

Mayor Dan Clodfelter

Al Austin
John Autry
Ed Driggs
Claire Fallon
David L. Howard

Mayor Pro Tem Michael D. Barnes

Patsy Kinsey
Vi Lyles
LaWana Mayfield
Greg Phipps
Kenny Smith

**CITY COUNCIL MEETING
(Combined Council Business and Zoning Meeting)
Monday, April 28, 2014**

CITY COUNCIL AGENDA
Monday, April 28, 2014

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4:00 P.M. DINNER BRIEFING, CONFERENCE CENTER

1. Mayor and Council Consent Item Questions

Resource(s): Hyong Yi, City Manager's Office

Time: 5 minutes

Synopsis

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

2. Review of Zoning Agenda

Resource(s): Tammie Keplinger, Planning

Time: 20 minutes

Synopsis

Staff will review and provide an update of Zoning Decision and Hearing items

3. Area Plans Status and Text Amendments Update

Resource(s): Debra Campbell, Planning

Time: 15 minutes

Synopsis

Staff will review and provide an update of Area Plans and Text Amendments

4. Google Fiber, Inc. Evaluation Process Update

Resource(s): Jeff Stovall, Office of Chief Information Officer
Phil Reiger, Transportation

Time: 30 minutes

Synopsis

- In February 2014, Google Fiber, Inc. informed the City that Charlotte was one of nine metropolitan areas, of 34 cities, being evaluated for the company's high-speed internet service.
- Shortly thereafter, Google Fiber, Inc. met with City staff to explain the process of assessing Charlotte's readiness for Google fiber, emphasizing that the evaluation process is not competition-based.
- The presentation will provide an overview of the company's plan, an update on the work staff has completed to meet the company's request for information, anticipated next steps, and potential outcomes.

5. **Answers to Mayor and Council Consent Item Questions**

Resource(s): Hyong Yi, City Manager's Office

Time: 10 minutes

Synopsis

Staff responses to questions from the beginning of the dinner meeting.

Introductions

Invocation

Pledge of Allegiance

5:30 P.M. CITIZENS' FORUM, MEETING CHAMBER

6:00 P.M. ZONING, MEETING CHAMBER

**** See separate Zoning Agenda materials ****

CONSENT

- 6. Consent agenda items 17 through 27 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

PUBLIC HEARING

7. Public Hearing on a Resolution to Close a Residual Portion of N. Sharon Amity Road

Action: A. Conduct a public hearing to close a residual portion of N. Sharon Amity Road, and

B. Adopt a resolution to close.

Staff Resource(s): Jeff Boenisch, Transportation

Policy

To abandon right-of-way that is no longer needed for public use

Explanation

- North Carolina General Statute §160A-299 outlines the procedures for permanently closing streets and alleys.
- The Charlotte Department of Transportation received a petition to abandon public right-of-way and requests the City Council action in accordance with the statute.
- The action removes land from public right-of-way status and attaches it to the adjacent property.
- The attached resolution refers to exhibits and metes and bounds descriptions that are available in the City Clerk's Office.

Petitioner

Mr. Robert W. Bugg of Queen City Development Group, LLC

Right-of-Way to be abandoned

A residual portion of N. Sharon Amity Road

Reason

To incorporate the residual right-of-way into property address 1000, 1030, and 1034 N. Sharon Amity Road in order to accommodate a future development proposed to consist of 11 new single family homes.

Notification

As part of the City's notification process, and in compliance with North Carolina General Statute §160A-299, the Charlotte Department of Transportation submitted this abandonment petition for review by the public and City Departments.

Adjoining property owner(s) and/or Neighborhood/Business Association(s)

From the Heart Church Ministries (Pastor Quinton Smith) – No objections
 Sherwood Forest – No objections

Private Utility Companies – No objections

City Departments

Review by City departments identified no apparent reason this closing would:

- Be contrary to the public interest,
- Deprive any individual(s) owning property in the vicinity of reasonable means of ingress and egress to his property as outlined in the statutes, or
- Be contrary to the adopted policy to preserve existing rights-of-way for connectivity.

Attachment 1

[Map](#)

[Resolution](#)

POLICY

8. City Manager's Report

9. Post-Construction Controls Ordinance Revisions

Action: Approve the Environment Committee recommendation for revisions to the Post-Construction Controls Ordinance extending the use of mitigation fees on certain redevelopment projects until October 31, 2014.

Committee Chair(s): John Autry

Staff Resource(s): Daryl Hammock, Engineering & Property Management

Explanation

- The Post-Construction Controls Ordinance (PCCO) has been in effect since July 1, 2008.
- The purpose of the PCCO is to protect and restore surface waters through the use of runoff filtration devices.
- Staff has determined that several redevelopment projects face substantial technical and economic challenges accommodating water quality measures on-site.
- In November 2011, the City Council approved the temporary expansion of the mitigation fee for redevelopment in certain areas, which is set to expire April 30, 2014.
- The expansion of the mitigation fee provides additional flexibility and predictability, which may reduce compliance costs while enhancing the environment.
- The mitigation fees are used by staff to design and build regional water quality measures somewhere else in the watershed.
- Expiration will result in the mitigation option only being available in Transit Corridors or Business Revitalization geography.
- The Storm Water Advisory Committee unanimously recommended extending the option at their November 2013 meeting.
- The City Council received a briefing on the proposed changes at the February 10th dinner briefing and referred the topic to the City Council Environment Committee for a recommendation.
- A public hearing on the proposed revision was held during the April 14, 2014, Council Business Meeting.
- Recent state legislation requires unanimous City Council approval for ordinance changes.
- The proposed revisions to the PCCO will not impact the Storm Water budget or the general fund.

Environment Committee Discussion

- At their April 2, 2014 meeting, the Environment Committee voted 4-1 (Autry, Driggs, Fallon, and Howard voted yes; Smith voted no) to recommend extending, until October 31, 2014, the 2011 temporary expansion that allows certain redevelopment sites to pay a mitigation fee instead of onsite runoff pollutant control.

- During the extension period, staff will assess various options to determine the best approval process for using the mitigation fee. At a minimum, these options will include:
 - The development of an administrative case-by-case decision process to determine mitigation fee availability for applicable redevelopment sites, and
 - The current mitigation fee process.
- The Environment Committee will reconsider these options before October 31, 2014.
- Redevelopment sites located within Transit Corridors and Business Revitalization geographies will not be affected by any ordinance changes, and will continue to be allowed a mitigation fee option, in accordance with the original ordinance.

Attachment 2

[Text Changes to City Code Section 18-161](#)

10. 2014 Housing Trust Fund Allocations

Action: Approve the Housing & Neighborhood Development Committee recommendation of Housing Trust Fund Allocations for a total of \$3,880,000 for:

A. Three Multi-family Tax Credit developments for a total of \$3,030,000 to:

- Cinnamon Pointe Senior Apartments, \$600,000,
- Park and Marsh Senior Apartments, \$1,380,000, and
- Weddington Road, \$1,050,000, and

B. Two Supportive Housing developments for a total of \$850,000 to:

- Center of Hope expansion, \$500,000,
- Centre Terrace Apartments, \$350,000.

Committee Chair(s): Patsy Kinsey

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
Zelleka Biermann, Neighborhood & Business Services

Explanation

- On May 13, 2013, the City Council adopted the U. S. Department of Housing and Urban Development Annual Action Plan (Plan). The Plan:
 - Identifies the need for affordable, safe, and decent housing for low and moderate-income families.
 - Reaffirms three basic goals of the City's Housing Policy:
 - o Preserve the existing housing stock,
 - o Expand the supply of affordable housing, and
 - o Support family self-sufficiency initiatives.
- On November 26, 2001, the City Council established a Housing Trust Fund to provide financing for affordable housing in the Charlotte community.
- For the 2014 Housing Trust Fund allocations, four developers have requested Housing Trust Fund dollars to support North Carolina Housing Tax Credit Applications for proposed multi-family housing developments.
- Three of the four developments meet the City's submission requirements and are recommended for funding based on preliminary site scores issued by the North

- Carolina Housing Finance Agency (NCHFA), compliance with the Housing Locational Policy, and zoning and planning guidelines.
- The Housing Trust Fund allocations provide local alignment with state-supported developments and allow for greater local leverage of tax credit awards.
 - Funding is provided from the 2010 housing diversity bonds, formerly known as affordable housing bonds.
 - The NCHFA will announce its tax credit awards in August 2014. Should a project fail to receive a tax credit award, funds will remain in the Housing Trust Fund for future reallocation.
 - The following table provides details about the proposed tax credit developments recommended for Housing Trust Fund awards:

Tax Credit Development Recommendations				
Development	Developer	Units	Percent of AMI Served	HTF Request (Leverage Ratio)
Cinnamon Pointe Senior Apartments	Connelly Development NC, LLC	64	<ul style="list-style-type: none"> ▪ 16 units for 30% & below ▪ 8 units for 31% to 50% ▪ 40 units for 51% to 60% 	\$600,000 (1:13)
Park and Marsh Senior Apartments	Horizon Development Properties, Inc.	92	<ul style="list-style-type: none"> ▪ 24 units for 30% & below ▪ 13 units for 31% to 50% ▪ 55 units for 51% to 60% 	\$1,380,000 (1:9)
Weddington Road	Charlotte-Mecklenburg Housing Partnership, Inc.	70	<ul style="list-style-type: none"> ▪ 18 units for 30% & below ▪ 52 units for 51% to 60% 	\$1,050,000 (1:9)
Total		226		\$3,030,000

- Additionally, two developers have requested Housing Trust Fund dollars for Supportive Housing developments for populations including elderly, homeless, and persons with disabilities.
- Both proposals were reviewed, evaluated, and scored, based on development strengths and development team experience.

- The following table provides details about the proposed Supportive Housing developments recommended for Housing Trust Fund awards:

Supportive Housing Recommendations				
Project	Developer	Units	Percent of AMI Served	HTF Request (Leverage Ratio)
Center of Hope	The Salvation Army	64	64 units for 30% & below	\$500,000 (1:3)
Centre Terrace	Centro Bono Foundation	16	16 units for 30% & below	\$350,000 (1:3)
Total		80		\$850,000

Housing & Neighborhood Development Committee Discussion

- On April 9, 2014, Neighborhood & Business Services staff presented the proposed 2014 Housing Trust Fund recommendations to the Housing & Neighborhood Development Committee.
- The Committee voted 4 to 1 to approve the Tax Credit and Supportive Housing recommendations (Kinsey, Austin, Autry, and Mayfield voted yes; Driggs voted no).
- Staff presented the recommended Housing Trust Fund developments at the April 14, 2014 City Council dinner briefing.

Charlotte Business INclusion

All borrowers of Housing Trust Fund investments are subject to an SBE goal determined by the amount of the Housing Trust Fund financing awarded. Proposed developments will include 4% - 8% SBE goals.

Funding

Housing Diversity Community Investment Plan

Attachment 3

[Dinner Briefing PowerPoint Presentation from April 14, 2014](#)

11. Fiscal Year 2015 Annual Action Plan for Housing and Community Development

Action: Approve the Housing & Neighborhood Development Committee recommendation to approve the Fiscal Year 2015 Annual Action Plan for Housing and Community Development.

Committee Chair(s): Patsy Kinsey

Staff Resource(s): Pamela Wideman, Neighborhood & Business Services
Warren Wooten, Neighborhood & Business Services

Policy

- The U.S. Department of Housing and Urban Development (HUD) mandates the development of an Annual Action Plan to receive federal funding for housing and community development activities.
- The Fiscal Year 2015 Annual Action Plan (Plan) is the City's annual strategy for providing housing and community development activities.
- The Plan supports the City's housing policy to preserve existing housing, expand the supply of low and moderate-income housing, and support family self-sufficiency.

Explanation

- The Plan includes housing and community development needs and resources for the City and Regional Housing Consortium.
- The Regional Housing Consortium is a partnership between the City, Mecklenburg County, and the towns of Cornelius, Pineville, Matthews, Mint Hill, Huntersville, and Davidson.
- In Fiscal Year 2015, the City expects to receive the following federal funding allocations, which include a 2.5% increase in Community Development Block Grant funding, a 10% increase in HOME Investment and Partnerships funding, a 22.7% increase in Emergency Solutions Grants funding, and a 21.4% increase in Housing Opportunity for Persons with AIDS and HIV funding.
- For Fiscal Year 2015, expected federal funding allocation amounts are provided in the table below:

Federal Funding Allocations	Amount
Community Development Block Grant	\$4,985,075
HOME Investment and Partnerships	2,251,986
Emergency Solution Grants	395,256
Housing Opportunity for Persons with AIDS	1,060,906
Total	\$8,693,223

- The final budget is expected to be determined in the next 60 to 90 days. Should the anticipated funding amounts change, the City Council would not be required to hold another public hearing or amend the approved Plan. The changes would be handled through the administrative update by staff to the Regional HUD Field Office.

Community Input

- Neighborhood & Business Services staff convened three planning sessions to receive input to the development of the Plan.
- A copy of the proposed Plan, in both English and Spanish, was placed in the Charlotte Housing Authority main office, Old City Hall, several libraries throughout Mecklenburg County, and the Neighborhood & Business Services' website.
- On April 14, 2014, a Public Hearing was held during the City Council's Business meeting. No comments were received during the Public Hearing.

Housing & Neighborhood Development Committee Discussion

On March 19, 2014, the Housing & Neighborhood Development Committee voted unanimously (Kinsey, Austin, Autry, and Driggs) to forward the Plan for Public Hearing, which was held on April 14, 2014, and to recommend it to the City Council for approval at the April 28th Council Business Meeting.

Next Steps

The Plan will be submitted to HUD, as required, on or before May 16, 2014.

Attachment 4

[Fiscal Year 2015 Annual Action Plan Executive Summary](#)

12. Charlotte Community Capital Fund Extension

Action: Approve the Economic Development & Global Competitiveness Committee recommendation to:

- A. Authorize the City Manager to execute a contract with Self-Help to extend the City's participation in the Charlotte Community Capital Fund contingent upon the Charlotte Community Capital Fund Operating Committee providing annual performance reviews to the City Council, and**
- B. Extend the maturity date for the City's \$500,000 loan until March 31, 2019.**

Committee Chair(s): Michael D. Barnes

Staff Resource(s): Eric Nelson, Neighborhood & Business Services
Brad Richardson, Neighborhood & Business Services

Explanation

- On February 24, 2003, the City Council approved the creation of the Charlotte Community Capital Fund to help small businesses in the Charlotte region gain access to capital that is otherwise unavailable through conventional lending.
- On September 3, 2003, the City Manager executed an Allocation of Services and Duties Agreement (Agreement) with Self-Help, a local non-profit community development lender and administrator of the Charlotte Community Capital Fund.
- The Charlotte Community Capital Fund was capitalized with loans of \$500,000 from the City, and \$1,479,480 from private and non-profit investors, including The Knight Foundation, Time Warner Cable, Piedmont Natural Gas, and several banking institutions.
- The Charlotte Community Capital Fund oversight is provided by an Operating Committee of original Fund investors, including two appointments by the Mayor and the City Council.
- Funds are not used as direct business loans; rather, funds are used as an 85% guarantee for business loans made by Self-Help.
- Loans are typically used for equipment, inventory purchases, and to support other working capital needs.
- The Charlotte Community Capital Fund serves small businesses in Mecklenburg, Cabarrus, Rowan, Union, Anson, Gaston, and Lincoln counties.
- The original Agreement established a 10-year term for the Charlotte Community Capital Fund, subject to extensions approved by the investors.
- Since its inception, the Charlotte Community Capital Fund has made 111 loans totaling \$5,193,039, which equates to an average of 11 loans annually with an average loan amount of \$46,784.
- Of the 111 loans made through December 31, 2013, 54% were extended to minority and women-owned businesses, 55% were made to new business start-ups, and 66% were made to businesses in Charlotte.
- As of December 31, 2013, the balance in the loan-loss reserve was \$1,772,136, representing a reduction due to defaults at a rate of less than 1.4%.
- The City's \$500,000 loan had a residual balance of \$409,060 on December 31, 2013.
- On September 23, 2013, the City Council authorized the City Manager to extend the Agreement until March 1, 2014, to allow the Operating Committee to

- complete recommendations for improvements to and sustainability of the Charlotte Community Capital Fund.
- On January 28, 2014, the Operating Committee unanimously approved the following changes to the Charlotte Community Capital Fund:
 - Increase marketing by contracting with The Support Center, a certified Community Development Financial Institution, as Fund Administrator;
 - Allow third-party lender participation;
 - Incorporate a 1% administrative fee into the loan agreement to begin loan-loss reserve fund recapitalization;
 - Monitor additional data points to better measure performance; and
 - Expand the eligible service area to include all 13-counties within the Charlotte Combined Statistical Area.
 - The Operating Committee requested the City renew its participation in the Charlotte Community Capital Fund by extending the Agreement for an additional 10-year term.
 - The new operating agreement with The Support Center would be jointly executed by Self-Help and the City.

Economic Development & Global Competitiveness Committee Discussion

- The Economic Development & Global Competitiveness (ED&GC) Committee reviewed the request from the Operating Committee on March 20, 2014, and requested the Operating Committee consider the following modifications to the Charlotte Community Capital Fund:
 - Maintain the same seven-county geographic service area,
 - Limit the renewal period to five-years, rather than 10-years, and
 - Provide annual updates to the City Council on its performance.
- On April 3, 2014, the ED&GC Committee received a report from staff that the Operating Committee had agreed to the Committee's requests.
- After discussion, the ED&GC Committee voted unanimously (Barnes, Fallon, and Mayfield) to approve the request with modifications.

Attachment 5

[List of Charlotte Community Capital Fund Investors](#)

13. Fiscal Year 2015 City Council Focus Area Plans

Action: Approve the City Council Committees' recommended Fiscal Year 2015 Strategic Focus Areas Plans for:

- A. Community Safety,**
- B. Economic Development & Global Competitiveness,**
- C. Environment,**
- D. Housing & Neighborhood Development, and**
- E. Transportation & Planning.**

Committee Chair(s): Claire Fallon, Community Safety
 Michael Barnes, Economic Development & Global Competitiveness
 John Autry, Environment
 Patsy Kinsey, Housing & Neighborhood Development
 Vi Lyles, Transportation & Planning

Explanation

- Annually, the City Council reviews and adopts the City's Focus Area Plans (Plans), which guide strategic planning and decision making. The Plans represent Council's priorities for achieving the City's vision and mission.
- The City Council reviewed draft Fiscal Year 2015 Plan "Initiatives" and "Indicators" during their annual retreat, held on January 29th – 31st, 2014.
- Following the Retreat, each City Council Committee discussed and approved their respective Plans.
- Due to the current City Vision and Mission discussions that are underway, the Focus Area Plans may change to better align with the overall City Vision and Mission. Any updates to the Focus Area Plans would be presented to full Council for review and adoption.
- The Plans' Initiatives and Indicators are translated into tangible actions in the departmental balanced scorecards, division work plans, and employee performance reviews. Key initiatives from the five Plans are described below. The full adopted Committee Plans are provided as an attachment.

Community Safety

- Reduce crime and life/property damage from fires
- Enhance citizen perception of safety through citizen partnerships, crime and fire prevention, and education activities
- Develop recruitment strategies that attract diverse applicant pools to the Police and Fire Departments
- Build collaborations with partners that enhance community safety initiatives

Economic Development & Global Competitiveness

- Facilitate the growth of small businesses and high growth entrepreneurs in our community
- Reevaluate the regulatory system for development in partnership with Mecklenburg County to ensure it is meeting the needs of its customers
- Promote the holistic development of targeted business districts and neighborhoods
- Work with universities and the education system, local industry leaders, and other economic development partners to drive global competitiveness in the energy, finance, information technology, logistics, and advanced manufacturing sectors

- Introduce youth to employment opportunities with potential for long-term growth and development
- Grow Charlotte's tourism industry through amateur sports development and programming

Environment

- Promote and participate in the development of a sustainable community
- Lead by example by practicing environmental stewardship in city operations and facilities
- Seek and support collaborative and regional solutions to environmental problems
- Facilitate the growth of the clean energy industry, including alternative energy sector
- Become globally recognized for community sustainability efforts

Housing & Neighborhood Development

- Create and preserve healthy, vibrant, and distinct neighborhoods through holistic revitalization strategies and practices
- Facilitate public/private partnerships, which integrate education, recreation, employment, and housing resources in identified Community Investment Plan redevelopment areas
- Implement policies to assist with geographically dispersing and increasing the supply of diverse housing throughout the City
- Utilize the Quality of Life Study data to inform strategic neighborhood investments

Transportation & Planning

- Strengthen collaboration with public and private sector partners to achieve effective transportation and land use results which support economic development and livability
- Engage the community to achieve the City's land use and transportation goals from the Centers Corridors and Wedges Growth Framework, the 2030 Transit Systems Plan, and the Transportation Action Plan
- Implement land use decisions and transportation investments that manage growth and focus high intensity development in areas where high-capacity infrastructure already exists or is planned
- Implement land use decisions and transportation investments that increase safety, livability, transportation choices, and enhance economic growth
- Seek all types of financial resources and funding partnerships necessary to implement transportation programs and services

Attachment 6

[Committee Adopted Fiscal Year 2015 City Council Focus Area Plans](#)

BUSINESS

14. Wastewater Treatment Plant Operations Agreement

- Action:**
- A. Approve the Interlocal agreement with Union County for Wastewater Treatment Plant Operations,**
 - B. Approve 16 full-time, regular positions funded in the Fiscal Year 2014 Utility Operating Budget with total costs reimbursed by Union County, and**
 - C. Approve a budget ordinance appropriating \$300,000 for June 2014 operational expenses.**

Staff Resource(s): Barry Gullet, Utility

Explanation

- Union County has recently decided to seek outside assistance in the operation and maintenance of its five wastewater treatment plants.
- At the April 14, 2014 City Council dinner briefing, staff shared with the City Council the structure of the proposed operation and maintenance agreement with Union County.
 - In response to the City Council’s inquiry as to whether this type of operational agreement has been done elsewhere, staff was able to obtain information from several national consulting companies, who identified three wastewater treatment plant operational arrangements similar in nature to the proposed City of Charlotte/Union County agreement.
 - The City of Gastonia, North Carolina has a contract for wastewater treatment plant operations for the town of McAdenville, North Carolina and is working on a second operational agreement for the town of Stanley, North Carolina.
 - The remaining two agreements are from Lavon, Texas and Edmonton, Canada. In Texas, the City of Lavon contracted with the Texas Water Quality Board to operate one of its wastewater plants. In Canada, the City of Edmonton created a company, EPCOR that functions as a contract operator for several wastewater treatment plants.
- On September 23, 2013, the City Council approved a non-binding Memorandum of Understanding to establish the willingness of both parties to continue consideration of entering into an Interlocal agreement. An Interim Facility Management Agreement was also approved that provided for a period of up to six months to provide operational and maintenance management assistance to Union County.
- The City of Charlotte and Union County have entered into several Interlocal water and sewer service agreements over the past decades in order to facilitate water and sewer service delivery to Union and Mecklenburg Counties.
 - Under one of those agreements, the Charlotte-Mecklenburg Utility Department currently treats up to 3,000,000 gallons per day of wastewater from Union County at the McAlpine Creek Wastewater Plant near Pineville.
- Union County and Charlotte-Mecklenburg wastewater plants discharge treated effluent into streams, which converge into the Catawba River. Regional operation and partnering could facilitate better long-term environmental management and more efficient service delivery. Also both counties depend on the Catawba River

to supply drinking water; therefore, strong partnerships facilitate better long-term planning and service delivery.

