

**Mayor Dan Clodfelter**

Al Austin  
John Autry  
Ed Driggs  
Claire Fallon  
David L. Howard

**Mayor Pro Tem Michael D. Barnes**

Patsy Kinsey  
Vi Lyles  
LaWana Mayfield  
Greg Phipps  
Kenny Smith

**CITY COUNCIL MEETING**  
**Monday, May 12, 2014**

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In addition to the previously advertised public hearing items, Departments have asked that the time sensitive items listed below not be deferred.

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| 25            | 28            | Prosperity Ridge Road Connection |

**CITY COUNCIL AGENDA**  
**Monday, May 12, 2014**

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## 5:00 P.M. DINNER BRIEFING, CONFERENCE CENTER

### 1. Mayor and Council Consent Item Questions

**Resource(s):** Hyong Yi, City Manager's Office

**Time:** 5 minutes

#### **Synopsis**

Mayor and Council may ask questions about Consent agenda items. Staff will address questions at the end of the dinner meeting.

### 2. Airport Taxi Contract Briefing

**Resource(s):** Brent Cagle, Aviation  
Haley Gentry, Aviation  
Leila Lahbabi, Aviation

**Time:** 30 minutes

#### **Synopsis**

- On June 13, 2011, the City Council approved Airport Operating Agreements with Yellow Cab, Crown Cab, and City Cab for a term of one year with annual renewals exercisable by the Aviation Director.
- The Agreements were effective July 18, 2011, and specified four options to renew. The Aviation Director has renewed the contracts twice, with the current term expiring July 17, 2014.
- In an effort to ensure that the City Council is fully versed on the subject matter, Airport staff will present an overview of the Request for Proposal process and details of the current contracts.

#### **Future Action**

The presentation is for information only.

### 3. Catawba-Wateree River Basin Water Supply Master Plan

**Resource(s):** Barry Gullet, Utility Department  
Kevin Mosteller, HDR, Inc.

**Time:** 30 minutes

#### **Synopsis**

- The Catawba-Wateree Water Management Group (CWWMG) has completed the Catawba-Wateree River Basin Water Supply Master Plan (Master Plan).
- The Master Plan is the most comprehensive water supply planning document completed to date for the Catawba-Wateree River Basin.
- The Master Plan includes detailed future water use withdrawal and return projections to the year 2065 (~50 years) for public water and wastewater suppliers, Duke Energy, industrial users, and agricultural and irrigation uses.
- The CWWMG has already generated numerous benefits from regionalized collaboration including information and resource sharing, completing projects that

- support better management of the Basin's water resources, and enhancing water use efficiency and public outreach.
- The Master Plan recommends additional regional cooperation in areas such as reducing per capita water use, lowering or consolidation of intakes, and reducing sediment infill.

**Future Action**

The City Council will be asked to adopt a resolution supporting the Master Plan at the May 27, 2014, Council Business Meeting.

#### 4. Fiscal Year 2015 Public Art Work Plan

**Resource(s):** Marc Gustafson, Public Art Commission  
Nicole Bartlett, Arts & Science Council  
Robert Bush, Arts & Science Council

**Time:** 15 minutes

**Synopsis**

- The City Council approved the current Public Art Ordinance on May 27, 2003.
- On June 20, 2005, the City Council approved the annual agreement with the Arts & Science Council and the Public Art Commission for administration of the Public Art Program.
- The Fiscal Year 2015 proposed Public Art Allocation for General Government is \$399,220.
- The Fiscal Year 2015 proposed Public Art Allocation (from Fiscal Year 2014 projects) for the Airport is \$672,312.
- The work plan provides:
  - A description of the artwork completed, obtained, or commenced in Fiscal Year 2014, and
  - A preliminary plan of Fiscal Year 2015 proposed public art allocations

**Future Action**

The Fiscal Year 2015 Public Art Work Plan and the annual agreement with the Arts & Science Council – Charlotte Mecklenburg, Inc. and the Public Art Commission for administration of the Public Art program will be included in the June 9 budget adoption agenda item.

#### 5. Answers to Mayor and Council Consent Item Questions

**Resource(s):** Hyong Yi, City Manager's Office

**Time:** 10 minutes

**Synopsis**

Staff responses to questions from the beginning of the dinner meeting.

## 6. Closed Session

**Action: Adopt a motion pursuant to NC General Statute §143-318.11(a)(3) to go into closed session to consult with attorneys employed or retained by the City in order to preserve the attorney-client privilege and to consider and give instructions to the attorneys concerning the handling or settlement of Kay Guillermina Floyd v. Cory Milbourn and the City of Charlotte, 13-cvs-18336.**

**Introductions**

**Invocation**

**Pledge of Allegiance**

**7:00 P.M. AWARDS AND RECOGNITIONS, MEETING CHAMBER**

**7. Jimmie Johnson Recognition**

**Action: Mayor Clodfelter will recognize Jimmie Johnson for his service to the community.**

**8. Small Business Month Proclamation**

**Action: Mayor Clodfelter will read a proclamation recognizing May 2014 as Small Business Month.**

**9. Municipal Clerk's Week Proclamation**

**Action: Mayor Clodfelter will read a proclamation recognizing May 5 – 11, 2014 as the 45th Annual Municipal Clerk's Week.**

## **CONSENT**

- 10. Consent agenda items 20 through 41 may be considered in one motion except those items removed by a Council member. Items are removed by notifying the City Clerk.**

Consideration of Consent Items shall occur in the following order:

- A. Consideration of Consent Items that have not been pulled, and
- B. Consideration of Consent Items with citizens signed up to speak to the item.

## ZONING

### 11. Rezoning Petition 2014-032

**Action:** Render a decision on proposed rezoning 2014-032 by The Affordable Housing Group of North Carolina, Inc. and The Drakeford Company:

- From single-family residential (R-4),
- To urban residential, conditional [UR-2 (CD)].

**Staff Resource(s):** Tammie Keplinger, Planning

#### Explanation

- The public hearing on this rezoning petition was held on April 28, 2014.
- The property is approximately 3.72 acres located on the west side of Beatties Ford Road between Pauline Lane and Sunset Road (Council District 2).
- The petition proposes to allow for the development of up to 85 age-restricted multi-family apartments at density of 22.8 dwelling units per acre.
- Staff does not recommend approval of this petition. The petition is inconsistent with the Northwest District Plan and the General Development Policies.
  - The Northwest District Plan recommends single-family residential up to four dwelling units per acre, and
  - The General Development Policies support multi-family development at a maximum density between 8 and 12 dwelling units per acre.
  - The petitioner has worked with staff to improve the building elevations. However, due to the proposed number of units the mass and scale of the building is not compatible with the suburban scale and pattern of development on this side of Beatties Ford Road.
- The Zoning Committee considered this petition on May 5, 2014, and found this petition to be inconsistent with the Northwest District Plan and the General Development Policies but to be reasonable and in the public interest based on information from the staff analysis and the public hearing by a vote of 6-0.
- The Committee voted 6-0 to recommend **APPROVAL** of the petition with the following modifications:
  1. Staff rescinded the comment to define handicapped or disabled as these requirements are federally regulated.
  2. The long south facing elevation has been visually broken into smaller elements by separating the mass into two building masses connected with a hallway element that has been deeply recessed from both long sides of the building. The petitioner has added call-outs on the elevations that note these recessed features.
  3. The revised building elevations replace the long horizontal expanse of brick, which accentuated the length of the building, with vertical brick faced elements interspersed with variations in siding materials and additional façade articulation.
  4. The design has been enhanced by introducing variations in the window types. Specifically, the previous elevation showed the use of only double-wide windows. The latest revision uses single, double, and triple-wide window configurations.
  5. The petitioner replaced the shed-style dormers with a hip roof.
  6. The petitioner committed to providing at least 30% brick on each building face.
  7. The petitioner added a note that commits to limiting the use of vinyl to

- windows and trim, with no vinyl to be used as siding material.
8. Note 5a has been amended to specify that the proposed landscape buffer will be provided along all property lines that abut properties with R-4 (single- family) zoning.
  9. The "Building Elevation Detail" on Sheet RZ-3.0 has been removed from the site plan.
  10. Note 5b pertaining to removal of the buffer has been removed from the site plan (effectively renumbering Note 5c to 5b).
  11. The language "No wall pak type lighting will be used" has been removed from Note 8a.
  12. The petitioner reduced the building height to 47 feet.
  13. The notes on sheets RZ-1.0 and RZ-2.0 pertaining to building height have been removed from the site plan.
  14. The petitioner has reduced the number of units from 85 to 82, reducing the density from 22.8 dwelling units per acre to 22 dwelling units per acre.

**Attachment 1**

[Zoning Committee Recommendation from the April 28 Combined Business Meeting](#)

[Staff Analysis](#)

[Vicinity Map](#)

[Locator Map](#)

[Site Plan](#)

## PUBLIC HEARING

### 12. Public Hearing on Preliminary Fiscal Year 2015 Operating Budget and Fiscal Years 2015-2019 Community Investment Plan

**Action: Receive public comment on the City Manager's Recommended Budget.**

**Committee Chair(s):** Greg Phipps

**Staff Resource(s):** Randy Harrington, Budget & Evaluation

#### Explanation

- On May 5, 2014, the City Manager presented the recommended Fiscal Year 2015 Operating Budget and Fiscal Years 2015-2019 Community Investment Plan. The May 5 recommendation represents the proposed City operating and capital budgets for next fiscal year, beginning on July 1, 2014.
- State law requires the City hold a public hearing following presentation of the Manager's Recommended Budget (May 5, 2014) and prior to the City Council adoption of the budget (June 9, 2014).

#### Fiscal Year 2015 Operating and Capital Recommended Budgets Summary

- The City Manager's recommended Fiscal Year 2015 Operating Budget and Fiscal Years 2015-2019 Community Investment Plan focus on stability by cost-effectively providing the core services upon which residents rely.
- The recommendation calls for no property tax increase and minimal changes to fees that reflect the cost of services.
- The proposed budget for the City next year consists of three major components supported by general tax revenues:
  - A General Fund budget of \$584.1 million Fiscal Year 2015, representing an increase of 3.7% above Fiscal Year 2014, which supports current levels of service with few enhancements;
  - An \$88.5 million Municipal Debt Service Fund, increasing 0.9%, supporting long-term capital investments as outlined in a revised General Community Investment Plan; and
  - An \$809.7 million General Community Investment Plan, increasing 22.1%, which invests in our infrastructure to meet the needs of a growing community
- Enterprise Funds' combined operating and capital budgets total \$1.16 billion in Fiscal Year 2015 (net of transfers), a 3.4% decrease below the prior year, primarily due to large capital projects included in last year's Aviation and Charlotte Area Transit System (CATS) budgets.
- City-wide total budget is \$2.1 billion in Fiscal Year 2015, a 6.5% increase above the prior year, due primarily to address the infrastructure needs of a growing community.

