

Wednesday, June 24, 2020

9:00 am - 1:00 pm

AGENDA

Opening Remarks

BREAK (10 minutes)

November 2018 Training Highlights New Consultant Services Scope Template New Consultant Services Fee Template

Plan Review Part 1

Plan Review Part 2

Cost Estimating

Real Estate

Special Provisions

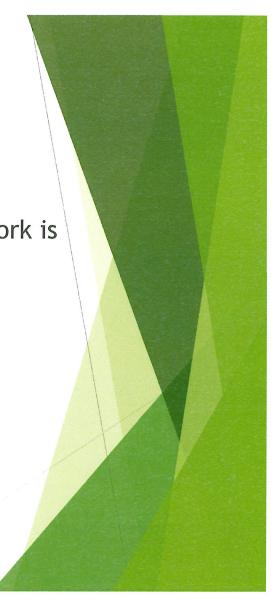
Construction

Questions ??

Adjourr

November 2018 Training Highlights

- More accountability All team members
- ► Compress planning schedule
- ▶ Define scope/Minimize scope changes- 25% plan approval
- Scope & fee changes/Additional Services- approve before work is done
- Standardize invoicing
- More Forums/ Meetings
- Example/template plans
- Consistent PM reviews- reduce subjectivity
- Reduce number of contract tasks
- ► More lump sum tasks
- Restructure contract; roll up small tasks into larger tasks





Contract - Scope Template

- Revised December 2019
- Please read it and understand it
- Simplified tasks and removed underutilized items
- ▶ The goal is to standardize consistent work efforts across City projects
- Worked to standardize hours for travel, meetings, and minutes
- Worked to standardize the number of consultants participating in meetings
- Restructured contract; roll up small tasks into larger tasks
- Do not delete anything in the template; template is for all phases of the project- mark unneeded items as RESERVED.
- Items PM should make project specific:
 - # of public meetings
 - # of consultant staff at each meeting
 - # of alternatives
 - Design criteria hours
 - Geotech
 - Walls, pedestrian bridges
 - ▶ Monthly meetings -put in # and time frame for each
 - # of site visits during construction

Bette Frederick, PE

Scope Template - Standardization

EXHIBIT A SCOPE OF SERVICES Planning, Design and Construction Administration Services

BACKGROUND AND PURPOSE OF THE PROJECT

This scope of services is for the design and construction administration of project name (PROJECT) add in full project description including limits. The design shall include type in pertinent project details.

PLAN CONTROL AND STANDARDS

The Consultant shall perform all services in accordance with the current version (as of the date of this contract) of the City of Charlotte CADD standards, the "Charlotte-Mecklenburg Storm Water Design Manual", Charlotte- Mecklenburg BMP Design Standards Manual, multi-modal and context-sensitive design principles, Public Rights of Way Accessibility Guidelines (PROWAG), Charlotte Walks Manual, Charlotte Bikes Manual, and the Urban Street Design Guidelines within the Charlotte Land Development Standards Manual (CLDSM). All design for the Project shall conform to the current year's AASHTO Green Book, the AASHTO Roadside Design Guide, the current practices of the NCDOT, and the current practices of CDOT. At the time work commences under this Contract, the Consultant shall use the current edition of the NCDOT Design Manual for Roadway Design. In cases where the CLDSM and NCDOT Design Manuals conflict, the CLDSM should prevail unless the roadway is maintained by NCDOT or otherwise indicated by the City's Project Manager. The Consultant shall perform all services using English units.

The Consultant shall perform all of the following services (unless otherwise noted by RESERVED).

2.0 STAKEHOLDER COORDINATION

The Consultant shall identify all stakeholders for the project. The City's Project Manager and the Consultant shall coordinate efforts to contact the Land Development Division of General Services and the Charlotte Mecklenburg Planning Department to identify all private developments currently under review that would be affected by or would affect the alternate designs being considered. The Consultant shall understand potential impacts, risks, and needs of each. The Consultant shall review updates and changes to their plans throughout the life of the project, from preliminary planning to final plan submittal, and make changes to the plans as needed in accordance with stakeholder plans and improvements.

The stakeholders may include but is not limited to the following:

- NCDOT
- Business Owners
- Private Developers
- Emergency Responders Police and Fire
- Charlotte Mecklenburg School (CMS)
- Mecklenburg County Park and Rec and Greenways
- Charlotte Area Transit System (CATS)

1.1 Planning Phase Public Involvement	
The Consultant will develop and implement an engagement approach to assist the CITY with up	
to(_) public meetings during the planning phase. The Consultant will provide community	
engagement support documents for the meetings. It is anticipated that the documents will	
include up to(_) visuals/renderings. It is assumed that the planning for these meetings will	
occur during scheduled monthly project meetings. The CITY will coordinate the location for the	
meetings and the Consultant will pay for rental fees.	
The Consultant will attend up to () public meetings anticipated to be up to eight (8) hours	
each in duration, which includes travel, set up and breakdown, and meeting minutes. Up to three	
(3) Consultant personnel may attend each meeting. The Consultant shall provide meeting minutes	
within five (5) business days of the public meeting.	
The Consultant will participate in up to(_) meetings with homeowner associations	
anticipated to be up to four (4) hours each in duration, which includes travel and meeting	
minutes. Meeting(s) will utilize existing plans/or exhibits during these informal presentations	
which are anticipated to be a combination of the City's Project Manager and the Consultant's	
Project Manager. It is assumed that the planning for these meetings will occur during scheduled	
monthly project meetings. Up to three (3) Consultant personnel may attend each meeting. The	The second of the second of
Consultant shall provide meeting minutes within five (5) business days of the homeowner	
	ederick, PE
Dette Fi	cuelick, FE

Contract - Fee Estimate Worksheet

	ultants
	ultants
Total	Subcons
\$0.00	
\$0.00	***************************************
\$0.00	
\$0.00	
\$0.00	***************************************
\$0.00	
\$0.00	***************************************
\$0.00	
\$0.00	
	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00

Contract Negotiation

- Use current contract template
- ► Always have specified additional services and unspecified additional services
- Specified Additional services example additional public meetings
- Unspecified for those things that come up that aren't in the contract need to have some funds in the contract
- City considerations when reviewing fees-
 - Compare to similar project (look up their approved hours)
 - ▶ If multiple projects, (Like XCLT) compare to one another
 - Internal reviews; Peer and Management review
- Make sure engineer is paid at the role they are doing i.e. if a principal or senior engineer is acting as PM then they are paid at a PM rate for that work
- ▶ PM to send consultant's hourly rates to Contracts Section early in the process
- ▶ Make sure hours for certain tasks match contract like # of staff attending a meeting, # of alternatives, etc.
- Limit the number of design alternatives

Tom Russell, PE Bette Frederick, PE

Plan Review Part I



Engineering Services Guidelines and Plan Development Milestone Checklists

Project Name:	Consultant:	
Project Number:	Project Manager:	

ENGINEERING SERVICES GUIDELINES AND PLAN DEVELOPMENT MILESTONE CHECKLISTS

The following guidelines have been established to aid the Engineer/Designer/Manager in understanding the design process as it relates to Engineering Services work. These guidelines are meant to be used as the minimum criteria by which design activities occur while realizing that each project is unique and may require special considerations. This checklist is expected to be filled out as design occurs. Notes in each section are encouraged and welcomed to assist with review.

