDA416	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV7BX118577	110244	high mileage and multiple repairs needed
PDA425	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V88X125629	108113	Age, mileage, and trans
PDA426	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V89X132106	129312	Age, mileage, and trans
PDA449	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV3AX105730	115917	Age, mileage, and trans
PDA451	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V68X125631	94697	Age, mileage, and trans
PDA465	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV5AX105731	133300	Age, mileage, and repairs
PDA466	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71W37X158934	143154	Age, mileage, and repairs
PDA485	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BVXBX118587	121157	high mileage and multiple repairs needed
PDA486	2011	DODGE	CHARGER	FULL SIZE SEDAN	2B3CL1CG6BH556560	51129	Wrecked-Undercarrage
PDA487	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V98X125638	109535	Age, mileage, and repairs
PDA498	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V28X125643	118250	Age, mileage, and repairs
PDA509	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV6AX117211	113220	Age, mileage, and repairs
PDA5100	2003	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WF55K939238626	136724	Age, mileage, and repairs
PDA511	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV0AX105734	116348	Age, mileage, and repairs
PDA5125	2004	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WF52K049264621	145000	Age, mileage, and repairs

EQUIP.#	YEAR	MAKE	MODEL	DESCRIPTION	SERIAL NUMBER	Mileage/ Hrs	REMOVAL REASON
PDA5165	2006	FORD	ESCAPE HYBRID	COMPACT SUV HYBRID	1FMYU96H86KA49223	106761	Age, mileage, and repairs
PDA517	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V99X132115	80270	Age, mileage, and repairs
PDA5170	2005	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WF52K259374569	101906	Age, mileage, and repairs
PDA5174	2005	HONDA	CIVIC HYBRID	SMALL SEDAN HYBRID	JHMES96615S025953	111334	Age, mileage, and repairs
PDA5208	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551269316753	101579	Age, mileage, and repairs
PDA5222	2007	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS55RX79254588	118827	Age, mileage, and repairs
PDA5278	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS55388922462	125203	Age, mileage, and repairs
PDA528	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAPP71V18X125648	106923	Age, mileage, and repairs
PDA5281	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553789225918	139061	Age, mileage, and repairs
PDA530	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V19X132125	106670	Age, mileage, and repairs
PDA5314	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553081237911	102479	Age, mileage, and repairs
PDA5315	2008	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS553581241386	108314	Age, mileage, and repairs
PDA533	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71VX8X125650	90096	Age, mileage, and repairs
PDA539	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V98X125655	119555	Age, mileage, and repairs
PDA556	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V29X132117	101941	Age, mileage, and repairs
PDA563	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V29X132120	124530	**Scheduled for Decommission
PDA576	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV0BX118596	126067	high mileage and costly repair needed
PDA581	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV2BX118597	137825	high mileage and multiple repairs needed
PDA584	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V28X167391	137225	Age, mileage, and trans
PDA586	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V88X167394	106219	Age, mileage, and repairs
PDA587	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V38X167397	92430	Wrecked
PDA589	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV9BX118600	60552	Wrecked
PDA597	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV6AX105740	146340	Wrecked
PDA601	2009	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAHP71V99X132129	102525	Age, mileage, and trans
PDA613	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BVXAX105742	122942	Age, mileage, and repairs
PDA629	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V28X167388	107410	Age, mileage, and repairs
PDA645	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551469422198	101998	Age, mileage, and repairs
PDA648	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V08X167406	135410	Age, mileage, and repairs
PDA669	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W27X116304	84428	Age, mileage, and repairs
PDA675	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W47X116319	132185	Age, mileage, and repairs
PDA679	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551269423995	99198	Age, mileage, and repairs
PDA680	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V58X167384	95059	Age, mileage, and repairs
PDA681	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V78X167385	92546	Age, mileage, and trans
PDA688	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551269422958	98000	Age, mileage, and repairs
PDA692	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551169424670	116312	Age, mileage, and repairs
PDA719	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV0AX105751	133550	Age, mileage, and repairs
PDA726	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551269425701	85614	Age, mileage, and repairs
PDA764	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551769426004	93494	**Scheduled for Decommission
PDA776	2010	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV8AX105755	115335	Age, mileage, and repairs
PDA780	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W87X117912	119726	Age, mileage, and repairs
PDA781	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551969423931	107481	Age, mileage, and repairs
PDA831	2006	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WS551969424352	121512	Age, mileage, and repairs
PDA835	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71WX7X116325	97913	Age, mileage, and repairs
PDA840	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V58X170544	119509	Age, mileage, and repairs
PDA841	2008	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71V98X170546	127214	Age, mileage, and repairs
PDA853	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71WX7X101727	126993	**Scheduled for Decommission
PDA856	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W97X101735	92059	Age, mileage, and repairs
PDA876	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W17X101762	124533	Wrecked-Front End
PDA918	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W77X101751	119922	Age, mileage, and repairs
PDA953	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV7BX118644	94553	Wrecked-Front end
PDA958	2007	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FAFP71W37X101729	112307	Age, mileage, and trans
PDA962	2011	FORD	CROWN VICTORIA	FULL SIZE SEDAN	2FABP7BV2BX118602	116854	Wrecked-Front end
PDA984	2004	CHEVROLET	IMPALA	MID SIZE SEDAN	2G1WF55K249410836	111984	Wrecked-Front end
PDU217	2002	FORD	F-250 C/C	PICKUP TRUCK	1FTNW21S62EB91753	109419	**Scheduled for Decommission
PDU7001N	1995	CHEVROLET	K-1500 EXT	PICKUP TRUCK	2GCEK19K2S1305114	130603	Age, mileage, and repairs
PDY122	2003	TRITON	UT-88	FLAT BED TRAILER	4TCSU10483H883828		**Scheduled for Decommission
PLA008	1999	CHEVROLET	BLAZER	MID SIZE SUV	1GNDT13W5XK238138	94016	**Scheduled for Decommission
PLA009	1993	CHEVROLET	CAVALIER	SMALL SEDAN	1G1JC8442P7254293	102477	**Scheduled for Decommission
SMA105	2005	FORD	ESCAPE HYBRID	COMPACT SUV HYBRID	1FMYU96HX6KB36377	116287	**Scheduled for Decommission
SMD306	1995	FORD	F-800	DUMP TRUCK	1FDWF80CXSA39990	109431	**Scheduled for Decommission
SMD451	2001	FREIGHTLINER	FL80	DUMP TRUCK	1FVHBXAK61HJ47260	106345	Age, mileage, and repairs
SMD451	2001	FREIGHTLINER	FL80	DUMP TRUCK	1FVHBXAK61HJ47260	106345	**Scheduled for Decommission
SMD479	2000	FREIGHTLINER	FL80	DUMP TRUCK	1FVXJBB7YHG12619	118474	**Scheduled for Decommission
SME613	2001	GRADALL	XL4100	TRUCK MOUNTED EXCAVATOR	0414537	40679	**Scheduled for Decommission
SMJ200	2004	STERLING	LT7500	CATCH BASIN CLEANER TRUCK	2FZHATAK14AL75880	71129	**Scheduled for Decommission