- There is no increase to the property tax rate of 46.87 cents per \$100 valuation.

### Recommended Property Tax Rates

| Purpose               | Adopted Fiscal Year 2014 Tax Rate | Recommended Fiscal Year 2015 Tax Rate | Change       |
|-----------------------|-----------------------------------|---------------------------------------|--------------|
| General Fund          | 36.00¢                            | 36.00¢                                | 0.00¢        |
| Capital Debt Service  | 9.67¢                             | 9.67¢                                 | 0.00¢        |
| Pay-As-You-Go Capital | 1.20¢                             | 1.20¢                                 | 0.00¢        |
| <b>Total</b>          | <b>46.87¢</b>                     | <b>46.87¢</b>                         | <b>0.00¢</b> |

### General Fund Budget Highlights

- \$5.4 million for contract escalations (e.g. Solid Waste Services, vehicle maintenance, technology maintenance and software licenses, streetlights, utilities, and business investment grants)
- \$4.1 million for personnel (health insurance, retirement payments, conversion of existing full-time temporary employees to regular status)
- \$0.7 million for the CityLYNX Gold Line Phase I (transferred to CATS)
- \$0.5 million to update the Zoning Ordinance (includes one position)

### Enterprise Funds Revenue Recommendations

- Utility: Changes in Residential and Non-Residential Water and Sewer Rates. The total water and sewer bill for a typical residential customer would increase 3.1%, or \$1.73 per month.
- Storm Water: 3.0% impervious surface fee rate increase as a result of flood events that are straining older drainage systems and driving up the number of citizen requests for repairs. The total Storm Water bill for a typical residential customer would increase 24-cents per month.
- Aviation: Only slight changes to select fees (for example, landing fees). Charlotte-Douglas International will remain the lowest cost, large hub airport in the United States.
- CATS: 20-cent base fare increase, in accordance with Transit Financial Policies to support increased costs and expanded services.

### Recommended Employee Compensation and Benefits

- 2.5% or 5.0% Public Safety Pay Plan (PSPP) step adjustments, depending upon rank
- 1.5% PSPP market adjustments
- 3.0% Broadband merit adjustment pool
- City's portion of funding for group insurance coverage is increasing by 2.0%
- Employee cost share change ranging from a decrease of \$2.49 to an increase of \$10.98 per week, depending upon selected plan.

### Recommended Position Changes for All Funds

- Seven new positions in the General Fund:
  - Three positions in the Fire Department: two Battalion Chiefs to support the Airport 24/7 (funded by Aviation) and one Facility Maintenance Coordinator for the new Fire Headquarters
  - One Code Process Specialist in Neighborhood & Business Services to address an increase in permitting activity (offset by user fees)
  - One Planning Coordinator in the Planning Department as a limited term position associated with the Zoning Ordinance update

- One Internal Audit position in the City Manager’s Office to assist with Airport revenue contract auditing (funded by Aviation)
- One Senior Software Developer in Innovation & Technology to support the work and asset management system
- 67 new positions in Enterprise Funds:
  - 23 new positions in Aviation to reflect the needs of a growing, 24/7 hub airport
  - 20 new positions in CATS for Fiscal Year 2015 to support the CityLYNX Gold Line Phase I Project, Light-Rail vehicle operations and maintenance, and Special Transportation Services
  - 18 new positions in the Utility Department to respond to the regularly environment and increased water and sewer service demand
  - Five new positions are added to the Storm Water Services to support capital project planning and inspections
  - One Medicare Claims Adjuster position in Risk Management to respond to federal requirements reporting and secondary payer recovery (shared funding by the City, County, and the Mecklenburg County School System)

### **Recommendations for Financial Partners & Outside Agencies**

- General Fund Financial Partners recommendation includes no new Partners, and few funding changes:
  - Community Building Initiative: \$1,000 increase to restore the 1% cut from FY2011
  - Film Commission: \$75,000 reallocation of existing funding from Charlotte Regional Partnership (CRP) to Charlotte Regional Visitors Authority (CRVA) and an additional \$75,000 funding reserve contingent upon the Film Commission moving from CRP to CRVA
  - Central Intercollegiate Athletic Association (CIAA) Basketball Tournament: \$100,000 in additional funding reserve for CIAA Basketball Tournament pending final negotiations among the City, County, CRVA, and CIAA
- Neighborhood & Business Services Partners recommendations include no changes to the Housing & Community Development nor the Crisis Assistance agencies
- The Out-of-School Time Partners’ Request for Proposal process results in five partners, with total funding at \$1.2 million (same total funding level as prior year): Greater Enrichment Program, Citizen Schools, Police Activities League, Youth Development Initiatives, Above and Beyond Students

### **Recommended Fiscal Years 2015-2019 Community Investment Plan**

- The five-year total recommended Community Investment Plan is \$4.1 billion.
- The General Community Investment Plan totals \$809.7 million (debt-funded projects and Pay-As-You-Go cash-funded projects) within the Fiscal Years 2015-2019 five-year planning period, including:
  - \$529.8 million in Street, Neighborhood, and Housing Bonds over three General Obligation bond referenda in November of 2014, 2016, and 2018 to support three, core quality of life elements of Livability, Getting Around, and Job Growth. A fourth bond referendum in November 2020 will be reflected in future five-year Community Investment Plans beginning in Fiscal Year 2017
  - \$121.8 million in Certificates of Participation to support economic development, public safety, and other City facilities
- Enterprise Capital programs over five years:
  - CATS totals \$1.2 billion, a 9.2% increase
  - Aviation totals \$1.3 billion, a 31.9% increase
  - Storm Water totals \$267.9 million, a 25.7% increase
  - Utility totals \$609.8 million, a 32.1% increase

**Budget Process**

- On May 14, the City Council will meet to consider possible changes to the Manager’s Recommended Budget. Proposed adjustments by the City Council that received five or more votes will move on to the May 28 Straw Votes meeting for consideration and final direction to the City Manager.
- Budget adoption is scheduled for June 9, 2014, at 7:00 p.m., during the City Council Business Meeting.
- State law requires local governments to adopt a budget by July 1 of each year.
- A complete copy of the recommended budget is available online at:  
<http://citybudget.charmeck.org>

**Attachment 2**

[May 5 Recommended Budget Presentation](#)

[Manager’s Transmittal Letter](#)

[Executive Summary for the Preliminary Fiscal Year 2015 Strategic Operating Plan](#)

## POLICY

### 13. City Manager's Report

### 14. City Manager/City Attorney Performance Review Process

**Action:**

- A. Approve the Governance & Accountability Committee recommendation of the performance review process for the City Manager and the City Attorney, and**
- B. Amend the City Council Meeting calendar to schedule the performance reviews as follows:**
  - **City Manager: Monday July 28, 2014, at 12:00 p.m., CH-14, Charlotte-Mecklenburg Government Center,**
  - **City Attorney: Monday August 25, 2014, at 12:00 p.m., CH-14, Charlotte-Mecklenburg Government Center.**

**Committee Chair(s):** David Howard

**Staff Resource(s):** Cheryl Brown, Human Resources

#### **Explanation**

The Governance & Accountability Committee (Committee) is recommending the following process, below in sequential order, to be used for the performance review of the City Manager and City Attorney.

#### Phase One: Governance & Accountability Committee

- The Manager/Attorney provides the Committee with recommendations on the dimensions on which each are evaluated. The Committee recommends dimensions to the Mayor and the City Council.
- The Manager/Attorney provides the Committee with a recommendation on a multi-rater evaluation, which may include subordinates, peers, or people external to the City who have close working relationships.
  - It is not required that a multi-rater evaluation be conducted every year. Results from a multi-rater evaluation shall be shared with the Mayor and the City Council and the Manager/Attorney in either oral or written form. The results are confidential personnel files and may not be publicly released.

#### Phase Two: Evaluation Survey and Self-Assessment

- Four weeks prior to the evaluation meeting date, the Mayor and the City Council individually complete an evaluation survey on the Manager/Attorney, based on the agreed dimensions.
- Two weeks prior to the evaluation meeting, the survey results are provided to the Mayor and the City Council, and the Manager/Attorney. The survey results are confidential personnel files that may not be publicly released.
- Two weeks prior to the evaluation date, the Manager/Attorney submit to the Mayor and the City Council a self-assessment of performance, based on the dimensions previously set, as well as additional information deemed important in assessing their performance.

Phase Three: Governance & Accountability Committee

- One week prior to the evaluation date, the Committee reviews all of the evaluation materials received by and about the Manager/Attorney, and proposes specific areas to be reviewed with each during the evaluation meeting.
- The Committee provides recommendations to the Mayor and the City Council, and the Manager/Attorney.

Phase Four: Evaluation Meeting

- The Mayor and the City Council review compensation information, as appropriate, with the Human Resources Director and then meet alone to consider the recommended areas of discussion from the Committee. Other items may be added for discussion if agreed to by six members of the City Council.
- The Manager /Attorney join the Mayor and the City Council at an appropriate time and provide a self-assessment, addressing the items identified by the Committee and any additional items identified by the City Council.
- The Mayor and the City Council provide feedback to the Manager /Attorney as well as hold a general discussion around the Manager/Attorney's future work plan.
- The Mayor and the City Council meet alone to discuss the interaction of the Manager/Attorney, the overall evaluation of performance, and, as appropriate, changes to compensation or the employment agreements.
- The Mayor and the City Council vote publicly on any change to compensation or the employment agreements.

Phase Five: Governance & Accountability Committee

- No less than 60 days after the Evaluation Meeting, the Committee meets with the Manager/Attorney to assess the effectiveness of the evaluation process and provides recommendations to the Mayor and the City Council for future revisions to the process.
- Unless the process is otherwise changed by October 1, the Manager/Attorney provides the Committee with recommendations on the dimensions on which each will be evaluated in the coming year including the work plan.
- The Committee recommends dimensions to the Mayor and the City Council.
- The process is repeated.

**Governance & Accountability Committee Discussion**

- At its meeting on March 24, the Committee discussed the evaluation process and recommended minor revisions.
- On April 28, the Committee voted unanimously (Howard, Mayfield, Autry, Kinsey, and Phipps) to recommend the process, outlined above, for approval by the City Council.