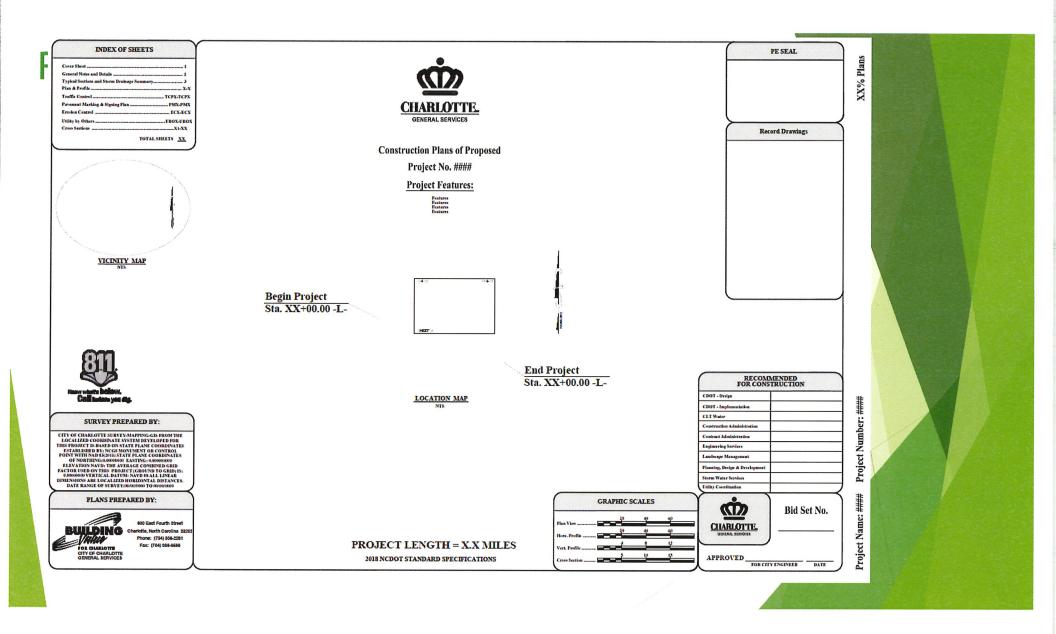
Dan Leaver, PE

PLAN SET - General

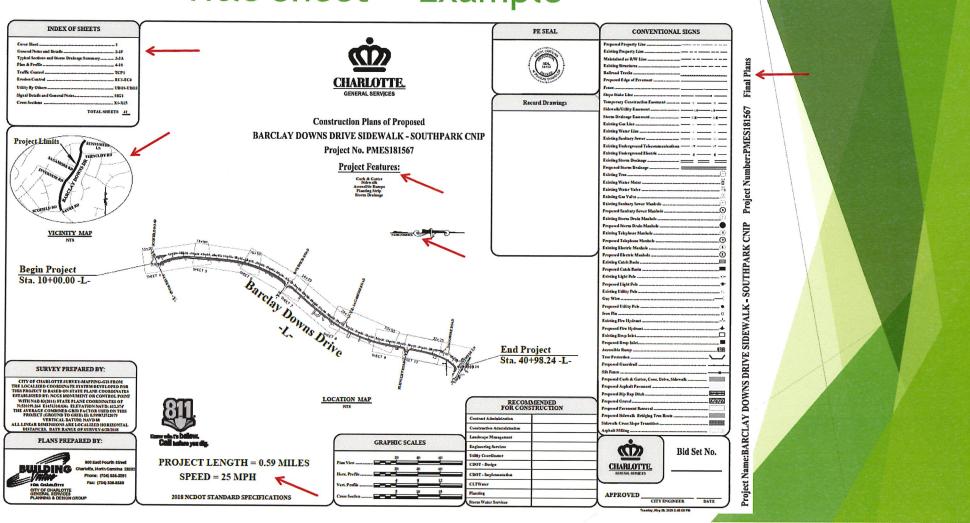
- ► Follow our plan standards
- Do not alter our plan set standards (unless directed by Eng. Services)
- ► Provide the full milestone checklist for submittals, not partial (should be same one developed and utilized for each phase)
- ▶ Profile detail of curb ramps showing 2" curb reveal height- should be on plans to show how it will look and get built
- ▶ Plans and demo sheets should be consistent with each other. If new item is proposed show removal of existing and vice versa
- ROW data spreadsheet not required
- ► For projects adjacent to proposed development ensure that appropriate notes are included for proper coordination
- General Services not E&PM on plans
- Types of retaining walls are labeled
- Design to eliminate utility impacts

TITLE SHEET

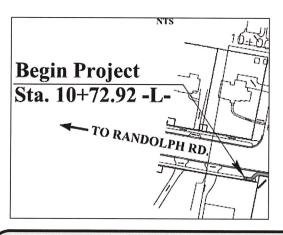
- ► The title should give a clear snapshot of the project improvements
- Index of Sheets should match numbering and title on each sheet
- ► Add plan submittal phase % label on end of sheet in top right corner (25%,50%,75%,90%,100%, Final)
- "Final" submittal phase shall be place on the final mylar used for bidding
- ➤ To reduce clutter and to represent proposed work, do not show existing planimetrics other than those related to road (i.e. right of way, parking, houses, etc.)
- Clearly label Begin and End for project and limits of construction for each line
- Include project length and speed limit

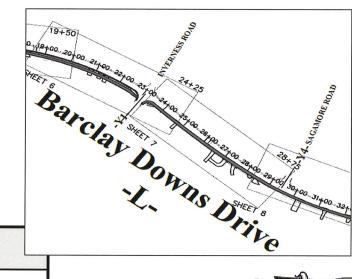


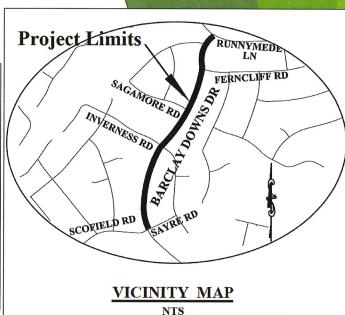
Title Sheet - Example



Title Sheet - Examples







INDEX OF SHEETS

Cover Sheet 1
General Notes and Details 2-2F
Typical Sections and Storm Drainage Summary 3-3A
Plan & Profile 4-10
Traffic ControlTCP1
Erosion Control EC1-EC4
Utility By OthersUBO1-UBO3
Utility By Others

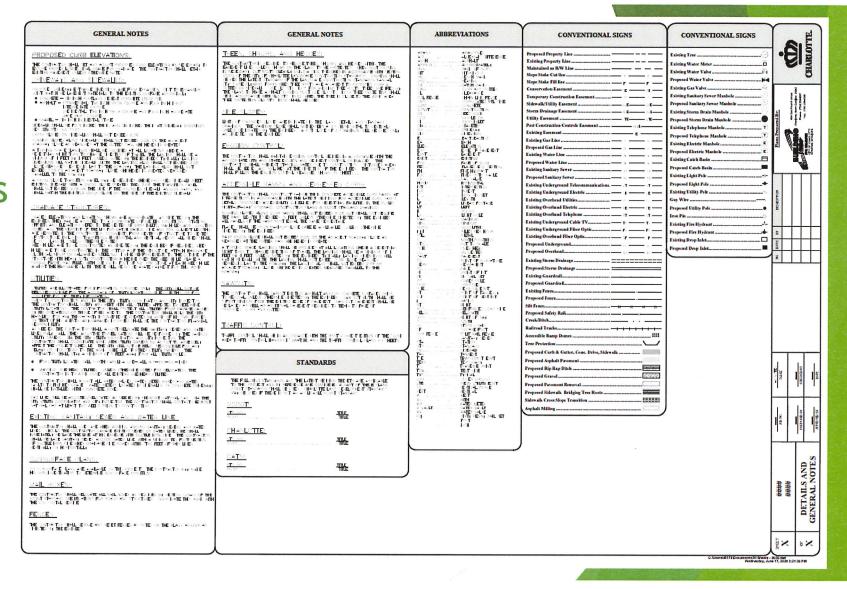
TOTAL SHEETS 41



SURVEY PREPARED BY:

CTTY OF CHARLOTTE SURVEY-MAPPING-GIS FROM
THE LOCALIZED COORDINATE SYSTEM DEVELOPED FOR
THIS PROJECT IS BASED ON STATE PLANE COORDINATES
ESTABLISHED BY: NCGS MONUMENT OR CONTROL POINT
WITH NAD 83(2011) STATE PLANE COORDINATES OF
N:520199.264 E1451318.036: ELEVATION NAVD: 612.374'
THE AVERAGE COMBINED GRID FACTOR USED ON THIS
PROJECT (GROUND TO GRID) IS: 0.999873722079
VERTICAL DATUM: NAVD 88
ALL LINEAR DIMENSIONS ARE LOCALIZED HORIZONTAL
DISTANCES. DATE RANGE OF SURVEY:6/28/2018

General Notes, Abbrev., Standards



Conventional Signswhat's new....

