

Mayor Dan Clodfelter

Al Austin
John Autry
Ed Driggs
Claire Fallon
David L. Howard

Mayor Pro Tem Michael D. Barnes

Patsy Kinsey
Vi Lyles
LaWana Mayfield
Greg Phipps
Kenny Smith

**CITY COUNCIL MEETING
Monday, September 22, 2014**

In addition to the previously advertised public hearing items, Departments have asked that the time sensitive items listed below not be deferred.

Item #	Page #	Title
23	23	On-Street Parking Program Management Services

CITY COUNCIL AGENDA
Monday, September 22, 2014

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5:00 P.M. DINNER BRIEFING, CONFERENCE CENTER

1. Mayor and Council Consent Item Questions

Resource(s): Ann Wall, City Manager's Office

Time: 5 minutes

Synopsis

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

2. Federal Legislative Update

Staff Resource(s): Dana Fenton, City Manager's Office
Rich Gold, Holland & Knight
Shawna Watley, Holland & Knight

Time: 30 minutes

Synopsis

Holland & Knight, the City's federal lobbyist, will discuss the City's recent accomplishments, the political environment in Congress, the status of current requests, and possible objectives for 2015.

Future Action

- On November 10, 2014, the Intergovernmental Relations Committee will recommend the 2015 Federal Legislative Agenda for presentation to the City Council in November.
- On November 24, 2014, staff will brief the City Council on the Committee's recommended 2015 Federal Legislative Agenda.
- On December 8, 2014, the City Council will be requested to adopt the 2015 Federal Legislative Agenda.

3. Construction Services Contracting

Resource(s): Jeb Blackwell, Engineering & Property Management

Time: 20 minutes

Synopsis

- The City of Charlotte engages in several major types of procurement, including:
 - Construction services,
 - Design services, and
 - Goods, services, and technology.
- The Citywide policy for Procurement of Design and Construction Services addresses contract award and change order thresholds.
- Best practices are developed and documented by Departmental Contracts Officers through a standing team called the Contracts Officers Community of Practice.
- The presentation will:
 - Give an overview of the Citywide Policy;
 - Share City practices for change orders;
 - Provide information on award and change order thresholds; and
 - Provide information on why there are change orders.

Future Action

The presentation is for information only.

4. Answers to Mayor and Council Consent Item Questions

Resource(s): Ann Wall, City Manager's Office

Time: 10 minutes

Synopsis

Staff responses to questions from the beginning of the dinner meeting.

Introductions

Invocation

Pledge of Allegiance

6:30 P.M. CITIZENS' FORUM, MEETING CHAMBER

CONSENT

5. **Consent agenda items 16 through 39 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

PUBLIC HEARING

6. Public Hearing and Approval of Refunding and New Issuance in General Airport Revenue Bonds

- Action:**
- A. Authorize the refunding of \$95,000,000 and \$40,000,000 of existing Airport Revenue Bonds (2014A and 2014B) and issue a new \$100,000,000 Airport Revenue Bond Anticipation Note (2014C),**
 - B. Hold a public hearing as required by Internal Revenue Service regulations regarding up to \$40,000,000 in bonds and the \$100,000,000 note of those bonds in which interest earnings are subject to the Alternative Minimum Tax,**
 - C. Adopt a series of resolutions and related appendix providing for the issuance of two series of refunding Airport Revenue Bonds in an aggregate principal amount not to exceed \$95,000,000 and \$40,000,000, a series of an Airport Revenue Bond Anticipation Note not to exceed \$100,000,000 and approving certain related matters, and**
 - D. Approve a budget ordinance of up to \$13,500,000 to appropriate Airport discretionary funds to establish a debt service reserve fund in conjunction with the proposed Airport financings.**

Staff Resource(s): Randy Harrington, Finance
Brent Cagle, Aviation

Explanation

- The Airport requests to issue the following three series of bonds under the existing bond order established for the Airport's revenue bond program:
 - The 2014A Revenue Bonds in an amount not to exceed \$95,000,000 to refund all of the Airport's outstanding 2004A Bonds;
 - The 2014B Revenue Bonds in an amount not to exceed \$40,000,000 to refund all of the Airport's outstanding 2004B Bonds; and
 - The 2014C Revenue Bond Anticipation Note in an amount not to exceed \$100,000,000 to finance various Airport capital projects.
- Of the \$235,000,000 to be issued, interest paid to bondholders on \$100,000,000 in new financing and \$40,000,000 of the refunding bonds will be subject to the Alternative Minimum Tax and require a public hearing per IRS regulations.
- The 2014A Bonds and 2014B Bonds are being issued to refinance the 2004A Bonds and the 2004B Bonds, respectively, to achieve debt service savings of approximately \$900,000 annually.
- The 2014C Note will be a privately-placed, short-term financing and will permit the City to draw down funds when needed.
 - The drawdown feature will allow the City to take advantage of the current low-interest rate environment and to issue debt in accordance with actual expenses.

- It is anticipated the program will be refinanced in the next 24 - 36 months with permanent debt once the \$100,000,000 has been expended on new projects.
- Proceeds from the 2014C Note will finance various Airport improvements, including:
 - Design and construction of a new 3,200-space business valet parking deck;
 - Improvements to passenger areas of Concourses A, B and C, and the Atrium;
 - Three-level addition to the East Terminal at the connector of Concourses D and E;
 - Extension of Little Rock Road to Wilkinson Boulevard;
 - Additional electrical duct bank and manholes; and
 - Expansion of the Long Term 2 parking lot to add approximately 3,000 additional parking spaces.
- The bonds will be secured on parity with the City's existing Airport revenue bonds and are payable solely from the revenues generated by the Airport in accordance with the bond order.
- The City Council will hold a public hearing regarding the issuance of the 2014B Bonds and the 2014C Note in totaling \$140,000,000 order to comply with certain requirements of the Internal Revenue Code applicable to those bonds.
- Up to \$13,500,000 of Airport reserves will be appropriated to a Debt Service Reserve Fund for the debt issued.
- The current actions include:
 - A series resolution and related appendix (1) approving and providing for the issuance of the 2014A Bonds and the 2014B Bonds and (2) directing staff to obtain Local Government Commission approval for the 2014A Bonds and the 2014B Bonds;
 - A series resolution and related appendix (1) approving and providing for the issuance of 2014C Note and (2) directing staff to obtain Local Government Commission approval for the 2014C Note.
- The Local Government Commission is scheduled to review the proposed financing for approval at its October meeting.
- This is the only City Council action necessary for this financing.

Funding

Aviation Debt Service Fund and Aviation Discretionary Fund

Attachment 1

[Series resolution for 2014A and 2014B Bonds and related appendix](#)

[Series resolution for 2014C Note and related appendix](#)

[Budget Ordinance](#)

7. Public Hearing for Post-Construction Stormwater Ordinance

Action: Conduct a public hearing on the revisions to the Post-Construction Stormwater Ordinance.

Committee Chair: John Autry, Environment Committee

Staff Resource(s): Daryl Hammock, Engineering & Property Management

Explanation

- On April 28, 2014, the City Council approved the extension of the mitigation fee until October 31, 2014, and asked staff to evaluate options including developing a case-by-case decision process to determine applicability of the fee for applicable redevelopment sites.
- On May 29, 2014, staff held a public meeting to receive input on the options considered.
 - Most supported the extension of the mitigation fee and did not support other options presented.
 - A few expressed that onsite control should be required.
 - They also expressed concerns about oil, gas, grease, and other chemicals reaching streams and that upland streams are not improved through mitigation fees.
- On August 13, 2014, staff presented five options to the Environment Committee and made a recommendation to extend the fee until December 31, 2019.
- The mitigation fee provides additional flexibility and predictability, which may reduce compliance costs while enhancing water quality.
- The mitigation fees are used to fund the design and construction of water quality measures elsewhere in the watershed.
- Expiration will result in this mitigation option only being available in Transit Station Areas and Business Corridor Revitalization geographies.
 - Redevelopment sites located within Transit Station Areas and Business Corridor Revitalization geographies will not be affected by any ordinance changes, and will continue to be allowed a fee-in-lieu option, in accordance with the original ordinance.
- The City Council will be asked to vote on the proposed revisions at the October 27, 2014, Council Business Meeting.

Background

- The Post-Construction Stormwater Ordinance has been in effect since July 1, 2008.
- Staff has determined that several redevelopment projects face substantial technical and economic challenges accommodating water quality measures on-site.
- On October 11, 2011, the City Council approved the temporary expansion of the mitigation fee to redevelopment in all areas until April 30, 2014.
- The Storm Water Advisory Committee unanimously recommended extending the option at its July 2014 meeting.

Committee Discussion

On August 13, 2014, the Environment Committee voted 3-1 (Driggs, Howard, and Smith voted yes; Autry voted no) to recommend extending the option of fee-in-lieu

of onsite runoff controls for certain redevelopment sites from October 31, 2014, until December 31, 2019.

Attachment 2

[Text Changes to City Code Section 18-161](#)

[Map](#)

8. Public Hearings on Voluntary Annexations

Action:

A. Hold public hearings for the following voluntary annexations:

- Trevi Village,
- Woodfield NorthLake Centre, and

B. Adopt ordinances with an effective date of September 22, 2014, to extend the corporate limits to include these properties and assign each to the adjacent City Council district.

Staff Resource(s): Jonathan Wells, Planning

Explanation

- Public hearings to obtain community input are required prior to the City Council taking action on annexation requests.
- The two voluntary annexation petitions are:
 - Trevi Village: a petition from the owners of this 66.61-acres property located in the 12300 block, and on the south side of North Tryon Street; and
 - Woodfield NorthLake Centre: a petition from the owners of this 18.95-acres property located in the 10200 block, and on the west side of Northlake Centre Parkway.
- These areas are vacant land.
- Both properties are located within Charlotte's extraterritorial jurisdiction and share boundaries with current city limits.
- Annexation of these properties will allow for more orderly extension of City services and capital investments in the future.
- The effective annexation date for these properties will be September 22, 2014.
- Ordinances also assign the annexed areas to adjacent City Council districts.

Consistent with City Council Policies

- The Trevi Village annexation is consistent with City voluntary annexation policies approved by the City Council on March 24, 2003; more specifically this annexation:
 - Will not adversely affect the City's ability to undertake future annexations,
 - Will not have undue negative impact on City finances or services; and
 - Will not result in a situation where unincorporated areas will be encompassed by new City limits.
- The Woodfield NorthLake Centre annexation
 - Is consistent with City voluntary annexation policies in that it will not adversely affect the City's ability to undertake future annexations; however
 - Is inconsistent with City voluntary annexation policies in that it will result in an unincorporated area being encompassed by new City limits.

- The petition excludes a .75-acre vacant parcel that is likely undevelopable given its location, shape, size, and that it is located largely in 100-year floodplain.
- The parcel would remain unincorporated and encompassed by City limits.
- Exclusion of parcel from petitioned area should not have service implications.
- Is inconsistent with City voluntary annexation policies with regard to City Fire Department service.
 - Currently, the Charlotte Fire Department serves the Northlake Mall area with one Engine Company, located at Fire Station 28.
 - As development and density continues to increase near the mall, the Fire Department has identified the need for additional resources to ensure adequate fire protection is provided to residents and businesses.
 - The City's Budget and Evaluation Department is conducting a study with the Fire Department to identify potential options for reallocating existing resources or identifying new resources to ensure the Northlake Mall area has adequate fire protection to accommodate continued development near the mall, including the proposed Woodfield NorthLake Centre voluntary annexation.
- Staff agrees that consideration of the voluntary annexation petition is warranted since the above resource issue can be reasonably addressed prior to construction of the proposed development (that has a projected mid-2016 completion date).

Attachment 3[Maps](#)[Annexation Ordinances](#)

POLICY

9. City Manager's Report

10. City of Charlotte Energy Cluster Development Strategy

Action: Approve the Economic Development & Global Competitiveness Committee's recommendation to adopt the City of Charlotte Energy Cluster Development Strategy.

Committee Chair: Michael Barnes

Staff Resource(s): Rob Phocas, Neighborhood & Business Services

Explanation

- In November 2012, the City Council directed staff to begin work on an energy strategy (Strategy) for their review and consideration.
 - The Strategy would define the City's role in the Carolinas Energy Cluster.
 - The development of a City of Charlotte Energy Cluster Development Strategy was included in the City Council's Fiscal Years 2013 and 2014 Economic Development Focus Area Plans.
- Since that time, staff has worked with community leaders to understand and determine the appropriate role for the City, and to develop a strategy that helps grow the local economy through support of energy-related enterprises, policies, and practices.
- As a result of the recent economic recession, City leaders began working to attract high-potential growth industries in an effort to diversify Charlotte's economy.
 - Energy emerged as one of these industries, due, in part, to the high number of energy-related companies already present in the greater Charlotte area.
 - With these companies as a foundation, Charlotte is positioned as an ideal location for an expanding energy industry cluster.
- Historically, City staff has focused energy-related efforts on internal operations with sporadic projects in the Charlotte community.
- The receipt of \$6,800,000 from the U.S. Department of Energy's Energy Efficiency and Conservation Block Grant program in 2009, and the community's growing desire to support an energy industry cluster, have resulted in numerous opportunities for participation in energy cluster activities. The benefits from these activities will be realized throughout the City organization and the greater Charlotte community.
- The intended outcome of the Strategy is to strengthen Charlotte's position as an energy industry cluster, and to define the City's role in the cluster, in order to:
 - Attract and keep energy-related enterprises and entrepreneurs in Charlotte;
 - Attract more venture capital investment into Charlotte-based energy enterprises;
 - Leverage partnerships for business and workforce development;
 - Become a laboratory for new technologies and financing mechanisms; and
 - Increase the amount of federal research dollars to our local universities.
- Recommended activities in the Strategy include:
 - Developing a communications plan for the Mayor and the City Council that seeks opportunities to raise the profile of the City on the topic statewide, nationally, and internationally;

- Promoting City facilities and operations as a learning laboratory for new energy-related technologies;
- Leveraging partnerships for business development;
- Supporting alternative financing tools for energy efficiency improvements;
- Leveraging Partnerships for Workforce Development; and
- Developing an international energy strategy that seeks opportunities to raise the profile of the City internationally and to seek international energy-related partnerships.

Economic Development & Global Competitiveness Committee Discussion

- On April 17, 2014, the Committee discussed a framework for the development of the strategy.
- On July 2, 2014, the Committee received a presentation from a representative of E4 Carolinas who presented an update on the state of the energy industry in Charlotte and the Carolinas.
- On August 21, 2014, staff presented a draft strategy for the Committee's consideration.
- On September 4, 2014, the Committee voted unanimously (Barnes, Lyles, Austin, and Fallon) to recommend the adoption of the Strategy to the full City Council.

Attachment 4

[City of Charlotte Energy Cluster Development Strategy](#)

BUSINESS

11. Business Investment Grant for AvidXchange, Inc.

Action: Approve the City's share of a Business Investment Grant to AvidXchange, Inc. for a total estimated amount of \$408,785 over five years (Total City/County grant estimated at \$1,120,212).

Staff Resource(s): Patrick Mumford, Neighborhood & Business Services

Explanation

- Founded in 2000, AvidXchange, Inc. is a global software company, headquartered in Charlotte, with 206 employees.
- AvidXchange, Inc. automates accounts payable and payment solutions, which eliminates invoices and checks from a company's financial processes.
- AvidXchange, Inc. announced its plans to expand in Charlotte on September 15, 2014.
- AvidXchange, Inc. plans to expand its global headquarters and construct a new 116,000 square foot office facility and parking deck to provide additional space for research and development, project management, and other operations.
 - A site at the NC Music Factory (City Council District 2) has been identified as the location of the new facilities.
- AvidXchange, Inc. considered a competitive proposal of \$64,000,000 in combined incentives from the state of South Carolina and Lancaster County.
- The project will include the following:
 - \$20,150,000 in capital investment (\$17,500,000 for a new headquarters facility and \$2,650,000 in technology, machinery, and equipment).
 - 394 new jobs over three years, with an average annual wage of \$52,161 (114% of the regional average wage).

Business Investment Grant

- The project meets each of the City Council-approved criteria for a five-year, 90% Business Investment Grant, as an existing business expanding in the Business Investment Zone.
- In a closed session on September 8, 2014, the City Council indicated its intent to approve its share of a Business Investment Grant to AvidXchange, Inc.
- In closed session on September 2, 2014, the Board of County Commissioners indicated its intent to approve its share of a Business Investment Grant to AvidXchange, Inc. and will consider the approval of the Business Investment Grant on October 7, 2014.
- The state of North Carolina has awarded a \$7,500,000 Job Development Investment Grant to AvidXchange, Inc.
- The general terms and condition of this grant include:
 - A portion of the grant must be repaid if AvidXchange, Inc. moves this investment from Charlotte within five years of the end of the grant term.
 - Actual grant payments are based on the value of the investment as appraised by the Mecklenburg County Tax Office.
 - All property taxes due from the company must be paid and job requirements fulfilled before a grant payment is made.

Funding

Business Investment Grant Fund

Attachment 5
[Business Investment Grant Project Analysis](#)

12. Storm Water Services Revenue Bonds

Action: Adopt a resolution and bond order approving the refunding of \$44,760,000 of 2004 Storm Water Services revenue bonds and the issuance of \$70,000,000 of new revenue bonds.

Staff Resource(s): Robert Campbell, Finance
 Jennifer Smith, Engineering & Property Management

Explanation

- Storm Water Services last issued new revenue bonds in 2006 and has financed its Community Investment Plan since then using the remaining bond proceeds and pay-as-you-go (PAYGO) funding.
- The program has been strategically shifted to a primarily PAYGO-funded capital program since 2006.
- Increasing needs from the community have created a backlog of projects that cannot be funded at existing levels of PAYGO.
- On June 7, 2010, the City Council approved accelerating the flood control program to start more projects in Fiscal Years 2011-2014. Many of these flood control projects will be going to construction over the next two years.
- The maintenance and repair projects backlog has been growing due to increasing needs from the community. Additional staffing has been added to reduce the rate of increase of the backlog. These bonds will help to complete up to 400 projects.
- The proposed issuance includes \$70,000,000 of new revenue bonds and \$44,760,000 in refunding bonds to refinance the City's 2004 storm water revenue bonds that will help address these funding needs.
- The savings associated with the refunding is approximately \$500,000 per year which will be applied to the debt service of the new bonds. The present value of the savings over the life of the refunded debt service is approximately \$7,000,000.
- The bonds are secured through a pledge of the revenues of the system.
- Storm Water Services Program and Community Investment Plan will be discussed and reviewed with City Council during the current fiscal year to determine what, if any, changes to the program need to be made.
- The current actions include:
 - A resolution making certain required findings and directing staff to obtain Local Government Commission approval for the financing; and
 - A bond order authorizing the issuance of the revenue bonds under the general trust indenture established for the City's storm water revenue bond program.
- The Local Government Commission is scheduled to review the proposed financing for approval at its October meeting.

Funding

Storm Water Debt Service Fund

Attachment 6
[Map of Projects](#)
[Bond Order](#)
[Resolution](#)

13. Nominations to Boards and Commissions

Action: Nominate citizens to serve as specified. Incumbents may be reappointed at this meeting.

A. BICYCLE ADVISORY COMMITTEE

- Two appointments for three-year terms beginning January 1, 2015, and ending December 31, 2018.
 - Christopher Gladora and Cindy Bean are eligible and interested in being considered for reappointment.

Attachment 7

[Applications](#)

B. CHARLOTTE COMMUNITY CAPITAL LOAN FUND

- One appointment for a three-year term beginning October 2, 2014, and ending October 1, 2017.
 - Nigel Long has served two full-terms of service and is not eligible for reappointment.

Attachment 8

[Applications](#)

C. CHARLOTTE-MECKLENBURG COALITION FOR HOUSING

- One appointment to fill a new position for a representative of the hospital industry beginning immediately and ending June 30, 2015, and then continuing for a full three-year term beginning July 1, 2015, to June 30, 2018.
- One appointment to fill a new position for a homeless or formerly homeless representative beginning immediately and ending June 30, 2015, and then continuing for a full three-year term beginning July 1, 2015, to June 30, 2018.

Attachment 9

[Applications](#)

D. COMMUNITY RELATIONS COMMITTEE

- Two appointments for unexpired terms beginning immediately and ending June 30, 2016.
 - Glenn Thomas, Jr and Madelyn Baer have resigned.

Attachment 10

[Applications](#)

E. HOUSING APPEALS BOARD

- One appointment for a three-year term beginning January 1, 2015, and ending December 31, 2018.
 - Charles Assenco is eligible but no longer interested in being considered for reappointment.

Attachment 11

[Applications](#)

F. TREE ADVISORY COMMISSION

- Three appointments for three-year terms beginning December 14, 2014, and ending December 13, 2017.
 - Fred Dodson, Jr. and Joe Zuyus are eligible and interested in being considered for reappointment.
 - Matthew McLaren has completed two full terms of service and is not eligible for reappointment.

Attachment 12
[Applications](#)

14. Conclusion of Consent Agenda

15. Mayor and Council Topics

Council members may share information and raise topics for discussion.

CONSENT

Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



On April 8, 2013, the City Council voted to replace the City's Small Business Opportunity (SBO) Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

For a period of time during Fiscal Year 2014, projects appearing in the Council Agendas will incorporate Policy references for either the current Charlotte Business INCLUSION program or the Small Business Opportunity Program.

The applicable Charlotte Business INCLUSION program Policy or the Small Business Opportunity Program policy sections are referenced at the end of the Council Request for Council Action.

Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and Transit.

Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

The property transaction process following the City Council approval for condemnation is referenced at the end of Consent.

16. Voluntary Annexation Public Hearing Date

Action: Adopt a resolution setting public hearing for October 27, 2014, for a voluntary annexation petition.

Staff Resource(s): Jonathan Wells, Planning

Explanation

- The City has received a petition for voluntary annexation of private property.
- The 113.93-acres "Inverness" site is located in the 5900 block of Dixie River Road in southwest Mecklenburg County,
- Public hearings are required prior to the City Council action on annexation requests.
- The property is located within Charlotte's extraterritorial jurisdiction and is vacant land.
- The area proposed for annexation shares boundaries with current city limits.
- Annexation of this area at this time will allow for more orderly extension of City services, capital investments, and future annexation processes.

Consistency with City Council Policies

The "Inverness" annexation is consistent with City voluntary annexation policies approved by the City Council on March 24, 2003; more specifically this annexation

- Will not adversely affect the City's ability to undertake future annexations,
- Will not have undue negative impact on City finances or services; and
- Will not result in a situation where unincorporated areas will be encompassed by new City limits.

Public Hearing Date

The resolution sets Monday, October 27, 2014, for the public hearing.

Attachment 13

[Map](#)

[Resolution](#)

17. Freedom Drive Widening Landscaping

Action: Award the low-bid contract of \$187,339.90 to Champion Landscapes, Inc. for the Freedom Drive Widening Landscaping project.

Staff Resource(s): Sarah Morris, Engineering & Property Management
Bette Frederick, Engineering & Property Management

Explanation

- The Freedom Drive Widening Landscaping project will install street trees in planting strips and ground cover/shrubs in the medians along Freedom Drive from Toddville Road to Bradford Drive.
- Construction on the roadway was completed in June 2014.
- The project included the widening of Freedom Drive from two to four lanes just north of Interstate-85 (at Edgewood Road/Bradford Drive) to Lundy Lane just north of Toddville Road as well as:
 - Medians,
 - Sidewalks,
 - Planting strips,
 - Street lighting,
 - Bicycle lanes, and
 - A new culvert.
- On July 10, 2014, an Invitation to Bid was issued; six bids were received and Champion Landscapes, Inc. was the lowest responsive, responsible bidder.
- Installation is expected to be complete by first quarter 2015.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

General Community Investment Plan

Attachment 14

[Map](#)

18. Charlotte-Mecklenburg Government Center Chiller Replacement

Action: Award the low-bid contract of \$1,365,000 to Boiler Masters, Inc. for chiller replacement services at the Charlotte-Mecklenburg Government Center.

Staff Resource(s): William Haas, Engineering & Property Management

Explanation

- The Charlotte-Mecklenburg Government Center has been served by the original three, 300-ton chilled water machines since opening of the building. The chillers are 25 years old, which is the end of their life expectancy and need to be replaced.
- The contract with Boiler Masters, Inc. will replace all three chillers with new energy efficient 330-ton, variable speed drive chiller machines. Accompanying primary/secondary chilled water motors and pumping devices within the energy plant will also be replaced with high efficiency motors and equipment as part of this project.
- Approximately 20% of the funding for this project will come from Mecklenburg County.
- On July 25, 2014, an Invitation to Bid was advertised; eight bids were received and Boiler Masters, Inc. was the lowest responsive, responsible bidder.
- Construction is anticipated to begin fourth quarter 2014 and be complete by the end of second quarter 2015.
- Staff anticipates there will be little to no impact to employees and visitors in the Charlotte-Mecklenburg Government Center.

Charlotte Business INclusion

Established SBE Goal: 5%

Committed SBE Goal: 13.48%

Boiler Masters, Inc. exceeded the established subcontracting goal, and has committed 13.48% (\$184,000) of the total contract amount to the following SBE firm: A & W Electric, Inc. (electrical). (Part B: Section 3 of the Charlotte Business INclusion Policy).

Funding

General Government Facilities Community Investment Plan

19. Joint Communication Center Workstation Consoles

Action: Approve a contract in an amount up to \$3,000,000 with Evans Consoles Incorporated for workstation console design, furniture, and installation for the Joint Communication Center.

Staff Resource(s): William Haas, Engineering & Property Management
 Jeff Dulin, Fire
 Katrina Graue, Police

Explanation

- The Joint Communications Center will be constructed at 1315 North Graham Street and is planned to provide space for the following:
 - Fire and Police 911 Dispatch,
 - Emergency Operation Center,
 - CharMeck 311 Call Center,
 - Police Real Time Crime Center,
 - Charlotte Department of Transportation Traffic Management Center, and
 - Mecklenburg County Sheriff's Communication Division.
- The facility is designed to handle day-to-day emergency operations and serve as a central hub for disaster management.
- It will contain approximately 85,000 square feet on four floors and accommodate approximately 460 staff members by the year 2030.
- On May 20, 2014, a Request for Proposals was advertised; four proposals were received from interested service providers.
- The selection committee, consisting of staff from Fire, Police, and Engineering & Property Management selected Evans based on a combination of experience and needs, with specific experience in the areas of:
 - Overall team strength,
 - Experience with communication centers,
 - Project understanding, and
 - Project methodology and approach.
- The contract will provide for two phases of services:
 - In the first phase, Evans Consoles Incorporated will provide design services in collaboration with the project architect related to workstation design and layout.
 - In the second phase, Evans will provide the manufacturing and installation services of the consoles.

Charlotte Business INclusion

The City negotiated subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Evans Consoles has committed 2.00% of the total contract amount to the following City MBE firm: Connect Systems (warehousing).

Funding

General Government Facilities Community Investment Plan

Attachment 15

[Map](#)

20. Fountain Maintenance Services

Action: Approve a contract with Danny Franklin Hood, dba Charlotte Specialist Services in the amount of \$169,475.40 for fountain maintenance services for a term of three years.

Staff Resource(s): Quin Hall, Engineering & Property Management

Explanation

- The contract includes operation, maintenance, cleaning and repair services for three ornamental fountains located in City-owned Uptown Green Spaces:
 - Arequipa Park located at Sixth Street and Tryon Street;
 - Ninth Street and Poplar Street; and
 - Thomas Polk Park located at Trade Street and Tryon Street.
- The contract period is for three years with no renewals.
- On May 15, 2014, a Request for Proposals was advertised; only one proposal was received from an interested service provider.
- Danny Franklin Hood, dba Charlotte Specialist Services was selected using the Council-approved, qualifications-based selection process.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

Engineering & Property Management Operating Budget

Attachment 16

[Map](#)

21. Private Developer Funds for Traffic Signal Improvements

Action: Adopt a budget ordinance appropriating \$141,975 in private developer funds for traffic signal improvements with the following developers:

- Charlotte-Mecklenburg Board of Education,
- Plaza Midwood Owner, LLC,
- QuikTrip Corporation, and
- FMF Morehead, LLC.

Staff Resource(s): Scott Putnam, Transportation

Explanation

- The following developers are fully funding traffic signal installations and improvements to mitigate traffic impacts around their respective development projects:
 - Charlotte-Mecklenburg Board of Education contributed \$25,000 for the modification of an existing signal at the intersection of Hickory Grove Road and Shamrock Drive.
 - Charlotte-Mecklenburg Board of Education contributed \$85,775 for a new signal at the York Road/McDowell Park Drive intersection.
 - Plaza Midwood Owner, LLC contributed \$7,500 for a new pedestrian signal at the intersection of Central and Louise Avenues.
 - QuikTrip Corporation contributed \$5,000 for the relocation of a pedestrian signal at Albemarle Road and Regal Oaks Drive.
 - FMF Morehead, LLC contributed \$18,700 for the relocation of pedestrian signals at the intersection of East Morehead Street and Kenilworth Avenue.
 - The \$141,975 is restricted to traffic signals, upgrades, and related work to the developer projects.
- The above signals meet the same criteria as other traffic signals approved by the City.
- Payments made by developers are in response to estimates of work prepared by the Charlotte Department of Transportation and supplied to the developers.
- Any funding contributed by developers for signal projects that is unused by the City will be refunded after project completion.

Funding

Developer Contributions

Attachment 17

[Map](#)

[Budget Ordinance](#)

22. Road Drainage Structures

- Action:**
- A. Award a unit price, low-bid contract to U.S. Foundry for the purchase of catch basin grates, frames, and hoods for a term of two years, and**
 - B. Authorize the City Manager to extend the contract for up to three additional, one-year terms with possible price adjustments at the time of renewal as authorized by the contract.**

Staff Resource(s): Charles Jones, Transportation

Explanation

- Catch basin grates, frames, and hoods are necessary to collect runoff from the roadway and direct it to the storm water collection system.
- The Charlotte Department of Transportation maintains and installs catch basin grates, frames, and hoods within the rights-of-way to prevent flooding and water ponding on streets.
- The Department also replaces storm drain grates that are stolen or damaged on an as needed basis.
- On July 23, 2014, an Invitation to Bid was advertised; three bids were received and U.S. Foundry was the lowest responsive, responsible bidder.
- Annual expenditures under the contract are estimated to be \$50,000.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part B: Section 2.3 of the Charlotte Business INclusion Policy).

Funding

Street Maintenance Powell Bill Fund

23. On-Street Parking Program Management Services

- Action:**
- A. Approve a contract with Republic Parking System for on-street parking program management services for an initial term of three years in an estimated annual amount of \$803,409, and**
 - B. Authorize the City Manager to approve two one year renewal options with possible price adjustments as authorized by the contract and contingent upon the company's satisfactory performance.**

Staff Resource(s): Phil Reiger, Transportation

Explanation

- Charlotte's Center City on-street parking program was created in 1997 and since that time, the management of the program has been outsourced by the Charlotte Department of Transportation.
- The program includes responsibility for overseeing and enforcing approximately 4,000 parking spaces of which 1,200 are metered.
- Overall management of on-street parking is a turn-key operation and includes parking enforcement, citation processing, appeals process, collections, meter maintenance, and residential parking permits.
- The Service Provider is expected to:
 - Monitor special events and ensure the turnover of parking spaces to serve visitors, Center City businesses, and residents,
 - Provide outstanding customer service, and
 - Recommend and assist in ensuring technology meets our current and future parking needs.
- The City reimburses at cost for reasonable expenses incurred in carrying out the on-street program.
 - Typical expenses include personnel costs, office supplies, meter parts and installation of equipment, and appeal costs.
- The Service Provider will be compensated for services performed through a management fee of 10% for all meter and permit revenue collected, and 3% of all ticket revenue collected.
 - In Fiscal Year 2014, the management fee amounted to nearly \$81,000. Total revenue for the program was approximately \$1,300,000.
- On July 3, 2014, a Request for Proposals was advertised; five proposals were received from interested service providers.
- The Project Team, consisting of staff from Shared Services and the Charlotte Department of Transportation, evaluated the proposals and recommends awarding the contract to Republic Parking System as the service provider best meeting the City's needs in terms of qualifications, experience, cost effectiveness, and acceptance of contract terms.
- Total contract expenditures are anticipated to be \$2,410,227 over the three-year contract term.

Charlotte Business INclusion

No subcontracting goal was established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

Transportation Operating Budget

24. Snow/Ice Removal Services for City-Maintained Streets

Action: Award unit price contracts for the removal of snow and ice on city-maintained streets for a term of three years to:

- Blythe Construction, Inc.,
- Blythe Development Co.

Staff Resource(s): Charles Jones, Transportation

Explanation

- The Charlotte Department of Transportation is responsible for the removal of snow and ice on city-maintained roadways.
- Additional resources are needed to clear roadways during extraordinary winter weather events.
- Contractors provide additional dump trucks and plowing equipment with licensed operators to supplement City services.
- The aggregated expenditure for both vendors is estimated to be \$250,000.
- Precise estimates of expenditures are difficult due to the unknown duration and severity of winter weather events.

Selection Process

- On August 6, 2014, a Request for Proposals was advertised; two proposals were received from Blythe Construction, Inc. and Blythe Development Co.
- The Selection Team, consisting of staff from the Charlotte Department of Transportation, evaluated the proposals and recommends awarding the contracts to Blythe Construction, Inc. and Blythe Development Co. as the service providers best meeting the City's needs in terms of qualifications, experience, and cost effectiveness.

Charlotte Business INclusion

No subcontracting goals were established because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

Street Maintenance Powell Bill Fund

25. Airport Concourses B & C Elevator Change Order

- Action:**
- A. Approve change order #1, in the amount of \$132,238, to Edison Foard Construction Services, Inc. for additional construction services, and**
 - B. Adopt a budget ordinance appropriating \$132,238 from the Aviation Discretionary Fund to the Airport Community Investment Plan Fund.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- On October 8, 2012, the City Council approved a design contract with DAS Architecture Inc., in the amount of \$137,000, to design the modifications needed to Concourses B and C to accept additional passenger and freight elevators.
- On July 22, 2013, the City Council approved a contract, in the amount of \$1,065,000, to Edison Foard Construction Services, Inc. for the addition of three elevators on Concourses B and C.
- Change order #1, in the amount of \$132,238, provides for code related modifications, modifications to the foundation due to unsuitable soil, and tenant requested modifications. Tenant modifications included additional floor titling, finishing of temporary walls, and ceiling tile modifications.
- The new total value of the contract, including the change order, is \$1,197,238, and remains within the original project budget.

Charlotte Business INclusion

All additional work involved in this contract change order will be performed by Edison Foard Construction Services, Inc., and their existing subcontractors (Part D: Section 6 of the SBO Policy).

Funding

Aviation Community Investment Plan

Attachment 18

[Budget Ordinance](#)

26. Airport Recycling and Waste Disposal Services

- Action:**
- A. Approve a contract with Flint River Recycling to operate and manage recycling and waste disposal at the Airport for a term of 32-months, and**
 - B. Authorize the City Manager to approve two, one-year contract renewals with possible price adjustments as authorized by the contract and contingent upon the company's satisfactory performance.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- On July 3, 2014, the Aviation Department advertised a Request for Proposals for the Recycling and Waste Disposal Operation at the Charlotte Douglas International Airport; four proposals were received from interested service providers.
- A selection committee comprised of Aviation staff, the City's Energy and Sustainability Manager, American Airlines, and HMS Host selected Flint River based on their qualifications, experience, and knowledge of the recycling market.
- Flint River Recycling will provide management of the On-Site Center for Airport Recycling (including recycling of commodities and composting) and disposal of the solid waste created at the Airport.
- Flint River Recycling will be paid:
 - \$93,000 annual management fee;
 - All reimbursed expenses estimated at \$1,725,000 for the first year of operation; and
 - A performance incentive of 18% when 50% or more of the waste is recycled, which is estimated at \$108,000 for the first year.
- The total estimated value of the contract, not including renewals, is \$5,150,000.

Charlotte Business INclusion

No subcontracting goal was established for this contract because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

Aviation Operating Budget

27. Airport Terminal Elevated Roadway Sitework Design

Action: Approve a contract, in the amount of \$111,091, with Talbert, Bright & Ellington, Inc. for site work design associated with the Terminal Elevated Roadway project.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On November 8, 2010, the City Council approved a design contract to HNTB, North Carolina, PC, in the amount of \$1,292,280, for a terminal elevated roadway system to replace and expand the capacity of the current terminal roadway system.
- The Aviation Department anticipates construction of the terminal elevated roadway will begin first quarter 2015.
- Prior to roadway construction, it is necessary to install certain underground utilities and create a temporary road, which will lessen disruptions to pedestrians and airport bus movements during construction of the terminal elevated roadway.
- On February 3, 2014, the Aviation Department issued a Request for Qualifications for architectural and engineering design services; 29 firms responded, and 22 firms were selected for future architectural and engineering design.
- Talbert, Bright & Ellington, Inc. was one of the firms chosen for this project based on their specific expertise with support utilities on aviation-related projects.

Charlotte Business INclusion

The City negotiated SBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Talbert, Bright & Ellington, Inc. has committed 8.28% (\$9,200) of the total contract amount to the following SBE firms: Flehan Engineering, Inc. (design of sanitary sewer line) and Accutech Surveying & Mapping, LLP (design survey data and as-built survey data). Flehan Engineering, Inc. is also a City WBE.

Funding

Aviation Community Investment Plan

28. Airport West Terminal Ramp Expansion Design

- Action:**
- A. Approve a contract, in the amount of \$2,783,581, with Talbert, Bright & Ellington, Inc. for aircraft ramp design services, and**
 - B. Adopt a budget ordinance appropriating \$2,783,581 from the Aviation Discretionary Fund to the Airport Community Investment Plan Fund.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- The Airport's Master Plan anticipates the need for additional gates for air carrier operations. This contract will provide design services for an expansion of the aircraft ramp located north of Concourse A.
- Construction of this ramp will enable the Aviation Department to move forward with the design and construction of additional aircraft gates as needed by the airlines.
- The Aviation Department anticipates construction of the ramp to begin first quarter 2015.
- On June 19, 2014, the Aviation Department issued a Request for Qualifications for engineering design services specifically for the West Ramp Expansion; five proposals were received from interested service providers.
- Aviation selected Talbert, Bright & Ellington, Inc. for the engineering design based on their specific expertise with airport ramp design.

Charlotte Business INclusion

The City negotiated SBE subcontracting participation after the proposal selection process. (Part C: Section. 2.1(h) of the Charlotte Business INclusion Policy). For this contract, Talbert Bright & Ellington, Inc. has committed 7.87% (\$219,000) of the total contract amount to the following SBE firms: Accutech Surveying & Mapping, LLP (design survey) and Flehan Engineering, Inc. (storm sewer and erosion control design). Flehan Engineering, Inc. is also a City WBE.

Funding

Aviation Community Investment Plan

Attachment 19

[Budget Ordinance](#)

29. Airport Taxiway & Cargo Ramp Improvements

- Action:**
- A. Award the low-bid contract of \$10,735,960.50 to Archer Western Construction for construction of a high-speed taxiway and cargo ramp improvements, and**
 - B. Approve a contract, in the amount of \$236,046, to On-Spec Testing for pavement testing services.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- On September 8, 2014, the City Council accepted a grant with the Federal Aviation Administration to fund Airport projects related to the rehabilitation of Runway 18L/36R, construction of a High-Speed Taxiway Exit, and the South Cargo Ramp expansion.
- The Airport will construct a High-Speed Taxiway Exit from Runway 18L that will allow aircraft to exit the runway more quickly, reducing runway occupancy times.
- The South Cargo Ramp expansion will extend the current aircraft ramp to connect cargo buildings located on the far south end of the Airport's Air Cargo Center.
- On July 2, 2014, the City issued an Invitation to Bid for construction services; three bids were received and Archer Western Construction was the lowest responsive, responsible bidder.
- On February 3, 2014, the City issued a Request for Qualifications for testing services.
 - On-Spec Testing was one of six testing firms selected for a pool of small project work.
 - On-Spec Testing was selected for this project based on their airfield pavement experience and their Federal Aviation Administration-certified testing lab.

Disadvantaged Business Enterprise

Action A:

Established DBE Goal: 13.00%

Committed DBE Goal: 13.08%

Archer Western Contractors exceeded the established DBE goal, and has committed 13.08% (\$1,404,101) of the total contract amount to the following DBE firms: SNAP Incorporated (supply baskets/dowels), Lane Hauling & Excavating (trucking), Hammill Construction (batch plant, sand hauling), Interstate Sealant & Concrete, Inc. (saw and seal), and All Points Trucking (aggregate hauling).

Action B:

The Federal DBE Program neither requires nor permits goals for every contract. The City must meet its overall goal by using a mix of contract goal and race-neutral means. Nevertheless, On-Spec Engineering, PC, is a certified DBE firm.

Funding

Aviation Community Investment Plan

30. McAlpine Polymer Contract Amendment

Action: Authorize the City Manager to amend the contract, in the amount of \$700,000, to Polydyne, Inc. for polymers for McAlpine Creek Wastewater Treatment Plant.

Staff Resource(s): Barry Shearin, Utility

Explanation

- On March 28, 2011, the City Council awarded a contract to Polydyne, Inc., in the estimated annual amount of \$700,000, for providing various wastewater and water treatment polymers.
 - The contract was approved for a two-year term, with the option to renew for three additional, one-year terms with price adjustments as stipulated in the contract.
- In 2013, at the end of the initial term, the City Manager approved a contract renewal for one year in the estimated amount of \$755,000.
- At this time, the Utility Department is exercising the second renewal option for a one-year term.
- An amendment to the contract, in the amount of \$700,000, is necessary to revise the price adjustment methodology to reduce the unit price.
 - The Producer Price Index, used for the original contract, does not accurately reflect changes in the market price of the polymer.
 - The Utility Department seeks to amend the contract price from 90.6¢ per pound to 84.0¢ per pound until April 4, 2015.
- In 2015, in lieu of exercising the third renewal option, the Utility Department intends to pursue formal solicitations and conduct polymer trials in October and November 2014.
- The total new value of the contract, including the two contract renewals, is \$2,855,000.

Background

- Chemical polymer is used at the wastewater plants to remove excess water from solids in the wastewater treatment process before solids are hauled away from the plant for disposal.
- Polymers are selected through a two-step process.
 - Initially, the selection includes an extensive technical evaluation of polymer performance and manufacturer specifications.
 - Thereafter, vendors meeting the technical and performance requirements submit unit price bids.
- The technical evaluation (termed polymer trials) is a full scale performance test that is conducted as part of the selection process.
- The McAlpine Creek Wastewater Treatment Plant completed polymer trials in late 2010; four vendors participated in the polymer trials. Two vendors were originally considered qualified based on the established performance criteria during the polymer trials.
 - Key criteria include the polymer unit cost and effectiveness of the polymer in removing the excess water.
- Polydyne, Inc. met the two-step selection process and was the lowest bidder.
- At this time, Polydyne remains the only selected firm able to provide polymers which meet the required technical and performance specifications based on the now revised unit prices.

Charlotte Business INclusion

No subcontracting goal was established for this contract amendment because there are no opportunities (Part D: Section 6 of the SBO Policy).

Funding

Utility Operating Budget

31. Sugar Creek Treatment Plant Reliability Improvements

Action: Approve a professional services contract with HDR Engineering of the Carolinas, Inc., in the amount of \$335,270, for engineering planning and preliminary design services for the Sugar Creek Treatment Plant Reliability Improvements project.

Staff Resource(s): Barry Shearin, Utility

Explanation

- Sugar Creek Wastewater Treatment Plant, near Park Road at Fairview Road, is one of the City's oldest treatment plants. Although several major facilities have been renovated in the last decade, much of the plant is in need of an upgrade in order to reliably meet water quality standards as well as customer demands including infill development in the service area.
- Key goals of the project are to provide preliminary engineering design for:
 - Phosphorus removal,
 - Optimization of treatment processes,
 - Moving facilities out of the flood plain where feasible,
 - Improvement of plant hydraulics, and
 - Replacement of equipment past its respective service life.
- The next step in the process is to continue engineering planning and design services sufficient to prepare a preliminary engineering report.
- HDR Engineering of the Carolinas, Inc. will use the preliminary engineering report to prepare construction plans and specifications for identified areas of improvement.
- On January 21, 2014, the Utility Department received three proposals from interested service providers in response to a Request for Qualifications.
- HDR Engineering of the Carolinas, Inc. was selected based on a review of firm and project team member experience.

Charlotte Business INclusion

The City negotiated SBE subcontracting participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). For this contract, HDR Engineering has committed 3.28% (\$11,000) of the total contract amount to the following SBE firms: R. Joe Harris & Associates, PLLC (Survey and Mapping); Joel E. Wood & Associates, PLLC (Geotechnical); and Richa Graphics (Printing). Richa Graphics is also a City MBE.

Funding

Utility Community Investment Plan

Attachment 20

[Map](#)

32. Walkers Ferry Road Water Main Phase 3

Action: Award the low-bid contract of \$129,725.20 to Midland Contracting, LLC for the construction of the Walkers Ferry Road Water Main Phase 3, funded by a Community Development Block Grant received by Mecklenburg County.

Staff Resource(s): Barry Gullet, Utility

Explanation

- On November 25, 2013, the City Council approved the City Manager to accept a Community Development Block Grant, in the amount of \$216,205, from Mecklenburg County for the design and construction of Phase 3 of the Walkers Ferry Road water line.
- Walkers Ferry Road Water Main serves one of the identified eligible geographic areas, due west of the Airport between the Catawba River and Interstate-485 (Dixie Berryhill Area).
- The project is proposed in four phases matching the potential four-year funding cycle of the grant.
 - Originally, this was a three-phased project, but a fourth phase was added earlier this year.
- Phase 3 of the project will construct approximately 700 linear feet of 16" water main and install approximately 70 new service connections, including service lines to the houses.
 - This is a slight revision from the November 25 Council-approved action.
 - The new scope is to provide quicker services to residents near the existing water main.
- On July 25, 2014, the Utility Department issued an Invitation to Bid; five bids were received and Midland Contracting, LLC was the lowest responsible, responsive bidder.

Background

- On March 22, 2010, the City Council approved an application for a grant with Mecklenburg County for the construction of the Walkers Ferry Road water line.
 - Mecklenburg County applied to the U.S. Department of Housing and Urban Development for federal funding under the Community Development Block Grant program.
 - The grant funds eligible projects located in unincorporated areas in Mecklenburg County.
 - The project was approved as part of the City's Fiscal Years 2011-2015 Community Investment Plan.

Mecklenburg County MWSBE Opportunity

Established MWBE goal: 10%

Committed MWBE goal: 31.55%

Midland Contracting, LLC committed to the following MWBE firms: GATC, Inc. (asphalt, concrete, material supply, water services) and Ms. Sybil's Seeding (seeding and erosion control).

Funding

Community Development Block Grant

Attachment 21

[Map](#)

33. Utility Work and Asset Management Software Replacement

- Action:**
- A. Approve a contract with Azteca Systems, Inc. for software maintenance in the amount not to exceed \$358,550, and**
 - B. Approve a professional services contract with GHD, Inc. for program implementation services in the amount not to exceed \$430,000.**

Staff Resource(s): Jeff Stovall, Innovation & Technology
Barry Gullet, Utility

Explanation

- On July 22, 2013, the City Council approved professional services contracts with GHD, Inc. to implement Azteca Cityworks for the Charlotte-Mecklenburg Utility Department, Solid Waste Services, and CATS.
- Azteca Cityworks is currently in use or being implemented for use in multiple City departments (i.e. Utility, Engineering & Property Management, Solid Waste Services, CATS, and Aviation).
- The information systems that undergird the Utility Department's management of the installation of water and sewer services in new commercial and residential developments are obsolete and/or unsupported.
- After an extensive requirements review, staff determined the functionality of the Azteca Cityworks software module meets the immediate needs of these program areas.
- Staff recommends the City contract with GHD, Inc. to develop and lead this process management and software configuration effort.
- The project is part of a multi-phase effort to update and consolidate utility information systems.
- GHD, Inc. was selected for this multi-phase effort based on their experience with the Charlotte-Mecklenburg Utility systems environment, their demonstrated capabilities as a premier international asset management implementer, and ability to use proven methods rendered from previous successful implementation engagements.
- Benefits of this initiative include:
 - Replacement and consolidation of critical systems that impact the efficiency of customer interaction;
 - Enhanced reliability of service delivery within a core system already deployed across the department; and
 - Automation of complex manual processes that will improve evaluation of new development options and asset inspections
- As a component of a long-term enterprise technology strategy, Azteca Cityworks is being extended for use in departments as work and asset management needs arise.
- Additional services may be required as Cityworks' usage is extended within the City.

Charlotte Business INclusion

No subcontracting goals were established for these contracts because there are no opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

Funding

Utility Community Investment Plan

34. LYNX South Boulevard Light Rail Facility Expansion Change Order

Action: Approve change order #1, in the amount of \$250,000, with Edison Foard, Inc. for the LYNX South Boulevard Light Rail Facility Expansion project.

Staff Resource(s): Danny Rogers, CATS
Kathleen Santimaw, Engineering & Property Management

Explanation

- On November 11, 2013, the City Council awarded a contract, in the amount up to \$4,665,430, to Edison Foard, Inc. for the LYNX South Boulevard Light Rail Facility Expansion project.
- The project consists of a 20,000 square foot addition to the existing LYNX South Boulevard Light Rail Facility building located at 3200 South Boulevard.
- The new addition will house the rail maintenance function (including personnel), and complete implementation of the original building program.
- Change order #1, in the amount of \$250,000, will replenish the contingency, which has been depleted primarily due to rock removal and other unforeseen site conditions.
- The total contract amount to date, including this change order, is \$4,915,430.
- Future change orders are not anticipated.
- Construction completion is scheduled for first quarter 2015.

Disadvantaged Business Enterprise

Established DBE Goal: 8.6%

Committed DBE Goal: 15.25%

Edison Foard, Inc. committed to use the following DBE firms: COED Electrical and Oliver Paving.

Funding

Transit Community Investment Plan

35. Transit Bus Parts Contract

Action: A. Approve the purchase of transit bus parts from a state contract as authorized by G.S. 143-129(e)(9), and

B. Approve a contract with Truck Pro, LLC, in the amount of \$350,000, for the purchase of Transit Bus Parts per state contract 060A.