EQUIP.#	YEAR	MAKE	MODEL	DESCRIPTION	SERIAL NUMBER	Mileage/ Hrs	REMOVAL REASON
SMJ296	2003	FREIGHTLINER	FL80	POT HOLE PATCH TRUCK	1FVHBXAK73DM02430	117434	Age, mileage, and repairs
SMJ297	2005	INTERNATIONAL	4300 SBA	POT HOLE PATCH TRUCK	1HTMMAAL75H690085	79696	Age, mileage, and repairs
SMU120	2002	FORD	F-350 C/C	UTILITY TRUCK	1FDWW36S72EB36680	150103	**Scheduled for Decommission
SMU164	2001	FORD	F-350 C/C	UTILITY TRUCK	1FDWW36S81EC50606	138279	**Scheduled for Decommission
SMU186	2001	CHEVROLET	C-1500	PICKUP TRUCK	1GCEC14V71Z264483	88119	**Scheduled for Decommission
SMY506	1987	HUDSON	HSE12	FLAT BED TRAILER	10HHTD2A3H1000013		Age, mileage, and repairs
SMY509	1990	HUDSON	HD10	FLAT BED TRAILER	10HHTD2A3L1000019		**Scheduled for Decommission
SNP129	2007	AMERICAN LAFRAN	CONDOR(ALF)	AUTOMATED REFUSE TRUCK	5SXHANCY78RZ61841	157122	**Scheduled for Decommission
SNP611	2003	CRANE CARRIER	LET2-45	AUTOMATED REFUSE TRUCK	1CYCCM4883T045961	162181	**Scheduled for Decommission
SNP640	2006	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	1FVHFCY26RW94388	148230	**Scheduled for Decommission
SNP652	2007	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	5SXHANCY27RZ20435	88998	**Scheduled for Decommission
SNP661	2008	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	5SXHANCY48RZ61831	139579	**Scheduled for Decommission
SNP662	2008	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	5SXHANCY68RZ61832	139987	**Scheduled for Decommission
SNP663	2008	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	5SXHANCY88RZ61833	140225	**Scheduled for Decommission
SNP701	2008	FREIGHTLINER	CONDOR	AUTOMATED REFUSE TRUCK	5SXHANCYX8RZ61834	156673	**Scheduled for Decommission
SNP829	2010	AUTOCAR	XPEDITOR	AUTOMATED REFUSE TRUCK	5VCACRLE0AH211535	79835	**Scheduled for Decommission
SNU064	2003	FORD	F-150	PICKUP TRUCK	1FTRF17W83NB93379	125873	Wrecked-Front
SPU803	1993	CHEVROLET	C-3500	PICKUP TRUCK	1GCHC34J7PE153387	100558	Age, mileage, and repairs
SSS276	2004	FREIGHTLINER	FC80	VACUUM STREET SWEEPER TRUCK	1FVAB6BV74DM92250	61315	Age, mileage, and repairs
SSU043	2004	FORD	F-150	PICKUP TRUCK	2FTRF17234CA13374	140640	**Scheduled for Decommission
SSU044	2005	FORD	F-250	PICKUP TRUCK	1FTNF20575EA93332	150073	**Scheduled for Decommission
TEU002	1999	FORD	RANGER	PICKUP TRUCK	1FTYR14V5XTA39440	115649	**Scheduled for Decommission
TMA003	2001	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U91A158504	87593	**Scheduled for Decommission
TOA019	1998	FORD	TAURUS	MID SIZE SEDAN	1FAPP52U2WA195322	64919	**Scheduled for Decommission
TOJ476	1997	FORD	F-250	UTILITY TRUCK	1FDHF25H6VEB74088	123880	**Scheduled for Decommission
TOJ493	2001	FORD	F-350 C/C	UTILITY TRUCK	1FDWW36S01EC59977	189910	**Scheduled for Decommission
TOJ500	2006	FORD	F-250	UTILITY TRUCK	1FDNF21586EC67288	104736	**Scheduled for Decommission
TOJ501	2006	FORD	F-250	UTILITY TRUCK	1FDNF20586EC67289	132307	**Scheduled for Decommission
TSJ415	2005	CHEVROLET	K-2500 EXT	UTILITY TRUCK	1GBHK29U45E223901	166333	**Scheduled for Decommission
UAU294	2004	FORD	F-150	PICKUP TRUCK	2FTRF17244CA21757	95721	**Scheduled for Decommission
UCJ210	2002	CHEVROLET	C-3500	UTILITY TRUCK	3GBKC34F31M106199	155607	Age, mileage, and repairs