Existing Tree
Existing Water Meter
Existing Water Valve
Proposed Water Valve
Existing Gas Valve
Existing Sanitary Sewer Manhole
Proposed Sanitary Sewer Manhole
Existing Storm Drain Manhole
Proposed Storm Drain Manhole
Existing Telephone Manhole
Proposed Telephone Manhole
Existing Electric Manhole
Proposed Electric Manhole
Existing Catch Basin
Proposed Catch Basin
Existing Light Pole

Maintained as R/W Line	R/W —	
Slope Stake Cut line	— с —	— с ——
Slope Stake Fill line	— F ——	— F ——
Conservation Easement	— CE ——	CE
Temporary Construction Easement	— е —	— е ——
Sidewalk/Utility Easement	SUE	— SUE ——
Storm Drainage Easement =	SDE	— SDE ——
Utility Easement		
Post Construction Controls Easement	PCC	E
Existing Easement	—— Е	
Existing Gas Line	— G ——	— G ——
Proposed Gas Line	G	G
Existing Water Line	w	— w ——
Proposed Water Line	w	— w ——
Existing Sanitary Sewer	— ss ——	— ss ——
Proposed Sanitary Sewer –	— ss ——	— ss ——
Existing Underground Telecommunications. —	UT	— UT ——
Existing Underground Electric	UE	UE
Existing Overhead Utilities	ou	ou

TYPICAL SECTIONS

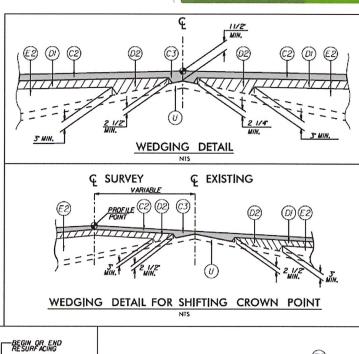
- ► Typical Sections- represent the predominant sections of roadway. Should capture major changes along roadways, use of label "varies" should be used when needed and should include varying widths.
- ▶ All existing materials should be shown as dashed; proposed shown solid
- Pavement layers should be shown with different pattern/shading
- ► Label slopes with directional arrow (roadway, sidewalk, shoulder)
- ► Each typical section should be numbered and include station reference with line
 - ► -L- STA. 10+00 TO -L- STA. 15+00
- Refer to NCDOT Roadway Design Manual- Part II, Chapter Six for pavement descriptions
- Provide Full Material Schedule
 - ▶ Tabulated Form
 - ▶ Logical Order C, C1, C2; D, D1, D2, etc.
 - Proper thickness and lift
 - Proper Rates

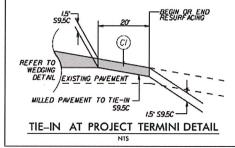
TYPICAL SECTIONS

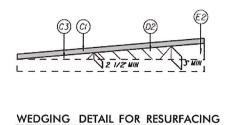
- ► Milling- standard is to show as 0-3" square yards. Should be estimated appropriately
- ▶ Recommend not labeling existing material that is not affected by proposed improvements. Should be shown as dashed line style (ex. existing sidewalk, existing curb and gutter, etc.)
- ► If making reference to wedging, typicals should always include complimentary wedging detail; variable asphalt pavement should be listed in schedule
- ➤ 3:1 Max for fill slope; 2:1 Max for cut slope (prefer to 3:1 for maintenance)
- Make sure station numbering for typical sections for pavement design match up correctly on plan sheets

Typical Sections- Examples

	PAVEMENT SCHEDULE (PRELIMINARY PAVEMENT DESIGN)
CI	PROPOSED APPROX.15' ASPHALT CONCRETE SURFACE COURSE, TYPE \$9.5C, AT AN AVERAGE RATE OF 168 LBS. PER SO. YD.
C2	PROPOSED APPROX.3 ASPHALT CONCRETE SURFACE COURSE, TYPE \$9.5C, AT AN AVERAGE RATE OF 112 LBS. PER SO.YD. IN EACH OF TWO LAYERS.
C3	PROPOSED VAR. DEPTH ASPHALT CONCRETE SURFACE COURSE, TYPE \$95C, AT AN AVERAGE RATE OF 112 LBS. PER SO, YD. PER I DEPTH. TO BE PLACED IN LAYERS NOT TO EXCEED 2' IN DEPTH.
DI	PROPOSED APPROX, 4 ASPHALT CONCRETE INTERWEDIATE COURSE, TYPE 119.0C. AT AN AVERAGE RATE OF 456 LBS. PER SO.YD.
D2	PROPOSED VAR. DEPTH ASPHALT CONCRETE INTERMEDIATE COURSE, TYPE 119,0C, AT AN AVERAGE RATE OF 114 LBS. PER SOLYD. PER I DEPTH. TO BE PLACED IN LAYERS NOT LESS THAN 21/4 OR GREATER THAN 4" IN DEPTH.
ΕI	PROPOSED APPROX, 6' ASPHALT CONCRETE BASE COURSE, TYPE B25,0C, AT AN AVERAGE RATE OF 342 LBS, PER SO, YD, IN EACH OF TWO LAYERS.
E2	PROPOSED VAR. DEPTH ASPHALT CONCRETE BASE COURSE, TYPE B25.0C, AT AN AVERAGE RATE OF 114 LBS. PER SO, YD. PER I'D DEPTH, TO BE PLACED IN LAYERS NOT LESS THAN 3" OR GREATER THAN 5.5" IN DEPTH.
RI	PROPOSED 2"-6" CONCRETE CURB & GUTTER
R2	PROPOSED 1'-6' CONCRETE CURB & GUTTER
R3	PROPOSED 5' MONOLITHIC CONCRETE ISLAND (KEYED-IN)
SI	PROPOSED 4"CONCRETE SIDEWALK
<i>S2</i>	PROPOSED 6 CONCRETE SIDEWALK WITH LONGITUDINAL JOINTS
Т	EARTH MATERIAL
U	EXISTING PAVEMENT
VI	MILLING EXISTING PAVEMENT
W	WEDGING DETAIL FOR RESURFACING

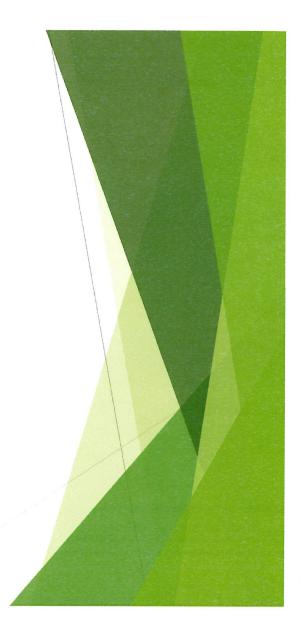




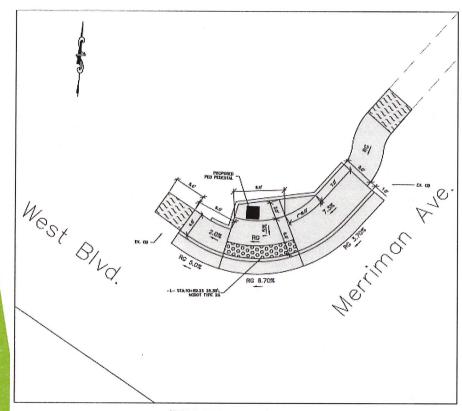


DETAILS

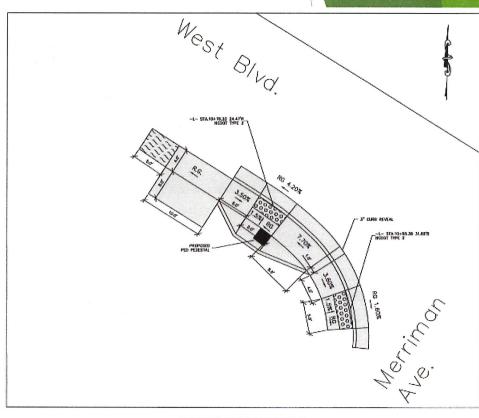
- ► Standard Drawings should not be included on detail sheets but should be included in Standards list on Sheet 2
- ► Ramp Details should be scaled appropriately to minimize number of sheets needed
- ▶ Each detail should be named/numbered