Staff Resource(s): Carolyn Flowers, CATS
Larry Kopf, CATS
Dan Edes, CATS

State Contract Exemption

G.S. 143-129(e)(9) allows local government to purchase from state contracts if the contractor is willing to extend the same or more favorable prices, terms, and conditions as those established under the state contract.

Explanation

- The contract will provide CATS bus parts in order to maintain continuous supply for the maintenance required for the transit bus fleet.
- Truck Pro, LLC is willing to provide the parts to the City at the same or better terms as provided in its contract with the state of North Carolina.
- The unit prices are set forth in the proposed contract and are available upon request.
- The contract term expires on February 28, 2015.
- CATS will prepare and advertise a new solicitation to procure transit bus parts in anticipation of the expiration of this state contract.
- If a new state contract is available, CATS will evaluate costs to determine whether it is most advantageous for the City to purchase from the new state contract or to procure a new City contract.

Charlotte Business INclusion

This contract is being purchased off an existing State contract and is exempt (Part A: Appendix 1.27 of the Charlotte Business INclusion Policy).

Funding

Transit Operating Budget

36. Refund of Property and Business Privilege License Taxes

Action: A. Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$61,459.83, and

B. Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$1,757.28.

Staff Resource(s): Robert Campbell, Finance

Explanation

- Property tax refunds are provided to the City by Mecklenburg County due to clerical or assessor error or as a result of appeals.
- Business privilege license tax refunds are provided to the City by Mecklenburg County due to clerical or assessor error.
- In accordance with the ordinance approved by the City Council on August 25, 2014, and the North Carolina law, the refunds which have been paid since the last City Council Business Meeting as a result of the Pearson Review are attached for information only.

Attachment 22

[List of Property Tax Refunds and Resolution](#)

[List of Property Tax Refunds – Pearson Review](#)

[List of Business Privilege License Tax Refunds and Resolution](#)

37. Meeting Minutes

Action: Approve the titles, motions, and votes reflected in the Clerk's record as the minutes of:

– August 25, 2014 **Business Meeting**

PROPERTY TRANSACTIONS

38. Sale of City-Owned Property

Action: **A. Adopt a resolution approving the sale of 1231 Boone Street for \$4,000 (tax parcel identification number 075-074-24), and**

B. Authorize the City Manager to execute the sale documents for this transaction.

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
 Robert Drayton, Engineering & Property Management

Explanation

- The previous property owner obtained a Neighborhood Development loan from the City's Neighborhood & Business Services Department.
- After default following the death of the borrower, Neighborhood & Business Services foreclosed to secure title to the property.
- The total area of the parcel is 4,950 square feet (.114 acre).
- The property was offered to non-profit development partners to be reused as affordable housing, but none were interested in assuming property ownership.
- The Charlotte-Mecklenburg Planning Committee approved a mandatory referral in favor of the sale of the property for residential uses on the open market.
- The property at 1231 Boone Street was offered for sale at market value of \$4,900.
- A qualifying initial offer of \$4,000 was received and advertised for upset bid.
- The final sales price is \$4,000.
- The proceeds of the sale will be returned to the Community Development Block Grant Fund as required by federal program regulations.

Attachment 23

[Map](#)
[Resolution](#)

39. Property Transactions

Action: Approve the following property transactions (A-D) and adopt the condemnation resolution (E).

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
 - Sending introductory letters via regular and certified mail;
 - Making several site visits;
 - Leaving door hangers and business cards;
 - Seeking information from neighbors;
 - Searching the internet;
 - Obtaining title abstracts, and
 - Leaving voice messages.
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If the City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of easement is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of fee simple is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

Acquisitions

- A.** **Project:** Aviation Master Plan
Owner(s): Food Lion, LLC
Property Address: 8316 Steele Creek Road
Total Parcel Area: 2.5 acres
Property to be acquired in Fee: 2.5 acres in Fee Simple
Property to be acquired by Easements: N/A
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees and shrubs
Zoned: B-1
Use: Vacant
Tax Code: 141-111-96
Purchase Price: \$784,000
Council District: N/A – Unincorporated
- B.** **Project:** Clark Boulevard Connectivity, Parcel #1
Owner(s): Michelle R. Flanagan and Kurt Franklin Flanagan
Property Address: 317 Clark Boulevard
Total Parcel Area: 35,008 sq. ft. (0.804 ac.)
Property to be acquired in Fee: 11,923 sq. ft. (.274 ac.) in Fee Simple
Property to be acquired by Easements: 3,080 sq. ft. (.071 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: O-2
Use: Office
Tax Code: 047-451-04
Purchase Price: \$92,125
Council District: 4
- C.** **Project:** Charlotte Mecklenburg Utility - Scott Futrell 8" Sanitary Sewer, Parcel #1
Owner(s): Sovereign Hospitality of Little Rock, LLC
Property Address: Little Rock Road
Total Parcel Area: 97,650 sq. ft. (2.242 acres)
Property to be acquired by Easements: 5,449 sq. ft. (.125 ac.) in Sanitary Sewer Easement, plus 3,166 sq. ft. (.073 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees and shrubs
Zoned: I-1
Use: Industrial
Tax Code: 061-283-03
Purchase Price: \$60,000
Council District: 3

- D. Project:** Lyon Court Storm Drainage Improvement Project, Parcel #8
Owner(s): Mary W. Smith and James E. Smith
Property Address: 1216 Morningside Drive
Total Parcel Area: 17,233 sq. ft. (0.396 ac.)
Property to be acquired by Easements: 7,089 sq. ft. (.163 ac.) in Storm Drainage Easement, plus 1,881 sq. ft. (.043 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees
Zoned: R-22MF
Use: Single-family Residential
Tax Code: 129-041-03
Purchase Price: \$10,250
Council District: 1

Condemnations

- E. Project:** Remount Sidewalk West Boulevard-Railroad, Parcel #4
Owner(s): Fountain Hill Apartments LLC and any other parties of interest
Property Address: 1701 Remount Road
Total Parcel Area: 49,368 sq. ft. (1.133 acres)
Property to be acquired by Easements: 1,165 sq. ft. (.027 ac.) in Sidewalk and Utility Easement, plus 8,044 sq. ft. (.185 ac.) in Temporary Construction Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: R-22 MF
Use: Multi-family
Appraised Value: \$7,400
Property Owner's Counteroffer: None
Property Owner's Concerns: Property owner is concerned with the design of the driveway, retaining wall and post construction appearance of his property.
City's Response to Property Owner's Concerns: Staff has offered owner multiple design options.
Outstanding Concerns: Property owner still has same concerns as above.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which negotiation can continue, mediation is available and if necessary, just compensation can be determined by the court.
Council District: 3

40. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's SBO Policy are intended to provide further explanation for those agenda items which reference the SBO Policy in the business meeting agenda.

Part A: Administration & Enforcement

Appendix Section 18: Contract: For the purposes of establishing an SBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services).
- Contracts do not include agreements or purchase orders for the purchase or lease of apparatus, supplies, goods, or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the SBO Program Policy.

Appendix Section 23: Exempt Contracts: Contracts that fall within one or more of the following categories shall be "Exempt Contracts" for the purposes of establishing an SBE subcontracting goal, unless the Department responsible for procuring the Contract decides otherwise:

23.1. Informal Contracts. Informal Contracts shall be Exempt Contracts. (See Appendix Section 29 for a definition of Informal Contracts)

23.2. No Competitive Process Contracts: Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

23.3. Managed Competition Contracts: Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

23.4. Real Estate Leasing and Acquisition Contracts: Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

23.5. Federal Contracts Subject to DBE Requirements: Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

23.6. State Contracts Subject to MWBE Requirements: Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

23.7. Financial Partner Agreements with DBE or MWBE Requirements: Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

23.8. Interlocal Agreements: Contracts with other units of federal, state, or local government shall be Exempt Contracts.

23.9. Contracts for Legal Services: Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

23.10. Contracts with Waivers: Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

23.11. Special Exemptions: Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

Appendix Section 29: Informal Contracts: Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

29.1. Construction Contracts Less Than or Equal To \$200,000: Contracts for construction or repair work that are estimated to require a total expenditure of City funds less than or equal to \$200,000.

29.2. Service Contracts That Are Less Than or Equal To \$100,000: Service Contracts that are estimated to require a total expenditure of City funds less than or equal to \$100,000.

Part B: Formal Construction Bidding

Part B: Section 2.1: When the City Solicitation Documents for a Construction Contract contain an SBE Goal, each Bidder must either: (a) meet the SBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

Part B: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Construction Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part C: Services Procurement

Part C: Section 2.2: When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each SBE that responds to the Proposer's solicitations and each SBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

Part C: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities.

The City shall not establish an SBE Goal for Service Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part D: Post Contract Award Requirements**Part D: Section 6: New Subcontractor Opportunities/Additions to Scope, Contract Amendments**

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new SBE subcontracting opportunity, the City shall either:

- Notify the Contractor that there will be no Supplemental SBE Goal for the new work; or
- Establish and notify the Contractor of a Supplemental SBE Goal for the new work.

41. Reference – Property Transaction Process

Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped, and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
 - The City to gain access and title to the subject property so the capital project can proceed on schedule.
 - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
 - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.

EXTRACTS FROM MINUTES OF CITY COUNCIL

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 P.M. on September 22, 2014.

Members Present:

Members Absent:

Also Present:

* * * * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, which was read by title:

A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF TWO SERIES OF AIRPORT REFUNDING REVENUE BONDS OF THE CITY OF CHARLOTTE; APPROVING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH BONDS; THE PRIVATE SALE OF THE BONDS; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS

WHEREAS, the City of Charlotte, North Carolina, a municipal corporation in the State of North Carolina (the “City”) owns and operates within the City a public airport known as the Charlotte Douglas International Airport (together with such additions thereto as may be made from time to time, the “Airport”);

WHEREAS, the City is empowered, under the Constitution and laws of the State of North Carolina, particularly The State and Local Government Revenue Bond Act (Sections 159-80 to 159-97, inclusive, as amended, of the General Statutes of North Carolina), as the same may be amended from time to time (the “Act”), to issue its revenue bonds for the purpose of financing airport facilities and refunding prior bonds issued for such purposes;

WHEREAS, the City Council of the City (the “City Council”) on November 18, 1985 adopted a bond order authorizing and securing airport revenue bonds of the City, which the City Council amended on June 8, 1992 and August 23, 2004 (the “Bond Order”);

WHEREAS, the City Council hereby determines that it is desirable (1) to refund in advance of their maturities the City’s Airport Revenue Bonds, Series 2004A (the “2004A Bonds”) and the City’s Airport Revenue Bonds, Series 2004B (the “2004B Bonds,” and together with the 2004A Bonds, the “Refunded Bonds”), and (2) to pay the costs of issuance of the 2014 Bonds;

WHEREAS, in order to obtain funds to refund the Refunded Bonds, the City has determined to approve the transactions described herein whereby the City will authorize and approve (1) the issuance of, among other things, two series of its airport revenue bonds, one to be known as “City of Charlotte, North Carolina Airport Refunding Revenue Bonds, Series 2014A” (the “2014A Bonds”) in an aggregate principal amount not to exceed \$95,000,000, and the second to be known as “City of Charlotte, North

Carolina Airport Refunding Revenue Bonds, Series 2014B” (the “2014B Bonds,” and together with the 2014A Bonds, the “2014 Bonds”) in an aggregate principal amount not to exceed \$40,000,000, and (2) a Bond Purchase Agreement among the Local Government Commission of North Carolina (the “Commission”, the City and Merrill Lynch, Pierce, Fenner & Smith Incorporated, Wells Fargo Bank, National Association d/b/a Wells Fargo Securities, and PNC Capital Markets, LLC, as the underwriters named therein (the “Underwriters”), providing for the sale of the 2014 Bonds authorized hereunder (the “Bond Purchase Agreement”);

WHEREAS, the City Council wants to (1) retain Parker Poe Adams & Bernstein LLP, as bond counsel; (2) retain Merrill Lynch, Pierce, Fenner & Smith Incorporated, Wells Fargo Bank, National Association d/b/a Wells Fargo Securities, and PNC Capital Markets, LLC, as underwriters for the 2014 Bonds; (3) approve the selection by the Underwriters of McGuireWoods LLP, as Underwriters’ counsel; (4) retain Newton and Associates, Inc., as airport financial consultant, Frasca & Associates, L.L.C., as airport financial advisor, and DEC Associates, Inc., as financial advisor; and (5) retain U. S. Bank National Association, as trustee for the 2014 Bonds (collectively, the “Financing Team”);

WHEREAS, the City Council wants the Finance Director of the City to file with the Commission an application for its approval of the 2014 Bonds, on a form prescribed by the Commission, and (1) request in such application that the Commission approve (A) the negotiation of the sale of the 2014 Bonds to the Underwriters, (B) the City’s use of the Financing Team in connection with the issuance of the 2014 Bonds; and (2) state in such application such facts and to attach thereto such exhibits in regard to the 2014 Bonds and to the City and its financial condition, as may be required by the Commission, and to take all other action necessary to the issuance of the 2014 Bonds;

WHEREAS, copies of the forms of the following documents relating to the transactions described above have been filed with the City and have been made available to the City Council of the City (the “City Council”):

1. the Bond Purchase Agreement; and
2. a Preliminary Official Statement to be dated on or about October 8, 2014 (the “Preliminary Official Statement”) with respect to the 2014 Bonds; and

WHEREAS, the City Council, following notice duly given in the form attached hereto as Exhibit A (the “TEFRA Notice”), held a public hearing today regarding the issuance of the 2014B Bonds and the refinancing of the projects financed with proceeds of the 2004B Bonds (collectively, the “2004 Projects”) and now desires to approve the issuance of the 2014B Bonds and the refinancing of the 2004 Projects in accordance with the Internal Revenue Code of 1986, as amended (the “Code”).

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that the City Council has determined to adopt, in accordance with Section 208 of the Bond Order, this Resolution authorizing the issuance of the 2014 Bonds, as follows:

Section 1. For purposes of this Resolution, all capitalized, undefined words have the meanings ascribed to them in Appendix A (the “Appendix”). The Appendix is incorporated into this Resolution by reference.

Section 2. The 2014 Bonds are to be issued by the City for the purpose of providing funds, together with other available funds of the City, (1) to refund in advance of their maturities the Refunded Bonds and (2) to pay the costs of issuing the 2014 Bonds all as set out fully in the documents attached to the City’s application to the Commission.

Section 3. The Financing Team is hereby approved in connection with the issuance by the City of the 2014 Bonds.

Section 4. The filing of an application with the Commission for its approval of the issuance of the 2014 Bonds by the Finance Director of the City, with advice from the City Manager and bond counsel, is hereby authorized and approved.

Section 5. The City Council finds and determines, and asks the Commission to find and determine from the City's application and supporting documentation, as follows:

- (a) the issuance of the 2014 Bonds is necessary or expedient;
- (b) the not to exceed stated principal amount of the 2014 Bonds will be sufficient but is not excessive, when added to other moneys available to the Airport, to refund the Refunded Bonds;
- (c) the Airport as now constituted and after the refunding of the Refunded Bonds is feasible;
- (d) the City's debt management procedure and policies are excellent; and
- (e) the 2014 Bonds can be marketed at a reasonable interest cost to the City.

Section 6. The City shall issue not to exceed (1) \$95,000,000 in total aggregate principal amount of its 2014A Bonds and (2) \$40,000,000 in total aggregate principal amount of its 2014B Bonds.

Section 7. The refunding of the 2004A Bonds and the 2004B Bonds will be completed only if it produces at least 5.00% net present value savings.

Section 8. The City Council requests that the Commission sell the 2014 Bonds through negotiation to the Underwriters on such terms as may be agreed on but at a true interest cost not exceeding 4.50%. The form and content of the Preliminary Official Statement are in all respects authorized, approved and confirmed, and the use of the Preliminary Official Statement by the Underwriters in connection with the sale of the 2014 Bonds is hereby in all respects authorized, approved and confirmed.

Section 9. The 2014 Bonds are to be dated as of their date of issuance and pay interest as set forth in the Appendix. The 2014 Bonds are being issued to provide funds, together with other available funds of the City, (1) to refund in advance of their maturities the Refunded Bonds and (2) to pay the costs of issuance of the 2014 Bonds.

Section 10. The City Council has ascertained and hereby determines that the average period of usefulness of the capital projects being refinanced by the proceeds of the 2014 Bonds is not less than 25 years computed from the date of issuance of the 2014 Bonds.

Section 11. The 2014 Bonds are payable in annual installments on July 1 in each year, as set forth in the Finance Director's certificate under Section 2.03 of the Appendix.

Section 12. The City covenants to take such action as may be required in the opinion of Bond Counsel to cause the 2014 Bonds and all actions of the City with respect to the proceeds thereof to comply with the Code. The Finance Director of the City is hereby authorized to execute a no-arbitrage

certificate in order to comply with Section 148 of the Code and the applicable Income Tax Regulations thereunder.

Section 13. The Commission is hereby requested to sell the 2014 Bonds through a negotiated sale to the Underwriters pursuant to the terms of the Bond Purchase Agreement. The form and content of the Bond Purchase Agreement are in all respects approved and confirmed, and the Mayor, the City Manager or the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to execute and deliver the Bond Purchase Agreement for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as he or she may deem necessary, desirable or appropriate, the execution thereof to constitute conclusive evidence of his or her approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and delivery of the Bond Purchase Agreement, the Mayor, the City Manager and the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Bond Purchase Agreement as executed. The execution thereof by such officials constitutes conclusive evidence of such approval.

Section 14. The Mayor, the City Manager or Finance Director of the City, individually or collectively, are authorized to deliver the Official Statement to be dated on or about October 17, 2014 with respect to the 2014 Bonds, on behalf of the City together with such changes, modifications, and deletions as the Finance Director, with the advice of counsel, may deem necessary and appropriate; such execution and delivery to be conclusive evidence of the approval and authorization in all respects of the form and content thereof.

Section 15. No stipulation, obligation or agreement herein contained or contained in the 2014 Bonds, this Resolution, the Bond Purchase Agreement or any other instrument related to the issuance of the 2014 Bonds is deemed to be a stipulation, obligation or agreement of any officer, agent or employee of the City in his or her individual capacity, and no such officer, agent or employee is personally liable on the 2014 Bonds or subject to personal liability or accountability by reason of the issuance thereof.

Section 16. The Mayor, the City Manager, the Deputy City Manager, the Finance Director, the City Treasurer, the City Debt Manager, the City Attorney, the City Clerk and any Deputy City Clerk, individually or collectively, are hereby authorized, empowered and directed to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary and appropriate in order to consummate the transactions contemplated by (1) this Resolution and (2) the other documents presented to this meeting; except that none of the above is authorized or empowered to do anything or execute any document which is in contravention, in any way, of (a) the specific provisions of this Resolution, (b) any agreement to which the City is bound or (c) any applicable law, statute, ordinance, rule or regulation of the United States of America or the State of North Carolina.

Section 17. Notwithstanding Section 203 of the Bond Order, the 2014 Bonds, and any other Bonds issued pursuant to the Bond Order hereafter, may be executed by of the City Manager or bear the facsimile signature of the City Manager, in substitution of the signature of the Mayor; *provided*, that the City Clerk has also executed the 2014 Bonds or such other Bond issued pursuant to the Bond Order.

Section 18. Pursuant to and in satisfaction of the requirements of Section 147(f) of the Code, the City Council hereby approves (a) the issuance of the 2014B Bonds in an aggregate principal amount not to exceed \$40,000,000 and (b) the refinancing of the 2004 Projects.

Section 19. From the adoption of this Resolution until the date the 2014 Bonds are issued, the Mayor, the City Clerk, the City Manager and the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to make any changes, modifications, additions or deletions to the Appendix, the Bond Purchase Agreement or any other documents hereinabove authorized as he or she may deem necessary, desirable or appropriate (1) that may be requested by the rating agencies rating the 2014 Bonds, (2) that may be necessary to carry out and comply with the provisions of said documents as executed, (3) to effectuate other technical changes to the provisions of the 2014 Bonds necessary to implement the intent of this Resolution, or (4) to change the makeup of the financial institutions serving as Underwriters or add other financial institutions thereto. Furthermore, the Mayor, the City Clerk, the City Manager and the Finance Director of the City, individually or collectively, are authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary in the issuance of the 2014 Bonds and the execution and delivery of the Bond Purchase Agreement. Any changes, modifications, additions or deletions to the Appendix shall be set forth in a certificate executed by the City Manager or the Finance Director of the City on the date the 2014 Bonds are issued.

Section 21. All acts and doings of the City officials authorized by this Resolution that are in conformity with the purposes and intents of this Resolution and in the furtherance of the issuance of the 2014 Bonds and the execution, delivery and performance of the Bond Purchase Agreement are in all respects approved and confirmed.

Section 22. If any one or more of the agreements or provisions herein contained is held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or for any reason whatsoever is held invalid, then such covenants, agreements or provisions are null and void and separable from the remaining agreements and provisions and will in no way affect the validity of any of the other agreements and provisions hereof or of the 2014 Bonds authorized hereunder.

Section 23. This Resolution is adopted with the intent that the laws of the State govern its construction.

Section 24. All resolutions or parts thereof of the City Council in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 25. This Resolution is effective on its adoption.

* * * *

On motion of Councilmember _____, seconded by Councilmember _____, the foregoing order entitled: **“A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF TWO SERIES OF AIRPORT REFUNDING REVENUE BONDS OF THE CITY OF CHARLOTTE; APPROVING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH BONDS; THE PRIVATE SALE OF THE BONDS; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS”** was adopted by the following vote:

AYES:

NAYS:

PASSED, ADOPTED AND APPROVED this 22nd day of September, 2014.

* * * *

STATE OF NORTH CAROLINA)
) SS:
CITY OF CHARLOTTE)

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a Resolution entitled **“A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF TWO SERIES OF AIRPORT REFUNDING REVENUE BONDS OF THE CITY OF CHARLOTTE; DIRECTING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH BONDS; THE PRIVATE SALE OF THE BONDS; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS”** adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the 22nd day of September, 2014, the reference having been made in Minute Book _____, and recorded in full in Resolution Book _____, Page(s) _____.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the ____ day of September, 2014.

[SEAL]

Stephanie C. Kelly, CMC, City Clerk

EXHIBIT A

**NOTICE OF A PUBLIC HEARING REGARDING THE
FINANCING OF CERTAIN AIRPORT PROJECTS
WITH THE PROCEEDS OF A TAX-EXEMPT BOND ANTICIPATION NOTE
TO BE ISSUED BY THE CITY OF CHARLOTTE, NORTH CAROLINA**

NOTICE IS HEREBY GIVEN to all interested parties that the City of Charlotte, North Carolina, a municipal corporation of the State of North Carolina (the “City”), has determined to issue an Airport Revenue Bond Anticipation Note in an aggregate principal amount not to exceed \$100,000,000 (the “Note”) and Airport Revenue Refunding Bonds, Series 2014B (AMT), in an aggregate principal amount not to exceed \$40,000,000 (the “Bonds”), the interest on which will be excludible from gross income for federal income tax purposes.

The Note will be issued to finance (1) all or a portion of the cost of the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Charlotte Douglas International Airport (the “Airport”), including (a) the design and construction of a new 3,200-space business valet parking deck, (b) the rehabilitation of the passenger areas of Concourses A, B and C, and the Atrium, (c) an approximately 42,000 square foot, three-level addition to the East Terminal at the connector of Concourses D and E, (d) an approximately 387,000 square foot expansion of the concrete ramp adjacent to Runway 36R, (e) an approximately 750 linear foot extension of Little Rock Road to Wilkinson Boulevard, (f) additional electrical ductbank and manholes, and (g) expansion of the Long Term 2 parking lot to add approximately 3,000 additional parking spaces (collectively, the “2014 Project”), and (2) all or a portion of the costs of issuing the Note.

The Bonds will be issued to refund in advance of their stated maturities the City’s Airport Revenue Bonds, Series 2004B (the “2004 Bonds”), issued in the aggregate principal amount of \$48,465,000, of which \$35,575,000 is currently outstanding. The 2004 Bonds were issued to finance (1) the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Airport, consisting of (a) improvements to Concourses A, B, C and D, (b) improvements to, and the expansion of, Concourse E, (c) terminal building improvements, and (d) the expansion of the Airport’s fuel farm (all such capital projects, together with the 2014 Project, the “Project”), (2) a deposit to a reserve fund securing the 2004 Bonds, and (3) costs of issuing the 2004 Bonds.

The Airport and the Project are located 5501 Josh Birmingham Parkway, Charlotte, North Carolina 28208. The Project will be, and has at all times been, owned and operated by the City.

NOTICE IS HEREBY GIVEN that the City will hold a public hearing in the Meeting Chamber at the Charlotte-Mecklenburg County Governmental Center, 600 East Fourth Street, Charlotte, North Carolina 28202, on September 22, 2014 at 7:00 p.m., or as soon as practicable thereafter, at which time any person may be heard regarding the proposed issuance of the Note and the nature and location of the Project. All interested parties are invited to present comments, either orally or in writing, at the public hearing regarding the proposed issuance of the Note and the location and nature of the Project.

Any person wishing to comment in writing on the proposed issuance of the Note and the nature and location of the Project should do so within 14 days after the date of publication of this notice to the Director of Finance of the City, 600 East Fourth Street, Tenth Floor, Charlotte, North Carolina, 28202, Attention: Chief Financial Officer.

By: /s/ Stephanie C. Kelly
City Clerk
City of Charlotte, North Carolina

APPENDIX A

To

RESOLUTION PROVIDING FOR THE ISSUANCE OF:

CITY OF CHARLOTTE, NORTH CAROLINA

AIRPORT REFUNDING REVENUE BONDS, SERIES 2014A

and

AIRPORT REFUNDING REVENUE BONDS, SERIES 2014B

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ARTICLE I.

DEFINITIONS

Section 1.01. *Meaning of Words and Terms.*

(a) *Definitions.* All words and phrases defined in Article I of the Bond Order are incorporated herein by reference. In addition, the following terms, except where the context indicates otherwise, have the respective meanings set forth below:

“*Appendix A*” means this Appendix A which is attached to, and incorporated in, the Series Resolution.

“*Authorized Denomination*” means \$5,000 and any integral multiple thereof.

“*Bond Counsel*” means an attorney or firm of attorneys of recognized national standing in the field of law relating to municipal bonds, selected by the City.

“*Bond Registrar*” means U.S. Bank National Association, or any successor or successors thereto appointed pursuant to the Bond Order, the Series Resolution or this Appendix A.

“*City Contribution*” means an amount equal to the required deposit to the Common Reserve Subaccount of the Revenue Bond Reserve Account.

“*Code*” means the Internal Revenue Code of 1986, as from time to time amended.

“*Commission*” means the Local Government Commission of North Carolina.

“*Common Reserve Bonds*” means, collectively, the 2014 Bonds and any subsequent series of Bonds issued under a series resolution that (1) designates such Series of Bonds as being secured by the Common Reserve Subaccount of the Revenue Bond Reserve Account created under this Series Resolution, (2) requires annual payments of principal on July 1 of each year set forth in such series resolution and (3) requires semiannual payments of interest on January 1 and July 1 of each year, beginning on the date set forth in such series resolution.

“*Common Reserve Series Resolution*” means a series resolution executed and delivered in accordance with Section 1105 of the Bond Order under which one or more Series of Common Reserve Bonds are issued.

“*Common Reserve Subaccount of the Revenue Bond Reserve Account*” means the subaccount created and so designated by Section 4.01.

“*Direct Participant*” means a participant in the book-entry system maintained by DTC.

“*DTC*” means The Depository Trust Company, New York, New York.

“*Finance Director*” means the Finance Director of the City, the person performing the duties of the Finance Director or the official succeeding to the Finance Director’s principal functions, the City Treasurer or any Deputy Finance Director.

“*Fitch Ratings*” means Fitch, Inc., a corporation organized and existing under the laws of the State of Delaware, its successors and assigns and, if such corporation is dissolved or liquidated or otherwise ceases to perform securities rating services, such other nationally recognized securities rating agency (other than S&P or Moody’s) as may be designated in writing by the City and approved in writing by the LGC.

“*Interest Payment Date*” means, with respect to the 2014 Bonds, January 1, 2015 and each January 1 and July 1 thereafter.

“*Mail*” means first-class United States mail, postage prepaid.

“*Moody’s*” means Moody’s Investors Service, a corporation organized and existing under the laws of the State of Delaware, its successors and their assigns, or, if such corporation is dissolved or liquidated or otherwise ceases to perform securities rating services, such other nationally recognized securities rating agency (other than S&P or Fitch Ratings) as may be designated in writing by the City and approved in writing by the LGC.

“*Paying Agent*” means the Trustee or any successor or successors thereto appointed pursuant to the Bond Order or this Appendix A.

“*Purchase Contract*” means the Purchase Contract among the Commission, the City and the Purchasers, providing for the initial purchase of the 2014 Bonds.

“*Purchasers*” means, collectively, Merrill Lynch, Pierce, Fenner & Smith Incorporated, Wells Fargo Bank, National Association d/b/a Wells Fargo Securities, PNC Capital Markets, LLC and any other banking firm or underwriter that may be named in accordance with the Purchase Contract.

“*Qualified Surety Bond*” means any surety bond or other insurance policy, which has liquidity features equivalent to a letter of credit, or any letter of credit deposited in a subaccount of the Revenue Bond Reserve Account in lieu of or in partial substitution for monies on deposit therein, the issuer of which, at the time of the issuance of the Qualified Surety Bond, is rated in one of the two highest rating categories by either S&P, Moody’s or Fitch Ratings.

“*Qualified Surety Bond Provider*” means a provider of a Qualified Surety Bond.

“*Rating Agency*” means Moody’s, S&P or Fitch Ratings. Except as otherwise provided herein, if more than one Rating Agency maintains a credit rating with respect to the 2014 Bonds, then any action, approval or consent by or notice to a Rating Agency shall be effective only if such action, approval, consent or notice is given by or to each such Rating Agency.

“*Refunded Bonds*” means the 2004A Bonds and the 2004B Bonds.

“*Regular Record Date*” means, with respect to each Interest Payment Date the 15th day of the calendar month immediately preceding the Interest Payment Date whether or not a Business Day.

“*Reserve Requirement*” means, with respect to the Common Reserve Bonds, (1) the lesser of (a) 10% of the issuance price of the Common Reserve Bonds, (b) the maximum amount required to pay principal and interest on the Common Reserve Bonds for any current or succeeding Fiscal Year and (c) 125% of the average annual principal and interest requirements on the Common Reserve Bonds or (2) such lesser amount as may be permitted under the Code, as set forth in a certificate of Bond Counsel delivered to the City and the Trustee.

“*Series Resolution*” means, the Series Resolution adopted by the City Council of the City on September 22, 2014, the appendices attached thereto, and any amendments or supplements thereto.

“*Series 2014A Subaccount of the Revenue Bond Interest Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014A Subaccount of the Revenue Bond Principal Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014A Subaccount of the Revenue Bond Redemption Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014A Subaccount of the Revenue Bond Sinking Fund Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014B Subaccount of the Revenue Bond Interest Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014B Subaccount of the Revenue Bond Principal Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014B Subaccount of the Revenue Bond Redemption Account*” means the subaccount created and so designated by Section 4.01.

“*Series 2014B Subaccount of the Revenue Bond Sinking Fund Account*” means the subaccount created and so designated by Section 4.01.

“*Sinking Fund Requirement*” means the principal amount of the 2014 Bonds to be retired by mandatory redemption pursuant to section 3.04 of this Appendix A as specified by the Finance Director in his certificate delivered under Section 2.03(4)(E) of this Appendix A. If during any 12-month period ended June 30 the total principal amount of the 2014A Bonds or 2014B Bonds retired by purchase or redemption under the provisions of this Appendix A is greater than the amount of the corresponding Sinking Fund Requirement for such 2014 Bonds, the next succeeding Sinking Fund Requirements for such 2014A Bonds or 2014B Bonds will be reduced in such amount aggregating the amount of such excess.

“*S&P*” means Standard & Poor’s Ratings Services, a Standard & Poor’s Financial Services LLC business, its successors and their assigns or, if such corporation is dissolved or liquidated or otherwise ceases to perform securities rating services, such other nationally recognized securities rating agency (other than Moody’s or Fitch Ratings) as may be designated in writing by the City and approved in writing by the LGC.

“*2004A Bonds*” means the City’s Airport Revenue Bonds, Series 2004A maturing on and after July 1, 2023, of which \$87,095,000 is currently outstanding.

“*2004B Bonds*” means the City’s Airport Revenue Bonds, Series 2004B maturing on and after July 1, 2015, of which \$35,575,000 is currently outstanding.

“*2014 Bonds*” means, collectively, the 2014A Bonds and the 2014B Bonds.

“2014A Bonds” means the City of Charlotte, North Carolina Airport Refunding Revenue Bonds, Series 2014A issued pursuant to the Bond Order and this Appendix A.

“2014B Bonds” means the City of Charlotte, North Carolina Airport Refunding Revenue Bonds, Series 2014B, issued pursuant to the Bond Order and this Appendix A.

(b) *Construction.* This Appendix A, except where the context by clear implication herein otherwise requires, is subject to and to be construed in the same manner as provided by Section 102 of the Bond Order.

Section 1.02. *Parties Interested Herein.* Except as otherwise expressly provided in this Appendix A, nothing herein expressed or implied is intended or to be construed to confer on or to give to any Person, other than the City, the City Council, the Paying Agent, the Bond Registrar, the Trustee, the Purchasers and the owners from time to time of the 2014 Bonds, any right, remedy or claim under or by reason hereof or any covenant, condition or stipulation hereof. All the covenants, stipulations, promises and agreements herein contained by and on behalf of the City are for the sole and exclusive benefit of the City, the City Council, the Paying Agent, the Bond Registrar, the Trustee, the Purchasers and the owners of the 2014 Bonds, except as herein otherwise provided.

Section 1.03. *Ratification.* All action heretofore taken (not inconsistent with the provisions of this Appendix A) by the City directed toward the refunding of the Refunded Bonds, toward the sale and delivery of the 2014 Bonds for that purpose, and toward the acceptance and execution of the Purchase Contract submitted by the Purchasers to the City, hereby is ratified, approved and confirmed.

[End of Article I]

ARTICLE II.

AUTHORIZATION, FORM, ISSUANCE, DELIVERY AND REGISTRATION OF 2014 BONDS

Section 2.01. *Authorization of Financing and Authorization of 2014 Bonds.* The refunding of the Refunded Bonds is hereby authorized. For the purpose of providing funds for the refunding of the Refunded Bonds and paying the costs of issuing the 2014 Bonds, there is hereby authorized and shall be issued, under and pursuant to the Constitution and the laws of the State, including the Act, the Bond Order and the Series Resolution and this Appendix A, the 2014 Bonds of the City in the amounts and subject to the conditions herein provided. No 2014 Bonds may be issued under the provisions of this Appendix A and the Bond Order except in accordance with this Article. The total principal amount of 2014A Bonds that may be issued is hereby expressly limited to \$95,000,000 and the total principal amount of 2014B Bonds that may be issued is hereby expressly limited to \$40,000,000 except as provided in Sections 204 and 210 of the Bond Order.

Section 2.02. *Issuance of 2014 Bonds.*

(a) The 2014A Bonds will be designated “*City of Charlotte, North Carolina Airport Refunding Revenue Bonds, Series 2014A.*” The 2014A Bonds will be issuable as fully registered bonds in any Authorized Denomination. The 2014A Bonds will be numbered from RA-1 upwards. The 2014A Bonds will be substantially in the form set forth in Exhibit A, with such appropriate variations, omissions and insertions as are permitted or required by this Appendix A.

(b) The 2014B Bonds will be designated “*City of Charlotte, North Carolina Airport Refunding Revenue Bonds, Series 2014B.*” The 2014B Bonds will be issuable as fully registered bonds in

any Authorized Denomination. The 2014B Bonds will be numbered from RB-1 upwards. The 2014B Bonds will be substantially in the form set forth in Exhibit B, with such appropriate variations, omissions and insertions as are permitted or required by this Appendix A.

Section 2.03. ***Delivery of 2014 Bonds.*** Before the delivery by the Trustee of any of the 2014 Bonds, the items required under Section 717 of the Bond Order must be filed with the Trustee. The 2014 Bonds must be in Authorized Denominations and executed substantially in the form and in the manner set forth in the Exhibits to this Appendix A and will be deposited with the Bond Registrar for authentication, but before the 2014 Bonds may be authenticated and delivered by the Bond Registrar to the State Treasurer for redelivery to the Purchasers, there must be filed with the Trustee the following:

1. a copy, certified by the City Clerk, of the Series Resolution;
2. a copy, certified by the Secretary or any Deputy Secretary of the Commission, of the resolution of the Commission approving the issuance of and awarding the 2014 Bonds;
3. a copy, certified by the City Clerk, of the Bond Order;
4. a certificate or certificates of the Finance Director collectively setting forth the following:
 - (A) the aggregate principal amount of the 2014A Bonds and the 2014B Bonds to be issued, not in excess of the maximum amount previously established in Section 2.01;
 - (B) the interest rates for the 2014A Bonds and the 2014B Bonds, such interest rate not to be in excess of 6.0% for any maturity;
 - (C) the amount of the Reserve Requirement which is required to be deposited into the Common Reserve Subaccount of the Revenue Bond Reserve Account;
 - (D) the disposition of the proceeds of the 2014 Bonds and the City Contribution to the Common Reserve Subaccount of the Revenue Bond Reserve Account, to the Series 2014A Cost of Issuance Account of the Construction Fund, to the Series 2014B Cost of Issuance Account of the Construction Fund, to the Series 2004A Revenue Bond Redemption Subaccount and to the Series 2004B Revenue Bond Redemption Subaccount;
 - (E) the designation of the principal amount of each maturity of each of the 2014A Bonds and 2014B Bonds and the Sinking Fund Requirements, if any, for the 2014A Bonds and the 2014B Bonds; and
 - (F) the designation of the premium (not to exceed 2.00%) for optional redemption of the 2014A Bonds and the 2014B Bonds under Section 3.02;
5. an opinion of the Airport's Attorney to the effect that the City has title to the Airport, subject to Permitted Encumbrances or other exceptions satisfactory to the Purchasers;

6. evidence of compliance by the City with the provisions of Section 717 of the Bond Order;

7. copies of insurance certificates and a statement, signed by the City's Director of Insurance and Risk Management or insurance agent, to the effect that the insurance required by the Bond Order is in effect; and

8. an opinion of the City Attorney stating that (i) the Series Resolution has been duly and validly adopted by the City, (ii) no provision of the Bond Order or the Series Resolution violates any provision of the Act or results in or constitutes a default under any agreement, indenture or other instrument to which the City is a party or by which the City may be bound, and of which he has knowledge, (iii) the City's adoption of the Series Resolution and execution and issuance of the 2014 Bonds are not subject to any authorization, consent, approval or review of any governmental body, public officer or regulatory authority not theretofore obtained or effected, and no taxes are payable in connection therewith, and (iv) the form, terms, execution, issuance and delivery of the 2014 Bonds have been duly and validly authorized by the City, and the 2014 Bonds constitute valid and binding special obligations of the City in accordance with their terms.

When the documents mentioned in paragraphs (1) to (8) of this Section have been filed with the Trustee and when the 2014 Bonds have been executed and authenticated as required by this Series Resolution, the Trustee shall deliver the 2014 Bonds at the times as prescribed in each Purchase Contract to the State Treasurer for redelivery to or on the order of the Purchasers, but only on payment to the Trustee of the purchase price of the 2014 Bonds. The Trustee is entitled to rely on the resolutions and certificates mentioned in paragraphs (1) through (8) of this Section as to all matters stated therein.

Section 2.04. *Details of 2014 Bonds; Payment.*

(a) The 2014 Bonds will mature on July 1 of the years and in the amounts and will bear interest (computed on the basis of a 360-day year of twelve 30-day months) as set forth in the Finance Director's certificate referred to in Section 2.03(4) above.

(b) Both the principal of and the interest on the 2014 Bonds are payable in any lawful coin or currency of the United States of America which on the respective dates of payment thereof is legal tender for the payment of public and private debts. Each 2014 Bond shall bear interest from its date until its principal sum has been paid, but if such 2014 Bond has matured or has been called for redemption and the redemption date has occurred and funds are available for the payment thereof in full in accordance with the terms of the Bond Order, such 2014A Bond or 2014B Bond shall then cease to bear interest as of the maturity date or Redemption Date. The 2014 Bonds will be dated as of their date of issuance, except that 2014 Bonds issued in exchange for or on the registration of transfer of 2014 Bonds will be dated as of the Interest Payment Date next preceding the date of authentication thereof, unless (i) the date of such authentication precedes December 15, 2014, in which case they will be dated their date of issuance, or (ii) the date of such authentication is an Interest Payment Date to which interest on the 2014A Bonds or 2014B Bonds has been paid in full or duly provided for in accordance with the terms of this Appendix A, in which case they will be dated as of such Interest Payment Date; except that if, as shown by the records of the Paying Agent, interest on the 2014A Bonds or 2014B Bonds is in default, 2014A Bonds or 2014B Bonds executed and delivered in exchange for or on registration of transfer of 2014A Bonds or 2014B Bonds will be dated as of the date to which interest on the 2014A Bonds or 2014B Bonds, respectively, has been paid in full. If no interest has been paid on the 2014A Bonds or 2014B Bonds, 2014A Bonds or 2014B Bonds executed and delivered in

exchange for or on the registration of transfer of 2014A Bonds or 2014B Bonds will be dated as of their date of issuance.

(c) The 2014 Bonds will be initially delivered by means of a book-entry system with no physical distribution of definitive 2014 Bonds made to the public. One definitive 2014 Bond for each maturity of each series is to be delivered to The Depository Trust Company, New York, New York (“DTC”), and immobilized in its custody. A book-entry system will be employed, evidencing ownership of the 2014 Bonds in denominations of \$5,000 or any integral multiple thereof, with transfers of beneficial ownership effected on the records of DTC and its participants (the “DTC Participants”) pursuant to rules and procedures established by DTC.

Each DTC Participant will be credited in the records of DTC with the amount of such DTC Participant’s interest in the 2014A Bonds or the 2014B Bonds. Beneficial ownership interests in the 2014 Bonds may be purchased by or through DTC Participants. The holders of these beneficial ownership interests are hereinafter referred to as the “Beneficial Owners.” The Beneficial Owners will not receive definitive 2014 Bonds representing their beneficial ownership interests. The ownership interests of each Beneficial Owner will be recorded through the records of the DTC Participant from which such Beneficial Owner purchased its 2014 Bonds. Transfers of ownership interests in the 2014 Bonds will be accomplished by book entries made by DTC and, in turn, by DTC Participants acting on behalf of Beneficial Owners. So long as Cede & Co., as nominee for DTC, is the Registered Owner of the 2014 Bonds, the Trustee shall treat Cede & Co. as the only owner of the 2014 Bonds for all purposes under the Bond Order and this Appendix A, including receipt of all principal and premium, if any, and interest on the 2014 Bonds, receipt of notices, voting and requesting or directing the Trustee to take or not to take, or consenting to, certain actions under the Bond Order or this Appendix A.

Payments of principal, interest and premium, if any, with respect to the 2014 Bonds, so long as DTC is the only Owner of the 2014 Bonds, will be paid by the Trustee directly to DTC or its nominee, Cede & Co., as provided in the Blanket Letter of Representation dated November 21, 1996 from the City and the Trustee to DTC (the “Letter of Representation”). DTC will remit such payments to DTC Participants, and such payments thereafter will be paid by DTC Participants to the Beneficial Owners. The Trustee and the City are not and will not be responsible or liable for payment by DTC or DTC Participants, for sending transaction statements or for maintaining, supervising or reviewing records maintained by DTC or DTC Participants.

If (a) DTC determines not to continue to act as securities depository for the 2014 Bonds or (b) the Trustee and the City determine to discontinue the book entry system in accordance with DTC’s rules and the City fails to identify another qualified securities depository to replace DTC, the City will deliver fully registered definitive 2014 Bonds to DTC in accordance with DTC’s rules and procedures.

The City and the Trustee have no responsibility or obligation with respect to (A) the accuracy of any records maintained by DTC or any DTC Participant; (B) the payment by DTC or any DTC Participant of any amount due to any Beneficial Owner in respect of the principal of and premium, if any, and interest on the 2014 Bonds; (C) the delivery or timeliness of delivery by DTC or any DTC Participant of any notice due to any beneficial owner which is required or permitted under the terms of the Bond Order or this Appendix A to be given to Owners; (D) the selection of Beneficial Owners to receive payments in the event of any partial redemption of the 2014 Bonds; or (E) any consent given or other action taken by DTC or its nominee, Cede & Co., as Owner.

(d) The 2014 Bonds are payable at the designated corporate trust office of the Paying Agent on presentation and surrender. Interest on the 2014 Bonds will be paid by the Paying Agent by check or draft mailed on the Interest Payment Date to each Owner as its name and address appear on the registration books kept by the Bond Registrar at the close of business on the Record Date. At the written request of any Owner of at least \$1,000,000 in aggregate principal amount of the 2014 Bonds, principal and interest may be payable by wire transfer at the address specified in writing by the Owner to the Paying Agent by the Record Date. CUSIP number identification with appropriate dollar amounts for each CUSIP number shall accompany all payments of principal of, premium, if any, and interest on any 2014 Bonds, whether by check or by wire transfer.

(e) U.S. Bank National Association, Charlotte, North Carolina, is hereby appointed as Bond Registrar with respect to the 2014 Bonds.

Section 2.05. **Arbitrage and Tax Covenants.** The City covenants that it will not take or permit, or omit to take or cause to be taken, any action that would adversely affect the exclusion from federal income taxation of the interest on the 2014 Bonds and, if it should take or permit, or omit to take or cause to be taken, any such action, the City will take or cause to be taken all lawful actions within its power necessary to rescind or correct such actions or omissions promptly on having knowledge thereof. The City acknowledges that the continued exclusion of interest on the 2014 Bonds or from an Owner's gross income for federal income tax purposes depends, in part, on compliance with the arbitrage limitations imposed by Section 148 of the Code. The City covenants that it will comply with all the requirements of Section 148 of the Code, including the rebate requirements, and that it will not permit at any time any of the proceeds of the 2014 Bonds or other funds under their control be used, directly or indirectly, to acquire any asset or obligation, the acquisition of which would cause the 2014 Bonds to be "arbitrage bonds" for purposes of Section 148 of the Code.

[End of Article II]

ARTICLE III.

REDEMPTION OF THE 2014 BONDS

Section 3.01. **Privilege of Redemption and Redemption Prices.** The 2014 Bonds are redeemable, on notice as provided below, at the times, at the redemption prices and on the terms contained in this Article III and in Article III of the Bond Order.

Section 3.02. **Optional Redemption of the 2014 Bonds.**

(a) The 2014A Bonds maturing on or after July 1, 2025, may be redeemed before their maturities, at the option of the City, from any funds that may be available for such purpose, either in whole or in part on any date beginning on or after July 1, 2024, at the redemption price, including a premium (calculated on the par amount on the 2014A Bonds called for redemption) not to exceed 2.00%, all as set forth in the Finance Director's certificate referred to in Section 2.03(4) above.

(b) The 2014B Bonds maturing on or after July 1, 2025, may be redeemed before their maturities, at the option of the City, from any funds that may be available for such purpose, either in whole or in part on any date beginning on or after July 1, 2024, at the redemption price, including a premium (calculated on the par amount on the 2014A Bonds called for redemption) not to exceed 2.00%, all as set forth in the Finance Director's certificate referred to in Section 2.03(4) above.

Section 3.03. ***Extraordinary Optional Redemption of 2014 Bonds.*** The 2014 Bonds will be subject to optional redemption by the City, in whole or in part on any date at a redemption price equal to the principal amount thereof, without premium, plus accrued interest to the date of redemption, on instructions from the City, from the Net Proceeds of insurance or Eminent Domain which are deposited in the Series 2014A Subaccount of the Revenue Bond Redemption Account or the Series 2014B Subaccount of the Revenue Bond Redemption Account, respectively, as provided in the Bond Order.

Section 3.04. ***Sinking Fund Redemption.*** The 2014 Bonds are required to be redeemed to the extent of any Sinking Fund Requirement on each July 1 on which there is a Sinking Fund Requirement from money required to be deposited in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account or the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account, respectively, at a redemption price equal to the principal amount of the 2014 Bonds being redeemed, without premium, plus accrued interest to the date of redemption.

Section 3.05. ***Notice of Redemption.*** Notice of redemption will be given by the Trustee not less than 30 days nor more than 60 days before the Redemption Date (1) to the Commission by Mail or facsimile transmission, (2)(a) to DTC or its nominee by registered or certified mail at the address provided to the Trustee by DTC or as otherwise permitted by DTC's rules and procedures or (b) if DTC or its nominee is no longer the Owner of the 2014 Bonds, by Mail to the then-registered Owners of 2014 Bonds to be redeemed at the last address shown on the registration books kept by the Bond Registrar and (3) to the Municipal Securities Rulemaking Board (the "MSRB") in an electronic format as prescribed by the MSRB.

Such notice must (1) specify the 2014 Bonds to be redeemed, the redemption date, the redemption price and the place or places where amounts due on such redemption must be payable (which must be the designated office of the Paying Agent) and if less than all of the 2014 Bonds are to be redeemed, the numbers of the 2014 Bonds and the portions of 2014 Bonds to be redeemed, and (2) state that on the redemption date, the 2014 Bonds to be redeemed will cease to bear interest. If at the time of mailing of notice of redemption there is not on deposit with the Trustee money sufficient to redeem the 2014 Bonds called for redemption, which money is or will be available for redemption of the 2014 Bonds, such notice will state that it is conditional on the deposit of the redemption money with the Trustee on the redemption date. Any notice, once given, may be withdrawn by notice delivered in the manner set forth above, on receipt by the Trustee of written instructions from the City with respect to such withdrawal.

Failure to provide such notice to any Owner or any defect therein will not affect the validity of any proceedings for such redemption as to any other Owner to whom such notice was properly given. Failure to provide such notice to the Commission or the securities depositories and national information services as provided above will not affect the validity of any proceedings for such redemption.