UCU297	2004	FORD	F-150	PICKUP TRUCK	2FTRF17284CA69651	159677	Age, mileage, and repairs
UCU312	2009	FORD	F-150	PICKUP TRUCK	1FTRF12W99KA75066	133156	**Scheduled for Decommission
UCU507	2008	FORD	RANGER	PICKUP TRUCK	1FTYR10U58PA77791	113355	**Scheduled for Decommission
UDB717	2006	DODGE	SPRINTER (DG)	CARGO VAN	WD0PD544X65962015	64062	**Scheduled for Decommission
UDC207	2001	SULLIVAN	250 CFM	TRAILER MOUNTED COMPRESSOR	21005	837 H	**Scheduled for Decommission
UDC209	2001	SULLIVAN	250 CFM	TRAILER MOUNTED COMPRESSOR	20847	1435 H	**Scheduled for Decommission
UDC936	1998	INGERSOL RAND	IRC	TRAILER MOUNTED COMPRESSOR	301909UFJ222	82 H	**Scheduled for Decommission
UDC937	1999	INGERSOL RAND	IRC	TRAILER MOUNTED COMPRESSOR	301911UFJ222	513 H	**Scheduled for Decommission
UDC938	2002	SULLIVAN	250 CFM	TRAILER MOUNTED COMPRESSOR	21711	938 H	**Scheduled for Decommission
UDD204	2002	FREIGHTLINER	FL70	DUMP TRUCK	1FVABTAK23HL00293	154148	Age, mileage, and repairs
UDD316	2003	FREIGHTLINER	M2106	DUMP TRUCK	1FVACXAK93HL88067	145978	Age, mileage, and repairs
UDD323	2004	FREIGHTLINER	M2106	DUMP TRUCK	1FVACXAK24HN08437	51197	Age, mileage, and repairs
UDD323	2004	FREIGHTLINER	M2106	DUMP TRUCK	1FVACXAK24HN08437	62371	**Scheduled for Decommission
UDD604	2006	FORD	F-650	DUMP TRUCK	3FRWF65S16V372116	126184	**Scheduled for Decommission
UDH611	1998	NEW HOLLAND	555E (NH)	WHEELED LOADER/BACKHOE	31007090	5833 H	**Scheduled for Decommission
UDH612	1998	FORD	555CP2	WHEELED LOADER/BACKHOE	31012600	5968 H	**Scheduled for Decommission
UDH627	2003	JOHN DEERE	410G	WHEELED LOADER/BACKHOE	T0410GX911144	7547 H	**Scheduled for Decommission
UDJ819	1989	FORD	FT900	CRANE TRUCK	1FDYL90A1LVA08506	51078	**Scheduled for Decommission
UDJ822	1998	INTERNATIONAL	4700	UTILITY TRUCK	1HTSCAAN9WH517990	87254	**Scheduled for Decommission
UDJ823	1998	INTERNATIONAL	4700	UTILITY TRUCK	1HTSCAAN0WH517991	90455	**Scheduled for Decommission
UDJ831T	2001	INTERNATIONAL	4700	UTILITY TRUCK	1HTSCAAN01H332901	92289	**Scheduled for Decommission
UDJ850	2005	FORD	F-350 C/C	UTILITY TRUCK	1FDWW36Y85EA78751	162512	**Scheduled for Decommission
UDJ851	2005	FORD	F-450	UTILITY TRUCK	1FDXF46P55EA87165	141579	Age, mileage, and repairs
UDJ852	2005	FORD	F-450	UTILITY TRUCK	1FDXF46P75EA87166	176532	Age, mileage, and repairs
UDU633	2006	FORD	F-150 EXT	PICKUP TRUCK	1FTRX14W56NB04261	210407	**Scheduled for Decommission
UDY579	1992	HUDSON	HSE16	FLAT BED TRAILER	10HHSE163N1000806		Age, mileage, and repairs
UDY581	1993	HUDSON	HSE16	FLAT BED TRAILER	10HHSE167P1000987		Age, mileage, and repairs
UDY928	1999	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D4X1000029		Age, mileage, and repairs
UDY929	1998	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D3W1000232		Age, mileage, and repairs
UDY930	1998	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D4X1000807		Age, mileage, and repairs
UDY931	1997	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D6X1000808		Age, mileage, and repairs
UDY932	1999	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D8X1000809		Age, mileage, and repairs
UDY933	1998	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D4X1000810		Age, mileage, and repairs
UDY934	2000	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1C3Y1000032		Age, mileage, and repairs