**Attachment 3**

[Timeline for the City Manager's Fiscal Year 2014 Evaluation](#)

[Timeline for the City Attorney's Fiscal Year 2014 Evaluation](#)

## 15. Community Housing Development Organization Grants

**Action:** Approve the Housing & Neighborhood Development Committee recommendation on the Community Housing Development Organization grants for a total of \$800,000 to:

- A. Builders of Hope, Inc. for the Bradford Apartments Phase 2 multi-family rehabilitation development for a total of \$300,000, and**
- B. CrossRoads Corporation for Affordable Housing and Community Development for the Elizabeth Heights Phase 3 single-family homeownership housing development for a total of \$500,000.**

**Committee Chair(s):** Patsy Kinsey

**Staff Resource(s):** Pamela Wideman, Neighborhood & Business Services  
Zelleka Biermann, Neighborhood & Business Services

### Policy

- On May 13, 2013, the City Council adopted the U.S. Department of Housing and Urban Development (HUD) Annual Action Plan (Plan). The Plan:
  - Identifies the need for affordable, safe, and decent housing for low and moderate-income families.
  - Reaffirms three basic goals of the City's Housing Policy:
    - o Preserve the existing housing stock,
    - o Expand the supply of affordable housing, and
    - o Support family self-sufficiency initiatives.

### Explanation

- A Community Housing Development Organization (CHDO) is a non-profit that develops affordable housing for the community it serves. A Community Development Corporation (CDC) is a non-profit incorporated to provide programs, services, and engage in other activities that promote and support a community.
- Builders of Hope, Inc. and CrossRoads Corporation for Affordable Housing and Community Development (CrossRoads) are recognized by the City as both a CHDO and a CDC.
- The City, a HUD Participating Jurisdiction, must award a minimum of 15% of its federal HOME allocation to CHDOs for housing development activities, in which qualified CHDOs are the owners, developers, and/or sponsors of housing.

- Staff has reviewed two proposed development recommendations from Builders of Hope and CrossRoads to develop affordable housing. The recommendations are outlined in the chart below:

| <b>2014 CHDO Development Recommendations</b> |                        |                                       |              |                              |                                 |
|--|------------------------|---------------------------------------|--------------|------------------------------|---------------------------------|
| <b>Development</b>                           | <b>Developer</b>       | <b>Neighborhood Profile Area</b>      | <b>Units</b> | <b>Percent of AMI Served</b> | <b>Request (Leverage Ratio)</b> |
| Bradford Apartments Phase 2 Rental           | Builders of Hope, Inc. | Thomasboro Hoskins (385) District - 2 | 18           | 18 units for 50% and below   | \$300,000<br>(1:2)              |
| Elizabeth Heights Phase 3 Homeownership      | CrossRoads             | Grier Heights (370) District - 1      | 8            | 8 units for 80% and below    | \$500,000<br>(1:4)              |
| <b>Total</b>                                 |                        |                                       | <b>26</b>    |                              | <b>\$800,000</b>                |

- These developments will serve families earning at or below 50% (\$32,100) of the Area Median Income for multi-family rental units, and families earning at or below 80% (\$51,350) of the Area Median Income for single-family homeownership units.
- In addition, these developments will have deed restrictions for a minimum affordability period of 15-years for homeownership and 20-years for multi-family rental.
- The projects will be monitored during and after construction by the Neighborhood & Business Services Department.
- Each CHDO understands and agrees that the development must be completed within a 24-month time span. If an organization fails to complete their development, or forfeits the CHDO funding for reasons of noncompliance, nonperformance, or any other reasons identified by the City, the funds will be redistributed to other CHDO developments.

### **Background**

- Builders of Hope, through the Neighborhood Stabilization Program and the HOME program, has successfully completed 71 units of affordable housing development, including:
  - A 23-unit renovation of the New Hope apartments, and a 26-unit renovation of the Bradford Apartments (Phase 1) in the Thomasboro-Hoskins neighborhood,
  - 12 units of single-family homeownership and multi-family rental on LaSalle Street, and
  - 10 single-family homeownership units in Lincoln Heights.
- The award of these grant funds will allow Builders of Hope to complete the final phase of the 44-unit Bradford Apartments development.
- CrossRoads, in partnership with Self-Help Community Development Corporation, has successfully completed construction of Elizabeth Heights Phase 1, 8 out of 35 planned single-family homes. All eight homes have sold to buyers with incomes below 80% (\$51,350) of Area Median Income, increasing the low homeownership rate (currently 14%) in Grier Heights.
- The additional grant funds will allow Crossroads to complete an additional eight single-family homes in the Elizabeth Heights development.

**Housing & Neighborhood Development Committee (Committee) Discussion**

- On April 23, 2014, staff presented the proposed 2014 CHDO grant recommendations to the Committee.
- The Committee voted unanimously (Kinsey, Austin, Autry, Mayfield, and Driggs) to approve funding for Bradford Apartments Phase 2 rehabilitation and Elizabeth Heights Phase 3 single-family housing development.

**HUD Contracting Requirements**

The developments funded by these grants are subject to applicable Housing and Urban Development (HUD) requirements for providing training, employment, and contracting opportunities to Section 3 residents and minority, women, and small business enterprises.

**Funding**

Federal HOME Funds

**Attachment 4**

[Presentation to the Housing & Neighborhood Development Committee on April 23](#)

## BUSINESS

### 16. Water and Sewer Revenue Bond Anticipation Note

**Action:**   **A. Adopt the bond order authorizing the issuance of up to \$180,000,000 of revenue bond anticipation note, and**

**B. Adopt a bond resolution for the approval, execution, and delivery in connection with the issuance of up to \$180,000,000 of revenue bond anticipation note.**

**Staff Resource(s):**           Greg Gaskins, Finance  
                                      Barry Gullet, Utility

#### Explanation

- The Charlotte-Mecklenburg Utility Department last issued new debt in 2009, funding the Utility Community Investment Plan through remaining debt proceeds and Pay-As-You-Go funds.
- During the strategic planning for the 2011 refunding of water sewer revenue bonds, and subsequent annual updates to the Plan, it was determined that new debt proceeds would be required in Fiscal Year 2014.
- The proceeds will be in the form of an \$180,000,000 privately-placed drawdown program.
  - The drawdown program is a short-term financing approach to take advantage of the current low interest rate environment.
  - It is anticipated the program will be replaced with permanent debt once the \$180,000,000 is fully drawn down in the next 18-24 months.
- Over the next 18-24 months, these proceeds will be used for the following categories of projects:
  - Maintaining existing treatment facilities to ensure reliable treatment processes and regulatory compliance, and
  - Rehabilitation and replacement of existing water and sewer infrastructure that has met its useful performance life.
  - Specific projects include replacing aging water and sewer lines along Independence Boulevard, replacement of the Steele Creek Wastewater Lift Station, upgrades to the Sugar Creek Wastewater Treatment Plant and the Irwin Creek Wastewater Treatment Plant, and replacing the Upper Taggart Creek sewer line.
- The proposed program is similar to past debt issuances for the Utility Community Investment Plan and consistent with debt programs for other highly-rated utilities in North Carolina.
- The current action adopts the bond order and bond resolution for the program.
- The Local Government Commission is anticipated to review the transaction for approval at its June 3 meeting. The first draw on the new program is scheduled to occur on June 4, 2014.

#### Funding

Water Sewer Debt Service Fund

#### Attachment 5

[Bond Order](#)  
[Resolution](#)

## 17. Nominations to Boards and Commissions

**Action: Nominate citizens to serve as specified. Incumbents may be reappointed at this meeting.**

### A. BECHTLER ARTS FOUNDATION BOARD

- One appointment for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Lynn Good has completed two full terms of service.

### Attachment 6

#### [Applications](#)

### B. BUSINESS ADVISORY COMMITTEE

- One recommendation by the Asian American Chamber of Commerce for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Nimish Bhatt is eligible and interested in being considered for reappointment.
- One recommendation by the Black Chamber of Commerce for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Veronica Giles is eligible but no longer interested in being considered for reappointment.
- One certified Small Business Enterprise recommendation by the Metrolina Minority Contractors Association for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Michael High is eligible but no longer interested in being considered for reappointment.
- Two recommendations by the Charlotte Chamber of Commerce for appointment by the City Council for three-year terms beginning April 29, 2014, and ending April 28, 2017.
  - Michael Orzech has completed two full terms of service and is not eligible for reappointment.
  - Jonathan Utrup is eligible and interested in being considered for reappointment.
- Two appointments by the City Council, one for a three-year term beginning April 29, 2014, and ending April 28, 2017, and the other for an unexpired term beginning immediately and ending April 28, 2016.
  - Linda Daniel has completed two full terms of service and is not eligible for reappointed.
  - Saeed Moghadam has resigned.
- One certified Small Business Enterprise recommendation by the Hispanic Contractors Association for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Julio Barriga is eligible but not interested in being considered for reappointment.
- One recommendation by the Charlotte-Mecklenburg Latin American Chamber of Commerce for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Julio Colmenares is eligible and interested in being considered for reappointment.

- One recommendation by the Metrolina Native American Association for appointment by the City Council for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Walter Baucom is eligible and interested in being considered for reappointment.
- One recommendation by the National Association of Women Business Owners for a three-year term beginning April 29, 2014, and ending April 28, 2017.
  - Colleen Brannan is eligible but not interested in being considered for reappointment.

### **Attachment 7**

#### [Applications](#)

#### **C. CHARLOTTE HOUSING AUTHORITY**

- One appointment for an unexpired term beginning immediately and ending December 17, 2014.
  - Joel Ford has resigned.

### **Attachment 8**

#### [Applications](#)

#### **D. CHARLOTTE MECKLENBURG COALITION FOR HOUSING**

- One appointment for an affordable housing representative for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Dennis Booth, Jr. is eligible and interested in being considered for reappointment.
- One appointment for a financial representative for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Nancy Crown is eligible and interested in being considered for reappointment.

### **Attachment 9**

#### [Applications](#)

#### **E. CHARLOTTE REGIONAL VISITORS' AUTHORITY**

- Two appointments for at-large representatives for three-year terms beginning July 1, 2014, and ending June 30, 2017.
  - Charles Allen is eligible but not interested in being considered for reappointment
- One appointment for a convention hotel representative for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - William DeLoache is eligible and interested in being considered for reappointment.
- One appointment for a town representative for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Paul Jamison Sr. is eligible and interested in being considered for reappointment.
- One appointment for a restaurant representative for an unexpired term beginning immediately and ending June 30, 2015.
  - Tom Henson, former City Council appointee, became a mayoral appointee.

**Attachment 10**[Applications](#)

- F. CHARLOTTE-MECKLENBURG PUBLIC ACCESS CORPORATION**
- Three appointments for three-year terms beginning July 1, 2014, and ending June 30, 2017.
    - Sophia Matthews is eligible and interested in being considered for reappointment.
    - Linda Lou Webb is eligible but not interested in being considered for reappointment.
    - Jay Rao has completed two full terms of service.

**Attachment 11**[Applications](#)

- G. CIVIL SERVICE BOARD**
- One appointment for a three-year term beginning May 16, 2014, and ending May 15, 2017.
    - Jason McGrath is eligible and interested in being considered for reappointment.