If money is on deposit with the Trustee to pay the redemption price of the 2014 Bonds called for redemption including premium, if any, thereon on a redemption date, 2014 Bonds or portions thereof so called for redemption as hereinabove specified will not bear interest after such redemption date and will not be considered to be Outstanding or to have any other rights under the Bond Order other than the right to receive payment. No payment of principal will be made by the Paying Agent on any 2014 Bonds or portions thereof called for redemption until such 2014 Bonds or portions thereof have been delivered for payment or cancellation or the Paying Agent has received the items required by Section 210 of the Bond Order with respect to any mutilated, lost, stolen or destroyed 2014 Bonds.

Section 3.06. ***Selection of 2014 Bonds To Be Redeemed.*** Notwithstanding Section 302 of the Bond Order, in the case of any partial redemption of 2014 Bonds, the City will select the series of the 2014 Bonds and the maturity or maturities of the 2014 Bonds within a series to be redeemed and DTC

will select the 2014 Bonds within the same maturity of a series pursuant to its rules and procedures or, if the book-entry system with DTC or any other securities depository has been discontinued, the Bond Registrar will select the 2014 Bonds to be redeemed by lot in such manner as the Bond Registrar in its discretion may deem proper.

If a 2014A Bond or 2014B Bond subject to redemption is in a denomination larger than the minimum Authorized Denomination, a portion of such 2014A Bond or 2014B Bond may be redeemed, but only in a principal amount such that the unredeemed portion of such 2014A Bond or 2014B Bond is equal to an Authorized Denomination. For any 2014A Bond or 2014B Bond in a denomination of more than the minimum Authorized Denomination, the Trustee shall treat each such 2014A Bond or 2014B Bond as representing a single 2014A Bond or 2014B Bond in the minimum Authorized Denomination plus that number of 2014A Bonds or 2014B Bonds that is obtained by dividing the remaining principal amount of such 2014A Bond or 2014B Bond by the minimum Authorized Denomination.

If it is determined that one or more, but not all, of the Authorized Denominations of principal amount represented by any 2014A Bond or 2014B Bond is to be called for redemption, then, on written notice of intention to redeem such Authorized Denominations of principal amount of such 2014A Bond or 2014B Bond, the Owner of such 2014A Bond or 2014B Bond, on surrender of such 2014A Bond or 2014B Bond to the Paying Agent for payment of the principal amount of such 2014A Bond or 2014B Bond, will be entitled to receive new 2014A Bond or 2014B Bond in the aggregate principal amount of the unredeemed balance of the principal amount of such 2014A Bond or 2014B Bond. New 2014A Bond or 2014B Bond representing the unredeemed balance of the principal amount of such 2014A Bond or 2014B Bond will be issued to the Owner thereof.

If the Owner of any 2014A Bond or 2014B Bond of a denomination greater than the amount being redeemed fails to present such 2014A Bond or 2014B Bond to the Paying Agent for payment and exchange as aforesaid, such 2014A Bond or 2014B Bond will, nevertheless, become due and payable on the date fixed for redemption to the extent of the denomination being redeemed and to that extent only.

Section 3.07. ***No Partial Redemption After Default.*** Anything in this Appendix A to the contrary notwithstanding, if an Event of Default occurs and is continuing hereunder there will be no redemption of less than all of the 2014 Bonds Outstanding.

[End of Article III]

ARTICLE IV.

REVENUES, ACCOUNTS AND FUNDS

Section 4.01. ***Establishment of Accounts.*** The following Subaccounts are hereby established:

- (a) Common Reserve Subaccount of the Revenue Bond Reserve Account;
- (b) Series 2014A Subaccount of the Revenue Bond Interest Account;
- (c) Series 2014A Subaccount of the Revenue Bond Principal Account;
- (d) Series 2014A Subaccount of the Revenue Bond Redemption Account;
- (e) Series 2014A Subaccount of the Revenue Bond Sinking Fund Account

- (f) Series 2014A Cost of Issuance Account of the Construction Fund;
- (g) Series 2014B Subaccount of the Revenue Bond Interest Account;
- (h) Series 2014B Subaccount of the Revenue Bond Principal Account;
- (i) Series 2014B Subaccount of the Revenue Bond Redemption Account;
- (j) Series 2014B Subaccount of the Revenue Bond Sinking Fund Account
- (k) Series 2014B Cost of Issuance Account of the Construction Fund;

All accounts are established with and held by the Trustee under the Bond Order.

Section 4.02. ***Revenues Received by the City.*** On or before the 25th day of each month beginning November 25, 2014, the City shall, subject to the provisions of the Bond Order, deposit or cause to be deposited from Net Revenues with the Trustee the following amounts and the Trustee shall apply such amounts to the various accounts and subaccounts specified herein:

(a) into the applicable Subaccount of the Revenue Bond Interest Account created with respect to each Series of Common Reserve Bonds an amount in substantially equal monthly installments necessary, after taking into account money transferred from the PFC Revenue Account or otherwise deposited therein by the City, to have funds on hand each June 25 and December 25, commencing (i) with respect to each Series of 2014 Bonds, on December 25, 2014, and (ii) with respect to any other Series of Common Reserve Bonds, on the date set forth in the applicable Common Reserve Series Indenture, to pay the next maturing installment of interest, on each such Series of Common Reserve Bonds then Outstanding; and

(b) into the applicable Subaccount of the Revenue Bond Principal Account created with respect to any each Series of Common Reserve Bonds an amount in substantially equal monthly installments necessary, after taking into account money transferred from the PFC Revenue Account or otherwise deposited therein by the City, to have funds on hand each June 25, commencing (i) with respect to each Series of 2014 Bonds, on June 25, 2015, and (ii) with respect to any other Series of Common Reserve Bonds, on the date set forth in the applicable Common Reserve Series Indenture, to pay the next maturing installment of principal, on each such Series of Common Reserve Bonds then Outstanding; or

(c) into the applicable Subaccount of the Revenue Bond Sinking Fund Account created with respect to each Series of Common Reserve Bonds, after taking into account money transferred from the PFC Revenue Account or otherwise deposited therein by the City, 1/12th of the amount required to retire each such Series of Common Reserve Bonds to be called by mandatory redemption pursuant to the applicable Common Reserve Series Indenture on the next ensuing July 1, in accordance with the Sinking Fund Requirement therefor.

In each month following a month in which the Trustee has failed to make any deposit required by this Section 4.02, the City shall pay, but only from Net Revenues, and the Trustee shall deposit, in addition to the amounts then due, an amount sufficient to cure the deficiency in the deposits in the prior months unless such deficiency has been cured by a transfer of money to such fund or account from other funds and accounts created hereby, pursuant to the terms of this Appendix A.

Section 4.03. ***Application of Money in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account.*** Money held in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account will be applied during each Fiscal Year to the purchase or retirement of 2014A Bonds then Outstanding as follows:

(a) The Trustee shall, at the request of the City, endeavor to purchase and cancel 2014A Bonds or portions thereof subject to redemption by operation of the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account or maturing on the next ensuing July 1 at the most advantageous price readily obtainable with reasonable diligence. The purchase price of each such 2014A Bond shall not exceed par plus accrued interest to the date of purchase. The Trustee shall pay the interest accrued on such 2014A Bonds to the date of settlement therefore from the Series 2014A Subaccount of the Revenue Bond Interest Account and the purchase price from the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account, but no such purchase shall be made by the Trustee from money in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account within the period of 45 days immediately preceding any July 1 on which such 2014A Bonds are subject to redemption, except from money other than the money set aside in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account for the redemption of 2014A Bonds. The aggregate purchase price of 2014A Bonds during each Fiscal Year shall not exceed the amount to be deposited in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account on account of the Sinking Fund Requirement for the 2014A Bonds for such Fiscal Year. If in any Fiscal Year the sum of the amount on deposit in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account for the payment of any 2014A Bonds and the principal amount of the 2014A Bonds that were purchased during such Fiscal Year pursuant to the provisions of this paragraph (a) or delivered during such Fiscal Year to the Trustee by the City exceeds the Sinking Fund Requirement for the Outstanding 2014A Bonds for such Fiscal Year, the Trustee shall endeavor to purchase Outstanding 2014A Bonds with such excess money;

(b) The Trustee shall call for redemption on July 1 in each Fiscal Year 2014A Bonds in a principal amount equal to the aggregate Sinking Fund Requirement for the 2014A Bonds for such Fiscal Year, less the principal amount of any such 2014A Bonds retired during such Fiscal Year by purchase pursuant to paragraph (a) of this Section or delivered during such Fiscal Year to the Trustee by the City. On each redemption date the Trustee shall withdraw from the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account the amount required to pay the Redemption Price of the 2014A Bonds so called for redemption. The amount of interest on the 2014A Bonds so called for redemption shall be paid from the Series 2014A Subaccount of the Revenue Bond Interest Account. If such date is the stated maturity date of any such 2014A Bonds, the Trustee shall not call such 2014A Bonds for redemption but, on such maturity, shall withdraw the amount required for paying the principal of such 2014A Bonds when due and payable.

If at any date there is money in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account and no 2014A Bonds are then Outstanding or if on any payment date money remains therein after the mandatory redemption of 2014A Bonds in accordance with the Sinking Fund Requirement therefor, the Trustee shall withdraw such money and shall apply the same as follows: (a) deposit in the Common Reserve Subaccount of the Revenue Bond Reserve Account the amounts, if any, required to be paid thereto in such month pursuant to Section 503(g) of the Bond Order and (b) deliver all remaining amounts to the City.

If the balance in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account on the 25th day of the month next preceding a payment date on which 2014A Bonds are to be redeemed in

accordance with the Sinking Fund Requirements therefor is insufficient to satisfy such Sinking Fund Requirement, the Trustee shall transfer to such Subaccount such amounts as may be necessary to remedy the deficiency, drawing on money in the Common Reserve Subaccount of the Revenue Bond Reserve Account.

If, in any Fiscal Year, by the application of money in the Series 2014A Subaccount of the Revenue Bond Sinking Fund Account the Trustee should purchase or receive from the City and cancel 2014A Bonds in excess of the aggregate Sinking Fund Requirements for such Fiscal Year, the Trustee shall file with the City not later than the 20th day before the next August 1 a statement identifying the 2014A Bonds purchased or delivered during such Fiscal Year and the amount of such excess. The City shall thereafter cause a certificate of the Finance Director to be filed with the Trustee not later than the 10th day before such August 1, setting forth with respect to the amount of such excess the Fiscal Years in which the Sinking Fund Requirements with respect to 2014A Bonds are to be reduced and the amount by which the Sinking Fund Requirements so determined are to be reduced.

On the retirement of any 2014A Bonds by purchase or redemption under the provisions of this Section, the Trustee shall file with the City a statement identifying such 2014A Bonds and setting forth the date of purchase or redemption, the amount of the purchase price or the Redemption Price of such 2014A Bonds, and the amount paid as interest thereon. The expenses incurred in connection with the purchase or redemption of any such 2014A Bonds shall be paid by the City from the Operating Fund or from any other available money.

Section 4.04. ***Application of Money in the Series 2014A Revenue Bond Redemption Account.*** The Trustee shall apply money in the Series 2014A Revenue Bond Redemption Subaccount to the purchase or redemption of 2014A Bonds as follows:

(a) Subject to the provisions of paragraph (c) of this Section, at the request of the City, the Trustee shall endeavor to purchase and cancel 2014A Bonds or portions thereof, regardless of whether such 2014A Bonds or portions thereof are then subject to redemption, at the most advantageous price readily obtainable with reasonable diligence, provided that the purchase price of each 2014A Bond shall not exceed the Redemption Price that would be payable on the next redemption date to the Owner of such 2014A Bond under the provisions of this Appendix A if such 2014A Bond or such portion thereof should be called for redemption on such date from the money in the Series 2014A Subaccount of the Revenue Bond Redemption Account. The Trustee shall pay the interest accrued on such 2014A Bonds or portions thereof to the date of settlement from the Series 2014A Subaccount of the Revenue Bond Interest Account and the purchase price from the Series 2014A Subaccount of the Revenue Bond Redemption Account, but no such purchase shall be made by the Trustee from money in the Series 2014A Subaccount of the Revenue Bond Redemption Account within the period of 45 days immediately preceding any Interest Payment Date on which such 2014A Bonds or portions thereof are to be redeemed, except from money other than the money set aside in the Series 2014A Subaccount of the Revenue Bond Redemption Account for the redemption of Bonds.

(b) Subject to the provisions of paragraph (c) of this Section, the Trustee shall call for redemption on a date permitted by this Appendix A such amount of 2014A Bonds or portions thereof as, with the redemption premium, if any, will exhaust the money then held in the Series 2014A Subaccount of the Revenue Bond Redemption Account as nearly as may be. The Trustee shall pay the accrued interest on the Bonds or portions thereof to be redeemed to the date of redemption from the Series 2014A Subaccount of the Revenue Bond Interest Account and the Redemption Price of such 2014A Bonds or portions thereof from the Series 2014A Subaccount of the Revenue Bond Redemption Account. The Trustee shall withdraw from the Series 2014A

Subaccount of the Revenue Bond Redemption Account and set aside the respective amounts required to pay the Redemption Price of the 2014A Bonds or portions thereof so called for redemption.

(c) Money in the Series 2014A Subaccount of the Revenue Bond Redemption Account shall be applied by the Trustee in each Fiscal Year to the purchase or the redemption of 2014A Bonds then Outstanding in accordance with the Sinking Fund Requirement.

On the retirement of any 2014A Bonds by purchase or redemption pursuant to the provisions of this Section, the Trustee shall file with the City a statement identifying such 2014A Bonds and setting forth the date of purchase or redemption, the amount of the purchase price or the Redemption Price of such 2014A Bonds and the amount paid as interest thereon. The expense incurred by the Trustee in connection with the purchase or redemption of any such 2014A Bonds shall be paid by the City from the Operating Fund or from any other available money.

Section 4.05. ***Application of Money in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account.*** Money held in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account will be applied during each Fiscal Year to the purchase or retirement of 2014B Bonds then Outstanding as follows:

(a) The Trustee shall, at the request of the City, endeavor to purchase and cancel 2014B Bonds or portions thereof subject to redemption by operation of the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account or maturing on the next ensuing July 1 at the most advantageous price readily obtainable with reasonable diligence. The purchase price of each such 2014B Bond shall not exceed par plus accrued interest to the date of purchase. The Trustee shall pay the interest accrued on such 2014B Bonds to the date of settlement therefore from the Series 2014B Subaccount of the Revenue Bond Interest Account and the purchase price from the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account, but no such purchase shall be made by the Trustee from money in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account within the period of 45 days immediately preceding any July 1 on which such 2014B Bonds are subject to redemption, except from money other than the money set aside in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account for the redemption of 2014B Bonds. The aggregate purchase price of 2014B Bonds during each Fiscal Year shall not exceed the amount to be deposited in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account on account of the Sinking Fund Requirement for the 2014B Bonds for such Fiscal Year. If in any Fiscal Year the sum of the amount on deposit in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account for the payment of any 2014B Bonds and the principal amount of the 2014B Bonds that were purchased during such Fiscal Year pursuant to the provisions of this paragraph (a) or delivered during such Fiscal Year to the Trustee by the City exceeds the Sinking Fund Requirement for the Outstanding 2014B Bonds for such Fiscal Year, the Trustee shall endeavor to purchase Outstanding 2014B Bonds with such excess money;

(b) The Trustee shall call for redemption on July 1 in each Fiscal Year 2014B Bonds in a principal amount equal to the aggregate Sinking Fund Requirement for the 2014B Bonds for such Fiscal Year, less the principal amount of any such 2014B Bonds retired during such Fiscal Year by purchase pursuant to paragraph (a) of this Section or delivered during such Fiscal Year to the Trustee by the City. On each redemption date the Trustee shall withdraw from the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account the amount required to pay the Redemption Price of the 2014B Bonds so called for redemption. The amount of interest on the 2014B Bonds so called for redemption shall be paid from the Series 2014B Subaccount of the

Revenue Bond Interest Account. If such date is the stated maturity date of any such 2014B Bonds, the Trustee shall not call such 2014B Bonds for redemption but, on such maturity, shall withdraw the amount required for paying the principal of such 2014B Bonds when due and payable.

If at any date there is money in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account and no 2014B Bonds are then Outstanding or if on any payment date money remains therein after the mandatory redemption of 2014B Bonds in accordance with the Sinking Fund Requirement therefor, the Trustee shall withdraw such money and shall apply the same as follows: (a) deposit in the Common Reserve Subaccount of the Revenue Bond Reserve Account the amounts, if any, required to be paid thereto in such month pursuant to Section 503(g) of the Bond Order and (b) deliver all remaining amounts to the City.

If the balance in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account on the 25th day of the month next preceding a payment date on which 2014B Bonds are to be redeemed in accordance with the Sinking Fund Requirements therefor is insufficient to satisfy such Sinking Fund Requirement, the Trustee shall transfer to such Subaccount such amounts as may be necessary to remedy the deficiency, drawing on money in the Common Reserve Subaccount of the Revenue Bond Reserve Account.

If, in any Fiscal Year, by the application of money in the Series 2014B Subaccount of the Revenue Bond Sinking Fund Account the Trustee should purchase or receive from the City and cancel 2014B Bonds in excess of the aggregate Sinking Fund Requirements for such Fiscal Year, the Trustee shall file with the City not later than the 20th day before the next August 1 a statement identifying the 2014B Bonds purchased or delivered during such Fiscal Year and the amount of such excess. The City shall thereafter cause a certificate of the Finance Director to be filed with the Trustee not later than the 10th day before such August 1, setting forth with respect to the amount of such excess the Fiscal Years in which the Sinking Fund Requirements with respect to 2014B Bonds are to be reduced and the amount by which the Sinking Fund Requirements so determined are to be reduced.

On the retirement of any 2014B Bonds by purchase or redemption under the provisions of this Section, the Trustee shall file with the City a statement identifying such 2014B Bonds and setting forth the date of purchase or redemption, the amount of the purchase price or the Redemption Price of such 2014B Bonds, and the amount paid as interest thereon. The expenses incurred in connection with the purchase or redemption of any such 2014B Bonds shall be paid by the City from the Operating Fund or from any other available money.

Section 4.06. ***Application of Money in the Series 2014B Revenue Bond Redemption Account.*** The Trustee shall apply money in the Series 2014B Revenue Bond Redemption Subaccount to the purchase or redemption of 2014B Bonds as follows:

(a) Subject to the provisions of paragraph (c) of this Section, at the request of the City, the Trustee shall endeavor to purchase and cancel 2014B Bonds or portions thereof, regardless of whether such 2014B Bonds or portions thereof are then subject to redemption, at the most advantageous price readily obtainable with reasonable diligence, provided that the purchase price of each 2014B Bond shall not exceed the Redemption Price that would be payable on the next redemption date to the Owner of such 2014B Bond under the provisions of this Appendix A if such 2014B Bond or such portion thereof should be called for redemption on such date from the money in the Series 2014B Subaccount of the Revenue Bond Redemption Account. The Trustee shall pay the interest accrued on such 2014B Bonds or portions thereof to the date of settlement from the Series 2014B Subaccount of the Revenue Bond Interest Account and the

purchase price from the Series 2014B Subaccount of the Revenue Bond Redemption Account, but no such purchase shall be made by the Trustee from money in the Series 2014B Subaccount of the Revenue Bond Redemption Account within the period of 45 days immediately preceding any Interest Payment Date on which such 2014B Bonds or portions thereof are to be redeemed, except from money other than the money set aside in the Series 2014B Subaccount of the Revenue Bond Redemption Account for the redemption of Bonds.

(b) Subject to the provisions of paragraph (c) of this Section, the Trustee shall call for redemption on a date permitted by this Appendix A such amount of 2014B Bonds or portions thereof as, with the redemption premium, if any, will exhaust the money then held in the Series 2014B Subaccount of the Revenue Bond Redemption Account as nearly as may be. The Trustee shall pay the accrued interest on the Bonds or portions thereof to be redeemed to the date of redemption from the Series 2014B Subaccount of the Revenue Bond Interest Account and the Redemption Price of such 2014B Bonds or portions thereof from the Series 2014B Subaccount of the Revenue Bond Redemption Account. The Trustee shall withdraw from the Series 2014B Subaccount of the Revenue Bond Redemption Account and set aside the respective amounts required to pay the Redemption Price of the 2014B Bonds or portions thereof so called for redemption.

(c) Money in the Series 2014B Subaccount of the Revenue Bond Redemption Account shall be applied by the Trustee in each Fiscal Year to the purchase or the redemption of 2014B Bonds then Outstanding in accordance with the Sinking Fund Requirement.

On the retirement of any 2014B Bonds by purchase or redemption pursuant to the provisions of this Section, the Trustee shall file with the City a statement identifying such 2014B Bonds and setting forth the date of purchase or redemption, the amount of the purchase price or the Redemption Price of such 2014B Bonds and the amount paid as interest thereon. The expense incurred by the Trustee in connection with the purchase or redemption of any such 2014B Bonds shall be paid by the City from the Operating Fund or from any other available money.

Section 4.07. ***Application of Money in the Accounts of the Construction Fund.*** Money held in each account of the Construction Fund will be applied in accordance with Article IV of the Bond Order. The Finance Director shall specify in each requisition the account from which the requisition is to be paid.

Section 4.08. ***Application of Money in Common Reserve Subaccount of the Revenue Bond Reserve Account.***

(a) There will be deposited in the Common Reserve Subaccount of the Revenue Bond Reserve Account an initial amount as certified by the Finance Director under Section 2.03(4) and such other amounts as may be required by the terms of this Series Resolution and any subsequent Common Reserve Series Resolution. The Trustee shall use money deposited in the Common Reserve Subaccount of the Revenue Bond Reserve Account solely for the purpose of paying the principal of and the interest on each Series of Common Reserve Bonds whenever and to the extent that (1) money in the applicable Subaccount of the Revenue Bond Interest Account created with respect to such Series of Common Reserve Bonds is insufficient to pay the interest on such Series of Common Reserve Bonds or (2) money in the applicable Subaccount of the Revenue Bond Principal Account or the applicable Subaccount of the Revenue Bond Sinking Fund Account created with respect to such Series of Common Reserve Bonds is insufficient to pay the principal of such Series of Common Reserve Bonds. With respect to the 2014 Bonds, the Trustee shall withdraw such money in accordance with the order of priorities set forth in Section 4.02, and with respect to any subsequent Series of Common Reserve Bonds, the Trustee shall

withdraw such money in accordance with the order of priorities set forth in the corresponding section of the applicable Common Reserve Series Resolution; *provided, however*, if there is insufficient money in the Common Reserve Subaccount of the Revenue Bond Reserve Account to satisfy all deposits required within each subsection of Section 4.02, then any amounts remaining in the Common Reserve Subaccount of the Revenue Bond Reserve Account will be used to satisfy the deposits between each subaccount on a *pro rata* basis in accordance with the Outstanding aggregate principal amount of each corresponding Series of Common Reserve Bonds. If on any Interest Payment Date the amount on deposit in an account of the Common Reserve Subaccount of the Revenue Bond Reserve Account exceeds the Reserve Requirement therefor, the Trustee shall transfer such excess to (1) the applicable Subaccount of the Revenue Bond Interest Account created with respect to each Series of Common Reserve Bonds on a *pro rata* basis based on the Outstanding aggregate principal amount of each corresponding Series of Common Reserve Bonds or (2) as the City otherwise directs as required by the City's arbitrage and tax regulatory agreement executed and delivered in connection with any Series of Common Reserve Bonds.

(b) If the City delivers a Qualified Surety Bond to the Trustee in satisfaction of the Reserve Requirement, in whole or in part:

(i) If and to the extent that money on deposit in the Common Reserve Subaccount of the Revenue Bond Reserve Account, plus all amounts on deposit in and credited to the Subaccounts of the Revenue Bond Fund applicable to each Series of Common Reserve Bonds, in excess of the amount of the Qualified Surety Bond, is insufficient to pay the amount of principal and interest coming due with respect to any Series of Common Reserve Bonds, then on the later of: (i) one day after receipt by the Qualified Surety Bond Provider of a demand for payment, duly executed by the Paying Agent certifying that payment due under the Bond Order and any Common Reserve Series Resolution has not been made to the Paying Agent; or (ii) the payment date of any Series of Common Reserve Bonds as specified in the Demand for Payment presented by the Paying Agent to the Qualified Surety Bond Provider, the Qualified Surety Bond Provider will make a deposit of funds in an account with the Paying Agent sufficient for the payment to the Paying Agent of amounts which are then due to the Paying Agent under any such Common Reserve Series Resolution (as specified in the Demand for Payment) up to but not in excess of the Surety Bond Coverage, as defined in the Qualified Surety Bond.

(ii) the Trustee, or Paying Agent, if appropriate, shall, after submitting to the Qualified Surety Bond Provider the Demand for Payment as provided in (i) above, make available to the Qualified Surety Bond Provider all records relating to the funds and accounts maintained under this Appendix A and any other Common Reserve Series Resolution.

(iii) the Trustee, or Paying Agent, if appropriate, shall, on receipt of money received from the draw on the Qualified Surety Bond, as specified in the Demand for Payment, credit the Common Reserve Subaccount of the Revenue Bond Reserve Account to the extent of money received pursuant to such Demand.

(iv) the Common Reserve Subaccount of the Revenue Bond Reserve Account is to be replenished in the following priority: (A) principal and interest on the Qualified Surety Bond is to be paid from first available Revenues; (B) after all such amounts are paid in full, amounts necessary to fund the Common Reserve Subaccount of the Revenue Bond Reserve Account to the required level, after taking into account the amounts available under the Qualified Surety Bond are to be deposited from next available Revenues.

Section 4.09. ***Investment of Money.*** Money held for the credit of all subaccounts or accounts established under this Appendix A on deposit with the Trustee are to be continuously invested and

reinvested by the Trustee in such Investment Obligations as the City may direct to the extent practicable. Any such Investment Obligations shall mature not later than the respective dates when the money held for the credit of such subaccounts or accounts will be required for the purposes intended. No Investment Obligations in any such subaccount or account may mature beyond the latest maturity date of any 2014 Bonds Outstanding at the time such Investment Obligations are deposited.

The interest accruing on Investment Obligations in the subaccounts established hereunder and any profit or loss realized on the disposition or maturity of such Investment Obligations are to be credited to or charged against the following Funds, accounts and subaccounts: interest and profit or loss resulting from each of the subaccounts established under Section 4.01 other than the Series 2014A Construction Account of the Construction Fund shall be credited to or charged against the Revenue Fund, and interest and profit or loss resulting from the Series 2014A Construction Account of the Construction Fund shall be credited to or charged against that account.

Section 4.10. ***Payment of Principal, Interest and Premium and Pledge of Net Revenues.*** The City covenants that it will promptly pay the principal of and the interest on every 2014 Bond issued under this Appendix A at the places, on the dates and in the manner provided herein and in the 2014 Bonds, and any premium required for the retirement of the 2014 Bonds by purchase or redemption, according to the true intent and meaning thereof. The City represents and covenants that it is duly authorized under the Constitution and laws of the State, particularly the Act, to issue the 2014 Bonds authorized hereby and to pledge the Net Revenues in the manner and to the extent herein and in the Bond Order set forth; that all action on its part for the issuance of the 2014 Bonds initially issued hereunder has been duly and effectively taken; and that such 2014 Bonds in the hands of the Owners thereof are and will be valid and binding special obligations of the City according to their terms.

Except to the extent of a lien on Net Revenues from the Airport, the 2014 Bonds are not payable from the general funds of the City and do not constitute a legal or equitable pledge, lien or encumbrance on any of the properties of the City or on any of its income, receipts or revenues, except as provided in this Appendix A and the Bond Order, and neither the credit nor the taxing power of the City are pledged for the payment of the 2014 Bonds, or the City's obligations to comply with any covenant or agreement under this Appendix A or any other agreement entered into by the City pursuant to its authority.

[End of Article IV]

ARTICLE V.

USE OF BOND PROCEEDS AND CITY CONTRIBUTION

The proceeds of the 2014 Bonds and the City Contribution are to be deposited in accordance with the certificate of the Finance Director delivered under Section 2.03(4). In addition, the Trustee shall debit such amount from the City's deposit account held by Wells Fargo Bank, National Association an amount equal to the City Contribution and deposit that amount in accordance with the certificate of the Finance Director delivered under Section 2.03(4).

[End of Article V]

ARTICLE VI.

SUPPLEMENTAL SERIES RESOLUTIONS

Section 6.01. *Supplemental Series Resolutions Without Consent of Owners.* The City may, from time to time and at any time, adopt such resolutions supplemental hereto as are consistent with the terms and provisions of this Appendix A and, in the opinion of the Trustee, do not affect adversely the interest of the Owners including, without limitation:

- (a) to cure any ambiguity or formal defect or omission, to correct or supplement any provision herein that may be inconsistent with any other provision herein, or to make any other provisions with respect to matters or questions arising under this Appendix A that shall be consistent with the provisions of this Appendix A, or
- (b) to grant or confer on the Trustee for the benefit of the Owners any additional rights, remedies, powers, authority or security that may lawfully be granted to or conferred on the Owners or the Trustee, or
- (c) to add to the covenants and agreements of the City in this Appendix A other covenants and agreements thereafter to be observed by the City or to surrender any right or power herein reserved to or conferred on the City, or
- (d) to permit the qualification of the Series Resolution under any federal statute now or hereafter in effect or under any state Blue Sky law, or
- (e) to provide for the issuance of any of the 2014A Bonds or the 2014B Bonds in bearer form, or
- (f) to make modifications in the provisions for the issuance of any of the 2014A Bonds or the 2014B Bonds under a book-entry system, or
- (g) to obtain a rating on any of the 2014A Bonds or the 2014B Bonds from a national rating service.

Notwithstanding anything in the Bond Order or the Series Resolution to the contrary, (1) any initial purchaser, underwriter or remarketing agent holding any 2014 Bonds or another Series of the Bonds issued after the issuance of the 2014 Bonds may, regardless of its intent to sell or distribute such Bonds in the future, consent as the Owner of such Bonds to any amendment or supplemental resolution as required or permitted by this Article, including any amendment or supplemental resolution that adversely affects the interests of other Owners, and (2) any such holder providing its consent under this Section is not entitled to receive, nor is the City required to provide, any prior notice or other documentation regarding such amendment or supplemental resolution.

Section 6.02. *Modification of Series Resolution with Consent of Owners.* Subject to the terms and provisions contained in this Section, and not otherwise, the Owners of not less than 51% in aggregate principal amount of the 2014 Bonds then Outstanding have the right, from time to time anything contained in this Appendix A to the contrary notwithstanding, to consent to and approve the adoption by the City and the acceptance by the Trustee of such series resolution supplemental hereto as are necessary or considered desirable by the City for the purpose of modifying, altering, amending, adding to or rescinding, in any particular, any of the terms or provisions contained in this Appendix A or in any supplemental series resolution; but nothing herein contained permits, or may be construed as

permitting (a) an extension of the maturity of the principal of or the interest on any 2014 Bond or (b) a reduction in the principal amount of any 2014 Bond or the redemption premium or the rate of interest thereon, or (c) the creation of a pledge of Net Revenues other than any pledge created or permitted by the Bond Order or the Series Resolution, or (d) a preference or priority of any 2014 Bond over any other 2014 Bond, or (e) a reduction in the aggregate principal amount of 2014 Bonds required for consent to such supplemental series resolution. Nothing herein contained, however, may be construed as making necessary the approval by the Owners of the adoption and acceptance of any supplemental series resolution as authorized in Section 7.01.

The Trustee shall, at the expense of the City, such expense to be paid solely from the Operating Fund or from any other available money, cause notice of the proposed adoption of such supplemental series resolution to be mailed, postage prepaid, to the Commission and all Owners. Such notice shall briefly set forth the nature of the proposed supplemental series resolution and shall state that copies thereof are on file at the designated office of the Trustee for inspection by all Owners. The Trustee is not, however, subject to any liability to any Owner by reason of its failure to mail the notice required by this Section, and any such failure will not affect the validity of such supplemental series resolution when approved and consented to as provided in this Section.

Whenever the City delivers to the Trustee an instrument or instruments in writing purporting to be executed by the Owners of not less than 51% in aggregate principal amount of 2014 Bonds then Outstanding that are affected by a proposed supplemental series resolution, which instrument or instruments shall refer to the proposed supplemental series resolution described in such notice and shall specifically consent to and approve the adoption thereof in substantially the form of the copy thereof referred to in such notice, then the City may adopt such supplemental series resolution in substantially such form, without liability or responsibility to any Owner, whether or not such Owner has consented thereto.

If the Owners of not less than 51% in aggregate principal amount of the 2014 Bonds Outstanding have consented to and approved the adoption thereof as herein provided, to the extent permitted by law, no Owner has any right to object to the adoption of such supplemental series resolution, or to object to any of the terms and provisions contained therein or the operation thereof, or in any manner to question the propriety of the adoption thereof, or to enjoin or restrain the City from adopting the same or from taking any action pursuant to the provisions thereof.

On the adoption of any supplemental series resolution pursuant to the provisions of this Section or Section 7.01, this Appendix A shall be and be deemed to be modified and amended in accordance therewith, and the respective rights, duties and obligations under this Appendix A, the Trustee and all Owners shall thereafter be determined, exercised and enforced in all respects pursuant to the provisions of this Appendix A as so modified and amended.

Section 6.03. **2014 Bonds Affected.** For purposes of this Appendix A, 2014 Bonds are deemed to be “*affected*” by a supplemental series resolution if the same adversely affects or diminishes the rights of Owners against the City or the rights of the Owners in the security for such 2014 Bonds. The Trustee may in its discretion determine whether any 2014 Bonds would be affected by any supplemental series resolution and any such determinations is conclusive on the Owners of all 2014 Bonds, whether theretofore or thereafter authenticated and delivered hereunder. The Trustee is not liable for any such determination made in good faith.

Section 6.04. **Exclusion of 2014 Bonds.** 2014 Bonds owned or held by or for the account of the City shall not be deemed Outstanding 2014 Bonds for the purpose of any consent or other action or any calculation of Outstanding 2014 Bonds provided for in this Article, and City as Owner of such 2014

Bonds is not entitled to consent or take any other action provided for in this Article. At the time of any consent or other action taken under this Article, the City shall furnish the Trustee certificates of the Finance Director, on which the Trustee may rely, describing all 2014 Bonds so to be excluded.

Section 6.05. ***Responsibilities of Trustee and City Under this Article.*** The Trustee and the City are entitled to exercise their discretion in determining whether or not any proposed supplemental series resolution or any term or provision therein contained is desirable, after considering the purposes of such instrument, the needs of the City, the rights and interests of the Owners, and the rights, obligations and interests of the Trustee. The Trustee is entitled to receive, and is fully protected in relying on, the opinion of counsel approved by it, who may be bond counsel for the City, as conclusive evidence that any such proposed supplemental series resolution does or does not comply with the provisions of this Appendix A, and that it is or is not proper for it, under the provisions of this Article, to accept such supplemental series resolution.

[End of Article VII]

ARTICLE VIII.

MISCELLANEOUS PROVISIONS

Section 8.01. ***Headings.*** Any heading preceding the text of the several articles hereof, and any table of contents or marginal notes appended to copies hereof, are solely for convenience of reference and does not constitute a part of this Appendix A or affect its meaning, construction or effect.

Section 8.02. ***Application to Commission.*** The City Council hereby ratifies and confirms its request to the Commission to sell the 2014 Bonds at private sale and without advertisement in accordance with the provisions of Section 159-123 of the General Statutes of North Carolina.

Section 8.03. ***Approval of Amount of 2014 Bonds and Interest Rate.*** The Finance Director is hereby authorized and directed to approve (1) the actual amount of the 2014A Bonds and the 2014B Bonds and each maturity of the 2014 Bonds and the Sinking Fund Requirements for the 2014 Bonds to be issued under this Appendix A to the limits specified in Section 2.01, (2) the interest rates for each maturity of the 2014A Bonds and the 2014B Bonds, not in excess of the maximum set forth in Section 2.03 and (3) the sale of such 2014 Bonds at a price to be finally determined by the City Manager or the Finance Director of not less than 95.0% of the face amount thereof.

Section 8.04. ***Authorization for Other Acts.***

(a) The Finance Director and other officers, agents and employees of the City and the officers and agents of the Trustee are hereby authorized and directed to do all acts and things required of them by the provisions of the 2014 Bonds, the Bond Order, the Series Resolution, this Appendix A and the Purchase Contract for the full, punctual and complete performance of the terms, covenants, provisions and agreements of the same and also to do all acts and things required of them by the provisions of this Appendix A, including the advancement of any fees and expenses in connection with the transactions described therein with the expectation that such fees and expenses will be reimbursed to the City from 2014 Bond proceeds.

(b) The Mayor, the City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer, the City Debt Manager, the Airport Manager, the City Attorney, the City Clerk and any Deputy City Clerk, or any of them or their deputies and designees, are further authorized and directed (without limitation except as may be expressly set forth herein) to employ

and compensate advisers, bond counsel, counsel, and consultants, to take such action and to execute and deliver any such documents, deeds, certificates, undertakings, agreements or other instruments as they, with the advice of counsel, may deem necessary and appropriate to effect the transactions contemplated by the Bond Order, the Series Resolution, this Appendix A and the Purchase Contract.

Section 8.05. **Acceptance of Duties by Paying Agent.** Each Paying Agent (other than the Trustee) shall signify its acceptance of the duties and obligations imposed on it by the Bond Order and the Series Resolution by executing and delivering to the City and the Trustee a written acceptance thereof.

Section 8.06. **Holidays.** Except as otherwise provided herein, whenever any payment or action to be made or taken hereunder is stated to be due on a day which is not a Business Day, such payment or action will be made or taken on the next following Business Day, and such extension of time will be included in computing interest, if any, in connection with such payment or action.

Section 8.07. **Replacement of Registrar or Paying Agent.** If the Bond Registrar or Paying Agent initially appointed under this Appendix A resigns (whether before or after the issuance of any 2014 Bonds), or if the Finance Director reasonably determines that the Bond Registrar or Paying Agent has become incapable of performing its duties hereunder, the City may, on notice mailed to each Owner of the 2014 Bonds, if any, at such Owner's address last shown on the registration records, appoint a successor Registrar or Paying Agent which meets any requirement set forth in the Bond Order, including the prior approval by the Commission of a successor Registrar. No resignation or dismissal of the Bond Registrar or Paying Agent may take effect until a successor is appointed. The same institution is not required to serve as both Registrar and Paying Agent hereunder, but the City has the right to have the same institution serve as both Registrar and Paying Agent hereunder. Whenever in this Appendix A the Bond Registrar or Paying Agent is named or referred to, such provision is deemed to include any successor of the Bond Registrar or Paying Agent, respectively.

Section 8.08. **Notice to Rating Agencies.** The Trustee shall mail notice to each Rating Agency then rating the 2014 Bonds and the LGC of the occurrence of any of the following events of which it has actual knowledge or has been informed: (1) any amendment or supplement to the Bond Order, the Series Resolution or the Policy; or (2) any redemption of Outstanding 2014 Bonds.

Section 8.09. **Continuing Disclosure.** The City agrees, in accordance with Rule 15c2-12 (the "Rule") promulgated by the Securities and Exchange Commission (the "SEC"), to provide to the MSRB:

(1) by not later than seven months after the end of each Fiscal Year, beginning with the Fiscal Year ended June 30, 2014, , the audited financial statements of the City for the preceding Fiscal Year, if available, prepared in accordance with Section 159-34 of the General Statutes of North Carolina, as it may be amended from time to time, or any successor statute, or if such audited financial statements are not then available, unaudited financial statements of the City for such Fiscal Year to be replaced subsequently by audited financial statements of the City to be delivered within 15 days after such audited financial statements become available for distribution;

(2) by not later than seven months after the end of each Fiscal Year, beginning with the Fiscal Year ended June 30, 2014, the financial and statistical data as of a date not earlier than the end of the preceding Fiscal Year (which data shall be prepared at least annually, shall specify the date as to which such information was prepared and shall be delivered together with any subsequent material events notices specified in subparagraph (3) below) for the type of information included under the captions in the Official Statement dated on or about October 17,

2014, as identified in the Official Statement to the extent such items are not included in the financial statements referred to in paragraph (1) above;

(3) in a timely manner not in excess of 10 Business Days after the occurrence of the event, notice of any of the following events with respect to the 2014 Bonds:

- (a) principal and interest payment delinquencies;
- (b) non-payment related defaults, if material;
- (c) unscheduled draws on the debt service reserves reflecting financial difficulties;
- (d) unscheduled draws on any credit enhancements reflecting financial difficulties;
- (e) substitution of any credit or liquidity providers, or their failure to perform;
- (f) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the 2014 Bonds or other material events affecting the tax status of the 2014 Bonds;
- (g) modification of the rights of the Beneficial Owners of the 2014 Bonds, if material;
- (h) call of any of the 2014 Bonds, if material, and tender offers;
- (i) defeasance of any of the 2014 Bonds;
- (j) release, substitution or sale of any property securing repayment of the 2014 Bonds, if material;
- (k) rating changes;
- (l) bankruptcy, insolvency, receivership or similar event of the City;
- (m) the consummation of a merger, consolidation, or acquisition involving the City or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to such actions, other than pursuant to its terms, if material; and
- (n) the appointment of a successor or additional trustee, or the change in the name of a trustee, if material;

(4) in a timely manner, notice of a failure of the City to provide required annual financial information described in (1) or (2) above on or before the date specified.

The City agrees to provide all documents described in this section in an electronic format as prescribed by the MSRB and accompanied by identifying information as prescribed by the MSRB.

The City agrees that its undertaking under this Article is intended to be for the benefit of the Owners and the beneficial owners of the 2014 Bonds and is enforceable by the Trustee or by any of them, including an action for specific performance of the City's obligations under this Article, but a failure to comply will not be an event of default under Section 802 of the Bond Order and will not result in acceleration of the payment of the 2014 Bonds. An action must be instituted, had and maintained in the manner provided in this paragraph for the benefit of all of the Owners and beneficial owners of the 2014 Bonds.

The City may modify from time to time, consistent with the Rule, the information provided or the format of the presentation of such information to the extent necessary or appropriate in the judgment of the City, but:

- (1) any such modification may only be made in connection with a change in circumstances that arises from a change in legal requirements, change in law or change in the identity, nature or status of the City;
- (2) the information to be provided, as modified, would have complied with the requirements of the Rule as of the date of the Official Statement, after taking into account any amendments or interpretations of the Rule as well as any changes in circumstances; and
- (3) any such modification does not materially impair the interest of the Owners or the beneficial owners, as determined by the Trustee or Bond Counsel or by the approving vote of the Owners of a majority in principal amount of the 2014 Bonds pursuant to Section 7.02 of this Appendix A.

Any annual financial information containing modified operating data or financial information will explain, in narrative form, the reasons for the modification and the impact of the change in the type of operating data or financial information being provided.

The provisions of this Article terminate on payment, or provision having been made for payment in a manner consistent with the Rule, in full of the principal of and interest on the 2014 Bonds.

EXHIBIT A

FORM OF 2014A BOND

**CITY OF CHARLOTTE, NORTH CAROLINA
AIRPORT REFUNDING REVENUE BONDS,
SERIES 2014A**

No. RA-1

\$

<u>INTEREST RATE</u>	<u>DATED DATE</u>	<u>MATURITY DATE</u>	<u>CUSIP</u>
%	November 6, 2014	July 1, 20__	161036__

REGISTERED OWNER: CEDE & Co.

PRINCIPAL AMOUNT: DOLLARS

The City of Charlotte, North Carolina (the "City"), a municipal corporation of the State of North Carolina (the "State"), for value received, promises to pay, but solely from the sources and in the manner hereinafter provided, to the Owner named above the Principal Amount stated above on the Maturity Date set forth above (or earlier as hereinafter described), and to pay such Owner at the address as it appears on the registration books kept by U.S. Bank, National Association, the Bond Registrar, the Trustee and the Paying Agent for the 2014A Bonds (the "Bond Registrar," the "Paying Agent" and the "Trustee"), at the close of business on the 15th day of the month preceding each hereinafter-described Interest Payment Date (each, a "Regular Record Date"), interest on such Principal Amount at the Interest Rate set forth above from the Interest Payment Date next preceding the date of authentication (unless (i) the date of authentication precedes the first Interest Payment Date in which case this 2014A Bond will bear interest from its date of issuance, or (ii) the date of authentication is an Interest Payment Date, in which case this 2014A Bond will bear interest from such date) until the principal hereof has been paid or provided for in accordance with the Indenture hereinafter referred to, payable January 1, 2015 and thereafter semiannually on July 1 and January 1 in each year (each an "Interest Payment Date"). Both principal and interest and any premium on the redemption before the maturity of all or part hereof are payable in lawful coin or currency of the United States of America and (except for interest which is payable by check or draft as stated above) are payable at the principal corporate trust office of the Paying Agent in Charlotte, North Carolina

THE 2014A BONDS ARE SPECIAL OBLIGATIONS OF THE CITY. THE PRINCIPAL OF, PREMIUM, IF ANY, AND INTEREST ON THE 2014A BONDS ARE NOT PAYABLE FROM THE GENERAL FUNDS OF THE CITY, NOR DO THEY CONSTITUTE A LEGAL OR EQUITABLE PLEDGE, CHARGE, LIEN, OR ENCUMBRANCE ON ANY OF ITS PROPERTY OR ON ANY OF ITS INCOME, RECEIPTS, OR REVENUES EXCEPT THE FUNDS WHICH ARE PLEDGED UNDER THE INDENTURE (HEREINAFTER DEFINED). NEITHER THE CREDIT NOR THE TAXING POWER OF THE STATE OR THE CITY ARE PLEDGED FOR THE PAYMENT OF THE PRINCIPAL OF, PREMIUM, IF ANY, OR INTEREST ON THE 2014A BONDS, AND NO OWNER OF THIS 2014A BOND HAS THE RIGHT TO COMPEL THE EXERCISE OF THE TAXING POWER BY THE STATE OR THE CITY OR THE FORFEITURE OF ANY OF ITS PROPERTY IN CONNECTION WITH ANY DEFAULT.

The 2014A Bonds will be initially delivered by means of a book-entry system with no physical distribution of definitive 2014A Bonds made to the public. One definitive 2014A Bond for each maturity will be delivered to The Depository Trust Company, New York, New York ("DTC"), and immobilized in

its custody. A book-entry system will be employed, evidencing ownership of the 2014A Bonds in Authorized Denominations (hereinafter defined) with transfers of beneficial ownership effected on the records of DTC and its participants pursuant to rules and procedures established by DTC. Principal of, premium, if any, and interest on this 2014A Bond will be payable to DTC or its nominee as registered owner of the 2014A Bonds by wire transfer in immediately available funds. The City, the Paying Agent and the Trustee are not responsible or liable for maintaining, supervising, or reviewing the records maintained by DTC, its participants or persons acting through such participants.

If (a) DTC determines not to continue to act as securities depository for the 2014A Bonds or (b) the Trustee and the City determine to discontinue the book entry system in accordance with DTC's rules and the City fails to identify another qualified securities depository to replace DTC, the City will deliver fully registered definitive 2014A Bonds to DTC in accordance with DTC's rules and procedures.

The City, the Paying Agent, the Bond Registrar and the Trustee have no responsibility or obligation with respect to (a) the accuracy of any records maintained by DTC; (b) the payment by DTC of any amount in respect of the principal of and premium, if any, and interest on the 2014A Bonds; (c) the delivery or timeliness of delivery by DTC of any notice which is required or permitted under the terms of the Indenture (hereinafter defined) to be given to Owners; (d) the selection of Owners to receive payments in the event of any partial redemption of the 2014A Bonds; or (e) any consent given or other action taken by DTC, or its nominee.

This Bond is one of an issue of Bonds designated "*Airport Refunding Revenue Bonds, Series 2014A*" (the "*2014A Bonds*") issued under a bond order adopted by the City Council of the City (the "*City Council*") on November 18, 1985, which the City Council supplemented and amended on June 8, 1992 and August 23, 2004 (the "*Bond Order*") and a resolution adopted by the City Council on September 22, 2014 (the "*Series Resolution*"). Unless the context indicates otherwise, all capitalized, undefined terms used herein have the meanings ascribed to them in the Bond Order, the Series Resolution or the Appendix A attached to, and incorporated in, the Series Resolution. The City intends to issue its Airport Refunding Revenue Bonds, Series 2014B (the "*2014B Bonds*" and collectively with the 2014A Bonds, the "*2014 Bonds*") and its Airport Revenue Bond Anticipation Note, Series 2014C (the "*2014C Note*"), on or about the time the City issues its 2014A Bonds, under the Bond Order. Under the Bond Order, the City has previously issued several series of Bonds (the "*Existing Bonds*"). The 2014 Bonds, the 2014C Note, the Existing Bonds and any additional Bonds which may be issued under the Bond Order are parity obligations under the Bond Order.

The 2014 Bonds are being issued to pay a portion of the costs (1) to refund in advance of their maturities the 2004A Bonds and the 2004B Bonds (each, as defined in the Series Resolution) and (2) to pay the costs of issuance of the 2014 Bonds.

The 2014A Bonds, together with interest thereon, are special obligations of the City payable solely from Revenues after payment of the Current Expenses of the Airport and constitute a valid claim of the respective Owners thereof only against the funds and other money held by the Trustee for the benefit of the Owners of the 2014A Bonds, which amounts are pledged and assigned pursuant to the Bond Order for the equal and ratable payment of the 2014A Bonds and will be used for no other purpose than to pay the principal of, premium, if any, and interest on the 2014A Bonds, except as may be otherwise expressly authorized in the Bond Order and the Appendix A.