Ramp Details - Examples



CURB RAMP DETAIL 1

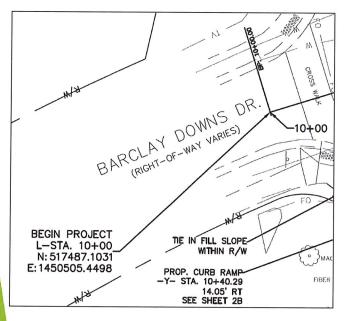


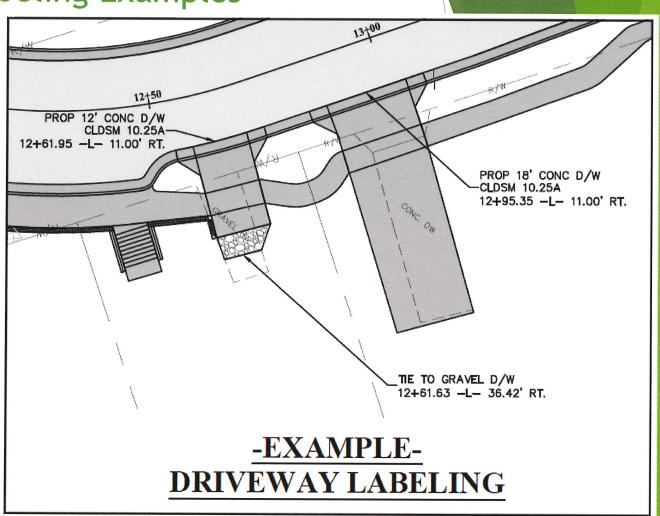
CURB RAMP DETAIL 2

PLAN SHEETS

- Heavy solid lines showing Proposed Alignment (Designate with- L and -Y or multiple with L1 and Y1 etc.)
- ▶ Beginning and Ending Stations (with Coordinates) (ex. L- POT Sta. 10+00.00) (N= \, ,)
- ► Clearly show labeling for all proposed improvements and transition areas
 - ▶ (Begin/End Stations, Widths, Type, Lengths, Curve Data)
- There should be more discussion and approval before showing proposed driveways to tracts of land with no current land use; is there an existing driveway?
- Label center of proposed driveways at EOP with width, material, station and standard (i.e. Prop 15' Conc. Dwy, Sta. 11+45.80, CLDSM 10.25A)
- ▶ Label tie-in material of driveway if material other than concrete
- Make sure all labeling is legible; reduce clutter
- Show limits and type of retaining walls clearly in plans and that they tie back to the retaining wall details clearly; keep labeling consistent
- Labeling of streets- should be clear and font size should be standardized
- Clearly label Begin and End for project and limits of construction for each line
- Pavement removal should generally be denoted <u>outside</u> of slope stakes. Assume <u>everything within</u> slope stake limits is graded (pavement removal is included in cost) Some urban conditions provide reasons to show otherwise

Labeling Examples





Plan Review Part II



PROFILE SHEETS

- ► Follow Design Plan Milestone Checklists
- ▶ If an alignment and proposed grade is run, then profile should be shown as a solid line with all appropriate labeling
- Existing road profile should be shown as a dashed line
- Existing road to be resurfaced should show a solid line on top of the existing profile grade



TRAFFIC CONTROL

- ► Traffic Control Notes sheet should include appropriate language for NCDOT maintained roadways and City roadways
- ► Traffic control phasing is consistent with general construction practices
- ► Temporary pavement should be shown and quantity should be included in estimate
- ► When using offsite detour, Engineer should coordinate with emergency response personnel



CROSS SECTIONS

- Stationing starts from bottom of sheet
- ► Label slopes with directional arrow (roadway, sidewalk, shoulder)
- ► Show volumes for embankments, unclassified excavation, and known undercut excavation on each cross-section
- Clearly label pipes and utilities to identify conflicts

QUALITY

- ► Consultant is responsible for ensuring the design is based on the approved design criteria set for the project
- QA/QC- should be completed before each submittal
- ▶ Before finalizing plans for bid- Verify latest CAD standards and sheet templates are used (this is important to do!)
- ► The consultant is responsible for verifying field conditions throughout life of the project and making adjustments as needed



COST ESTIMATING

- Planning estimates
 - ▶ Should itemize costs as much as possible
 - ▶ Should include a minimum 40% contingency for unknowns
- ► Retaining wall measurement
 - Verify the quantity in the engineer's estimate for retaining walls is measured from top of face of wall to top of foundation and not from top of wall to ground elevation. Make sure retaining wall specification calls this out clearly as well
- Select, estimate 100% pipe backfill on City streets, 50% pipe backfill on NCDOT streets. Use Storm Water's spreadsheet to calculate quantities: https://charlottenc.gov/gs/procurement/gsbids/Pages/SPdetails.aspx? NotFoundURL=https://charlottenc.gov/Engineering/Bids/Pages/SPdetails.aspx&Referrer=
- Add Rock Removal line item to all estimates
- ▶ Add new Erosion Control line item to all estimates
- ▶ Lump Sum Items Accurate measurement; correct costs assessment;

REAL ESTATE

- ► City utilizing Real Estate Division to
- ► Try to reduce property takes, if small area, try to eliminate ROW need
- ► Keep easement areas to a minimum based on what is required for the equipment and construction operation
- Investigate and manage opportunities to begin Real Estate at 75% plan completion

SPECIAL PROVISIONS

Becky Chambers, PE Tonia Wimberly, PE

SPECIAL PROVISIONS

- ► Use City standard SPs on website:
 - ► https://charlottenc.gov/GS/procurement/GSBids/P ages/SpecialProvisions.aspx
- ➤ Do not change number of SP-01, SP-02, SP-03 (Comp Grading, Earthwork, Select Material)
- Highlight any wording changes to the City Standard SPs so they can easily be identified
- New special provisions for *Erosion Control* and *Rock Removal* should be used on all projects and separate line item costs.

Becky Chambers, PE Tonia Wimberly, PE

CONSTRUCTION



QUESTIONS ????



ADJOURN



Project Name:	Consultant:	
Project Number:	Project Manager:	

ENGINEERING SERVICES GUIDELINES AND PLAN DEVELOPMENT MILESTONE CHECKLISTS

The following guidelines have been established to aid the Engineer/Designer/Manager in understanding the design process as it relates to Engineering Services work. These guidelines are meant to be used as the minimum criteria by which design activities occur while realizing that each project is unique and may require special considerations. This checklist is expected to be filled out as design occurs. Notes in each section are encouraged and welcomed to assist with review.