- The key points to the proposed Agreement are as follows:
 - The Charlotte-Mecklenburg Utility Department would provide operation and maintenance of the five Union County wastewater treatment plants.
 - The Charlotte-Mecklenburg Utility Department would be reimbursed by Union County for the operation, maintenance, and management costs including overhead costs associated with additional staff.
 - Union County will continue to own the wastewater treatment plants, own and operate the wastewater collection system (separate from the wastewater treatment plants), set rates, and collect user fees for their customers.
 - Union County is responsible for the cost of any major repairs and any capital improvements.
 - The agreement has termination clauses for either party for breach of contract issues, or failure to agree on a fee adjustment if one is needed due to a change in law or additional operational cost due to a construction project, and for convenience of either party after the first three years.
 - The Interim Management agreement currently approved would be extended until the effective date of this agreement.
- The Interlocal agreement is effective June 1, 2014.
 - Approval of the 16 positions will allow the transfer of existing Union County employees to the City of Charlotte.
 - Approval of the budget ordinance will provide operational funding for the month of June, including the transfer of the positions. Funding for ongoing operations will be included in the Utility Operating budget.
- Charlotte-Mecklenburg Utility Department customers would not incur additional costs as a result of the agreement.
- The Union County Board of Commissioners approved the Interlocal agreement on April 21, 2014.

Charlotte Business INclusion

This is an Interlocal contract agreement and is exempt (Part A: Appendix 27 of the Charlotte Business INclusion Policy).

Attachment 7

[PowerPoint Presentation from the April 14, 2014, City Council Dinner Briefing Budget Ordinance](#)

15. Conclusion of Consent Agenda

16. Mayor and Council Topics

Council members may share information and raise topics for discussion

CONSENT

Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



In April 2013, the City Council voted to replace the City's Small Business Opportunity Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

For a period of time during FY2014, projects appearing in the Council Agendas will incorporate Policy references for either the current Charlotte Business INCLUSION program or the Small Business Opportunity Program.

The applicable Charlotte Business INCLUSION program Policy or the Small Business Opportunity Program policy sections are referenced at the end of the Council Request for Council Action.

Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and Transit.

Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

The property transaction process following the City Council approval for condemnation is referenced at the end of Consent.

17. Preliminary Planning for the 2014 Community Investment Plan

Action: Authorize the City Manager to negotiate a contract, for a total of \$4,145,000, with the following firms for various 2014 Community Investment Plan programs and projects:

- A. The Sidewalk and Pedestrian Safety program to:
 - DRMP in an amount up to \$300,000,
 - Mulkey, Inc. in an amount up to \$300,000;
- B. The Comprehensive Neighborhood Improvement program to:
 - Kimley Horn in an amount up to \$200,000,
 - STV in an amount up to \$200,000,
 - Mulkey in an amount up to \$200,000,
 - Stantec in an amount up to \$200,000, and
 - Woolpert in an amount up to \$200,000;
- C. Up to eight contracts for the Northeast Corridor Infrastructure program in varied amounts with a cumulative total up to \$1,600,000 to the following firms:
 - Kimley Horn,
 - Parsons Brinckerhoff,
 - STV,
 - DRMP,
 - Mulkey,
 - Stantec,
 - RS&H, and
 - Atkins;
- D. HDR for the Applied Innovation Corridor program, in an amount up to \$375,000;
- E. HNTB for the Extension of Garrison Road and the Widening of Dixie River Road project, in the amount up to \$150,000;
- F. RS&H for the Monroe Road Streetscape project, in the amount up to \$70,000; and
- G. Sidewalk and Bikeway Improvement projects to:
 - Kimley Horn in an amount up to \$175,000,
 - URS in an amount up to \$175,000.

Staff Resource(s): David Meachum, Engineering & Property Management

Explanation

- Charlotte has a history of conducting advance planning work on infrastructure investments prior to bond referenda.
- These projects are recommended for advance planning because of their impact on economic development, transportation mobility, community enhancement, and safety.
- Ultimately, advance planning shortens the time between voter approval and project completion. Other benefits include:
 - More accurate construction cost estimates,
 - Reduced inflation factor impact on future construction costs,
 - More accurate description of project scope and impacts prior to bond referendum, and
 - Community engagement to help refine how the investments can best create value and impact in the community.

- Advance planning could include:
 - Environmental assessments,
 - Community engagement to clarify community needs and impacts,
 - Mapping,
 - Identification of public/private economic development opportunities,
 - Scope development,
 - Identification of safety needs, and
 - Refinement of project cost estimates.
- These contracts could be amended at the City's option as an incentive for good performance for the consultant to finalize the design services.
- The total amount of the contracts is \$4,145,000.

Background

- On June 10, 2013, the City Council adopted an \$816,400,000 General Community Investment Plan.
 - The plan includes four bond referenda over four bond cycles: 2014, 2016, 2018, and 2020. The first bond referendum is planned for November 2014.
 - The projects in the 2014 bond referendum are focused on investing in corridors, increasing connections among neighborhoods, and community enhancement.
- On November 25, 2013, the City Council authorized the City Manager to begin advance planning on future General Community Investment bond referenda projects in an amount up to \$6,200,000.
- A typical large-scale project, such as a new bridge or major road widening project, requires approximately five to seven years from start to completion and includes:
 - Planning and public engagement (12 to 18 months),
 - Design (12 to 18 months),
 - Right-of-way acquisition and legal (12 to 18 months),
 - Utility relocation (6 to 12 months),
 - Bid and award (6 to 9 months), and
 - Construction (12 to 24 months).

Charlotte Business INclusion

For services based contracts, the City negotiates SBE participation after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). Each firm above has identified SBEs on its project team and committed 10.00% of the respective total contract amount to certified SBEs.

Funding

General Community Investment Plan and Municipal Debt Service Fund

Attachment 8

[List of Projects](#)

18. Scaleybark Storm Drainage Improvement Project

Action: Award the low-bid contract of \$556,980.75 to Ferebee Corporation for the Scaleybark Storm Drainage Improvement project.

Staff Resource(s): Jennifer Smith, Engineering & Property Management

Explanation

- The Scaleybark Storm Drainage Improvement project is a water quality detention pond that will also reduce flooding along the downstream storm drainage system.
- The project is bordered by DeWitt Lane to the west and South Boulevard to the east, near the intersection of Tryclan Drive and Dewitt Lane.
- Construction will include the excavation of a pond and the installation of a flow control structure and associated pipes.
- The work will include:
 - Removal of asphalt,
 - Grading,
 - Excavation of a storm water detention pond,
 - Storm drainage pipes and flow control structure,
 - Curb and gutter,
 - Sidewalk, and
 - Sanitary sewer abandonment.
- On February 12, 2014, an Invitation to Bid was advertised; six bids were received.
- Construction is scheduled to be complete by first quarter 2015.

Charlotte Business INclusion

Established SBE Goal: 13.00%

Committed SBE Participation: 14.00%

Ferebee Corporation exceeded the established SBE goal and committed 14.00% (\$77,975) of the total contract amount to the following SBE firms: Carolina Wetland Services (erosion control), Dirt Daubers (topsoil), All Points Trucking (hauling), and Express Logistics Services (hauling).

Funding

Storm Water Community Investment Plan

Attachment 9

[Map](#)

19. Sugar Creek Road/Eastway Drive Intersection and Sidewalk Improvement Project

Action: Award the low-bid contract of \$588,656.25 to Carolina Cajun Concrete, Inc. for the Sugar Creek Road/Eastway Drive Intersection and Sidewalk Improvement project.

Staff Resource(s): Bette Frederick, Engineering & Property Management

Explanation

- The purpose of the project is to enhance pedestrian and motor vehicle safety at the intersection of Sugar Creek Road and Eastway Drive near Garinger High School and includes the following improvements:
 - Realign Sugar Creek Road to eliminate the high speed and free flow turn from eastbound Sugar Creek Road to Southbound Eastway Drive;
 - Add pedestrian countdown signals, high visibility marked crosswalks, and accessible ramps; and
 - Close sidewalk gaps to provide a continuous pedestrian network along Sugar Creek Road from Eastway Drive to The Plaza.
- On March 26, 2012, the City Council approved a budget ordinance to fund the project, which transferred savings from the Statesville Road Widening project for several high priority sidewalk projects.
- On August 26, 2013, the City Council approved a Municipal Agreement with North Carolina Department of Transportation to reimburse the City for construction costs once the project is completed.
- On March 7, 2014, an Invitation to Bid was advertised; seven bids were received.
- Construction is expected to be completed by third quarter 2014 while Garinger High School is on summer break and to accommodate the LYNX Blue Line Extension detour.

NC Department of Transportation Minority & Women Enterprise Program

This project includes state funds committed by North Carolina Department of Transportation and is subject to the State's Minority & Women Enterprise Program regulations.

Established WBE Goal: 5.00%

Committed WBE Goal: 6.48%

Carolina Cajun Concrete, Inc. exceeded the established WBE Goal and committed 6.48% (\$38,130) of the total contract amount to the following WBE firms: Ground Effects (pavement markings) and On Time Construction (masonry). Carolina Cajun Concrete, Inc. is also a certified WBE.

Established MBE Goal: 3.00%

Committed MBE Goal: 0.00%

Carolina Cajun Concrete, Inc. failed to meet the established MBE Goal, however, North Carolina Department of Transportation has approved Carolina Cajun Concrete, Inc.'s good faith efforts as compliant under the requirements of the State's Minority & Women Enterprise Program.

Funding

General Community Investment Plan

Attachment 10

[Map](#)

20. LYNX Blue Line Extension - Freight Track Relocation Reimbursement

Action: Approve funding to reimburse Norfolk-Southern Railway Company for the costs that will be incurred for the freight and intercity track relocation necessary for the construction of the LYNX Blue Line Extension in an amount up to \$12,000,000.

Staff Resource(s): Carolyn Flowers, Transit
Danny Rogers, Transit

Explanation

- The construction of the LYNX Blue Line Extension requires that approximately one mile of freight and intercity railroad tracks be relocated within the railroad corridor from approximately 30th Street to Craighead Road.
- On March 26, 2012, the City Council authorized the City Manager to negotiate and execute an agreement with Norfolk-Southern Railway Company for the construction and relocation of freight and intercity rail tracks along with the infrastructure to accommodate the LYNX Blue Line Extension.
- The Norfolk-Southern Railway construction agreement was executed on May 4, 2012.
- The action authorizes the funding to complete this work and allow the City to reimburse Norfolk-Southern Company for all costs associated with the relocation of the freight and intercity tracks.
- The contractor for the LYNX Blue Line Extension Segment A will be responsible for the civil component of the freight track relocation, to include:
 - Grading,
 - Drainage,
 - Utility relocation,
 - Structures, and
 - Sub-ballast.
- Norfolk-Southern Railway Company will be responsible for:
 - Track construction,
 - Ballast installation,
 - Tie replacement,
 - Signal and communication work,
 - Construction inspection, and
 - Flagging.
- Norfolk-Southern Railway requires the company's staff or contractors to conduct the actual relocation of the mainline track and rail infrastructure.
- The Transit Department and Norfolk-Southern Railway Company have estimated this work will not exceed \$12,000,000.

Disadvantaged Business Enterprise Opportunity

Norfolk-Southern Railway Company will complete the required construction. The City will not contract for this work. Norfolk-Southern has a company policy to seek diverse suppliers and contractors.

Funding

Transit Community Investment Plan

21. Airport Long-Term and Daily Parking Improvements

- Action:**
- A. Award a low-bid contract to Blythe Development Company, in the amount of \$4,903,370.85 for construction improvements to the Long-term and Daily parking lots,**
 - B. Approve a professional services contract with LS3P Associates, LTD, in the amount of \$225,075 for design services for entrance and exit plazas for public parking at the Airport,**
 - C. Approve a professional services contract with Terracon Consultants, Inc., in the amount of \$97,000, for professional testing services for long-term parking improvements at the Airport, and**
 - D. Adopt a budget ordinance appropriating \$5,225,445.85 from the Aviation Discretionary Fund to the Airport Community Investment Fund.**

Staff Resource(s): Jack Christine, Aviation

Explanation

- The new Airport Entrance Road requires the relocation of the entry and exit plazas for the Long-term and Daily parking lots, a relocation of the bus path in Long Term II, and a relocation of the Cell Phone lot. The relocation of the entry and exit plazas also requires the design of new toll plaza canopies and cashier facilities.
- On March 14, 2014, an Invitation to Bid was advertised for construction improvements to the long-term parking lots; five bids were received. Aviation selected Blythe Development Company.
- LS3P Associates, LTD was selected to design the new toll plaza canopies and cashier facilities based on their qualifications as submitted through a Request for Qualifications process conducted by the Airport for various architectural projects.
- Terracon Consultants, Inc. was selected for professional testing services for the construction of the lot improvements based upon a Request for Qualifications process conducted by the Airport for various testing services.

Charlotte Business INclusion

Action A

Established SBE Goal: 15%

Committed SBE Goal: 15.14%

Blythe Development Co. exceeded the established SBE goal, and committed 15.14% (\$742,304.80) of the total contract amount to the following SBE Firms: Pavers, Walls and Stamped concrete, LLC (concrete flatwork), LawnScape, LLC (erosion control/grassing), and Martin Resources, LLC (asphalt haul).

Action B

For professional service-based contracts, the City negotiates the SBE goal after the proposal selection process (Part C: Section 2.1(h) of the Charlotte Business INclusion Policy). On this contract, LS3P Associates, LTD has committed 36.65% (\$82,500) of the total contract amount to the following SBE firms: Wilson Group Architects PA (architectural design and construction administration services),

Robinson Thinks (graphic design and construction administration services), and Urban Design Partners, PLLC (landscape design and construction administration services).

Action C

Services contracts estimated to be less than \$100,000 are informal and are exempt from the subcontracting goal setting process (Part A: Section 3.1 of the Charlotte Business INCLUSION Policy). However, for this contract, Terracon Consultants, Inc. has identified the following SBE firm to be used as the project evolves: Capstone Civil Group, P.A. (testing).

Funding

Aviation Community Investment Plan

Attachment 11

[Budget Ordinance](#)

22. Airport Waste Hauling and Landfill Contract Amendment

Action: Approve contract amendment #1, in the amount of \$480,000, with Waste Management of the Carolinas for waste hauling and landfill services.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On January 23, 2012, the City Council approved a three-year waste hauling contract in the amount of \$959,706.
- During the startup of the Airport Recycling Center, there was a period of transition that required some of the waste to continue to be transferred to the landfill, exceeding the anticipated costs for waste hauling.
- Passenger service has also increased at a rate greater than expected:
 - In 2011, the Airport served 39,043,708 passengers and deposited approximately 10,630 tons of waste in the landfill.
 - In 2012, the Airport served 41,228,372 passengers and deposited approximately 11,224 tons of waste in the landfill.
 - In 2013, with the recycling center operational, the Airport served 43,457,471 passengers and deposited 8,223 tons of waste to the landfill.
- Contract amendment #1 will provide the additional waste hauling and landfill services needed for the remaining 11 months of the contract.
- The new total value of the contract is \$1,439,706.

Charlotte Business INCLUSION

No SBE goal was set for this contract amendment because there are no subcontracting opportunities (Part C: Section 2.1 (a) of the Charlotte Business INCLUSION Policy).

Funding

Aviation Operating Budget

23. Refund of Property and Business Privilege License Taxes

- Action:**
- A. Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$534,937.27, and
 - B. Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$3,003.65.

Staff Resource(s): Chip Harris, Finance

Explanation

- Property tax refunds are provided to the City by Mecklenburg County due to clerical or assessor error or as a result of appeals.
- Business privilege license tax refunds are provided to the City by Mecklenburg County.

Attachment 12

[List of Refunds Resolution](#)

24. Resolution of Intent to Abandon an Unopened Portion of Paper Birch Drive

- Action:**
- A. Adopt a Resolution of Intent to abandon an unopened portion of Paper Birch Drive, and
 - B. Set a public hearing for May 27, 2014.

Staff Resource(s): Jeff Boenisch, Transportation

Attachment 13

[Map Resolution](#)

25. Meeting Minutes

- Action:** Approve the titles, motions, and votes reflected in the Clerk's record as the minutes of:
- March 17, 2014 Zoning Meeting
 - March 19, 2014 Budget Workshop
 - March 31, 2014 Special Meeting
 - April 7, 2014 Special Meeting
 - April 9, 2014 Mayor Swearing-In Ceremony

PROPERTY TRANSACTIONS

26. Sale of City Property – Portion of 8028 Steele Creek Road

Action: Approve the sale of .799 acres of City-owned property (portion of Tax ID: 141-111-98) located at 8028 Steele Creek Road.

Staff Resource(s): Jack Christine, Aviation

Explanation

- On April 22, 2013, the City Council approved the appropriation of \$35,000,000 for the Master Plan South acquisition project. The project comprises of 169 parcels of land located south of the airport.
- On March 24, 2014, the City Council approved the purchase of the parcel at 8028 Steele Creek Road; this parcel is 18.88 acres.
- Duke Energy owns the adjacent parcel and has submitted an offer to acquire a portion of this property (.799 acres) to expand their facilities and distribution of power in the Shopton Road area. This expansion is necessary because of the Tanger Factory Outlet project.
- On November 19, 2013, the .799 acres of property was appraised by William R. Morgan, Member of Appraisal Institute for \$77,000.
- Duke Energy has submitted an offer to purchase for \$77,000.
- In accordance with the North Carolina General Statute §160A-269, the offer was advertised for 10 days for upset bid. No upset bids were received for the current offer. The advertisement was in the legal section of the Charlotte Observer on April 1, 2014.
- The property is zoned R-3 and is being sold to Duke Energy for use as a driveway/access to their adjoining property.
- The property will be sold subject to an avigation easement.

Attachment 14

[Map](#)

27. Property Transactions

Action: Approve the following condemnation resolutions (A-B).

For property B, property is acquired in accordance with Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act of 1970. Acquisition costs are eligible for North Carolina Department of Transportation and Federal Transit Administration reimbursement.

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
 - Sending introductory letters via regular and certified mail,
 - Making several site visits,
 - Leaving door hangers and business cards,
 - Seeking information from neighbors,
 - Searching the internet,
 - Obtaining title abstracts, and
 - Leaving voice messages.
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of *easement* is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of *fee simple* is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

Condemnations

- A. Project:** Celia Avenue Storm Drainage Improvement Project Easement Acquisition, Parcel #8
Owner(s): Brian E. Agard and Eugenia Wright-Agard and any other parties of interest
Property Address: 2639 Celia Avenue
Total Parcel Area: 8,518 sq. ft. (0.196 ac.)
Property to be acquired by Easements: 73 sq. ft. (.002 ac.) in Storm Drainage Easement, plus 1,553 sq. ft. (.036 ac.) in Temporary Construction Easement, plus 73 sq. ft. (.002 ac.) in Utility Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: None
Zoned: R-12 MF
Use: Multi-family Residential
Tax Code: 069-062-61
Appraised Value: \$275
Property Owner's Counteroffer: None
Outstanding Concerns: Staff is unable to make contact with property owners and inability to obtain clear title.
Recommendation: To avoid delay in the project schedule, staff recommends proceeding to condemnation during which negotiation can continue, mediation is available and if necessary, just compensation can be determined by the court.
Council District: 2
- B. Project:** Prosperity Village Northwest Arc B, Parcel #13, #14, #20, #21, #22, #23, #24, #25, #26, #27, #28, #29, #30, #31, #32, #33, #34, #35, #36, #37, #38, #39, #40, #41, #42, #43, #44, #45, #46, #47, #48, #49, #50, #51, and #52
Owner(s): Hills Homes of North Carolina, LLC (f/k/a Alexander Chase Estates, LLC) and any other parties of interest
Property Address: 5143, 5139, 5135, 5131, 5127, 5123, 5119, 5115, 5154, 5150, 5146, 5142, 5138 5132, 5128, 5124, 5120, 5116, 6429, 6425, 6421, 6417, 6413, 6409, 6405, 6401, 6365, 6361, 6357, 6353, 6349, 6345, and 6341 New Prosperity Church Road and Summerford Drive
Total Parcel Area: 496,900 sq. ft. (11.407 ac.)
Property to be acquired in Fee: 12,801 sq. ft. (.294 ac.) in Fee Simple
Property to be acquired by Easements: 1,469 sq. ft. (.034 ac.) in Storm Drainage Easement, plus 5,973 sq. ft. (.137 ac.) in Sidewalk and Utility Easement, plus 24,798 sq. ft. (.569 ac.) in Temporary Construction Easement, plus 206 sq. ft. (.005 ac.) in Utility Easement
Structures/Improvements to be impacted: None
Landscaping to be impacted: Trees and Shrubs
Zoned: R-9MF
Use: Town House (single family residential)
Tax Code: 027-083-49; 027-082-80; 027-083-48; 027-083-47; 027-083-46; 027-083-45; 027-083-44; 027-083-43; 027-083-42; 027-083-41; 027-082-46; 027-082-47; 027-082-48; 027-082-49; 027-082-50; 027-082-51; 027-082-52; 027-082-53; 027-082-54; 027-082-55; 027-082-45; 027-082-44; 027-082-43; 027-082-42; 027-082-41; 027-082-40; 027-082-39; 027-082-38; 027-082-37; 027-

082-36; 027-082-35; 027-082-34; 027-082-33; 027-082-32; and
027-082-31

Appraised Value: \$35,550

Property Owner's Counteroffer: \$50,000

Outstanding Concerns: Staff has yet to reach a negotiated
settlement with the property owner.