As used herein, "*Revenues*" means (a) except to the extent hereinafter excluded, all payments, proceeds, fees, charges, rents and all other income derived by or for the City for the use of and for the services and facilities furnished by or from the operation or ownership of, the Airport and all other income derived by the City from the operation or ownership of the Airport and all rights to receive the

same, whether in the form of accounts receivable, contract rights or other rights, and the proceeds of such rights whether now owned or held or hereafter coming into existence, (b) amounts which the City is authorized, but not obligated, to pay or transfer to the Revenue Fund to the extent of any such payments or transfers, including transfers from the Airport Discretionary Fund which amounts shall become Revenues only at the time of payment or transfer of the Revenue Fund, (c) amounts transferred from the Rebate Account to the Revenue Fund following each Fiscal Year, and (d) any proceeds of business interruption insurance. Revenues does not include, unless paid or transferred pursuant to (b) above, (1) any gifts, grants, bequests, contributions or donations; (2) proceeds from the sale and disposition of all or any part of all or any part of the Airport; (3) reimbursements to the City of its advances to the Operating Fund specified in the series resolution relating to the Project Bonds; (4) investment income to the extent of amounts transferred from the Revenue Fund to the Rebate Account as of the last day of each Fiscal Year; (5) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in any Funds and Accounts established by the Bond Order, but only to the extent such income and gains are not directed to the Revenue Fund as provided in the Bond Order or in any series resolution; (6) to the extent and for so long as such payments are pledged to secure the financing of the same, debt service from the financing of any facilities to which reference is made in the Bond Order, except to the extent otherwise provided by the City in respect of any such facilities; (7) any proceeds of Eminent Domain or insurance other than the business interruption insurance mentioned above; (8) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in the fund in which Airport revenues relating to the period prior to the date of beneficial occupancy under certain 1978 airport agreements are held; (9) taxes collected at the Airport; (10) revenues described in clauses (a) and (c) above of Excluded Cost Centers; and (11) the proceeds of any indebtedness; (12) payments made by the counterparty in connection with any interest rate exchange or swap agreement; and (13) PFC Revenues.

“*Current Expenses*” means (A) the City’s cost of capital items (including the cost of capital leases) in an amount not to exceed in any Fiscal Year 15% of all current expenses as hereinafter determined and budgeted for such Fiscal Year, plus (B) the City’s current expenses for the operation, maintenance and repair of the Airport as determined in accordance with generally accepted accounting principles, including, without limiting the generality of the foregoing: (a) all ordinary and usual expenses of operation, maintenance and repair, (b) administrative expenses, (c) salaries, (d) interest with respect to working capital loans, (e) payments to any retirement plan or plans properly chargeable to the Airport, (f) insurance expenses, (g) engineering expenses relating to the operation, maintenance or repair of the Airport, (h) fees and expenses of the Trustee, legal expenses, and fees of consultants, and (i) any other expenses required to be paid by the City under the Bond Order or by law. Current Expenses does not include (u) any reserves for extraordinary replacements or repairs, (v) any allowance for depreciation, (w) any interest other than as provided in (d) above, (x) any principal payment in respect of capital leases, except as permitted under (A) above, or indebtedness other than Bonds, (y) any deposits to any Fund or Account created under the Bond Order and payments of principal, premium, if any, and interest from such Funds and Accounts, or (z) any of the foregoing set forth in paragraphs (A) and (B) with respect to Excluded Cost Centers.

Pursuant to the Bond Order the City has, for the benefit of the Owners of the 2014A Bonds, assigned Net Revenues, the City’s rights to receive Net Revenues, the money and Investment Obligations in the Renewal and Improvement Fund to the extent such money and Investment Obligations have not been encumbered by the City and the money and Investment Obligations in the subaccounts of the Revenue Bond Fund relating to the 2014A Bonds, to the Trustee in trust.

Reference is made to the Bond Order and the Series Resolution for a more complete statement of the provisions thereof and of the rights of the City, the Trustee and the Owners of the 2014A Bonds. Copies of the Bond Order and the Series Resolution are on file and may be inspected at the designated

office of the Trustee in Charlotte, North Carolina. By the purchase and acceptance of this 2014A Bond, the Owner hereof signifies assent to all of the provisions of the aforementioned documents.

This Bond is issued and the Bond Order and Series Resolution were made and entered into under and pursuant to the Constitution and laws of the State, and particularly in conformity with the provisions, restrictions and limitations of General Statutes of North Carolina Section 159-80 *et seq.*, as amended.

This Bond is exchangeable on the presentation and surrender hereof at the principal corporate trust office of the Bond Registrar for the 2014A Bonds in Authorized Denominations. On surrender for registration of transfer, duly endorsed for transfer or accompanied by an assignment duly executed by the Owner hereof or his or her attorney duly authorized in writing, the Bond Registrar will authenticate and deliver in the name of the transferee or transferees a new fully registered 2014A Bond or 2014A Bonds. The Bond Registrar may require the payment by any Owner requesting registration of transfer or exchange of 2014A Bonds of any tax, fee or other governmental charge required to be paid with respect to such registration of transfer or exchange. The Bond Registrar is not required to register the transfer of or exchange any 2014A Bonds selected, called or being called for redemption in whole or in part. The person in whose name this Bond is registered will be deemed and regarded as the absolute owner hereof for all purposes, and payment of this Bond will be made only to or on the written order of the Owner hereof to his or her legal representative. All such payments will be valid and effectual to satisfy and discharge this Bond to the extent of the sum or sums paid.

The 2014A Bonds maturing on or after July 1, 2025 may be redeemed before their maturities, at the option of the City, from any funds that may be available for such purpose, either in whole or in part on any date beginning on or after July 1, 2024, at the redemption price, equal to the principal amount of 2014A Bonds to be redeemed, together with accrued interest thereon to the date fixed for redemption.

The 2014A Bonds are subject to optional redemption by the City, in whole or in part on any date at a Redemption Price equal to the principal amount thereof, without premium, plus accrued interest to the date of redemption, on instructions from the City, from the Net Proceeds of insurance or Eminent Domain which are deposited in the Series 2014A Subaccount of the Revenue Bond Redemption Account, as provided in the Bond Order.

The 2014A Bonds are required to be redeemed to the extent of any Sinking Fund Requirement on each July 1 on which there is a Sinking Fund Requirement from money required to be deposited in the applicable subaccount of the Revenue Bond Sinking Fund Account, at a Redemption Price equal to the principal amount of the 2014A Bonds being redeemed, without premium, plus accrued interest to the date of redemption.

The 2014A Bonds maturing on July 1, 20__ are subject to mandatory sinking fund redemption in part without premium on each July 1 in the following amount of the Sinking Fund Requirement per year at a redemption price equal to the amount of 2014A Bonds to be redeemed plus accrued interest thereon to the redemption date and without premium:

<u>YEAR</u>	<u>AMOUNT</u>	<u>YEAR</u>	<u>AMOUNT</u>
-------------	---------------	-------------	---------------

* Maturity

The 2014A Bonds maturing on July 1, 20__ are subject to mandatory sinking fund redemption in part without premium on each July 1 in the following amount of the Sinking Fund Requirement per year at a redemption price equal to the amount of 2014A Bonds to be redeemed plus accrued interest thereon to the redemption date and without premium:

<u>YEAR</u>	<u>AMOUNT</u>	<u>YEAR</u>	<u>AMOUNT</u>
* Maturity			

Notice of redemption will be given by the Trustee not less than 30 days nor more than 60 days before the Redemption Date (1) to the Commission by Mail or facsimile transmission, (2)(a) to DTC or its nominee by registered or certified mail at the address provided to the Trustee by DTC or as otherwise permitted by DTC's rules and procedures or (b) if DTC or its nominee is no longer the Owner of the 2014A Bonds, by Mail to the then-registered Owners of 2014A Bonds to be redeemed at the last address shown on the registration books kept by the Bond Registrar and (3) to the Municipal Securities Rulemaking Board (the "MSRB") in an electronic format as prescribed by the MSRB.

Such notice must (1) specify the 2014A Bonds to be redeemed, the redemption date, the redemption price and the place or places where amounts due on such redemption must be payable (which must be the designated office of the Paying Agent) and if less than all of the 2014A Bonds are to be redeemed, the numbers of the 2014A Bonds and the portions of 2014A Bonds to be redeemed, and (2) state that on the redemption date, the 2014A Bonds to be redeemed will cease to bear interest. If at the time of mailing of notice of redemption there is not on deposit with the Trustee money sufficient to redeem the 2014A Bonds called for redemption, which money is or will be available for redemption of the 2014A Bonds, such notice will state that it is conditional on the deposit of the redemption money with the Trustee not later than the opening of business on the redemption date. Any notice, once given, may be withdrawn by notice delivered in the manner set forth above, on receipt by the Trustee of written instructions from the City with respect to such withdrawal.

Failure to provide such notice to any Owner or any defect therein will not affect the validity of any proceedings for such redemption as to any other Owner to whom such notice was properly given. Failure to provide such notice to the Commission or the securities depositories and national information services as provided above will not affect the validity of any proceedings for such redemption.

If money is on deposit with the Trustee to pay the Redemption Price of the 2014A Bonds called for redemption including premium, if any, thereon on a Redemption Date, 2014A Bonds or portions thereof so called for redemption as hereinabove specified will not bear interest after such Redemption Date and will not be considered to be Outstanding or to have any other rights under the Bond Order other than the right to receive payment. No payment of principal will be made by the Paying Agent on any 2014A Bonds or portions thereof called for redemption until such 2014A Bonds or portions thereof have been delivered for payment or cancellation or the Paying Agent has received the items required by the Bond Order with respect to any mutilated, lost, stolen or destroyed 2014A Bonds.

In the case of any partial redemption of 2014A Bonds, the City will select the 2014A Bonds and the maturity or maturities of the 2014A Bonds to be redeemed and DTC will select the 2014A Bonds within the same maturity pursuant to its rules and procedures or, if the book-entry system with DTC or any other securities depository has been discontinued, the Bond Registrar will select the 2014A Bonds to be redeemed by lot in such manner as the Bond Registrar in its discretion may deem proper.

If a 2014A Bond subject to redemption is in a denomination larger than the minimum Authorized Denomination, a portion of such 2014A Bond may be redeemed, but only in a principal amount such that

the unredeemed portion of such 2014A Bond is equal to an Authorized Denomination. For any 2014A Bond in a denomination of more than the minimum Authorized Denomination, the Trustee shall treat each such 2014A Bond as representing a single 2014A Bond in the minimum Authorized Denomination plus that number of 2014A Bonds that is obtained by dividing the remaining principal amount of such 2014A Bond by the minimum Authorized Denomination.

If it is determined that one or more, but not all, of the Authorized Denominations of principal amount represented by any 2014A Bond is to be called for redemption, then, on written notice of intention to redeem such Authorized Denominations of principal amount of such 2014A Bond, the Owner of such 2014A Bond, on surrender of such 2014A Bond to the Paying Agent for payment of the principal amount of such 2014A Bond, will be entitled to receive new 2014A Bonds in the aggregate principal amount of the unredeemed balance of the principal amount of such 2014A Bond. New 2014A Bonds representing the unredeemed balance of the principal amount of such 2014A Bonds will be issued to the Owner thereof.

If the Owner of any 2014A Bond of a denomination greater than the amount being redeemed fails to present such 2014A Bond to the Paying Agent for payment and exchange as aforesaid, such 2014A Bond will, nevertheless, become due and payable on the date fixed for redemption to the extent of the denomination being redeemed and to that extent only.

The Bond Order permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the Bonds then Outstanding under the Bond Order. The Bond Order also contains provisions permitting the City and the Trustee to enter into amendments to the Bond Order without the consent of the Owners of the Bonds then Outstanding for certain purposes which do not affect adversely the interest of the Owners of the Bonds.

Appendix A permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the 2014A Bonds and the 2014B Bonds then Outstanding. Appendix A also contains provisions permitting the City and the Trustee to enter into amendments to Appendix A without the consent of the Owners of the 2014A Bonds then Outstanding for certain purposes which do not affect adversely the interest of the Owners of the 2014A Bonds.

Any consent or request by the Owner of this 2014A Bond is conclusive and binding on such Owner and on all future Owners of this 2014A Bond and of any 2014A Bond issued on the transfer of this 2014A Bond whether or not notation of such consent or request is made on this 2014A Bond.

This 2014A Bond is issued with the intent that the laws of the State of North Carolina shall govern its legality, validity, enforceability and construction.

All acts, conditions and things required to happen, exist and be performed precedent to and in the issuance of this 2014A Bond and the adoption of the Bond Order and the Series Resolution have happened, existed and have been performed as so required.

This Bond is not valid or does not become obligatory for any purpose or be entitled to any benefit or security under the Bond Order until it has been authenticated by the execution by the Bond Registrar of the certificate of authentication endorsed hereon.

IN WITNESS WHEREOF, the City of Charlotte, North Carolina has caused this 2014A Bond to be executed with the manual or facsimile signatures of the City Manager and the City Clerk, and has caused the City's official seal or a facsimile thereof to be impressed or imprinted hereon.

CITY OF CHARLOTTE, NORTH CAROLINA

By: _____
City Manager

[SEAL]

By: _____
City Clerk

The issue hereof has been approved under the provisions of The State and Local Government Revenue Bond Act.

T. VANCE HOLLOMAN
Secretary of the Local Government Commission

CERTIFICATE OF AUTHENTICATION

Date of Authentication:

November 6, 2014

This 2014A Bond is one of the Airport Refunding Revenue Bonds, Series 2014A designated herein issued under the provisions of the within-mentioned Bond Order and Series Resolution.

U.S. BANK NATIONAL ASSOCIATION, as Bond
Registrar

By: _____
Vice President

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite Name and Address,
including Zip Code, and Federal Taxpayer Identification or
Social Security Number of Assignee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints

Attorney to register the transfer of the within Bond on the books kept for registration thereof,
with full power of substitution in the premises.

Dated: _____

Signature guaranteed by:

NOTICE: Signature must be guaranteed by a participant of the Securities Transfer Agent Medallion Program (“*STAMP*”) or similar program.

NOTICE: The signature to this assignment must correspond with the name as it appears on the face of the within Bond in every particular, without alteration, enlargement or any change whatever.

TRANSFER FEE MAY BE REQUIRED

EXHIBIT B

FORM OF 2014B BOND

**CITY OF CHARLOTTE, NORTH CAROLINA
AIRPORT REFUNDING REVENUE BONDS,
SERIES 2014B**

No. RB-1

\$

<u>INTEREST RATE</u>	<u>DATED DATE</u>	<u>MATURITY DATE</u>	<u>CUSIP</u>
%	November 6, 2014	July 1, 20__	161036__

REGISTERED OWNER: CEDE & Co.

PRINCIPAL AMOUNT: DOLLARS

The City of Charlotte, North Carolina (the "City"), a municipal corporation of the State of North Carolina (the "State"), for value received, promises to pay, but solely from the sources and in the manner hereinafter provided, to the Owner named above the Principal Amount stated above on the Maturity Date set forth above (or earlier as hereinafter described), and to pay such Owner at the address as it appears on the registration books kept by U.S. Bank, National Association, the Bond Registrar, the Trustee and the Paying Agent for the 2014B Bonds (the "Registrar," the "Paying Agent" and the "Trustee"), at the close of business on the 15th day of the month preceding each hereinafter-described Interest Payment Date (each, a "Regular Record Date"), interest on such Principal Amount at the Interest Rate set forth above from the Interest Payment Date next preceding the date of authentication (unless (i) the date of authentication precedes the first Interest Payment Date in which case this 2014B Bond will bear interest from its date of issuance, or (ii) the date of authentication is an Interest Payment Date, in which case this 2014B Bond will bear interest from such date) until the principal hereof has been paid or provided for in accordance with the Indenture hereinafter referred to, payable January 1, 2015 and thereafter semiannually on July 1 and January 1 in each year (each an "Interest Payment Date"). Both principal and interest and any premium on the redemption before the maturity of all or part hereof are payable in lawful coin or currency of the United States of America and (except for interest which is payable by check or draft as stated above) are payable at the principal corporate trust office of the Paying Agent in Charlotte, North Carolina

THE 2014B BONDS ARE SPECIAL OBLIGATIONS OF THE CITY. THE PRINCIPAL OF, PREMIUM, IF ANY, AND INTEREST ON THE 2014B BONDS ARE NOT PAYABLE FROM THE GENERAL FUNDS OF THE CITY, NOR DO THEY CONSTITUTE A LEGAL OR EQUITABLE PLEDGE, CHARGE, LIEN, OR ENCUMBRANCE ON ANY OF ITS PROPERTY OR ON ANY OF ITS INCOME, RECEIPTS, OR REVENUES EXCEPT THE FUNDS WHICH ARE PLEDGED UNDER THE INDENTURE (HEREINAFTER DEFINED). NEITHER THE CREDIT NOR THE TAXING POWER OF THE STATE OR THE CITY ARE PLEDGED FOR THE PAYMENT OF THE PRINCIPAL OF, PREMIUM, IF ANY, OR INTEREST ON THE 2014B BONDS, AND NO OWNER OF THIS 2014B BOND HAS THE RIGHT TO COMPEL THE EXERCISE OF THE TAXING POWER BY THE STATE OR THE CITY OR THE FORFEITURE OF ANY OF ITS PROPERTY IN CONNECTION WITH ANY DEFAULT.

The 2014B Bonds will be initially delivered by means of a book-entry system with no physical distribution of definitive 2014B Bonds made to the public. One definitive 2014B Bond for each maturity will be delivered to The Depository Trust Company, New York, New York ("DTC"), and immobilized in

its custody. A book-entry system will be employed, evidencing ownership of the 2014B Bonds in Authorized Denominations (hereinafter defined) with transfers of beneficial ownership effected on the records of DTC and its participants pursuant to rules and procedures established by DTC. Principal of, premium, if any, and interest on this 2014B Bond will be payable to DTC or its nominee as registered owner of the 2014B Bonds by wire transfer in immediately available funds. The City, the Paying Agent and the Trustee are not responsible or liable for maintaining, supervising, or reviewing the records maintained by DTC, its participants or persons acting through such participants.

If (a) DTC determines not to continue to act as securities depository for the 2014B Bonds or (b) the Trustee and the City determine to discontinue the book entry system in accordance with DTC's rules and the City fails to identify another qualified securities depository to replace DTC, the City will deliver fully registered definitive 2014B Bonds to DTC in accordance with DTC's rules and procedures.

The City, the Paying Agent, the Bond Registrar and the Trustee have no responsibility or obligation with respect to (a) the accuracy of any records maintained by DTC; (b) the payment by DTC of any amount in respect of the principal of and premium, if any, and interest on the 2014B Bonds; (c) the delivery or timeliness of delivery by DTC of any notice which is required or permitted under the terms of the Indenture (hereinafter defined) to be given to Owners; (d) the selection of Owners to receive payments in the event of any partial redemption of the 2014B Bonds; or (e) any consent given or other action taken by DTC, or its nominee.

This Bond is one of an issue of Bonds designated "*Airport Refunding Revenue Bonds, Series 2014B*" (the "*2014B Bonds*") issued under a bond order adopted by the City Council of the City (the "*City Council*") on November 18, 1985, which the City Council supplemented and amended on June 8, 1992 and August 23, 2004 (the "*Bond Order*") and a resolution adopted by the City Council on December 14, 2009 (the "*Series Resolution*"). Unless the context indicates otherwise, all capitalized, undefined terms used herein have the meanings ascribed to them in the Bond Order, the Series Resolution or the Appendix A attached to, and incorporated in, the Series Resolution. The City intends to issue its Airport Refunding Revenue Bonds, Series 2014A (the "*2014A Bonds*" and collectively with the 2014B, the "*2014 Bonds*") and its Airport Revenue Bond Anticipation Note, Series 2014 (the "*2014C Note*"), on or about the time the City issues its 2014B Bonds, under the Bond Order. Under the Bond Order, the City has previously issued several series of Bonds (the "*Existing Bonds*"). The 2014A Bonds, the 2014B Bonds, the 2014C Note, the Existing Bonds and any additional Bonds which may be issued under the Bond Order are parity obligations under the Bond Order.

The 2014 Bonds are being issued to pay a portion of the costs (1) to refund in advance of their maturities the 2004A Bonds and the 2004B Bonds (as defined in the Series Resolution) and (2) to pay the costs of issuance of the 2014 Bonds.

The 2014B Bonds, together with interest thereon, are special obligations of the City payable solely from Revenues after payment of the Current Expenses of the Airport and constitute a valid claim of the respective Owners thereof only against the funds and other money held by the Trustee for the benefit of the Owners of the 2014B Bonds, which amounts are pledged and assigned pursuant to the Bond Order for the equal and ratable payment of the 2014B Bonds and will be used for no other purpose than to pay the principal of, premium, if any, and interest on the 2014B Bonds, except as may be otherwise expressly authorized in the Bond Order and the Appendix A.

As used herein, "*Revenues*" means (a) except to the extent hereinafter excluded, all payments, proceeds, fees, charges, rents and all other income derived by or for the City for the use of and for the services and facilities furnished by or from the operation or ownership of, the Airport and all other income derived by the City from the operation or ownership of the Airport and all rights to receive the

same, whether in the form of accounts receivable, contract rights or other rights, and the proceeds of such rights whether now owned or held or hereafter coming into existence, (b) amounts which the City is authorized, but not obligated, to pay or transfer to the Revenue Fund to the extent of any such payments or transfers, including transfers from the Airport Discretionary Fund which amounts shall become Revenues only at the time of payment or transfer of the Revenue Fund, (c) amounts transferred from the Rebate Account to the Revenue Fund following each Fiscal Year, and (d) any proceeds of business interruption insurance. Revenues does not include, unless paid or transferred pursuant to (b) above, (1) any gifts, grants, bequests, contributions or donations; (2) proceeds from the sale and disposition of all or any part of all or any part of the Airport; (3) reimbursements to the City of its advances to the Operating Fund specified in the series resolution relating to the Project Bonds; (4) investment income to the extent of amounts transferred from the Revenue Fund to the Rebate Account as of the last day of each Fiscal Year; (5) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in any Funds and Accounts established by the Bond Order, but only to the extent such income and gains are not directed to the Revenue Fund as provided in the Bond Order or in any series resolution; (6) to the extent and for so long as such payments are pledged to secure the financing of the same, debt service from the financing of any facilities to which reference is made in the Bond Order, except to the extent otherwise provided by the City in respect of any such facilities; (7) any proceeds of Eminent Domain or insurance other than the business interruption insurance mentioned above; (8) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in the fund in which Airport revenues relating to the period prior to the date of beneficial occupancy under certain 1978 airport agreements are held; (9) taxes collected at the Airport; (10) revenues described in clauses (a) and (c) above of Excluded Cost Centers; and (11) the proceeds of any indebtedness; (12) payments made by the counterparty in connection with any interest rate exchange or swap agreement; and (13) PFC Revenues.

“*Current Expenses*” means (A) the City’s cost of capital items (including the cost of capital leases) in an amount not to exceed in any Fiscal Year 15% of all current expenses as hereinafter determined and budgeted for such Fiscal Year, plus (B) the City’s current expenses for the operation, maintenance and repair of the Airport as determined in accordance with generally accepted accounting principles, including, without limiting the generality of the foregoing: (a) all ordinary and usual expenses of operation, maintenance and repair, (b) administrative expenses, (c) salaries, (d) interest with respect to working capital loans, (e) payments to any retirement plan or plans properly chargeable to the Airport, (f) insurance expenses, (g) engineering expenses relating to the operation, maintenance or repair of the Airport, (h) fees and expenses of the Trustee, legal expenses, and fees of consultants, and (i) any other expenses required to be paid by the City under the Bond Order or by law. Current Expenses does not include (u) any reserves for extraordinary replacements or repairs, (v) any allowance for depreciation, (w) any interest other than as provided in (d) above, (x) any principal payment in respect of capital leases, except as permitted under (A) above, or indebtedness other than Bonds, (y) any deposits to any Fund or Account created under the Bond Order and payments of principal, premium, if any, and interest from such Funds and Accounts, or (z) any of the foregoing set forth in paragraphs (A) and (B) with respect to Excluded Cost Centers.

Pursuant to the Bond Order the City has, for the benefit of the Owners of the 2014B Bonds, assigned Net Revenues, the City’s rights to receive Net Revenues, the money and Investment Obligations in the Renewal and Improvement Fund to the extent such money and Investment Obligations have not been encumbered by the City and the money and Investment Obligations in the subaccounts of the Revenue Bond Fund relating to the 2014B Bonds, to the Trustee in trust.

Reference is made to the Bond Order and the Series Resolution for a more complete statement of the provisions thereof and of the rights of the City, the Trustee and the Owners of the 2014B Bonds. Copies of the Bond Order and the Series Resolution are on file and may be inspected at the designated

office of the Trustee in Charlotte, North Carolina. By the purchase and acceptance of this 2014B Bond, the Owner hereof signifies assent to all of the provisions of the aforementioned documents.

This Bond is issued and the Bond Order and Series Resolution were made and entered into under and pursuant to the Constitution and laws of the State, and particularly in conformity with the provisions, restrictions and limitations of General Statutes of North Carolina Section 159-80 *et seq.*, as amended.

This Bond is exchangeable on the presentation and surrender hereof at the principal corporate trust office of the Bond Registrar for the 2014B Bonds in Authorized Denominations. On surrender for registration of transfer, duly endorsed for transfer or accompanied by an assignment duly executed by the Owner hereof or his or her attorney duly authorized in writing, the Bond Registrar will authenticate and deliver in the name of the transferee or transferees a new fully registered 2014B Bond or 2014B Bonds. The Bond Registrar may require the payment by any Owner requesting registration of transfer or exchange of 2014B Bonds of any tax, fee or other governmental charge required to be paid with respect to such registration of transfer or exchange. The Bond Registrar is not required to register the transfer of or exchange any 2014B Bonds selected, called or being called for redemption in whole or in part. The person in whose name this Bond is registered will be deemed and regarded as the absolute owner hereof for all purposes, and payment of this Bond will be made only to or on the written order of the Owner hereof to his or her legal representative. All such payments will be valid and effectual to satisfy and discharge this Bond to the extent of the sum or sums paid.

The 2014B Bonds maturing on or after July 1, 2025 may be redeemed before their maturities, at the option of the City, from any funds that may be available for such purpose, either in whole or in part on any date beginning on or after July 1, 2024, at the redemption price, equal to the principal amount of 2014B Bonds to be redeemed, together with accrued interest thereon to the date fixed for redemption.

The 2014B Bonds are subject to optional redemption by the City, in whole or in part on any date at a Redemption Price equal to the principal amount thereof, without premium, plus accrued interest to the date of redemption, on instructions from the City, from the Net Proceeds of insurance or Eminent Domain which are deposited in the Series 2014B Subaccount of the Revenue Bond Redemption Account, as provided in the Bond Order. The 2014B Bonds are not otherwise subject to optional redemption by the City.

The 2014B Bonds are required to be redeemed to the extent of any Sinking Fund Requirement on each July 1 on which there is a Sinking Fund Requirement from money required to be deposited in the applicable subaccount of the Revenue Bond Sinking Fund Account, at a Redemption Price equal to the principal amount of the 2014B Bonds being redeemed, without premium, plus accrued interest to the date of redemption.

The 2014B Bonds maturing on July 1, 20__ are subject to mandatory sinking fund redemption in part without premium on each July 1 in the following amount of the Sinking Fund Requirement per year at a redemption price equal to the amount of 2014B Bonds to be redeemed plus accrued interest thereon to the redemption date and without premium:

<u>YEAR</u>	<u>AMOUNT</u>	<u>YEAR</u>	<u>AMOUNT</u>
-------------	---------------	-------------	---------------

* Maturity

Notice of redemption will be given by the Trustee not less than 30 days nor more than 60 days before the Redemption Date (1) to the Commission by Mail or facsimile transmission, (2)(a) to DTC or its nominee by registered or certified mail at the address provided to the Trustee by DTC or as otherwise permitted by DTC's rules and procedures or (b) if DTC or its nominee is no longer the Owner of the 2014B Bonds, by Mail to the then-registered Owners of 2014B Bonds to be redeemed at the last address shown on the registration books kept by the Bond Registrar and (3) to the Municipal Securities Rulemaking Board (the "MSRB") in an electronic format as prescribed by the MSRB.

Such notice must (1) specify the 2014B Bonds to be redeemed, the redemption date, the redemption price and the place or places where amounts due on such redemption must be payable (which must be the designated office of the Paying Agent) and if less than all of the 2014B Bonds are to be redeemed, the numbers of the 2014B Bonds and the portions of 2014B Bonds to be redeemed, and (2) state that on the redemption date, the 2014B Bonds to be redeemed will cease to bear interest. If at the time of mailing of notice of redemption there is not on deposit with the Trustee money sufficient to redeem the 2014B Bonds called for redemption, which money is or will be available for redemption of the 2014B Bonds, such notice will state that it is conditional on the deposit of the redemption money with the Trustee not later than the opening of business on the redemption date. Any notice, once given, may be withdrawn by notice delivered in the manner set forth above, on receipt by the Trustee of written instructions from the City with respect to such withdrawal.

Failure to provide such notice to any Owner or any defect therein will not affect the validity of any proceedings for such redemption as to any other Owner to whom such notice was properly given. Failure to provide such notice to the Commission or the securities depositories and national information services as provided above will not affect the validity of any proceedings for such redemption.

If money is on deposit with the Trustee to pay the Redemption Price of the 2014B Bonds called for redemption including premium, if any, thereon on a Redemption Date, 2014B Bonds or portions thereof so called for redemption as hereinabove specified will not bear interest after such Redemption Date and will not be considered to be Outstanding or to have any other rights under the Bond Order other than the right to receive payment. No payment of principal will be made by the Paying Agent on any 2014B Bonds or portions thereof called for redemption until such 2014B Bonds or portions thereof have been delivered for payment or cancellation or the Paying Agent has received the items required by the Bond Order with respect to any mutilated, lost, stolen or destroyed 2014B Bonds.

In the case of any partial redemption of 2014B Bonds, the City will select the 2014B Bonds and the maturity or maturities of the 2014B Bonds to be redeemed and DTC will select the 2014B Bonds within the same maturity pursuant to its rules and procedures or, if the book-entry system with DTC or any other securities depository has been discontinued, the Bond Registrar will select the 2014B Bonds to be redeemed by lot in such manner as the Bond Registrar in its discretion may deem proper.

If a 2014B Bond subject to redemption is in a denomination larger than the minimum Authorized Denomination, a portion of such 2014B Bond may be redeemed, but only in a principal amount such that the unredeemed portion of such 2014B Bond is equal to an Authorized Denomination. For any 2014B Bond in a denomination of more than the minimum Authorized Denomination, the Trustee shall treat each such 2014B Bond as representing a single 2014B Bond in the minimum Authorized Denomination plus that number of 2014B Bonds that is obtained by dividing the remaining principal amount of such 2014B Bond by the minimum Authorized Denomination.

If it is determined that one or more, but not all, of the Authorized Denominations of principal amount represented by any 2014B Bond is to be called for redemption, then, on written notice of intention to redeem such Authorized Denominations of principal amount of such 2014B Bond, the Owner of such

2014B Bond, on surrender of such 2014B Bond to the Paying Agent for payment of the principal amount of such 2014B Bond, will be entitled to receive new 2014B Bonds in the aggregate principal amount of the unredeemed balance of the principal amount of such 2014B Bond. New 2014B Bonds representing the unredeemed balance of the principal amount of such 2014B Bonds will be issued to the Owner thereof.

If the Owner of any 2014B Bond of a denomination greater than the amount being redeemed fails to present such 2014B Bond to the Paying Agent for payment and exchange as aforesaid, such 2014B Bond will, nevertheless, become due and payable on the date fixed for redemption to the extent of the denomination being redeemed and to that extent only.

The Bond Order permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the Bonds then Outstanding under the Bond Order. The Bond Order also contains provisions permitting the City and the Trustee to enter into amendments to the Bond Order without the consent of the Owners of the Bonds then Outstanding for certain purposes which do not affect adversely the interest of the Owners of the Bonds.

Appendix A permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the 2014A Bonds, the 2014B Bonds and the 2014B Bonds then Outstanding. Appendix A also contains provisions permitting the City and the Trustee to enter into amendments to Appendix A without the consent of the Owners of the 2014B Bonds then Outstanding for certain purposes which do not affect adversely the interest of the Owners of the 2014B Bonds.

Any consent or request by the Owner of this 2014B Bond is conclusive and binding on such Owner and on all future Owners of this 2014B Bond and of any 2014B Bond issued on the transfer of this 2014B Bond whether or not notation of such consent or request is made on this 2014B Bond.

This 2014B Bond is issued with the intent that the laws of the State of North Carolina shall govern its legality, validity, enforceability and construction.

All acts, conditions and things required to happen, exist and be performed precedent to and in the issuance of this 2014B Bond and the adoption of the Bond Order and the Series Resolution have happened, existed and have been performed as so required.

This Bond is not valid or does not become obligatory for any purpose or be entitled to any benefit or security under the Bond Order until it has been authenticated by the execution by the Bond Registrar of the certificate of authentication endorsed hereon.

IN WITNESS WHEREOF, the City of Charlotte, North Carolina has caused this 2014B Bond to be executed with the manual or facsimile signatures of the City Manager and the City Clerk, and has caused the City's official seal or a facsimile thereof to be impressed or imprinted hereon.

CITY OF CHARLOTTE, NORTH CAROLINA

By: _____
City Manager

[SEAL]

By: _____
City Clerk

The issue hereof has been approved under the provisions of The State and Local Government Revenue Bond Act.

T. VANCE HOLLOMAN
Secretary of the Local Government Commission

CERTIFICATE OF AUTHENTICATION

Date of Authentication:

November 6, 2014

This 2014B Bond is one of the Airport Refunding Revenue Bonds, Series 2014B designated herein issued under the provisions of the within-mentioned Bond Order and Series Resolution.

U.S. BANK NATIONAL ASSOCIATION, as Bond Registrar

By: _____
Vice President

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite Name and Address,
including Zip Code, and Federal Taxpayer Identification or
Social Security Number of Assignee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints

Attorney to register the transfer of the within Bond on the books kept for registration thereof,
with full power of substitution in the premises.

Dated: _____

Signature guaranteed by:

NOTICE: Signature must be guaranteed by a participant of the Securities Transfer Agent Medallion Program (“*STAMP*”) or similar program.

NOTICE: The signature to this assignment must correspond with the name as it appears on the face of the within Bond in every particular, without alteration, enlargement or any change whatever.

TRANSFER FEE MAY BE REQUIRED

EXTRACTS FROM MINUTES OF CITY COUNCIL

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 P.M. on September 22, 2014.

Members Present:

Members Absent:

Also Present:

* * * * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, which was read by title:

A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF AN AIRPORT REVENUE BOND ANTICIPATION NOTE OF THE CITY OF CHARLOTTE; APPROVING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH NOTE; THE PRIVATE SALE OF THE NOTE; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS

WHEREAS, the City of Charlotte, North Carolina, a municipal corporation in the State of North Carolina (the “City”) owns and operates within the City a public airport known as the Charlotte Douglas International Airport (together with such additions thereto as may be made from time to time, the “Airport”);

WHEREAS, the City is empowered, under the Constitution and laws of the State of North Carolina, particularly The State and Local Government Revenue Bond Act (Sections 159-80 to 159-97, inclusive, as amended, of the General Statutes of North Carolina), as the same may be amended from time to time (the “Act”), to issue its revenue bonds for the purpose of financing airport facilities and refunding prior bonds issued for such purposes;

WHEREAS, the City Council of the City (the “City Council”) on November 18, 1985 adopted a bond order authorizing and securing airport revenue bonds of the City, which the City Council amended on June 8, 1992 and August 23, 2004 (the “Bond Order”);

WHEREAS, the City Council hereby determines that it is desirable (1) to finance all or a portion of the cost of the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Airport, including (a) the design and construction of a new 3,200-space business valet parking deck, (b) the rehabilitation of the passenger areas of the Atrium and of Concourses A, B and C, (c) an approximately 42,000 square foot, three-level addition to the East Terminal at the connector of Concourses D and E, (d) an approximately 387,000 square foot expansion of the concrete ramp adjacent to Runway 36R, (e) an approximately 750 linear foot extension of Little Rock Road to Wilkinson Boulevard, (f) additional electrical ductbank and manholes, and (g) expansion of the Long Term 2 parking lot to add approximately 3,000 additional parking spaces (collectively, the “Projects”), and (2) to pay the costs of issuance of the 2014 Note (as defined below);

WHEREAS, in order to obtain funds to finance the Projects, the City has determined to approve the transactions described herein whereby the City will authorize and approve (1) the issuance of, among other things, its airport revenue bond anticipation note to be known as “*City of Charlotte, North Carolina Airport Revenue Bond Anticipation Note, Series 2014C*” (the “*2014 Note*”) in an aggregate principal amount not to exceed \$100,000,000, and (2) a Note Purchase and Advance Agreement among the Local Government Commission of North Carolina (the “*Commission*”) and PNC Bank, National Association, as the initial purchaser of the 2014 Note (the “*Purchaser*”), providing for the sale of the 2014 Note authorized hereunder (the “*Note Purchase Agreement*”);

WHEREAS, the City Council wants to (1) retain Parker Poe Adams & Bernstein LLP, as bond counsel; (2) request the Commission’s approval of PNC Bank, National Association, as the initial purchaser of the 2014 Note; (3) approve the selection by the Purchaser of McGuireWoods LLP, as Purchaser’s counsel; (4) retain Newton and Associates, Inc., as airport financial consultant, Frasca & Associates, L.L.C., as airport financial advisor, and DEC Associates, Inc., as financial advisor; and (5) retain U.S. Bank National Association, as trustee for the 2014 Note (collectively, the “*Financing Team*”);

WHEREAS, the City Council wants the Finance Director of the City to file with the Commission an application for its approval of the 2014 Note, on a form prescribed by the Commission, and (1) request in such application that the Commission approve (A) the negotiation of the sale of the 2014 Note to the Purchaser, (B) the City’s use of the Financing Team in connection with the issuance of the 2014 Note; and (2) state in such application such facts and to attach thereto such exhibits in regard to the 2014 Note and to the City and its financial condition, as may be required by the Commission, and to take all other action necessary to the issuance of the 2014 Note;

WHEREAS, a copy of the form of the Note Purchase Agreement has been filed with the City and has been made available to the City Council; and

WHEREAS, the City Council, following notice duly given in the form attached hereto as Exhibit A (the “*TEFRA Notice*”), held a public hearing today regarding the issuance of the 2014 Note and the financing of the Projects and now desires to approve the issuance of the 2014 Note and the financing of the Projects in accordance with the Internal Revenue Code of 1986, as amended (the “*Code*”).

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that the City Council has determined to adopt, in accordance with Section 208 of the Bond Order, this Resolution authorizing the issuance of the 2014 Note, as follows:

Section 1. For purposes of this Resolution, all capitalized, undefined words have the meanings ascribed to them in Appendix A (the “*Appendix*”). The Appendix is incorporated into this Resolution by reference.

Section 2. The 2014 Note is to be issued by the City for the purpose of providing funds, together with other available funds of the City, (1) to finance all or a portion of the Projects and (2) to pay the costs of issuing the 2014 Note all as set out fully in the documents attached to the City’s application to the Commission.

Section 3. The Financing Team is hereby approved in connection with the issuance by the City of the 2014 Note.

Section 4. The filing of an application with the Commission for its approval of the issuance of the 2014 Note by the Finance Director of the City, with advice from the City Manager and bond counsel, is hereby authorized and approved.

Section 5. The City Council finds and determines, and asks the Commission to find and determine from the City's application and supporting documentation, as follows:

- (a) the issuance of the 2014 Note is necessary or expedient;
- (b) the not to exceed stated principal amount of the 2014 Note will be sufficient but is not excessive, when added to other moneys available to the Airport, to finance the Projects;
- (c) the Airport, as now constituted and after completion of the Projects, is feasible;
- (d) the City's debt management procedure and policies are excellent; and
- (e) the 2014 Note can be marketed at a reasonable interest cost to the City.

Section 6. The City shall issue not to exceed \$100,000,000 in total aggregate principal amount of its 2014 Note.

Section 7. The City Council requests that the Commission sell the 2014 Note through negotiation to the Purchaser on such terms as may be agreed on but at an initial interest rate not exceeding 3.5%.

Section 8. The 2014 Note is to be dated as of its date of issuance and is being issued to provide funds, together with other available funds of the City, (1) to finance all or a portion of the Projects and (2) to pay the costs of issuance of the 2014 Note.

Section 9. The City Council has ascertained and hereby determines that the average period of usefulness of the Projects is not less than 25 years computed from the date of issuance of the 2014 Note.

Section 10. The principal of and interest on the 2014 Note will be payable as set forth in the Appendix.

Section 11. The City covenants to take such action as may be required in the opinion of Bond Counsel to cause the 2014 Note and all actions of the City with respect to the proceeds thereof to comply with the Code. The Finance Director of the City is hereby authorized to execute a no-arbitrage certificate in order to comply with Section 148 of the Code and the applicable Income Tax Regulations thereunder.

Section 12. The Commission is hereby requested to sell the 2014 Note through a negotiated sale to the Purchaser pursuant to the terms of the Note Purchase Agreement. The form and content of the Note Purchase Agreement are in all respects approved and confirmed, and the Mayor, the City Manager or the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to execute and deliver the Note Purchase Agreement for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as he or she may deem necessary, desirable or appropriate, the execution thereof to constitute conclusive evidence of his or her approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and delivery of the Note Purchase Agreement, the Mayor, the City Manager and the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Note Purchase

Agreement as executed. The execution thereof by such officials constitutes conclusive evidence of such approval.

Section 13. No stipulation, obligation or agreement herein contained or contained in the 2014 Note, this Resolution, the Note Purchase Agreement or any other instrument related to the issuance of the 2014 Note is deemed to be a stipulation, obligation or agreement of any officer, agent or employee of the City in his or her individual capacity, and no such officer, agent or employee is personally liable on the 2014 Note or subject to personal liability or accountability by reason of the issuance thereof.

Section 14. The Mayor, the City Manager, the Deputy City Manager, the Finance Director, the City Treasurer, the City Debt Manager, the City Attorney, the City Clerk and any Deputy City Clerk, individually or collectively, are hereby authorized, empowered and directed to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary and appropriate in order to consummate the transactions contemplated by (1) this Resolution and (2) the other documents presented to this meeting; except that none of the above is authorized or empowered to do anything or execute any document which is in contravention, in any way, of (a) the specific provisions of this Resolution, (b) any agreement to which the City is bound or (c) any applicable law, statute, ordinance, rule or regulation of the United States of America or the State of North Carolina.

Section 15. Notwithstanding Section 203 of the Bond Order, the 2014 Note, and any other Bonds issued pursuant to the Bond Order hereafter, may be executed by of the City Manager or bear the facsimile signature of the City Manager, in substitution of the signature of the Mayor; *provided*, that the City Clerk has also executed the 2014 Note or such other Bond issued pursuant to the Bond Order.

Section 16. Pursuant to and in satisfaction of the requirements of Section 147(f) of the Code, the City Council hereby approves (a) the issuance of the 2014 Note in an aggregate principal amount not to exceed \$100,000,000 and (b) the financing of the Projects.

Section 17. From the adoption of this Resolution until the date the 2014 Note is issued, the Mayor, the City Clerk, the City Manager and the Finance Director of the City, individually or collectively, are hereby authorized, empowered and directed to make any changes, modifications, additions or deletions to the Appendix, the Note Purchase Agreement or any other documents hereinabove authorized as he or she may deem necessary, desirable or appropriate (1) that may be requested by the rating agencies rating the 2014 Note, (2) that may be necessary to carry out and comply with the provisions of said documents as executed, (3) to effectuate other technical changes to the provisions of the 2014 Note necessary to implement the intent of this Resolution, or (4) to change the makeup of the financial institutions serving as Purchaser or add other financial institutions thereto. Furthermore, the Mayor, the City Clerk, the City Manager and the Finance Director of the City, individually or collectively, are authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary in the issuance of the 2014 Note and the execution and delivery of the Note Purchase Agreement. Any changes, modifications, additions or deletions to the Appendix shall be set forth in a certificate executed by the City Manager or the Finance Director of the City on the date the 2014 Note is issued.

Section 18. All acts and doings of the City officials authorized by this Resolution that are in conformity with the purposes and intents of this Resolution and in the furtherance of the issuance of the 2014 Note and the execution, delivery and performance of the Note Purchase Agreement are in all respects approved and confirmed.

Section 19. If any one or more of the agreements or provisions herein contained is held contrary to any express provision of law or contrary to the policy of express law, though not expressly

prohibited, or against public policy, or for any reason whatsoever is held invalid, then such covenants, agreements or provisions are null and void and separable from the remaining agreements and provisions and will in no way affect the validity of any of the other agreements and provisions hereof or of the 2014 Note authorized hereunder.

Section 20. This Resolution is adopted with the intent that the laws of the State govern its construction.

Section 21. All resolutions or parts thereof of the City Council in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 22. This Resolution is effective on its adoption.

On motion of Councilmember _____, seconded by Councilmember _____, the foregoing order entitled: **“A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF AN AIRPORT REVENUE BOND ANTICIPATION NOTE OF THE CITY OF CHARLOTTE; APPROVING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH NOTE; THE PRIVATE SALE OF THE NOTE; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS”** was adopted by the following vote:

AYES:

NAYS:

PASSED, ADOPTED AND APPROVED this 22nd day of September, 2014.

* * * *

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) SS:

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, **DO HEREBY CERTIFY** that the foregoing is a true and exact copy of a Resolution entitled **“A RESOLUTION AUTHORIZING THE ISSUANCE UNDER THE PROVISIONS OF THE STATE AND LOCAL GOVERNMENT REVENUE BOND ACT, AS AMENDED, OF AN AIRPORT REVENUE BOND ANTICIPATION NOTE OF THE CITY OF CHARLOTTE; APPROVING THE APPLICATION TO THE LOCAL GOVERNMENT COMMISSION FOR APPROVAL OF SUCH NOTE; THE PRIVATE SALE OF THE NOTE; AND VARIOUS AGREEMENTS AND ACTIONS IN CONNECTION WITH SUCH TRANSACTIONS”** adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the 22nd day of September, 2014, the reference having been made in Minute Book _____, and recorded in full in Resolution Book _____, Page(s) _____.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the ____ day of September, 2014.

[SEAL]

Stephanie C. Kelly, CMC, City Clerk

EXHIBIT A

**NOTICE OF A PUBLIC HEARING REGARDING THE
FINANCING OF CERTAIN AIRPORT PROJECTS
WITH THE PROCEEDS OF A TAX-EXEMPT BOND ANTICIPATION NOTE
TO BE ISSUED BY THE CITY OF CHARLOTTE, NORTH CAROLINA**

NOTICE IS HEREBY GIVEN to all interested parties that the City of Charlotte, North Carolina, a municipal corporation of the State of North Carolina (the “City”), has determined to issue an Airport Revenue Bond Anticipation Note in an aggregate principal amount not to exceed \$100,000,000 (the “Note”) and Airport Revenue Refunding Bonds, Series 2014B (AMT), in an aggregate principal amount not to exceed \$40,000,000 (the “Bonds”), the interest on which will be excludible from gross income for federal income tax purposes.

The Note will be issued to finance (1) all or a portion of the cost of the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Charlotte Douglas International Airport (the “Airport”), including (a) the design and construction of a new 3,200-space business valet parking deck, (b) the rehabilitation of the passenger areas of Concourses A, B and C, and the Atrium, (c) an approximately 42,000 square foot, three-level addition to the East Terminal at the connector of Concourses D and E, (d) an approximately 387,000 square foot expansion of the concrete ramp adjacent to Runway 36R, (e) an approximately 750 linear foot extension of Little Rock Road to Wilkinson Boulevard, (f) additional electrical ductbank and manholes, and (g) expansion of the Long Term 2 parking lot to add approximately 3,000 additional parking spaces (collectively, the “2014 Project”), and (2) all or a portion of the costs of issuing the Note.

The Bonds will be issued to refund in advance of their stated maturities the City’s Airport Revenue Bonds, Series 2004B (the “2004 Bonds”), issued in the aggregate principal amount of \$48,465,000, of which \$35,575,000 is currently outstanding. The 2004 Bonds were issued to finance (1) the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Airport, consisting of (a) improvements to Concourses A, B, C and D, (b) improvements to, and the expansion of, Concourse E, (c) terminal building improvements, and (d) the expansion of the Airport’s fuel farm (all such capital projects, together with the 2014 Project, the “Project”), (2) a deposit to a reserve fund securing the 2004 Bonds, and (3) costs of issuing the 2004 Bonds.

The Airport and the Project are located 5501 Josh Birmingham Parkway, Charlotte, North Carolina 28208. The Project will be, and has at all times been, owned and operated by the City.

NOTICE IS HEREBY GIVEN that the City will hold a public hearing in the Meeting Chamber at the Charlotte-Mecklenburg County Governmental Center, 600 East Fourth Street, Charlotte, North Carolina 28202, on September 22, 2014 at 7:00 p.m., or as soon as practicable thereafter, at which time any person may be heard regarding the proposed issuance of the Note and the nature and location of the Project. All interested parties are invited to present comments, either orally or in writing, at the public hearing regarding the proposed issuance of the Note and the location and nature of the Project.

Any person wishing to comment in writing on the proposed issuance of the Note and the nature and location of the Project should do so within 14 days after the date of publication of this notice to the Director of Finance of the City, 600 East Fourth Street, Tenth Floor, Charlotte, North Carolina, 28202, Attention: Chief Financial Officer.

By: /s/ Stephanie C. Kelly
City Clerk
City of Charlotte, North Carolina

APPENDIX A

To

RESOLUTION PROVIDING FOR THE ISSUANCE OF:

CITY OF CHARLOTTE, NORTH CAROLINA

AIRPORT REVENUE BOND ANTICIPATION NOTE, SERIES 2014C

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ARTICLE I.

DEFINITIONS

Section 1.01. *Meaning of Words and Terms.*

(a) *Definitions.* All words and phrases defined in Article I of the Bond Order are incorporated herein by reference. In addition, the following terms, except where the context indicates otherwise, have the respective meanings set forth below:

“*Advance*” means all advances of the purchase price of the Note made by the Purchaser under the Note Purchase Agreement on or before the Advance Termination Date.

“*Advance Termination Date*” has the meaning assigned to such term in Section 5.1.

“*Amortization Period*” has the meaning assigned in the Note Purchase Agreement.

“*Appendix A*” means this Appendix A which is attached to, and incorporated in, the Series Resolution.

“*Authorized Denomination*” means \$250,000 and multiples of \$1,000 in excess thereof.