Design Plan Milestone Checklists

Projects are recommended to the following Plan Development Milestones:

- I. 25% Plans Review (Preliminary Plans Core Team Review) removed Client Dept review for Large Projects text
- II. 50% Plans Review (Preliminary Plans Core & Support Team Review)
- III. 75% Plans Review (Preliminary Plans Core & Support Team Review)
- IV. 90% Plans Review (Preliminary Plans Core & Support Team Review)
- V. 100% Plans Review/Final Plans (Core & Support Team Review)

Following are Outlines of each Milestone with:

- A. General Overview
- B. Required Submittals
- C. Plan Checklist

25% Plans	s Review	Submittal Date:	Designer:		
		Review Date:	Reviewer:		
improven 36" Black	Note: Survey should be field verified prior to beginning 25% plans to assure it is correct and no improvements have been installed since survey was received. All review plans submitted must be 24" X 36" Black-Line (Originals or PDFs). Each sheet should have a "Plans Prepared By:" block and have the stamping "Preliminary Plans – Do Not Use for Construction," until the final plan set is issued.				
	Field visit to v	erify survey	List date of visit (send photos to	PM)
A. General Overview This milestone has been set to ensure the Project Design is proceeding according to IPDS Project Plan, preset design criteria, and sound engineering judgment. At this milestone, conceptual designs should have evaluated multiple alternatives (if applicable) to determine the most cost-effective Preliminary Horizontal and Vertical Alignments based on the client's initial scope of work, design criteria and approved design exceptions. If not, the design should not proceed with plan production with cutting sheets. With the conceptual design approved, proceed with preparing plans. The 25% Plans Review should include the following:					
B. Requir	red Submittals	(Place a Check Mark,	, or N/A)		
	Design Assun	nptions or Design Cri	teria		
	Listing of Rec	quired Permits or Spe-	cial Reviews (Circle below	or note)	
	,		sment, Historical Agency Ro Permit, Erosion Control Po		replaced Water Quality with 401/404
	Verification o	f Correspondence wit	th Pertinent Utility Compani	ies	
	Vertical Clear	rance Calculations			
	Preliminary P	avement Design			
	Engineer's Es	timate			
	Project Constr	ruction Plans (Approx	x. 25% Completion)		

I.

2

removed Control Point Calculations for resurfacing requirement here

C.	25% I	Plans	Checklist (Plac	ce a Check Mark, or N	,
	Note:	Pre	pared By:" bl	l must be 24" X 36" I ock and have the s	Black-Line PDFs. Each sheet should have a "Plans tamping "Preliminary Plans — Do Not Use for
		Cor	nstruction".	removed Verify CAD star Also removed check box	ndards requirement here for legend of conventional symbols - put it in General Notes section
		1.	Title Sheet (Us	se City of Charlotte St	andard Cover Sheet)
			(Includes at	ap is "complete" and ' t least two major stree th Arrow inside vicini	ts and an intersection)
			Suggested I Sheet 1 Sheet 2,	neets (Varies per Proje Layout: 2A, 2B, etc (2 Series) 3A, 3B, etc (3 Series)	Title Sheet General Notes, Standard Abbreviations & Various Details (including ramp details) other summary tables
			Sheets 4 Sheets T	thru XX CCP1 thru TCPxx	Plan & Profile Sheets Traffic Control Plans
			Sheets ESheets SSheets SSheets USheets U	PM1 Thru PMxx EC1 thru ECxx EP1 thru SPxx EIG1 thru SIGxx UC1 thru UCxx UBO1 thru UBOxx	Pavement Marking & Signing Plans Erosion Control Plans Construction Staking Plans Signal Plans Utility Construction Plans Utilities By Others Plans
			Project Nan	•	Cross-Sections Sheets (Place in two locations) ty logo (centered at the top of the sheet) Hand Border
			Project Fear	tures	Storm Drainage, Concrete Curb & Gutter, Paving,
				pecification Date (Mos ons for Roads & Struct	st current publication) (NCDOT Standard cures)
				Block entitled "Recommended at at	mended for Construction" with signature space for this point)
		-		Block containing City lat this point)	Engineer's approval signature & date
	Project Alignment for all Proposed (include Stations for -L- lines, -Y- Existing Roads and Streets affected			ect Layout on number ject Alignment for all lude Stations for -L- listing Roads and Street th those that are part of w Major Proposed Wo	nes, -Y- lines, detours, etc.) s affected by construction f the project and those not part of project) ork with Shading

	Street Names, Route Numbers, Survey Line Names & Numbers Alignment Equality Stations Streams and Rivers Railroads City Limits Beginning and Ending Stations for the Project North Arrow – with survey designation (NAD83 with year designation matching)
	survey info)
	List of Graphical Scales used for the Project
	Label Project Name and Number along right side of sheet
	Add 25% Plan label to top right corner of sheet
2.	General Notes Survey Description (Complete Information in Survey Prepared By block)
	this was previously listed under plan sheet as Datum Description
	Legend of Conventional Symbols – make sure line types are shown correctly
	Start list of standards to be used on project
3.	<u>Typical Sections</u> (to be shown in the "3 Series" of sheets)
	Provide Typical Roadway Section(s). Include road name, construction alignment reference identification and stations. Label pavement types, curb & gutter, sidewalk, etc to match items listed in the Preliminary Material Schedule.
	Provide Material Schedule
4.	Plan and Profile Sheets In general, show Existing Features with dashed and/or "screened" lines and proposed features with heavier solid lines and/or shading. Use City of Charlotte layering standards. Sheets are ½ Plan (at the bottom of sheet) and ½ Profile (at the top of the sheet)
	unless project lends itself to separate plan and profile sheets. The Horizontal Scale should be $1" = 20$ and the Vertical Scale should be $1" = 4$. Any variance from these scales should be approved by the Program Manager .
	 Existing Plan Survey Features relative to project (field verified by designer) Streets, roads, driveways, sidewalks (names, labels, etc.) Houses, buildings, garages, sheds (names, labels, etc.) Fences, walls (labels)
	Trees, shrubs, woods lines, etc. (type and size if pertinent) Utilities (above and below ground) (type, size & mat'l if known) Storm Drainage Facilities (size, type, and invert elevations) Property Lines, Exist. R/W Lines, Exist. Permanent Easement Lines (Show Monumentation found with label – ex. ½" EIP) Property Owner Information (use City of Charlotte standard parcel block info.)
	Railroads (show tracks to scale)(label ownership) Bodies of water (rivers, creeks, streams, lakes, ponds, etc.) (give name, width, direction of flow, etc.) Any other existing features relative to project
	Survey Plan Information (shown at the correct location on the plan sheet)

 Survey Control Points (symbol, point name, material, N, E, Elev.) (ex. TP-2 (60d Nail) with N, E, and Elev.) Survey Benchmarks (symbol, name, alignment reference, and Elev.) (ex. BM-2 (-L- Sta 10+53 34' Rt.) (Elev. = 750.56') North Arrow Datum Description (Place Block on Plan sheet #4)
Proposed Plan Features Horizontal Alignment(s) Proposed Design/Construction Alignment(s) to include: Heavy solid line(s) showing Proposed Alignment (Designate with -L-, -Y- or multiple with -L1-, -Y1-, etc.) Beginning and Ending Stations (with Coordinates) (exL- POT Sta. 10+00.00) (N = , E =) Equality Stations (with Coordinates)
(exL- POC Sta. 13+26.54 = -Y- POT Sta. 10+85.63) (N = ,E =) Event Point Stations (i.e. PC, PT, PCC, PRC, PINC, etc.) Bearings and Distances on Tangents
_ Horizontal Curve Data (Show in Curve Info. Box) (Number each curve and provide delta angle, radius, length of curve, and tangent length)(Optional: chord distance, chord bearing)
Proposed Plan Improvements such as curb and gutter, sidewalk, driveways, etc. (show with appropriate line weight and shading). Labeling is not necessary at this milestone. Drainage improvements should not be shown – these are not detailed enough at this milestone)
 Proposed pavement markings shown on plan sheets at this phase
_ Match Lines (reference station number and sheet number)
Existing Profile Features added profile information here
Dashed Line(s) labeled Existing Grade along -L-, -Y-, etc. (show existing centerline elevations every 25') Existing Drainage or Utility Structures and Pipes (show to scale) (label size, type, material, and top/rim and invert elevations)
Proposed Profile Features
Vertical Alignment(s) (Show on a project by project basis)Proposed Design/Construction Alignments to include:
Heavy solid line(s) labeled "Proposed Grade"
(designate with -L-, -Y- or multiple with -L1-, -Y1-, etc.)
Label proposed grades along grade line, PVC, PVT, and PVI Stations and Elevations
Vertical Curves – label PVI station/elevation, K value, algebraic difference in grade, length of curve, low/high point station/elevation
Proposed Elevations every 25'

