Fiscal Year Annual Report

022













Leadership Team

Mike Davis, PE **Program Director**

Kruti Desai, PE **Deputy** Manager

Daryl Hammock, PE Assistant Manager

Joe Hecksher **Business Division Manager**

Susan Tolan, PE Construction & Utilities **Division Manager**

Matthew Gustis. PE Engineering & Design **Division Manager**

Robbey Zink, PE Regulatory Division Manager

Kate Labadorf, PE Strategic Planning & Operations Division Manager

Mission

To serve the City of Charlotte by improving surface waters and conveying rainwater safely through well-maintained storm drainage systems

00 **Mission-Driven** Workforce

To ensure a diverse team that is engaged, highly skilled, and committed to excellence



Development

To develop, implement, and enforce regulations that support the city's growth and address drainage needs

To protect and improve the quality of streams and other surface waters

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To enhance understanding of our mission, foster credibility, and encourage community involvement

Strategic Framework

Vision

Strengthening the community for generations to come as a national leader in sustainable, equitable, and comprehensive stormwater management



Environmental Stewardship

Communication and Outreach

Infrastructure Management

To continuously assess and improve storm drainage to protect public safety and ensure long-term sustainability

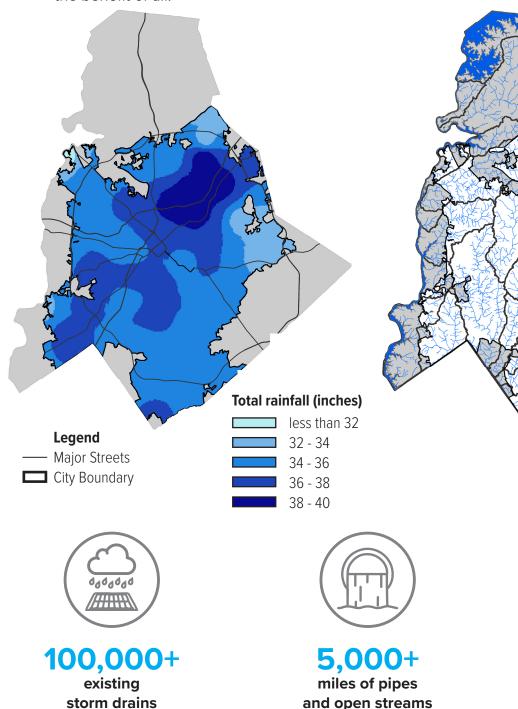


To responsibly manage finances, fund key programs, and maintain customer affordability

Conveying Rainwater

Annual Rainfall

Average annual rainfall for Charlotte is 43 inches per year. Rainwater is conveyed safely through well-maintained storm drainage systems so our city thrives for the benefit of all.



Watershed Boundaries

A watershed is an area of land that drains to a body of water when it rains. There are 18 major watersheds in the City of Charlotte.

Note: White area

reflects watersheds

within City boundary.

18

watersheds within

the City of Charlotte

\$89M



4,300+ private development plan reviews completed



5.000+ erosion control inspections completed



300 +culverts & drainage pipes proactively inspected











700+ projects managed



18,300+ feet of stream improvement in progress



22,200+ feet of pipe installed

11,500+ feet of pipe rehabilitated



250+ projects completed



1,600+

pollutant control measures inspected



33,400+

stormwater assets inventoried



3.000+ drainage & surface water pollution concerns reported through 311



Environmental **Stewardship**

Infrastructure Management

Development **Services**

1,100+ City of Charlotte employees trained to prevent stormwater pollution

67,000+

pounds of trash removed from

waterways

400+ reports of surface water pollution investigated

3,100+ volunteers engaged to protect waterways

> 1,000+ storm drains marked with educational decals

A successful audit of the City's National Pollutant Discharge Elimination System (NPDES) permit demonstrated appropriate management of this federally required permit and the City's commitment to protect and improve waterways.