“*Bond Counsel*” means an attorney or firm of attorneys of recognized national standing in the field of law relating to municipal bonds, selected by the City.

“*Bond Registrar*” means U.S. Bank National Association, or any successor or successors thereto appointed pursuant to the Bond Order, the Series Resolution or this Appendix A.

“*Business Day*” means, with respect to the Note, any day other than a Saturday or Sunday or a legal holiday on which commercial banks are authorized or required by law to be closed for business in Charlotte, North Carolina.

“*Code*” means the Internal Revenue Code of 1986, as from time to time amended.

“*Commission*” means the Local Government Commission of North Carolina.

“*Finance Director*” means the Finance Director of the City, the person performing the duties of the Finance Director or the official succeeding to the Finance Director’s principal functions, the City Treasurer or any Deputy Finance Director.

“*Full Funding Date*” means November 6, 2017.

“*Interest Payment Date*” means the first Business Day of each month and any other date that interest is required to be paid on the Note under the Note Purchase Agreement.

“*Interest Rate*” means the interest rate required to be paid on the Note as set forth in the Note Purchase Agreement.

“*Mail*” means first-class United States mail, postage prepaid.

“*Note*” means the up to \$100,000,000 City of Charlotte, North Carolina Airport Revenue Bond Anticipation Note, Series 2014C issued pursuant to the Bond Order and this Appendix A.

“*Note Purchase Agreement*” means the Note Purchase and Advance Agreement dated as of November 6, 2014 among the City, the Purchaser and the Commission.

“*Owner*” means, with respect to the Note, the registered owner of the Note.

“*Paying Agent*” means the Trustee or any successor or successors thereto appointed pursuant to the Bond Order or this Appendix A.

“*Principal Amount*” means the sum of all Advances less any prepayment of Note. Advances and prepayments shall be recorded (which records may be electronic) on the Table of Advances and Table of Partial Prepayment attached to the Note, however failure to record an Advance or prepayment shall not affect the Principal Amount outstanding under the Note.

“*Projects*” means, collectively, the acquisition, rehabilitation, renovation, expansion and construction of certain improvements to the Airport, including (1) the design and construction of a new 3,200-space business valet parking deck, (2) the rehabilitation of the passenger areas of Concourses A, B and C, and the Atrium, (3) an approximately 42,000 square foot, three-level addition to the East Terminal at the connector of Concourses D and E, (4) an approximately 387,000 square foot expansion of the concrete ramp adjacent to Runway 36R, (5) an approximately 750 linear foot extension of Little Rock Road to Wilkinson Boulevard, (6) additional electrical ductbank and manholes and (7) expansion of the Long Term 2 parking lot to add approximately 3,000 additional parking spaces.

“*Purchaser*” means PNC Bank, National Association, as the initial Owner of the Note, and its successors and assigns.

“*Record Date*” means the day next preceding each Interest Payment Date, whether or not a Business Day.

“*Series Resolution*” means, the Series Resolution adopted by the City Council of the City on September 22, 2014 with respect to the Note, the appendices attached thereto, and any amendments or supplements thereto.

“*Series 2014C Construction Account of the Construction Fund*” means the subaccount created and so designated by Section 4.01.

“*Series 2014C Subaccount of the Revenue Bond Redemption Account*” means the subaccount created and so designated by Section 4.01.

“*Stated Principal Amount*” means \$100,000,000.

(b) *Construction.* This Appendix A, except where the context by clear implication herein otherwise requires, is subject to and to be construed in the same manner as provided by Section 102 of the Bond Order.

Section 1.02. ***Parties Interested Herein.*** Except as otherwise expressly provided in this Appendix A, nothing herein expressed or implied is intended or to be construed to confer on or to give to any Person, other than the City, the City Council, the Paying Agent, the Bond Registrar, the Trustee, the Purchaser and the owners from time to time of the Note, any right, remedy or claim under or by reason hereof or any covenant, condition or stipulation hereof. All the covenants, stipulations, promises and agreements herein contained by and on behalf of the City are for the sole and exclusive benefit of the

City, the City Council, the Paying Agent, the Bond Registrar, the Trustee, the Purchaser and the owners of the Note, except as herein otherwise provided.

Section 1.03. **Ratification.** All action heretofore taken (not inconsistent with the provisions of this Appendix A) by the City directed toward the financing of the Projects, toward the sale and delivery of the Note for that purpose, and toward the acceptance and execution of the Note Purchase Agreement is hereby ratified, approved and confirmed.

[End of Article I]

ARTICLE II.

AUTHORIZATION, FORM, ISSUANCE, DELIVERY AND REGISTRATION OF NOTE

Section 2.01. **Authorization of Financing and Authorization of the Note.** The financing of the Projects is hereby authorized. For the purpose of providing funds for the financing of the Projects and paying the costs of issuing the Note, there is hereby authorized and shall be issued, under and pursuant to the Constitution and the laws of the State, including the Act, the Bond Order and the Series Resolution and this Appendix A, the Note of the City in the amount and subject to the conditions herein provided. No Note may be issued under the provisions of this Appendix A and the Bond Order except in accordance with this Article. The total principal amount of the Note that may be issued is hereby expressly limited to the Stated Principal Amount, except as provided in Sections 204 and 210 of the Bond Order.

Section 2.02. **Issuance of the Note.** The Note will be designated “*City of Charlotte, North Carolina Airport Revenue Bond Anticipation Note, Series 2014C.*” The Note will be issuable as fully registered note in any Authorized Denomination. The Note will be numbered RC-1. The Note will be substantially in the form set forth in Exhibit A with such appropriate variations, omissions and insertions as are permitted or required by this Appendix.

Section 2.03. **Delivery of the Note.** Before the delivery by the Trustee of the Note, the items required under Section 717 of the Bond Order must be filed with the Trustee. The Note will be deposited with the Bond Registrar for authentication, but before the Note may be authenticated and delivered by the Bond Registrar to the State Treasurer for redelivery to the Purchaser, there must be filed with the Trustee the following:

1. a copy, certified by the City Clerk, of the Series Resolution;
2. a copy, certified by the Secretary or any Deputy Secretary of the Commission, of the resolution of the Commission approving the issuance of and awarding the Note;
3. a copy, certified by the City Clerk, of the Bond Order;
4. an opinion of the Airport’s Attorney to the effect that the City has title to the Airport, subject to Permitted Encumbrances or other exceptions satisfactory to the Purchaser;
5. evidence of compliance by the City with the provisions of Section 717 of the Bond Order;

6. copies of insurance certificates and a statement, signed by the City's Director of Insurance and Risk Management or insurance agent, to the effect that the insurance required by the Bond Order is in effect; and

7. an opinion of the City Attorney stating that (i) the Series Resolution has been duly and validly adopted by the City, (ii) no provision of the Bond Order or the Series Resolution violates any provision of the Act or results in or constitutes a default under any agreement, indenture or other instrument to which the City is a party or by which the City may be bound, and of which he has knowledge, (iii) the City's adoption of the Series Resolution and execution and issuance of the Note are not subject to any authorization, consent, approval or review of any governmental body, public officer or regulatory authority not theretofore obtained or effected, and no taxes are payable in connection therewith, and (iv) the form, terms, execution, issuance and delivery of the Note have been duly and validly authorized by the City, and the Note constitutes a valid and binding special obligation of the City in accordance with its terms.

When the documents mentioned in paragraphs (1) to (7) of this Section have been filed with the Trustee and when the Note have been executed and authenticated as required by this Series Resolution, the Trustee shall deliver the Note at the times as prescribed in the Note Purchase Agreement to the State Treasurer for redelivery to or on the order of the Purchaser, but only on payment to the Trustee of the initial purchase price of the Note as set forth in the Note Purchase Agreement. The Trustee is entitled to rely on the resolutions and certificates mentioned in paragraphs (1) through (7) of this Section as to all matters stated therein.

Section 2.04. *Details of the Note; Payment.*

(a) The Note will mature, subject to prepayment as set forth herein, on November 6, 2022 and will bear interest at the Interest Rate. Interest payable on the Note shall be determined based on the Principal Amount of the Note. The amount of interest payable on each Interest Payment Date shall be calculated by the Purchaser in accordance with the Note Purchase Agreement and confirmed by the Trustee. Interest on the Note will be payable in arrears.

(b) Both the principal of and the interest on the Note are payable in any lawful coin or currency of the United States of America which on the respective dates of payment thereof is legal tender for the payment of public and private debts. The Note shall bear interest from its date until its principal sum has been paid, but if such Note has matured or has been called for prepayment and the Prepayment Date has occurred and funds are available for the payment thereof in full in accordance with the terms of the Bond Order, such Note shall then cease to bear interest as of the maturity date or Prepayment Date, as applicable. The Note will be dated as of its date of issuance, except that a Note issued in exchange for or on the registration of transfer of the Note will be dated as of the Interest Payment Date next preceding the date of authentication thereof, unless (1) the date of such authentication precedes the first Interest Payment Date, in which case it will be dated as of the date of the initial issuance of the Note or (2) the date of such authentication is an Interest Payment Date to which interest on the Note has been paid in full or duly provided for in accordance with the terms of this Appendix, in which case it will be dated as of such Interest Payment Date; except that if, as shown by the records of the Paying Agent, interest on the Note is in default, the Note executed and delivered in exchange for or on registration of transfer of the Note will be dated as of the date to which interest on the Note has been paid in full. If no interest has been paid on the Note, the Note executed and delivered in exchange for or on the registration of transfer of the Note will be dated as of the initial issuance of the Note.

(c) The Note is payable at the designated corporate trust office of the Paying Agent without the need for presentation and surrender of the Note. Interest on the Note will be paid by the Paying Agent by check or draft mailed on the Interest Payment Date to the Owner as its name and address appear on the registration books kept by the Bond Registrar at the close of business on the Record Date. At the written request of the Owner, principal and interest may be payable by wire transfer at the address specified in writing by the Owner to the Paying Agent by the Record Date. CUSIP number identification, if such is assigned to the Note, with appropriate dollar amounts for the CUSIP number shall accompany all payments of principal of, premium, if any, and interest on the Note, whether by check or by wire transfer. Notwithstanding the foregoing, so long as the Owner of the Note is the Purchaser, all amounts due under the Note will be paid and will be payable in accordance with the Note Purchase Agreement.

(d) U.S. Bank National Association, Charlotte, North Carolina, is hereby appointed as Bond Registrar with respect to the Note.

Section 2.05. **Arbitrage and Tax Covenants.** The City covenants that it will not take or permit, or omit to take or cause to be taken, any action that would adversely affect the exclusion from federal income taxation of the interest on the Note and, if it should take or permit, or omit to take or cause to be taken, any such action, the City will take or cause to be taken all lawful actions within its power necessary to rescind or correct such actions or omissions promptly upon having knowledge thereof. The City acknowledges that the continued exclusion of interest on the Note from an Owner's gross income for federal income tax purposes depends, in part, on compliance with the arbitrage limitations imposed by Section 148 of the Code. The City covenants that it will comply with all the requirements of Section 148 of the Code, including the rebate requirements, and that it will not permit at any time any of the proceeds of the Note or other funds under their control to be used, directly or indirectly, to acquire any asset or obligation, the acquisition of which would cause the Note to be "*arbitrage bonds*" for purposes of Section 148 of the Code.

Section 2.06. **Restriction on Transfer of the Note.** This Note may only be in an Authorized Denomination and may not be transferred other than to (a) an affiliate of the Purchaser who is a "*qualified institutional buyer*" as defined in Rule 144A promulgated under the Securities Act of 1933, as amended, (b) a trust or custodial arrangement established by the purchaser or one of its affiliates, the owners of the beneficial interests in which are limited to qualified institutional buyers, or (c) to a person that is a qualified institutional buyer that is a commercial bank having a combined capital and surplus, determined as of the date of any transfer pursuant to this section, of \$5,000,000,000 or more that has executed and delivered to the City an investor letter in the form of Exhibit A to the Note Purchase Agreement. In no event shall the Note be transferred to any person or entity who holds the Note for the benefit of a person or entity that is not a qualified institutional buyer or as part of a pool of assets in which persons that are not qualified institutional buyers may invest, such as a mutual fund or retirement plan.

The Paying Agent will have no obligation to pay any amounts due on the Note to anyone other than the Owner of the Note as shown on the registration books kept by the Bond Registrar.

[End of Article II]

ARTICLE III.

PREPAYMENT OF THE NOTE

Section 3.01. ***Privilege of Prepayment and Prepayment Price.*** The Note is redeemable, on notice as provided below, at the times, at the prepayment prices and on the terms contained in this Article III and in Article III of the Bond Order.

Section 3.02. ***Optional Prepayment of the Note.*** The City may prepay the Note, either in whole or in part, on any Interest Payment Date at a prepayment price equal to 100% of the principal amount thereof, without premium, plus the accrued interest thereon to the Prepayment Date.

Section 3.03. ***Mandatory Prepayment of the Note.*** The City shall prepay the Note in whole on the Full Funding Date at a prepayment price equal to 100% of the principal amount thereof, without premium, plus the accrued interest thereon to the Prepayment Date, unless the Note is eligible for the Amortization Period under Section 3(c) of the Note Purchase Agreement, in which case the City will not be required to prepay the Note on the Full Funding Date and the Note will continue to be Outstanding and will be prepaid during the Amortization Period as set forth in Section 3(c) of the Note Purchase Agreement.

Section 3.04. ***Notice of Prepayment.*** Notice of prepayment under Section 3.02 will be given by the Trustee not less than 30 days (or such lesser period of time as may be agreed to by the Owner of the Note) before the Prepayment Date (1) to the Commission by Mail or facsimile transmission, and (2) by Mail or by such other means as may be permitted by the Owner to the then-registered Owner of the Note at the last address shown on the registration books kept by the Bond Registrar.

Such notice must (1) specify the Prepayment Date, the prepayment price and the place or places where amounts due on such prepayment must be payable (which must be the designated office of the Paying Agent) and if less than all of the Note is to be prepaid, the portion of the Note to be prepaid, and (2) state that on the Prepayment Date, the Note or portion thereof to be prepaid will cease to bear interest.

Failure to provide such notice to the Commission will not affect the validity of any proceedings for such prepayment.

If money is on deposit with the Trustee to pay the prepayment price of the Note, or portion thereof, called for prepayment on a Prepayment Date, the Note or portion thereof so called for prepayment as hereinabove specified will not bear interest after such Prepayment Date and will not be considered to be Outstanding or to have any other rights under the Bond Order other than the right to receive payment.

Section 3.05. ***Payment of Prepayment Price.*** The City will cause to be deposited in the Series 2014C Subaccount of the Revenue Bond Redemption Account, solely out of Net Revenues, an amount sufficient to pay the principal of and interest on the Note, or portion thereof, to be prepaid on the Prepayment Date, and the Note, or portion thereof, will be deemed to be paid within the meaning of Section 305 of the Bond Order.

Section 3.06. ***Record of Prepayment.*** The Trustee will record any prepayments of the Note on the Table of Partial Prepayment attached to the Note (or otherwise kept on the Trustee's official books and records, which may be electronic records).

Section 3.07. **No Partial Prepayment After Default.** Anything in this Appendix A to the contrary notwithstanding, if an Event of Default occurs and is continuing hereunder there will be no prepayment of less than all of the Note Outstanding

[End of Article III]

ARTICLE IV.

ADVANCES, ACCOUNTS AND FUNDS

Section 4.01. **Establishment of Accounts.** The following Subaccounts are hereby established with, and shall be held by, the Trustee under the Bond Order:

- (a) Series 2014C Construction Account of the Construction Fund; and
- (b) Series 2014C Subaccount of the Revenue Bond Redemption Account.

The Note will not be secured by any Subaccount of the Revenue Bond Reserve Account.

The City's obligation under the Bond Order to make deposits from the Revenue Fund to a subaccount of the Revenue Bond Principal Account, the Revenue Bond Interest Account or the Revenue Bond Sinking Fund Account with respect to its obligations under the Note shall be deemed satisfied and discharged to the extent of any corresponding payment made by the City directly to the Purchaser pursuant to this Appendix A and the Note Purchase Agreement.

Promptly following the occurrence of an Event of Default under the Bond Order, the City shall (1) deliver to the Trustee and the Purchaser written direction to the Trustee (a) establishing a Series 2014C Subaccount within each such Account in accordance with Section 501 of the Bond Order, (b) specifying the dates on which any deposits into each such Series 2014C Subaccount are to begin and the amounts required to be deposited in accordance with Section 503 of the Bond Order, and (c) instructing the Trustee as to the application of the funds held in each such 2014C Subaccount. Following the delivery of such written direction, the City shall cause all amounts due under the Note and this Appendix A, including payments of principal of and interest on the Note, to be deposited with the Trustee as provided in such written direction.

Section 4.02. **Advance of Note Proceeds.** The City and the Trustee acknowledge and agree that prior to the earliest to occur of (a) the date when the sum of the aggregate Advances made hereunder equals the Stated Principal Amount, (b) the date on which the Purchaser's obligation to make Advances under the Note Purchase Agreement terminates or (c) the Full Funding Date (the "*Advance Termination Date*"), the proceeds of the Note will be disbursed in installments through the making of Advances by the Purchaser in accordance with the Note Purchase and Advance Agreement. The date and amount of each Advance shall be noted on the Table of Advances attached to the Note (or otherwise kept on the Trustee's official books and records, which may be electronic records); *provided* that the failure to record any such Advance on the Table of Advances shall not affect the Principal Amount due. In no event may the total amount of all Advances exceed the Stated Principal Amount. Following the Advance Termination Date, no additional Advances may be made. On the Advance Termination Date, the positive difference, if any, between the Stated Principal Amount and the aggregate principal amount of all Advances made under the Note Purchase Agreement shall be deemed to have been prepaid automatically and without any further notice or act by the Trustee, the City or any other Person. Any such automatic prepayment of principal shall not be taken into consideration in determining the Principal Amount of the Note and shall not be recorded on the Table of Partial Prepayment attached to the Note.

Section 4.03. ***Application of Note Proceeds.***

(a) The Proceeds from each Advance will be deposited by the Purchaser with the Trustee, and the Trustee shall deposit such amounts in the Series 2014A Construction Account of the Construction Fund.

(b) The proceeds of the Note will be applied for the payment of Costs of the Projects in accordance with Article IV of the Bond Order.

Section 4.04. ***Investment of Money.*** Money held for the credit of all subaccounts or accounts established under this Appendix A on deposit with the Trustee are to be continuously invested and reinvested by the Trustee in such Investment Obligations as the City may direct to the extent practicable. Any such Investment Obligations shall mature not later than the respective dates when the money held for the credit of such subaccounts or accounts will be required for the purposes intended. No Investment Obligations in any such subaccount or account may mature beyond the maturity date of the Note.

The interest accruing on Investment Obligations in the subaccounts established hereunder and any profit or loss realized on the disposition or maturity of such Investment Obligations are to be credited to or charged against the following Funds, accounts and subaccounts: interest and profit or loss resulting from each of the subaccounts established under Section 4.01 other than the Series 2014A Construction Account of the Construction Fund shall be credited to or charged against the Revenue Fund, and interest and profit or loss resulting from the Series 2014A Construction Account of the Construction Fund shall be credited to or charged against that account.

Section 4.05. ***Payment of Principal and Interest and Pledge of Net Revenues.*** The City covenants that it will promptly pay the principal of and the interest on every Note issued under this Appendix A at the places, on the dates and in the manner provided herein, in the Note and in the Note Purchase Agreement, according to the true intent and meaning thereof. The City represents and covenants that it is duly authorized under the Constitution and laws of the State, particularly the Act, to issue the Note authorized hereby and to pledge the Net Revenues in the manner and to the extent herein and in the Bond Order set forth; that all action on its part for the issuance of the Note initially issued hereunder has been duly and effectively taken; and that such Note in the hands of the Owners thereof are and will be valid and binding special obligations of the City according to their terms.

Except to the extent of a lien on Net Revenues from the Airport, the Note is not payable from the general funds of the City and does not constitute a legal or equitable pledge, lien or encumbrance on any of the properties of the City or on any of its income, receipts or revenues, except as provided in this Appendix A and the Bond Order, and neither the credit nor the taxing power of the City is pledged for the payment of the Note, or the City's obligations to comply with any covenant or agreement under this Appendix A or any other agreement entered into by the City pursuant to its authority.

[End of Article IV]

ARTICLE V.

SUPPLEMENTAL SERIES RESOLUTIONS

Section 5.01. ***Supplemental Series Resolutions.*** This Series Resolution and the rights and obligations of the City and the Owner may be modified or amended at the same times, in the same manner and for the same purposes as the Bond Order, but if the modification or amendment affects only the Note,

the percentage to be applied under Section 1102 of the Bond Order will be applied only to the Outstanding Note.

Section 5.02. **Responsibilities of Trustee and City Under this Article.** The Trustee and the City are entitled to exercise their discretion in determining whether or not any proposed supplemental series resolution or any term or provision therein contained is desirable, after considering the purposes of such instrument, the needs of the City, the rights and interests of the Owner, and the rights, obligations and interests of the Trustee. The Trustee is entitled to receive, and is fully protected in relying on, the opinion of counsel approved by it, who may be Bond Counsel, as conclusive evidence that any such proposed supplemental series resolution does or does not comply with the provisions of this Appendix A, and that it is or is not proper for it, under the provisions of this Article, to accept such supplemental series resolution.

[End of Article V]

ARTICLE VI.

MISCELLANEOUS PROVISIONS

Section 6.01. **Headings.** Any heading preceding the text of the several articles hereof, and any table of contents or marginal notes appended to copies hereof, are solely for convenience of reference and does not constitute a part of this Appendix A or affect its meaning, construction or effect.

Section 6.02. **Application to Commission.** The City Council hereby ratifies and confirms its request to the Commission to sell the Note at private sale and without advertisement in accordance with the provisions of Section 159-123 of the General Statutes of North Carolina.

Section 6.03. **Authorization for Other Acts.**

(a) The Finance Director and other officers, agents and employees of the City and the officers and agents of the Trustee are hereby authorized and directed to do all acts and things required of them by the provisions of the Note, the Bond Order, the Series Resolution, this Appendix A and the Note Purchase Agreement for the full, punctual and complete performance of the terms, covenants, provisions and agreements of the same and also to do all acts and things required of them by the provisions of this Appendix A, including the advancement of any fees and expenses in connection with the transactions described therein with the expectation that such fees and expenses will be reimbursed to the City from Note proceeds.

(b) The Mayor, the City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer, the City Debt Manager, the Airport Manager, the City Attorney, the City Clerk and any Deputy City Clerk, or any of them or their deputies and designees, are further authorized and directed (without limitation except as may be expressly set forth herein) to employ and compensate advisers, bond counsel, counsel, and consultants, to take such action and to execute and deliver any such documents, deeds, certificates, undertakings, agreements or other instruments as they, with the advice of counsel, may deem necessary and appropriate to effect the transactions contemplated by the Bond Order, the Series Resolution, this Appendix A and the Note Purchase Agreement.

Section 6.04. **Acceptance of Duties by Paying Agent.** Each Paying Agent (other than the Trustee) shall signify its acceptance of the duties and obligations imposed on it by the Bond Order and the Series Resolution by executing and delivering to the City and the Trustee a written acceptance thereof.

Section 6.05. **Holidays.** Except as otherwise provided herein, whenever any payment or action to be made or taken hereunder is stated to be due on a day which is not a Business Day, such payment or action will be made or taken on the next following Business Day, and such extension of time will be included in computing interest, if any, in connection with such payment or action.

Section 6.06. **Replacement of Registrar or Paying Agent.** If the Bond Registrar or Paying Agent initially appointed under this Appendix A resigns at any time or if the Finance Director reasonably determines that the Bond Registrar or Paying Agent has become incapable of performing its duties hereunder, the City may, on notice mailed to each Owner of the Note, if any, at such Owner's address last shown on the registration records, appoint a successor Registrar or Paying Agent which meets any requirement set forth in the Bond Order, including the prior approval by the Commission of a successor Registrar. No resignation or dismissal of the Bond Registrar or Paying Agent may take effect until a successor is appointed. The same institution is not required to serve as both Registrar and Paying Agent hereunder, but the City has the right to have the same institution serve as both Registrar and Paying Agent hereunder. Whenever in this Appendix A the Bond Registrar or Paying Agent is named or referred to, such provision is deemed to include any successor of the Bond Registrar or Paying Agent, respectively.

EXHIBIT A

NO OFFERING CIRCULAR OR MEMORANDUM, OFFICIAL STATEMENT OR OTHER DISCLOSURE DOCUMENT HAS BEEN PREPARED OR PROVIDED BY THE ISSUER IN CONNECTION WITH THE OFFERING AND SALE OF THIS NOTE. THIS NOTE MAY ONLY BE IN AN AUTHORIZED DENOMINATION AND MAY NOT BE TRANSFERRED OTHER THAN TO (A) AN AFFILIATE OF THE PURCHASER WHO IS A “QUALIFIED INSTITUTIONAL BUYER” AS DEFINED IN RULE 144A PROMULGATED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, (B) A TRUST OR CUSTODIAL ARRANGEMENT ESTABLISHED BY THE PURCHASER OR ONE OF ITS AFFILIATES, THE OWNERS OF THE BENEFICIAL INTERESTS IN WHICH ARE LIMITED TO QUALIFIED INSTITUTIONAL BUYERS, OR (C) TO A PERSON THAT IS A QUALIFIED INSTITUTIONAL BUYER THAT IS A COMMERCIAL BANK HAVING A COMBINED CAPITAL AND SURPLUS, DETERMINED AS OF THE DATE OF ANY TRANSFER PURSUANT TO THIS SECTION, OF \$5,000,000,000 OR MORE THAT HAS EXECUTED AND DELIVERED TO THE CITY AN INVESTOR LETTER IN THE FORM OF EXHIBIT A TO THE NOTE PURCHASE AND ADVANCE AGREEMENT REFERENCED IN THE RESOLUTION AS DEFINED IN THIS NOTE. IN NO EVENT SHALL THIS NOTE BE TRANSFERRED TO ANY PERSON OR ENTITY WHO HOLDS THIS NOTE FOR THE BENEFIT OF A PERSON OR ENTITY THAT IS NOT A QUALIFIED INSTITUTIONAL BUYER OR AS PART OF A POOL OF ASSETS IN WHICH PERSONS THAT ARE NOT QUALIFIED INSTITUTIONAL BUYERS MAY INVEST, SUCH AS A MUTUAL FUND OR RETIREMENT PLAN.

**CITY OF CHARLOTTE, NORTH CAROLINA
AIRPORT REVENUE BOND ANTICIPATION NOTE, SERIES 2014**

No. R-1

<u>INTEREST RATE</u>	<u>DATED DATE</u>	<u>MATURITY DATE</u>
Variable, as set forth herein	November 6, 2014	November, 2022

REGISTERED OWNER: PNC BANK, NATIONAL ASSOCIATION

STATED PRINCIPAL AMOUNT: ONE HUNDRED MILLION DOLLARS

The City of Charlotte, North Carolina (the “City”), a municipal corporation of the State of North Carolina (the “State”), for value received, promises to pay, but solely from the sources and in the manner hereinafter provided, to the Owner named above the Stated Principal Amount set forth above or the Principal Amount (as hereinafter defined), whichever is less, on the Maturity Date set forth above (or earlier as hereinafter described). This Note is being issued under a bond order adopted by the City Council of the City (the “City Council”) on November 18, 1985, which the City Council supplemented and amended on June 8, 1992 and August 23, 2004 (collectively, the “Bond Order”) and a resolution related to the Note adopted by the City Council on September 22, 2014 (the “Series Resolution”). The City further promises to pay such Owner at the address as it appears on the registration books kept by U.S. Bank National Association, the Bond Registrar, the Trustee and the Paying Agent for this Note (the “Bond Registrar,” the “Paying Agent” and the “Trustee”), at the close of business on the day preceding each hereinafter-described Interest Payment Date (each, a “Record Date”), interest at the Interest Rate described in the Series Resolution on the lesser of (1) the Stated Principal Amount or (2) the sum of the Advances made by the Owner pursuant to the Series Resolution and as reflected in the “Table of Advances” attached hereto or kept in the Trustee’s records (the “Principal Amount”). Interest on this Note will be payable on the first Business Day of each month (each an “Interest Payment Date”) from the Interest Payment Date next preceding the date of authentication (unless (1) the date of such authentication precedes the first Interest Payment Date, in which case interest with respect thereto shall be payable from

the date of issuance of this Note or (2) the date of such authentication is an Interest Payment Date to which interest on this Note has been paid in full or duly provided for in accordance with the terms of the Bond Order, in which case interest with respect thereto shall be payable from such Interest Payment Date) until the Principal Amount shall have been paid or provided for in accordance with the Bond Order.

THIS NOTE IS A SPECIAL OBLIGATIONS OF THE CITY. THE PRINCIPAL OF AND INTEREST ON THIS NOTE ARE NOT PAYABLE FROM THE GENERAL FUNDS OF THE CITY, NOR DO THEY CONSTITUTE A LEGAL OR EQUITABLE PLEDGE, CHARGE, LIEN, OR ENCUMBRANCE UPON ANY OF ITS PROPERTY OR UPON ANY OF ITS INCOME, RECEIPTS, OR REVENUES EXCEPT THE FUNDS WHICH ARE PLEDGED UNDER THE BOND ORDER. NEITHER THE CREDIT NOR THE TAXING POWER OF THE STATE OR THE CITY IS PLEDGED FOR THE PAYMENT OF THE PRINCIPAL OF OR INTEREST ON THIS NOTE, AND NO OWNER OF THIS NOTE HAS THE RIGHT TO COMPEL THE EXERCISE OF THE TAXING POWER BY THE STATE OR THE CITY OR THE FORFEITURE OF ANY OF ITS PROPERTY IN CONNECTION WITH ANY DEFAULT.

Both principal and interest on this Note are payable in lawful coin or currency of the United States of America. This Note is payable at the designated corporate trust office of the Paying Agent without the need for presentation and surrender of this Note. Interest on this Note will be paid by the Paying Agent by check or draft mailed on the Interest Payment Date to the Owner as its name and address appear on the registration books kept by the Bond Registrar at the close of business on the Record Date. At the written request of the Owner, principal and interest may be payable by wire transfer at the address specified in writing by the Owner to the Paying Agent by the Record Date. CUSIP number identification, if such is assigned to this Note, with appropriate dollar amounts for the CUSIP number shall accompany all payments of principal of, premium, if any, and interest on this Note, whether by check or by wire transfer.

This Note is designated "*Airport Revenue Bond Anticipation Note, Series 2014C*" (the "*Note*") issued under the Bond Order. Unless the context indicates otherwise, all capitalized, undefined terms used herein have the meanings ascribed to them in the Bond Order, the Series Resolution or the Appendix A attached to, and incorporated in, the Series Resolution. The City intends to issue under the Bond Order its Airport Refunding Revenue Bonds, Series 2014A (the "*2014A Bonds*") and its Airport Refunding Revenue Bonds, Series 2014B (the "*2014B Bonds*," and together with the 2014A Bonds, the "*2014 Bonds*"), on or about the time the City issues its Note. Under the Bond Order, the City has previously issued several series of Bonds (the "*Existing Bonds*"). This Note, the 2014 Bonds, the Existing Bonds and any additional Bonds which may be issued under the Bond Order are parity obligations under the Bond Order.

This Note is being issued to finance all or a portion of the costs of the Projects (as defined in the Series Resolution) and to pay the costs of issuance of this Note.

This Note, together with interest thereon, is a special obligation of the City payable solely from Revenues after payment of the Current Expenses of the Airport and constitutes a valid claim of the Owner thereof only against the funds and other money held by the Trustee for the benefit of the Owner of this Note, which amounts are pledged and assigned pursuant to the Bond Order for the equal and ratable payment of this Note and the other Bonds issued under the Bond Order.

As used herein, "*Revenues*" means (a) except to the extent hereinafter excluded, all payments, proceeds, fees, charges, rents and all other income derived by or for the City for the use of and for the services and facilities furnished by or from the operation or ownership of, the Airport and all other income derived by the City from the operation or ownership of the Airport and all rights to receive the same, whether in the form of accounts receivable, contract rights or other rights, and the proceeds of such rights whether now owned or held or hereafter coming into existence, (b) amounts which the City is

authorized, but not obligated, to pay or transfer to the Revenue Fund to the extent of any such payments or transfers, including transfers from the Airport Discretionary Fund which amounts shall become Revenues only at the time of payment or transfer of the Revenue Fund, (c) amounts transferred from the Rebate Account to the Revenue Fund following each Fiscal Year, and (d) any proceeds of business interruption insurance. Revenues does not include, unless paid or transferred pursuant to (b) above, (1) any gifts, grants, bequests, contributions or donations; (2) proceeds from the sale and disposition of all or any part of all or any part of the Airport; (3) reimbursements to the City of its advances to the Operating Fund specified in the series resolution relating to the Project Bonds; (4) investment income to the extent of amounts transferred from the Revenue Fund to the Rebate Account as of the last day of each Fiscal Year; (5) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in any Funds and Accounts established by the Bond Order, but only to the extent such income and gains are not directed to the Revenue Fund as provided in the Bond Order or in any series resolution; (6) to the extent and for so long as such payments are pledged to secure the financing of the same, debt service from the financing of any facilities to which reference is made in the Bond Order, except to the extent otherwise provided by the City in respect of any such facilities; (7) any proceeds of Eminent Domain or insurance other than the business interruption insurance mentioned above; (8) the investment income on, and the income and gains realized on the maturity or sale of, securities held by or on behalf of the City in the fund in which Airport revenues relating to the period prior to the date of beneficial occupancy under certain 1978 airport agreements are held; (9) taxes collected at the Airport; (10) revenues described in clauses (a) and (c) above of Excluded Cost Centers; and (11) the proceeds of any indebtedness; (12) payments made by the counterparty in connection with any interest rate exchange or swap agreement; and (13) PFC Revenues.

“*Current Expenses*” means (A) the City’s cost of capital items (including the cost of capital leases) in an amount not to exceed in any Fiscal Year 15% of all current expenses as hereinafter determined and budgeted for such Fiscal Year, plus (B) the City’s current expenses for the operation, maintenance and repair of the Airport as determined in accordance with generally accepted accounting principles, including, without limiting the generality of the foregoing: (a) all ordinary and usual expenses of operation, maintenance and repair, (b) administrative expenses, (c) salaries, (d) interest with respect to working capital loans, (e) payments to any retirement plan or plans properly chargeable to the Airport, (f) insurance expenses, (g) engineering expenses relating to the operation, maintenance or repair of the Airport, (h) fees and expenses of the Trustee, legal expenses, and fees of consultants, and (i) any other expenses required to be paid by the City under the Bond Order or by law. Current Expenses does not include (u) any reserves for extraordinary replacements or repairs, (v) any allowance for depreciation, (w) any interest other than as provided in (d) above, (x) any principal payment in respect of capital leases, except as permitted under (A) above, or indebtedness other than Bonds, (y) any deposits to any Fund or Account created under the Bond Order and payments of principal, premium, if any, and interest from such Funds and Accounts, or (z) any of the foregoing set forth in paragraphs (A) and (B) with respect to Excluded Cost Centers.

Pursuant to the Bond Order the City has, for the benefit of the Owner of this Note, assigned Net Revenues, the City’s rights to receive Net Revenues, the money and Investment Obligations in the Renewal and Improvement Fund to the extent such money and Investment Obligations have not been encumbered by the City and the money and Investment Obligations in the subaccounts of the Revenue Bond Fund relating to this Note, to the Trustee in trust.

Reference is made to the Bond Order and Series Resolution for a more complete statement of the provisions thereof and of the rights of the City, the Trustee and the Owners of the Bonds. Copies of the Bond Order and the Series Resolution are on file and may be inspected at the designated office of the Trustee in Charlotte, North Carolina. By the purchase and acceptance of this Note, the Owner hereof signifies assent to all of the provisions of the aforementioned documents.

This Note is issued and the Bond Order and Series Resolution were adopted under and pursuant to the Constitution and laws of the State, and particularly in conformity with the provisions, restrictions and limitations of General Statutes of North Carolina Section 159-80 *et seq.*, as amended.

This Note is exchangeable upon the presentation and surrender hereof at the designated corporate trust office of the Bond Registrar for a Note of other Authorized Denominations. On surrender for registration of transfer, duly endorsed for transfer or accompanied by an assignment duly executed by the Owner hereof or his or her attorney duly authorized in writing, the Bond Registrar will authenticate and deliver in the name of the transferee or transferees a new fully registered Note. The Registrar may require the payment by any Owner requesting registration of transfer or exchange of the Note of any tax, fee or other governmental charge required to be paid with respect to such registration of transfer or exchange. The Registrar is not required to register the transfer of or exchange any portion of this Note selected, called or being called for prepayment in whole or in part. The person in whose name this Note is registered will be deemed and regarded as the absolute owner hereof for all purposes, and payment of this Note will be made only to or upon the written order of the Owner hereof to his or her legal representative. All such payments will be valid and effectual to satisfy and discharge this Note to the extent of the sum or sums paid.

The City may prepay this Note, either in whole or in part, on any Interest Payment Date at a prepayment price equal to 100% of the principal amount thereof, without premium, plus the accrued interest thereon to the Prepayment Date.

The City shall prepay the Note in whole on the Full Funding Date at a prepayment price equal to 100% of the principal amount thereof, without premium, plus the accrued interest thereon to the Prepayment Date, unless the Note is eligible for the Amortization Period under Section 3(c) of the Note Purchase and Advance Agreement, in which case the City will not be required to prepay the Note on the Full Funding Date and the Note will continue to be Outstanding and will be prepaid during the Amortization Period as set forth in Section 3(c) of the Note Purchase and Advance Agreement.

Notice of optional prepayment will be given by the Trustee not less than 30 days before the Prepayment Date (1) to the Commission by Mail or facsimile transmission, and (2) by Mail or by such other means as may be permitted by the Owner to the then-registered Owner of Note at the last address shown on the registration books kept by the Bond Registrar.

Such notice must (1) specify the Prepayment Date, the prepayment price and the place or places where amounts due on such prepayment must be payable (which must be the principal office of the Paying Agent) and if less than all of the Note is to be prepaid, the portion of Note, and (2) state that on the Prepayment Date, the Note or portion thereof to be prepaid will cease to bear interest.

Failure to provide such notice to the Commission will not affect the validity of any proceedings for such prepayment.

If money is on deposit with the Trustee to pay the prepayment price of this Note, or portion thereof, called for prepayment on a Prepayment Date, this Note or portion thereof so called for prepayment will not bear interest after such Prepayment Date and will not be considered to be Outstanding or to have any other rights under the Bond Order other than the right to receive payment.

The Trustee will record any prepayments of the Note on the Table of Partial Prepayment attached to this Note (or otherwise kept on the Trustee's official books and records).

The Bond Order permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the Bonds then Outstanding under the Bond Order. The Bond Order also contains provisions permitting the City and the Trustee to enter into amendments to the Bond Order without the consent of the Owners of the Bonds then Outstanding for certain purposes which do not affect adversely the interest of the Owners of the Bonds.

The Series Resolution permits amendment thereto on the agreement of the City and the Trustee and with the approval of not less than 51% in aggregate principal amount of the Note then Outstanding. The Series Resolution also contains provisions permitting the City and the Trustee to enter into amendments to the Series Resolution without the consent of the Owner of the Note then Outstanding for certain purposes which do not affect adversely the interest of the Owner of the Note.

Any consent or request by the Owner of this Note shall be conclusive and binding upon such Owner and upon all future Owners of this Note and of any Note issued upon the transfer of this Note whether or not notation of such consent or request is made upon this Note.

This Note will be non-transferable, except as set forth on the face of this Note. The Paying Agent will have no obligation to pay any amounts due on this Note to anyone other than the Owner of the Note as shown on the registration books kept by the Bond Registrar.

This Note is issued with the intent that the laws of the State of North Carolina shall govern its legality, validity, enforceability and construction.

All acts, conditions and things required to happen, exist and be performed precedent to and in the issuance of this Note and the adoption of the Bond Order and the Series Resolution have happened, existed and have been performed as so required.

This Note is not valid or does not become obligatory for any purpose or be entitled to any benefit or security under the Bond Order until it has been authenticated by the execution by the Bond Registrar of the certificate of authentication endorsed hereon.

[Signatures Begin on Following Page]

IN WITNESS WHEREOF, the City of Charlotte, North Carolina has caused this Note to be executed with the manual or facsimile signatures of the City Manager and the City Clerk, and has caused the City's official seal or a facsimile thereof to be impressed or imprinted hereon.

CITY OF CHARLOTTE, NORTH CAROLINA

By: _____
City Manager

[SEAL]

By: _____
City Clerk

The issue hereof has been approved under the provisions of The State and Local Government Revenue Bond Act.

T. VANCE HOLLOMAN
Secretary of the Local Government Commission

CERTIFICATE OF AUTHENTICATION

Date of Authentication: _____, 2014

This is the Airport Revenue Bond Anticipation Note, Series 2014C designated herein and issued under the provisions of the within-mentioned Bond Order and Series Resolution.

U.S. BANK NATIONAL ASSOCIATION,
as Trustee

By: _____
Vice President

FORM OF ASSIGNMENT

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite Name and Address,
including Zip Code, and Federal Taxpayer Identification or
Social Security Number of Assignee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints

Attorney to register the transfer of the within Bond on the books kept for registration thereof,
with full power of substitution in the premises.

Dated: _____

Signature guaranteed by:

NOTICE: Signature must be guaranteed by a participant of the Securities Transfer Agent Medallion Program (“*STAMP*”) or similar program.

NOTICE: The signature to this assignment must correspond with the name as it appears on the face of the within Bond in every particular, without alteration, enlargement or any change whatever.

TRANSFER FEE MY BE REQUIRED

TABLE OF ADVANCES

Upon receipt of any Advance described in Section 4.02 of the Series Resolution, the Trustee shall make the appropriate notation on the table below (or otherwise keep on the Trustee’s official books and records, which may be electronic):

<u>Date</u>	<u>Installment Amount Paid</u>	<u>Total Principal Payments</u>	<u>Signature of Trustee</u>

TABLE OF PARTIAL PREPAYMENTS

Upon all partial prepayments (whether optional, mandatory or otherwise) the above Note may be surrendered to the Trustee for the appropriate notation by it on the table below (or otherwise keep on the Trustee's official books and records, which may be electronic). The Trustee's records relating to the outstanding principal amount of the Bond shall in all cases prevail:

<u>Date</u>	<u>Amount Prepaid</u>	<u>Remaining Unpaid Principal Amount</u>	<u>Signature of Trustee</u>

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION NOT TO EXCEED \$13,500,000 FOR FUNDING THE RESERVE FOR 2014 BOND PURCHASE AGREEMENT A & B

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of not to exceed \$13,500,000 is hereby appropriated from the Aviation Discretionary Fund to establish a debt service reserve fund in conjunction with the proposed Airport financings
Airport Discretionary Fund: 6001-40-40-0000-000000-996026-000-550100
- Section 2. That the sum of not to exceed \$13,500,000 is hereby appropriated to the Airport Debt Service Reserve Fund: 6026-40-40-0000-000000-996001-000-489000
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Petitioner: Charlotte-Mecklenburg Storm Water Services

**AN ORDINANCE AMENDING CITY CODE CHAPTER 18 –
STORMWATER, ARTICLE IV – POST-CONSTRUCTION
STORMWATER ORDINANCE**

ORDINANCE NO.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE:

Chapter 18, Article IV "Post-Construction Stormwater" of the Code of the City of Charlotte is hereby amended as follows:

DIVISION 4: DEVELOPMENT AND REDEVELOPMENT MITIGATION

1. SECTION 18-161: MITIGATION PAYMENT

- a. Amend Section 18-161, MITIGATION PAYMENT, SUBSECTION (c) *Redevelopment not within transit station areas or distressed business districts*. The remaining section shall remain unchanged. The revised text shall read as follows:

(c) *Redevelopment not within transit station areas or distressed business districts*. For a period of time beginning with approval of this Ordinance amendment and ending ~~October 31, 2014~~ December 31, 2019, projects involving redevelopment of existing built-upon-area and the cumulative addition of less than 20,000 square feet of new built-upon-area, are allowed by right to forego meeting the requirements of this article, except for required stream buffers and phosphorous requirements, provided one of the following measures is implemented on the site:

- (1) If an analysis of the downstream storm water conveyance system confirms that volume and peak control facilities may be waived by the Storm Water Administrator, provide 85 percent TSS removal from first inch of rainfall for entire project and pay the city a mitigation fee according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area; or
- (2) If an analysis of the downstream storm water conveyance system confirms that volume and peak control facilities may be waived by the Storm Water Administrator, pay the city a mitigation fee according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area; or
- (3) Provide one-year, 24-hour volume control and ten-year, six-hour peak control for entire project and pay the city a mitigation fee

according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area.

That this ordinance shall become effective upon its adoption.




Approved as to form:

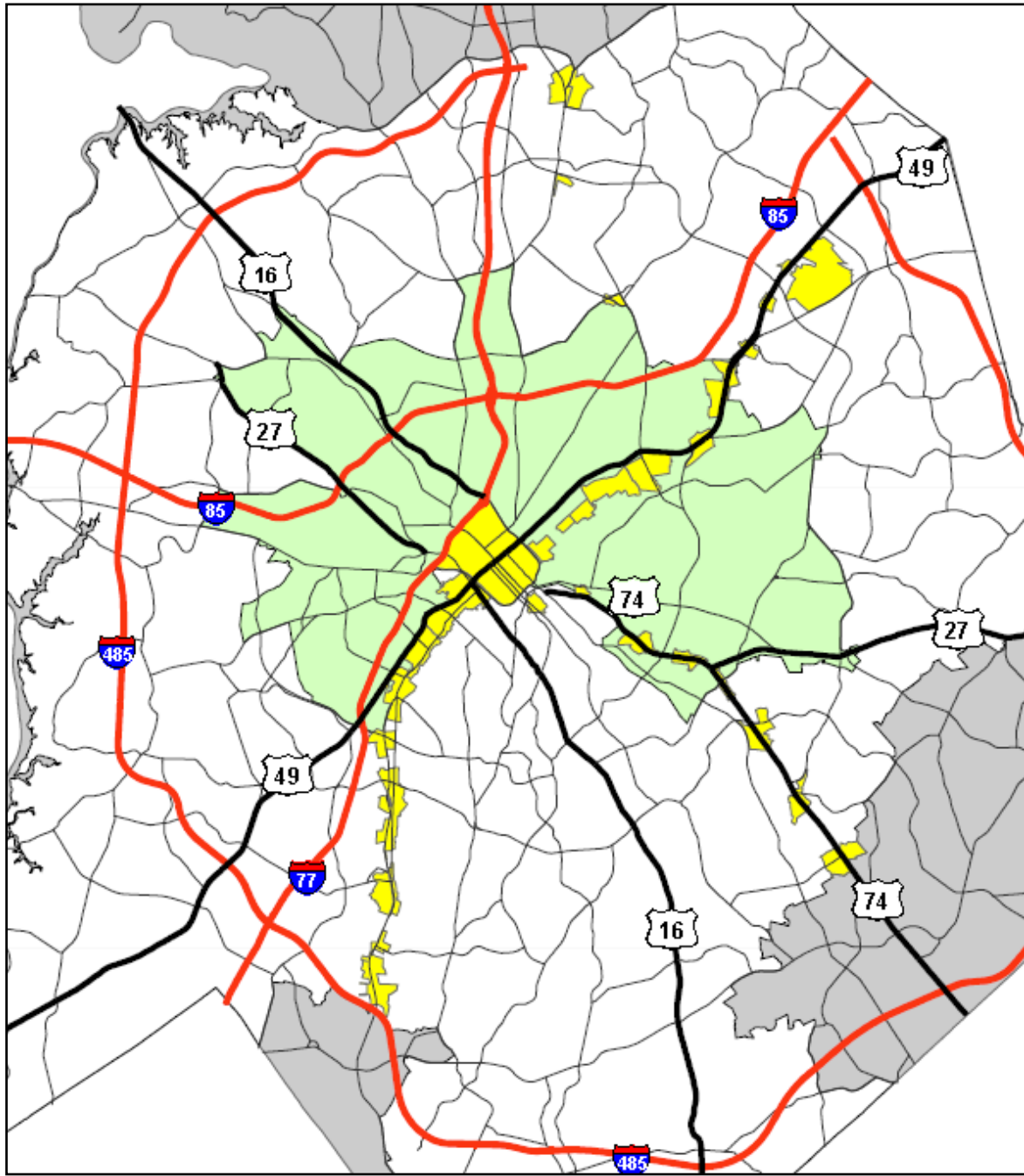
City Attorney

I, _____, City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of an Ordinance adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of _____, 2014, the reference having been made in Minute Book _____, and recorded in full in Ordinance Book _____, Page(s)_____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this _____ day of _____, 2014.