EQUIP.#	YEAR	MAKE	MODEL	DESCRIPTION	SERIAL NUMBER	Mileage/ Hrs	REMOVAL REASON
UDY935	1999	HUDSON	HTD18D	FLAT BED TRAILER	10HHTD1D0X1000108		Age, mileage, and repairs
UDY943	2008	MCELRATH	616T5	FLAT BED TRAILER	1M9UT12288S284423		Age, mileage, and repairs
UEA053	2001	CHEVROLET	SUBURBAN	FULL SIZE SUV	1GNEC16T31J155536	76718	**Scheduled for Decommission
UEU426	2003	CHEVROLET	S-10	PICKUP TRUCK	1GCCS19X038259932	109429	**Scheduled for Decommission
UEU430	2007	FORD	RANGER	PICKUP TRUCK	1FTYR14U37PA03794	136153	**Scheduled for Decommission
UFJ508N	2002	FREIGHTLINER	FL60	UTILITY TRUCK	1FVABPAK52HJ83489	93718	**Scheduled for Decommission
UFT504	1991	MASSEY FERGUSON	1433V	UTILITY TRACTOR	2962	599 H	**Scheduled for Decommission
UFU031N	2004	FORD	F-150	PICKUP TRUCK	2FTRF17W34CA29531	104364	**Scheduled for Decommission
USC402	1994	INGERSOL RAND	RX65	TRAILER MOUNTED COMPRESSOR	243179VAE328	1615 H	**Scheduled for Decommission
USJ626	2007	FORD	F-550	UTILITY TRUCK	1FDAF57P07EB21607	136004	**Scheduled for Decommission
USJ863	1998	FORD	F-700	UTILITY TRUCK	1FDMF70J3WVA09722	77794	**Scheduled for Decommission
USJ867	2000	FORD	F-350 C/C	UTILITY TRUCK	1FDWW36S1YEB78156	169563	**Scheduled for Decommission
USJ880	2005	STERLING	LT7500	COMBINATION SEWER TRUCK	2FZHATDC75AN95420	67632	**Scheduled for Decommission
USU601	2005	CHEVROLET	K-1500 EXT	PICKUP TRUCK	1GCEK19V45E278561	112317	**Scheduled for Decommission
USU602	2005	CHEVROLET	K-1500 EXT	PICKUP TRUCK	1GCEK19V75Z341855	187005	**Scheduled for Decommission
USV882	1999	HARBEN	JETTING	TRAILER MOUNTED SEWER JETTER	1U9FS1310XA044503	29 H	Age and repairs
UWA008	1999	CHEVROLET	CAVALIER	SMALL SEDAN	1G1JC524XX7287267	85927	**Scheduled for Decommission
UWA028	2006	FORD	ESCAPE HYBRID	COMPACT SUV HYBRID	1FMYU96H56KC44194	79023	**Scheduled for Decommission
UWU055	2003	CHEVROLET	K-2500 EXT	PICKUP TRUCK	1GCHK29UX3E234040	92107	**Scheduled for Decommission
UWU062	2006	CHEVROLET	C-1500	PICKUP TRUCK	3GCEC14V16G162524	90519	**Scheduled for Decommission
UWU205	2004	FORD	F-150	PICKUP TRUCK	2FTRF17204CA42444	52246	**Scheduled for Decommission
		Various other small tools and equipment					
** Note: Vehicles and Equipment listed as "Scheduled for Decommission" are scheduled for disposal, pending timing of final decommissioning based on review of need with age, mileage and repairs.							