Recommendation: To avoid delay in the project schedule, staff
recommends proceeding to condemnation during which negotiation
can continue, mediation is available and if necessary, just
compensation can be determined by the court.

Council District: 4

28. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's SBO Policy are intended to provide further explanation for those agenda items which reference the SBO Policy in the business meeting agenda.

Part A: Administration & Enforcement

Appendix Section 18: Contract: For the purposes of establishing an SBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services).
- Contracts do not include agreements or purchase orders for the purchase or lease of apparatus, supplies, goods or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the SBO Program Policy.

Appendix Section 23: Exempt Contracts: Contracts that fall within one or more of the following categories shall be "Exempt Contracts" for the purposes of establishing an SBE subcontracting goal, unless the Department responsible for procuring the Contract decides otherwise:

23.1. Informal Contracts. Informal Contracts shall be Exempt Contracts. (See Appendix Section 29 for a definition of Informal Contracts)

23.2. No Competitive Process Contracts: Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

23.3. Managed Competition Contracts: Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

23.4. Real Estate Leasing and Acquisition Contracts: Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

23.5. Federal Contracts Subject to DBE Requirements: Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise

Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

23.6. State Contracts Subject to MWBE Requirements: Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

23.7. Financial Partner Agreements with DBE or MWBE Requirements: Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

23.8. Interlocal Agreements: Contracts with other units of federal, state or local government shall be Exempt Contracts.

23.9. Contracts for Legal Services: Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

23.10. Contracts with Waivers: Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

23.11. Special Exemptions: Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

Appendix Section 29: Informal Contracts: Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

29.1. Construction Contracts Less Than or Equal To \$200,000: Contracts for construction or repair work that are estimated to require a total expenditure of City funds less than or equal to \$200,000.

29.2. Service Contracts That Are Less Than or Equal To \$100,000: Service Contracts that are estimated to require a total expenditure of City funds less than or equal to \$100,000.

Part B: Formal Construction Bidding

Part B: Section 2.1: When the City Solicitation Documents for a Construction Contract contain an SBE Goal, each Bidder must either: (a) meet the SBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

Part B: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities. The City shall not establish an SBE Goal for Construction Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part C: Services Procurement

Part C: Section 2.2: When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each SBE that responds to the Proposer's solicitations and each SBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

Part C: Section 2.4: No SBE Goal When There Are No SBE Subcontracting Opportunities. The City shall not establish an SBE Goal for Service Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

Part D: Post Contract Award Requirements

Part D: Section 6: New Subcontractor Opportunities/Additions to Scope, Contract Amendments

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new SBE subcontracting opportunity, the City shall either:

- notify the Contractor that there will be no Supplemental SBE Goal for the new work; or
- establish and notify the Contractor of a Supplemental SBE Goal for the new work.

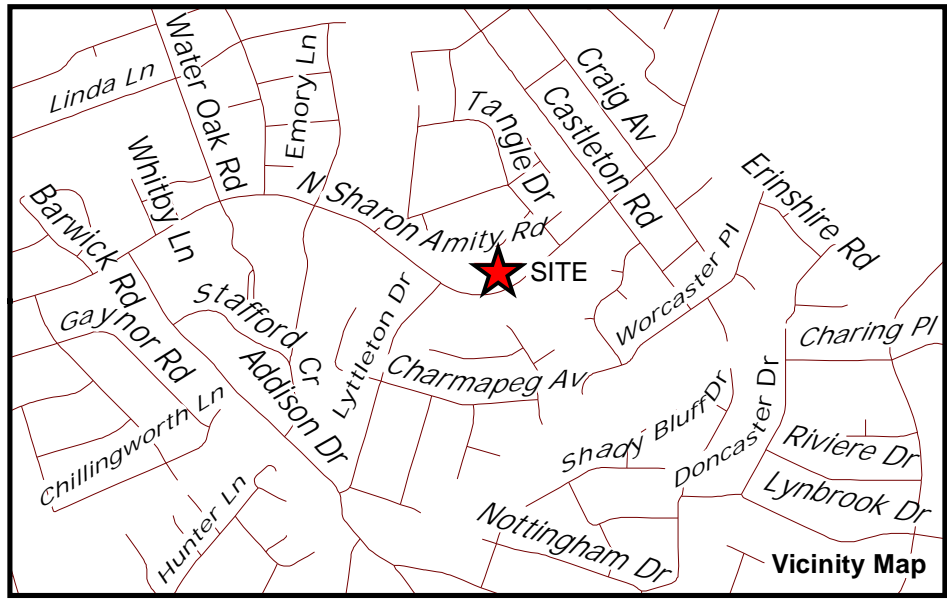
29. Reference – Property Transaction Process

Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
 - The City to gain access and title to the subject property so the capital project can proceed on schedule.
 - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
 - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.




**CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION**

Development Services Division

Right-of-Way Abandonment Petition 2014-01

A portion of N. Sharon Amity Road

Right-of-Way Abandonment Area 

RESOLUTION CLOSING A RESIDUAL PORTION OF N. SHARON AMITY ROAD IN THE CITY OF CHARLOTTE, MECKLENBURG COUNTY, NORTH CAROLINA

WHEREAS, pursuant to the provisions of Chapter 160A-299 of the General Statutes of North Carolina, the City Council has caused to be published a Resolution of Intent to close a residual portion N. Sharon Amity Road, which calls for a public hearing on the question; and,

WHEREAS, the petitioner has caused a copy of the Resolution of Intent to close a residual portion of N. Sharon Amity Road to be sent by registered or certified mail to all owners of property adjoining the said street and prominently posted a notice of the closing and public hearing in at least 2 places along said street or alley, all as required by G.S. 160A-299; and

WHEREAS, the city may reserve its right, title, and interest in any utility improvement or easement within a street closed pursuant to G.S. 160A-299; and

WHEREAS, an easement shall be reserved in favor of Charlotte-Mecklenburg Utilities, Duke Energy, and AT&T over, upon, and under the area petitioned to be abandoned for ingress, egress, and regress to access its existing facilities for the installation, maintenance, replacement, and repair of water lines, sewer lines, cable, conduit, and related equipment, as shown on the attached maps marked "Exhibit A"; and

WHEREAS, the public hearing was held on the 28th day of April, 2014, and City Council determined that the closing of a residual portion of N. Sharon Amity Road is not contrary to the public interest, and that no individual, firm or corporation owning property in the vicinity thereof will be deprived of reasonable means of ingress and egress to his or its property.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina at its regularly assembled meeting of March 24, 2014, that the Council hereby orders the closing of a residual portion of Lancaster Highway (old US 21) in the City of Charlotte Mecklenburg County, North Carolina as shown in the map marked "Exhibit A", and is more particularly described by metes and bounds in the document marked "Exhibit B", all of which are attached hereto and made a part hereof.

BE IT FURTHER RESOLVED that a certified copy of this Resolution be filed in the Office of the Register of Deeds for Mecklenburg County, North Carolina.

Petition: PCSO 2014-001

Petitioner: Charlotte-Mecklenburg Storm Water Services

**AN ORDINANCE AMENDING CITY CODE CHAPTER 18 –
STORMWATER, ARTICLE IV – POST-CONSTRUCTION
STORMWATER ORDINANCE**

ORDINANCE NO.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHARLOTTE:

Chapter 18, Article IV “Post-Construction Stormwater” of the Code of the City of Charlotte is hereby amended as follows:

DIVISION 4: DEVELOPMENT AND REDEVELOPMENT MITIGATION

SECTION 18-161: MITIGATION PAYMENT

- a. Amend Section 18-161, MITIGATION PAYMENT, SUBSECTION (c) *Redevelopment not within transit station areas or distressed business districts*. The revised text shall read as follows:

(c) *Redevelopment not within transit station areas or distressed business districts*. For a period of time beginning with approval of this Ordinance amendment and ending ~~April 30, 2014~~ October 31, 2014, projects involving redevelopment of existing built-upon-area and the cumulative addition of less than 20,000 square feet of new built-upon-area, are allowed by right to forego meeting the requirements of this article, except for required stream buffers and phosphorous requirements, provided one of the following measures is implemented on the site:

- (1) If an analysis of the downstream storm water conveyance system confirms that volume and peak control facilities may be waived by the Storm Water Administrator, provide 85 percent TSS removal from first inch of rainfall for entire project and pay the city a mitigation fee according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area; or
- (2) If an analysis of the downstream storm water conveyance system confirms that volume and peak control facilities may be waived by the Storm Water Administrator, pay the city a mitigation fee according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area; or
- (3) Provide one-year, 24-hour volume control and ten-year, six-hour peak control for entire project and pay the city a mitigation fee according to rates set forth in the administrative manual for the pre-project built upon area and any additional impervious area.



CHARLOTTE.

Housing Trust Fund Allocations

Council Dinner Briefing

April 14, 2014

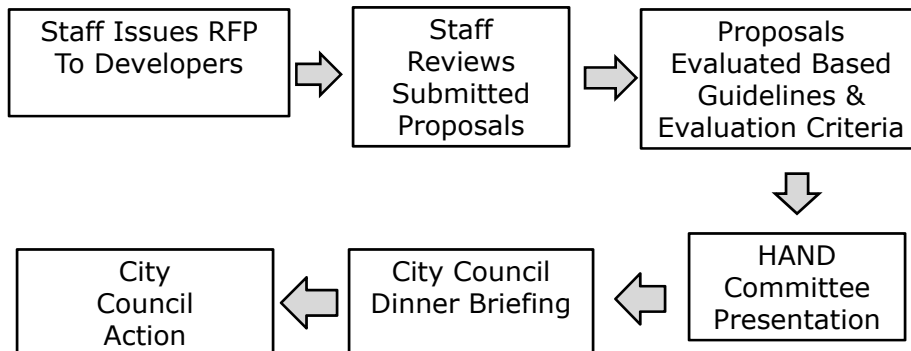
Briefing Objectives

- Housing Trust Fund (HTF) Background
- HTF Request for Proposal Process
- HTF Proposal Evaluation Criteria
- 2014 Project Funding Recommendation
 - Tax Credits
 - Supportive Housing
- City Council Action Request

Housing Trust Fund Background

- Established in November 2001 to provide gap financing to affordable housing developers through a competitive Request for Proposal Process
- Since 2002, financed 4,948 affordable housing units
- Completed 4,296 housing units
- Total Development - \$468 million
- Funds Committed/Spent - \$82 million
- Leverage Ratio of 1:5

Request for Proposal Process



State & City Evaluation Criteria

I. City Policies:

- Number of years affordable
- Neighborhood Revitalization

II. Development Strength

- Number of Affordable Units
- Incomes: - Council priority
60% or less (\$38,500)

III. Developer Experience

- Developer Track Record
- Property Management

IV. Financial Strength

- Leverage of City Funds
- City Investment per Unit

Bonus Points:

1. Housing Efficiency (i.e. Green Building Techniques)
2. Proximity to Transit*
Proximity to Amenities and Services
3. Mixed Income Development

* The North Carolina Housing Finance Agency does not award bonus points for being located in close proximity to transit

Tax Credits Category

2014 Tax Credit Development

- Housing Trust Funds are available for developers receiving a North Carolina Housing Finance Agency (NCHFA) Tax Credit award for New Construction and Rehabilitation
- This provides local alignment with State supported projects and allows greater local leverage of tax credit awards
- Funds are made available according to the ranking of the NCHFA site score
- Development must meet the current Housing Locational Policy or request a waiver
- Developers are required to inform Council representatives and convene at least one neighborhood meeting to address proposed development

Tax Credits

- Four developments applied to the City of Charlotte for housing trust funds, three developments meet the submission criteria
- It is anticipated that not all of the projects will receive a NCHFA tax credit award
- NCHFA awards tax credits in August 2014
- If the proposed project does not receive tax credit funding, funds will be returned to the Housing Trust Fund for reallocation

Multi-Family Rental Development Recommendations

NCHFA Site Score	Development	Affordable Units	Type	City Funding
60	Cinnamon Pointe Seniors	64	New Construction (Senior Housing)	\$600,000
60	Park & Marsh Seniors	92	New Construction (Senior Housing)	\$1,380,000
60	Weddington Road	70	New Construction (Family Housing)	\$1,050,000
	Total	226		\$3,030,000

Multi-Family Rental Development Recommendation



Cinnamon Pointe Seniors
New Construction

- Units: 64 (Senior Housing)
- AMI: 16 units \leq 30%
8 units $31 \leq$ 50%
40 units $51 \leq$ 60%
- Trust Fund: \$ 600,000
- Total Cost: \$7,996,211
- Affordability: 30 Years
- Leverage : 1:13
- City Council District 3

Multi-Family Rental Development Recommendation

CLINE
DESIGN

Park and Marsh Senior Apartments
charlotte, nc



NCHFA Tax Credit Submittal
January 24, 2014

Park and Marsh Seniors
New Construction

- Units: 92 (Senior Housing)
- AMI: 24 units \leq 30%
13 units $31 \leq$ 50%
55 units $51 \leq$ 60%
- Trust Fund: \$ 1,380,000
- Total Cost: \$12,818,150
- Affordability: 30 Years
- Leverage : 1:9
- City Council District 1

Multi-Family Rental Development Recommendation



Weddington Road
New Construction

- Units: 70 (Family Housing)
- AMI: 18 units \leq 30%
52 units $51 \leq$ 60%
- Trust Fund: \$ 1,050,000
- Total Cost: \$9,826,226
- Affordability: 30 Years
- Leverage : 1:9
- City Council District 7

Supportive Housing Category

Supportive Housing Development Recommendation

- The supportive housing population includes elderly, homeless, and persons with disabilities
- On December 18, 2013, staff issued a joint RFP (City of Charlotte, Mecklenburg County and Charlotte Housing Authority) for supportive housing developments
- Staff received a total of ten proposals, two proposals requested development funds from the City, and the remaining requests were for supportive services from the County and housing vouchers from CHA rental assistance program

Supportive Housing Development Recommendations

Development	Affordable Units/Beds	Type	City Funding
Center of Hope	64	Expansion	\$500,000
Centre Terrace	16	Rehab	\$350,000
Totals	80		\$850,000

Supportive Housing Development Recommendation



Centre of Hope
Expansion
534 Spratt Street

- Beds: 64
- AMI: $64 \leq 30\%$
- Trust Fund: \$ 500,000
- Total Cost: \$1,400,000
- Affordability: 50 Years
- Leverage : 1:3



Supportive Housing Development Recommendation



Centre Terrace
Rehabilitation
4442 Central Avenue

- Units: 16
- AMI: 16 units \leq 30%
- Trust Fund: \$ 350,000
- Total Cost: \$1,050,000
- Affordability: 50 Years
- Leverage: 1:3



Next Steps

- On April 9, 2014, the Housing & Neighborhood Development Committee approved the recommended 2014 Housing Trust Fund Allocations
- On April 14, 2014, staff will provide a Dinner Briefing to City Council
- On April 28, 2014 City Council will consider approval for 2014 Housing Trust Fund Requests



DRAFT

**City of Charlotte
And Charlotte-Mecklenburg Consortium
FY2015 Annual Action Plan
February 2014**



Submit comments or questions to:

Warren Wooten
Neighborhood & Business Services
600 E. Trade Street
Charlotte, NC 28202
704-336-2489
twooten@charlottenc.gov

Para solicitar una copia en Español, por favor póngase en contacto con Warren Wooten en el 704-336-2489 or twooten@charlottenc.gov.



Fifth Program Year Action Plan

The City of Charlotte and Charlotte Mecklenburg Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions that Community Development Block Grant, HOME Investment Partnership Program, Housing Opportunities for Persons With AIDS/HIV, and Emergency Solutions Grant grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

Narrative Responses

GENERAL

EXECUTIVE SUMMARY

The City of Charlotte is submitting the FY2015 Annual Action Plan (Action Plan) as the fifth and final Program Year Action Plan of the 2011-2015 Consolidated Plan. The U.S. Department of Housing and Urban Development (HUD) requires that all jurisdictions receiving annual entitlements of formula grants submit annual action plans to report on the status of needs and outcomes expected to be achieved in the coming year.

In FY2015, the City of Charlotte expects to receive the following entitlement grants:

- Community Development Block Grant (CDBG)
- Housing Opportunities for People with AIDS (HOPWA)
- Emergency Solution Grant (ESG)
- HOME Investment Partnerships Program (HOME)

Each of the proposed activities and projects identified in this Action Plan are intended to principally benefit priority needs households - those households with incomes ranging from 0%-80% of the Area Median Income (AMI). These households include populations that have special needs, such as elderly, disabled, homeless and HIV/AIDS families and individuals. The activities and projects will also address the City's overall priorities identified in the 2011-2015 Plan, including:

- **Continued implementation of More Than Shelter, Charlotte-Mecklenburg's Ten-Year Plan to End and Prevent Homelessness** by creating new, supportive housing opportunities for homeless individuals and families, including those who are chronically homeless.
- **Increasing affordable rental housing for priority needs households**, particularly for extremely low-income (30% or less of AMI), very low-income (31-50% of AMI) households and special needs populations.

- **Revitalizing Neighborhoods:** The City's will continue targeting assistance in four Service Delivery areas that are closely aligned to the Charlotte-Mecklenburg Police Service Delivery areas.
- **Revitalizing Distressed Business Corridors:** The City will continue to identify employment, and tax base improvement within the Business Corridor Geography with increased Facade matching grant assistance to apartment properties, and a special focus on identifying a Public/Private Partnership to redevelop the Eastland Mall. In addition, a developer proposal has been submitted for the Bojangles Arena for a sports facility and adjacent development, which includes a hotel. The City has acquired nuisance properties in the area and expanding the City's redevelopment plan for amateur sports on Independence Boulevard.
- **Promoting Economic Growth:** The City continues to coordinate collaboration among a local consortium of small business resources providers and the support of the CharlotteBusinessResources.com web portal connecting businesses and entrepreneurs with resources for successfully starting and growing their businesses. The website served 22,615 visitors seeking information on local business resources during FY2013. The City led a community celebration of Small Business Week for 170 registrants, and featuring a keynote small business expert and events and program of interest to the small business participants.

HUD OBJECTIVES AND OUTCOME EXPECTATIONS

Activities identified in the FY2015 Action Plan align with the above priorities and are quantified by level of need. By addressing these priorities, the City intends to meet HUD's affordable housing and community and economic development objectives as well as outcome performance expectations. These performance expectations serve as a guide for funding activities.

Three specific HUD objectives relate to CDBG funding. These include:

- **Providing Decent Housing:** Applicable to housing programs where the purpose is to meet individual family or community needs, and not programs where housing is an element of a larger effort, such as would otherwise be applied under the "Creating Suitable Living Environment" objective.
- **Creating Suitable Living Environments:** Applicable to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment. This objective relates to activities that are intended to address a wide range of issues faced by low-and moderate-income persons, from physical problems with their environment to social issues such as crime prevention, literacy, or elderly health services.
- **Creating Economic Development Opportunities.** Applicable to activities that are related to economic development, commercial revitalization or job creation.

HUD has identified three specific outcomes that relate to the above objectives. These include:

- **Availability/Accessibility:** Activities which make services, infrastructure, housing, or shelter available or accessible to low-and moderate income persons, including persons with disabilities and special needs. In this category, accessibility does not only refer to physical barriers, but also to making the affordable basics of daily living available and accessible to low- and moderate- income people.

- **Affordability:** Activities which provide affordability in a variety of ways. It can include the creation or maintenance of affordable housing, basic move-in services, or services such as transportation or day care. Affordability is an appropriate objective whenever activity is lowering the cost, improving the quality, or increasing the affordability of a product or service to benefit a low- and moderate-income person.

- **Sustainability:** Activities aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to low- and moderate-income persons or by removing or eliminating slum or blighted areas.

Because each activity identified in this FY2015 Action Plan will be implemented with varying intent and purpose, at least one of the above objectives and outcomes is proposed for each Action Plan activity. HUD outcomes and objectives are identified for all the affordable housing and community development objectives included in this plan.

PAST PERFORMANCE

The City of Charlotte anticipates meeting or exceeding all of its program goals in FY2015 for projects that have a one-year cycle.

Charlotte Community Capital Fund Investors

Investor	Amount
City of Charlotte	\$500,000
Wells Fargo Bank	\$375,000
Bank of America	\$250,000
John S. and James L. Knight Foundation	\$250,000
Foundation for the Carolinas	\$150,000
Branch Bank & Trust	\$100,000
PNC Bank	\$100,000
Fifth Third Bank	\$ 99,480
Piedmont Natural Gas	\$ 50,000
Time Warner Cable	\$ 40,000
Park Sterling Bank	\$ 40,000
First Citizens Bank	\$ 25,000
TOTAL	\$1,979,480



Community Safety

FY2015 Strategic Focus Area Plan

“Charlotte will be one of America’s safest communities.”

Community Safety is one of the major priorities for the City of Charlotte. The City’s goal is to create a community where residents and visitors feel safe in their homes, their neighborhoods, their workplaces, and the areas where they shop and play. This will be a community where citizens are actively encouraged to participate in promoting safety through the Police Citizens Academy, neighborhood watch and fire prevention program. Citizens will have confidence in the integrity, professionalism, and training of their public safety agencies and will be encouraged to cooperate with them to strengthen neighborhoods and reduce crime. Safe and vibrant neighborhoods and business corridors will help to drive economic development throughout the City, creating job opportunities and sustained growth for this community.

FY2015 Initiatives	Key Indicators
Reduce crime and life/property damages from fires	<ul style="list-style-type: none"> • Reduced numbers of reported UCR Part One Crimes; rate of Part One Crimes per 100,000 population • Increased investigator clearance rate percentage for arson, robbery, burglary, and larceny from vehicle cases • Improved Fire and Police response time from answering the 911 call to on-scene arrival
Enhance citizen perception of safety through citizen partnerships and crime and fire prevention and education activities	<ul style="list-style-type: none"> • Maintain survey ratings on citizen satisfaction with police and their safety in neighborhoods • Increased number of fire code inspections conducted within state mandated frequencies
Develop recruitment strategies that attract diverse applicant pools to the Police and Fire Departments	<ul style="list-style-type: none"> • Recruit women and minorities in police officer and firefighter applicant pools
Build collaborations with partners that enhance community safety initiatives	<ul style="list-style-type: none"> • Disruption of gang/disorder activity through federal charges and other strategies • Continued partnerships with other City agencies in addressing specific neighborhood issues that are enablers of crime • Continued partnerships with other City, County, state, federal and private agencies in planning and preparedness efforts for radiological, natural, and man-made disasters



Economic Development & Global Competitiveness **FY2015 Strategic Focus Area Plan**

“Charlotte will strengthen its position as a city of prominence in the global marketplace by building upon its competitive advantages.”