Mitigation Fee Options Available Since 2008

-  Business Corridor Revitalization Geography
-  Transit Station Areas
-  City Limits + Extra Territorial Jurisdiction



ORDINANCE NO. _____

TREVI VILLAGE AREA

**AN ORDINANCE TO EXTEND THE CORPORATE LIMITS OF THE
CITY OF CHARLOTTE, NORTH CAROLINA**

WHEREAS, the City Council has been petitioned under G.S. 160A-31(a) to annex the area described below; and

WHEREAS, the City Council has by Resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, the City Clerk has certified the sufficiency of the petition and a public hearing on the question of this annexation was held in the Meeting Chamber of the Charlotte - Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on September 22, 2014 after due notice by the Mecklenburg Times on September 9, 2014; and

WHEREAS, the City Council finds that the petition meets the requirements of G.S. 160A-31;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina that:

Section 1. By virtue of the authority granted by G.S. 160A-31, the following described territory is hereby annexed and made part of the City of Charlotte as of September 22, 2014 (effective date):

LEGAL DESCRIPTION

Parcel A

That certain parcel or tract of land situated, lying and being in the City of Charlotte, County of Mecklenburg, State of North Carolina and being more particularly described as follows:

Commencing at an existing NGS monument "Junk" having NC Grid NAD 83 coordinates of N: 582.106.57, E; 1,490,905.28, thence North 51°40'58" East a horizontal ground distance of 2033.41 feet to anew iron rod, situated at the intersection of the southeasterly margin of US

Highway 29 (120' public right-of-way) as described in Deed Book 21291, Page 483 with the easterly line of the lands of the City of Charlotte as described in Deed Book 3952, Page 633 and shown as a 60' public right of way in Deed Book 3952, Page 637, also lying on the current City of Charlotte limits; all Deed and Map Books recorded in the Mecklenburg County Public Register of Deeds and being the Point of Beginning; thence along the aforesaid southeasterly margin of US Highway 29 and departing the current City of Charlotte limits for the following five courses and distances; 1) North 52°09'52" East a distance of 87.79 feet to a point; 2) North 51°10'38" East a distance of 326.32 feet to a point; 3) North 51°10'05" East a distance of 175.06 feet to a point; 4) North 51°08'40" East a distance of 474.14 feet to a point; 5) North 51°11'57" East a distance of 446.44 feet to a point; thence with a new line over, upon and through the subject property South 38°48'03" East a distance of 71.34 feet to a point, situated on the westerly line of the lands of Kathleen Troutman Amis as described in Deed Book 1413, Page 394; thence along the aforesaid westerly line for the following two (2) courses and distances; 1) South 17°31'27" West a distance of 333.85 feet to a point; 2) South 03°46'41" West a distance of 147.70 feet to a point, situated in the westerly line of the lands of Peggy Dean Love Taylor as described in Deed Book 2020, Page 313; thence along the westerly line of the aforesaid lands for the following seven (7) courses and distances; 1) South 10°33'19" East a distance of 270.70 feet to a point; 2) South 32°15'03" East a distance of 115.64 feet to an existing iron rod; 3) South 28°37'32" East a distance of 185.86 feet to a point; 4) South 35°46'02" East a distance of 79.80 feet to an existing iron pipe; 5) South 07°03'50" West a distance of 452.79 feet to an existing iron pipe; 6) South 11°15'38" East a distance of 189.14 feet to a point; 7) South 26°19'54" East a distance of 469.10 feet to an existing iron rod in an existing pipe, situated on the northwesterly line of the aforesaid lands of City of Charlotte also lying on the current City of Charlotte limits; thence along the aforesaid northwesterly line and along the current City of Charlotte limits for the following two (2) courses and distances; 1) South 85°40'03" West a distance of 540.21 feet to an existing iron rod; 2) South 51°20'04" West a distance of 298.35 feet to an existing iron rod, situated on the aforesaid easterly line of the lands of the City of Charlotte as described in Deed Book 3952, Page 633 and shown as a 60' public right of way in Deed Book 3952, Page 637 and being the terminus of the aforesaid public right-of-way; thence along the aforesaid easterly margin also along the current City of Charlotte limits for the following four (4) courses and distances; 1) with a curve along the arc of a curve to the right said curve having an arc length of 781.93 feet a radius of 2911.98 feet (chord bearing of North 29°49'26" West and chord distance of 779.59 feet) to an existing iron rod; 2) North 22°09'28" West a distance of 404.64 feet to an existing iron rod; 3) with a curve along the arc of a curve to the left said curve having an arc length of 456.33 feet a radius of 1585.52 feet (chord bearing of North 30°24'43" West and chord distance of 454.75 feet) to an existing iron rod; 4) North 39°15'03" West a distance of 8.98 feet to the Point of Beginning; Containing 1,877,978 square feet or 43.1125 acres, as shown on a survey prepared by R. B. Pharr & Associates, P.A. dated August 4, 2014 (Map File No. W-3916RM)(Project No. 81820).

Parcel B

That certain parcel or tract of land situated, lying and being in the City of Charlotte, County of Mecklenburg, State of North Carolina and being more particularly described as follows:

Commencing at an existing NGS monument "Junk: having NC Grid NAD 88 coordinates of N: 582.106.57, E; 1,490,905.28 thence North 52°00'21" East a horizontal ground distance of 1179.19 feet to an existing iron rod, situated at the intersection of the southeasterly margin of US Highway 29 (120' public right-of-way) as described in Deed Book 21291, Page 483 with the northwesterly corner of Map Book 7, Page 487, also lying on the current City of Charlotte limits; all Deed and Map Books recorded in the Mecklenburg County Public Register of Deeds and being the Point of Beginning; thence along the aforesaid southeasterly margin of US Highway 29 and departing the current City of Charlotte limits North 51°15'45" East a distance of 794.28 feet to a new iron situated on the westerly line of the lands of the City of Charlotte as described in Deed Book 3952, Page 633 and shown as a 60' public right of way in Deed Book 3952, Page 637 also lying on the current City of Charlotte limits; thence along the westerly line of the aforesaid property and westerly margin of a 60' public road and along the current City of Charlotte limits for the following five (5) courses and distances; 1) South 39°15'03" East a distance of 7.49 feet to an existing iron rod; 2) with a curve along the arc of a curve to the right said curve having an arc length of 440.08 feet a radius of 1525.52 feet (chord bearing of South 30°25'52" East and chord distance of 438.55 feet) to an existing iron rod; 3) South 22°09'28" East a distance of 404.63 feet to an existing iron rod; 4) with a curve along the arc of a curve to the left said curve having an arc length of 798.20 feet a radius of 2971.88 feet (chord bearing of South 29°49'33" East and chord distance of 795.80 feet) to an existing iron rod; 5) South 42°12'08" East a distance of 0.46 feet to an existing iron rod, situated at the terminus of the aforesaid 60' public right-of-way; thence continue along the northwesterly line of the City of Charlotte and along the current City of Charlotte limits, for the following three courses and distances; 1) South 51°12'34" West a distance of 609.84 feet to a new iron rod; 2) North 22°31'40" West a distance of 106.61 feet to a new iron rod; 3) North 01°25'48" East a distance of 117.38 feet to an existing iron rod, situated at the southeasterly corner of the aforesaid Map Book 7, Page 487; thence along the easterly line of the aforesaid Map Book 7, Page 487 and along the current City of Charlotte limits for the following four (4) courses and distances; 1) North 20°48'08" West a distance of 237.00 feet to a new iron rod; 2) North 04°39'33" East a distance of 147.47 feet to a new iron rod; 3) South 51°14'39" West a distance of 161.53 feet to a new iron rod; 4) North 38°46'24" West a distance of 1091.81 feet to the Point of Beginning; Containing 1,021,399 square feet or 23.4481 acres, as shown on a survey prepared by R. B. Pharr & Associates, P.A. dated August 4, 2014 (Map File No. W-3916RM)(Project No. 81820).

Section 2. Upon and after September 22, 2014 (effective date) the above described territory and its citizens and property shall be subject to all debts, laws, ordinances and regulations in force in the City of Charlotte and shall be entitled to the same privileges and benefits as other parts of the City of Charlotte. Said territory shall be subject to municipal taxes according to G.S.160A-58.10.

Section 3. Subject to change in accordance with applicable law, the annexed territory described above shall be included in the following Council electoral district: 4.

Section 4. The Mayor of the City of Charlotte shall cause to be recorded in the office of the Register of Deeds of Mecklenburg County, and in the office of the Secretary of State at Raleigh, North Carolina, an accurate map of the annexed territory, described in




Section 1 above, together with a duly certified copy of this ordinance. Such a map shall also be delivered to the Mecklenburg County Board of Elections, as required by G.S. 163-288.1.

Adopted this 22nd day of September, 2014.

APPROVED AS TO FORM:

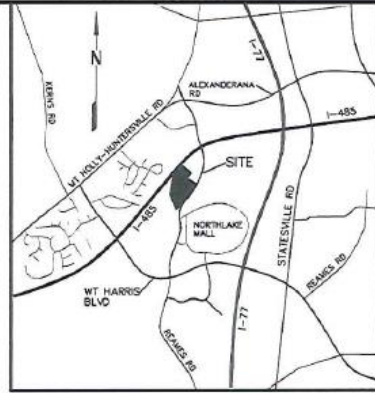
Charlotte City Attorney

LEGEND

-  PROPOSED ANNEXATION
-  CURRENT CITY LIMITS
-  TAX PARCEL LINE



Interstate 485



ARROWOOD 77 ASSOCIATES
LIMITED PARTNERSHIP
DB 10033 PG 842
TAX PARCEL 025-103-01

METROLINA PROPERTIES
LIMITED PARTNERSHIP
DB 5809 PG 855
TAX PARCEL 025-081-23

METROLINA PROPERTIES
LIMITED PARTNERSHIP
DB 17474 PG 707
TAX PARCEL 025-103-02

N.C. DEPARTMENT
OF TRANSPORTATION
DB 14933 PG 646
TAX PARCEL 025-102-34

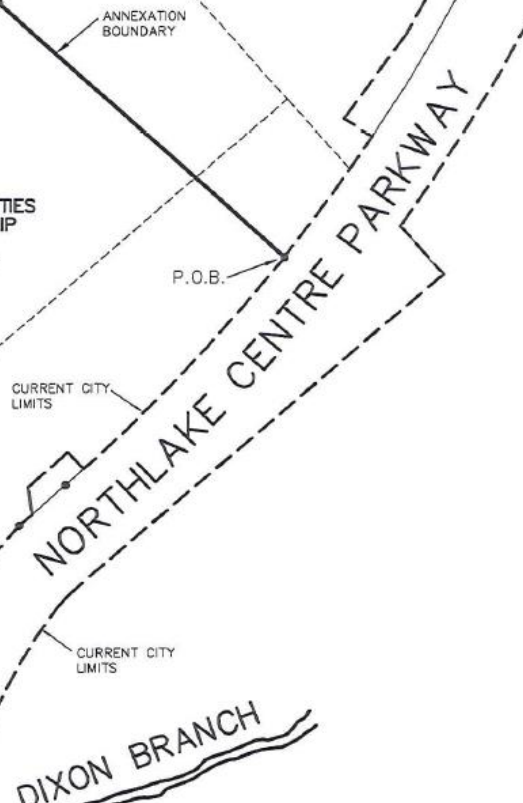
N.C. DEPARTMENT
OF TRANSPORTATION
DB 14601 PG 215
TAX PARCEL 025-102-28

METROLINA PROPERTIES
LIMITED PARTNERSHIP
DB 17474 PG 711
TAX PARCEL 025-103-03

DERRICK N HOLT &
ANNE M HOLT
DB 18106 PG 219
TAX PARCEL 025-105-01

DERRICK N HOLT &
ANNE M HOLT
DB 3258 PG 585
TAX PARCEL 025-105-02

N.C. DEPARTMENT
OF TRANSPORTATION
DB 12841 PG 258
TAX PARCEL 025-105-03



PRELIMINARY MAP: FOR REVIEW AND COORDINATION ONLY.



LONG CREEK TOWNSHIP
MECKLENBURG COUNTY, NORTH CAROLINA

ANNEXATION PLAT FOR:
CITY OF CHARLOTTE

SURVEY DATE(S):	7-14
PLAT DATE:	7-14
DRAWING SCALE:	1"=200'



139 CROSS CENTER RD #251 OFFICE 704-485-3291
DENVER, CO 80231 FAX 704-481-1282

ORDINANCE NO. _____

WOODFIELD NORTHLAKE CENTRE AREA

**AN ORDINANCE TO EXTEND THE CORPORATE LIMITS OF THE
CITY OF CHARLOTTE, NORTH CAROLINA**

WHEREAS, the City Council has been petitioned under G.S. 160A-31(a) to annex the area described below; and

WHEREAS, the City Council has by Resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, the City Clerk has certified the sufficiency of the petition and a public hearing on the question of this annexation was held in the Meeting Chamber of the Charlotte - Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on September 22, 2014 after due notice by the Mecklenburg Times on September 9, 2014; and

WHEREAS, the City Council finds that the petition meets the requirements of G.S. 160A-31;

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina that:

Section 1. By virtue of the authority granted by G.S. 160A-31, the following described territory is hereby annexed and made part of the City of Charlotte as of September 22, 2014 (effective date):

LEGAL DESCRIPTION

BEGINNING at a point located on the westerly right-of-way margin of Northlake Centre Parkway (a variable width public right-of-way) as shown on plat recorded in Map Book 43 at Page 55) in the Mecklenburg County Registry, said point also being on the city limits line of the City of Charlotte and having N.C. NAD-83 Grid Coordinates (N: 589,890.7102 ft., E: 1,447,060.0790 ft.); thence with the City limits with an arc of a circular curve to the right having a radius of 2,410.63 feet, an arc distance of 394.00 feet (Chord Bearing = S 43-12-32 W 393.56 feet) to a point; thence N 42-06-32 W 32.03 feet to a point; thence S 47-40-28 W 72.02 feet to a point; thence S 09-01-03 E 36.69 feet to a point; thence S 48-40-00 W 23.48 feet to a point; thence with the arc

of a circular curve to the left having a radius of 743.61 feet, an arc distance of 171.34 feet (Chord Bearing = S 35-39-53 W 170.96 feet) to a point; thence N 60-56-16 W 47.08 feet to a point; thence S 25-14-33 W 105.35 feet to a point; thence S 14-02-11 W 101.38 feet to a point; thence S 82-30-52 W 31.66 feet to a point; thence S 11-52-25 W 38.74 feet to a point; thence S 79-30-34 E 12.38 feet to a point; thence S 49-20-14 W 110.85 feet to an existing #4 rebar; thence N 21-02-50 W 336.14 feet to an existing #5 rebar; thence N 20-53-12 W 381.34 feet to an existing #4 rebar; thence N. 30-32-19 W 6.23 feet to a planted stone; thence N. 10-11-58 E 569.64 feet to an existing #4 rebar located in the southwesterly margin of Interstate 485 (a variable width controlled access) (North Carolina Department of Transportation #R-2248D); thence leaving the City limits along said variable width controlled access the following three (3) courses and distances: (1.) N 34-10-52 E 98.10 feet to an existing R/W monument; (2.) N 43-17-07 E 360.01 feet to an existing R/W monument; (3.) N. 39-47-04 E 117.48 feet to an existing #4 rebar; thence leaving said controlled access S 48-00-27 E 393.53 feet to an existing #4 rebar; thence S. 42-01-21 W 350.02 feet to an existing #4 rebar; thence with the arc of a circular curve to the right having a radius of 60.00 feet, an arc distance of 21.18 feet (Chord Bearing = S 58-05-31 E 21.07 feet) to an existing #4 rebar; thence S 47-58-39 E 516.12 feet to an existing # 4 rebar, the point and place of BEGINNING containing 18.664 acres more or less.

Section 2. Upon and after September 22, 2014 (effective date) the above described territory and its citizens and property shall be subject to all debts, laws, ordinances and regulations in force in the City of Charlotte and shall be entitled to the same privileges and benefits as other parts of the City of Charlotte. Said territory shall be subject to municipal taxes according to G.S.160A-58.10.

Section 3. Subject to change in accordance with applicable law, the annexed territory described above shall be included in the following Council electoral district: 2.

Section 4. The Mayor of the City of Charlotte shall cause to be recorded in the office of the Register of Deeds of Mecklenburg County, and in the office of the Secretary of State at Raleigh, North Carolina, an accurate map of the annexed territory, described in Section 1 above, together with a duly certified copy of this ordinance. Such a map shall also be delivered to the Mecklenburg County Board of Elections, as required by G.S. 163-288.1.

Adopted this 22nd day of September, 2014.

APPROVED AS TO FORM:

Charlotte City Attorney

City of Charlotte Energy Cluster Development Strategy

August 21, 2014



Background

In November 2012, City Council directed staff to begin work on an energy strategy for their review and consideration. The development of a City of Charlotte Energy Cluster Development Strategy was included in City Council's FY13 and FY14 Economic Development Focus Area Plans. Since that time, staff has worked with leaders in the community to understand and determine the appropriate role for the City, and to develop a strategy that helps grow the local economy through support of energy-related enterprises as well as the City's role as a practitioner of sound energy policy and practices.

As a result of the recent economic recession, City leaders began to look for high potential growth industries in an effort to diversify Charlotte's economy. Energy emerged as one of these industries, due, in part, to the high number of energy-related companies already present in the greater Charlotte area. With these companies as a foundation, Charlotte is positioned as an ideal location for an expanding energy industry cluster.

A cluster is defined by Harvard Business School Professor, Michael Porter as "a geographically proximate group of companies and associated institutions in a particular field, linked by commonalities and complementarities." Clusters are a collection of linked industries, with several companies in each industry that extend down to supply-chain channels and to manufacturers of complementary products. Clusters can include not only traditional industry participants but also government agencies and other institutions, such as universities, vocational training, and trade associations.

Historically, City staff has focused energy-related efforts on internal operations with sporadic projects in the Charlotte community. The receipt of \$6.8 million from the U.S. Department of Energy's Energy Efficiency and Conservation Block Grant program in 2009, and the community's growing desire to support an energy industry cluster, have made apparent numerous opportunities for City staff to participate in energy cluster activities. The benefits from these activities will be realized organizationally and throughout the greater Charlotte community.

Policy Objectives

Economists project a long, slow economic recovery. Consequently, economic growth will require a diverse approach. The intended outcome of this policy is to strengthen Charlotte's position as an energy industry cluster, and to define the City's role in the cluster, in order to:

- Attract and keep energy-related enterprises and entrepreneurs in Charlotte;
- Attract more venture capital investment into Charlotte-based energy enterprises;
- Leverage partnerships for business and workforce development;
- Become a laboratory for new technologies and financing mechanisms; and
- Increase the amount of federal research dollars to our local universities.

Recent Activities

Since 2009, there has been significant activity from City staff and our partners to help develop an environment conducive to the growth of an energy industry cluster, including:

- Development and Implementation of the US Department of Energy's Energy Efficiency and Conservation Block Grant Program, which totaled \$6.8 million and funded seventeen energy projects;
- Creation of the Charlotte Regional Energy Capital Initiative;
- Launch of Envision Charlotte and its Smart Energy Now program;
- Opening of UNC-Charlotte's Energy Production and Infrastructure Center (EPIC);
- Launch of energy start-up incubator, CLT Joules, within Packard Place;
- Expansion of Siemens natural gas turbine plant;
- Relocation of AREVA headquarters;
- Merger of Duke Energy and Progress Energy;
- City participation in the US State Department's EcoPartnership Program with Duke Energy;
- Home to several new energy-related companies; and
- Launch of E4 Carolinas, Inc.

Challenges & Opportunities

Despite the increased activity in support of an energy industry cluster, the following challenges and opportunities exist:

- Clear and unified messaging is lacking;
- No community energy strategy with the City's role defined;
- Confusion between economic development and global competitiveness and the energy industry;
- No comprehensive international strategy;
- Constrained levels of internal funding and support;
- Lack of testing environments for new technologies;
- UNC-Charlotte currently receives only a small fraction of the research dollars that come to the state; and
- The identification of potential office space locations for energy-related enterprises in the business corridors, including vacant City facilities.

Key Partners

Corporate

- Duke Energy, Piedmont Natural Gas, Siemens, AREVA, Westinghouse, CPI, SPX, Celgard

Academic

- Central Piedmont Community College, UNC-Charlotte, Johnson C. Smith University, Northeastern University, Wake Forest University, Davidson College

Community

- E4 Carolinas, Inc., Envision Charlotte, Charlotte Chamber of Commerce, Charlotte Regional Partnership, Discovery Place, CLT Joules

Recommended Activities for the City

The following pages list activities representing how the City of Charlotte can lead or assist our partners' collective efforts to grow the economy through support of energy-related enterprises.

Activities

1. Develop a communications plan for the Mayor and City Council that seeks opportunities to raise the profile of the City on the topic statewide, nationally, and internationally. The plan may include:
 - Supporting the attraction of energy-related conferences and events to Charlotte;
 - Attending and participating as hosts and/or speakers at energy-related events and awards or attending business openings;
 - Advocating for development and adoption of tax and regulatory changes identified by energy sector to promote job growth and investment; and
 - Recognizing successful high growth energy-related entities at Council meetings and on GOV channel.
2. Promote City facilities and operations as a learning laboratory for new energy-related technologies by:
 - Encouraging City departments, where feasible, to seek solutions from local energy-related entities with innovative products and services;
 - Working with local energy-related companies to understand the technical products, services and expertise available locally that can be made available to City staff;
 - Undertaking pilot projects with local energy-related companies;
 - Investigating ways to use the Community Investment Plan to promote energy-related growth; and
 - Pursuing collaborative grant opportunities with partners.
3. Leverage partnerships for business development by:
 - Making it easier for local energy-related companies to find Requests for Proposals or other areas of opportunity to do business with the City;
 - Working with E4 Carolinas on their two-state approach to energy cluster development;
 - Working with NC Sustainable Energy Association on their four-state approach to energy cluster development;
 - Facilitating connections between industry leaders, academics, small businesses, entrepreneurs, legislators and other stakeholders; and
 - Exploring alternate ways to utilize local incentives to attract energy investments.
4. Support Alternative financing tools for energy efficiency improvements by:
 - Exploring a community energy efficiency loan program for retrofit of commercial buildings;
 - Engaging legislators on need to leverage financing tools for energy efficiency;

- Utilizing Community Development Block Grant funds, and other applicable federal funding opportunities, for community energy efficiency projects; and
 - Collaborating with banks to provide tools for energy efficiency.
5. Leverage Partnerships for Workforce Development by:
- Encouraging apprenticeships between local high school students and energy-related entities and the City;
 - Exploring opportunities to support energy related workforce development programs;
 - Working with NC Sustainable Energy Association on their database of job training opportunities to develop awareness and identify further opportunities;
 - Working with local institutions to support STEM curriculum development and training; and
 - Increasing participation of City's Mayor's Youth Employment Program in the energy sector.
6. Develop an international energy strategy that seeks opportunities to raise the profile of the City internationally and to seek international energy-related partnerships. The plan may include activities such as:
- Participating in international energy trade missions;
 - Defining a role for the City's Office of International Relations in the development of the energy industry cluster;
 - Partnering with international organizations, such as the German Marshall Fund, and state and federal government agencies to explore opportunities and raise Charlotte's profile; and
 - Partnering with international municipalities to share energy best practices and technologies.



Business Investment Program
Grant Impact Analysis

Project Name: AvidXchange

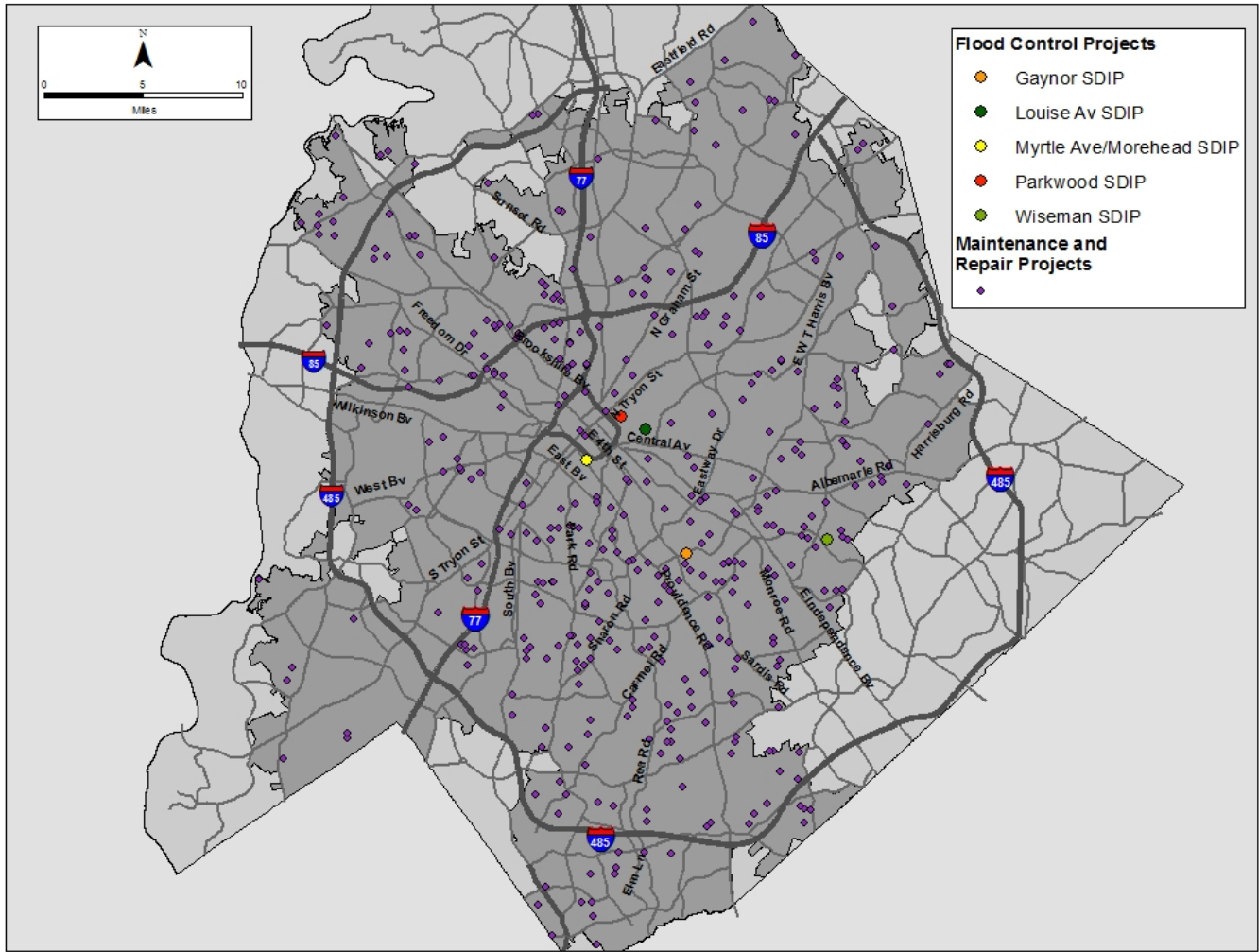
Grant Overview	
Total City Grant Amount:	\$408,785
Total Grant Including County	\$1,120,212
Grant Terms:	5 years at 90%
New Capital Investment:	
Real Property	\$17,500,000
Personal Property	\$2,650,000
Estimated New Jobs:	394
Estimated % hired locally:	100%
Avg Wage for New Jobs:	\$52,161
Avg Wage for All Jobs (including new):	\$52,161
Charlotte Area Avg Wage:	\$45,570
Sector Avg Wage	\$53,790

Current Overview	
Existing Employment:	206
Current Tax Value of Assets:	\$497,075
Current Annual City Tax Revenue:	\$2,329

Location of Investment	Council District
817 Hamilton Street	2

Year by Year Projections											
Year	1	2	3	4	5	6	7	8	9	10	Total
Tax Revenue to City	\$93,077	\$91,835	\$90,717	\$89,723	\$88,854	\$88,109	\$87,488	\$86,867	\$86,370	\$85,873	\$888,911
Grant Payment	(\$83,769)	(\$82,651)	(\$81,645)	(\$80,751)	(\$79,968)	\$0	\$0	\$0	\$0	\$0	(\$408,785)
Net Revenue to City	\$9,308	\$9,183	\$9,072	\$8,972	\$8,885	\$88,109	\$87,488	\$86,867	\$86,370	\$85,873	\$480,126
New Jobs	142	130	122	-	-	-	-	-	-	-	394

10-year summary	
Net Revenue to City	\$480,126
Business Investment Grant	(\$408,785)
Grant Recovery Percentage @ 5 years	11%
Grant Recovery Percentage @ 10 years	117%
Grant Recovery Period (years)	10



Bond Funded Projects

Exhibit A - Bond Funded Projects

1. Point Repairs Program
 - Program provides assistance to citizens who request service for drainage problems with localized storm water needs, usually a 1-10 parcels. Investigates drainage concerns in the public rights-of way and on private property. Designs and constructs repair and/or improvement projects to address the issues.
 - Continual service annually to address a backlog of work.
 - \$36.7M estimated cost for FY2015 & FY2016
2. Myrtle/Morehead Phase 1 SDIP
 - Storm water related problems in the area include road and structure flooding. Proposed work in includes installing larger drainage pipes. Streets in include: Baxter Street, McDowell Street, Morehead Street, and Oriole Avenue.
 - Construction phase starting FY2015
 - \$14.1M estimated remaining cost
3. Louise Avenue SDIP
 - Storm water related problems in the area include road and structure flooding and channel capacity and erosion. Street included are: Hawthorne Lane, Kennon Street and Thomas Avenue.
 - Construction phase starting FY2015
 - \$9.5M estimated remaining cost
4. Gaynor SDIP
 - Storm water related problems in the area include road and structure flooding and channel capacity and erosion. Street included are: Gaynor Road, Hardwick Road, Colwick Road, Barwick Road, and Linda Lane.
 - Construction phase starting FY2015
 - \$5.7M estimated remaining cost
5. Wiseman SDIP
 - Storm water related problems in the area include road and structure flooding and channel capacity and erosion. Street included are: Wiseman Drive, Valley Grove Road, Cross Winds Road, New Hampshire Drive, Mission Hills Drive.
 - Construction phase starting FY2015
 - \$6.2M estimated remaining cost
6. Parkwood Phase 1 SDIP
 - Storm water related problems in the area include road and structure flooding and channel capacity and erosion. Street included are: Parkwood Avenue, Brevard Street, N. Caldwell Street, N. Davidson Street, and N. Alexander Street.
 - Construction phase starting FY2015
 - \$6.9M estimated cost remaining

BOND ORDER

AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$117,000,000 STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA; AUTHORIZING THE APPROVAL, EXECUTION AND DELIVERY OF VARIOUS DOCUMENTS IN CONNECTION WITH THE ISSUANCE OF SUCH BONDS; PROVIDING FOR THE SALE OF THE BONDS; SETTING FORTH THE TERMS AND CONDITIONS ON WHICH THE BONDS ARE TO BE ISSUED; AND PROVIDING FOR CERTAIN OTHER MATTERS IN CONNECTION WITH THE ISSUANCE, SALE AND DELIVERY OF THE BONDS

WHEREAS, the City of Charlotte, North Carolina (the “City”) is authorized by the State and Local Government Revenue Bond Act, General Statutes of North Carolina, Section 159-80 et seq. (the “Act”), to issue, subject to the approval of the Local Government Commission of North Carolina, at one time or from time to time, revenue and revenue refunding bonds of the City for the purposes as specified in the Act;

WHEREAS, the City has determined to issue not to exceed \$117,000,000 Storm Water Fee Revenue and Revenue Refunding Bonds, Series 2014 of the City (the “2014 Bonds”) (1) to finance the costs of additions and capital improvements to, or the acquisition, renewal or replacement of capital assets of, or purchasing and installing new equipment relating to the operation and maintenance of the storm water facilities located within the jurisdiction of the City (the “2014 Project”), (2) to refund the City’s Storm Water Fee Revenue Bonds, Series 2004 maturing on and after June 1, 2015 (the “2004 Bonds”) in order to achieve debt service savings and (3) to pay the costs of issuing the 2014 Bonds;

WHEREAS, the City has determined to issue the 2014 Bonds with a fixed rate of interest;

WHEREAS, the City will issue the 2014 Bonds under a General Trust Indenture dated as of May 15, 2000 between the City and First Union National Bank, the successor to which is U.S. Bank National Association, as trustee (the “Trustee”), and Series Indenture, Number 6 dated as of October 1, 2014 (the “Series Indenture,” and together with the General Indenture, the “Indenture”) between the City and the Trustee;

WHEREAS, the City and the Local Government Commission of North Carolina (the “Commission”) have arranged for the sale of the 2014 Bonds to Wells Fargo Bank, National Association, on its own behalf and on behalf of Merrill Lynch, Pierce, Fenner & Smith Incorporated (collectively, the “Underwriters”), under the terms of a Bond Purchase Agreement to be dated on or about October 9, 2014 (the “Purchase Contract”) pursuant to which the City and the Commission will sell the 2014 Bonds to the Underwriters in accordance with the terms and conditions set forth therein; and

WHEREAS, an application has been filed with the Secretary of the Commission requesting Commission approval of the 2014 Bonds as required by the Act;

WHEREAS, copies of the forms of the following documents relating to the transactions described above have been filed with the City:

1. the Series Indenture;
2. the Purchase Contract; and
3. a Preliminary Official Statement to be dated on or about October 1, 2014 (the “Preliminary Official Statement”) with respect to the 2014 Bonds.

NOW THEREFORE, BE IT ORDERED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA:

Section 1. The 2014 Bonds are hereby authorized and will be issued pursuant to the Act to raise the money required, in addition to any funds which may be made available for such purpose from any other source, to finance the costs of the 2014 Project and to refund in advance of their maturities the 2004 Bonds.

Section 2. The aggregate principal amount of the 2014 Bonds authorized by this order will not exceed \$117,000,000. The 2014 Bonds hereby authorized will be special obligations of the City, secured by and paid solely from the proceeds thereof or from Net Revenues (as defined in the General Indenture).

Section 3. The City's issuance of the 2014 Bonds, in substantially the form to be set forth in the Series Indenture, is hereby in all respects approved and confirmed, and the provisions of the General Indenture and the Series Indenture with respect to the 2014 Bonds (including without limitation the maturity dates and rates of interest) are hereby approved and confirmed and are incorporated herein by reference. The proceeds from the sale of the 2014 Bonds will be deposited in accordance with the Series Indenture.

The principal of, premium, if any, and interest on the 2014 Bonds will not be payable from the general funds of the City, nor will the 2014 Bonds constitute a legal or equitable pledge, charge, lien or encumbrance on any of the City's property or on any of its income, receipts or revenues except the funds which are pledged under the Indenture. Neither the credit nor the taxing power of the State of North Carolina or the City is pledged for the payment of the principal of, premium, if any, or interest on the 2014 Bonds, and no holder of the 2014 Bonds has the right to compel the exercise of the taxing power by the State of North Carolina or the City or the forfeiture of any of its property in connection with any default thereon.

Section 4. The form and content of the Series Indenture and the exhibits thereto are hereby in all respects approved and confirmed, and the Mayor, the City Manager, the Deputy City Manager and City Clerk of the City are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Series Indenture for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as they may deem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of their approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and delivery of the Series Indenture, the Mayor, the City Manager, the Deputy City Manager, the Finance Director and City Clerk of the City, or their respective designees, are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Series Indenture as executed. The Trustee is hereby appointed as Registrar and Paying Agent under the Series Indenture.

Section 5. The 2014 Bonds will be sold to the Underwriters pursuant to the terms of the Purchase Contract. The form and content of the Purchase Contract are in all respects approved and confirmed, and the Mayor, the City Manager, the Deputy City Manager or the Finance Director of the City is hereby authorized, empowered and directed to execute and deliver the Purchase Contract for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as he may deem necessary, desirable or appropriate, his execution thereof to constitute conclusive evidence of his approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and

delivery of the Purchase Contract, the Mayor, the City Manager, the Deputy City Manager and the Finance Director of the City, or their respective designees, are hereby authorized, empowered and directed, individually and collectively, to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Purchase Contract as executed.

Section 6. The form and content of the Preliminary Official Statement are in all respects authorized, approved and confirmed, and the use of the Preliminary Official Statement and the Official Statement to be dated on or about October 9, 2014 (the “*Official Statement*”) by the Underwriters in connection with the sale of the 2014 Bonds is hereby in all respects authorized, approved and confirmed.

Section 7. The City Manager or Finance Director of the City is hereby authorized to execute a no-arbitrage certificate to comply with Section 148 of the Internal Revenue Code of 1986, as amended, and the applicable regulations promulgated thereunder.

Section 8. If any one or more of the covenants, agreements or provisions contained in this Bond Order is held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or is for any reason whatsoever held invalid, then such covenants, agreements or provisions will be null and void and will be deemed separable from the remaining agreements and provisions and will in no way affect the validity of any of the other agreements and provisions of this Bond Order or of the 2014 Bonds authorized hereunder.

Section 9. No stipulation, obligation or agreement contained in this Bond Order or contained in the 2014 Bonds, the General Indenture, the Series Indenture, the Purchase Contract or any other instrument related to the issuance of the 2014 Bonds is a stipulation, obligation or agreement of any officer, agent or employee of the City in his or her individual capacity, and no such officer, agent or employee is personally liable on the 2014 Bonds or subject to personal liability or accountability by reason of the issuance thereof.

Section 10. The Mayor, the City Manager, the Deputy City Manager, the Finance Director and the City Clerk of the City, or their respective designees, are hereby authorized, empowered and directed, individually and collectively, to do any and all other acts and to execute any and all other documents which they, in their discretion, deem necessary and appropriate to consummate the transactions contemplated by this Bond Order, the General Indenture, the Series Indenture or the Purchase Contract; except that none of the above is hereby authorized or empowered to do anything or execute any document which is in contravention, in any way, of (a) the specific provisions of this Bond Order, (b) the specific provisions of the General Indenture or the Series Indenture, (c) any agreement to which the City is bound, (d) any rule or regulation of the City or (e) any applicable law, statute, ordinance, rule or regulation of the United States of America or the State of North Carolina.

Section 11. The Mayor, the City Manager, the Deputy City Manager, the Finance Director and the City Clerk of the City, or their respective designees, are hereby authorized and directed, individually and collectively, to prepare and furnish, when the 2014 Bonds are issued, certified copies of all the proceedings and records of the City Council relating to the 2014 Bonds, and such other affidavits, certificates and documents as may be required to show the facts relating to the legality and marketability of the 2014 Bonds as such facts appear on the books and records in such party’s custody and control or as otherwise known to them; and all such certified copies, certificates, affidavits and documents, including any heretofore furnished, constitute representations of the City as to the truth of all statements contained therein.

Section 12. All acts and doings of the Mayor, the City Manager, the Deputy City Manager, the Finance Director and the City Clerk of the City, or their respective designees, that are in conformity

with the purposes and intents of this Bond Order and in the furtherance of the issuance of the 2014 Bonds and the execution, delivery and performance of the Series Indenture and the Purchase Contract are hereby in all respects approved and confirmed.

Section 13. All resolutions or parts thereof of the City Council in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 14. This Bond Order will take effect immediately on its adoption and, pursuant to Section 159-88 of the General Statutes of North Carolina, as amended, need not be published or subjected to any procedural requirements governing the adoption of ordinances or resolutions by the City Council other than the procedures set out in the Act.

Upon motion of Councilmember _____, seconded by Councilmember _____, the foregoing order titled **“BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$117,000,000 STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA; AUTHORIZING THE APPROVAL, EXECUTION AND DELIVERY OF VARIOUS DOCUMENTS IN CONNECTION WITH THE ISSUANCE OF SUCH BONDS; PROVIDING FOR THE SALE OF THE BONDS; SETTING FORTH THE TERMS AND CONDITIONS ON WHICH THE BONDS ARE TO BE ISSUED; AND PROVIDING FOR CERTAIN OTHER MATTERS IN CONNECTION WITH THE ISSUANCE, SALE AND DELIVERY OF THE BONDS”** was adopted by the following vote:

AYES:

NAYS:

PASSED, ADOPTED AND APPROVED this 22nd day of September, 2014.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) ss:

I, *Stephanie C. Kelly*, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a bond order titled “**BOND ORDER AUTHORIZING THE ISSUANCE OF NOT TO EXCEED \$117,000,000 STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS OF THE CITY OF CHARLOTTE, NORTH CAROLINA; AUTHORIZING THE APPROVAL, EXECUTION AND DELIVERY OF VARIOUS DOCUMENTS IN CONNECTION WITH THE ISSUANCE OF SUCH BONDS; PROVIDING FOR THE SALE OF THE BONDS; SETTING FORTH THE TERMS AND CONDITIONS ON WHICH THE BONDS ARE TO BE ISSUED; AND PROVIDING FOR CERTAIN OTHER MATTERS IN CONNECTION WITH THE ISSUANCE, SALE AND DELIVERY OF THE BONDS**” adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the 22nd day of September, 2014, the reference having been made in Minute Book _____, and recorded in full in Resolution Book _____, Page(s) _____.

WITNESS my hand and the seal of the City of Charlotte, North Carolina, this the _____ day of September, 2014.

[SEAL]

Stephanie C. Kelly, City Clerk

EXTRACTS FROM MINUTES OF CITY COUNCIL

* * *

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on September 22, 2014:

Members Present:

Members Absent:

* * * * *
* * *

Councilmember _____ introduced the following resolution, a summary of which had been provided to each Councilmember, copy of which was available with the City Council and which was read by title:

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, REQUESTING THE LOCAL GOVERNMENT COMMISSION'S APPROVAL OF THE CITY'S STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS AND CERTAIN RELATED MATTERS.

WHEREAS, the City Council (the "*City Council*") of the City of Charlotte, North Carolina (the "*City*") hereby determines that it is desirable to (1) finance the costs of additions and capital improvements to, or the acquisition, renewal or replacement of capital assets of, or purchasing and installing new equipment relating to the operation and maintenance of the storm water facilities located within the jurisdiction of the City (collectively, the "*2014 Project*") and (2) refund the City's Storm Water Fee Revenue Bonds, Series 2004 maturing on and after June 1, 2015 (the "*2004 Bonds*") in order to achieve debt service savings;

WHEREAS, the City Council is considering the issuance of the City's Storm Water Fee Revenue and Revenue Refunding Bonds, Series 2014 (the "*2014 Bonds*") in an aggregate principal amount not to exceed \$117,000,000 to pay the costs of the 2014 Project and to refund the 2004 Bonds;

WHEREAS, the City Council wants to (1) retain Parker Poe Adams & Bernstein LLP, as bond counsel; (2) retain Wells Fargo Bank, National Association and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as underwriters for the 2014 Bonds (collectively, the "*Underwriters*"); (3) approve the selection by the Underwriters of McGuireWoods LLP, as underwriters' counsel; (4) retain DEC Associates, Inc., as financial advisor; (5) retain Waters and Company, LLC, as financial consultant; and (6) retain U.S. Bank National Association, as trustee for the 2014 Bonds (collectively, the "*Financing Team*"); and

WHEREAS, the Finance Director of the City has filed with the Local Government Commission of North Carolina (the "*Commission*") an application for its approval of the 2014 Bonds, requesting that the

Commission approve (1) the negotiation of the sale of the 2014 Bonds to the Underwriters and (2) the City's use of the Financing Team in connection with the issuance of the 2014 Bonds;

WHEREAS, in connection with such application, the City Council wants the Finance Director of the City (1) to provide the Commission with such facts and information in regard to the 2014 Bonds and to the City and its financial condition as the Commission may require and (2) to take all other action necessary for the issuance of the 2014 Bonds.

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA DOES RESOLVE AS FOLLOWS:

Section 1. The 2014 Bonds are to be issued by the City for the purpose of providing funds (a) to finance the costs of the 2014 Project, (b) to refund the 2004 Bonds and (c) to pay the costs of issuing the 2014 Bonds. The use of the proceeds of the 2014 Bonds to finance the 2014 Project, as described, is necessary in order to meet the expanding needs of the users of the City's storm water system and to assure that the City's storm water system remains in full compliance with all state and federal requirements for the provision of storm water system services. The use of the proceeds of the 2014 Bonds to refund the 2004 Bonds, as described, is necessary in order to achieve debt service savings for the City.

Section 2. The Financing Team is hereby approved in connection with the City's issuance of the 2014 Bonds.

Section 3. The filing of the application with the Commission for its approval of the issuance of the 2014 Bonds is hereby ratified and approved. The Finance Director of the City, with advice from the City Manager, the City Attorney and bond counsel, is hereby authorized, directed and designated to provide such information to the Commission as may be required for the Commission's approval of such application.

Section 4. The City Council finds and determines and asks the Commission to find and determine from the City's application and supporting documentation as follows:

- (a) the issuance of the 2014 Bonds is necessary or expedient;
- (b) the maximum stated principal amount of the 2014 Bonds will be sufficient but is not excessive, when added to other moneys available for such purpose, to (1) finance the 2014 Project and (2) refinance the projects financed and refinanced with the 2004 Bonds and achieve debt service savings for the benefit of the users of the storm water system;
- (c) the City's storm water system as now constituted, and as it will be constituted after the completion of the 2014 Project, is feasible;
- (d) the City's debt management procedure and policies are excellent; and
- (e) the 2014 Bonds can be marketed at a reasonable interest cost to the City.

Section 5. The Mayor, the City Manager and the Finance Director are hereby authorized to do any and all other things necessary to complete the steps necessary for the issuance of the 2014 Bonds.

Section 6. The City Council requests that the Commission sell the 2014 Bonds through

negotiation to the Underwriters on such terms as may be agreed on but at a true interest cost not exceeding 4.50%.

Section 7. This Resolution is effective on the date of its adoption.

Upon motion of Councilmember _____, seconded by Councilmember _____, the foregoing order titled **“A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, REQUESTING THE LOCAL GOVERNMENT COMMISSION’S APPROVAL OF THE CITY’S STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS AND CERTAIN RELATED MATTERS”** was adopted by the following vote:

AYES:

NAYS:

PASSED, ADOPTED AND APPROVED this 22nd day of September, 2014.

STATE OF NORTH CAROLINA)
)
CITY OF CHARLOTTE) SS:

I, Stephanie C. Kelly, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, REQUESTING THE LOCAL GOVERNMENT COMMISSION’S APPROVAL OF THE CITY’S STORM WATER FEE REVENUE AND REVENUE REFUNDING BONDS AND CERTAIN RELATED MATTERS**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 22nd day of September, 2014.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the ____ day of _____, 2014.

Stephanie C. Kelly
City Clerk
City of Charlotte, North Carolina

2 Appointed By County Commission (Y)

3 Appointed By Mayor (M)

6 Appointed By City Council (C)

BICYCLE ADVISORY COMMITTEE

(11 Members)

Last Revised Date:

Membership - City Council approved this committee on September 13, 1999, by virtue of approving the Charlotte-Mecklenburg Bicycle Transportation Plan. Initial terms will be staggered with future terms being for three years. Members shall be residents of Mecklenburg County. It is desirable that members be interested in bicycling as a form of transportation. Staff shall poll the following organizations to solicit interested members and make names available to the Mayor, City Council and County Commission: The Planning Commission; Mecklenburg-Union MPO; The North Carolina Bicycle Committee; The Mecklenburg County Parks Commission.

Responsibilities - This committee will be an advisory body to City Council. This committee will review bicycle plans and make recommendations on implementing related policies and policy strategies; recommend, from time to time, any amendments and/or modifications to adopted bicycle plans deemed appropriate and/or necessary for the purpose of keeping the plans timely and properly updated; and make any other recommendations deemed appropriate and/or necessary to promote safe bicycle ridership.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Andrew Pike W/M	C		3	2/11/2008	10/8/2012	3 yrs	12/31/2015
Christopher Gladora W/M	C		1	11/14/2011		3 yrs	12/31/2014
Cindy Bean W/F	C		1	4/14/2014		Unexp	12/31/2014
Haley Beaupre A/F	C		1	2/27/2012	10/8/2012	3 yrs	12/31/2015
Jess Cochran W/M	C		1	11/11/2013	11/11/2013	3 yrs	12/31/2017
Martin Zimmerman W/M	C		4	1/28/2013	10/28/2013	3 yrs	12/31/2017
<u>County</u>							
Jane Cacchione W/F	Y		Y	1/6/2009	2/18/2014	3 yrs	03/31/2017
Prescott Morrill N/M	Y		1	6/3/2014		Unexp	03/31/2015
<u>Mayor</u>							
(A) David Lucchesi W/M	M		1	10/15/2008	1/26/2012	3 yrs	12/31/2014
Elizabeth Swanzy-Parker B/F	M		3	1/23/2013		3 yrs	12/31/2015
Svend Deal W/M	M		4	1/23/2013	11/25/2013	3 yrs	12/31/2016

First Name:	Cindy
Last Name:	Bean
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have lived in CLT for 22 yrs and have been a cyclist the entire time. I have seen the progress that CLT has made in its bicycle friendliness and would like to see it continue. I have recently retired from a 30+ career in banking and have more time to volunteer. (I am a young retiree at 54). I have many bicycle acquaintances and will be a strong liaison between them and the council board.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	22 years of bicycling in Charlotte Many acquaintances in the bicycling community "Leader" Personality Creative person Strong Fund Raising Skills
List any boards you are currently serving on:	None, always active volunteering at the YMCA.
List any boards you have served on in the past:	None, always active volunteering at the YMCA.
Current Employer:	Retired, Former Banker with Wells Fargo
Job Title:	
Brief Description of Duties: (Max 400 characters)	Commercial Real Estate Loan Origination
Other Employment History: (Max 250 characters)	BB&T, Wells-Wachovia-First Union
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Kyle
Last Name: ▼	Bender
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Id like to use my knowledge to help others and learn more about the city
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My business is residential real estate where I own and operate a property management company and a real estate sales team
List any boards you are currently serving on:	Cystic Fibrosis Foundation
List any boards you have served on in the past:	Just CFF
Current Employer:	Scarlett Properties
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Manage Business, People, Sales, Properties
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Mary
Last Name: ▼	Boyd
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to use my knowledge in helping Charlotte-Mecklenburg government.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Boyd's Acctax Consulting LLC
Job Title:	Licence Public Accountant
Brief Description of Duties: (Max 400 characters)	Developed business start up for accounting, taxation and payroll
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Christopher
Last Name:	Gladora
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	By serving on the Bicycle Advisory Committee, I hope to offer my knowledge, experience, time and energy to help continue the remarkable progress Charlotte has made making cycling a safe and viable transportation option.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	With my background and formal education in urban planning, I am familiar with bicycle facility planning, policies and the impact bicycling has on the community and economic development levels . As an avid bicyclist and bike commuter, I also have significant experience using bicycle facilities in Charlotte and many other cities across the nation and globe.
List any boards you are currently serving on:	Bicycle Advisory Committee
List any boards you have served on in the past:	None
Current Employer:	Daimler Trucks North America
Job Title:	Continuous Improvement Process Manager
Brief Description of Duties: (Max 400 characters)	Manage projects designed to improve corporate processes, department communication and reduce costs.
Other Employment History: (Max 250 characters)	Pricing Analyst, Aftermarket parts, DTNA, Fort Mill, SC 2010-2013 Research Assistant, Project for Public Spaces, New York, 2008-2009 Intern, China Academy of Urban Planning & Design (CAUPD), China, 2008
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Michael
Last Name:	Hernandez
City:	Matthews
City Council District (Check your district at Locate My District)	Matthews
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To create positive change in our community by adding my experience and willingness to bring people together for the greater mission.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	CEO TGR LLC Founder of The Good Ride COO WeSkill LLC Vice President Client Operations TrainOne
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	TGR LLC
Job Title:	Founder and CEO
Brief Description of Duties: (Max 400 characters)	Funding purpose-driven organizations that are focused on ensuring each person in the cancer community has the opportunity to attain the highest quality of life achievable.
Other Employment History: (Max 250 characters)	COO WeSkill Initiated the strategic development of this start-up organization founded for the specific purpose of providing custom and off-the-shelf learning solutions for small businesses and Fortune 500 companies globally.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Terry
Last Name: ▼	Lansdell
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	!
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am ending my two terms on TSAC and unless reappointed using precedent allowing exceedence of my term as Co-chair, I would like to continue service to the city and county with reappointment to TSAC and/or as your appointment to the BAC. For over 20 years now, I have worked to enhance the pedestrian interface throughout the city and county and hope to continue to do so.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have helped: create Charlottes first Bicycle Suitability, create the 1998 Master Bike plan, secure funding for Charlotte's first Bicycle Coordinator position in CDOT, create the BAC, serve on CTAG,serve two full terms on TSAC and have a general knowledge of state/local transportation/land use policies (including complete streets) as well as their funding and organizational structures.
List any boards you are currently serving on:	As stated, my 6 year service on TSAC has ended in January of 2014. I presently serve on the Air Quality Commission, a county board charged with managing Mecklenburg County's air quality permits and reducing ambient air pollution to move Mecklenburg away from the federal governments non-attainment status.
List any boards you have served on in the past:	CTAG, Citizens Transit Advisory Board 2 terms, TSAC Transit Services Advisory Committee 2 terms Co-chair.
Current Employer:	Safe Routes to School National Partnership
Job Title:	State Advocacy Organizer
Brief Description of Duties: (Max 400 characters)	Contract position designed to protect and promote bicycle and pedestrian policies, funding and programs that make it safe for our most vulnerable population to have safe active transpiration choices.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Brad
Last Name: ▼	Mattson
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	!
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in the Bicycle Advisory Committee, in particular, because I feel very strongly that the City and County need to continue taking steps to ensure that bicycle riders, pedestrians and vehicle drivers can safely co-exist and enjoy being outdoors on city streets, sidewalks and greenways.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My family and I enjoy riding our bikes in safe and appropriate locations....parks, greenways, our neighborhood cul-de-sac, etc. We are fortunate to live in a great city that has the space, beauty and climate for residents to enjoy outdoor activities almost year round. I want to invest time helping Charlotte to expand the infrastructure and communication that will promote safe bicycling.
List any boards you are currently serving on:	no City boards, but I have been Treasurer of the (non-profit) Charlotte Chapter of IFMA for the past three years....we meet during the day on the second and third Thursday of each month
List any boards you have served on in the past:	
Current Employer:	Redblue Inc.
Job Title:	Director of Business Development
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	9 years in same industry with EMCOR Services 7 years in Marketing and Sales with Rainbird Inc.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jennifer
Last Name: ▼	Miloy
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a Registered Landscape Architect (RLA) with the State of NC, I believe I have experience in urban design that can help the board. I have been involved with greenways, bike lanes and sidewalks. I have time and energy for this position and I'm extremely passionate about alternative modes of transportation. I would also like to be more active in the community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Again, RLA, Masters in Engineering Management, 30 or so Graduate credit hours from Portland State Un. in Urban and Regional Planning. I believe my 10 years of work and school experience in Oregon, will help bring ideas to Charlotte. Oregon is usually a front runner in "Complete Streets" and I feel there is an opportunity to improve Charlotte.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	City of Charlotte
Job Title:	E&PM - Contracts Specialist
Brief Description of Duties: (Max 400 characters)	Prepare procurement solicitation documents for construction, architectural, engineering and surveying services, and operations and maintenance services using AIA documents, NCDOT specifications, or developing new documents. Negotiate with consultants and contractors and prepare contracts and amendments.
Other Employment History: (Max 250 characters)	Responsible for the development, design, and construction of parks and other capital improvement projects. Conducted public meetings, presented to council and advisory boards.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	I work at the City of Charlotte, but this volunteer position does not conflict with my job.