**Attachment 12**[Applications](#)

- H. CHARLOTTE-MECKLENBURG UTILITY ADVISORY COMMITTEE**
- One appointment for a three-year term beginning July 1, 2014, and ending June 30, 2017.
    - Pride Patton, Jr. is eligible and interested in being considered for reappointment.

**Attachment 13**[Applications](#)

- J. HISTORIC DISTRICT COMMISSION**
- One appointment for a business operator in Dilworth for a three-year term beginning July 1, 2014, and ending June 30, 2017.
    - Dominick Ristaino is eligible and interested in being considered for reappointment.

**Attachment 14**[Applications](#)

- K. KEEP CHARLOTTE BEAUTIFUL**
- Two appointments for three-year terms beginning July 1, 2014, and ending June 30, 2017.
    - Russell Adams and Vanessa Kenon-Hunt are eligible and interested in being considered for reappointment.

**Attachment 15**[Applications](#)

**L. NEIGHBORHOOD MATCHING GRANTS FUND**

- Two appointments for representatives of a non-profit organization for two-year terms beginning April 16, 2014, and ending April 15, 2016.
  - Kellie Anderson and Clair Craig-Lane are eligible and interested in being considered for reappointment.
- One appointment for a neighborhood organizational leader for a two-year term beginning April 16, 2014, and ending April 15, 2016.
  - Jenifer Daniels has completed two full terms of service and is not eligible for reappointment.
- Two appointments for neighborhood representatives for two-year terms beginning April 16, 2014 and ending April 15, 2016.
  - Philip Davis has completed two full terms of service and is not eligible for reappointment.
  - Karen Labovitz is eligible and interested in being considered for reappointment.
- Two appointments for business representatives for two-year terms beginning April 16, 2014, and ending April 15, 2016.
  - Kim Graham and Will Russell are eligible and interested in being considered for reappointment.
- One recommendation by the Superintendent of the School System for appointment by the City Council for an unexpired term beginning immediately and ending April 13, 2016.
  - Phyllis Crutch has failed to meet the 2013 attendance requirement.

**Attachment 16**[Applications](#)**M. PLANNING COMMISSION**

- One appointment for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Karen Labovitz is eligible and interested in being considered for reappointment.

**Attachment 17**[Applications](#)**N. PUBLIC ART COMMISSION**

- One appointment for a representative of the education field for a three-year term beginning July 1, 2014, and ending June 30, 2017.
  - Charles Barger III is eligible and interested in being considered for reappointment.

**Attachment 18**[Applications](#)**O. TRANSIT SERVICES ADVISORY COMMITTEE**

- One appointment for an express service passenger for an unexpired term beginning immediately and ending January 31, 2017.
  - Andrew Bowen is no longer eligible for appointment.
- One appointment for a van pool rider for an unexpired term beginning immediately and ending January 31, 2016.
  - Marvis Holliday has resigned.

**Attachment 19**

[Applications](#)

**P. WASTE MANAGEMENT ADVISORY BOARD**

- One recommendation by the City Council for appointment by the Board of County Commissioners for an unexpired term beginning immediately and ending November 5, 2015.
  - Ann White is no longer eligible for appointment.

**Attachment 20**

[Applications](#)

**18. Conclusion of Consent Agenda**

**19. Mayor and Council Topics**

Council members may share information and raise topics for discussion

## CONSENT

### Introduction to CONSENT

Consent consists of routine items that have been approved in the budget. Price lists for unit price contracts are available upon request.



In April 2013, the City Council voted to replace the City's Small Business Opportunity Program with the Charlotte Business INCLUSION program. On July 1, 2013, the City phased in the Charlotte Business INCLUSION program into all of its practices and procedures.

The Charlotte Business INCLUSION program seeks to promote diversity, inclusion, and local business opportunities in the City's contracting and procurement process for Minority, Women, and Small Business Enterprises (MWSBEs) headquartered in the Charlotte Combined Statistical Area. Participation of Minority, Women, or Small Business Enterprises (MBE, WBE, or SBE) is noted where applicable.

For a period of time during FY2014, projects appearing in the Council Agendas will incorporate Policy references for either the current Charlotte Business INCLUSION program or the Small Business Opportunity Program.

The applicable Charlotte Business INCLUSION program Policy or the Small Business Opportunity Program policy sections are referenced at the end of the Council Request for Council Action.

#### Disadvantaged Business Enterprise

Disadvantaged Business Enterprise is a federal program primarily used for Aviation and Transit.

#### Contractors and Consultants

All contractor and consultant selections follow the Council-approved process unless described otherwise. For the procurement of professional services and/or engineering, architectural, and surveying services, the North Carolina General Statutes 143-64.31 requires that units of government "select firms qualified to provide such services on the basis of demonstrated competence and qualification...without regard to fee other than unit price information, and therefore to negotiate a contract for those services at a fair and reasonable fee with the best qualified firm."

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The property transaction process following the City Council approval for condemnation is referenced at the end of Consent.

## 20. Public Hearings for Renewal of Annexation Agreements with Weddington, Marvin, and Stallings

**Action: Set public hearings for May 27, 2014, to consider entering into annexation agreements with Weddington, Marvin, and Stallings.**

**Staff Resource(s):** Jonathan Wells, Planning  
Terrie Hagler-Gray, City Attorney's Office

### Explanation

- On July 1, 2014, the City's Annexation Agreements (Agreements) with Weddington, Marvin, and Stallings will expire.
  - These Agreements, adopted in 2004, provide that Charlotte will not annex into Union County and that Weddington, Marvin, and Stallings will not annex into Mecklenburg County.
- The new Agreements are proposed to be renewed for another 10-year term and will more effectively assist Charlotte and the Union County towns with planning for growth and development in unincorporated areas in proximity to their municipal boundaries.
- State statutes require that each municipality planning to enter into an Annexation Agreement must first hold a public hearing.

### Attachment 21

[Map](#)

## 21. Voluntary Annexation Public Hearings Date

**Action: Adopt resolutions setting public hearings for June 9, 2014, for four voluntary annexation petitions.**

**Staff Resource(s):** Jonathan Wells, Planning

### Explanation

- The City has received a voluntary annexation petition for 8.70 acres of County-owned property consisting of a small segment of Berewick Park, located on Dixie River Road (called "West Boulevard/Berewick IV").
- The City also received two petitions for voluntary annexation of private property:
  - 16.84-acre "Avery Meadows" site in the 8000 block of Beatties Ford Road in northwest Mecklenburg County, and
  - 19.34-acre "Frank Vance Road" site in the 6900 block of Beatties Ford Road in northwest Mecklenburg County.
- The City also desires to annex a 3.54-acre parcel of City-owned land referred to as "Wilkinson/Interstate-485 IV".
- Public hearings are required prior to City Council action on annexation requests.
- The four areas are vacant land, and all four properties are located within Charlotte's extraterritorial jurisdiction.
- Areas proposed for annexation share boundaries with current city limits.
- Annexation of these areas at this time will allow for more orderly extension of City services, capital investments, and future annexation processes.
- These annexations:
  - Are consistent with City voluntary annexation policies approved by the City Council on March 24, 2003,

- Will not adversely affect the City's ability to undertake future annexations,
  - Will not have undue negative impact on City finances or services, and
  - Will not result in a situation where unincorporated areas will be encompassed by new City limits.
- The resolutions set Monday, June 9, 2014, for the public hearings.

## Attachment 22

[Maps](#)  
[Resolutions](#)

## 22. Accela Technology Maintenance and Hosting Services Contract Amendment

**Action:**

- A. Approve a contract amendment in the amount of \$206,086.39, with Accela, Inc. for maintenance and hosting services for the land development permit and enforcement system through June 2, 2015, and**
- B. Authorize the City Manager to renew the contract with Accela, Inc. for an additional one-year term at the same per license rate for maintenance services, and annual rate increases of up to 3% for hosting services.**

**Staff Resource(s):** David Weekly, Engineering & Property Management

### Explanation

- The contract amendment, in the amount of \$206,086.39, includes \$103,674 for annual maintenance and \$102,412.39 for the hosting fee.
- It is anticipated the City will negotiate a new agreement with Accela, Inc. in 2016 to continue services beyond June 2, 2016.

### Background

- On April 10, 2006, the City Council approved an agreement with Accela, Inc. to upgrade the City's Land Development Permit Information software to Accela Automation, a web-based system used to store, track, and report land development permit and enforcement activity.
  - The agreement included an annual fee for Accela, Inc. to provide maintenance and support of Accela Automation.
  - At the City's option, the agreement requires Accela, Inc. to continue offering maintenance services to the City at the same annual fee through June 2, 2016.
- On September 28, 2007, the City Manager approved an amendment to add web hosting services.
- On June 8, 2009, the City Council approved a contract amendment with Accela, Inc. that capped increases of the web hosting fees to no more than 3% per year and further authorized the City Manager to renew the contract with Accela, Inc. for up to four years ending June 2, 2014.
- The maintenance fee and web hosting fee may vary from year-to-year based on the number of licenses and modules in use at the City.

### Charlotte Business INclusion

No SBE goal was set for this contract amendment because there are no subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

**Funding**

Engineering &amp; Property Management Operating Budget

**Attachment 23**

Maintenance and Hosting Service Fees

**23. Construction Inspection and Plan Review Services**

**Action: A. Approve contracts for construction inspection and plan review services with the following firms:**

**Engineering Services Roadway projects:**

- US Infrastructure of Carolina, Inc., \$300,000,
- SEPI Engineering & Construction, Inc., \$300,000,
- E.S.P. Associates, PA, \$100,000,
- Rummel, Klepper & Kahl, LLP, \$100,000,
- Campo & Associates, PLLC, \$100,000,
- KCI Associates of North Carolina, PA, \$100,000, and
- Mulkey, Inc., \$100,000.