To achieve its vision, the City must leverage partnerships to seize new opportunities in a global marketplace. The City’s economic development strategy will focus on:

- Developing a global logistics center at Charlotte Douglas International Airport,
- Enhancing relationships with our universities and education system to support and commercialize research and technology,
- Targeting industry growth in high-potential sectors, capitalizing on Charlotte’s unique profile,
- Developing neighborhoods and business districts to create places attractive for people to live and businesses to invest,
- Encouraging business expansion by streamlining the regulatory environment, and
- Preparing youth for employment success.

FY2015 Initiatives	Key Indicators
Facilitate the growth of small businesses and high growth entrepreneurs in our community.	<ul style="list-style-type: none"> • Increased utilization of the City’s web portal (CharlotteBusinessResources.com) to meet the needs of emerging and growing small businesses • Source solutions to the City’s needs from local start-ups and small businesses • Increased contracting opportunities for small businesses and local minority and women-owned firms through the Charlotte Business INCLUSION Program
Reevaluate the regulatory system for development in partnership with Mecklenburg County to ensure it is meeting the needs of its customers.	<ul style="list-style-type: none"> • New opportunities identified for improved collaboration and efficiencies, leading to increased effectiveness and customer satisfaction
Promote the holistic development of targeted business districts and neighborhoods.	<ul style="list-style-type: none"> • Private investment stimulated in targeted areas of opportunity. Examples include the Applied Innovation Corridor, the Eastland area, and the Freedom Drive area
Work with universities and the education system, local industry leaders, and other economic development partners to drive global competitiveness in the energy, finance, information technology, logistics, and advanced manufacturing sectors.	<ul style="list-style-type: none"> • Creation of a Global Logistics Center Strategy for the area surrounding the airport • Increased foreign direct investment through the new International Relations Office • Collaborative partnership with E4 Carolinas in support of Charlotte’s emergence as the center of a two-state energy hub
Introduce youth to employment opportunities with potential for long-term growth and development.	<ul style="list-style-type: none"> • Increased number of work experiences and summer internships • Community partnerships leveraged to increase the number of apprenticeships in the community
Grow Charlotte’s tourism industry through amateur sports development and programming.	<ul style="list-style-type: none"> • Implementation of the Bojangles/Ovens Redevelopment Plan • Identified solutions for amateur sports needs such as swimming, tennis, and baseball. • Maximized utilization of community-use days at Bank of America Stadium and BB&T Ballpark.



Environment

FY2015 Strategic Focus Area Plan

“Charlotte will become a global leader in environmental sustainability, preserving our natural resources while balancing growth with sound fiscal policy.”

The City of Charlotte recognizes that environmental stewardship is fundamentally important to quality of life and essential to maintaining a vibrant economy. Protecting our natural resources, promoting conservation, and improving the environment all enhance the City's mission to preserve its citizens' quality of life.

Charlotte will become a global leader in environmental sustainability by:

- Promoting and participating in the development of an environmentally sustainable community;
- Leading by example by practicing environmental stewardship in City operations and facilities;
- Seeking and supporting collaborative and regional solutions to environmental problems;
- Facilitating the growth of the clean energy industry, including the alternative energy sector.

Specific initiatives in the Economic Development and Transportation Focus Area Plans relate directly to Charlotte's environmental goals.

FY2015 Initiatives	Key Indicators
Promote and participate in the development of a sustainable community	<ul style="list-style-type: none"> • Reduced residential waste • Protected and expanded a healthy tree canopy • Maintained water quality in lakes and streams as well as ensured safe and adequate drinking water supply • Continued reduction in ozone emissions across the City • Engaged community to cooperatively reduce impacts of waste and energy use to air, water, and land quality
Lead by example by practicing environmental stewardship in city operations and facilities	<ul style="list-style-type: none"> • Reduced energy use from City operations, facilities, and fleet • Reduced ozone emissions from City operations, facilities, and fleet
Seek and support collaborative and regional solutions to environmental problems	<ul style="list-style-type: none"> • Collaborated and participated in public and private sector partnerships to positively impact air quality, energy efficiency, water resources and reduction of waste
Facilitate the growth of the clean energy industry, including alternative energy sector	<ul style="list-style-type: none"> • Worked with partners to attract and grow the clean energy industry sectors in Charlotte
Become globally recognized for community sustainability efforts	<ul style="list-style-type: none"> • Identified global benchmarks with which to measure City progress • Engaged with stakeholders across the region to move towards global-level distinction



Housing & Neighborhood Development FY2015 Strategic Focus Area Plan

“The City of Charlotte will create and sustain distinct and diverse neighborhoods for residents of all ages.”

The City’s long-term health and vitality are dependent on a built environment offering diverse housing options, vibrant commercial corridors, and access to safe public amenities.

The City’s housing and neighborhood strategy focuses on creating and preserving neighborhoods and amenities that allow people to reach their full potential by creating places where:

- People and businesses are safe,
- Civic infrastructure supports neighborhood quality of life, and
- Families have access to quality affordable housing, education, jobs, and services.

FY2015 Initiatives	Key Indicators
Create and preserve healthy, vibrant, and distinct neighborhoods through holistic revitalization strategies and practices.	<ul style="list-style-type: none"> • Increased voluntary compliances of documented nuisance cases • Engaged and assisted neighborhoods in developing strategic plans during annual neighborhood board retreats, as a component of the City’s overall community engagement strategy • Began implementing the Comprehensive Neighborhood Improvement Program as outlined in the Community Investment Plan
Facilitate public/private partnerships, which integrate education, recreation, employment, and housing resources in identified Community Investment Plan redevelopment areas.	<ul style="list-style-type: none"> • Began planning and implementation of the 2014 Community Investment Plan projects • Leveraged public/private investments within the business corridors through the use of the Community Investment Plan and Business Corridor funds • Engaged organizations to provide apprenticeships, mentoring relationships, and work experiences
Implement policies to assist with geographically dispersing and increasing the supply of diverse housing throughout the City.	<ul style="list-style-type: none"> • Increased number of developer inquiries and approvals for the new voluntary single and multi-family density bonus programs • Allocated Housing Trust Fund dollars to developments consistent with Housing Policy goals • Continued implementation of the Ten-Year Plan to End and Prevent Homelessness initiatives
Utilize the Quality of Life Study data to inform strategic neighborhood investments.	<ul style="list-style-type: none"> • Used the Quality of Life data to: <ul style="list-style-type: none"> - Assess Neighborhood Profile Areas, - Enhance and develop programs in partnership with neighborhoods and community organizations, and - Develop a comprehensive Neighborhood Profile Areas composite that will be used to develop programs to assist with common reoccurring neighborhood issues • Supported neighborhood organizations in setting and meeting neighborhood improvement goals through the annual board retreats and the Service Area Teams • Engaged neighborhoods to identify and prioritize projects within the Comprehensive Neighborhood Improvement Program



Transportation & Planning

FY2015 Strategic Focus Area Plan

“Charlotte’s strong economy and attractive lifestyle will thrive due to our vibrant places, healthy neighborhoods, and robust employment centers, supported by strategic transportation investments.”

A combination of sound land use planning and continued transportation investment will provide lifestyle, employment and travel choices. This approach will enable Charlotte to accommodate growth, enhance quality of life and increase Charlotte’s prominence and competitiveness in the global marketplace. To achieve its vision, the City will:

- Continue to integrate land use, urban design, and transportation decisions that create more places and neighborhoods throughout Charlotte that are walkable, transit-oriented and bicycle-friendly.
- Provide the necessary transportation infrastructure to increase Charlotte’s presence as a global freight and logistics hub, particularly at Charlotte Douglas International Airport.
- Implement the foundational principles of the Centers Corridors and Wedges Growth Framework, the Transportation Action Plan and the 2030 Transit Systems Plan.

FY2015 Initiatives	Key Indicators
Strengthen collaboration with public and private sector partners to achieve effective transportation and land use results which support economic development and livability.	<ul style="list-style-type: none"> • Continue to coordinate and collaborate with all partners to advance transportation projects in the Charlotte area • Continue to collaborate with the Centralina Council of Governments on the regional CONNECT project to better prepare for the region’s ongoing growth
Engage the community to achieve the City’s land use and transportation goals from the Centers Corridors and Wedges Growth Framework, the 2030 Transit Systems Plan and the Transportation Action Plan.	<ul style="list-style-type: none"> • Expand community engagement opportunities and techniques to increase community dialogue and enhance community understanding of the City’s transportation and land use goals
Implement land use decisions and transportation investments that manage growth and focus high intensity development in areas where high-capacity infrastructure already exists or is planned.	<ul style="list-style-type: none"> • Continue to implement Centers Corridors and Wedges Growth Framework, the 2030 Transit Systems Plan and Transportation Action Plan • Develop and implement area plans and other policies that help to guide growth and development • Update City’s development regulations to better implement the City’s land use, design, and transportation policies
Implement land use decisions and transportation investments that increase safety, livability, transportation choices and enhance economic growth.	<ul style="list-style-type: none"> • Coordinate transportation infrastructure needs to continue to position Charlotte as a global freight and logistics hub. • Implement the projects and programs identified in the Community Investment Plan • Improve Charlotte’s walkability and bicycle-friendliness. • Monitor and seek to decrease intersection crash rates citywide • Improve citywide pavement conditions
Seek all types of financial resources and funding partnerships necessary to implement transportation programs and services.	<ul style="list-style-type: none"> • Develop long-term funding strategy for transportation and community place-making projects • Collaborate with legislative partners and stakeholders to consider new revenue sources to fund transportation improvements



CHARLOTTESM

Charlotte-Mecklenburg Utility Department

Union County Wastewater Agreement Briefing

April 14, 2014

Union County Twelve Mile Creek Plant





CMUD is Regional

Water		Sewer	
From	To	From	To
CMUD	York County	CMUD	Cabarrus County
York County	CMUD	Union County	CMUD
CMUD	Lancaster County	CMUD	Union County
CMUD	Concord	Mt. Holly	CMUD
CMUD	Harrisburg	Belmont	CMUD
CMUD	Kannapolis		
Iredell County	CMUD		(Proposed Agreements)

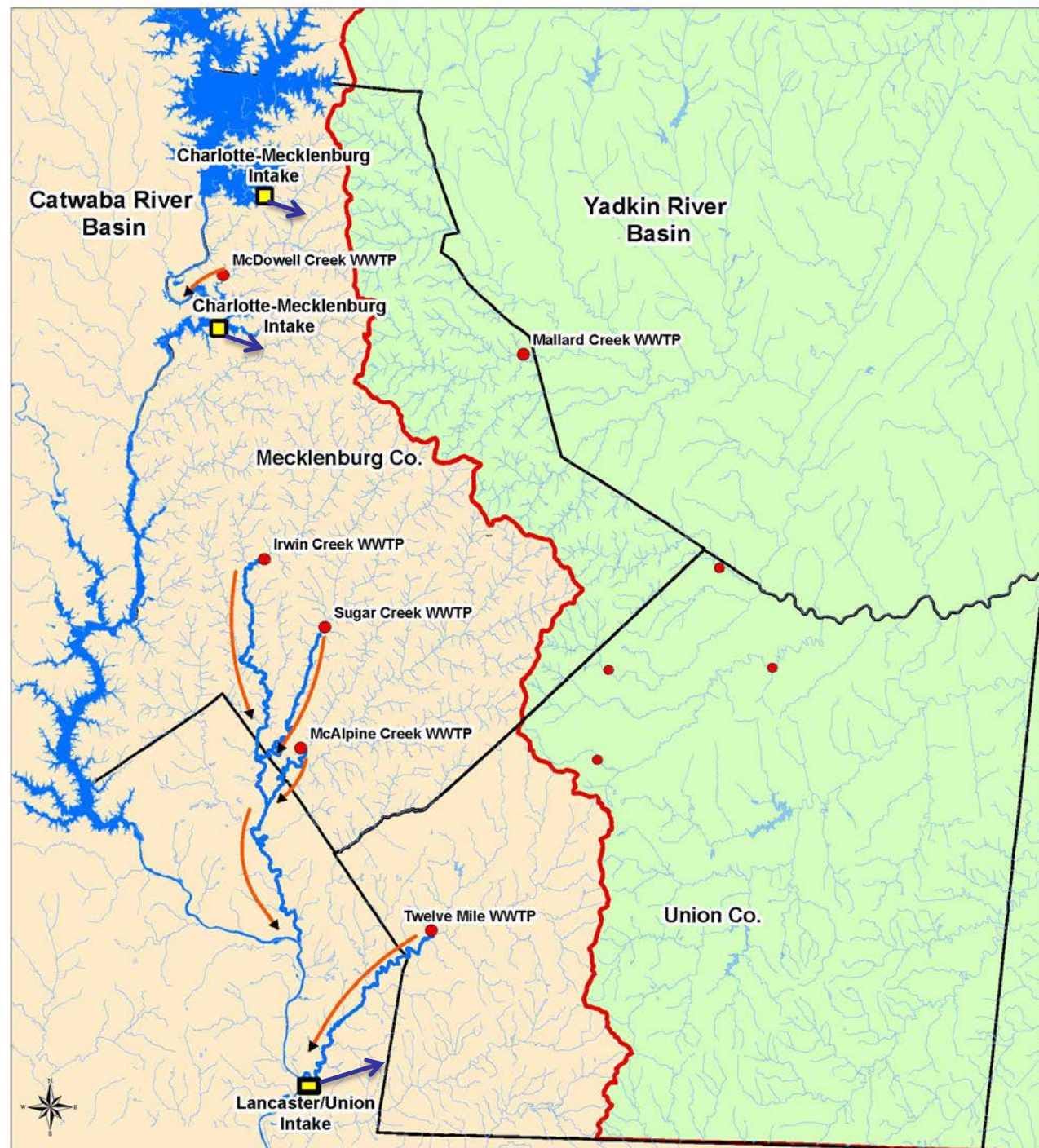
CMUD Provides & Receives Service

- Agreements exist throughout the region to manage water resources
- CMUD's role in agreements varies between distributor and collector



Regional River Basin Management

- CMUD shares water resources in the region
- CMUD takes water and returns water to the rivers



Agreement Drivers and Goals

- Union County seeks increased reliability for wastewater plant operations
 - Fill vacant plant management positions
 - Standardize operation and maintenance procedures
 - Increase the experience level of a relatively new staff
- Contracted operations with CMUD continues holistic regional approach to managing water resources

CMUD providing assistance through short-term agreements approved by Council September 23, 2013.

- Management assistance
- Due diligence for long-term agreement

Proposed Agreement

- Ten-year agreement to operate 5 wastewater plants
- Union County owns plants
- CMUD will operate plants
- Union County operates the sewer collection system
- Union County pays operating costs plus overhead
- Agreement termination options
 - Only agreement breach in first 3 years
 - Allowed for any reason after year 3



Union County Employees

- Sixteen positions with 9 currently filled
- Become City of Charlotte employees
- Most employee benefits transfer

Cost Structure

- Fixed Annual Fee Paid by Union County to CMUD-
\$2.3 million
 - Personnel
 - Laboratory Testing
 - Preventative Maintenance
 - Overhead costs and Insurance
 - Adjusted Annually Based on Salary Costs
- Variable Costs Paid by Union County - \$2.1 million
 - Electricity
 - Chemicals
 - Corrective Maintenance (Repairs greater than \$1,000)
 - Biosolids Disposal
- No CMUD Rate Impacts



Union County Responsibilities

- Collection system integrity
- Regulating dischargers into collection system
- Rate setting
- Billing system
- Customer relations
- Plant structures integrity
- Capital improvements

- Day to day operations
- Plant discharge water quality meets regulatory standards
- Adequate and experienced staff
- Employee safety

Next Steps

- Union County to consider agreement April 21
- City Council to consider agreement April 28
- Contract Effective June 1



CHARLOTTE™

Questions?

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5127-X, THE 2014-2015 BUDGET ORDINANCE,
APPROPRIATING \$300,000 FOR UNION COUNTY WASTEWATER TREATMENT PLANT OPERATIONS.

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$300,000 is appropriated to Water and sewer Fund Revenues. Funds will be paid to the Charlotte Mecklenburg Utility Department by Union County.

Section 2. That the sum of \$300,000 is hereby appropriated to the Charlotte Mecklenburg Utility Department Operating Fund:
7101/0067820

Section 3. That the existence of the project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the program and funds are to be carried forward to subsequent fiscal years until all funds are expended.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Airport/West Corridor

Work in the Airport/West Corridor area includes but is not necessarily limited to the extension of Garrison Road and the Widening of Dixie River Road in order to support economic development and the leverage of the Airport Intermodal Facility for development that leads to quality jobs. This infrastructure will facilitate economic development as recommended in the Dixie-Berryhill Area Plan and the Westside Strategic Plan.

East/Southeast Corridor

Work shall include but is not necessarily limited to new street connectivity, streetscapes and bikeway improvements, land acquisition and public/private redevelopment. These investments will implement the Independence Boulevard Area Plan and will focus on streetscape improvements along Monroe Road, development of key catalyst sites, and connections to neighborhood services for pedestrians, bicyclists, motorists and transit users. Projects include public/private redevelopment, Monroe Road Streetscape and additional sidewalk and bikeway improvements.

Northeast Corridor

Work shall include but is not necessarily limited to Applied Innovation Corridor Infrastructure Improvements designed to support entrepreneurialism and job recruitment in the growing areas of technology, biosciences, health care and energy industries. These investments will help implement several area plans, including the Center City and North Tryon Area Plans.

Northeast Corridor Infrastructure Improvements (NECI)

Work shall include planning and design of infrastructure improvements focused on multi-modal access to transit and supporting/encouraging economic development in transit station areas. These projects will be distributed across nine Blue Line Extension station areas. Typical projects may include new streets as well as improvement to existing streets, streetscape upgrades, intersection upgrades, and off road “multi-use” paths. It is anticipated that work may begin on 6 to 12 projects at one time. Also included is coordination with CATS as required to incorporate the ongoing BLE Project.

Sidewalk and Pedestrian Safety Program

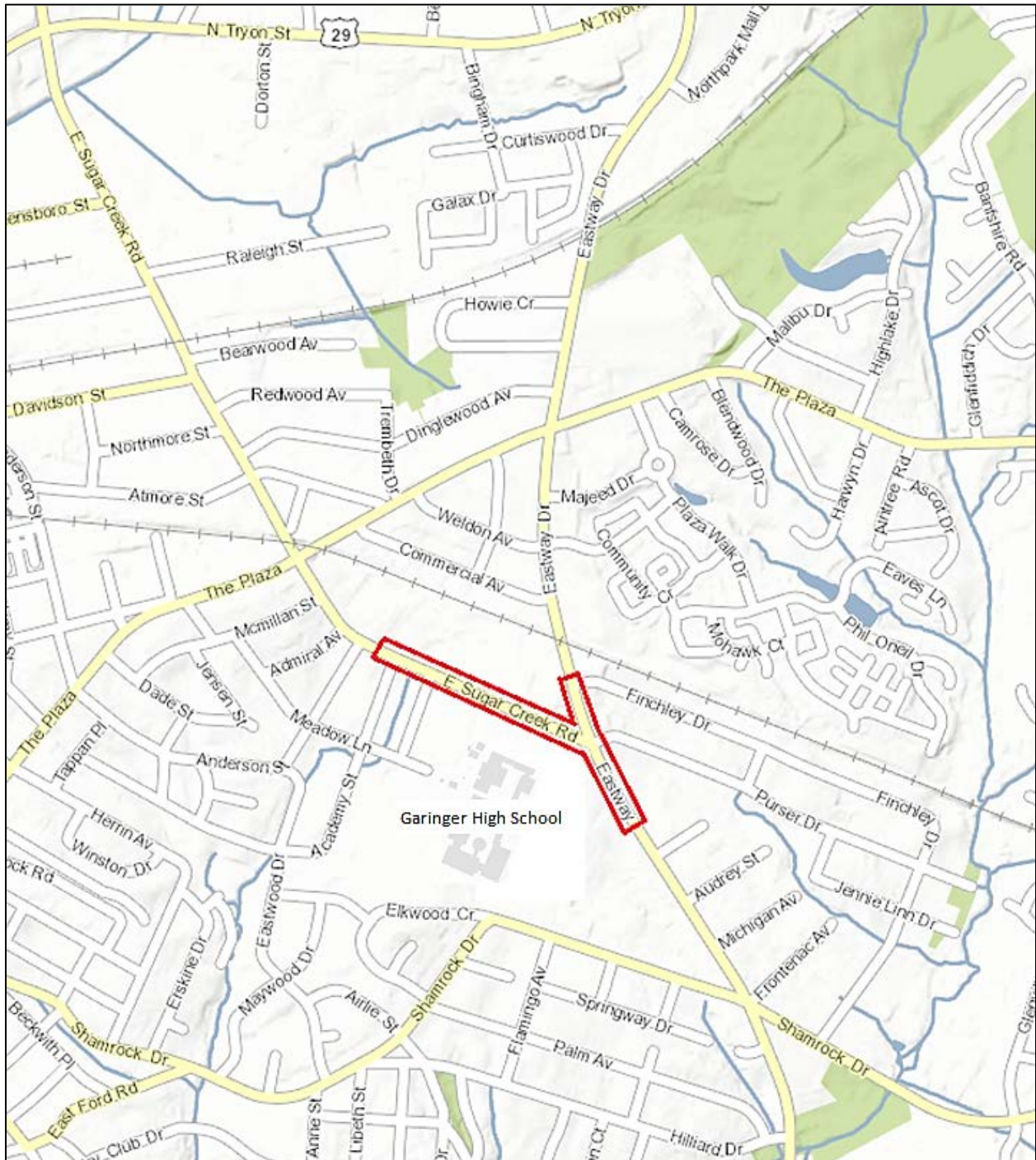
Work shall include but is not necessarily limited to the addition of new sidewalks and pedestrian crossings and increasing walkability. Sidewalks are selected for construction based on an evaluation of the roadway networks along thoroughfares and residential streets and include the sidewalk retrofit policy adopted by City Council. The policy states that every thoroughfare should have a sidewalk on both sides, and that all residential streets should have a sidewalk on at least one side of the street where there is community support. The objectives of the current program include encouraging pedestrian use, improving safety and providing connectivity within the existing sidewalk network. The City has a prioritized list of sidewalk and pedestrian crossing projects that will be advanced with this funding.