NORTH CAROLINA

MECKLENBURG COUNTY

**DELEGATION OF AUTHORITY
TO TRANSFER TITLES**

Rex E. Dye and/or Kay Elmore are hereby authorized to execute on behalf of City of Charlotte such documents as may be necessary to evidence the transfer of titles for the specific vehicles declared as surplus by the City Manager upon the sale of said vehicles at the date and time set forth below:

Date: April 18, 2015 at 10am

Location: 5550 Wilkinson Blvd, Charlotte, North Carolina 28208

This is the _____ day of _____, 2015.

Signature: _____

Title: _____

CHARLOTTE CITY COUNCIL

Resolution Authorizing Sale of Personal Property by Public Auction

Whereas, North Carolina G.S. 160A-270(b) allows the City Council to sell personal property at public auction upon adoption of a resolution authorizing the appropriate official to dispose of the property at public auction and;

Whereas, the City Manager has recommended that the property listed on the attached (Exhibit A) be declared as surplus and sold at public auction; now therefore,

Be it resolved, by the Charlotte City Council that the City Manager or his designee is authorized to sell by public auction on April 18, 2015 at 10:00 a.m. the surplus property described on (Exhibit A), at the City Asset Recovery and Disposal facility, 5550 Wilkinson Blvd, Charlotte, North Carolina, as per the terms and conditions specified in the Auctioneer Services contract approved by this City Council and in accordance with G.S. 160A-270(b). The terms of the sale shall be net cash. The City Manager or his designee is directed to publish at least once and not less than ten days before the date of the auction, a copy of this resolution or a notice summarizing its content as required by North Carolina General Statute 160A-270(b).

Adopted on this _____ day of _____, 2015

CERTIFICATION

Property Tax Refund Requests

125 BALDWIN LLC	8,676.09
1520 SOUTH BLVD LLC	11,686.77
AMERICAN HOME CLOSINGS	50.80
AMERICAN HOME CLOSINGS	238.19
ANGLEITH, ALLEN	31.03
ANGLEITH, ALLEN	30.59
ANGLEITH, ALLEN	32.81
ANGLEITH, ALLEN	32.81
BB T	691.27
BEHAVIORAL INTERVENTION INC	23.46
BEHAVIORIAL INTERVENTIONS INC	64.45
CARNEGIE VII LLC	11,041.47
CRESCENT PARTNERS LLC, .	125.61
DAVIDLAND LLC	608.32
ECONOMIDES, CHRIS JR	1,672.70
FIRST-CITIZENS BANK AND TRUST COMPANY	97.99
GRIFFIN, PERON LEE	181.38
HOLLINGSWORTH CAPITAL PARTNERS INVESTMENTS	3,325.39
IH2 PROPERTY NORTH CAROLINA LP	0.94
JACKSON, ROBIN	678.30
KNICKERBOCKER PROP INC XI	3,707.66
LAUREL VALLEY HOMEOWNERS ASSOC	56.24
LAUREL VALLEY HOMEOWNERS ASSOC	56.24
LAUREL VALLEY HOMEOWNERS ASSOC	56.24
LOVELETT, ROGER W	1,701.26
MARTIN MARIETTA MATERIALS INC	3,472.38
NOT SO MUCH HERE LLC	51.43
PAWTUCKETT LAND LLC	273.32
QB PRO LLC	2.58
QUADBRIDGE HML OWNER LLC	12,284.39
REGIONAL PARTNERS LLC	2,282.90
SEABOARD STREET CONDOMINIUMS LLC	12.62
SEABOARD STREET CONDOMINIUMS LLC	82.94
SEABOARD STREET CONDOMINIUMS LLC	149.74
SHELTON, HILBURN K	657.82
SILVERGIRLS LLC	110.61
SPEED CHANNEL INC	17,697.90
TD BANK	912.48
VINTAGE WEALTH MANAGEMENT GROUP, INC.	47.01
VINTAGE WEALTH MANAGEMENT GROUP, INC.	47.03
	<hr/> <hr/> 82,953.16

A RESOLUTION AUTHORIZING THE REFUND OF PROPERTY TAXES

Reference is made to the schedule of "Taxpayers and Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected property taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 23rd day of March 2015 that those taxpayers listed on the schedule of "Taxpayers and Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of _____ 2015 the reference having been made in Minute Book _____ and recorded in full in Resolution Book _____ Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the day of _____, 2015.

Business Privilege License Tax Refunds

INFINITE SOFTWARE RESOURCES LLC	\$	1,011.00
BYOCAROLINAS		25.00
CELTIC OUTDOOR LLC		45.00
ROBERT PRESSLEY		100.00
SP PLUS CORPORATION		25.00
	\$	<u>1,206.00</u>

**A RESOLUTION AUTHORIZING THE REFUND OF
CERTAIN BUSINESS PRIVILEGE LICENSES**

Reference is made to the schedule of "Business Privilege License Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected certain taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 24th day of February 2014 that those taxpayers listed on the schedule of "Business Privilege License Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of 2014, the reference having been made in Minute Book _____ and recorded in full in Resolution Book Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the _____ day of _____, 2014.

ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 2225 A&B BOOKER AVENUE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF SHEILA M. DEAVERS, ALECIA WAKEFIELD PITTMAN, ALFRED KEITH WAKEFIELD 1100 NORTHWOOD DRIVE CHARLOTTE, NC 28216

WHEREAS, the dwelling located at 2225 A&B Booker Avenue in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 2225 A&B Booker Avenue in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	2225 A&B Booker Avenue
Neighborhood	Neighborhood Profile Area 85
Council District	#2
Owner(s)	Sheila M. Deavers, Alecia Wakefield Pittman, Alfred Keith Wakefield
Owner(s) Address	1100 Northwood Drive Charlotte, NC 28216
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Date of the Inspection:	8/27/2014
◆ Title report received:	9/25/2014
◆ Owner(s) notified of Complaint and Notice of Hearing by advertisement and certified mail by:	10/15/2014
◆ Held hearing for owner(s) by:	11/19/2014
◆ Owner(s) attend hearing:	Yes (property manager)
◆ Filed Lis Pendens:	12/5/2014
◆ Owner(s) ordered to demolish structure by:	12/31/2014
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$7,720
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$41,080	Acquisition & Rehabilitation Cost (Existing structure: 1,330 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$97,100	New Replacement Structure Cost (Structure: 1,330 sq. ft. total) Economic Life: 50 years Estimated cost-\$130,090	Demolition Cost \$7,720
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 19,500 - Garage/Shed/Porch: \$ 2,100 Land: \$ <u>9,000</u> Total Acquisition: \$ 30,600 Estimated Rehabilitation Cost: \$ 66,500 Outstanding Loans \$ 0 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 66,500	Acquisition: Tax values: - Structure: \$ 19,500 - Garage/Shed/Porch: \$ 2,100 Land: \$ <u>9,000</u> Total Acquisition: \$ 30,600 New structure: \$ 91,770 Demolition: \$ 7,720 Outstanding Loans: \$ 0 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 99,490	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$41,080 (\$30.88 /sq. ft.), which is 210.666 % of the structure tax value, which is \$19,500.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing and heating violations: Flooring not reasonably level, decayed joists and subflooring. Ceilings are smoke damaged. Decay roof sheathing and rafters. Missing plumbing fixtures, supply and waste piping. Heating equipment not operational.
- The building is 84 years old and consists of 1,330 square feet total.
- A new 1,330 sq. ft. structure can be built for \$91,770.

2225 A&B Booker Avenue



2225 A&B Booker Avenue



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 6733 ELLENDALE DR PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF JAMES EDWARD McCONICO 15505 DEHAVILLAND DRIVE CHARLOTTE, NC 28278

WHEREAS, the dwelling located at 6733 Ellendale Drive in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 6733 Ellendale Drive in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION

Property Address	6733 Ellendale Drive
Neighborhood	Neighborhood Profile Area 230
Council District	#3
Owner(s)	James Edward McConico
Owner(s) Address	15505 Dehavilland Drive Charlotte, NC 28278

KEY FACTS

Focus Area	Housing & Neighborhood Development & Community Safety Plan
------------	--

CODE ENFORCEMENT INFORMATION

◆ Reason for Inspection:	Field Observation
◆ Title report received, revealing parties in interest:	10/6/2014
◆ Date of the Inspection:	10/13/2014
◆ Owner(s) and parties in interest notified of Complaint and Notice of Hearing by advertisement and certified mail by:	11/17/2014
◆ Held hearing for owner(s) and parties in interest by:	12/17/2014
◆ Owner(s) and party in interest attend hearing:	Yes (owner)
◆ Owner(s) and parties in interest ordered to demolish structure by:	1/20/2015
◆ Filed Lis Pendens:	1/22/2015
◆ Owner(s) have not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$5,430
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$46,350	Acquisition & Rehabilitation Cost (Existing structure: 992 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$151,000	New Replacement Structure Cost (Structure: 1,000 sq. ft. total) Economic Life: 50 years Estimated cost-\$175,830	Demolition Cost \$5,430
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 37,300 - Garage/Porch/Patio: \$ 100 - Land: \$ <u>9,000</u> Total Acquisition: \$ 46,400 Estimated Rehabilitation Cost: \$ 49,600 Outstanding Loans \$ 55,000 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 104,600	Acquisition: Tax values: - Structure: \$ 37,300 - Garage/Shed/Patio: \$ 100 - Land: \$ <u>9,000</u> Total Acquisition: \$ 46,400 New structure: \$ 69,000 Demolition: \$ 5,430 Outstanding Loans: \$ 55,000 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 129,430	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$46,350 (\$46.72 /sq. ft.), which is 124.262% of the structure tax value, which is \$37,300.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, heating, and electrical violations: Roof covering, sheathing and rafters damaged. Decayed flooring. Exterior siding, fascia, soffit and trim damaged and decayed. Interior ceiling and wall covering damaged. Windows broken. Heating equipment not operational. Electrical wiring and fixtures missing and damaged.
- The building is 50 years old and consists of 992 square feet total.
- A new 1,000sq. ft. structure can be built for \$69,000.