**Storm Water projects:**

- Rummel, Klepper & Kahl, LLP, \$100,000,
- Campo & Associates, PLLC, \$250,000, and
- Gavel & Dorn Engineering, PLLC, \$100,000, and

**B. Authorize the City Manager to approve up to two renewals, for each contract, up to the original contract amount.**

**Staff Resource(s):**

Bryan Tarlton, Engineering & Property Management  
Susan Tolan, Engineering & Property Management

**Explanation**

- The City anticipates an increase in construction workload that includes roadway and neighborhood projects from the 2008 and 2010 bond referendum and storm water improvement projects.
- These contract services are needed to supplement current staffing levels for three years in lieu of hiring additional staff.
- Work will be conducted on a task-order basis and will include, but not be limited to:
  - Maintaining a daily diary to document work progress and communications;
  - Providing recommendations regarding the performance of the contractor as specified under the construction contract documents;
  - Serving as the agent of the City within the limits and conditions of the construction contract documents; and
  - Attending pre-construction and bi-monthly meetings with the City, the contractor, and utilities to assess the progress of the work.
- The contract period, including renewals, is three years and will not be extended.
- The renewals are an incentive to the firms for good performance, productivity, and quality work.
- On January 2, 2014, a Request for Qualifications was advertised to provide services for roadway projects; 18 proposals were received. Then on March 21, 2014, a separate Request for Qualifications was advertised to provide services for storm water projects; 10 proposals were received.
- The separate selection processes provided for the different needs of the Engineering Services Division and the Storm Water Division. Each entity will

- administer its own contracts separately in order to maintain integrity of accounting requirements connected to individual funding sources.
- Engineering Services Division selected US Infrastructure of Carolina, Inc., SEPI Engineering & Construction, Inc., E.S.P. Associates, PA, Rummel, Klepper & Kahl, LLP, Campo & Associates, PLLC, KCI Associates of North Carolina, PA, and Mulkey, Inc.
  - Storm Water Division selected Rummel, Klepper & Kahl, LLP, Campo & Associates, PLLC and Gavel & Dorn Engineering, PLLC.
- Firms were chosen using the Council-approved, qualifications-based selection process.
  - The use of consultants allows their specific expertise to be matched to the appropriate projects on a task-order basis.

### **Charlotte Business INclusion**

No SBE goals were set for these contracts because there are no subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy). However, one of the selected vendors (Gavel & Dorn Engineering, PLLC) is a certified SBE.

### **Funding**

General Community Investment Plan and Storm Water Community Investment Plan

## **24. Private Developer Funds Appropriation**

**Action: Adopt a budget ordinance appropriating \$60,000 in private developer funds for traffic signal improvements.**

**Staff Resource(s):** Scott Putnam, Transportation

### **Explanation**

- The \$60,000 in private developer funds is for the installation of a new signal at the intersection of Johnston Road and Marvin Road.
- Johnston Road Apartments, LLC is fully funding the new signal installation in accordance with conditional site plan commitments for rezoning petition 2012-85 approved by the City Council on December 17, 2012.
- The payment is in response to estimates of work prepared by the Charlotte Department of Transportation and supplied to the Developer.
- Any funding contributed by the Developer for the signal installation that is unused by the City will be refunded after the project is complete.

### **Funding**

Developer Contributions

### **Attachment 24**

[Map](#)

[Budget Ordinance](#)

## 25. Prosperity Ridge Road Connection

**Action: Award the low-bid contract of \$1,474,318.25 to Blythe Construction, Inc. for the Prosperity Ridge Road Connection project.**

**Staff Resource(s):** Veronica Wallace, Engineering & Property Management

### Explanation

- The project will construct a section of Prosperity Ridge Road between Ridge Road and Prosperity Commons Drive, which will be an integral part of the roadway system for the future Interstate-485 interchange, and also widen Ridge Road through the intersection of Prosperity Ridge Road.
- The work will include:
  - Curb and gutter,
  - Sidewalk,
  - Pavement markings,
  - Utility work,
  - Asphalt pavement, and
  - Storm drainage.
- On March 20, 2014, an Invitation to Bid was advertised; eight bids were received.
- The contract was advertised with the provision of incentive payments because on-time completion of this project is critical to the overall functioning of the Interstate-485 interchange.
  - If the contractor can complete three key milestones ahead of schedule, a total of \$75,000 is potentially available and included in the award amount.
- The project is part of the Prosperity Village Interchange System and is funded from existing Community Investment Plan funds including street connectivity, minor roadway, and public/private funds.
- Funding for this project is unrelated to the Prosperity Church Road Northwest Arc Funding approved at the July 22, 2013 Council Business Meeting.
- Construction is expected to be completed by fourth-quarter 2014 in conjunction with the opening of Interstate-485.

### Charlotte Business INclusion

Established SBE Goal: 13%

Committed SBE Goal: 13.44%

Blythe Construction, Inc. exceeded the established SBE goal and committed 13.44% (\$188,052) of the base bid amount to the following SBE firms: On Time Construction (masonry), Ground Effects (pavement markings), B&B Concrete (curb & gutter), Express Logistics (hauling), and All Points Trucking (hauling).

### Funding

Transportation Community Investment Plan

### Attachment 25

[Map](#)

## 26. Heating, Ventilation, and Air Conditioning Maintenance and Repair Services

**Action:**   **A. Approve a contract with Southern Comfort in the total amount up to \$150,000, for a one-year term, and**  
              **B. Authorize the City Manager to approve up to two renewals, each in an amount up to the original contract amount.**

**Staff Resource(s):**           Sue Rutledge, Engineering & Property Management

### **Explanation**

- The contract will provide repairs and maintenance to heating, ventilation, and air conditioning systems in approximately 4.9 million square feet of City-owned space.
- The Engineering & Property Management Department uses contractors to ensure peaks in workload can be adequately covered by qualified technicians.
- On December 30, 2013, a Request for Proposals was advertised; seven proposals were received.
- As needs arise, the City will issue work orders on a time and materials basis.
- The renewals are at the City's option as an incentive to the service provider for good performance.
- The estimated annual expenditure is \$150,000.

### **Charlotte Business INclusion**

No SBE goal was set for this contract because there are no subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

### **Funding**

Engineering & Property Management Operating Budget

## 27. Rental Car Facility/Hourly Parking Garage Change Order

**Action:** Approve change order #10 in the amount of \$1,687,651.09, with Archer Western Contractors, LTD., to accommodate an additional storm water line for the Hourly and Rental Car Parking Deck.

**Staff Resource(s):** Jack Christine, Aviation

### Explanation

- On November 14, 2011, the City Council awarded a contract to Archer Western Contractors, LTD., in the amount of \$120,920,000 to construct a new 7,000 space parking deck for hourly parking and rental car operations.
- On February 24, 2014, the City Council approved a design contract with LS3P to incorporate pedestrian tunnels extending from the Hourly and Rental Car Parking Deck currently under construction to the terminal.
- The pedestrian tunnels extend beneath the future terminal roadway system to enhance pedestrian safety when the curb front roadway system is increased to eight lanes. Construction of the tunnels requires a new storm water line to drain water from between the two tunnels.
- Change order #10 will construct the storm water line, giving the Airport an approximate four-month schedule advantage on the tunnel project.
- Funding for a portion of this change order comes from Contract Facility Charge fund proceeds and General Airport Revenue Bond revenues. These proceeds were appropriated by the City Council on November 14, 2011.
- The new contract total, including all change orders, is \$124,061,084.44. The project is within budget with this change order.

### Background

- On August 27, 2012, the City Council approved change order #1, in the amount of \$578,489, to accommodate changes needed to improve fire protection and allow the ability to store fuel adjacent to the deck in lieu of pumping from the fuel farm on Old Dowd Rd. These changes provided Aviation a cost savings of \$2,000,000 million in overall project cost.
- Change order #2, #3, and #4 were credits applied to the project budget, combined for a net savings of \$12,616.
- On September 23, 2013, the City Council approved change order #5, in the amount of \$788,008, to accommodate foundation modifications.
- Four additional change orders (#6, #7, #8, and #9) were approved by the Aviation Director and City Manager, totaling \$99,552.35. These change orders were primarily for structural modifications to accommodate future pedestrian tunnels and measures to discharge groundwater.

### Charlotte Business INclusion

All additional work involved in this change order will be performed by Archer Western Contractors, Ltd and its existing subcontractors (Part D: Section 6 of the SBO Policy). Archer Western committed 66.73% (\$1,126,200) of this change order to the following SBE firm: Dakota Contracting Company, Inc. (storm drain tunnel).

### Funding

Aviation Community Investment Plan

## 28. Airport Bus Purchase

- Action:**
- A. Award the low-bid, unit price contract to Carolina Thomas, LLC, for the purchase of El Dorado National low-floor transit buses and El Dorado National Aerotech 220 cut-away style buses for a term of three years, and**
  - B. Approve a budget ordinance appropriating \$5,786,788 from the Aviation Discretionary Fund to the Aviation Community Investment Fund.**

**Staff Resource(s):** Brent Cagle, Aviation

### Explanation

- The Airport owns and operates passenger parking facilities 24-hours a day/365 days a year.
- A fleet of 61 shuttle buses transports passengers to and from the terminal to the Airport's various parking decks and parking lots, including the Business Valet parking decks and lots.
- The average age of the current fleet buses is seven years old.
- The current fleet has challenges of long-time usage, high mileage, costly maintenance, and shortage of available parts.
- The buses to be replaced have an average of over 300,000 miles of transit use, with annual maintenance costs averaging \$40,000 per bus.
- These new buses are comparable to the Airport's existing fleet of El Dorado National buses and will replace existing buses and add to the existing fleet.
- A cut-away style bus is a van chassis that has been modified and replaced with a larger passenger area.
- The Aviation Department anticipates purchasing 25 to 30 over the life of the contract.
- On March 19, 2014, an Invitation to Bid was advertised; one bid was received. The Invitation to Bid was open to all companies to submit a response until April 3, 2014.
- The unit cost of each bus during the contract term is:

| <b>Bus Type</b> | <b>Year One</b> | <b>Year Two</b> | <b>Year Three</b> |
|-----------------|-----------------|-----------------|-------------------|
| Low-floor       | \$316,399       | \$322,598       | \$328,918         |
| Cut-Away        | \$64,989        | \$66,604        | \$67,927          |

- The Aviation Department also anticipates a future unit price contract with another bus vendor in the next three months. This will allow the Aviation Department to purchase a third style of bus in order to achieve maximum flexibility in purchasing and to meet fleet requirements.

### Charlotte Business INclusion

No SBE goal was set for this contract because there are no subcontracting opportunities (Part B: Section 2.3 of the Charlotte Business INclusion Policy).

### Funding

Aviation Community Investment Plan

### Attachment 26

[Budget Ordinance](#)

## 29. Goose Creek Pump Station Reimbursable Sewer Contract

**Action:** Approve a reimbursable sewer contract with Bridges at Mint Hill, LLC, for a term of five years, in the estimated amount of \$3,305,220.

**Staff Resource(s):** Barry Gullet, Utility

### Explanation

- The Charlotte-Mecklenburg Utility Department's extension policy allows for reimbursement to developers for the construction of water and sewer projects approved in the Utility Community Investment Plan in order to accelerate the construction schedule. Only actual construction cost, easement acquisition, and construction administration/inspection are eligible for reimbursement.
- The Bridges at Mint Hill, LLC has requested a contract for the construction of approximately 12,000 linear feet of gravity sewer pipe, 12,000 feet of sewer force main pipe, and a regional pump station to serve the Goose Creek Drainage Basin, including the proposed Bridges at Mint Hill mall development between Lawyers Road and Interstate-485.
- The project would take place in the Goose Creek Drainage Basin, in an area roughly bounded by Lawyers Road, Matthews-Mint Hill Road, Fairview Road, and Allen Black Road just east of Interstate-485. The service area would also include an area south of Lawyers Road along a portion of Thompson Road.
- The total estimated cost of this project is \$3,305,220.
- The actual cost of construction will be paid by Bridges at Mint Hill, LLC and reimbursed by the Charlotte-Mecklenburg Utility Department over a five-year period, in five equal annual payments beginning on the anniversary of the date upon which the utility accepts the sewer infrastructure for ownership and maintenance.