Comprehensive Neighborhood Improvement Program (CNIP)

Work shall include but is not necessarily limited to the continuation and enhancement of traditional Neighborhood Improvement Projects. The new CNIP program will continue to focus on Area Plans, but will look beyond boundaries of residential areas for opportunities to enhance collaboration with public/private partners, leverage multiple investments in neighborhoods, and catalyze changes occurring in neighborhoods. The program will also coordinate with public safety, code enforcement, social services and education to bring greater resources to the CNIP areas. The FY2014-2018 five-year CIP provides funding for three of the following five CNIP areas: Prosperity Village, Whitehall/Ayrsley, West Trade/Rozelles Ferry, Central/Eastland/Albemarle and Sunset/Beatties Ford.



Location Map: Scaleybark Storm Drainage Improvement Project



Location Map: Sugar Creek Road/Eastway Drive Intersection and Sidewalk Improvement Project

ORDINANCE NO. _____

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5127-X, THE 2013-2014 BUDGET ORDINANCE, APPROPRIATING \$5,225,445.85 FOR LONG-TERM PARKING IMPROVEMENTS WITH VARIOUS VENDORS.

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$5,225,445.85 is available from the Aviation Discretionary Fund for long-term parking improvements with the following vendors:
- Blythe Development Company, in the amount of \$4,903,370.85, for construction improvements to the Long-term and Daily parking lots;
 - LS3P Associates, LTD, in the amount of \$225,075, for the design services for the entrance and exit plazas for public parking at the Airport, and
 - Terracon Consultants, Inc., in the amount of \$97,000, for professional testing services for long-term parking improvements at the Airport.
- Section 2. That the sum of \$5,225,445.85 is hereby appropriated to the Aviation Community Investment Plan Fund:
2084 -529.93
- Section 3. That the existence of the project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the program and funds are to be carried forward to subsequent fiscal years until all funds are expended.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

City Attorney

Property Tax Refund Requests

1513QRW, LLC, .	\$	475.11
937 BROMLEY LLC, .		83.39
937 BROMLEY LLC, .		33.09
937 BROMLEY,LLC		36.60
AASSAR, OLE SAMI		156.61
ABRAMOWITZ, ROBERT		41.48
ADAMS, BRYAN		328.59
ADAMS, CHRISTOPHER M		6.84
ADZEMA, GREGG D		233.97
AERY, JAMES CARL		0.97
AHLUM, GREG CHARLES		75.07
AHLUM, GREG CHARLES		65.72
ALEXANDER, HEATH		713.64
ALEXANDER, HEATH		678.17
ALEXANDER, JOHN WILLIAM		542.29
ALEXANDER, JOHN WILLIAM		893.97
ALLEN, LYNWOOD F JR		0.97
ALLEN, PATRICIA ANN WRAPE		315.34
ALLEN, RANDALL W		13.18
ALLEN, WILLIAM B		94.70
ALLEN, WILLIAM B		90.42
ALMON, FAYE D		289.44
ALMON, ROBERT		303.12
ALVINO, JEFFREY S		293.85
ALVINO, JEFFREY S		280.58
AMORY, DAVID L		4.88
AMORY, DAVID L		4.66
ANDERS, ROBERT R JR		657.01
ANDERS, ROBERT R JR		615.24
ANDERSEN, GEORGE C		3.90
ANDERSON, JOHN C.		8.30
ANDERSON, JOHN J		588.69
ANDERSON, JOHN J		561.65
ANDERSON, VERNON T III		427.51
ANDERSON, VERNON T III		398.50
ANDRESEN, MARGUERITTE C		157.07
ANDRESEN, ROSS CLARK		12.12
ANDRESEN, ROSS CLARK		12.39
ANDREWS, HORACE		229.78
ANDREWS, MICHAEL K		238.86
ANDREWS, MICHAEL K		221.39
ANDREWS, MICHAEL K		226.35
APPLE, JAMES W JR		6.84
ARCHBALD, STANLEY C III		2,513.18
ARNDT, MICHAELA		53.20
ARNDT, MICHAELA		9.78
ARORA, SANJIV		4.98
ASHMORE, CYNTHIA		1.99
ATKINS, DEREK CHARLES		839.41
ATKINS, DEREK CHARLES		799.81

AUGEROT, WILLIAM J	267.00
AUGEROT, WILLIAM J	232.58
AUTREY, MICHAEL W	7.47
BACH, KENNETH F	19.03
BACH, KENNETH F	15.84
BACH, KENNETH F	16.20
BADAR, SYEDA MONA	35.42
BADAR, SYEDA MONA	36.22
BAKER, WILLIAM SCOTT	136.67
BAKER, WILLIAM SCOTT	115.13
BALDWIN, BENJAMIN E	624.08
BALDWIN, BENJAMIN E	589.61
BALOGH, EDWARD A JR	258.71
BALOGH, EDWARD A JR	239.10
BANGE III, RICHARD M	3.90
BANWELL, IAN	1,854.12
BARRY, LINDA CHRISTINE	84.92
BARRY, LINDA CHRISTINE	81.09
BARRY, LINDA CHRISTINE	82.91
BASHFORD, DAVID HILL	16.09
BATTAH, ANTOUNE E JR	622.24
BATTAH, ANTOUNE E JR	125.94
BATTLE, BRIAN	927.43
BATTLE, BRIAN	885.58
BATTLE, BRIAN	905.41
BAUGHAN, STUART B	6.52
BAUGHAN, STUART B	7.32
BAUKNIGHT, DOW N & KATHRYN J/T	130.82
BAUKNIGHT, DOW N Q/P/R/T	111.86
BEACHUM, CARL J	97.22
BEACHUM, CARL J	812.40
BEAN, JOHN P	237.23
BEAN, JOHN P	226.52
BEAR, J ADAM	48.48
BEARD, JOHN NICHOLS	1,318.42
BEASON, GARY T	155.72
BEASON, GARY T	147.29
BEECY, STEVEN J	10.25
BELL, KENNETH M	1.46
BELL, PAUL B JR	8.79
BELLAMY, ROBERT B	6.34
BELLAMY, ROGER DEWAYNE	3.90
BENFIELD, SUSAN D	29.28
BENFIELD, SUSAN D	26.11
BENNINGFIELD, THUSUONG H	524.82
BERKOVICH, LAWRENCE V	1,256.43
BERNHARDT, STEPHEN F	425.96
BIDENCOPE, JENNIFER K	95.61
BIDENCOPE, JENNIFER K	90.42
BIGGERS, OREN A	814.18
BIGGERS, OREN A	776.04
BIGGS, MARY R	262.61
BIGGS, MARY R	461.76
BIGGS, MARY R	247.97
BISANAR, ROBERT M	194.83

BIZZELL, NANCY E	136.18
BIZZELL, NANCY E	132.15
BLACK, CONNIE PEARL	98.59
BLACK, CONNIE PEARL	82.69
BLACK, CONNIE PEARL	82.45
BLALOCK, LARRY KELLER	0.49
BLANKENSHIP, MALCOLM B JR	1,352.31
BLETTENBERG, BRAD JOSEPH	219.66
BLETTENBERG, BRAD JOSEPH	209.74
BLISS, JEFFREY V	0.49
BLOUNT, PHILLIP C III	177.19
BODDIE, NEEDHAM JAMES II	327.53
BODDIE, NEEDHAM JAMES II	312.28
BOGAGE, WILLIAM	66.87
BOGAGE, WILLIAM	55.46
BOLES, JOHN C	5.86
BOND, JOHN D III	392.44
BOND, JOHN D III	369.36
BONO, ERIKA LEE	252.08
BONO, ERIKA LEE	455.84
BOOTHE, DOTHAN R	532.55
BOOTHE, DOTHAN R	298.11
BORRELLI, JOSEPH A JR	1,705.50
BORRELLI, JOSEPH A JR	1,613.62
BORTZ, SCOTT C	916.21
BORTZ, SCOTT C	846.42
BOWEN, JAMES D	169.38
BOWEN, JAMES D	160.34
BOWLES, EUGENE G III	337.78
BOWLES, EUGENE G III	322.53
BOWLES, LAURA MCKINNON	334.85
BOWLES, LAURA MCKINNON	305.29
BOWLES, LAURA MCKINNON	17.15
BOYD, DUSTIN	341.69
BOYD, DUSTIN	326.18
BOYD, DUSTIN	333.57
BOYD, ROBERT C	71.26
BOYD, ROBERT C	64.31
BRACKETT, WHITNEY	409.53
BRACKETT, WHITNEY	390.59
BRADLEY, DOUGLAS K	2.44
BRADY, PATRICK D	267.07
BRAND, MARY ELIZABETH DALTON	2,355.19
BRAND, ROBERT A IV	2,090.42
BRAND, SANDRA S	302.64
BRAND, WALTER A III	288.98
BRAND, WALTER A III	295.46
BRANDON, STANTON RENARD	0.98
BRANSTROM, WILLIAM J III	415.29
BRENNAN, TIMOTHY J	233.97
BRIDGEMAN, DOROTHY J	4.40
BRIDGEMAN, WALTER V	365.11
BRIDGEMAN, WALTER V	348.63
BRIDGES, NINA	5.37
BRIEN, COURTNEY L	0.97

BROADRICK, GEORGE H	765.32
BROCK, DAVID L	1.46
BRODERICK, KATHLEEN E	457.85
BRODERICK, KATHLEEN E	434.39
BRODIE, M SCOTT	453.95
BRODIE, M SCOTT	428.81
BROOKS, THURMAN S	1,271.07
BROWDER, KENNETH G SR	25.38
BROWDER, SCOTT MORRIS	0.48
BROWN, BARBARA H	31.22
BROWN, BARBARA H	31.93
BROWN, BARBARA H	33.68
BROWN, COLLIN W	61.06
BROWN, DON JAMES	656.04
BROWN, DON JAMES	62.46
BROWN, EDWARD J III	54.19
BROWN, EDWARD J III	35.42
BROWN, EDWARD MORRISON	335.22
BROWN, EDWARD MORRISON	297.83
BROWN, JEFFERSON W	151.94
BROWN, JENNIFER R	484.28
BROWN, ROBERT LOUIS	278.28
BROWN, THOMAS WALKER	4.88
BROWN, THOMAS WALKER	3.73
BROWN, WILLIAM F (TRUST)	4.39
BROWNE, CLARKE	397.58
BROWNE, JOHN GILBERT	595.51
BROWNE, JOHN GILBERT	565.37
BRUGH, WILLIAM PATTON JR	142.53
BRUGH, WILLIAM PATTON JR	136.56
BRUNNEMER, ELIZABETH S R/I/V/T	220.14
BRUNNEMER, ELIZABETH S R/I/V/T	209.74
BRYAN, FRANCIS L IV	241.14
BRYAN, FRANCIS L IV	230.25
BRYANT, FRANK L	10.24
BRYANT, PATRICK S	68.82
BRYANT, PATRICK S	63.85
BUCCI, SHERYL V	365.61
BUCCI, SHERYL V	341.65
BUCHANAN, J DOUGLAS	484.21
BUCHANAN, J DOUGLAS	460.96
BUCHY, PHILIP IV	6.34
BUIE, RODERICK JACKSON	286.08
BUIE, RODERICK JACKSON	267.08
BUIE, RODERICK JACKSON	273.05
BULLS, TRACY W	1.49
BURCH, LARRY EUGENE	280.67
BURCH, LARRY EUGENE	263.27
BURCH, LARRY EUGENE	269.25
BURGER, DOUGLAS J	226.97
BURGER, DOUGLAS J	216.73
BURGER, DOUGLAS J	221.59
BURNS III, BYRON B	244.54
BURNS, BYRON B III	226.99
BURNS, CHRISTOPHER P	298.73

BURNS, CHRISTOPHER P	303.43
BURRIS, ALEX	378.47
BUTLER, ASHLEY ELIZABETH	107.87
BYRUM, JOE EDGAR	167.34
BYRUM, JOE EDGAR	151.02
CAHALAN, EUGENE	119.10
CAHALAN, EUGENE	106.27
CAHILL, KEVIN S	733.16
CAHILL, KEVIN S	175.36
CALDWELL, MARGARET	192.32
CALDWELL, MARGARET	183.64
CALDWELL, WILLIAM M JR	54.67
CALDWELL, WILLIAM M JR	50.33
CALHOUN, JOHN N II	319.28
CAMERON, KENNETH R JR	371.45
CAMERON, KENNETH R JR	350.03
CAMPBELL, DANIEL M	228.24
CAMPBELL, DANIEL M	198.08
CAMPBELL, JOHN R	38.56
CAMPBELL, JOHN R	32.16
CAMPBELL, MALCOLM	241.63
CAMPBELL, MALCOLM	7.15
CAMPBELL, MALCOLM	144.96
CAMPBELL, RICHARD L JR	20.05
CANTEY, WENDY	262.41
CARAWAY, TODD A	23.77
CAREY, BROOKS	145.89
CAREY, BROOKS	161.08
CARLSON, BIRCH L	482.26
CARLSON, BIRCH L	453.97
CARLSON, CYNTHIA M	734.14
CARLSON, CYNTHIA M	262.88
CARLTON, THOMAS K III	105.92
CARLTON, THOMAS K III	97.41
CARMON, BERNICE WALLACE	1.95
CARMON, BERNICE WALLACE	1.87
CARMON, BERNICE WALLACE	1.91
CAROLINA PREMIER BANK	26.57
CARPENTER, JAMES D	1,031.46
CARR, CLARENCE L	487.82
CARR, DANIEL F	0.48
CARR, DANIEL F	24.24
CARR, PAUL F JR	35.63
CARR, PAUL F JR	29.83
CARR, SEAN C	79.69
CARSON, CHARLES M	564.76
CARSON, CHARLES M	539.27
CARTER, ANNA G	398.52
CARTER, ANNA G	23.30
CATES, JAN CLEVINGER	145.43
CATHCART, STRAWN	172.79
CATHCART, STRAWN	167.17
CAVALARIS, JAMES T	634.56
CAVALARIS, JAMES T	601.88
CAVE TO CASTLE HOMES LLC	58.61

CHANDLER, JO T	2,277.09
CHANDLER, JO T	2,259.72
CHANDLER, JO T	2,166.40
CHANDLER, ROBERT M	103.94
CHANDLER, WILLIAM W	17.71
CHANDLER, WILLIAM W	18.11
CHAPMAN, EDWARD A	48.95
CHASE	241.85
CHASE, KENDRA S.	159.40
CHATIGNY, BRADFORD E	369.51
CHATIGNY, BRADFORD E	348.17
CHENOWETH, NANCY W	26.80
CHENOWETH, NANCY W	21.44
CHEROKEE ASSOCIATES LP	124.92
CHOINIÈRE, DAVID A	71.76
CHOINIÈRE, DAVID A	68.52
CHRISTIANSON, MATTHEW T	152.58
CHURCH, NANCY H	79.56
CHURCH, NANCY H	367.56
CHURCH, NANCY H	51.27
CHURCH, NANCY H	350.97
CLARK, JOHN B JR	94.62
CLARKE, THOMAS HAL JR	143.99
CLARKE, THOMAS HAL JR	133.30
CLARKE, THOMAS HAL JR	136.28
CLARKSON, JOHN G	1,208.60
CLASSIC, JOHN F	0.49
CLAWSON, DAISY D	3.99
CLEMENTE, JONATHAN D	13.67
CLEMENTE, JONATHAN D	3.73
CLEMENTI, CYNTHIA R	29.78
CLEMENTI, CYNTHIA R	20.04
CLEMENTI, WILLIAM H	953.79
CLEMENTI, WILLIAM H	910.75
CLEMENTI, WILLIAM H	38.57
CLEMENTI, WILLIAM H	36.83
CLEMENTS, JOHN C	1,505.37
CLIFTON, MICHAEL S	23.77
CLOANINGER, NINA C	0.98
COBLE, JASON G	31.72
COCKERHAM, BOBBY LEE JR	170.06
COFFIN, SYDNEY M	19.03
COFFIN, SYDNEY M	18.17
COHEN, DAVID	74.19
COLE, GLENN JR	291.90
COLE, GLENN JR	278.73
COLE, JUSTIN WRIGHT	241.62
COLE, JUSTIN WRIGHT	276.86
COLLIER, DENNETTA	0.49
COLLINS, KEVIN	729.78
COLLINS, KEVIN	297.84
COLLINS, KEVIN	653.47
COLOMB, HEATHER	148.88
COLOMB, HEATHER	139.83
COLSON, BRENDA L	393.92

COLSON, BRENDA L	369.15
COMBS, ANTHONY R	816.14
COMBS, ANTHONY R	747.62
COMPTON, LENNIE J III	238.21
COMPTON, LENNIE J III	219.53
COMPTON, LENNIE J III	224.45
CONDER, BETTY LOU C	3.90
CONE, CEASAR	719.50
CONE, CEASAR	685.63
CONE, KRISTEN	894.90
CONE, KRISTEN C	937.20
CONNER, TYLER GREY	99.28
CONNOR, WILTON M	756.83
COOK, CAMERON C	63.46
COOK, CAMERON C	59.65
COOK, REX C	35.43
COOK, REX C	36.22
COOK, REX C	38.08
COOKLISH, SCOTT	15.62
COOKLISH, SCOTT	13.04
COOKLISH, SCOTT	13.34
COON, GEORGIE C	1,298.41
COON, GEORGIE C	1,239.33
COOPER, HARDY G	366.88
COOPER, HARDY G	347.99
COOPER, WILLIAM R	1,074.85
COOPER, WILLIAM R	991.85
COOPER-LAMM, CAROLINE	344.13
COOPER-LAMM, CAROLINE	328.13
COPE, CHRISTOPHER	200.13
COPE, CHRISTOPHER	185.38
COPE, CHRISTOPHER	181.32
COPELAND, EUGENE H JR	772.70
CORBUS, BELINDA R.	3.42
CORIC, DOMAGOJ	850.16
CORIC, DOMAGOJ	869.20
CORNWELL, IREATTE LEE	51.75
CORNWELL, IREATTE LEE	49.41
CORNWELL, IREATTE LEE	50.51
CORY, GORDON LEE JR	141.56
CORY, GORDON LEE JR	97.42
COTTINGHAM, DANIEL K	27.97
COTTINGHAM, DANIEL K	28.59
COTTINGHAM, T THOMAS III	1,883.67
COTTINGHAM, T THOMAS III	124.85
COTTINGHAM, T THOMAS III	286.18
COTTON, JAMES D	7.33
COUNCIL, BEN	236.75
COVENEY, KIM M	9.27
COVINGTON, WILLIAM THOMAS III	653.46
COWDEN, WILLIAM S JR	14.45
COWLES, MICHELLE MARIE	219.66
COWLES, MICHELLE MARIE	209.74
COX, STEPHEN E	462.25
COX, STEPHEN E	441.39

COX, STEVEN MOORE	255.78
COX, STEVEN MOORE	231.18
CRAIG, JANE S	177.10
CRAIG, JANE S	164.66
CRAIGHILL, JAMES B & WIFE	1,203.22
CRAIGHILL, JAMES B & WIFE	1,130.27
CRAMER, ROBERT W	695.26
CRAMER, ROBERT W	680.03
CRAWFORD, JANICE	81.52
CRAWFORD, JANICE	69.91
CREECH, CHARLES M JR	20.72
CREOLA HOLDINGS LLC	6.34
CREWS, MARY MARTIN	288.98
CREWS, MARY MARTIN	269.41
CRIGLER, JOHN	1,858.15
CRITTENDON, WILLIAM B JR	199.64
CRITTENDON, WILLIAM B JR	188.76
CROCKETT, BELINDA ARNETTA	51.26
CROCKETT, BELINDA ARNETTA	48.95
CROCKETT, BELINDA ARNETTA	50.03
CROSLAND, JOHN JR	320.68
CROSLAND, JUDITH ELZA	348.52
CROSTHWAITE, JAMES C	0.49
CRUTCHER, BRYAN P	134.24
CRUTCHER, BRYAN P	103.94
CULBERTSON, JOHN J	360.76
CULPEPPER CULPEPPER FAMILY LIMITED	3.91
CUMMINGS, KAREN L	489.09
CUMMINGS, KAREN L	425.07
CUMMINGS, STEPHEN E	64.78
CUNNINGHAM, ROBERT L	61.38
CUNNINGHAM, ROBERT L	61.48
CURRY, TIMOTHY J	108.36
CURRY, TIMOTHY J	83.90
CUTTER, BRYANT W	351.94
CUTTER, BRYANT W	336.06
CUTTER, BRYANT W	4.40
DABBS, DAVID W	3.42
DABBS, DAVID W	1.87
DARNELL, STUART W	877.65
DAVIS, BURTON S III	66.87
DAVIS, BURTON S III	56.86
DAVIS, LINDSAY REEVES III	0.97
DAVIS, PAUL W III	466.55
DAVIS, R P STEPHEN	0.49
DAVIS, THOMAS W	81.57
DAWKINS, H THOMAS	12.69
DEBNAM, ROGER H	0.49
DECOUDRES, R HUNTER	6.84
DELAPORTILLA, DANIEL	3.42
DENMARK, JOSEPH B III	142.15
DEPAULA, WILLIAN	0.48
DERREBERRY, CHRISTI	1.95
DERREBERRY, CHRISTI LYNN	2.44
DICKSON, CHRISTOPHER	279.66

DIDIER, JOSEPH D	873.93
DIETERLE, SEAN W	364.48
DILLARD, JOHN M	199.49
DIXON, JUDY C	0.97
DONEGAL LLC .	350.97
DORDAL, PETER	48.01
DORSETT CONSTRUCTION COMPANY	95.96
DORTCH, ROBERT VINCENT	361.94
DORTCH, ROBERT VINCENT	333.72
DOSS, RACHEL L	114.22
DOSS, RACHEL L	107.20
DOSS, RACHEL L	109.60
DOWD, MELISSA ANN	353.88
DOWD, MELISSA ANN	345.02
DOWD, W FRANK IV	95.67
DOWD, W FRANK IV	64.33
DOWNEY, WILLIAM E	380.74
DOWNEY, WILLIAM E	350.97
DRAKE, SCOTT J	934.51
DRAKEFORD, ROBERT T	101.04
DRAKEFORD, ROBERT T	96.01
DRENDEL, MICHAEL C	95.67
DRENDEL, MICHAEL C	89.95
DREW, DOUGLAS J	629.70
DUDLEY, LUTHER H II	1,238.86
DUFRESNE, DAVID A	5.85
DULANEY, JOSEPH D	17.71
DUNAWAY, STEPHANIE	293.37
DUNN, FRANK H	546.21
DUVALL, HOWARD M III	99.05
DWELLE, JOHN MYERS	700.07
EADES, DAVID L	175.23
EADES, DAVID L	140.29
EARGLE, KENT R	4.40
EARGLE, KENT R	2.94
EARLY, JUBAL A SR	735.60
EARLY, JUBAL A SR	645.08
EARNHARDT, ELIZABETH	679.86
EARNHARDT, ELIZABETH	649.74
EASTOVER LLC	55.65
EASTOVER LLC	53.14
EDGAR, DAVID A	165.96
EDMISTON, GEORGE H JR	256.75
EDMISTON, GEORGE H JR	242.83
EDWARDS FAMILY HOUSE LLC, .	3.97
EDWARDS, STEPHEN E	43.46
EDWARDS, STEPHEN E	104.46
EDWARDS, STEPHEN E	99.75
ELLALASINGHAM, CHRISTOPHER S	79.08
ELLALASINGHAM, CHRISTOPHER S	75.04
ELLALASINGHAM, JULIE A	448.10
ELLALASINGHAM, JULIE A	418.56
ENGEL, ROBERT A	987.18
EUBANK, FREDERICK W II	434.86
EURY, WILNA L	1.46