First Name:	Nathaniel
Last Name: ▼	Morrill
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	none
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	For 10 years, I've been studying bicyclist behavior, bike law/policy, and infrastructure design, both academically and professionally, in Minneapolis, MN as it has grown into an internationally recognized bike city. I don't think Charlotte needs to strive to be Minneapolis, but since relocating I have been impressed with the city's progress and incredible potential, and I'd like to help!
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I'm a League of American Bicyclists Certified Instructor (LCI). Also, I have done volunteer work with all of the major bike and pedestrian advocacy groups in Minneapolis. Locally, I have reached out to CABA and other rider's organizations. Also, as an urban designer, I can assist in interpreting and comment on street design, and help to inform the best policy decisions.
List any boards you are currently serving on:	NA
List any boards you have served on in the past:	NA
Current Employer:	LandDesign, Inc.
Job Title:	Designer
Brief Description of Duties: (Max 400 characters)	With a background in both landscape architecture and urban planning, I assist with landscape master plans, streetscape alignments, planting plans, and planning efforts. In this capacity, I help create drawings and renderings, as well as assistance with EIA/EIS documents.
Other Employment History: (Max 250 characters)	Most recently, I worked as a Nonmotorized Research and Evaluation Specialist for Bike Walk Twin Cities, Minneapolis' largest bike/ped advocacy group. In that capacity, I was tracking rates of bike and pedestrian traffic over time to better inform what facilities and policies are most effective in expanding biking and walking as legitimate forms of transportation.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Dustin
Last Name: ▼	Prudhomme
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in continuing to serve my community and develop a sense of community involvement to help my fellow citizens and myself.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am the Green and Sustainable Champion for Starwood Hotels & Resorts based at the Westin Hotel, I also led the Westin Charlotte to become the first Charlotte Hotel to receive Green Seal Certification, and I am a proud Eagle Scout
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Starwood Hotels & Resorts Worldwide - Westin
Job Title:	Director of Security - Sustainable and Safety Champion
Brief Description of Duties: (Max 400 characters)	Initiate Security and Risk Management operations inclusive of General Liability, Workers Compensation, Health, Life & Guest Safety systems, Fire Prevention, Executive Protection, Investigations, Intelligence and Physical Security. Develop Environmental and Sustainable programs to comply with local state and federal regulations while maintaining a global citizenship
Other Employment History: (Max 250 characters)	Previous - Director of Security Westin St John, USVI Loss Prevention Supervisor W New Orleans Market Loss Prevention Manager - Shoe Carnival Deputy Marshal - Lafayette City Marshal's Office
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Thomas
Last Name: ▼	Raispis
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	!
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My vision for Charlotte is for bicycling to be valued, understood and respected as a viable form of transportation and recreation. I want to help facilitate moving the master plan forward and to work toward elevating our Bronze Level recognition by the League of American Cyclists.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am passionate about cycling and have been riding consistently since 1990. I am a member of the Rocky River Road Club, volunteer for Trips for Kids Re-Cyclery, and am a member of the League of American Cyclists. I have lived in Charlotte since 1996.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Signature Consultants
Job Title:	Project Manager
Brief Description of Duties: (Max 400 characters)	Manage technology projects schedule, budget and scope.
Other Employment History: (Max 250 characters)	Bank of America: 9 years First Union/Wachovia: 8 years
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Kurt
Last Name: ▼	Robinson
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to serve on an advisory board to become more involved with the community that I live in.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	By trade I am a Mechanical Engineer that attended UNCC. I have lived in Charlotte for the past 10 years. I am familiar with the area and feel that I have a realistic understanding of the people that live here. I am one. Hobbies include cycling, automotives, and home improvement.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	ANDRITZ Hydro USA
Job Title:	Mechanical Engineer
Brief Description of Duties: (Max 400 characters)	Project/Design engineer for hydroelectric refurbishment projects located in North America.
Other Employment History: (Max 250 characters)	Supervisor at United Parcel Service
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Regina
Last Name: ▼	Tisdale
City:	Chalotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Keep Chalotte Beautiful I love the out doors and when you can go to a park and see trees and flowers and people just enjoying the sun that's Beautiful. Bicycle Advisory I ride my offen and see other ride is wonderful we just need more places to ride and I want to help with that. Housing Appeals I served this before and because of work hours had to resign but I don't have that problem anymore.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	Housing Appeals
Current Employer:	Novant Healthcare
Job Title:	Release of Information Specialist
Brief Description of Duties: (Max 400 characters)	Copy medical records for Lawyers, Doctors and insurance companies as well as patients
Other Employment History: (Max 250 characters)	Medical Records Clerk, Patients Accounts Specialist
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jeffrey
Last Name: ▼	Wells
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a passionate, civic minded urbanist. I love cities and urban living. Our future is in the continued development and safety of pedestrian and bicycle facilities. Increasing Charlotte's tree canopy for the purpose of clean air, heat island mitigation, and aesthetics is in every resident's best interest. If chosen for one or both of these committees I would serve Charlotte's best interests.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a Bachelor of Science degree in Public Administration with a minor in Urban Planning.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Publix Super Markets Inc.
Job Title:	Customer Service Clerk/Cashier
Brief Description of Duties: (Max 400 characters)	Cashiering and Customer Service
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Christopher
Last Name: ▼	White
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have been part of the cycling community for almost 30 years in many capacities. I have commuted and ridden for pleasure and sport in many different parts of the country and even internationally. I would love to be part of the team to improve cycling in Charlotte for all.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe my experiences with cycling in various areas of the country and at a different levels within the industry could benefit the committee. My professional background as an engineer and project manager helps me organize and prioritize information. I also enjoy discussing the activity of cycling and believe I could be a productive / contributing member of the team.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	None
Current Employer:	Siemens
Job Title:	Program Manager
Brief Description of Duties: (Max 400 characters)	Manager customer requirements for the steam turbine valves service business. Develop pricing for extra work request scope and interface with external customers during project execution phase.
Other Employment History: (Max 250 characters)	Next Mobility (wheelchair start up company) Stature Electric Cannondale Bicycles New Pig
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Walter
Last Name: ▼	Zelensky
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	!
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As a life long bicycling enthusiast, I have a passion for sport of Bicycling. My experience of urban and off road bicycling at various locations in the country and internationally will allow me to have a fresh perspective on needs and issues of bicycling community in Charlotte and Mecklenburg County.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

1 Appointed By City Council (C)

1 Appointed By Mayor (M)

CHARLOTTE COMMUNITY CAPITAL LOAN FUND OPERATING COMMITTEE

(12 Members)

Last Revised Date:

Membership - The City Council and Mayor will each appoint one stakeholder representative to the committee. It is suggested that nominees have expertise in small business management and finance. Initially City Council will appoint a stakeholder for a three-year term and the Mayor will appoint a stakeholder for a two-year term.

Responsibilities - The Small Business Enterprise (SBE) Loan Fund is an innovative public/private fund established in 2003 to assist small businesses with gaining access to capital. On April 25, 2012, the Operating Committee of the Small Business Enterprise Loan Fund changed its name to Charlotte Community Capital Loan Fund to reposition the fund and clear up any confusion that only City certified SBEs are eligible for loans. The fund is administered by Self-Help Credit Union.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Nigel Long B/M	C		6	2/26/2007	11/14/2011	3 yrs	10/01/2014
<u>Mayor</u>							
Robert Powell W/M	M		1	8/4/2011	11/25/2013	3 yrs	10/01/2016

First Name:	Dimple
Last Name: ▼	Ajmera
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being Housing Choice Voucher (Section 8) landlord in Charlotte, I understand Charlotte families with the housing needs and would like to utilize this knowledge to enhance their quality of life. Additionally, I'd like to leverage my real estate development and accounting knowledge to assist the capable families with transitioning from dependency to economic-independence.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Certification: Certified Public Accountant (CPA) Local landlord Real estate investor
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	TIAA-CREF
Job Title:	Project Manager - Real Estate
Brief Description of Duties: (Max 400 characters)	Serve as liaison between the Asset Management IT and its internal GRE (Global Real Estate) and accounting business partners. I have been responsible for identifying the business needs of real estate clients and stakeholders to help define technology solutions to business problems. In this role, I have delivered various strategic solutions to address real estate business needs.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jaye Maxx
Last Name: ▼	Alexander II
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Jaye is extremely passionate about finance, access to capital markets,commercial markets. Jaye's formal education {BS, BBA, and MBA} with a foundation in Accounting, Finance, Commercial Financing, Equipment Leasing, Federal Tax Specialist.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	focus on commercial mortgages for the investor, raising capital, private equity for main street America. entrepreneurship shining brightly the engine of capitalism moving.mezzanine funding, private placement financing for small and mid-sized firms,
List any boards you are currently serving on:	Charlotte Privatization & Competition Advisory Committee Charlotte Community Relations Committee
List any boards you have served on in the past:	Citizens Capital Budget Advisory Committe
Current Employer:	J.M. ALEXANDER ,LLC
Job Title:	President / Director
Brief Description of Duties: (Max 400 characters)	M ALEXANDER, is a financial and mortgage brokerage source with a clear focus on the business to business markets. We can provide funding only in the commercial arena staff .We are focused on commercial mortgages financing ,factoring.
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Kyle
Last Name: ▼	Bender
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Id like to use my knowledge to help others and learn more about the city
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My business is residential real estate where I own and operate a property management company and a real estate sales team
List any boards you are currently serving on:	Cystic Fibrosis Foundation
List any boards you have served on in the past:	Just CFF
Current Employer:	Scarlett Properties
Job Title:	President
Brief Description of Duties: (Max 400 characters)	Manage Business, People, Sales, Properties
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Mary
Last Name: ▼	Boyd
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to use my knowledge in helping Charlotte-Mecklenburg government.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Boyd's Acctax Consulting LLC
Job Title:	Licence Public Accountant
Brief Description of Duties: (Max 400 characters)	Developed business start up for accounting, taxation and payroll
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Bernadette
Last Name: ▼	Johnson
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	From 2005-2010, I served on the Neighborhood Matching Grant Committee. Since my tenure ended, I've been interested in serving on another team since then. As a former consultant for >1 yrs, I understand tight bottom lines and securing outside capital to support a small business. As a Charlotte native, serving the city honors my family which has lived here since the mid-1800s.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am interested in coupling my work experience with my MBA education in a volunteer opportunity. Prior experiences include YWCA of Wake County's financial oversight committee and serving on board of non-profit that provided food and shelter for the underserved. .
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	2005-2010, Neighborhood Matching Grant Committee, including serving as board vice-chair.
Current Employer:	Premier, Inc
Job Title:	Data and Research Analytics Manager
Brief Description of Duties: (Max 400 characters)	Responsibilities:•Managing, maintaining, and enhancing the processes and tools related to data quality and data delivery; •Serving as primary point of contact for database development and maintenance activities, and addressing database quality/operational issues as they arise; •Disseminate and train colleagues; •Develop and promote best practices;
Other Employment History: (Max 250 characters)	Premier, Inc (4/2009-current); Computer Consultant (1999-2005)
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jesse
Last Name: ▼	Thomas
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As I evaluate my skills and goals, this opportunity allows me to maximize both. I am highly motivated energetic, and enthusiastic, and I firmly believe the board position I seek will give me the opportunity to utilize all of my sales and interpersonal skills.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that I am qualified to perform in this position due to the fact that I possess the proper business acumen, communication skills, problem solving and analytical skills, as well as teamwork and leadership skills. Furthermore, I have a unique combination of strong technical skills, and the ability to build business and personal relationships.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	I have not served on any boards, but have actively been involved on PTA committees, HOA committees, and countless organizations in college and post college.
Current Employer:	Rivalry Athletic Wear
Job Title:	Executive Consultant
Brief Description of Duties: (Max 400 characters)	Sell, market, and distribute custom athletic accessories and apparel directly to youth leagues, middle and high schools, and professional athletic franchises. Developed P&L sales strategy for sales team to implement, which yielded 72% increase in annual sales.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

3 Appointed By Mayor (M)
5 Appointed By County Commission (Y)
8 Appointed By City Council (C)

CHARLOTTE-MECKLENBURG COALITION FOR HOUSING

(16 Members)

Last Revised Date:

Membership - The Community based board to implement the ten year plan to end and prevent homelessness was approved by City Council at their May 24, 2010 meeting.

Initial terms shall be staggered and subsequent terms will be for three years. Members will serve no more than two consecutive full terms with initial terms counting as a full term.

Mayor shall appoint the first Chair who shall serve as Chair for three years. Appointment of Chair shall rotate between City, County and Foundation of the Carolinas.

The City Council (on July 28, 2014) and the Mecklenburg County Board of Commissioners (on August 5, 2014) approved the expansion of the Coalition and amended the responsibilities to include serving as the Governing Board for the Charlotte-Mecklenburg Continuum of Care to be in compliance with the HEARTH Act of 2009.

Mayor shall appoint representatives of non-profit, corporate/economic development and faith-based groups. City Council shall appoint representatives of the general community, affordable housing, donors, financial, real estate, legal, hospitals and a homeless or formerly homeless individual. County Commissioners shall appoint representatives of public safety, education, human services, veterans and school districts. Ex-officio members shall be the Neighborhood and Business Services Director (City), Community Support Services Director (County) and Charlotte Housing Authority CEO.

Responsibilities - Principal functions of the Board are to ensure implementation of the Ten Year Plan, which is mandated by HUD and to serve as the governing board for Charlotte-Mecklenburg Continuum of Care. Goals of the Ten Year Plan include facilitating safe and permanent housing for homeless families and individuals; encouraging intensive outreach and engagement; and promoting housing stability for those most at-risk of becoming homeless. Goals of the Continuum of Care include promoting community-wide planning and strategic use of resources to address homelessness; improve coordination and integration with mainstream resources and other programs targeted to people experiencing homelessness; improve data collection and performance measurement; and optimize self-sufficiency among individuals and families experiencing homelessness.

Legend:

AH	Affordable Housing
COM	Community
CORP	Corporate/Economic Development
D/P	Donor/philanthropic
ED	Education
FB	Faith Based
FH	Homeless/Formally Homeless
FI	Financial
H	Hospitals
HS	Human Services
L	Legal
NP	Non-Profit Organization
PS	Public Safety
RER	Real Estate representative
SD	School District
V	Veteran's Organizations

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Brandon Lofton B/M	C	L	7	8/25/2014		Unexp	06/30/2015
Dennis Boothe, Jr. B/M	C	AH	2	3/25/2013	5/12/2014	3 yrs	06/30/2017
Joanne Mazzaferro W/F	C	RER	7	4/22/2013		3 yrs	06/30/2016
Ken Szymanski W/M	C	COM	6	6/28/2010	4/9/2012	3 yrs	06/30/2015
Melanie Sizemore W/F	C	D/P	1	4/23/2012	4/8/2013	3 yrs	06/30/2016
Nancy Crown W/F	C	FI	1	2/13/2012	5/12/2014	3 yrs	06/30/2017
<u>County</u>							
Annabelle Suddreth W/F	Y	HS	1	7/6/2010	6/30/2013	3 yrs	06/30/2016
Joe Penner N/N	Y	PS	6	6/30/2011		3 yrs	06/30/2014
Lori Thomas W/F	Y	ED	1	7/6/2010	6/19/2012	3 yrs	06/30/2015
<u>Mayor</u>							
Michael Marsicano N/M	M	NP	2	11/8/2010	5/7/2012	3 yrs	06/30/2015
Mike Rizer W/M	M	CORP	1	8/11/2010	4/15/2013	3 yrs	06/30/2016
Nicole Martin B/F	M	FB	1	7/15/2014		3 yrs	06/30/2017

HOSPITAL INDUSTRY REPRESENTATIVE

**(No Applications Fit
Category Requirement)**

**HOMELESS/FORMERLY
HOMELESS
REPRESENTATIVE**

First Name:	Justin
Last Name: ▼	Markel
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am formerly homeless and have a continued interest to serve and represent those individuals still homeless. I serve in several capacities to advocate for the homeless and provide the insight of lived experience to boards and committees that directly affect the homeless population.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As previously mentioned, I have the lived experience as a homeless individual. I am currently serving on several boards and committees in Charlotte that focus on the homeless population. I have strong written and verbal communication skills, and a passion for serving to end homelessness.
List any boards you are currently serving on:	Currently, I am serving on the Continuum of Care board, the Emergency Solutions Grant review committee, the Homeless Services Network committee, and the Helping Homeless to Housing advocacy group.
List any boards you have served on in the past:	The review committee to determine the lead agency for the Continuum of Care.
Current Employer:	N/A
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

Formerly Homeless

16 Appointed By City Council (C)
 21 Appointed By County Commission (Y)
 8 Appointed By Mayor (M)

COMMUNITY RELATIONS COMMITTEE

(45 Members)

O

Last Revised Date:

Membership - Appointments are for three years terms, On June 8, 1998, Council approved adding 15 members to the Community Relations Committee. The Mayor and the chairman of the Board Of County Commissions shall designate one (1) member as chairperson of the committee and one (1) member as vice-chairperson.

Responsibilities - To prevent discrimination because of race, color, religion, national origin, sex, family status or disability; to ameliorate the effects of past discrimination, and to promote harmony among citizens of Charlotte and Mecklenburg County.

Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Aaron Orr, Sr. B/M	C		2	7/25/2011	4/8/2013	3 yrs	06/30/2016
Brenda Hayden B/F	C		3	7/23/2012	4/8/2013	3 yrs	06/30/2016
Carrie Taylor W/F	C		1	4/22/2013		3 yrs	06/30/2016
(R) Glenn Thomas, Jr. B/M	C		4	11/8/2010	4/8/2013	3 yrs	06/30/2016
Jacqlin Robinson N/F	C		2	7/23/2012	4/8/2013	3 yrs	06/30/2016
Kathleen Odom W/F	C		7	3/26/2012	4/22/2013	3 yrs	06/30/2016
Lisa Rudisill W/F	C		7	4/26/2010	4/8/2013	3 yrs	06/30/2016
(R) Madelyn Baer W/F	C		7	11/23/2009	4/8/2013	3 yrs	06/30/2016
Marc Friedland W/M	C		6	3/8/2010	4/8/2013	3 yrs	06/30/2016
(A) Melvin Lowery B/M	C		3	7/23/2012	4/8/2013	3 yrs	06/30/2016
Michael Tanck W/M	C		7	4/25/2011	4/22/2013	3 yrs	06/30/2016
Patricia Albritton B/F	C		2	2/28/2011	4/8/2013	3 yrs	06/30/2016
Roderick Garvin B/M	C		1	4/22/2013		3 yrs	06/30/2016
Sandra Donaghy W/F	C		2	3/25/2013	6/30/2013	3 yrs	06/30/2016
Sharon Merritt W/F	C		5	2/28/2011	4/8/2013	3 yrs	06/30/2016
Tin Nguyen A/M	C		1	4/22/2013		3 yrs	06/30/2016
<u>County</u>							
Andy Silver W/N	Y		1	4/1/2008	7/11/2010	3 yrs	09/01/2013
Bill Schreiner N/M	Y		4	7/12/2011	9/30/2011	3 yrs	09/30/2014
Bolyn McClung N/M	Y		Y	4/6/2011	7/12/2011	3 yrs	07/02/2014
Clara Mayfield B/F	Y		1	9/3/2008	7/12/2011	3 yrs	09/30/2014
Damon Miller N/M	Y		4	7/12/2011		3 yrs	07/02/2014
Edward Mattison B/M	Y		2	10/4/2011		Unexp	07/02/2014
Gwendolyn High B/F	Y		5	9/6/2006	7/12/2011	3 yrs	07/02/2014
Henry Black B/M	Y		1	7/1/2008	7/12/2011	3 yrs	07/02/2014
Janet Lama N/F	Y		4	7/12/2011		3 yrs	07/02/2014
Jaye Alexander N/M	Y		4	7/12/2011		3 yrs	07/02/2014
Jeanette Ayeni B/F	Y		1	6/19/2012		Unexp	09/30/2014
Jibril Hough N/M	Y		6	3/16/2010	7/12/2011	3 yrs	09/30/2014

Mable Hemphill B/F	Y	6	9/18/2012		3 yrs	08/31/2015
Omar Saxton B/M	Y	2	10/4/2011		3 yrs	09/30/2014
Rhonda Taylor B/F	Y	1	9/3/2008	7/12/2011	3 yrs	09/30/2014
Ruth Stevenson B/F	Y	1	9/3/2008	7/12/2011	3 yrs	09/30/2014
Sabrina Brinson W/F	Y	Y	6/5/2013		Unexp	09/30/2014
Stefanie Austin B/F	Y	4	6/1/2010	7/12/2011	3 yrs	07/02/2014
Tonya Curry B/F	Y	1	4/1/2008	7/12/2011	3 yrs	07/02/2014
Toria Boldware N/F	Y	4	7/12/2011		3 yrs	07/02/2014
Tyyawdi Hands B/F	Y	1	9/6/2006	7/12/2011	3 yrs	07/02/2014
Valarie Reed B/F	Y	6	9/18/2012		3 yrs	08/31/2015

Mayor

Bahiyyah Walker B/F	M	2	7/14/2011	11/25/2013	3 yrs	06/30/2016
Clair Craig-Lane B/F	M	4	5/16/2012	6/30/2012	3 yrs	06/30/2015
David Smith B/M	M	Y	11/12/2009	10/12/2012	3 yrs	06/30/2015
Douglas Wilson B/M	M	3	8/2/2011	7/3/2014	3 yrs	06/30/2017
Dwayne Walker N/M	M	Y	11/9/2012	4/17/2012		06/30/2015
Jill Santuccio N/F	M	1	7/3/2012		Unexp	06/30/2014
Marty Puckett B/M	M	2	10/14/2011	7/3/2014	3 yrs	06/30/2017
Maya Engle W/F	M	5	7/14/2011	11/25/2013	3 yrs	06/30/2016

* Melvin Lowery-Attendance failure (September 2014)

* Jill Santuccio- Pending replacement

First Name:	Brenda
Last Name:	Adams
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I've long been highly interested in civic involvement, policies and procedures, ordinances and legislation and how certain decisions made effect the community. I'm passionate about actively participating in matters that effect myself and fellow community members. I believe it's vital to insert myself into civic organizations, becoming apart of the engine that moves our community forward.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Volunteered on the Mecklenburg County Women's Advisory Board 12/2009 thru 06/2011. Completed Civics 101 in 2009. Member of the Black Political Caucus, Charlotte-Meck.
List any boards you are currently serving on:	None at the moment
List any boards you have served on in the past:	The Mecklenburg County Women's Advisory Board 12/2009 thru 06/2011
Current Employer:	Wells Fargo Bank
Job Title:	Financial Crimes Specialist
Brief Description of Duties: (Max 400 characters)	Utilize investigatione techniques to help prevent or mitigate bank losses.
Other Employment History: (Max 250 characters)	N.C. Army National Guard 9/2006 to current. 505th Engineer Battalion Gastonia NC. Human Resources Sergeant.
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Maritza
Last Name:	Adonis
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	Multi-Ethnic
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards/committees for the following reasons: 1) I will be taking Administrative Law for Fall 2014 and would like to receive first-hand knowledge of local government operations; 2) I have newfound passion for the City of Charlotte; and 3) I would potentially love to serve on the Council one day.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My former experiences serving on national boards, coordinating and implementing statewide initiatives and current enrollment in Administrative law, qualify me to serve on a Charlotte City Council board.
List any boards you are currently serving on:	American Bar Association-Law Student Division-Fourth Circuit Governor-Resolutions and Advocacy Co-Chair; National Black Law Student Association-Southern Region Pre-Law Director;
List any boards you have served on in the past:	United States Student Association-Southeast Regional Chair; Student National Medical Association-Board Member; AIDemocracy-Student Advisory Board Member; UNC Association of Student Governments-NC State Delegate; and NC State Provost Advisory Council for the Status of Women.
Current Employer:	Student at Charlotte School of Law
Job Title:	Rising 2L
Brief Description of Duties: (Max 400 characters)	Partaking in a genuine student-focus and practice-ready legal education that is challenging, exciting and motivating me to serve, lead and love my life simultaneously. Receiving professional training that is enhancing the collaborator, contemplator, innovator, leader and most of all free-thinker that I am and to play a leading role in the application and creation of law.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Takiyah
Last Name:	Amin
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Independent
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am looking for ways to positively impact the community as it relates to matters of diversity and inclusion. A robust and healthy communities thrive when local citizens are active in determining the future of their city and I see the Community Relations Committee is instrumental in bringing together the range of voices needed to foster a future for Charlotte that builds on that idea.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a background in coordinating and developing multicultural programs in the context of higher education and extensive experience working with people of diverse racial and cultural backgrounds in both professional and community settings.
List any boards you are currently serving on:	Programs Chair, National Association of University Women (Charlotte Branch) 2nd Vice President & Public Policy Chair, National Coalition of 100 Black Women (Queen City Metro Chapter)
List any boards you have served on in the past:	
Current Employer:	UNC Charlotte
Job Title:	Assistant Professor
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	joshua
Last Name:	arnold
City:	charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I believe that as a younger member on any of the committee I would be able to reach out to a more diverse group of individuals to make a change for the better to benefit the generations to come.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Project Coordinator CSSGB, Practical Project Certified , PMI Member, MS Project Certified engineering - sustainability background-lead Served on political campaigns Namic- fundraising campaigns Nominated earlier for keep charlotte beautiful by previous district 6 council member
List any boards you are currently serving on:	Continuation of why I am interested: I believe that the work that keep charlotte beautiful does to provide a solution to our waste , recycling , and teaching the future youth about sustainability is a very worthwhile cause that cannot be overlooked. I also believe The Tree Advisory Commission goes in hand with keep charlotte beautiful as a volunteer organization that upholds the ordinances for our citys landscape and to keep pollution rates down I am familer with these practices and have the energy to committ to these type of projects and also manage them as well as I am familer with DOT, HDD, Boring etc from my profession.
List any boards you have served on in the past:	Conituation of why I am Interested: The community relations committee I have tried to several times written to all the county commissioners and without luck have not been able to obtain membership yet I was introduced to this committee my a member Michael Tanck , I attend the meeting volunteer for events because I do beleive in obtaining fair housing standards, and advocating as a younger member for mediation between police and our charloteans and want to bridge the gap also on that cultural level of this committee.
Current Employer:	Time warner cable
Job Title:	Project Coordinator/Management
Brief Description of Duties: (Max 400 characters)	The primary role and focus of the Project Lead is to facilitate and drive the implementation of various types of projects and processes across the enterprise while coordinating efforts with all functional groups ensuring consistency and high quality results.

<p>Other Employment History: (Max 250 characters)</p>	<p>Time Warner Business Class- Account Manager At&t- National small business spealist Wireless advocates- General Manager Home Depot- lead flooring supervisor Richardson and arnold commercial flooring - VICE PRESIDENT PUBLIC RELATIONS - CO OWNER</p>
<p>Education:</p>	<p>College</p>
<p>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</p>	<p>No</p>
<p>If yes, please explain complete disposition. (Max 250 characters)</p>	
<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	

First Name:	Namaine
Last Name: ▼	Coombs
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	My interests in serving on a City of Charlotte Board are to help the City of Charlotte develop a solid sense of community, attract businesses as well as promote diversity and inclusion to make Charlotte an ideal City to live and work for current and future residents in order to promote economic growth.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My experience and perspective can add value to the achievement of goals set-forth by the City of Charlotte. My viewpoints, trials and triumphs around diversity, finances, and community can lead to meeting objectives. The City of Charlotte Boards are an exceptional avenue to add value. I am excited about the opportunity and look forward to having an impact as a board member.
List any boards you are currently serving on:	None
List any boards you have served on in the past:	Wachovia/Wells Fargo Wealth Management Diversity Advisory Council (2008-2012) Evergreen Investments Community Outreach Committee Member (2005-2006) Urban Financial Services Coalition Triad Chapter Board Member (2001-2002)
Current Employer:	Wells Fargo
Job Title:	Senior Investment Manager
Brief Description of Duties: (Max 400 characters)	Manages more than \$300 million in total assets for high net worth private clients, small to mid-sized institutions and charitable foundations/endowments; Develops long-term working client relationships leading to increased customer confidence, business development, product cross-sells, and enhanced profitability; Mentors junior staff members
Other Employment History: (Max 250 characters)	
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Clarence
Last Name: ▼	Darnell
City:	Charlotte
City Council District (Check your district at Locate My District)	7
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am retired and want to help my community. I am currently a mediator for the PWC and I have completed the Sheriff's Citizens Academy. I belong to the MCSOAA. I am available most of the time because I am retired. I want to give something back to my community. I appreciate any consideration you can offer me.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I mentioned that I am a mediator for the Private Warrant Court. I completed both the Citizens Program for the CMPD and for the MCSO. I have been in management all of my working career and have settled a lot of problems with my workers. My work was that of a Mechanical Engineer. I am honest and have never been in any trouble.
List any boards you are currently serving on:	None at this time.
List any boards you have served on in the past:	American Society of Mechanical Engineers American Society for Testing and Materials
Current Employer:	Retired; previous ly with Zachry Engineers
Job Title:	Fabrication and Quality Control Manager
Brief Description of Duties: (Max 400 characters)	I handled the management of all fabrication employees. I did calculations for pressure vessels, bought all material and handled all quality control.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Mayada
Last Name:	Hawkins
City:	Charlotte
City Council District (Check your district at Locate My District)	3
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I want to serve the city of Charlotte because I believe it is my Civic duty. I have a servant's heart. I first served in the United States Army. I was honorably discharge due to an injury sustained while on active duty. As a Disabled American Veteran that serves as the treasurer for a 501(c) 3 organization I know I will be dedicated. I am hard working and passionate about what I do.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I work well with all diversities of people from all social and economic backgrounds. I am nearing the competition of my Masters program in Management with a concentration in organizational leadership. I am detailed oriented and passionate about what I do. I have a heart for the people. I love to serve and very organized. I also have a bachelor's degree in Finance.
List any boards you are currently serving on:	I am the on the Board of Directors for Covenant Community Church in Indian Trail NC.
List any boards you have served on in the past:	
Current Employer:	Strayer University
Job Title:	Student Account Rep.
Brief Description of Duties: (Max 400 characters)	Assisted students with all methods of payments and Title IV funding from US Department of Education and Department of Veterans Affairs.
Other Employment History: (Max 250 characters)	United Rentals, Administrative Assisant Pendum Inc. Vault Manager
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	deborah
Last Name:	lee
City:	charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	multi-racial African-American,Caucasian,Cherokee
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I relocated to Charlotte and was very active in the Richmond Virginia city Politics and was President of a Political organization dealing with Welfare Reform.I would like to be a part of the city in a positive way to better improve situations and have proof to that effect with my volunteerism in Richmond Virginia
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Served as President to a non-profit organization named March Forth In Richmond Virginia.I volunteer with my church Holy Comforter Episcopal Church with their outreach ministry and I also am on the Urban Ministry volunteer choir.
List any boards you are currently serving on:	Outreach Ministry Holy Comforter Episcopal Church
List any boards you have served on in the past:	President of March Forth Inc-Richmond Virginia Richmond Crusade for voters-District 8 Chair(position I acted as a city council member in the district on a volunteer basis and was liaison to the elected council member of district 8
Current Employer:	independent Insurance agent
Job Title:	insurance producer
Brief Description of Duties: (Max 400 characters)	sell group insurance to individuals and businesses
Other Employment History: (Max 250 characters)	former nurse graduated for the Medical College of Virginia 1982-nursing for 30 years
Education:	some college
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Patricia
Last Name: ▼	Middleton
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I believe in teaching changing, strengthening and developing others for a higher level of community morale.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My greatest personal abilities are as follows: patience, understanding, a problem solver and a high level of common sense Professionally, I conduct my self in a professional manner
List any boards you are currently serving on:	none
List any boards you have served on in the past:	none
Current Employer:	Charlotte Mecklenburg Schools - Myers Park High School
Job Title:	Cafeteria Worker
Brief Description of Duties: (Max 400 characters)	I prepare and serve food; cashier, customer service
Other Employment History: (Max 250 characters)	Most of of work experience is in large, medium and small corporate legal firms. Following are some: Shearman & Sterling Berkman Henoch Peterson & Peddy, P.C. 1199/1115 Legal Services & Benefits Fund Hayt, Hayt & Landau
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Emanuel
Last Name: ▼	Reid
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have always been passionate and hands on in helping my community, but now I believe it is time for me to take the next step and commit myself to a community board(s) and team up with some of the leaders in the community and strive for a better Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have worked as the Assistant Director with Grassroots Campaigns, and was responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justices. I have also been a volunteer mentor with Right Moves for Youth since 2013, working with CMS schools and mentoring Middle School children.
List any boards you are currently serving on:	None.
List any boards you have served on in the past:	None.
Current Employer:	Grassroots Campaigns
Job Title:	Assistant Director
Brief Description of Duties: (Max 400 characters)	Responsible for developing canvassing outreach campaigns for organizations who fight for issues such as civil liberties, environmental protection, equality, poverty and social justice. I am tasked with implementing daily and weekly plans to maximize office results and provide analysis on performance. I also oversee the recruitment, training, and staff development.
Other Employment History: (Max 250 characters)	Third Rock Events (Business Development Manager) Xerox (Solutions Consultant) NASCAR (Public Affairs Intern) Right Moves for Youth (Volunteer Mentor)
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Delores
Last Name: ▼	Reid-Smith
City:	Charlotte
City Council District (Check your district at Locate My District)	5
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	IA as a Certified Property Manager and a National Leasing Professional, I believe my skills and knowledge would benefit this board. I have managed diverse populations and would bring a unique prospective to this board. I have served on the Community Relations Committee's Dr. Martin Luther King, Jr. Planning Committee for many years.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Past Treasurer PTA Council for Mecklenburg County Past Member of the Carolina Youth Commission Past Chair of the Char/Meck Martin Luther King, Jr. Planning Committee Residential Rental Property Review Board, City of Charlotte 2011 Graduate of Civic 101 Completed Creating Sustainable Community & Faith Based Programs/HUD Fair Housing/NC Housing Coalition & Charlotte Apartment Association
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	Residential Rental Property Review Board, City of Charlotte
Current Employer:	Retired
Job Title:	
Brief Description of Duties: (Max 400 characters)	
Other Employment History: (Max 250 characters)	Volunteer Coordinator/Democratic National Convention Director of Operations/Property Manager/St. Peter's Homes Office Administrator/Executive Assistant/Community School of the Arts Administrative Manager/Johnson C. Smith University
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Rodney
Last Name:	Sadler
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am concerned about the significant converging crises that afflict the poor in our city. Homelessness often involves problems with access to healthcare, with issues of incarceration and the aftermath thereof, and with concerns about opportunity and access to jobs and the lack thereof. I think we need to look at these issues as interrelated. I hope to work to end to this blight in Charlotte.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a minister concerned with notions of social justice and the Scriptural impetus to address economic inequality. I have worked on issues of homelessness from my youth and am committed to ending this dis-ease in our society.
List any boards you are currently serving on:	(Nat) Hispanic Summer Program, Society of Biblical Literature African American Biblical Hermeneutics; (Loc) Loaves and Fishes; NAACP Charlotte; Samaritan Families (Chair)
List any boards you have served on in the past:	Siegle Avenue Partners; NC Council of Churches; Interpretation Journal; Mecklenburg Ministries
Current Employer:	Union Presbyterian Seminary
Job Title:	Associate Professor of Bible
Brief Description of Duties: (Max 400 characters)	Teach biblical Hebrew, Greek, Old and New Testament courses, electives in social justice and race studies; serve on faculty committees; serve on external boards; advise students; serving as a seminary representative in the community and at local churches.
Other Employment History: (Max 250 characters)	Prior to Union I served as: Director of the Office of Black Church at Duke Divinity; taught at Duke, UNC-Chapel Hill, and Wm and Mary; Asst Pro Dir w/ the Con of Nat Bla Chur; Consultant with the Joint Center, ES Inc, and the OTI with HHS.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Diana
Last Name:	Sanchez
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Republican
Gender:	Female
Race/ Ethnic Background:	Hispanic/ Latino
Why are you interested in serving on these boards/ committees? (Max 400 characters)	After recently interacting with city/county officials, I became acutely aware that city/county services may not be utilized by certain demographics as a result of poor marketing. I believe my skills related to multicultural marketing can help strengthen the county's ability to meet these needs.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	As a Bilingual (Spanish) marketing professional, I create powerful, robust and influential campaigns that can develop brand awareness and affinity within demographics that is believed to be challenging to reach. As a strategic contributor, I can effectively bring ideas to life across multiple media platforms with deep experience in supporting client's needs.
List any boards you are currently serving on:	Currently serve: Marketing / Communications committee - Women's Intercultural Exchange (WIE)
List any boards you have served on in the past:	
Current Employer:	Puente Media Solutions
Job Title:	Lead Marketing Strategist
Brief Description of Duties: (Max 400 characters)	As a multicultural marketer, my focus is on more specialized demographics, namely Hispanics. My job is to create creative marketing strategies that speak to audiences from multiple backgrounds through multiple channels.
Other Employment History: (Max 250 characters)	Norsan Media, 7/2013 - 3/2014 -Business Development Associate Titan Outdoor, 4/2011 - 7/2013 - Marketing & Sales Strategist Haymarket Media/ DMNews 8/2008 - 3/2009 Merrill Lynch 9/2006 - 5/2008 Freelance Marketing 8/2009 - Present
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No

If yes, please explain conflict.
(Max 250 characters)

First Name:	Melvin
Last Name: ▼	Shaw
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am interested in serving on these boards because I want to be apart of helping the great city of Charlotte go beyond expectations.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	My Wife and I are currently Overseers of a local nondenominational church World Changers Church International. I want to leave a mark in this city and in peoples lives that will never be erased.
List any boards you are currently serving on:	n/a
List any boards you have served on in the past:	n/a
Current Employer:	Time Warner Cable
Job Title:	Direct Sales Representative
Brief Description of Duties: (Max 400 characters)	Door to Door residential sales of Cable,Internet, Home phone. Build customer relationships
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Sa'idah
Last Name:	Sudan
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	To serve the community and to give something back which is what I've always done knowing I can contribute something and that may make a difference. I get great pleasure out of helping others and I love to make a difference in the community and like to put my strengths to good use meaning my being outgoing, friendly and know how to reach people through kindness.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I've worked for 23 years in an Urban emergency department where I've seen how helping the community works. My background is actually in domestic violence and working in the community. There is nothing to me, more gratifying than helping abused women get to safety and calm a community.
List any boards you are currently serving on:	<ul style="list-style-type: none"> • New Jersey Coalition for Battered Women • North Carolina Coalition against Domestic Violence (Durham, N.C.) • CPR Registered • State of New Jersey Mediator • National Associates for Female Executives • American Association of University Women
List any boards you have served on in the past:	Domestic Violence Advocacy Board (Appointed by Mayor Kinsey) Had to leave because I was a county worker.
Current Employer:	Criminal Justice System/Drug Court
Job Title:	Administrative Assist
Brief Description of Duties: (Max 400 characters)	<ul style="list-style-type: none"> • Assist in conducting risk and needs assessments on all potential S.T.E.P candidates, to ensure high risk individuals are participating. • Attained proficiency in GAIN-Q3 and GAIN ABS • Conduct Screening, Intake & Assessments through GAIN for S.T.E.P. participants •
Other Employment History: (Max 250 characters)	<p>University Hospital/Level I Trauma Center</p> <ul style="list-style-type: none"> • Under the direction of the Executive Director and Vice Chair for the Department of Surgery,
Education:	High School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jesse
Last Name: ▼	Thomas
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As I evaluate my skills and goals, this opportunity allows me to maximize both. I am highly motivated energetic, and enthusiastic, and I firmly believe the board position I seek will give me the opportunity to utilize all of my sales and interpersonal skills.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that I am qualified to perform in this position due to the fact that I possess the proper business acumen, communication skills, problem solving and analytical skills, as well as teamwork and leadership skills. Furthermore, I have a unique combination of strong technical skills, and the ability to build business and personal relationships.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	I have not served on any boards, but have actively been involved on PTA committees, HOA committees, and countless organizations in college and post college.
Current Employer:	Rivalry Athletic Wear
Job Title:	Executive Consultant
Brief Description of Duties: (Max 400 characters)	Sell, market, and distribute custom athletic accessories and apparel directly to youth leagues, middle and high schools, and professional athletic franchises. Developed P&L sales strategy for sales team to implement, which yielded 72% increase in annual sales.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Deidra
Last Name: ▼	Young
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have volunteered as a member of the Young Professional Society with the Ronald McDonald House and 2014 Mecklenburg Sheriff Campaign. These opportunities made me aware that the communities of Mecklenburg County have several needs, which stimulated in me a desire to serve and be a voice for the Citizens of Mecklenburg.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Not only serving in many volunteer capacities but my current and previous work experiences have also allowed me to gain several skill sets in planning, fundraising, marketing, development and project management. I challenge myself to work in team oriented and self- directed environments to listen, serve and be a voice for Mecklenburg County Citizens.
List any boards you are currently serving on:	PCGroup 365 (501c3), which is a non profit organization that serves as a marketing tool to help other non profits plan events to raise funds for their organizations.
List any boards you have served on in the past:	Ronald McDonald House- Development Committee Winston Salem State University- Panhellenic Council Winston Sale State University- Student Government Assoc.- Secretary
Current Employer:	Wells Fargo
Job Title:	Mortgage Banker
Brief Description of Duties: (Max 400 characters)	Act as a liaison between Wells Fargo Home Equity (WFHE), Affiliates and Attorney firms to ensure policies and procedures are followed and responsible for handling complex accounts specializing in the area of Foreclosure and Equity Analysis
Other Employment History: (Max 250 characters)	Operatations Analyst ,Wachovia, a Wells Fargo Company,2007-2011 Marketing & Business Development, Hope Advancement, 2011-2012
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

2 Appointed By Mayor (M)
 3 Appointed By City Council (C)

HOUSING APPEALS BOARD

(5 Members)
 B/O
 Last Revised Date:

Membership - One member shall be a tenant from a City Within a City Neighborhood, One shall be a homeowner from A City Within A City Neighborhood, One shall represent the Housing Industry, and Two shall be at large members. The Mayor shall appoint the City Within a City homeowner and one at large member. Council shall appoint the City Within a City tenant, the Housing Industry representative and one at large member. Initial terms will be staggered and subsequent terms will be for three years. Per Council's policy, effective February 10, 1997, a background check will be conducted on all nominees to this committee.

Responsibilities - To hear appeals from decisions or orders of the Code Enforcement Official, related to Chapter 11 (Housing) and Chapter 5 Article II (Non-Residential Building Code), as provided in Chapters 5 and 11 of the City Code.

Legend:

HI Housing Industry Representative
 HO City Within a City Homeowner
 TN City Within a City Tenant

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Charles Assenco B/M	C		2	2/9/2009	11/14/2011	3 yrs	12/31/2014
James Guntrum W/M	C	TON	3	6/22/2009	10/8/2012	3 yrs	12/31/2015
Timothy O'Neil N/M	C	HI	1	1/14/2013	10/28/2013	3 yrs	12/31/2017
<u>Mayor</u>							
Christopher Dennis B/M	M	HO	1	11/10/2010	1/23/2013	3 yrs	12/31/2015
Jamie Ann Banks N/N	M		7	11/27/2013		3 yrs	12/31/2016

First Name:	Dimple
Last Name: ▼	Ajmera
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Asian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	Being Housing Choice Voucher (Section 8) landlord in Charlotte, I understand Charlotte families with the housing needs and would like to utilize this knowledge to enhance their quality of life. Additionally, I'd like to leverage my real estate development and accounting knowledge to assist the capable families with transitioning from dependency to economic-independence.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Certification: Certified Public Accountant (CPA) Local landlord Real estate investor
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	N/A
Current Employer:	TIAA-CREF
Job Title:	Project Manager - Real Estate
Brief Description of Duties: (Max 400 characters)	Serve as liaison between the Asset Management IT and its internal GRE (Global Real Estate) and accounting business partners. I have been responsible for identifying the business needs of real estate clients and stakeholders to help define technology solutions to business problems. In this role, I have delivered various strategic solutions to address real estate business needs.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Amanda
Last Name: ▼	Kitts
City:	Matthews
City Council District (Check your district at Locate My District)	I live in Matthews.
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I have a passion for multi-family real estate and work well with people of all different demographics. I think my experience in working with tax credit, public housing, section 8, and NSP would be of value.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I am a Certified Occupancy Specialist (HUD), Public Housing Manager (HUD), Tax Credit Certified and also have over 10 years experience in conventional housing. I am a Regional Property Manager and hold the CAPS designation. I am a 2009 graduate of the Leadership Lyceum and became a Certified Political Activist in 2013 with the League of Women Voters.
List any boards you are currently serving on:	I am on the Greater Charlotte Apartment Association Board of Directors.
List any boards you have served on in the past:	
Current Employer:	Riverstone Residential Group
Job Title:	Regional Property Manager
Brief Description of Duties: (Max 400 characters)	I oversee mutli-family apartment communities in Charlotte, NC. My job is to ensure the on-site staff carry out the needs and desires of our third party clients. I have conventional, senior, tax credit and section 8 communities in my portfolio.
Other Employment History: (Max 250 characters)	
Education:	Lorain High School - Diploma
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Cedric
Last Name: ▼	McCorkle
City:	Charlotte
City Council District (Check your district at Locate My District)	4
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	<p>I have over 19 years of professional real estate development and affordable housing development experience.</p> <p>I would like to use the experience and proficiencies learned over the past 19 years to benefit the work of local government and community housing partners to deliver the best possible services to the constituents of Mecklenburg County.</p>
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	<p>Licensed NC Real Estate Broker HUD - Housing Quality Standards Certified/Trained Local Real Estate Investor/Advisor Proficient in affordable housing finance and project feasibility Previously worked for The Enterprise Foundation and served as SE Regional Director of Housing and Neighborhood Leadership</p>
List any boards you are currently serving on:	
List any boards you have served on in the past:	Past Board Chair of McCrorey YMCA
Current Employer:	McCorkle Realty and Real Estate Services Inc.
Job Title:	President / COO
Brief Description of Duties: (Max 400 characters)	Consultant to Regional Housing Partnership as well Lake Success Living to assist with the advancement and delivery of their affordable housing programs.
Other Employment History: (Max 250 characters)	<p>Previously, served for two years as Section 8 (Project Based Voucher) Manager for the Charlotte Housing Authority.</p> <p>Previously, served for two years as Community Outreach Manager with the Charlotte Housing Authority</p> <p>The Enterprise Foundation</p>
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	

Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Jason
Last Name: ▼	McGrath
City:	Charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am the owner of a small business (a law firm) in Charlotte and a resident of Charlotte. I wish to help the City prosper by contributing my time, experience, skills, and knowledge, and by doing so in a positive and productive manner. I want to increase the quality of the relationships between CMPD and CFD and the community.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I worked as an assistant district attorney for 5 years. I have been a partner in a medium-sized law firm. I am the owner and managing partner of a small but multi-state law firm which is based in Charlotte. I interact with business owners and the community on a regular basis.
List any boards you are currently serving on:	I am currently the Chair of the Civil Service Board and would like to continue as such.
List any boards you have served on in the past:	
Current Employer:	McGrath & Spielberger, PLLC (attorneys-at-law)
Job Title:	Owner / Managing Partner
Brief Description of Duties: (Max 400 characters)	My focus as an attorney is on foreclosure / mortgage dispute cases and business law cases. I also maintain a general practice.
Other Employment History: (Max 250 characters)	Criminal Prosecutor for County/State, 1996 - 2001. Associate attorney in private civil law firm, 2001 - 2005. Partner in private civil law firm (managed one of the firm's 4 offices), 2005 - 2009. Solo law firm 2009 - 2011.
Education:	Graduate School
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	Yes
If yes, please explain conflict. (Max 250 characters)	Given the nature of my career, there is always a chance that a potential case or client could represent a possible conflict of interest. This is true whether or not I serve on a board/committee, it's a part of being a lawyer.