### Charlotte Business INclusion

SBE goals were not established for this portion of the reimbursable contract agreement; however, they will be established during the construction phase of this contract.

### Funding

Utility Community Investment Plan

### 30. Arrowood Road/Sulkirk Road Water Main Replacement

- Action:**
- A. Award the low-bid contract of \$4,706,817 to R.H. Price, Inc. for construction of the Arrowood/Sulkirk 24-inch water main replacement, and**
  - B. Approve a professional services agreement for \$685,334 with Hazen and Sawyer, P.C. for construction administration.**

**Staff Resource(s):** Barry Shearin, Utility

#### Explanation

- In the mid-1970s, sections of a 24-inch water transmission main were constructed to serve an area of southern Mecklenburg County. Within the last few years, two significant failures occurred on these sections of water main.
- The failures occurred, at least partly, due to flawed materials used in the manufacturing process. The pipe manufacturer, Interpace, is no longer in business; therefore, there is no legal recourse.
- As a result of water system improvements made over the past decade, much of the Interpace water main has been taken out of service. However, there are two segments of pipe that need to be replaced in order to maintain good system-wide water flow.
  - The first section stretches along Arrowood Road, from Interstate-77 to Kings Creek Drive.
  - The second section extends from Park Road, along Park South and Sulkirk Road, to Sharon Road.
- The 24-inch main will be replaced in both locations under this contract and construction is expected to last 18 months.
- On March 18, 2014, an Invitation to Bid was advertised for construction of water main replacement; seven bids were received.
- The agreement with Hazen and Sawyer, P.C. will provide construction administration and other tasks to include:
  - Inspection,
  - Construction staking, and
  - Record drawings.

#### Background

- In April 2012, Hazen and Sawyer, P.C. was selected for the project engineering (both design and construction phases), using the Council-approved, qualifications-based selection process.
- On July 23, 2012, the City Council approved an agreement with Hazen and Sawyer, P.C. for professional design services for the replacement of the 24-inch water transmission main.
  - At the time, the Utility Department shared with the City Council that the construction administration would be under a separate contract agreement with Hazen & Sawyer, P.C. to be considered after the completion of final design.

**Charlotte Business INclusion**Construction (R.H. Price, Inc.)

Established SBE Goal: 6%

Committed SBE Goal: 6.03%

R.H. Price, Inc. exceeded the established SBE goal and committed 6.03% (\$284,000) of the total contract amount to the following firms: Absolute Business Connections (flagging), Ground Effects, Inc. (pavement marking), and D's Trucking Service (hauling).

Engineering Services (Hazen and Sawyer, P.C.)

For service-based contracts, the City negotiates SBE goals after the selection process. On this contract, H&S committed 30.20% (\$207,000) of the total contract amount to the following SBE firms: DiCon Consulting (construction observation services), Hinde Engineering (traffic control), Barry Davis Surveying (surveying services), and Mid-Carolina Reprographics (printing).

**Funding**

Utility Community Investment Plan

### 31. McAlpine Creek Relief Sewer Phase 3 - Gas Line Relocation

**Action:** Approve an agreement with Piedmont Natural Gas Company, Inc. to relocate a gas pipeline in conflict with the McAlpine Creek Relief Sewer Phase 3 project in an estimated amount of \$570,087.

**Staff Resource(s):** Barry Gullet, Utility

#### Explanation

- The McAlpine Creek Relief Sewer Phase 3 project is a large, new sanitary sewer pipe that will extend along McAlpine Creek from the McAlpine Wastewater Treatment Plant in Pineville to Lawyers Road.
- The construction contract for Phase 3 is \$19,462,568, and the overall project is on budget.
- The design and construction of the pipe is being completed in phases.
  - The first two phases are complete and phase three is underway, which will extend from Colony Road to 600 feet past Independence Boulevard.
  - The pipe size starts as 60-inch diameter at Colony Road, and is 54-inch diameter at Sardis Road. During construction along McAlpine Creek, in the vicinity of Sardis Road, a 12-inch diameter gas pipeline was discovered to conflict with the new sewer pipe.
- While the gas pipeline was shown on plans, its depth and location is different than previously indicated. There is not enough room to relocate the sewer line; therefore, the gas line must be moved.
- Piedmont Natural Gas Company, Inc. will bid out the relocation. The Utility Department will only be charged the actual construction cost.
- Construction is expected to conclude in summer 2015.

#### Charlotte Business INclusion

No SBE goal was set for this contract because there are no subcontracting opportunities (Part C: Section 2.1(a) of the Charlotte Business INclusion Policy).

#### Funding

Utility Operating Budget

#### Attachment 27

[City of Charlotte and Piedmont Natural Gas, Inc. Agreement](#)

## 32. Utility Field Operations Center – Zone 3

**Action:** Award a low-bid contract of \$5,029,033 with Morlando Construction for construction of the Zone 3 Field Operations Center.

**Staff Resource(s):** Barry Shearin, Utility

### Explanation

- In 2006, the Charlotte-Mecklenburg Utility Department relocated a portion of water and sewer maintenance personnel, equipment, and materials to better serve southern Mecklenburg County.
- At that time, the Department established a gravel equipment yard and several rental trailers as a temporary facility on property at the McAlpine Wastewater Treatment Plant near Pineville, which is known as Zone 3 Utility Field Operations Center (Zone 3).
- The Zone 3 project includes construction of a permanent facility for 52 field operations employees and 13 customer service employees as well as for trucks and equipment.
- The new Zone 3 facility will be 18,280 heated square feet and consist of a warehouse for equipment and supplies, a loading dock, work stations, and an assembly room as well as an emergency generator to provide to provide power to the facility during emergency operations.
- In addition to the main facility, an unheated, pre-engineered metal building, 8,366 square feet, will be constructed on-site for additional tool and material storage.
- The new Zone 3 facility will be located adjacent to the existing trailers, which will be removed upon completion of construction. Use of the existing gravel yard will resume upon completion of the project.
- On February 3, 2014, an Invitation to bid was advertised; seven bids were received.
- For the new Zone 3 facility, design and construction principles will be used to provide maximum energy efficiency, cost effectiveness, and sustainable operations.

### Charlotte Business INclusion

Established SBE Goal: 9%

Committed SBE Goal: 3.75%

Morlando Construction failed to meet the SBE goal, but earned the required number of Good Faith Effort Points (Part B: Section 2.1 of the CBI Policy). They committed 3.75% (\$177,000) of the total contract amount to the following SBE firm: Hemar, Inc. (Concrete). Subsequent to bid opening, Morlando made additional SBE commitments to the following SBE firms: Hemar, Inc. (additional concrete work); Munoz Contracting, LLC (drywall) and Mid-Atlantic Erosion Control, Inc., (erosion control), which increased Morlando's total SBE utilization for the project to 8.22% (\$413,566). Further details on Morlando's compliance efforts are included on the attached Good Faith Efforts Summary.

### Funding

Utility Community Investment Plan

### Attachment 28

[Good Faith Efforts Summary](#)

### 33. Laboratory Services Contract for Union County Interlocal Agreement

- Action:**
- A. Approve a professional services contract with Pace Analytical Services, Inc., in the estimated amount of \$250,000, for sample collection and sample testing associated with the operation of the five Union County wastewater treatment facilities, and**
  - B. Authorize the City Manager to approve two additional, one-year renewals with possible price adjustments as stipulated in the contract.**

**Staff Resource(s):** Barry Gullet, Utility

#### **Explanation**

- A vital part of plant operations includes monitoring water quality during the treatment process and upon discharge to ensure the plants remain in compliance with the U.S. Environmental Protection Agency and the N.C. Department of Environment and Natural Resources.
- The contract with Pace Analytical Services, Inc. will provide services for field collection, testing and analysis of samples not obtained by treatment plant personnel, and comprehensive sample testing for an initial one-year period.

#### **Background**

- On April 28, 2014, and April 21, 2014, respectively, the City Council and the Union County Board of Commissioners approved an Interlocal agreement for the Charlotte-Mecklenburg Utility Department to operate Union County's five wastewater treatment plants.
  - The agreement is effective June 1, 2014.
  - The Charlotte-Mecklenburg Utility Department will be reimbursed by Union County for the operation, maintenance, and management costs including overhead associated with additional staffing.
  - Union County is responsible for costs associated with major repairs and capital improvements.

#### **Charlotte Business INclusion**

No SBE goal was set for this contract because there are no subcontracting opportunities (Part C: Section 2.1 (a) of the Charlotte Business INclusion Policy).

#### **Funding**

Utility Operating Budget

## 34. Utility Field Operations Plumbing Services

**Action:**     **A. Award a service contract to W.H. Hobbs, Inc. to provide plumbing services for an initial term of one year, and**  
                   **B. Authorize the City Manager to renew the contracts for two additional, one-year terms.**

**Staff Resource(s):**             Barry Gullet, Utility

### **Explanation**

- The contract provides miscellaneous plumbing services for the Charlotte-Mecklenburg Utility Department on an as-needed basis.
- Routinely during the performance of sewer-related repairs, plumbing issues can develop inside residences. In these cases, the Utility Department uses a certified third-party plumber to assess the situation and determine what repairs, if any, are required. The service is available 24-hours a day.
- A Request for Proposals was issued on February 17, 2014, with email notification sent to all plumbers registered with the City. No small business enterprises submitted a proposal; W.H. Hobbs, Inc. was the only firm to submit a proposal.
- The estimated annual expenditure is \$100,000.

### **Charlotte Business INclusion**

No SBE goal was set for this contract because there are no SBE subcontracting opportunities (Part C: Section 2.1 (a) of the SBO Charlotte Business INclusion Policy).

### **Funding**

Utility Operating Budget

## 35. LYNX Blue Line Grade Crossing Repairs

**Action:** Award the low-bid contract of \$457,579 to Bullock Construction, Inc. for the repair of two grade crossings of the LYNX Blue Line.