6733 Ellendale Drive



Glenrock Dr

Edgegreen Dr

6733 Ellendale Dr

16710106

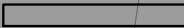
Nations Ford Rd

Echodale Dr

Ellendale Dr

100

Feet



6733 Ellendale Drive



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 922 SEPTEMBER LANE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF MARGIE GENTRY AND TIMOTHY ALEXANDER 922 SEPTEMBER LANE CHARLOTTE, NC 28208

WHEREAS, the dwelling located at 922 September Lane in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 922 September Lane in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	922 September Lane
Neighborhood	Neighborhood Profile Area 88
Council District	#2
Owner(s)	Margie Gentry and Timothy Alexander
Owner(s) Address	922 September Lane Charlotte, NC 28208
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Date of the Inspection:	9/5/2014
◆ Title report received:	10/6/2014
◆ Owner(s) notified of Complaint and Notice of Hearing by advertisement and certified mail by:	11/21/2014
◆ Held hearing for owner(s) by:	12/17/2014
◆ Owner(s) attend hearing:	No
◆ Owner(s) ordered to demolish structure by:	1/20/2015
◆ Filed Lis Pendens:	2/4/2015
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$9,425
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

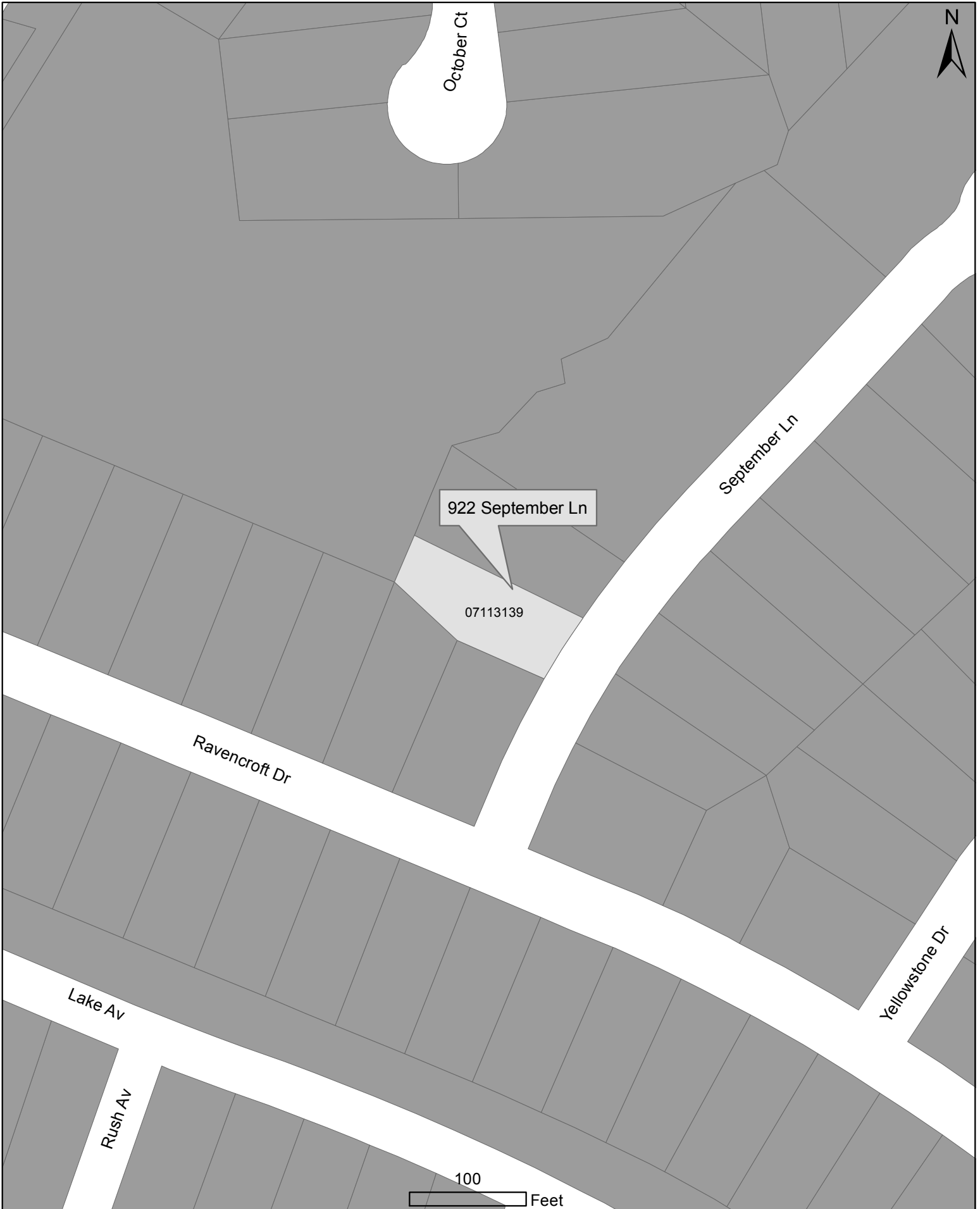
IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$41,925	Acquisition & Rehabilitation Cost (Existing structure: 1,990 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$185,491	New Replacement Structure Cost (Structure: 1,990 sq. ft. total) Economic Life: 50 years Estimated cost-\$232,726	Demolition Cost \$9,425
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 55,000 - Garage/Shed/Porch: \$ 700 Land: \$ <u>10,000</u> Total Acquisition: \$ 65,700 Estimated Rehabilitation Cost: \$ 99,500 Outstanding Loans \$ 0 Property Taxes owed: \$ 12,395 Interest on Taxes owed: \$ <u>7,896</u> Total: \$ 119,791	Acquisition: Tax values: - Structure: \$ 55,000 - Garage/Shed/Porch: \$ 700 - Land: \$ <u>10,000</u> Total Acquisition: \$ 65,700 New structure: \$ 137,310 Demolition: \$ 9,425 Outstanding Loans: \$ 0 Property Taxes owed: \$ 12,395 Interest on Taxes owed: \$ <u>7,896</u> Total: \$ 167,026	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$41,925 (\$21.06 /sq. ft.), which is 76.227 % of the structure tax value, which is \$55,000.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, plumbing and heating violations: Flooring not reasonably level, decayed joists and subflooring. Interior walls and ceiling covering are water damaged. Section of roof sheathing missing. Entry door damaged. Substantial cracking/movement in foundation wall. Damaged bathroom equipment. Heating equipment not operational.
- The building is 44 years old and consists of 1,990 square feet total.
- A new 1,990 sq. ft. structure can be built for \$137,310.