EVANS, DONALD O	181.10
EVANS, DONALD O	170.13
EWING, THOMAS CRIMMINS	214.65
EWING, THOMAS CRIMMINS	214.43
FAIRCLOTH, VERNON LEE JR	54.17
FAIRCLOTH, VERNON LEE JR	50.81
FAISON, THAD HARRISON	796.09
FAMILY CHRISTIAN LLC	479.20
FARIS, DOUGLAS M	659.46
FARIS, DOUGLAS M	613.85
FARMER, CHARLES D	1,707.45
FENTON, SUSAN W	1,296.70
FERGUSON, E DEAN	136.61
FERGUSON, E DEAN	130.51
FERGUSON, ROBERT M	138.63
FERGUSON, ROBERT M	132.37
FERNANDEZ, JOSEPH A	249.37
FIELD, JAMES ELLIOTT	0.51
FINICAL, STEPHEN	503.85
FISHER, ANDREW	53.21
FISHER, ANDREW	48.95
FLEMING, EDWINA JANE WILLIS	2,402.86
FLEMING, LUTHER	109.34
FLEMING, LUTHER	103.48
FLEMING, LUTHER	105.79
FLIPPIN, WILLIAM M JR	152.29
FLIPPIN, WILLIAM M JR	145.42
FLYNN, FLETCHER SMITH II	437.66
FORREST, COLETTE	2.93
FORTSON, JOHN MYLES	75.97
FOUNDATION HEALTH SYSTEMS CORP	47.76
FOUSE, CLARENCE D III	8.30
FOUST, LINWOOD O	1.95
FRANK, THEODORE A	898.63
FRAZIER, DORIS E	0.48
FREDERICK, SHAWNCEY M	14.64
FREEMAN, KATHERINE	1.95
FRIDELL, HELEN J	218.18
FRIDELL, HELEN J	195.76
FRYE, LISA S U/A	7.32
FULLER, HUGH	1,020.74
FUNDERHOCK LLC, .	9.28
FUNDERHOCK LLC, .	7.92
FUNDERHOCK LLC, .	8.10
FURST, LOWRY B JR	6.34
GABRIEL, BOBBY ALEXANDER	126.72
GABRIEL, BOBBY ALEXANDER	112.46
GABRIEL, BOBBY ALEXANDER	110.00
GAINES, WILLIAM G	12.19
GAJEWSKI, STEPHANIE F	13.82
GALA, PAUL L	229.11
GALA, PAUL L	218.14
GALLAGHER, FREDRIC M III	16.32
GALLAGHER, FREDRIC M III	11.19
GALLEHER, GEORGE ALEXANDER	127.89

GALLEHER, GEORGE ALEXANDER	121.65
GALLEHER, GEORGE ALEXANDER	124.37
GAMBRELL, SALLY BELK	707.06
GAMMON, ROBERT CHRISTOPHER	274.07
GANNAWAY, JANN	42.96
GARDNER, LLISA O	1,065.33
GARDNER, LLISA O	999.78
GARDNER, LLISA O	1,022.16
GARRETT, STEVEN D	717.55
GARRETT, STEVEN D	685.16
GARTH, JOHN F	733.65
GASPARI, MICHAEL M	711.73
GASTON, ISABELLA	3.90
GATES, ANGELA MICHELLE	2.93
GATEWOOD, THOMAS	1,062.69
GATTIS, MERRILL L	1.46
GEARY, ANNE M	425.30
GEARY, ANNE M	396.65
GEER, C MADISON III	130.81
GEER, C MADISON III	118.85
GEER, C MADISON III	121.52
GEER, JOHN B	184.07
GEER, JOHN B	34.79
GIANNUZZI, JOHN L	755.59
GIBSON, F BRIAN	54.67
GIBSON, F BRIAN	52.20
GILBERT, JANE WANLESS	203.28
GILBERT, JANE WANLESS	184.10
GILBERT, JANE WANLESS	188.23
GILBERT, RICHARD L	820.05
GILBERT, RICHARD L	764.86
GILLESPIE, AARON NELSON	511.77
GILLESPIE, CHARLES H	10.73
GILLESPIE, CHARLES H	9.32
GILLESPIE, CHARLES H	9.54
GIRARD, CHARLES JOHN II	0.49
GIVENS, PAUL M	84.36
GOLDMAN, HENRY I REVOCABLE TRUST	664.34
GOLDMAN, HENRY I REVOCABLE TRUST	589.61
GOLDSTEIN, ERIC J	48.33
GOLDSTEIN, ERIC J	46.15
GOLDSTEIN, ERIC J	47.18
GOLDSTEIN, ERIC JC	0.49
GOODE, ELIZABETH WHITENER	148.88
GOODE, WINSTON GLASGOW	316.31
GOODE, WINSTON GLASGOW	302.03
GOODMAN, MICHAEL	372.14
GOODMAN, MICHAEL	345.37
GOODWIN, DANIEL B	369.50
GOODWIN, DANIEL B	318.34
GOODWYN, WILLIAM F	110.23
GOODWYN, WILLIAM F	282.45
GOODWYN, WILLIAM F	288.78
GORDON, C PAISLEY	746.83
GORDON, C PAISLEY	713.12

GOTTEHRER, KEVIN B	30.02
GRAHAM, JOHN D JR	115.69
GRAHAM, JOHN D JR	110.47
GRAHAM, JOHN D JR	112.94
GRAHAM, JOSEPH	0.49
GRANT, JOHN W	108.37
GRANT, JOHN W	93.69
GRASTY, THOMAS P	489.27
GRAY, ANDREA LEIGH	34.17
GRAY, ANDREA LEIGH	32.16
GRAY, ANDREA LEIGH	32.88
GRAY, ROBERT C	386.86
GREEN, MICHAEL G	23.43
GREEN, MICHAEL G	15.85
GRIBBLE, THOMAS J III	484.71
GRIBBLE, THOMAS J III	455.37
GRIER, BRANDON	1,088.02
GRIER, JOSEPH W III	619.90
GRIFFIN, KATHRYN B	68.34
GRIFFIN, KATHRYN B	54.53
GRIFFIN, ROBERT G	177.12
GRIFFIN, SHIRLEY L	74.57
GRIFFIN, WILLIAM L	311.34
GRIFFITH, JAMES R JR	267.50
GRISSOM, AMY	70.84
GUETTEL, ALEXANDER	78.77
GUIDROZ, BRYAN F JR	172.80
GUIDROZ, BRYAN F JR	165.00
GUIDROZ, BRYAN F JR	168.69
GUPTA, PANKAJ	1,403.87
HAFEZI, JON K	447.61
HAFEZI, JON K	74.57
HAGGSTROM, MAUREEN R	49.30
HAGGSTROM, MAUREEN R	43.35
HAHN, DAVID J	431.01
HAHN, DAVID J	410.16
HAIR, ELIZABETH G	284.32
HALL, DAVID H	237.71
HALL, JOSEPH KIRKLAND III	1,551.62
HALLETT, ROBERT L	194.76
HALLETT, ROBERT L	185.97
HALLMAN, WESLEY A	1,412.73
HALMRAST, MARK D	76.97
HALMRAST, MARK D	74.91
HAMBY, JOE A	2.94
HAMILTON, HENRY H	0.49
HAMRICK, L WATTS III	17.71
HANCE, JAMES H JR	1,225.68
HANCE, JAMES H JR	1,090.19
HANKINS, JAMES RONALD	271.79
HANKINS, JAMES RONALD	250.76
HANNA, GEORGE V III	105.43
HANNA, GEORGE V III	102.66
HARDISON, EDWARD H	151.32
HARDISON, EDWARD H	144.49

HARKNESS, KATHERINE A	21.96
HARMON, JOHN P JR	1,569.34
HARMON, JOHN P JR	324.04
HARRELSON, HENRY C	0.98
HARRIS, EDWIN R &W	88.83
HARRIS, EDWIN R &W	84.82
HARRIS, WILLIAM N	3.73
HARRISON, TODD G	289.46
HARRISON, TODD G	255.88
HART, JOHN WEBB	436.88
HART, JOHN WEBB	406.90
HART, WILHELMINA	62.98
HART, WILHELMINA	57.33
HARTSELL, LLOYD E JR	101.83
HARTSELL, LLOYD E JR	95.54
HAUPTFUHRER, W BARNES	945.98
HAUPTFUHRER, W BARNES	890.47
HAUPTFUHRER, W BARNES	910.43
HAVEN INVESTMENT CO LLC	166.19
HAVEN INVESTMENT CO LLC	157.52
HAWES, G AUBREY III	266.99
HAWES, G AUBREY III	254.94
HAWK, JAMES PATRICK	196.22
HAWK, JAMES PATRICK	302.96
HAWTHORNE, CHARLOTTE M	728.99
HAWTHORNE, CHARLOTTE M	680.03
HEATH, W A JR	310.44
HEATH, W A JR	250.29
HECHENBLEIKNER, BETTY RANKIN	41.00
HECHENBLEIKNER, BETTY RANKIN	39.15
HEFFNER, ALAN C	110.31
HEFFNER, ALAN C	89.95
HENDERSON, JANE PARDEE	219.66
HENDERSON, JANE PARDEE	209.74
HERBERT, CHESLEY CARLISLE	224.06
HERBERT, CHESLEY CARLISLE	213.94
HERRIN, ROBERT A	237.23
HERRIN, ROBERT A	219.99
HIGHFILL, JEFFREY S	46.83
HIGHFILL, JEFFREY S	46.35
HIGHFILL, JEFFREY S	45.27
HIGLEY, JANET JORDAN	222.77
HIGLEY, JANET JORDAN	209.74
HILL, BENJAMIN F JR	332.32
HILL, LUCY V	181.58
HILL, LUCY V	167.79
HILL, ROSEMARY A	196.11
HILL, ROSEMARY A	186.91
HINES, JOHN GALVIN JR	210.68
HINSHAW, MICHAEL W JR	1.40
HOBBS, GRAHAM K III	102.14
HOBBS, GRAHAM K III	95.09
HOBBS, GRAHAM K III	97.21
HODGE, CHARLES R	1.95
HODGES, JOHN MICHAEL	324.40

HOFFMAN, JOHN	1.46
HOLDING, GRAHAM D JR	174.74
HOLDING, GRAHAM D JR	163.59
HOLLANDSWORTH, TIMOTHY E	540.10
HOLLANDSWORTH, TIMOTHY E	513.16
HOLLINGSWORTH, W CLAUDE	145.45
HOLLINGSWORTH, W CLAUDE	131.90
HOMESLEY, HOWARD D	213.79
HOMESLEY, HOWARD D	201.35
HOMESLEY, HOWARD DAVID JR	711.69
HONEYCUTT, E WAYNE	6.84
HOOPS, THOMAS K	704.27
HOOVER, REBECCA L	55.47
HORACEK, H JOSEPH JR	5.85
HORNE, ERNEST DAVID	4.03
HORNER, ADAM L	7.33
HOSMER, JOHN R JR	1,208.59
HOSMER, JOHN R JR	1,154.05
HOUSER, DOROTHY DEAN	83.12
HOUSER, DOROTHY DEAN	75.86
HOUSER, DOROTHY DEAN	76.24
HOWARD, ABBOT H IRREVOCABLE TRUST	22.45
HOWARD, ABBOT H IRREVOCABLE TRUST	20.97
HOWARD, SIMON W	135.17
HOWE, HAROLD R JR	685.63
HOWELL, BARBARA	1.47
HOWELL, CLYDE C	235.69
HOWELL, CLYDE C	222.38
HOWELL, SHANNON PECHE TUCKER	77.67
HOWEY, JOE JR	1.95
HOY, N DOUGLAS JR	959.21
HUDSON, JOHN K JR	359.62
HUDSON, ROBIN L	65.41
HUDSON, SETH L	0.97
HUGGINS, GUY H	391.96
HUGGINS, GUY H	368.21
HUGHES, PAMELA	253.09
HUITT, ADAM	293.17
HULSE, WILLIAM F	208.91
HULSE, WILLIAM F	199.02
HULSE, WILLIAM F	203.48
HUMMER, CHRISTOPHER R	47.35
HUMMER, CHRISTOPHER R	43.35
HUNT, FRED S	1,002.13
HUNT, FRED S	956.90
HUNT, JAMES C	195.17
HUNT, JAMES C	178.51
HUNT, JANET B	42.12
HUNT, JANET B	11.19
HUNTER, EVELYN JOYCE	90.80
HUNTER, EVELYN JOYCE	84.37
HUNTER, JAMES BOYCE JR	915.87
HUNTER, JAMES BOYCE JR	936.39
HUNTER, THOMAS H III	32.21
HUNTER, THOMAS H III	25.16

HUTCHINSON WILLIAM	181.10
HUTCHINSON WILLIAM	129.58
HYDRICK, BRIAN M	391.96
HYDRICK, BRIAN M	362.16
HYLAND, WESLEY C	6.84
INGLE, JOHN R	108.37
INGLE, JOHN R	103.48
IRBY, PIERCE BUTLER III	18.17
IRVIN, JEFFREY L.	198.55
IRVIN, JEFFREY L.	146.36
IRWIN, JOHN R IV	22.94
IZARD, CHARLES OWEN	1,481.45
IZARD, JOHN DAVID	1,258.39
IZARD, JOHN DAVID	432.21
IZARD, JOHN DAVID	1,201.59
IZARD, KATHERINE GREEN	689.07
IZARD, KATHERINE GREEN	1,520.86
JACKSON, CRYSTAL	5.37
JACKSON, STEPHANIE	2.93
JACOBSON, JAMES M JR	1,705.43
JACOBSON, JAMES M JR	1,743.63
JAMES, DONALD R	222.46
JAMES, DONALD R	209.74
JAMES, R MICHAEL	922.07
JAMES, R MICHAEL	838.04
JARVIS-BROOKS, ADAM	41.98
JARVIS-BROOKS, ADAM	40.08
JBH INFILL INVESTMENTS LLC	27.82
JEFFRIES, JOHN T	0.49
JEMCO INVESTMENTS LLC	340.25
JOHNSON, ANN	422.23
JOHNSON, ANN	403.18
JOHNSON, BETTY JEAN	606.51
JOHNSON, BETTY JEAN	564.73
JOHNSON, CHARLES	237.72
JOHNSON, CHARLES	48.13
JOHNSON, CHARLES	226.52
JOHNSON, KEITH ALAN	10.71
JOHNSON, MICHEAL	94.70
JOHNSON, MICHEAL R	87.16
JOHNSON, PAMELA D	0.51
JOHNSON, PAMELA D	2.02
JOHNSON, ROBERT B	183.53
JOHNSON, ROBERT B	167.32
JOHNSON, THAD C	172.24
JOHNSON, WILLIAM H	62.48
JOHNSON, WILLIAM H	58.27
JOHNSON, WILLIAM H	59.57
JOHNSTON, CARLOYN COON	5.36
JOHNSTON, CARLOYN COON	5.12
JOHNSTON, ROBERT PERRY	187.44
JOHNSTON, ROBERT PERRY	178.51
JOLLY, RAYMOND A JR	263.09
JOLLY, RAYMOND A JR	0.48
JOLLY, RAYMOND A JR	251.22

JONES, D STEPHEN JR	300.44
JONES, RONNIE SHERIDAN	160.55
JONES, SHELBY	5.37
JONES-BOYAR, DONNA	84.44
JONES-BOYAR, DONNA	80.63
JONES-BOYAR, DONNA	82.44
JORDAN-RUCKART, MARY	87.86
JORDAN-RUCKART, MARY	76.91
JORDAN-RUCKART, MARY	78.63
JOSEPHS, VICTOR J	595.20
JOYCE, LELAND JR	99.58
JOYCE, LELAND JR	88.56
JOYNER, RICHARD M	213.79
JOYNER, RICHARD M	203.68
JUDSON, DIANE E	853.23
JUDSON, DIANE E	814.72
JULIA CREW MCGEE TRUST U/W, .	82.49
JULIA CREW MCGEE TRUST U/W, .	78.77
KAHN, BRIAN A	2.45
KEENER, JOHN H	45.68
KEIGER, CHARLIE FRANK	421.52
KEIGER, CHARLIE FRANK	394.07
KELLEY, JO ELLA MULLINS	0.97
KELLOGG, KRISTIAN K	2.44
KELLY, CHRISTOPHER	2.45
KELLY, KEVIN M	3.91
KELLY, SUSAN	1.46
KELLY, W DAVID	593.34
KEMP, FRANCIS B	944.58
KEMP, FRANCIS B	887.26
KENNY, JOSEPH F	749.40
KERCHER, KENT W	13.98
KERR, PAULETTE	181.87
KERR, PAULETTE	167.77
KESSLER, RAYMOND A III	207.94
KESSLER, RAYMOND A III	193.89
KETNER, JOHN C	10.25
KEY LLC	30.26
KEY LLC	27.03
KIKER, FRANK W JR	0.46
KIM, SON T	398.52
KING, BRIAN	442.72
KING, BRIAN T	420.88
KING, DEBORAH A	1.95
KING, RICHARD H	2.44
KIRK, STACY MARIE	0.48
KISER, JAMES W	262.12
KISER, SHANLEY ANNE	75.92
KISER, SHANLEY ANNE	69.91
KITTREDGE, ZAY J	62.45
KLINGMAN, RICHARD LYNN	86.69
KLIPP, TOM	170.84
KLIPP, TOM	142.16
KLIPP, TOM	145.35
KNIGHT, SALLY GAMBRELL	740.48

KNIGHT, W RONALD	474.46
KNIGHT, W RONALD	453.05
KNOWLES, MICHAEL SCOTT	5.36
KOURY, JOHN N	0.49
KROPP, STEVEN HOWARD	88.68
KROPP, STEVEN HOWARD	78.58
KUNTZE, HORST O	215.27
KUNTZE, HORST O	204.61
KUNTZE, HORST O	209.20
LAFAR DANIEL	1,534.98
LAFAR DANIEL	1,363.79
LAFAR DANIEL	1,394.34
LAMBETH, CHARLES C	309.17
LANDGRAF, SHIRLEY E	1.47
LANG, TONY	5.85
LAPPING, SHERWOOD F	0.48
LARNER, ANGELA M	12.20
LARNER, ANGELA M	8.38
LASETER, CARLA D	26.36
LASETER, CARLA D	25.17
LATTA, CHRISTOPHER T	244.22
LAUGHLIN, BARBARA L R/D T	53.13
LAY, WOOD W	130.98
LEARY, JOSEPH C III	127.40
LEARY, JOSEPH C III	111.86
LEE, JUNG JA	252.36
LEE, JUNG JA	235.84
LEE, JUNG JA	461.27
LEE, JUNG JA	439.99
LEE, WILLIAM SLATE	273.35
LEE, WILLIAM SLATE	246.09
LENEAVE, MARSHALL GREGORY	62.96
LENEAVE, MARSHALL GREGORY	59.19
LENEAVE, MARSHALL GREGORY	770.74
LENEAVE, MARSHALL GREGORY	735.96
LENOX, LEAH	105.25
LENOX, LEAH	99.07
LEO, RICHARD	51.27
LEVINE, JOSHUA B	229.22
LEVINE, JOSHUA B	105.33
LEVINSON, HAL A	16.60
LINDBERG, WILLARD K	85.36
LINDBERG, WILLARD K	35.42
LINDBERG, WILLARD K	36.22
LINDSEY, ROSA NELL	95.68
LINDSEY, ROSA NELL	90.89
LINKER, JEFFREY REID	1,668.41
LINN, JOHN W	245.03
LINN, JOHN W	231.65
LINSZ, MARK D	215.80
LINSZ, MARK D	67.19
LINTZ, DAVID F	3.08
LIPFORD, EDWARD H III	206.01
LISTON, BAILEY FRANK	4.39
LITTLEJOHN, C MERRILL	827.85

LITTLEJOHN, C MERRILL	776.97
LITTON, JEREMY FRED	196.71
LITTON, JEREMY FRED	182.25
LLEWELLYNPLACE, LLC	1,005.53
LOCKE, STEPHEN G	336.91
LOCKE, STEPHEN G	785.83
LOGES, ERIC G	225.12
LONG, ROBERT W	1,773.35
LONG, ROBERT W	1,657.88
LOPEZ, ANDREW F	139.83
LOSELLE, ERIC C	45.00
LOSELLE, ERIC C	45.00
LOSELLE, ERIC C	55.36
LOSELLE, ERIC C	47.00
LOSELLE, ERIC C	7.78
LOSELLE, ERIC C	2.33
LOVETT, ROBERT F III	15.14
LOVETT, ROBERT F III	8.39
LOW, TIMOTHY J	106.27
LOW, TIMOTHY J	411.49
LOW, TIMOTHY J	439.06
LOWE, JOHN HARGROVE	265.20
LOWERY, JAMES JAY	85.30
LOWERY, ROBERT JEFFERSON JR	2.53
LOWRANCE, FRED T	57.60
LOWRANCE, FRED T	49.87
LOWRY, JOHN M	269.86
LUCAS, CHARLES C III	482.40
LUCAS, GREGG S	0.98
LUPO, DICKSON MCCARTHY	188.39
LYLE, ROBINSON JR	884.98
LYLE, ROBINSON JR	845.11
MACBAIN, BEVERLEY	34.17
MACBAIN, BEVERLY L	26.10
MAGER, ERIC	1.46
MAGNESS, ERNEST R JR	197.20
MAGNESS, ERNIE R III	184.57
MAHONEY, JOHN C IV	117.93
MAHONEY, MARK B	794.23
MAHONEY, PHILIP R	240.03
MAIDEN, STEPHEN EWING	285.26
MALAK, DARRYL E	17.55
MALAK, DARRYL E	11.66
MALIK, MOHAMMAD RASHEED	39.05
MALIK, MOHAMMAD RASHEED	32.40
MALONEY, JOHN J	164.53
MALPHURS, RALPH VICTOR	46.61
MALPHURS, RALPH VICTOR	47.65
MANCINI, WESLEY A	181.31
MANCINI, WESLEY A	185.37
MANGAN, STEPHEN C	152.02
MANNING, SCOTT	237.32
MANSSON, ROBERT W	276.39
MANZANO, KRISTIN PERNOLL	65.25
MARCUSLUND, STEEN A	517.77