**Staff Resource(s):** Carolyn Flowers, Transit

### Explanation

- The 9.6 mile LYNX Blue Line stretches from the Interstate-485 parking deck in the south to the 7th Street Station at its northern terminus.
- The LYNX Blue Line intersects with several public roads along its length, some of which are grade crossing.
  - Grade crossing is when the intersecting rails and roadway are at the same elevation and are controlled with standard railroad signals and crossing gates.
    - The Transit Department and third-party professional consultants maintain and evaluate the grade crossings on a regular basis.
- As a result of a recent inspection, two grade crossings along the alignment were identified for repair at the following locations:
  - South Boulevard, and
  - Steel Drum Road.
- On March 12, 2014, an Invitation to Bid for grade crossing repairs was issued; one bid was received.
- In accordance to the NC General Statute §143-132(a), the project was re-advertised on April 8, 2014; one bid was received.

### Charlotte Business INclusion

Established SBE Goal: 7%

Committed SBE Goal: 8.24%

Bullock Construction, Inc. exceeded the established SBE goal and committed 8.24% (\$37,700) of the total contract amount to the following SBE firm: Conmat Construction, Inc. (concrete).

### Funding

Transit Community Investment Plan

## 36. Paratransit Buses and Minivans

- Action:**
- A. Award the low-bid, unit price contract to National Bus Sales and Leasing, Inc. for the purchase of paratransit buses for the term of one year,**
  - B Award the low-bid contract of \$376,443 to Carolina Mobility Sales for the one-time purchase of paratransit minivans, and**
  - C. Authorize the City Manager to extend the National Bus Sales and Leasing, Inc. contract for up to four, one-year terms with possible price adjustments at the time of renewal as authorized by the terms of the contract.**

**Staff Resource(s):** Larry Kopf, Transit

### Explanation

- The Transit Department has a fleet of 85 paratransit buses to provide door-to-door service to individuals with disabilities as required by the Americans with Disability Act.
- The Transit Department also has nine paratransit minivans to provide specialized support to Special Transportation Services and standard fixed-route operations.
- Paratransit buses have a 7-year/200,000 mile minimum useful life expectancy, and the paratransit minivans have a 5-year/100,000 mile minimum useful life expectancy.
- On November 19, 2013, Invitations to Bid for both vehicle types were issued; three bids were received for the paratransit buses, and four bids were received for the paratransit minivans.
- The first year paratransit bus order will include 20 buses at \$83,797 each, totaling \$1,675,940.
- The bus contract allows for up to 70 additional buses with no more than 90 total buses to be ordered within the possible contract term of five years.
  - Potential bus price adjustments for term renewals will be based on the appropriate Producer Price Index category for the buses.
- The paratransit minivans will be a one-time purchase of nine vehicles at \$41,827 each, totaling \$376,443.

### Disadvantaged Business Enterprise Opportunity

Goshen Coach, Inc. and Braun Corporation, the manufacturers of the buses sold by National Bus Sales and Carolina Mobility Sales, are in compliance with the Federal Transit Administration regulation 49 CFR Part 26.45, which requires Disadvantaged Business Enterprise Opportunity certifications from Transit Vehicle Manufacturers as a condition of being authorized to bid on transit procurements funded by Federal Transit Administration.

### Funding

Transit Community Investment Plan

### 37. Resolution of Intent to Abandon an Unopened Alleyway off of Newberry Street

**Action:** A. Adopt a resolution of intent to abandon an unopened alleyway off of Newberry Street, and  
B. Set a public hearing for June, 9, 2014.

**Staff Resource(s):** Jeff Boenisch, Transportation

#### Attachment 29

[Map](#)  
[Resolution](#)

### 38. Refund of Property Taxes

**Action:** Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$294,902.88.

**Staff Resource(s):** Sherry Hite, Finance

#### Explanation

Property tax refunds are provided to the City by Mecklenburg County due to clerical or assessor error or as a result of appeals.

#### Attachment 30

[List of Refunds](#)  
[Resolution](#)

## 39. In Rem Remedy

**For In Rem Remedy A-C, the public purpose and policy are outlined here.**

**Public Purpose:**

- Eliminate a blighting influence.
- Reduce the proportion of substandard housing.
- Increase tax value of property by making land available for potential infill housing development.
- Support public safety initiatives.

**Policy:**

- Housing & Neighborhood Development
- Community Safety

The In Rem Remedy items were initiated from three categories:

1. Public Safety – Police and/or Fire Department
2. Complaint – petition by citizens, tenant complaint, or public agency referral
3. Field Observation – concentrated code enforcement program

The In Rem Remedy item(s) is listed below by category identifying the street address and neighborhood.

**Public Safety:**

- A. 5940 Freedom Drive (Neighborhood Profile Area 173)

**Field Observation:**

- B. 2317 A and B Kennesaw Drive (Neighborhood Profile Area 374)
- C. 3318 A, B, C Tuckaseegee Road (Neighborhood Profile Area 5)

**Public Safety:**

**A. 5940 Freedom Drive**

**Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 5940 Freedom Drive (Neighborhood Profile Area 173).**

**[Attachment 31](#)**

**Field Observation:**

**B. 2317 A and B Kennesaw Drive**

**Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 2317 A and B Kennesaw Drive (Neighborhood Profile Area 374).**

**[Attachment 32](#)**

**C. 3318 A, B, and C Tuckaseegee Road**

**Action: Adopt an Ordinance authorizing the use of In Rem Remedy to demolish and remove the structure at 3318 A, B, and C Tuckaseegee Road (Neighborhood Profile Area 5).**

**[Attachment 33](#)**

## PROPERTY TRANSACTIONS

### 40. LYNX Blue Line Extension Project - Condemnation Settlement with Public Storage NC Limited Partnership

**Action:** Approve the settlement of the condemnation action, City vs. PS NC I, LP., 12 CVS 17148, acquiring the entire 10.33 acres parcel in the amount of \$5,745,623.

**Staff Resource(s):** Carolyn Flowers, Transit  
 Danny Rogers, Transit  
 Brad Thomas, City Attorney's Office

#### Explanation

- On August 27, 2012, the City Council approved the condemnation of 10.33 acres of property located at 5448 North Tryon Street for the LYNX Blue Line Extension (BLE) project.
- This is the largest condemnation action filed for the LYNX Blue Line Extension in both cost and acreage.
- The property will be used for a park and ride lot for transit customers to access the Old Concord Road Station.
- At the time of the condemnation, Public Storage was operating a self-storage facility, which included a leasing office and 11 separate buildings that offered 651 units for rent.
- Public Storage obtained an appraisal from Cushman & Wakefield, a commercial real estate firm that valued the property and buildings at \$6,300,000, taking the total compensation to \$6,594,253 after including statutory interest.
- During court ordered mediation, City staff was able to reach a proposed settlement for \$5,745,623.
- The proposed settlement amount falls within the current LYNX BLE project real estate budget.
- The proposed settlement avoids the inherent risks and cost of additional litigation.
- The Federal Transit Administration has reviewed, approved, and will participate fully in the proposed settlement amount.

#### Background

- The following chart outlines the key facts and values regarding the 10.33 acres that were condemned:

|                                      | City Appraisal     | Proposed Settlement     | Tax Value 2011     | Public Storage Appraisal |
|--------------------------------------|--------------------|-------------------------|--------------------|--------------------------|
| Valuation                            | \$4,800,000        | Negotiated fixed amount | \$5,617,300        | \$6,300,000              |
| Statutory Interest                   | 96,992             |                         | 204,462            | 294,253                  |
| <b>Total Valuation with Interest</b> | <b>\$4,896,992</b> | <b>\$5,745,623</b>      | <b>\$5,821,762</b> | <b>\$6,594,253</b>       |

#### Funding

Transit Community Investment Plan

## 41. Property Transactions

**Action: Approve the following property transaction(s) (A-G) and adopt the condemnation resolution(s) (H).**

For property G, property is acquired in accordance with Federal Guidelines 49 CFR Part 24 of the Uniform Acquisition and Relocation Act of 1970. Acquisition costs are eligible for North Carolina Department of Transportation and Federal Transit Administration reimbursement.

- The City has negotiated in good faith to acquire the properties set forth below.
- For acquisitions, the property owner and staff have agreed on a price based on appraisals and/or estimates.
- In the case of condemnations, the value was established by an independent, certified appraisal followed by a third-party appraisal review.
- Real Estate staff diligently attempts to contact all property owners by:
  - Sending introductory letters via regular and certified mail
  - Making several site visits
  - Leaving door hangers and business cards
  - Seeking information from neighbors
  - Searching the internet
  - Obtaining title abstracts
  - Leaving voice messages
- For most condemnation cases, City staff and the property owner(s) have been unable to reach a settlement. In some cases, condemnation is necessary to ensure a clear title to the property.
- If City Council approves the resolutions, the City Attorney's Office will initiate condemnation proceedings. As part of the condemnation process, real estate staff and the City Attorney's Office will continue to negotiate, including court-mandated mediation, in an attempt to resolve the matter. Most condemnation cases are settled by the parties prior to going to court.
- If a settlement cannot be reached, the case will proceed to trial before a judge or jury to determine "just compensation."
- Full text of each resolution is on file with the City Clerk's Office.
- The definition of *easement* is a right created by grant, reservation, agreement, prescription, or necessary implication, which one has in the land of another, it is either for the benefit of land, such as right to cross A to get to B, or "in gross", such as public utility easement.
- The definition of *fee simple* is an estate under which the owner is entitled to unrestricted powers to dispose of the property, and which can be left by will or inherited, commonly, synonym for ownership.