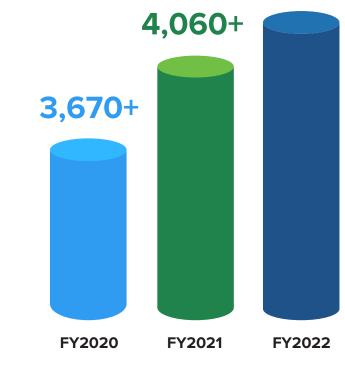
700+ projects managed



major storm drainage improvement projects constructed, representing a \$35M+ investment

5,000+ feet of streams maintained and cleared of blockages

21+ square miles inventoried for drainage infrastructure



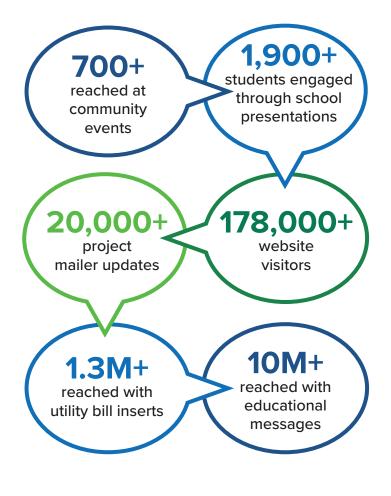
Private Development Plan Reviews* Completed *includes multiple plan reviews prior to approval

100% Land Development operations are funded by user fees

4,390+

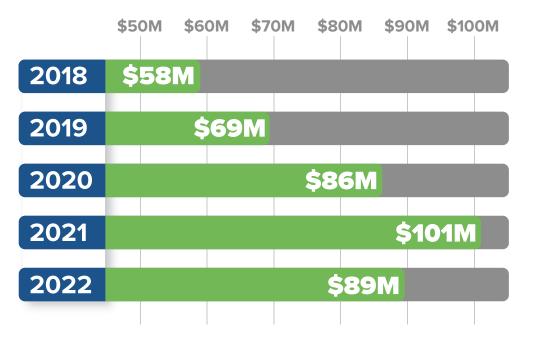


Communication and Outreach



Financial Stewardship

Capital Investments



For each dollar of Storm Water Services fee collected in fiscal year 2022

	57¢*	Capital investments (storm drainage improvement and surface water quality enhancement projects)
	22 ¢*	Debt service for capital investment revenue bonds
	9¢	Payroll for Storm Water Services employees
	5¢	Overhead expenses (such as insurance, rent and training)
	З¢	Daily maintenance activities (such as removing debris from storm drains)
	2¢	Federal Clean Water Act compliance, public education and collaboration with the County
	2¢	Technical expenses such as Geographic Information System mapping, utility locating and spatial data)
		funds



Storm Water Services maintains AAA ratings by Moody's Investors Service and Standard & Poor's **Financial Services.**



implementing streamlined regulations and ordinances

ensuring daily operations meet Federal Clean Water Act requirements

Diversity, Equity & Inclusion

Charlotte Storm Water Services is committed to ensuring a culture of inclusion. We value the contributions of each of our employees and recognize that diversity in our workforce strengthens our ability to serve our community.

Advisory Team for Diversity, Equity, and Inclusion

- Assists Leadership on opportunities to improve outcomes within the organization and the community we serve.
- Current initiatives focus on organizational development, service delivery, along with hiring and economic mobility.
- A review of capital project identification and prioritization methodology was completed to determine potential barriers to equitable capital investments.

Team Charlotte

Strategy & Budget

supporting an equitable, sustainable and resilient Charlotte

Landscape Management

partnering with city arborists to assess and protect trees within project areas

Workforce Development

expanding skills with apprenticeship and the Career & Training Academy



Mission-Driven Workforce

Administration

Angela Charles **Charlotte Water Director**

Mike Davis Storm Water Services **Program Director**

Kruti Desai Deputy Manager

Daryl Hammock Assistant Manager

Business Division

Joe Hecksher, Manager Jenny Burgett Ankush Garg Sabrena Grav David Kist Kathy Moua Monique Prather-Foster Thomas Ricard Jaime Thompson Samantha Willis

Communications

Leo Caplanides Alyssa Dodd Sassy Lojko Amy Plummer

FY 2022 Staff

Construction & Utilities Division

Susan Tolan, Manager Samantha Allen Brad Bednarik Thomas Bennett Geno Bernhard Baris Bingol Monty Bissette Francis Boafo Avery Braun Peter Braun Heather Bridges Sean Calloway Adam Clapp Blaine Cole Jamie Collins Saidou Deme Jacob Downer Charlotte Drzewiecki David Edwards David W Edwards Roy Ezell Jr JJ Gray Keith Greene Chad Gunter Joel Hardison Ben Ilnitskiy Nicholas Juan David Wright Jimmy Knight