MARCUSLUND, STEEN A	542.40
MARGERUM, STEPHEN ANDREW	6.84
MARK, JOSEPH C JR	785.88
MARK, JOSEPH C JR	743.88
MARKS, BRYANT P	94.92
MARKS, BRYANT P	88.56
MARKS, BRYANT P	90.55
MARKUS, BARRY W	16.11
MARKUS, BARRY W	12.12
MARLEY, JULIANNE	84.94
MARLEY, JULIANNE	81.10
MARTIN, DAVID R	567.24
MARTIN, GEORGE E III	27.09
MARTIN, GEORGE E III	24.79
MARTIN, WILLIAM K	239.10
MARVELLI, MORGAN	6.34
MASI, DALE T	0.49
MASLOW, ALEXANDER T	60.04
MASLOW, ALEXANDER T	52.20
MASLOW, ALEXANDER T	53.38
MASON, J BOHANNON	1,241.33
MASON, ROBERT E III	605.27
MASON, ROBERT E III	541.61
MASSEY, THOMASINA J	0.97
MASSEY, THOMASINA J	5.85
MAUNEY, DAVID	520.63
MAXEY, THOMAS S	44.80
MAXWELL, JOHN F	21.96
MAXWELL, JOHN F	21.44
MAYNARD, GRACE A	45.68
MCALPINE, CHARLES LINDSEY	697.03
MCALPINE, CHARLES LINDSEY	658.59
MARTHUR, PAUL H	51.74
MARTHUR, PAUL H	46.14
MCAULEY, JENNIFER	956.42
MCCALL, ANNA CAMILLA	5.37
MCCANDLESS, KENNETH P	49.87
MCCARLEY, JORDAN R	20.02
MCCARTER, JOHN L	0.98
MCCARTER, SUSAN A	48.93
MCCLURE, JAMES B	128.87
MCCLURE, STEPHEN M	486.60
MCCLURE, THOMAS	174.26
MCCLURE, THOMAS AUDREY	123.05
MCCLURE, THOMAS AUDREY	165.00
MCCOLL, HUGH L	191.52
MCCOLL, HUGH L III	218.19
MCCOLL, HUGH L III	185.51
MCCOLL, JANE S	364.63
MCCOLL, JANE S	348.17
MCCOY, CHRISTOPHER D	28.80
MCCOY, CHRISTOPHER D	25.63
MCCOY, JOHN	448.39
MCDANIEL, DAVID R	1,775.35
MCDONALD, JAMES R	1.40

MCDONALD, KATHERINE	0.98
MCDONALD, MATTHEW G	1,144.16
MCDONALD, MATTHEW G	1,052.43
MCDONOUGH, JOSEPH J	22.46
MCDONOUGH, JOSEPH J	16.32
MCDOWELL, G WHITFIELD	203.21
MCELHANNON, ARTHUR JR	121.54
MCELHANNON, ARTHUR JR	110.47
MCELHANNON, ARTHUR JR	112.94
MCGARRY, CARVER M	146.44
MCGARRY, CARVER M	139.83
MCGARRY, DEREK D	6.01
MCGEOUGH, LISA M	522.29
MCGEOUGH, LISA M	479.61
MCGHEE, WILLIAM T	11.65
MCGIMSEY, JOHN C	690.69
MCGIMSEY, JOHN C	656.72
MCGUIRE, WILLIAM B	349.57
MCKAY, HAMILTON W JR	1,275.96
MCKINNEY, WILLIAM C	0.49
MCLAURIN, CHARLES STEVENS	181.31
MCNABB, ANNA BETH SIMMONS	588.67
MCNABB, ANNA BETH SIMMONS	561.17
MCNC	47.80
MCNC	38.44
MCNC	24.60
MCNC	14.16
MCNC	416.29
MCNC	209.24
MCNEARY, JOHN MAXWELL	9.76
MCNEIL, WALTER A	0.48
MCPHILLIAMY, JAMES F	28.32
MCPHILLIAMY, JAMES F	43.36
MCPHILLIAMY, JAMES F	26.57
MCWILLIAMS, DAVID R	146.44
MCWILLIAMS, DAVID R	139.83
MEADE, ANNE D	0.98
MEALY, MARK WILLIAMS	148.87
MEALY, MARK WILLIAMS	115.13
MEHTA, KIRAN H	645.54
MEISELMAN, CARTER D	198.67
MELAND, ERNEST L	163.60
MELVIN, MICHAEL S	34.66
MELVIN, MICHAEL S	14.45
MEMMEN, ANDREA	318.80
MENDINI, SARA M	309.47
MENDINI, SARA M	294.57
MERCER, R SCOTT	69.80
MERCER, R SCOTT	59.86
MEREDITH, BRYAN	9.46
MERRITT, WILLIAM A III	1,380.42
MERRITT, WILLIAM A III	1,289.68
MERRITT, WILLIAM A III	832.03
METCALF, LILIA M	675.17
METCALF, LILIA M	225.04

MEYER, MICHAEL M	284.09
MEYER, MICHAEL M	235.85
MIDAS TOUCH HOMES LLC	1.50
MIDAS TOUCH HOMES LLC	0.50
MILEHAM, WILLIAM DUNNING IV	31.73
MILEHAM, WILLIAM DUNNING IV	24.71
MILLER, GREG	3.42
MILLER, JAMES C	41.20
MILLER, JAMES C	32.63
MILLER, JAMES C	33.36
MILLER, RICHARD E	411.56
MILLER, ROBERT J	1,510.75
MILLER, ROBERT J	1,427.64
MILLS, JOHN N III	235.28
MILLS, JOHN N III	224.19
MITCHENER, VICTOR C	124.92
MITCHENER, WILLIAM T	221.61
MITCHENER, WILLIAM T	74.57
MODESITT, LELAND	371.45
MODESITT, LELAND	354.69
MODESITT, LELAND	210.14
MOLELLA, STEPHEN D	335.34
MOLELLA, STEPHEN D	320.21
MONAGHAN, ROBERT	397.33
MONAGHAN, ROBERT	358.42
MONNETTE, CHARLES G III	231.86
MOONEY, DAVID J	1,285.72
MOORE, BARRETT G	517.90
MOORE, BARRETT G	77.20
MOORE, BARRETT G	398.52
MOORE, CYNTHIA C	132.37
MOORE, JOHN KENTON JR	356.82
MOORE, ROBERT D	2.34
MOORE, ROGER	3.99
MORAN, KEVIN	194.76
MORAN, KEVIN	172.92
MORGAN, JOHN R	113.21
MORGAN, JOHN R	101.14
MORGAN, WALTER R	20.50
MORGAN, WALTER R	19.10
MORRIS, JAMES T	125.45
MORRIS, JAMES T	104.87
MORRISON DANIEL	77.37
MORRISON, ANN P	189.89
MORRISON, ANN P	178.98
MORRISSETT, WILLIAM A	771.85
MORTON, THRUSTON B	133.77
MORTON, THURSTON B	186.47
MOTHERSHEAD, C IVAN III	2,691.99
MOTHERSHEAD, C IVAN III	212.53
MOTHERSHEAD, C IVAN III	2,525.29
MROCHEK, KEITH A	993.83
MROCHEK, KEITH A	947.11
MUCCI, MARK D	20.50
MUCCI, MARK D	17.25

MUCCI, MARK D	17.63
MULLEN, JAMES E III	2.93
MUMIN, DORIS M	7.81
MURPHY, JOHN T,II	1,092.90
MURPHY, JOHN T,II	1,043.58
MURPHY, KARIN	68.19
MURPHY, KARIN	61.06
MURPHY, SEAN K	116.51
MURPHY, SEAN K	110.47
MYERS, JAMES B JR	107.88
MYERS, JAMES B JR	168.22
MYERS, JAMES B JR	228.86
NALL, JULIAN	2.93
NASH, MICHAEL	823.59
NEAL, DOUGLAS E	14.64
NEELY, CHARLES D	0.97
NEILL, ANN MASON	141.69
NEILL, ANN S	508.14
NEILL, ANN S	484.74
NELSON, LOWELL R	80.53
NELSON, LOWELL R	75.50
NELSON, THOMAS C	176.18
NEPAL, REENA	8.02
NETT, STEPHEN	8.02
NEWSOME, PAULA R	503.26
NEWSOME, PAULA R	480.55
NEWITH, RONALD J	85.29
NEWTON, DONALD KRISPIN	70.28
NEWTON, DONALD KRISPIN	60.12
NEWTON, DONALD KRISPIN	61.47
NISBET, MARIAN M	271.26
NISBET, MARIAN MCGOWAN	68.05
NISBET, MARIAN MCGOWAN	88.15
NISBET, MARIAN MCGOWAN	6.06
NNAJI, ELISHA	138.14
NNAJI, ELISHA	128.18
NNAJI, ELISHA	131.04
NNOOO REEEASONN LLC	299.70
NOLEN, BRIAN H	4.39
NORELLI, RONALD A	295.04
NORELLI, RONALD A	301.64
NORFLEET PROPERTIES LLC	358.28
NORFLEET PROPERTIES LLC	341.18
NORRIS, ROBERT B	45.68
NORRIS, ROBERT B	46.71
NORRIS, TRUDI M	517.89
NORRIS, TRUDI M	439.53
NORTON, CHRISTOPHER B	332.79
OAKSHIRE LLC	9.56
OATES, DAVID	309.49
O'BOYLE, TIMOTHY F	680.43
O'BOYLE, TIMOTHY F	647.41
OCONNOR, CHRISTOPHER J	103.00
OGUNRINDE, CHRISTIAN A	126.42
OGUNRINDE, CHRISTIAN A	119.79

OGUNRINDE, CHRISTIAN A	122.47
OLLIVER, ASHLEY D	96.65
OLLIVER, ASHLEY D	88.56
OLLIVER, ASHLEY D	90.55
OLLIVER, ASHLEY D	90.54
OPTIMUS PROPERTIES LLC	90.54
ORANGE BARREL MEDIA- OB CHARLOTTE LLC	1,359.11
ORELL, JENNIFER HUNTER	17.57
ORELL, JENNIFER HUNTER	10.72
OWEN, KENNETH DALE JR	3.72
OXRIDER, JOHN P	5.37
OXRIDER, JOHN P	5.13
PALMER, GARY M	119.32
PALMERE, DAVID	104.40
PANNILL, R STEPHENS	0.93
PARBST, KURT EDWARD	364.69
PARBST, KURT EDWARD	332.79
PARK, ROY H III	693.13
PARK, ROY H III	614.32
PARKER, CAREY	738.75
PARKER, JAY CARY	0.50
PARROTT, STEPHEN W	467.62
PARROTT, STEPHEN W	443.72
PARSONS, LOUISE D	727.78
PATRICK, BAILEY W	311.43
PATRICK, BAILEY W	288.98
PATTI, JAY W	180.13
PATTI, JAY W	166.87
PATTON, CONNIE ALLEN	3.42
PAULLIN, T MARK	43.93
PAULLIN, T MARK	35.89
PAWLING, MATTHEW P	176.70
PAWLING, MATTHEW P	3.26
PEE, SPENCER	1.95
PEGRAM, ROBERT REESE	1.46
PENDER, WILLIAM L	82.49
PENDER, WILLIAM L	78.77
PENDRED, RONALD GEORGE	4.39
PETERS, WILLIAM C	62.48
PETERS, WILLIAM C	55.00
PETERS, WILLIAM C	56.22
PETILLO, JEFFREY J	675.38
PHILLIPS, D MITCHELL	2.93
PHILLIPS, JORDAN N	36.12
PHILLIPS, JORDAN N	32.63
PINENO, CHRIS	262.41
PINK, CHRISTOPHER W	833.96
PINK, CHRISTOPHER W	857.63
PITESA, JOHN WILLIAM	7.32
PITSER, DAVID R	350.96
PITSER, DAVID R	308.09
PITTS, CHARLES C	53.14
PITTS, RODNEY C	1,580.06
PLOTT, ERIC F	136.61
PLOTT, ERIC F	107.65
PLUMLEE, CLAUDE ARMSTRONG JR	328.51

PLUMLEE, CLAUDE ARMSTRONG JR	313.68
PLYLER, JAMES HAYWOOD	12.21
PMC INVESTMENTS LLC	48.31
PMC INVESTMENTS LLC	34.49
POLEY, PHILIP A	605.45
POLLARD, SCOTT TROENDLY	8.30
POLLETT, DAVID A	167.79
POMPLUN, JAMES L	21.91
POOLE, EDWARD ASHTON	1,236.61
POOLE, EDWARD ASHTON	1,391.75
POOLE, WALKER L	223.06
POOLE, WALKER L	212.54
POOLE, WALKER LYNCH	640.90
POOLE, WALKER LYNCH	566.77
POPE, ALAN WELDON	2.44
PORTER, JAMES R	55.93
PORTER, TODD	457.70
POWELL, J EDWARD JR	365.11
POWELL, J EDWARD JR	348.16
PRESSLY, GEORGE A	48.81
PRESSLY, GEORGE A	37.29
PRESSON, DOROTHY H	0.49
PRICE, CLINT DAVID	46.86
PRICE, CLINT DAVID	78.77
PRICE, CLINT DAVID	80.53
PRONIER, BARRY	116.53
PRUDEN, J NORFLEET III	900.10
PRUDEN, J NORFLEET III	831.98
PUE, ARTHUR	848.92
PURDUM, PRESTON P III	491.26
PURDY, JOYCE L	52.20
PURDY, VERL	65.38
PURNELL, STEVEN M	192.50
QUINN, JOSEPH E	975.75
QUINN, JOSEPH E	964.81
RABY, JAMES G	0.98
RAINEY, HARRIS A	21.47
RAINEY, HARRIS A	20.50
RAINEY, HARRIS A	20.96
RANKIN, RUFUS PINKNEY	737.56
RANKIN, WILTON	197.70
RANKIN, WILTON	188.30
RATLIFF, FLOYD M	0.50
RATLIFFE, ANNE T	152.78
RATLIFFE, ANNE T	143.09
RAUCH, DONALD P	128.38
RAUCH, DONALD P	122.11
RAUCH, DONALD P	124.85
RAUCH, REBECCA G	39.54
RAUCH, REBECCA G	33.57
RECHKEMMER, ROBERT C	412.03
REDIC, JIMMIE	55.16
REDIC, JIMMIE	52.67
REDIC, JIMMIE	53.85
REED, DORIS C	9.27

REED, EUGENE	3.42
REED, KEVIN W	0.49
REIF, MICHAEL S	339.25
REIF, MICHAEL S	207.29
REIF, MICHAEL S	309.02
RENCHE, EDWIN R, JR & W	264.28
RENGER, PAGE M 2008	0.49
REULE, DAVID A	0.52
REYNOLDS, JANIE B	250.41
REYNOLDS, JANIE B	239.10
REYNOLDS, JANIE BURNS	542.80
REYNOLDS, JANIE BURNS	482.41
REYNOLDS, WILLIAM T JR	90.79
REYNOLDS, WILLIAM T JR	84.84
RHYNE, ALFRED LEONARD III	199.49
RHYNE, STEPHEN K	200.89
RICE, J FREDERICK	0.52
RICE, PATSY ERVINE	1.46
RICHARDSON, MICHAEL R	0.98
RIDLER, ERIC A	143.51
RIDLER, ERIC A	137.03
RIGGINS, STANLEY ROY	2.93
RIGSBY, JERRY	224.05
RIGSBY, JERRY	207.42
RINGWALD, ARTHUR	2,182.40
ROBB, DAVID K	40.55
ROBERTSON, JEFFREY N	21.97
ROBERTSON, JEFFREY N	20.04
ROBERTSON, JOHN KERR	111.86
ROBINSON, ALBERT LYNN	1,434.90
ROBINSON, EVELYN D	3.42
ROBINSON, S EPES	926.94
ROBINSON, S EPES	876.72
ROBSON, PATRICK L	53.69
RODDEY, JOHN GARDINER R JR	327.20
RODDEY, O F JR	397.85
ROGERS, CASEY M	39.05
ROGERS, CASEY M	31.23
ROGERS, JAMES E	5,173.19
RONDERO, FITZPATRICK E	53.14
ROSBROOK, CHRISTOPHER S	1.46
ROSSITCH, ALEXANDER	156.62
ROSTAN-FRENZEL, MICHELLE E	384.65
ROSTAN-FRENZEL, MICHELLE E	354.70
ROTHROCK, DONALD M	99.58
ROTHROCK, DONALD M	95.09
ROUNTREE, JAMES R III	57.11
ROUNTREE, JAMES R III	54.06
ROZNIK, GORDON J	149.36
ROZNIK, GORDON J	181.78
RUBENS, HERBERT	417.35
RUDISILL, BEN R III	1,115.85
RUDISILL, BEN R III	1,068.09
RUDOLPH, CURTIS F	182.72
RUFF, THOMAS C JR	44.74

RULE, BRETT	335.34
RULE, BRETT	108.14
SALISBURY, MATTHEW B	2,036.83
SALTON, RUSSELL A III	121.05
SALTON, RUSSELL A III	76.90
SANDERS, DAVID M	398.50
SANTANNA, ELIZABETH ANN	19.03
SANTANNA, ELIZABETH ANN	13.05
SANTO, MARK	3.90
SAPPENFIELD, ROBERT W JR	1,026.52
SAPPENFIELD, ROBERT W JR	979.73
SAROW, ROGER W	41.98
SAROW, ROGER W	35.42
SAROW, ROGER W	36.22
SAUNDERS, WALLACE M	19.52
SAUNDERS, WALLACE M	18.64
SAZAMA, DENISE M	1.95
SCANCARELLI, JAMES J	140.08
SCANCARELLI, JAMES J	132.83
SCHAAF, CHRISTOPHER B	114.19
SCHADE, GEORGE	53.69
SCHADE, GEORGE	45.68
SCHADE, GEORGE	46.70
SCHAFFER, JAMES W	17.58
SCHAFFER, JAMES W	3.26
SCHANZLIN, TODD	257.24
SCHANZLIN, TODD	239.10
SCHENCK, EDMUND H	27.82
SCHENCK, EDMUND H	20.51
SCHLERNITZAUER, LESLIE KAPLAN	1,216.89
SCHMID, ROSEMARY K	30.24
SCHMID, ROSEMARY K	28.43
SCHMITT, ANNE G	172.18
SCHMITT, ANNE G	137.03
SCHNEIDER, BARRY R	2.44
SCHOLL, MARY LOU	14.16
SCHOLL, MARY LOU	12.13
SCHUMAN, ZACHARY J	4.39
SCHWARTZ, BARRY J	5.86
SCOTT, JASON H	60.04
SCOTT, JASON H	51.73
SCOTT, JASON H	52.89
SCOTT, JOHN D JR	5.85
SEATON, M GREGORY	190.85
SEATON, M GREGORY	181.31
SESLER, RICHARD G	1,575.46
SESLER, RICHARD G	1,410.07
SHANNON, CARLTON A JR	128.87
SHANNON, CARLTON A JR	113.73
SHARRETT, THAD M	35.74
SHARRETT, THAD M	879.99
SHAVER, BENJAMIN	149.85
SHAVER, BENJAMIN	144.55
SHAVER, DAVID C	1,035.80
SHAVER, DAVID C	969.47

SHAVER, EDWARD F JR	1,083.14
SHAVER, EDWARD F JR	1,019.35
SHAW, ALAN P	372.87
SHAW, JONATHAN W	507.16
SHAY, SHARON EDNA	6.00
SHEALY, TORRENCE	179.14
SHEALY, TORRENCE	144.49
SHEPPARD, JAMES ROBERT JR	206.01
SHERARD, ANNIE E LITTLE	1.94
SHERARD, KATHRYN G	249.83
SHERIDAN, ROBERT H III	937.78
SHERRILL, DONALD J	851.28
SHERRILL, DONALD J	811.46
SHERRILL, R GLENN JR	133.30
SHIPP, DENNIS L	0.97
SHIRCLIFF, THOMAS J	0.48
SHOEMAKER, RALEIGH A	9.27
SHOEMAKER, RALEIGH A	4.66
SHOFF, ANGELA B	13.67
SHOFF, ANGELA B	13.05
SHULSTAD, ANNA C	505.01
SHULSTAD, ANNA C	480.53
SHUMAN, DONALD WALKER &	464.69
SHUMAN, DONALD WALKER &	440.92
SIGMON, RICHARD LEE JR	362.90
SIGMON, RICHARD LEE JR	322.53
SIMMONS, JUDY J	146.92
SIMMONS, JUDY J	139.83
SIMS, FRANK P	45.89
SIMS, FRANK P	43.35
SINK, ROBERT C	56.86
SISNETT, PEGGY L	260.83
SITTON, WILLIAM L JR	142.53
SITTON, WILLIAM L JR	135.64
SMART, ROY L III	487.14
SMART, ROY L III	477.47
SMITH GROUNDS MANAGEMENT LLC	650.10
SMITH, C VANDIVER	117.92
SMITH, CHRISTIAN W	591.25
SMITH, CHRISTIAN W	551.63
SMITH, CLIFTON CALL	12.20
SMITH, EUGENE FRANKLIN JR	164.07
SMITH, EUGENE FRANKLIN JR	146.34
SMITH, HAROLD	767.82
SMITH, HAROLD	260.66
SMITH, HAROLD	716.39
SMITH, JAMES B	1.46
SMITH, JAMES B	1.40
SMITH, JENNIFER TAYLOR	0.52
SMITH, JOHN DAVID	127.40
SMITH, JOHN DAVID	97.22
SMITH, JOHN DAVID	113.73
SMITH, JOHN GREGORY	106.40
SMITH, JOHN GREGORY	99.28
SMITH, JOHN GREGORY	101.50