First Name:	Jesse
Last Name: ▼	Thomas
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Democrat
Gender:	Male
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	As I evaluate my skills and goals, this opportunity allows me to maximize both. I am highly motivated energetic, and enthusiastic, and I firmly believe the board position I seek will give me the opportunity to utilize all of my sales and interpersonal skills.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I believe that I am qualified to perform in this position due to the fact that I possess the proper business acumen, communication skills, problem solving and analytical skills, as well as teamwork and leadership skills. Furthermore, I have a unique combination of strong technical skills, and the ability to build business and personal relationships.
List any boards you are currently serving on:	N/A
List any boards you have served on in the past:	I have not served on any boards, but have actively been involved on PTA committees, HOA committees, and countless organizations in college and post college.
Current Employer:	Rivalry Athletic Wear
Job Title:	Executive Consultant
Brief Description of Duties: (Max 400 characters)	Sell, market, and distribute custom athletic accessories and apparel directly to youth leagues, middle and high schools, and professional athletic franchises. Developed P&L sales strategy for sales team to implement, which yielded 72% increase in annual sales.
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

First Name:	Regina
Last Name: ▼	Tisdale
City:	Charlotte
City Council District (Check your district at Locate My District)	1
Political Affiliation:	Democrat
Gender:	Female
Race/ Ethnic Background:	African American
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I would like to serve on the CRVA for the Restaurant representative to get a understanding of how we get restaurant to come here. The Housing Authority to see what changes there can be to put people in housing
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I work in restaurant and food service
List any boards you are currently serving on:	
List any boards you have served on in the past:	Housing Appeals
Current Employer:	Novant Health
Job Title:	Release of Information Specialist -Event Staff
Brief Description of Duties: (Max 400 characters)	Travel to varies clinics and hospitals to copy medical records, Event staff demonstrate products that are being offered in membership stores
Other Employment History: (Max 250 characters)	Customer Service Representative, Guest Services
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	

3 Appointed By Mayor (M)
 7 Appointed By City Council (C)

TREE ADVISORY COMMISSION

(10 Members)

Last Revised Date:

Membership - Appointments are for three years with service limited to two consecutive full terms. A majority of the membership should be residents of the City of Charlotte. Ten members are appointed by elected officials; the remaining two should be representatives of the Engineering & Property Management Department, who serve ex-officio, attending meetings when so requested by the secretary of the Commission.

Responsibilities - Review and make judgement upon variance requests for the Charlotte Tree Ordinance. Promote the preservation and enhancement of Charlotte's urban forest and landscape.

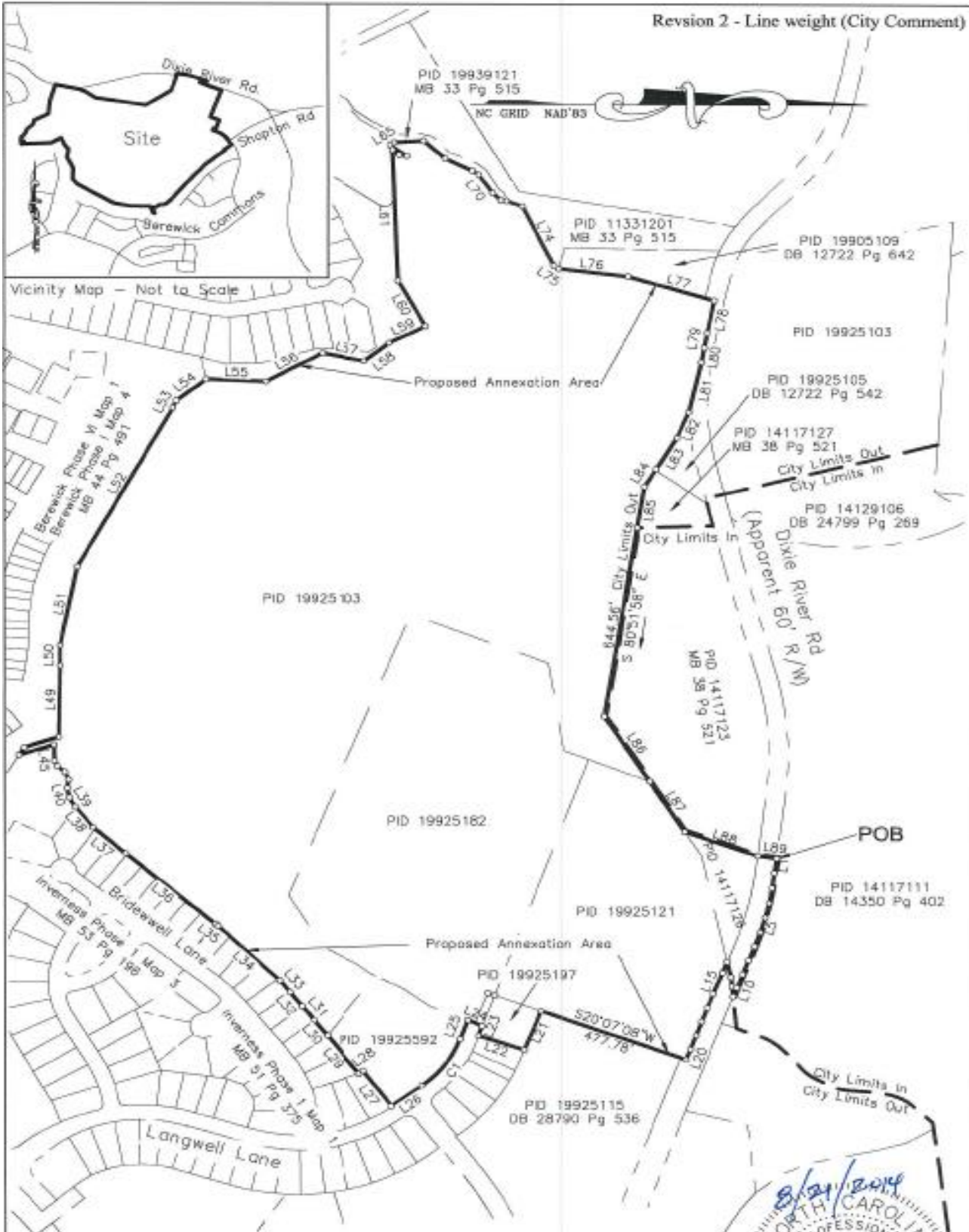
Legend:

Member Name	Appointed By	Legend	Dist	Appoint Date	Reappoint Date	Term	Exp. Date
* Chairman							
<u>Council</u>							
Alexander Vuchnich W/M	C		7	11/11/2013		3 yrs	12/13/2016
Ann Macon-Ellis W/F	C		1	11/24/2008	10/8/2012	3 yrs	12/13/2015
Fred Dodson, Jr. B/M	C		5	3/26/2012		3 yrs	12/13/2014
Joe Zuyus N/M	C		1	11/14/2011		3 yrs	12/13/2014
Matthew McLaren W/M	C		6	2/23/2009	11/14/2011	3 yrs	12/13/2014
Susan Tompkins W/F	C		1	11/23/2009	10/8/2012	3 yrs	12/13/2015
Tom Johnson W/M	C		6	9/8/2014		Unexp	12/13/2016
<u>Mayor</u>							
Debra Glennon W/F	M		1	12/1/2010	1/26/2012	3 yrs	12/13/2014
Janet Nelson W/F	M		1	12/1/2010	11/27/2013	3 yrs	12/13/2016
Oliver Sharman N/M	M		1	11/27/2013		3 yrs	12/13/2016

First Name:	joshua
Last Name:	arnold
City:	charlotte
City Council District (Check your district at Locate My District)	6
Political Affiliation:	Republican
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I believe that as a younger member on any of the committee I would be able to reach out to a more diverse group of individuals to make a change for the better to benefit the generations to come.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	Project Coordinator CSSGB, Practical Project Certified , PMI Member, MS Project Certified engineering - sustainability background-lead Served on political campaigns Namic- fundraising campaigns Nominated earlier for keep charlotte beautiful by previous district 6 council member
List any boards you are currently serving on:	Continuation of why I am interested: I believe that the work that keep charlotte beautiful does to provide a solution to our waste , recycling , and teaching the future youth about sustainability is a very worthwhile cause that cannot be overlooked. I also believe The Tree Advisory Commission goes in hand with keep charlotte beautiful as a volunteer organization that upholds the ordinances for our citys landscape and to keep pollution rates down I am familer with these practices and have the energy to committ to these type of projects and also manage them as well as I am familer with DOT, HDD, Boring etc from my profession.
List any boards you have served on in the past:	Conituation of why I am Interested: The community relations committee I have tried to several times written to all the county commissioners and without luck have not been able to obtain membership yet I was introduced to this committee my a member Michael Tanck , I attend the meeting volunteer for events because I do beleive in obtaining fair housing standards, and advocating as a younger member for mediation between police and our charloteans and want to bridge the gap also on that cultural level of this committee.
Current Employer:	Time warner cable
Job Title:	Project Coordinator/Management
Brief Description of Duties: (Max 400 characters)	The primary role and focus of the Project Lead is to facilitate and drive the implementation of various types of projects and processes across the enterprise while coordinating efforts with all functional groups ensuring consistency and high quality results.

<p>Other Employment History: (Max 250 characters)</p>	<p>Time Warner Business Class- Account Manager At&t- National small business spealist Wireless advocates- General Manager Home Depot- lead flooring supervisor Richardson and arnold commercial flooring - VICE PRESIDENT PUBLIC RELATIONS - CO OWNER</p>
<p>Education:</p>	<p>College</p>
<p>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</p>	<p>No</p>
<p>If yes, please explain complete disposition. (Max 250 characters)</p>	
<p>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</p>	<p>No</p>
<p>If yes, please explain conflict. (Max 250 characters)</p>	

First Name:	Jeffrey
Last Name:	Wells
City:	Charlotte
City Council District (Check your district at Locate My District)	2
Political Affiliation:	Independent
Gender:	Male
Race/ Ethnic Background:	Caucasian
Why are you interested in serving on these boards/ committees? (Max 400 characters)	I am a passionate, civic minded urbanist. I love cities and urban living. Our future is in the continued development and safety of pedestrian and bicycle facilities. Increasing Charlotte's tree canopy for the purpose of clean air, heat island mitigation, and aesthetics is in every resident's best interest. If chosen for one or both of these committees I would serve Charlotte's best interests.
Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)	I have a Bachelor of Science degree in Public Administration with a minor in Urban Planning.
List any boards you are currently serving on:	
List any boards you have served on in the past:	
Current Employer:	Publix Super Markets Inc.
Job Title:	Customer Service Clerk/Cashier
Brief Description of Duties: (Max 400 characters)	Cashiering and Customer Service
Other Employment History: (Max 250 characters)	
Education:	College
Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?	No
If yes, please explain complete disposition. (Max 250 characters)	
Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?	No
If yes, please explain conflict. (Max 250 characters)	



Vicinity Map - Not to Scale

Voluntary Annexation Map
 97.779± Acres
 Charlotte, North Carolina
 Tax Parcel ID: 14117126, 19925103,
 19925121, 19925182, 19925197 &
 19925592



Scale: 1"=400'



LDSI

Phone: (704) 337-8329
 Fax: (866) 661-1277
 508 W. 5th St., Suite 125
 Charlotte, NC 28202
 License No.: C-1925

Date:
 Project Number: 4112118

Revision 2: 08-21-2014
 Sheet 1 of 2

**RESOLUTION FIXING DATE OF PUBLIC HEARING ON QUESTION
OF ANNEXATION PURSUANT TO G.S. 160A-31**

INVERNESS AREA

WHEREAS, a petition requesting annexation of the area described herein has been received; and

WHEREAS, the City Council has by resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, certification by the City Clerk as to the sufficiency of the petition has been made;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that:

Section 1. A public hearing on the question of annexation of the area described herein will be held in the Meeting Chamber of the Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on September 22, 2014.

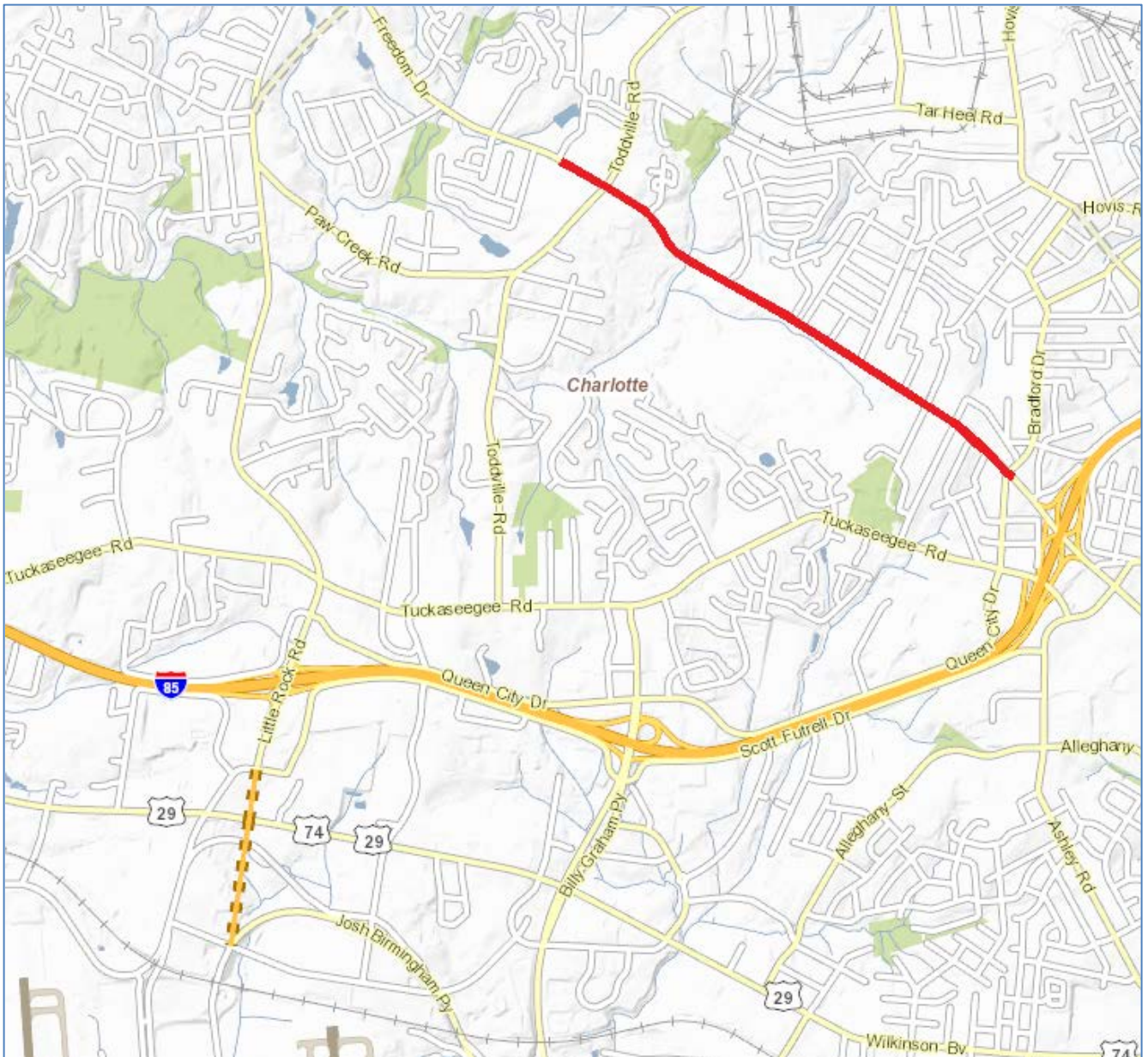
Section 2. The area proposed for annexation is described as follows:

LEGAL DESCRIPTION

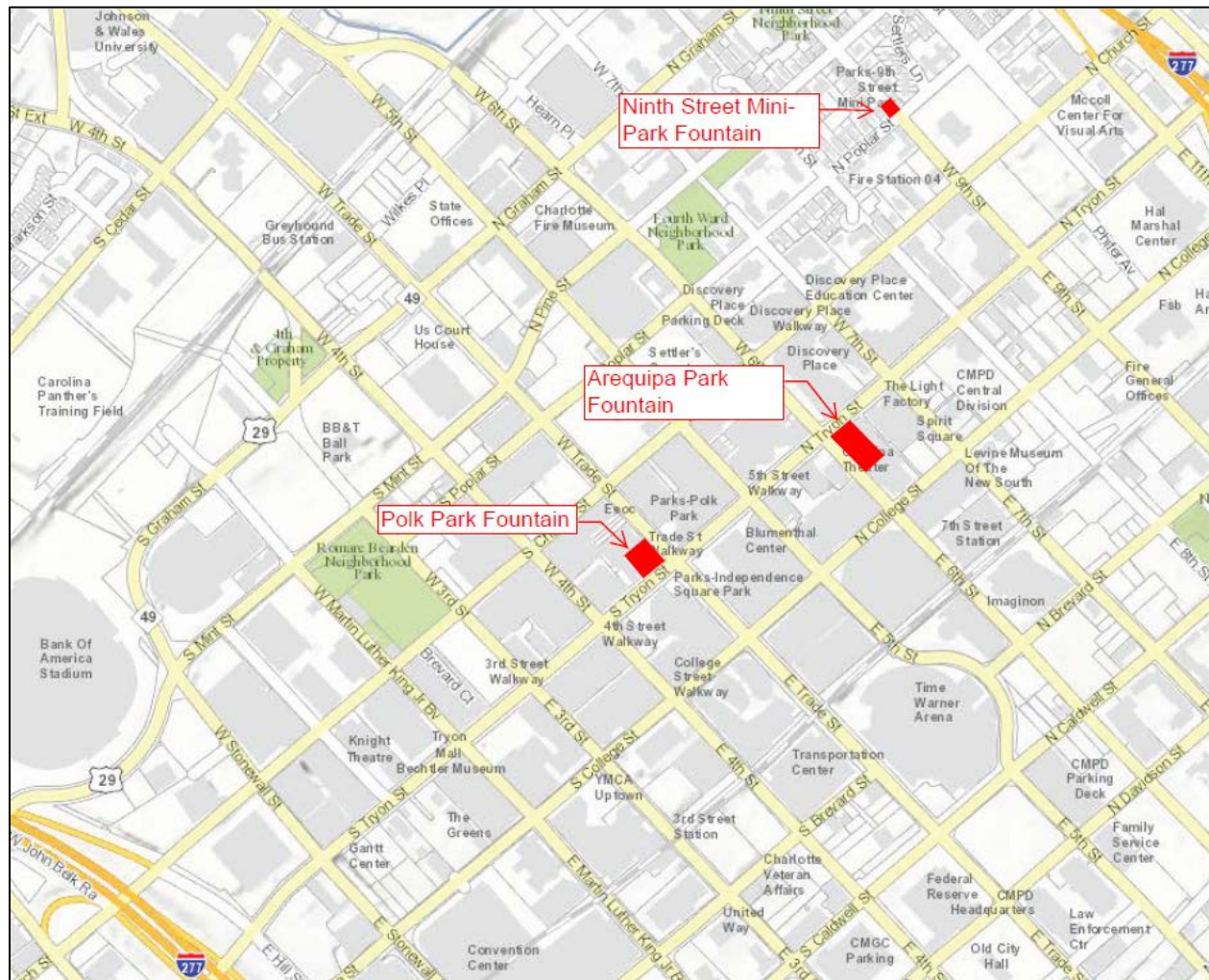
BEGINNING AT A POINT, said point being on the existing City Limits line and the northern right-of-way of Dixie River Road and being about 1675' from the intersection of Dixie River Road and Shopton Road; THENCE along the northern right-of way of Dixie River Road and the existing City Limits line the following ten (10) courses and distances; (1) THENCE S 82°06'20" E a distance of 50.18' to a point; (2) THENCE S 81°22'41" E a distance of 50.70' to a point; (3) THENCE S 79°02'02" E a distance of 51.44' to a point; (4) THENCE S 75°41'26" E a distance of 51.52' to a point; (5) THENCE S 73°13'14" E a distance of 51.43' to a point; (6) THENCE S 70°32'08" E a distance of 51.17' to a point; (7) THENCE S 68°44'28" E a distance of 50.50' to a point; (8) THENCE S 68°11'49" E a distance of 50.16' to a point; (9) THENCE S 68°01'10" E a distance of 49.97' to a point; (10) THENCE S 68°04'39" E a distance of 31.81' to a point; THENCE leaving the City Limits line S 84°43'43" W a distance of 33.42' to a point; THENCE S 84°43'43" W a distance of 32.17' to a point; THENCE S 77°30'09" W a distance of 53.31' to a point; THENCE S 68°28'55" E a distance of 39.83' to a point; THENCE S 68°09'48" E a distance of 76.38' to a point; THENCE S 68°40'28" E a distance of 50.31' to a point; THENCE S 69°09'28" E a distance of 50.21' to a point; THENCE S 70°01'32" E a distance of 50.49' to a point; THENCE S 69°43'56" E a distance of 49.88' to a point; THENCE S 69°07'51" E a distance of 37.05' to a point; THENCE S 20°07'08" W a distance of 631.37' to a point; THENCE S 20°07'08" W a distance of 21.47' to a point; THENCE S 68°15'58" E a distance of 108.28' to a point; THENCE S 22°06'38" W a distance of 24.88' to a point; THENCE S 69°49'53" E a distance of 69.09' to a point; THENCE with a curve turning to the right with an arc length of 199.04', with a radius of 340.01', with a chord bearing of S 53°03'40" E, with a chord length of 196.21', to a point; THENCE S 36°17'28" E a distance of 116.82' to a point; THENCE S 53°42'32" W a distance of 147.73' to a point; THENCE S 36°17'28" E a distance of 16.28' to a point; THENCE S 52°01'03" W a distance of 164.06' to a point; THENCE S 51°34'03" W a distance of 67.02' to a point; THENCE S 51°34'03" W a distance of 60.00' to a point; THENCE S 51°34'03" W a distance of 60.00' to a point; THENCE S 51°34'03" W a distance of 51.82' to a point; THENCE S 44°11'16" W a distance of 264.00' to a point; THENCE S 40°31'14" W a distance of 11.30' to a point; THENCE S 40°31'14" W a distance of 364.40' to a point; THENCE S 41°00'48" W a distance of 133.52' to a point; THENCE S 51°10'43" W a distance of 87.11' to a point; THENCE S 61°18'19" W a distance of 37.12' to a

point; THENCE S 78°05'40" W a distance of 33.19' to a point; THENCE N 80°40'19" W a distance of 28.16' to a point; THENCE S 66°24'54" W a distance of 29.09' to a point; THENCE S 37°45'25" W a distance of 30.79' to a point; THENCE S 64°25'09" W a distance of 19.92' to a point; THENCE S 88°47'13" W a distance of 54.59' to a point; THENCE S 18°00'12" E a distance of 113.31' to a point; THENCE N 58°37'36" W a distance of 30.87' to a point; THENCE N 18°25'26" W a distance of 112.99' to a point; THENCE N 89°05'48" W a distance of 240.03' to a point; THENCE N 89°55'19" W a distance of 68.32' to a point; THENCE N 78°37'17" W a distance of 270.78' to a point; THENCE N 61°08'42" W a distance of 612.26' to a point; THENCE N 63°04'32" W a distance of 26.45' to a point; THENCE N 37°51'31" W a distance of 116.34' to a point; THENCE N 02°12'54" E a distance of 184.74' to a point; THENCE N 28°22'41" W a distance of 199.19' to a point; THENCE N 11°29'59" E a distance of 134.19' to a point; THENCE N 38°02'01" W a distance of 98.50' to a point; THENCE N 26°25'59" W a distance of 125.79' to a point; THENCE S 61°20'17" W a distance of 176.90'; THENCE S 87°51'01" W a distance of 440.30' to a point; THENCE N 39°56'32" E a distance of 26.80' to a point; THENCE N 09°28'28" E a distance of 24.02' to a point; THENCE S 35°02'41" W a distance of 63.58' to a point; THENCE N 33°42'28" W a distance of 15.28' to a point; THENCE N 03°32'43" W a distance of 91.95' to a point; THENCE N 41°54'59" E a distance of 88.25' to a point; THENCE N 25°18'13" E a distance of 92.20' to a point; THENCE N 34°13'59" E a distance of 25.04' to a point; THENCE N 54°44'51" E a distance of 74.31' to a point; THENCE N 44°18'06" E a distance of 34.25' to a point; THENCE N 07°25'50" E a distance of 18.73' to a point; THENCE N 20°04'24" E a distance of 51.83' to a point; THENCE N 64°09'03" E a distance of 224.19' to a point; THENCE N 36°44'41" E a distance of 16.24' to a point; THENCE N 06°42'52" E a distance of 217.96' to a point; THENCE N 16°59'07" E a distance of 278.68' to a point; THENCE S 78°28'53" E a distance of 112.36' to a point; THENCE S 79°27'39" E a distance of 49.97' to a point; THENCE S 80°19'16" E a distance of 50.03' to a point; THENCE S 76°58'13" E a distance of 171.65' to a point; THENCE S 66°12'45" E a distance of 93.84' to a point; THENCE S 58°54'55" E a distance of 122.65' to a point; THENCE S 58°07'20" E a distance of 69.70' to a point; THENCE S 80°51'58" E a distance of 784.88' to a point; THENCE N 57°30'22" E a distance of 260.94' to a point; THENCE N 57°30'22" E a distance of 202.74' to a point; THENCE N 19°47'29" E a distance of 238.72' to a point; THENCE N 07°53'40" E a distance of 60.03' to the POINT OF BEGINNING. Having an area of 97.219 acres, more or less.

Section 3. Notice of the public hearing shall be published in the *Mecklenburg Times*, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.

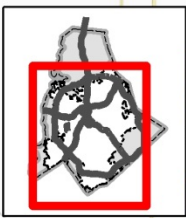
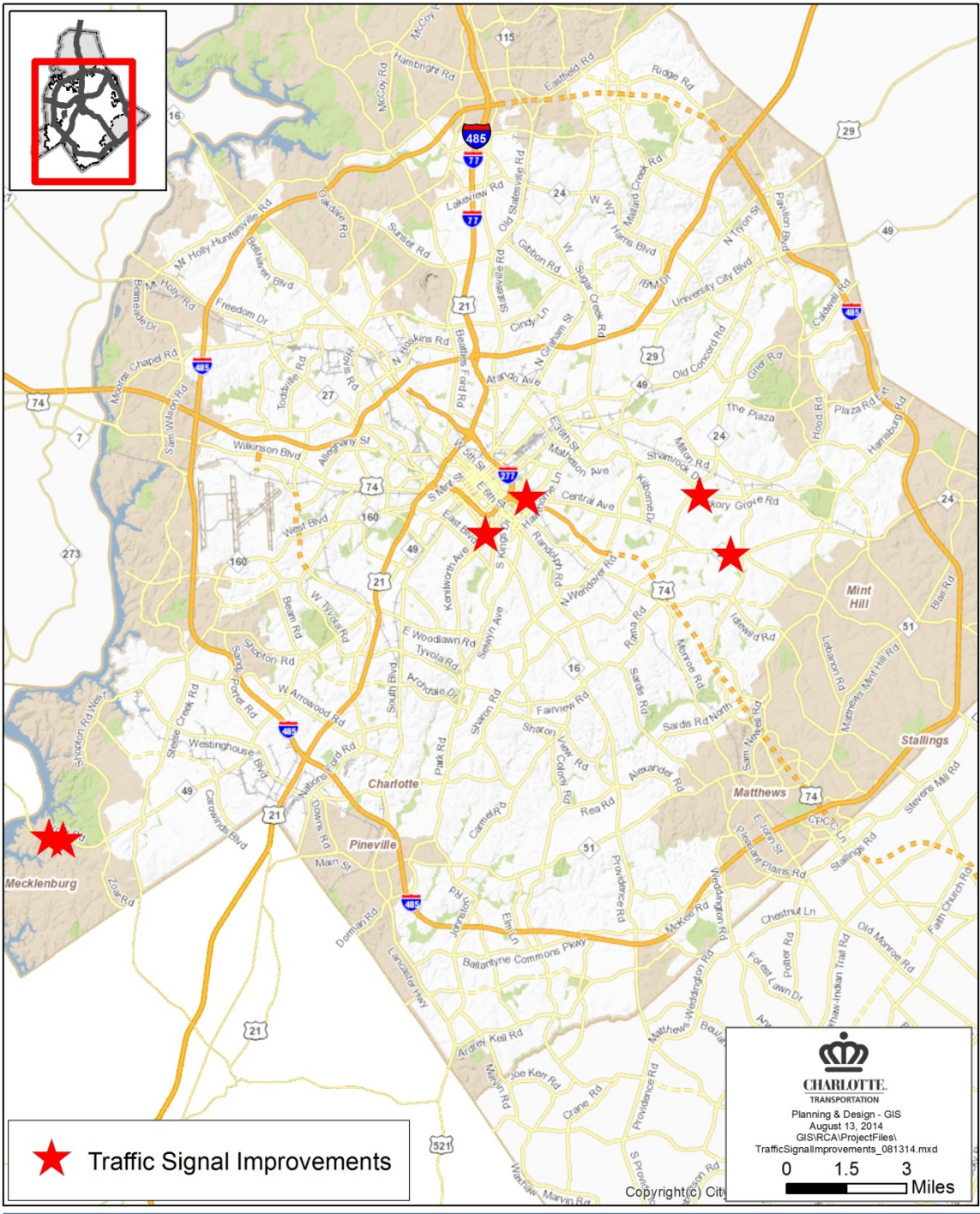


Location Map: Freedom Drive Widening Landscaping (Council Districts 2 and 3)




Location Map: Fountain Maintenance Services (Council Districts 1 and 2)

Traffic Signal Improvements



★ Traffic Signal Improvements


CHARLOTTE
TRANSPORTATION
Planning & Design - GIS
August 13, 2014
GIS\RCA\ProjectFiles\
TrafficSignalImprovements_081314.mxd
0 1.5 3
Miles

Copyright(c) City

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION FOR TRAFFIC SIGNAL IMPROVEMENTS

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$141,975 is hereby estimated to be available from the following private developer sources: Charlotte--Mecklenburg Board of Education, Plaza Midwood Owner, LLC, QuikTrip Corporation, and FMF Morehead, LLC
- Section 2. That the sum of \$141,975 is hereby appropriated in the General Capital Investment Fund (4001) Developer Contributions Project (4292000018)
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$132,238 FOR THE CONTRACT WITH EDISON FOARD CONSTRUCTION SERVICES, INC. FOR ADDITIONAL CONSTRUCTION SERVICES

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$132,238 is hereby appropriated from the Aviation Discretionary Fund for the contract with Edison Foard Construction Services, Inc.

Section 2. That the sum of \$132,238 is hereby appropriated in the Aviation Community Investment Plan Fund

Fund	6064
Project	4020902982
Source	6000
Type	60006001
Year	0000

Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5405-X, THE 2014-2015 BUDGET ORDINANCE PROVIDING AN APPROPRIATION OF \$2,783,581 FOR THE CONTRACT WITH TALBERT, BRIGHT & ELLINGTON, INC. FOR THE AIRCRAFT RAMP DESIGN SERVICES

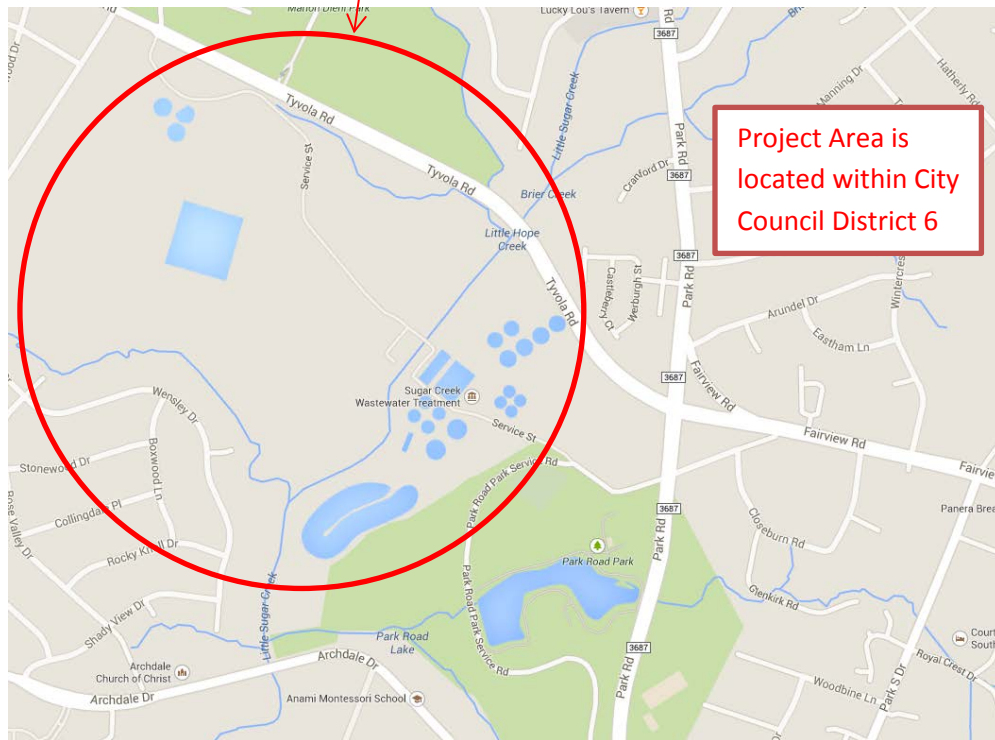
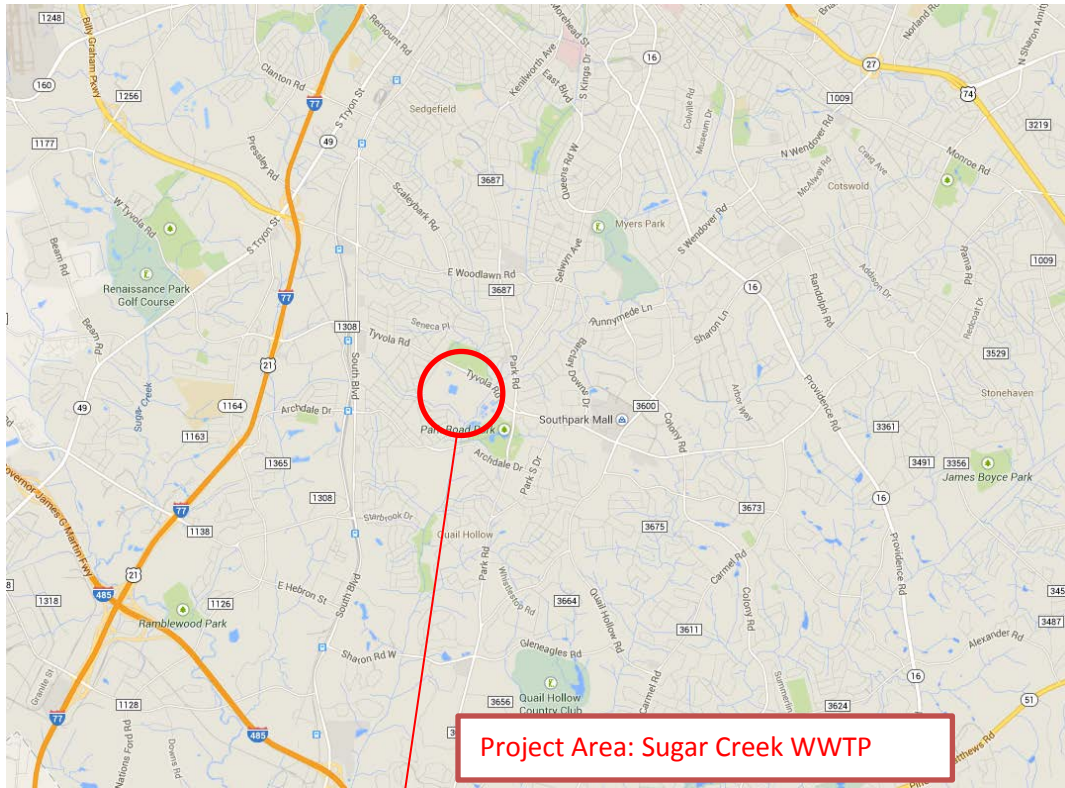
BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$2,783,581 is hereby appropriated from the Aviation Discretionary Fund for the contract with Talbert, Bright & Ellington, Inc.
- Section 2. That the sum of \$2,783,581 is hereby appropriated in the Aviation Community Investment Plan Fund
- | | |
|---------|------------|
| Fund | 6064 |
| Project | 4020901506 |
| Source | 6000 |
| Type | 60006001 |
| Year | 0000 |
- Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

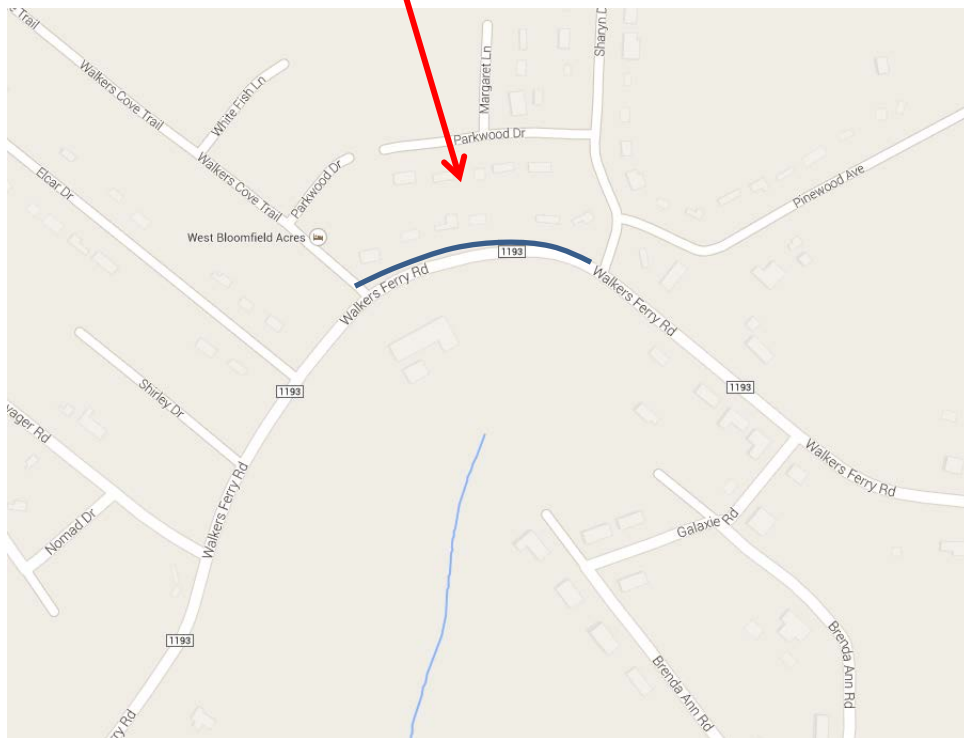
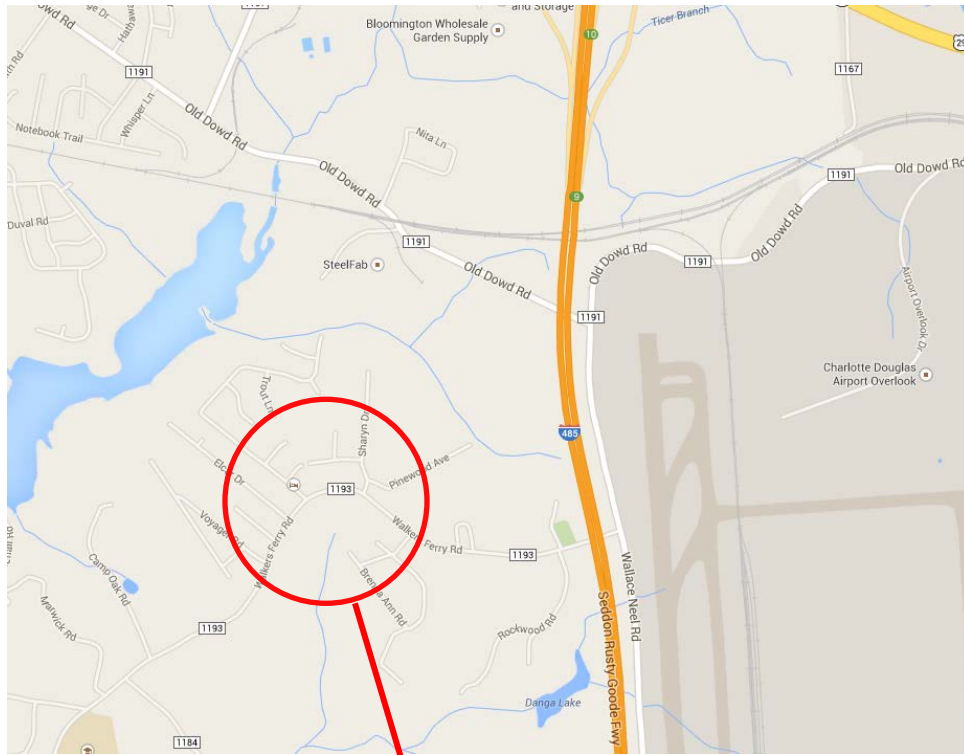
Approved as to form:

City Attorney

Sugar Creek Treatment Plant Reliability Improvements Professional Services Contract - Map



Walkers Ferry Road Water Main Phase 3 - Map



(Project is not in the city limits)

Property Tax Refund Requests

BRIDGES, WILLIAM CARROLL	\$	591.15
FIRST UNION NATIONAL BANK OF		59,769.87
KHANHPHANE, BOUAPHETH		37.47
MARTIN, STEPHEN A		10.05
SUN TRUST MORTGAGE		1,051.29
		<hr/>
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A RESOLUTION AUTHORIZING THE REFUND OF PROPERTY TAXES

Reference is made to the schedule of "Taxpayers and Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected property taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 22nd day of September 2014 that those taxpayers listed on the schedule of "Taxpayers and Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of _____ 2014 the reference having been made in Minute Book _____ and recorded in full in Resolution Book _____ Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the day of _____, 2014.

Property Tax Refunds - Pearson Review

AGBEKE, CEPHAS K	\$ 107.23
ALGOOD, DAVID	12.42
BLC PROPERTIES , LLC	126.72
BLC PROPERTIES , LLC	126.81
BLC PROPERTIES LLC	131.08
HAMILTON, FARRIS	3.48
HAMILTON, FARRIS	3.40
ROSS, JOYCE M	270.85
ROSS, JOYCE M	119.56
SHROPSHIRE, BRICE JR	204.98
SHROPSHIRE, BRICE JR	283.75
SHROPSHIRE, BRICE JR	272.35
UDOH, CHARLES	90.22
UDOH, CHARLES	92.35
UDOH, CHARLES	91.98
WOLFF, MICHAEL	140.80
	<u><u>\$ 2,077.98</u></u>

Business Privilege License Tax Refund Requests

GLOBAL RESTAURANT BAR & LOUNGE	\$ 76.00
MURRAY MICHAEL R	30.00
RENTALS GONE WILD LLC	150.00
SHALE INLAND LLC	50.00
TICKET PRESERVE LLC	1,371.28
VIGILANT HEALTHCARE STAFFING LLC	80.00
	<u>\$ 1,757.28</u>

**A RESOLUTION AUTHORIZING THE REFUND OF
CERTAIN BUSINESS PRIVILEGE LICENSES**

Reference is made to the schedule of "Business Privilege License Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

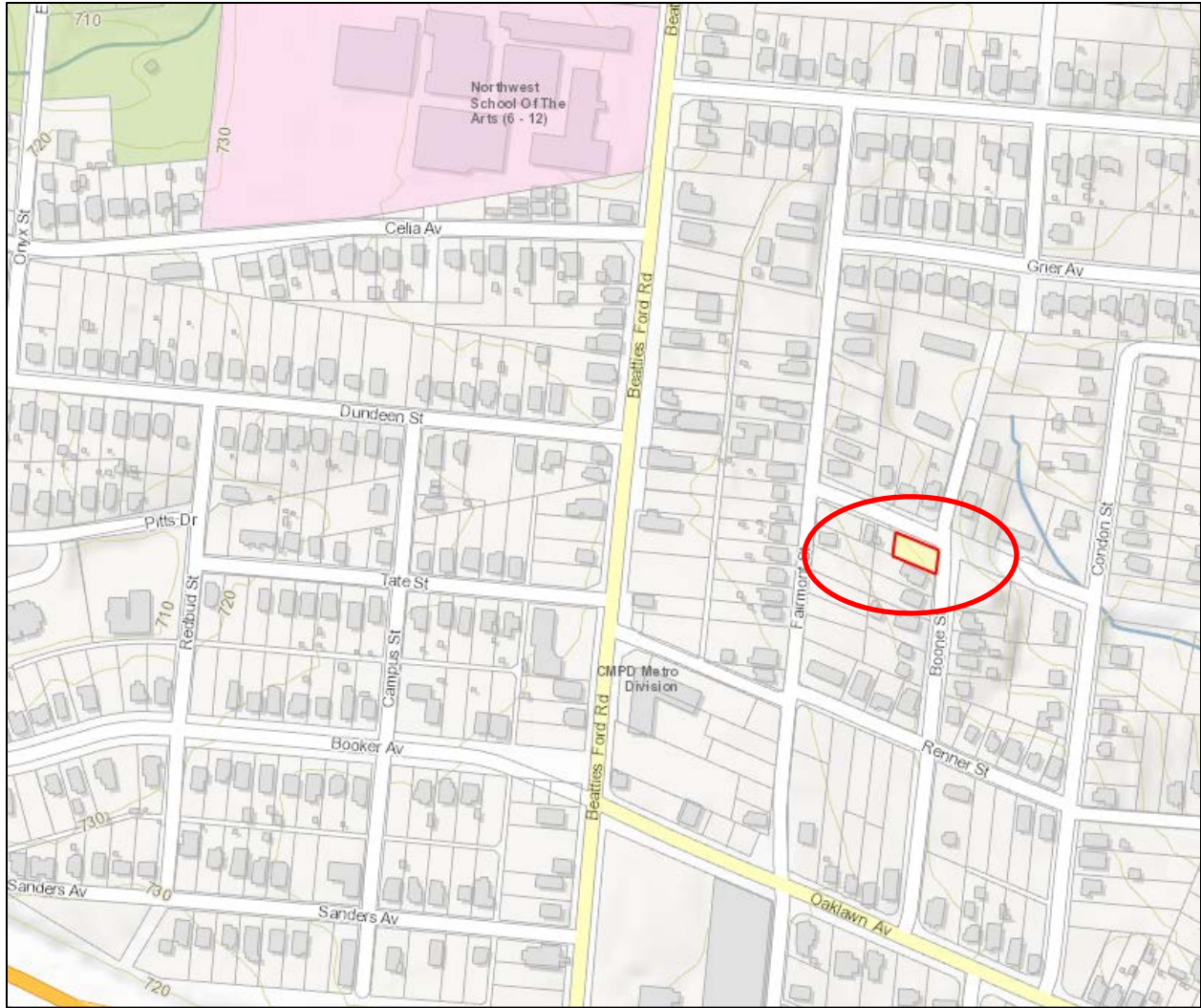
1. The City-County Tax Collector has collected certain taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 22nd day of September 2014 that those taxpayers listed on the schedule of "Business Privilege License Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of 2014, the reference having been made in Minute Book _____ and recorded in full in Resolution Book Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the _____ day of _____, 2014.



Location Map: Sale of City-Owned Property at 1231 Boone Street

RESOLUTION APPROVING PROPERTY SALE BY UPSET BID
1231 Boone Street

WHEREAS, the City of Charlotte owns a single-family residential property which was acquired through foreclosure after default of Neighborhood and Business Services loans; and

WHEREAS, the property is identified as: 1231 Boone Street, Charlotte, Mecklenburg County, North Carolina (Tax ID #075-074-24); and

WHEREAS, the property was submitted to mandatory referral and determined to be surplus and appropriate for marketing and sale for residential use; and

WHEREAS, North Carolina General Statute §160A-269 permits the city to sell property by upset bid, after receipt of an offer for the property; and

WHEREAS, the property was offered for sale at appraised value, an initial offer was received and the property was advertised for upset bids, whereupon the final high offer of \$4,000 was received.

THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE
RESOLVES THAT:

1. The final high offer above, having been received for the above-described property during the upset bid sale process, is hereby accepted and City Council approves the sales of the above-described property to the individual who submitted the final high offer to purchase it.
2. The City Manager and his designees are authorized to execute the instruments necessary to convey the property.

Adopted September 22, 2014.