922 September Lane



922 September Lane



ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 443 A&B SYLVANIA AVENUE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF JAMES T. HOLLOWAY 3403 POCHARD CT CHARLOTTE, NC 28269

WHEREAS, the dwelling located at 443 A&B Sylvania Avenue in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 443 A&B Sylvania Avenue in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

Senior Assistant City Attorney

GENERAL INFORMATION	
Property Address	443 A&B Sylvania Avenue
Neighborhood	Neighborhood Profile Area 157
Council District	#1
Owner(s)	James T. Holloway
Owner(s) Address	3403 Pochard Ct Charlotte, NC 28269
KEY FACTS	
Focus Area	Housing & Neighborhood Development & Community Safety Plan
CODE ENFORCEMENT INFORMATION	
◆ Reason for Inspection:	Field Observation
◆ Date of the Inspection:	3/25/2014
◆ Owner notified of Complaint and Notice of Hearing by advertisement and certified mail by:	4/15/2014
◆ Title report received:	4/22/2014
◆ Held hearing for owner by:	5/8/2014
◆ Owner attend hearing:	No
◆ Received letter of intent to repair from owner:	5/19/2014
◆ Owner ordered to demolish structure by:	6/11/2014
◆ Filed Lis Pendens:	6/27/2014
◆ Owner issued Supplemental Order to repair structure by:	7/16/2014
◆ Owner issued 2 nd Supplemental Order to repair structure by:	8/27/2014
◆ Owner issued 3 rd Supplemental Order to repair structure by:	10/22/2014
◆ Owner(s) has not repaired, or complied with order to demolish.	
◆ Structure occupied:	No
◆ Demolition cost:	\$15,480
◆ Lien will be placed on the property for the cost of Demolition.	

NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

OPTIONS

IN-REM REPAIR	REHAB TO CITY STANDARD	REPLACEMENT HOUSING	DEMOLITION
Estimated In-Rem Repair Cost: \$78,050	Acquisition & Rehabilitation Cost (Existing structure: 3,026 sq. ft. total) Economic Life: 15-20 years Estimated cost-\$262,200	New Replacement Structure Cost (Structure: 3,026 sq. ft. total) Economic Life: 50 years Estimated cost-\$335,174	Demolition Cost \$15,480
In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value.	Acquisition: Tax values: - Structure: \$ 85,300 - Garage/Shed/Porch: \$ 100 Land: \$ <u>25,500</u> Total Acquisition: \$ 110,900 Estimated Rehabilitation Cost: \$ 151,300 Outstanding Loans \$ 0 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 151,300	Acquisition: Tax values: - Structure: \$ 85,300 - Garage/Shed/Porch: \$ 100 - Land: \$ <u>25,500</u> Total Acquisition: \$ 110,900 New structure: \$ 208,794 Demolition: \$ 15,480 Outstanding Loans: \$ 0 Property Taxes owed: \$ 0 Interest on Taxes owed: \$ <u>0</u> Total: \$ 224,274	

RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$78,050 (\$25.79 /sq. ft.), which is 91.500% of the structure tax value, which is \$85,300.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, electrical, plumbing and heating violations: Decayed joists. Interior ceiling and wall covering damaged. Broken window panes. Exterior trim/fascia decayed. Sections of electrical wiring cut/missing Water supply piping missing. Heating equipment and water heater missing.
- The building is 75 years old and consists of 3,026 square feet total.
- A new 3,026 sq. ft. structure can be built for \$208,794.

443 A&B Sylvania Avenue



443 A&B Sylvania Avenue