Joe Litaker Phil Lopina Edrina Mabin-Collins Greg Mason Rob McGhee Chantel McKoy Curtis McLaughlin Michelle Montgomery Chris Nieder Logan Oliver Tate Osborne Bert Patterson Stephen Phillips Colin Pollinger Michael Rigney Santiago Rodriguez Cirilo Saba Gerald Spann Matt Tilden Carlo Torres Jose Torres Hank Tucker Bong Vang Fred Volpe Jeremy Wallace Ben Wicker

Matt Gustis, Manager Devin Arnold Gina Asprilla Maricel Avery Amy Bice Alex Bujenovic Doug Chandler Ryan Daniel Jackie Deal Daniel Duymovic Kevin Edmonds Stewart Edwards David Estochen Allen Feemster Harold Gaines Kate Goodman Laurin Hallner Will Harris Brian Hedrick Tyler Howell Jermaine Jackson Chris Jain Bob Jarzemsky Ruben Johnson John Keene Tyler Kemo David Kenney

Engineering & Design Division

Nadeem Khan Herve Kibala Dustin Ledford Jody Lowe Doug Lozner Steven McCraney Shawn McDonald Jack McFadden Danee McGee Charles Meehan Chris Monteleone Steven Monteleone Joshua Moore Chad Nussman Emily Perry Tom Purvis **Emely Robles-Saravia** Michael Rupinski Carl Schaefer Brant Smiley Harold Smith Tristan Teasley Stephen Trull Gabe Tyson Evan Walker Brian Wilson

Regulatory Division Robert Zink, Manager

Matthew Anderson Kara Becker Jeff Bock **Emily Chien** Sharnelle Currence Beca Deal Andrew DeCristofaro Jack Fulghum Kyle Hall Rylee Hernandez Cheryl Hill Gina Hodges Donna Hood Jason Hunt Steve Jadlocki Jerry Jenkins Justin Klein Jennifer Lawrence Jacey Meador Noah Meador Craig Miller Jordan Miller Jeu Moua Joel Nipper Kristen O'Reilly Andrew Poindexter Marc Recktenwald Peter Rodriguez Keith Schell Erin Shanaberger Helen Simonson Brendan Smith Cody Starnes Patrick Storz Gurveer Uppal McKhenzy Welch Michael Weller Jay Wilson

Strategic Planning & Operations Division

Kate Labadorf, Manager Aaron Anderson Shea Kegley Brannon Baker Albert Long Chris Bolin Kemp Miller Corky Botkin Gregory Myers Alexander Bryant Eli Nichols Sara Clayton Gabe Petro Mayara Clemente Dias Coelho Chad Phifer Catherine Crigler Alonso Piedra Sarah Deans Chelsea Radcliff Michael Domras Brian Robinson Josh Edwards Ken Setzer Cooper Goodman Brad Spencer Lewis Harrison Melissa Thai Kevin Herring Michael Washington David Honeycutt Angie Weekly Scott Hudson Caleb Williams Jason Irish **Crystal Williams**

A special thank you to the Storm Water Advisory Committee for their service and contributions during fiscal year 2022

Thank you to our city colleagues who support Storm Water Services' work including:

Charlotte Department of Transportation Charlotte Water Procurement City Attorney's Office Finance **General Services** Human Resources

Office of Equity, Mobility and Immigrant Integration

Strategy & Budget





Award Winning

2021 National Association of Flood & **Stormwater Management Agencies Excellence in Communications Awards** First place in the Improving Surface Water Quality category for the "Stormy: Making Water Quality Good in Your Neighborhood" campaign

2022 GOVies Awards

 Outstanding Work (Internal) **Award Storm Water Services Inventory Team**

For achieving a long-term goal by completing its stormwater asset inventory, collecting data on more than 540,000 assets

30+ Storm Water Services staff members nominated for numerous GOVies Awards



Partnering with Mecklenburg County to Provide Comprehensive Stormwater Services

Charlotte-Mecklenburg Storm Water Services, established in 1993, is the first stormwater utility in North Carolina and one of the first in the nation. Through an interlocal agreement, the city and county jointly operate the utility, and work together to protect surface water quality, implement comprehensive storm drainage improvements and reduce flood risks.