5. <u>Cross-Sections Sheets</u>
In general, show Existing Features with dashed and/or "screened" lines and
Proposed Features with heavier solid lines and/or shading. Use City of Charlotte layering standards.
stanuarus.
Scale should be 1" = 5' (Horizontal and Vertical) (Any variance from this scale should be approved by the PROGRAM MANAGER)
Show Existing Ground Line (give existing elevation at construction alignment location(s))
Show critical cross sections as identified by the Project Manager (locations with
large obstacles such as trees, signs, retaining walls, culverts, driveways, or locations with high cut/fill lines)
6. <u>General</u>
"Preliminary Plans- Do Not Use for Construction" is noted on all sheets.
Same project number is shown on all sheets.
Date plans printed shown in the title block.
Verify latest CAD standards and sheet templates are used this was at the top but made more sense to move here
Notes (explanation of any variance from standard, why N/A used, conversations had that complete checklist):

Rev Date: 05/28/2020 6

II. <u>50%</u>	6 Plans Review	Submittal Date:	_Designer:	
		Review Date:	_Reviewer:	
A.	General Overview			
	· ·	_	views should be completed pri additions have been updated o	
	Storm Water Services design should be comand slopes. In addition the project can be conflicts, above ground Coordinator. Through	s design requirements. To meapleted with preliminary spron, a written phasing for transconstructed without temporand and underground, shown out the project limits, cut a	constructability, utility conflicts eet this milestone requirement, read calculations and inlet local effic control should be reviewed rary widening or overnight lould be highlighted and discussed fill lines should be imported ing wall or guardrail locations	initial storm drainage tions with pipe layout d by CDOT to ensure ane closures. Utility ssed with the Utility ed to identify tree and
В.	Required Submittals	(Place a Check Mark, or N/A	A)	
	Geotechnical	Report (if applicable)		
			I ESA document (if applicable	e)
	Storm Draina	ge <mark>Calculations</mark> to include to	opo map with drainage areas	
	50% Engineer	's estimate		
	Project Construction Plans (approximately 50% complete)			
	Update on list of required Permits or Special Reviews			
	Verification of Correspondence with Pertinent Utility Companies			
C.	50% Plans Checklist	(Place a Check Mark, or N/	/A)	
	Verify	latest CAD standards and sl	heet templates are used	
	Update	all items from previous che	ecklist that have changed	
	1. <u>Title Sheet</u> (Use C	City of Charlotte Standard C	Cover Sheet) (complete per 25%	% Plans)
	Update	e label to 50% Plans on top	right corner.	
	2. <u>Details</u> and Typica	al Sections (to be shown in	the "2 & 3 Series" of sheets)	got rid of pavement deg., erosion control and Traffic
		e Details for retaining walls vements.	s, non-standard catch basins an	Control notes that are no longer needed
	Provid	e Details for other non-stan	dard items not covered under I	NCDOT Specs.
			n of details included on sheet	-
	Update	List of standards used on p	project.	
	Update	typical sections and materia	al schedule	

3. Plan and Profile Sheets

	Label proposed Improvements such as curb and gutter, sidewalk, driveways, etc. (show with appropriate line weight and shading).
	Label center of proposed driveways at EOP with width, material, station, and standard (i.e. Prop. 15' Conc. Dwy, Sta. 11+45.80, CLDSM 10.25A
	Label tie-in material of driveway if material other than concrete
	Label pavement widths and tapers/transitions.
	Label utility poles to be relocated "by others."
	Highlight above ground and underground utilities that are in conflict with the proposed improvements.
	Show and label proposed drainage system with structure numbers, pipe material, length, slope and class.
	Import cut/fill lines and show retaining wall limits if determined necessary.
	Add required tree protection. removed "label tree removal"
	Show pavement removal with appropriate hatching
	Show accessible ramp locations removed "with crossings"
	Show super elevation at correct plan location(s) (if applicable)
	Show guard rail and retaining wall location(s) (if applicable)
	Show proposed drainage system in profile view
ffic Co	ntrol (Written Phasing Scheme only)
	List by phase the proposed approach to accommodating the traffic control during the life of the project. Phases should be consistent with general construction guidelines and practices.
	Show proposed detours if required.
	ffic Co

Rev Date: 05/28/2020

8

5. <u>Cro</u>	ss-Sections Sheets
	Show Proposed Ground Line (templates with no labeling at this point).
	Add daylight lines for Cut/Fill slopes.
,	Provide proposed elevation at construction alignment location(s).
	Show proposed retaining wall or guardrail locations.
	Sections should be shown at min. 50' increments (25' increment are required for projects < 1 mile and all sidewalk projects along the construction alignment(s) (i.e. 10+00, 10+50, 11+00, etc.).
	Label alignment designation and station on each cross section. (i.e. 10+50 -L-)
-	Check to ensure sight distance requirements have been met per the design criteria at intersections and major entrances with large traffic volumes.
NI	
checkl	(explanation of any variance from standard, why N/A used, conversations had that complete ist):
7.	

75°	<u> </u>	Submittal Date:	Designer:	
		Review Date:	Reviewer:	
A.	General Overview			
	improvements have review of previous	been installed since su milestone reviews shou	n prior to beginning 75% plans to rvey was received and last field vi ld be completed prior to proceeding ditions have been updated or corre	sit occurred. A cursory ng with the next
	be incorporated into diagrams), erosion in addition to the d permits should be re as needed such as 4	o the project design. A control plan, and a pave etailed plans, an update eviewed at this mileston 101/404 permitting. Pro	utility companies as well as Storm traffic control plan (both written ement marking plan should be pre- ed engineer's estimate should be ne and plans should be prepared for oject grading limits should be cheat trol permit is required.	phasing and associated pared for this submittal prepared. Any required r appropriate submittals
	Field visit to	verify survey and desig	gnDate of vis	it
В.	Required Submittal	s (Place a Check Mark,	or N/A)	
	Updated 759	% engineer's estimate		
	Storm Drain	age Calculation Revision	ons	
	ROW/easem	nent quantities (spreadsl	heet)	
	Project Cons	struction Plans (approxi	mately 75% complete)	
	Update on lis	st of required Permits or	r Special Reviews	
	Verification	of Correspondence with	Pertinent Utility Companies	
C.	75% Plans Checklis	t (Place a Check Mark,	or N/A)	
	Verify	latest CAD standards ar	nd sheet templates are used	
	Update	all items from previous	s checklist that have changed	
	1. <u>Title Sheet</u>			
	Upd	ate label to 75% Plans	on top right corner.	

2. <u>Ty</u>	pical Sections & Details (to be shown in the "2 and 3 Series" of sheets)
	All necessary dimensions shown on pavement, subgrade, shoulders, slopes, centerline, medians, sidewalks, utility strips, curb & gutter, etc.
	Milling limits shown removed "if applicable"
	All slopes shown on pavement, sidewalk, shoulders, subgrade, hinge point grading, ditches, cut & fills.
	All grade points shown.
	All variable limits shown.
	Provide Details for retaining walls, non-standard catch basins, and culvert improvements. (update from previous milestone reviews).
,	Provide Details for special ditches (lateral and berm ditches). Provide alignment, station, offset, and quantities such as drainage ditch excavation, rip rap, and filter fabric. (Note: Project Manager may choose to show this information on the plan sheets.)
	Provide Details for other non-standard items not covered under NCDOT Specifications. Some that may be considered are sidewalk taper, pipe trench detail for storm drainage pipe, and pavement overlay or wedging.
	Update List of standards used on project.
	Update typical sections and material schedule
8. <u>Pla</u>	n Sheets
_	Turn off pavement markings on plan sheets since PM plans are created.
-	Show the limits of construction by placing slope-stake lines on the plans. (lines should be designated as cut or fill by linetype)
_	Show berm and lateral ditches if required. Insert corresponding ditch details.
-	Show and label pipe inlet and outlet devices such as headwalls, endwalls, flared-end sections, false sumps, rip rap and filter fabric requirements and quantities.
_	Label radii measured to face of curb.
-	Label proposed utility poles to be relocated "by others" at the specified locations indicated by utility companies.
_	Guardrail shown & labeled
-	Show and label signal items to be installed by roadway contractor (ped bases, pull boxes, conduit, etc.) Note, if signal is to be included in construction contract, separate signal plan to be provided by CDOT. These items shall be shown, but labels are not required as plan should reference SIG sheets for signal items.