SMITH, JOHN THOMAS	249.37
SMITH, JOYCE ELLEN	64.09
SMITH, JOYCE ELLEN	63.85
SMITH, KEVIN S	396.00
SMITH, KEVIN S	858.08
SMITH, LAURA G	329.00
SMITH, LAURA G	237.71
SMITH, MICHAEL BRETT	407.83
SMITH, MICHAEL D	1.46
SMITH, SEAN M	87.16
SOHN, ELIZABETH CHIPLEY	308.49
SOHN, ELIZABETH CHIPLEY	294.10
SOLADAY, JEFFREY C	80.10
SOLADAY, JEFFREY C	75.98
SORRELL, M CARTER JR	91.28
SORRELL, M CARTER JR	4.19
SPANGLER, C D JR	201.82
SPEER, AXEL D	226.49
SPEER, AXEL D	45.21
STAFFORD, ALLEN R JR	541.33
STAFFORD, ALLEN R JR	118.66
STAFFORD, ALLEN R JR	443.25
STATON, MACK LESTER	30.29
STATON, MACK LESTER	30.98
STEDMAN, JOHN B JR	7.33
STEVENS, WILLIAM M	997.38
STEVENS, WILLIAM M	896.77
STEWART, BRENT P	15.38
STEWART, BRENT P	15.73
STIEGEL, R MARK	18.64
STINES, JAMES TRACY	350.96
STINES, JAMES TRACY	328.59
STOTTS, LANCE C	163.04
STOTTS, LANCE C	155.68
STOVALL, DEBORAH W	1,229.55
STOVER, SCOTT A	59.07
STOWE, SAMUEL E JR	1,229.58
STRAUT, DAVID B	1,481.94
STROUP, DANIEL JOHN	169.86
STROWD, ELIZABETH T	573.06
STROWD, ELIZABETH T	547.20
STUART, BRUCE	478.21
STUBBS, JOHN D L	70.28
STUBBS, JOHN D L	64.78
STULTZ, ROBERT T	8.30
STULTZ, ROBERT T	7.92
SUCHECKI, STEVEN P	152.30
SUHR, JOHN NICHOLAS JR	113.73
SUHR, JOHN NICHOLAS JR	107.20
SULLIVAN, ERIN P	36.12
SULLIVAN, ERIN P	34.49
SUMNER, THEODORE B JR	1,603.00
SUMNER, THEODORE B JR	1,506.88
SUNAR, RAMESH K	774.64
SUNAR, RAMESH K	811.27

SUTTON, JOHN P III	190.17
SWEET, HOWARD	2.45
SWETENBURG, RAYMOND L JR	669.32
SWIMMER, SCOTT L	26.57
TABB, W LEWIS III	62.93
TALBERT, MICHAEL H L	172.45
TALLEY, LISA	5.56
TARWATER, MICHAEL C	57.60
TARWATER, MICHAEL C	18.17
TATE, H ALLEN JR	84.94
TATE, H ALLEN JR	38.12
TATE, H ALLEN JR	27.97
TATE, KENNETH THOMPSON	16.11
TAUB, NEAL S	978.19
TAUB, NEAL S	833.37
TAYLOR, J M BRYAN	76.16
TAYLOR, J M BRYAN	48.02
TAYLOR, WILLIAM G	12.69
TAYLOR, WILLIAM G	52.89
TAYLOR, WILLIAM G	9.32
TEETER, ERIC PORCHER	59.19
TEHRANCHIAN, AMIR	77.13
TEMMING, LORENE	310.90
TEMMING, LORENE	294.32
TEMMING, LORENE	1.50
TEMMING, LORENE	1.42
TEMMING, LORENE	1.43
TEMPLE ISRAEL INC	3.91
TEMPLE ISRAEL INC	5.37
TEMPLE ISRAEL INC	2.93
TEMPLETON, JOHN	104.59
TETER, FRANCES JENNINGS	32.71
TETER, FRANCES JENNINGS	20.51
THE BETTY G LEWIS TRUST 2001, .	870.81
THE BETTY G LEWIS TRUST 2001, .	797.02
THE VESTRY OF CHRIST CHRUCH	210.86
THE VESTRY OF CHRIST CHURCH	630.66
THE VESTRY OF CHRIST CHURCH	682.88
THERRELL, JUSTIN	8.30
THOMAS, WILLIAM B	177.58
THOMAS, ZACHARY D	674.10
THOMAS, ZACHARY D	643.68
THOMASON, BENJAMIN D	19.41
THOMPSON, ALVIN L	4.40
THOMPSON, BLAKE A	302.92
THOMPSON, BRENNEMAN L	59.55
THOMPSON, BRENNEMAN L	56.86
THOMPSON, BRENNEMAN L	41.99
THOMPSON, BRENNEMAN L	40.09
THOMPSON, G KENNEDY JR	1,477.06
THOMPSON, J R JR	212.54
THOMPSON, JAMES D IV	232.59
THOMPSON, JAMES WILLIAM JR	23.43
THOMPSON, KEVIN N	140.77

THOMPSON-RICHARDS REAL ESTATE INVESTMENTS	9.27
THORN, MAMIE L	2.93
THREATT, ALAN D JR	27.64
TIAMD, TERRYMOORE HOGAN	0.98
TILLMAN, SANDY F	6.34
TILLMAN, SANDY FRANK	2.93
TIMPERIO, JOHN	1,359.07
TOME, WILLIAM O JR	1,206.25
TOMLINSON, JOHN B	18.64
TORSTRICK, LEAH W	442.32
TOURTELLOT, ROBERT CHESTER	146.82
TOWNSEND, WILLIAM E.	276.28
TOWNSEND, WILLIAM E.	256.81
TOWNSEND, WILLIAM E.	262.58
TRIAANTAFYLLIDES, DIMITRI P	314.81
TRIAANTAFYLLIDES, DIMITRI P	272.67
TRIAANTAFYLLIDES, DIMITRI P	29.08
TRIBBETT, CATHY	115.19
TRIBBETT, CATHY	107.29
TRIGG, KAREN A	32.71
TRIGG, KAREN A	13.98
TRULUCK, PATRICK B	223.55
TRULUCK, PATRICK B	203.67
TUCK, PERCY JR	67.25
TUCKER, L CAMPBELL III	89.34
TUCKER, L CAMPBELL III	81.23
TUCKER, L CAMPBELL III	85.41
TUCKER, WILLIAM S JR	310.44
TUCKER, WILLIAM S JR	284.78
TUGWELL, MATTHEW	27.82
TUGWELL, MATTHEW	23.76
TUGWELL, MATTHEW	24.31
TULL, C CHRISTOPHER	0.46
TULL, C CHRISTOPHER	0.48
TURNER, JOEL H	56.13
TURNER, JOEL H	50.33
TURNER, JOHN L JR	2,151.57
TURNER, JOHN L JR	2,041.49
TURNER, THOMAS TIMOTHY	889.85
TURNER, THOMAS TIMOTHY	849.20
TWELVE POINT EAGLE LLC	88.56
TYNER, JAMES H	5.37
ULLRICH, GEORGE CHRISTINA	99.28
UPCHURCH, CHARLES T	71.95
UPTON, SCOTT C	428.09
VALENSTEIN, ROBERT S	42.41
VANDERBERG, CAROLYN P	1,981.84
VAUGHN, FAMILY TRUST THE	360.24
VAUGHN, FAMILY TRUST THE	349.90
VEGA, GEORGE A	4,621.54
VERROSS, WILLIAM	244.69
VERROSS, WILLIAM	250.18
VESTRY OF CHRIST CHURCH THE	602.20
VESTRY OF CHRIST CHURCH THE	646.00

VESTRY OF CHRIST CHURCH THE	201.35
VINROOT, RICHARD A	229.78
VINSON, GAIL J	0.49
VOGLER, JANET C	664.19
VORHOFF, DAVID CARL	965.02
VORHOFF, DAVID CARL	186.80
VORHOFF, DAVID CARL	901.42
W J CAPITAL LLC	2,127.38
W J CAPITAL LLC	1,865.77
WACHTER, FRANCIS W	513.02
WADE, RONALD V	1,985.20
WADE, RONALD V	1,885.82
WAGLER, JACK T	18.55
WAGLER, JACK T	17.72
WAGONER, DAVID K	18.54
WAHR, JOHN V	10.72
WALKER, CLARENCE W	95.67
WALKER, CLARENCE W	75.51
WALKER, JUDITH CULP	1,107.06
WALKER, NANCY E	14.16
WALKER, NANCY E	6.53
WALKER, WALTER W JR	155.72
WALKER, WALTER W JR	139.83
WALL, EDWARD LEE	44.27
WALLACE, ANN LORAIN	0.48
WALLACE, JAMES G	61.47
WALLACE, JAMES G	58.73
WALLACE, MICHAEL BRADLEY	474.17
WALLACE, MICHAEL BRADLEY	346.31
WALSH, THOMAS FRANCIS	69.32
WALSH, THOMAS FRANCIS	24.70
WALTERS, CHARLENE L	558.38
WARD, PEIRCE C III	1,292.06
WARD, PEIRCE C III	1,233.75
WARD, TERRY L	180.61
WARD, TERRY L	171.05
WARDELL, R FERMAN	222.54
WARDELL, R FERMAN	1.90
WARDLAW, CRAIG M	324.12
WARDLAW, CRAIG M	309.02
WARREN, GEORGE S	382.20
WASSON, DAVID G	428.57
WASSON, DAVID G	402.24
WATTENBARGER, J MICHAEL	222.09
WATTENBARGER, J MICHAEL	50.99
WATTENBARGER, J MICHAEL	172.92
WATTS, MELESA E	1,220.24
WAUGH, ALEXANDER B	146.36
WAY, WINSTON W JR	14.15
WEBB, H THOMAS III	106.74
WEBB, MARK A	1,235.62
WEIGEL, MARK TURNER	35.14
WEIGEL, MARK TURNER	23.76
WEINER, GLENN	23.43
WEINER, GLENN	18.19

WEISBRUCH, CRAIG DENNIS	982.12
WEISBRUCH, CRAIG DENNIS	960.15
WEISIGER, EDWARD I JR	1,281.39
WEISIGER, EDWARD I JR	1,253.32
WELCH, LAWRENCE	2.93
WELCH, LAWRENCE	3.33
WELLS, ELIZABETH K	380.45
WENTZ, DALWIN ASHBY JR	2.66
WEST END INVESTMENTS-CHARLOTTE LLC	271.72
WEST END INVESTMENTS-CHARLOTTE LLC	262.40
WHEELER, MADELEINE M	391.97
WHEELER, MADELEINE M	372.78
WHITE, CHARLES K	1,079.47
WHITE, EUGENE A	11.72
WHITE, EUGENE A	8.85
WHITE, JACKSON STUART III	102.07
WHITLEY, E CARTER	691.22
WHITLEY, JOHN WILLIAM	2,321.51
WHITMORE, ROBERT BROOKS	306.53
WHITMORE, ROBERT BROOKS	282.45
WHITNER, JAMES H III	238.20
WHITNEY, FRANK DEARMON	92.25
WHITNEY, FRANK DEARMON	88.09
WHITT, MARTHA KRUSE	99.75
WHITTINGTON, CLYDE	0.49
WIDMER, SARA F	631.14
WIDMER, SARA F	602.66
WIKLACZ, DEAN	287.01
WIKLACZ, DEAN	273.13
WIKLACZ, DEAN	279.24
WILCOX, AMBER	0.97
WILFONG, SHAWN M	820.40
WILKERSON, GREGORY TIMOTHY	152.78
WILKERSON, GREGORY TIMOTHY	135.64
WILKERSON, HAROLD J	264.90
WILKERSON, HAROLD J	8.39
WILKINSON, CRAIG	8.54
WILKINSON, CRAIG	7.92
WILKS, J WHIFIELD	126.91
WILLIAMS, C E III	869.34
WILLIAMS, C E III	814.26
WILLIAMSON, MARSHALL P	4.39
WILLIFORD, REBECCA S	2,208.27
WILLINGHAM, ROBERT D.	1.95
WILLIS, CRAIG C	17.24
WILLIS, CRAIG C	37.10
WILLOUGHBY, TYLER B	123.49
WILLOUGHBY, TYLER B	15.73
WILLOUGHBY, TYLER B	116.98
WILSON, BRYAN H	212.82
WILSON, BRYAN H	175.25
WILSON, JAMES D	293.53
WILSON, JOHN R	228.39
WILSON, STEPHEN L III	34.49
WINGATE TRUST 11-14-2003, .	221.86

WINGATE TRUST 11-14-2003, .	227.46
WINGATE TRUST 11-14-2003, .	217.20
WINSTON, RYLAND A JR	589.60
WINSTON, RYLAND A JR	602.81
WISE, JEFFREY ROLAND	120.26
WISE, JEFFREY ROLAND	122.95
WITHERS, GEORGE G A	17.08
WITHERS, GEORGE G A	4.19
WOOD, FRED M JR	327.04
WOOD, FRED M JR	281.51
WOODARD, MARK STEVEN	84.82
WOODARD, W SAMUEL	718.24
WOODS, JAMES W	517.36
WOOLARD, WILLIAM L	137.96
WOOLLEN, MARK H	205.07
WOOTON, ERIN LEIGH	783.43
WOOTON, ERIN LEIGH	747.62
WRIGHT, GARRON M	5.36
WYCHE, JAMES R	280.68
WYCHE, MADISON B IV	178.16
WYCHE, MADISON B IV	169.65
WYCKOFF, SANDRA S	1,218.37
YOUNG, KENNETH E.	1.46
YOUNG, SUSAN D	206.49
YOUNG, SUSAN D	179.92
YOUNG, TONY	5.98
YOUNGS, JENNIFER A	6.84
YOUNT, JAMES A	328.99
YOUNT, JAMES A	303.89
ZIMMERMAN, JOAN H	305.56
ZIMMERMAN, JOAN H	252.62
ZURINSKAS, RONALD E	46.86
ZURINSKAS, RONALD E	33.10

\$ 534,937.27

A RESOLUTION AUTHORIZING THE REFUND OF PROPERTY TAXES

Reference is made to the schedule of "Taxpayers and Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected property taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 28th day of April 2014 that those taxpayers listed on the schedule of "Taxpayers and Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of _____ 2014 the reference having been made in Minute Book _____ and recorded in full in Resolution Book _____ Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the day of _____, 2014.

Business Privilege License Tax Refund Request

BUFFALO WINGS & RINGS - CRAZY WINGS LLC \$3,003.65

**A RESOLUTION AUTHORIZING THE REFUND OF
CERTAIN BUSINESS PRIVILEGE LICENSES**

Reference is made to the schedule of "Business Privilege License Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

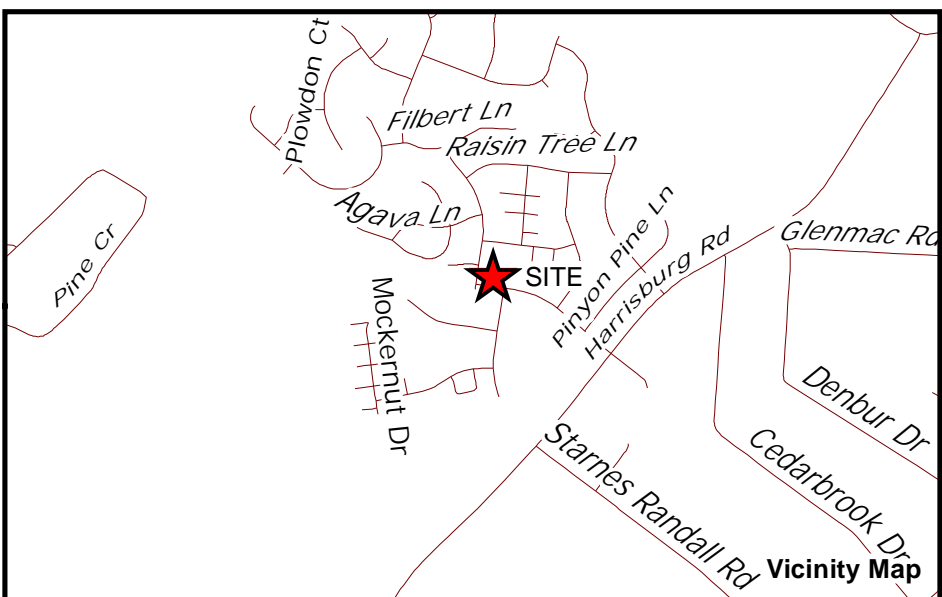
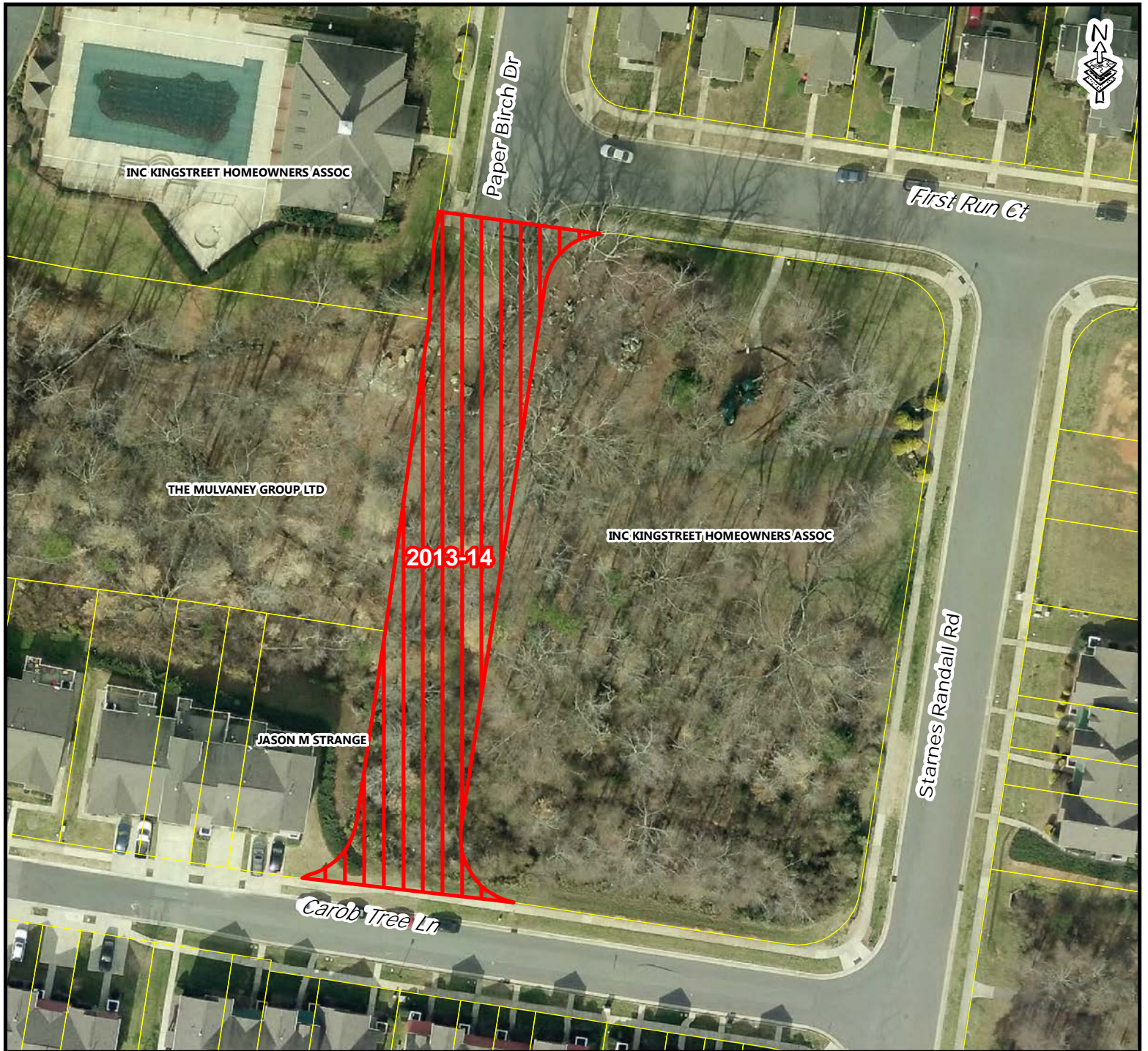
1. The City-County Tax Collector has collected certain taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 28th day of April 2014 that those taxpayers listed on the schedule of "Business Privilege License Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

CERTIFICATION

I, _____, _____ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the _____ day of 2014, the reference having been made in Minute Book _____ and recorded in full in Resolution Book Page(s) _____.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the _____ day of _____, 2014.




**CITY OF CHARLOTTE
DEPARTMENT OF TRANSPORTATION**

Development Services Division

Right-of-Way Abandonment Petition 2013-14

A portion of Paper Birch Drive

Right-of-Way Abandonment Area 

RESOLUTION DECLARING INTENT TO ABANDON AND CLOSE an unopened portion of Paper Birch Drive in the City of Charlotte, Mecklenburg County, North Carolina

Whereas, **The Mulvaney Group, LTD** has filed a petition to close an unopened portion of Paper Birch Drive in the City of Charlotte; and

Whereas, an unopened portion of Paper Birch Drive is located within the Kingstree Community, beginning at its intersecting point with First Run Court, continuing south for approximately 302 feet to its terminus at Carob Tree Lane, and consisting of 15,586 square feet, as shown in the map marked "Exhibit A" and is more particularly described by metes and bounds in the document marked "Exhibit B" all of which are available for inspection in the office of the City Clerk, City Hall, Charlotte, North Carolina; and

Whereas, the procedure for closing streets and alleys as outlined in North Carolina General Statutes, Section 160A-299, requires that City Council first adopt a resolution declaring its intent to close the street and calling a public hearing on the question; said statute further requires that the resolution shall be published once a week for two successive weeks prior to the hearing, and a copy thereof be sent by registered or certified mail to all owners of property adjoining the street as shown on the county tax records, and a notice of the closing and public hearing shall be prominently posted in at least two places along said street or alley.

Now, therefore, be it resolved, by the City Council of the City of Charlotte, at its regularly scheduled session of April 28, 2014, that it intends to close an unopened portion of Paper Birch Drive and that the said street (or portion thereof) being more particularly described on a map and calls a public hearing on the question to be held at 7:00pm on Monday, the 27th day of May 2014, in CMGC meeting chamber, 600 East 4th Street, Charlotte, North Carolina.

The City Clerk is hereby directed to publish a copy of this resolution in the Mecklenburg Times once a week for two successive weeks next preceding the date fixed here for such hearing as required by N.C.G.S. 160A-299.



SNOWRIDGE

STEELE CREEK

Existing City Parcel

Existing Duke Energy Parcel

Portion of City Parcel Selling to Duke Energy

ROBBIE

SHOPTON

SABLE

0 150 300 600 Feet