11

	-	Retaining walls shown & labeled
		Ramps shown accurately on plan sheet with station labels (details not yet created)
		Easements shown accurately (permanent and temporary). Temporary easements should include all needs for removal of trees for utility relocation. Temporary Easements needed for only a specific duration (i.e. tree removal) shall be labeled as such.
		Check to ensure no property has been landlocked with proposed improvements
4.	Profile S	Sheets
		Show curb line grades if different from proposed design-line grade line.
		Label proposed edge of pavement elevations for left and right lip lines.
		Show proposed lateral ditches with beginning, ending, and PVI stations and elevations. Label proposed lateral ditch grades.
		Update proposed drainage. Make sure drainage structure number corresponds with that shown in plan view.
		If a retaining wall is needed show the wall envelope. Ensure that the top, bottom and steps in the wall are accurately shown with station and elevations. Wall profile may be shown on separate sheets.
5.	Erosion (Control Plans
		Preferred scale 1"=40'.
		Erosion Control Notes & Legend Key.
		(Use symbology consistent with the Erosion & Sediment Control Planning & Design Manual: https://deq.nc.gov/about/divisions/energy-mineral-land-resources/energy-mineral-land-permit-guidance/erosion-sediment-control-planning-design-manual)
		Erosion Control measures shown on plan view. Erosion control plan must be sufficient to obtain plan approval and required erosion permits from NCDEQ.
		Erosion Control Details - if standard, refer to standard number.
		Temporary Wattle Check Dam/Inlet Protection
		Temporary Silt Fence
		Temporary and Permanent Seeding Specifications
		Other

Rev Date: 05/28/2020 12

6.	Traffic Control/ Pavement Marking Plan
	Standard Traffic Control General Notes & Project Notes modified per project.
	Traffic control phasing is consistent with general construction practices.
	Traffic control custom phase drawings and/or CDOT WATCH diagrams correctly referenced per written phasing.
	If on an NCDOT street, be sure notes and work hours are updated for NCDOT requirements. (Note S: add NCDOT Engineer, Note T: change 2' to 5', Revise works hours restricted 6:00 am - 9:00 am and 4:00 pm - 8:00 pm or as directed by NCDOT.)
	Pavement Marking Plan preferred scale 1"=40'.
	Legend matches NCDOT pavement marking schedule.
	Legend matches plan view symbology.
7.	Cross-Sections Sheets
	Label cut & fill slopes and varying pavement cross slopes.
	Label pertinent proposed elevations such as lip elevations and grade break point elevations.
	Show berm and lateral ditches.
	Show additional critical cross-sections at driveways and other critical areas such as drainage inlets.
	Label any non-typical existing or proposed features such as retaining walls, buildings, headwalls, channel changes, etc.
	If NCDOT street, follow NCDOT Cross Section Guidelines.
8	Utility By Others (UBO) Plans updated from Utility Construction plans
0.	Label all utility conflicts with UBO boxes.
	Include in the construction set as separate plans if needed due to plan sheet clutter
	res (explanation of any variance from standard, why N/A used, conversations had that complete cklist):
-	

90°	6 Plans Review Submittal Date:Designer:
	Review Date:Reviewer:
A.	General Overview
	Note: A cursory review of previous milestone reviews should be completed prior to proceeding with the next milestone review to ensure changes and additions have been updated or corrected.
	This review milestone precedes preparing plats and easement exhibits for real estate acquisition. For this review, final mark-ups/comments from utility companies as well as Storm Water Services should be incorporated into the project design. The project design at this milestone should include updated drainage (horizontal and vertical), traffic control, and pavement marking plans. In addition to the detailed plans, an updated engineer's estimate should be prepared with an updated real estate cost All required permit applications should be prepared at this point along with any required fees with check requests submitted.
В.	Required Submittals (Place a Check Mark, or N/A)
	Final Pavement Design Calculation removed and typical sections modified
	Final storm drainage calculations simplified text here
	Updated 90% engineer's estimate
	Permit Applications that do not require final signed plans such as 401/404 permit. Other permits typically wait until final plans are completed. Verity with Project Manager which permit submittals are needed.
	Ramp Calculations
	Project Construction Plans (approximately 90% complete).
	Update on list of required Permits or Special Reviews
	Verification of Correspondence with Pertinent Utility Companies
C.	90% Plans Checklist (Place a Check Mark, or N/A)
	Verify latest CAD standards and sheet templates are used
	Update all items from previous checklist that have changed

1.	Title Sheet
	Update label to 90% Plans on top right corner.
2.	Typical Sections& Details (to be shown in the "2 and 3 Series" of sheets)
	Ramp details
	Curb return details and profiles (ensure no low points without appropriate drainage)
	Update List of standards used on project.
	Update typical sections and material schedule
	Drainage Summary (Pipes and Structures) (Standard NCDOT or City formats)
3.	Plan and Profile Sheets
	Show curb return elevations (if necessary). Label elevation on plan at 10' increments along lip of curb or shown on a curb return profile on a separate sheet
	Check to ensure all proposed work is clearly indicated. Such items overlooked to this point might include: fence relocations/additions, tree removal/protection & trimming needs, sign relocations/removal/additions, pipes to be removed/plugged/extended/, sealing abandoned wells, driveway reconnections, driveway pipes, etc.
	Right-of-way & Easement lines, and Parcel numbers shown with standard parcel block information (check to make sure this matches plats/exhibits)
	Check to ensure no property has been landlocked with proposed improvements
	Areas to remain undisturbed with the right-of-way clearly marked
	Finalize proposed drainage. Label all pipes (parallel and cross-pipes) with size, material, length, slope, and class of pipe in plan view.
	Provide top/rim and invert elevations for all drainage structures in profile view. Label NCDOT or CLDSM standards required (i.e. NCDOT Std. 840.01).
4.	Erosion Control Plans
	Narrative (if necessary)
	Construction Sequence (if necessary)
	Check to ensure all erosion control measures are contained within existing or proposed right-of-way and easements
5.	Traffic Control/ Pavement Marking Plan
	Update sheets per comments from 75% review

6.	Cross-Sections Sheets
	Show volumes for embankments, unclassified excavation, and known undercut excavation on each cross-section.
	Provide dimensions as needed (required on NCDOT streets).
7.	<u>Utility Construction Plans (Water and Sewer Plans)</u>
	Check to ensure only work to be performed by the contractor is indicated with heavy lines and text
	Show other pertinent plan information with background or gray-scale symbology
8.	<u>Utilities By Others Plans</u>
	Include in the construction set as separate plans if needed due to plan sheet clutter
	Check to ensure only work to be performed by others (not the contractor) is indicated with heavy lines and text
	Show other pertinent plan information with background or gray-scale symbology
	tes (explanation of any variance from standard, why N/A used, conversations had that complete ecklist):

Rev Date: 05/28/2020 16

Fin	(100%) Plan Review	Submittal Date:	Designer:
		Review Date:	Reviewer:
A.	General Overview		
	This milestone review has as its purpose to fi special provisions, and any other items necessary comments from the 90% plans review and Agreement. Prior to this review, right-of-wincorporated into the plans, plats and exhibit underway. Coordination has occurred for relocations This review should present a clear for successful construction.	essary to submit to Bed external reviews so way and easement ne ts have been prepared landscaping needs, to	id Phase. It incorporates review uch as NCDOT Encroachmenteds have been determined and and Real Estate Phase is well raffic signal work, and utility
В.	Required Submittals (Place a Check Mark, or	N/A)	
	Submit Permit Applications (May incl Municipal Agreement, PCSO).	ude Erosion Control, 1	NCDOT encroachment,
	Final Engineer's Estimate (all computation)	ations included)	
	Written Project Special Provisions		
	Final Project Construction Plans with stamp on remaining sheets	signed/sealed mylar co	over sheet and final review
	removed listing of Right of way and easement areas		
C.	Final Plans Checklist (Place a Check Mark, or	: N/A)	
1	1. <u>Title Sheet</u>		
	Updated Index of Sheets		
	Project Stakeholder signatures	under the "Recommer	nded for Construction" block
	City Engineer's approval signa	ture	
	When submitting mylar cover so Otherwise may note as 10		
2	2. <u>Details</u> (to be shown in the "2 Series" of she	eets)	
	List of Standard Drawings pert	inent to project (NCD	OT or CMLDS)
	Revise details as needed to mate	ch plans.	

3.	<u>Plan Sheets</u>		
	All cross-reference notes are correct		
	All utility relocations/adjustments labeled and clearly identified as work the		
	Contractor is to perform or as work to be done by others		
	Make any changes from RE agreements		
4.	Profile Sheets		
	All cross-reference notes are correct if separate plan & profile sheets		
5.	Traffic Control Plans		
	Update to reflect any changes from 90% review or to address any access issues		
6. Pavement Marking Plans			
	Clearly denote markings to be removed (include line item(s) & quantities in engineer's estimate)		
	Check for any temporary markings needed (include line item(s) & quantities in engineer's estimate)		
	Check for the need of permanent pavement markers (raised or snow plowable)		
	Reference Standard Drawings (if applicable)		
	Clearly identify signs to be installed by the contractor & signs to be installed by		
Re	emoved Construction Staking Plans Section - no longer needed		
7.	Signal Plans		
	Include in the construction plans if the contractor is to perform this work (this should be signed/sealed and provided by CDOT)		
8.	<u>Permits</u>		
	Submit final plans and application to NCDEQ for EC permit when disturbance is greater than 1 acre.		
	Prepare NCDOT encroachment forms (EA161B, VCER, NPDES) if any part of project is on an NCDOT maintained street.		
	Prepare/submit for any other necessary permits. List here:		
ο.	ADMINISTRACIPALITANIA		
9.	All other sheets Undete/review for accuracy		

Consultant Forum 6-24-2020

Specifications:

Specifications are the mechanism we use to give direction to the contractor. Special Provisions are indigenous to the individual project. They are our chance to describe and explain what we want from the contractor. Most of our claims are based on vagueness or conflicts between the plans and the specifications.

Expectations:

- SPs must be clear.
- SPs must match both the plans and the cost estimate (bid tabs).
- The SP is between the City and the Contractor. Not the State or a Manufacturer or the Designer.
- Write as many SPs as it takes to build the project.

Examples of what we're seeing with the Special Provisions.

- When an SP references another SP, then the numbers must align. For example, we see SPs that reference SP-04 Borrow, but SP-04 is Concrete WCR. That creates vagueness.
- SPs must match the plans. If the SP is "Adjust water vault" and the SP reads that this item covers adjusting the water vault vertically, but the plans show the water vault being "adjusted" five feet horizontally, then these two don't match. The result is an extra item.
- SPs should represent something unique to the project. An SP shouldn't be a repeat of a State Standard or a City Standard. The SP should show something that is not normal that is included in the project.
- When using a City boilerplate SP, edit the boilerplate to fit the project.
- When on a City project with no State participation, do not write a specification requiring NCDOT to review and approve something.
- When on a City project with State participation, and NCDOT review is required, all submittals will still be submitted to the City before being sent to NCDOT. SPs should not require the contractor to have direct submittals or direct contact with NCDOT.
- The contractor sends all submittals to the City. City staff will then forward the submittals to the appropriate parties for review, Engineer of Record and NCDOT if applicable. (On a City Project all submittals will go to the Engineer of Record for review, especially all structural reviews.)
- The unit of measurement in the SP and the unit of payment in the bid tab must match.

- The SP must include items that are incidental to the item. For example, a retaining wall SP whose payment is in SF measured from the top of footing to the top of wall, must make it clear that the footing is incidental to the pay item. Another example, a bridge approach whose payment is LS must list out everything that is included in the lump sum.
- Do not insert a manufacturer's specification directly into the City's contract as an SP.
 We are seeing SP's that say "if owner does not install per manufacturer's specifications then the warranty is voided" and "if owner cannot show proof of regular maintenance, then the manufacturer's warranty is voided". The City has a warranty between the City and the Contractor. If an extended warranty is required, it is still between the City and the Contractor.

Role of Construction Program

Construction inspectors are responsible for administering the construction contract to ensure that the contractor meets the specifications within the contract and the project is built per the plans.

During construction, the construction staff:

- Will be the point of contact with the contractor
 - Designers do not interact directly with contractors without City staff being present.
 - The City has a contract with the Contractor. The City has a contract with the
 Designer. There is no contract between the contractor and the designer.
 Construction staff will have those interactions take place in an open form so that
 any decisions can be documented.
- Will receive submittals and RFI's from the contractor and distribute them to the PM (and team) for review, approval, etc.
 - Submittals for structural items, specialty items, etc. require the approval of the Engineer of Record.
 - The Construction staff does not approve submittals.
- Will contact the PM (and team) with issues.
 - The construction staff will not change the plans.
 - We will ask the engineer of record for guidance.
 - A call from the construction team requires immediate attention, because we're not going to call if everything is going per plan

During design and bid phases, the construction staff:

- Will review plan sets for constructability
 - We aren't questioning the design. We are looking for how the contractor will build the project. Usually we are identifying risks.
 - We are looking for the critical path in the construction of the project.
- Will request a field walk thru with project team (typically at 50-75%)
 - It is important to look at issues and potential risks in the field. The more issues that you can address through design, the fewer changes we should have during construction.
- Will assist in reviewing cost estimates
 - We do not have the capability to do quantity take-offs, therefore we rely on the designer to perform and double check the quantity take-offs.
 - We are looking for pay items to match the materials on the plans.
- Will review specifications to help look for conflicts or vagueness. (We don't like claims.)
 - We are looking at pay items vs measurement items
 - Looking for anything confusing or duplicated.
 - We are looking for long lead items that may affect the schedule.
- Will review the project manual prior to bid advertisement
- Will work with the PM to set a realistic construction duration for the project. The Construction Program is working on a process that identifies risks on a project and thus adds contingency for unknown items or time for known items. A duration can be refined as the plans are developed.

Change Orders are required for budget, scope, and time changes. We are seeing a significant increase in Change Orders for time changes or durations. On a typical sidewalk project or widening project etc., a contractor does not average \$10,000 expenditures. Things to think about as the plans are developed and Special Provisions are written:

- Are there any specialty items on the project?
 - If so, how long will it take to get these manufactured and delivered AFTER the submittals are approved.
- Are there utilities in conflict that have to be relocated during construction?
 - We usually see this for gas lines because of their close proximity to underground stormwater work.
 - Sometimes these are Charlotte Water facilities especially sewer laterals.
- Will there be any Encroachment agreement requirements?
 - We see lane closure requirements in encroachment agreements that either are not on the plans, or they are on the plans but they conflict with the Traffic Control SP.

- Look at the time of year that the project will be built.
 - Asphalt and Full Depth Reclamation have temperature requirements that keep the work from being installed during the winter months. Most of the time we can't do final pavement and pavement markings between December and March.

Please concentrate on producing a constructible project package (plans & specs). We are available for questions prior to construction and will assist the PM any way we can to ensure that construction can proceed "smoothly".