**Acquisitions**

- A.** **Project:** Aviation Master Plan  
**Owner(s):** Robert L. Richardson and Geraldine L. Richardson  
**Property Address:** 9512 Markswood Road  
**Total Parcel Area:** 1.48 acres  
**Property to be acquired in Fee:** 1.48 acres in Fee Simple  
**Property to be acquired by Easements:** N/A  
**Structures/Improvements to be impacted:** Single-family Residence  
**Landscaping to be impacted:** Trees and shrubs  
**Zoned:** R-3  
**Use:** Single-family Residential  
**Tax Code:** 141-261-29  
**Purchase Price:** \$182,000  
**Council District:** N/A – Unincorporated
- B.** **Project:** Aviation Master Plan  
**Owner(s):** Matthew L. Hayes  
**Property Address:** 9301 Snow Ridge Lane  
**Total Parcel Area:** .46 acres  
**Property to be acquired in Fee:** .46 acres in Fee Simple  
**Property to be acquired by Easements:** N/A  
**Structures/Improvements to be impacted:** Single-family Residence  
**Landscaping to be impacted:** Trees and shrubs  
**Zoned:** R-3  
**Use:** Single-family Residential  
**Tax Code:** 141-111-32  
**Purchase Price:** \$139,000  
**Council District:** N/A – Unincorporated
- C.** **Project:** Aviation Master Plan  
**Owner(s):** Alfred M. Foard and Barbara M. Foard  
**Property Address:** 8006 Robbie Circle  
**Total Parcel Area:** 1.00 acre  
**Property to be acquired in Fee:** 1.00 acres in Fee Simple  
**Property to be acquired by Easements:** N/A  
**Structures/Improvements to be impacted:** Single-family Residence  
**Landscaping to be impacted:** Trees and shrubs  
**Zoned:** R-3  
**Use:** Single-family Residential  
**Tax Code:** 141-111-05  
**Purchase Price:** \$150,000  
**Council District:** N/A Unincorporated
- D.** **Project:** Aviation Master Plan  
**Owner(s):** Timothy W. Gilbert and Angela Gilbert  
**Property Address:** 9401 Markswood Road  
**Total Parcel Area:** 2.36 acres  
**Property to be acquired in Fee:** 2.36 acres in Fee Simple  
**Property to be acquired by Easements:** N/A

**Structures/Improvements to be impacted:** Single-family Residence  
**Landscaping to be impacted:** Garden, trees, and shrubs  
**Zoned:** R-3  
**Use:** Single-family Residential, vacant, and vacant  
**Tax Code:** 141-261-15, 141-261-11 & 141-261-12  
**Purchase Price:** \$274,000  
**Council District:** N/A Unincorporated

- E. Project:** Aviation Master Plan  
**Owner(s):** Wanda B. Stiles  
**Property Address:** 9505 Dorcas Lane  
**Total Parcel Area:** .62 acres  
**Property to be acquired in Fee:** .62 acres in Fee Simple  
**Property to be acquired by Easements:** N/A  
**Structures/Improvements to be impacted:** Single-family Residence  
**Landscaping to be impacted:** Trees and shrubs  
**Zoned:** R-3  
**Use:** Single-family Residential  
**Tax Code:** 141-261-64 & 141-261-65  
**Purchase Price:** \$220,000  
**Council District:** N/A Unincorporated
- F. Project:** McAlway/Churchill Storm Drainage Improvement Project, Parcel #7  
**Owner(s):** Robert A. Pressley and Valerie W. Pressley  
**Property Address:** 342 Wendover Hill Court  
**Total Parcel Area:** 46,014 SF (1.056 ac.)  
**Property to be acquired by Easements:** 16,925 sq. ft. (.389 ac.) in Natural Storm Drainage Easement  
**Structures/Improvements to be impacted:** None  
**Landscaping to be impacted:** Trees and landscaping materials  
**Zoned:** R-3  
**Use:** Single-family Residential  
**Tax Code:** 157-073-17  
**Purchase Price:** \$69,500  
**Council District:** 1
- G. Project:** Prosperity Village Northwest Arc B, Parcel #13, #14, #20, #21, #22, #23, #24, #25, #26, #27, #28, #29, #30, #31, #32, #33, #34, #35, #36, #37, #38, #39, #40, #41, #42, #43, #44, #45, #46, #47, #48, #49, #50, #51, and #52  
**Owner(s):** Hills Homes of North Carolina, LLC (f/k/a Alexander Chase Estates, LLC) and any other parties of interest  
**Property Address:** 5143, 5139, 5135, 5131, 5127, 5123, 5119, 5115, 5154, 5150, 5146, 5142, 5138 5132, 5128, 5124, 5120, 5116, 6429, 6425, 6421, 6417, 6413, 6409, 6405, 6401, 6365, 6361, 6357, 6353, 6349, 6345 and 6341 New Prosperity Church Road and Summerford Drive  
**Total Parcel Area:** 496,900 sq. ft. (11.407 ac.)  
**Property to be acquired in Fee:** 12,801 sq. ft. (.294 ac.) in Fee Simple

**Property to be acquired by Easements:** 1,469 sq. ft. (.034 ac.) in Storm Drainage Easement, plus 5,973 sq. ft. (.137 ac.) in Sidewalk and Utility Easement, plus 24,798 sq. ft. (.569 ac.) in Temporary Construction Easement, plus 206 sq. ft. (.005 ac.) in Utility Easement

**Structures/Improvements to be impacted:** None

**Landscaping to be impacted:** Trees and shrubs

**Zoned:** R-9MF

**Use:** Town House (Single-family Residential)

**Tax Code:** 027-083-49; 027-082-80; 027-083-48; 027-083-47; 027-083-46; 027-083-45; 027-083-44; 027-083-43; 027-083-42; 027-083-41; 027-082-46; 027-082-47; 027-082-48; 027-082-49; 027-082-50; 027-082-51; 027-082-52; 027-082-53; 027-082-54; 027-082-55; 027-082-45; 027-082-44; 027-082-43; 027-082-42; 027-082-41; 027-082-40; 027-082-39; 027-082-38; 027-082-37; 027-082-36; 027-082-35; 027-082-34; 027-082-33; 027-082-32 and 027-082-31

**Purchase Price:** \$46,000

**Council District:** 4

## Condemnations

- H. Project:** Albemarle 11332 8" Sanitary Sewer, Parcel #1  
**Owner(s):** Albert Reese, James Reese, Laura Diane Lipe, Stephen Todd Lipe, Samantha Elaine Saia, Karen Nichols Lipe, and any other parties of interest  
**Property Address:** 11220 Albemarle Road  
**Total Parcel Area:** 69,030 SF (1.585 ac.)  
**Property to be acquired by Easements:** 302 sq. ft. (.007 ac.) in Sanitary Sewer Easement, plus 816 sq. ft. (.019 ac.) in Temporary Construction Easement  
**Structures/Improvements to be impacted:** None  
**Landscaping to be impacted:** Tree  
**Zoned:** R  
**Use:** Rural Homesite  
**Tax Code:** 137-091-08  
**Appraised Value:** \$1,050  
**Property Owner's Counteroffer:** None  
**Property Owner's Concerns:** Property owner was concerned that the project would impact their septic system and the loss of a mature tree.  
**City's Response to Property Owner's Concerns:** The City will connect them to city sewer if the septic system is damaged during construction. Due to the alignment of the sewer line, the tree cannot be saved.  
**Outstanding Concerns:** The property owner has outstanding judgments against them; therefore, they cannot convey a clear title to the City.  
**Recommendation:** To avoid delay in the project schedule, staff recommends proceeding to condemnation during which negotiation can continue, mediation is available and if necessary, just compensation can be determined by the court.  
**Council District:** N/A - Mint Hill

## 42. Reference – Charlotte Business INClusion Policy



The following excerpts from the City's SBO Policy are intended to provide further explanation for those agenda items which reference the SBO Policy in the business meeting agenda.

### **Part A: Administration & Enforcement**

**Appendix Section 18: Contract:** For the purposes of establishing an SBE subcontracting goal on a Contract, the following are examples of contract types:

- Any agreement through which the City procures services from a Business Enterprise, other than Exempt Contracts.
- Contracts include agreements and purchase orders for (a) construction, re-construction, alteration and remodeling; (b) architectural work, engineering, testing, construction management and other professional services related to construction; and (c) services of any nature (including but not limited to general consulting and technology-related services).
- Contracts do not include agreements or purchase orders for the purchase or lease of apparatus, supplies, goods or equipment.
- The term "Contract" shall also include Exempt Contracts for which an SBE Goal has been set.
- Financial Partner Agreements, Development Agreements, and Construction Manager-at-Risk Agreements shall also be deemed "Contracts," but shall be subject to the provisions referenced in the respective Parts of the SBO Program Policy.

**Appendix Section 23: Exempt Contracts:** Contracts that fall within one or more of the following categories shall be "Exempt Contracts" for the purposes of establishing an SBE subcontracting goal, unless the Department responsible for procuring the Contract decides otherwise:

**23.1. Informal Contracts.** Informal Contracts shall be Exempt Contracts. (See Appendix Section 29 for a definition of Informal Contracts)

**23.2. No Competitive Process Contracts:** Contracts or purchase orders that are entered into without a competitive process, or entered into based on a competitive process administered by an entity other than the City shall be Exempt Contracts, including but not limited to contracts that are entered into by sole sourcing, piggybacking, buying off the North Carolina State contract, buying from a competitive bidding group purchasing program as allowed under G.S. 143-129(e)(3), or using the emergency procurement procedures established by the North Carolina General Statutes.

**23.3. Managed Competition Contracts:** Managed competition contracts pursuant to which a City Department or division competes with Business Enterprises to perform a City function shall be Exempt Contracts.

**23.4. Real Estate Leasing and Acquisition Contracts:** Contracts for the acquisition or lease of real estate shall be Exempt Contracts.

**23.5. Federal Contracts Subject to DBE Requirements:** Contracts that are subject to the U.S. Department of Transportation Disadvantaged Business Enterprise

Program as set forth in 49 CFR Part 26 or any successor legislation shall be Exempt Contracts.

**23.6. State Contracts Subject to MWBE Requirements:** Contracts for which a minority and women business participation goal is set pursuant to G.S. 143-128.2(a) due to a building project receiving funding from the State of North Carolina shall be Exempt Contracts.

**23.7. Financial Partner Agreements with DBE or MWBE Requirements:** Contracts that are subject to a disadvantaged business development program or minority and women business development program maintained by a Financial Partner shall be Exempt Contracts.

**23.8. Interlocal Agreements:** Contracts with other units of federal, state or local government shall be Exempt Contracts.

**23.9. Contracts for Legal Services:** Contracts for legal services shall be Exempt Contracts, unless otherwise indicated by the City Attorney.

**23.10. Contracts with Waivers:** Contracts for which the SBO Program Manager or the City Manager waives the SBO Program requirements shall be Exempt Contracts (such as when there are no SBE subcontracting opportunities on a Contract).

**23.11. Special Exemptions:** Contracts where the Department and the Program Manager agree that the Department had no discretion to hire an SBE (e.g., emergency contracts or contracts for banking or insurance services) shall be Exempt Contracts.

**Appendix Section 29: Informal Contracts:** Contracts and purchase orders through which the City procures services from a Business Enterprise that fall within one of the following two categories:

**29.1. Construction Contracts Less Than or Equal To \$200,000:** Contracts for construction or repair work that are estimated to require a total expenditure of City funds less than or equal to \$200,000.

**29.2. Service Contracts That Are Less Than or Equal To \$100,000:** Service Contracts that are estimated to require a total expenditure of City funds less than or equal to \$100,000.

## **Part B: Formal Construction Bidding**

**Part B: Section 2.1:** When the City Solicitation Documents for a Construction Contract contain an SBE Goal, each Bidder must either: (a) meet the SBE Goal, or (b) comply with the Good Faith Negotiation and Good Faith Efforts requirements. Failure to do so constitutes grounds for rejection of the Bid. The City Solicitation Documents will contain certain forms that Bidders must complete to document having met these requirements.

**Part B: Section 2.4:** No SBE Goal When There Are No SBE Subcontracting Opportunities. The City shall not establish an SBE Goal for Construction Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

## **Part C: Services Procurement**

**Part C: Section 2.2:** When the City Solicitation Documents for a Service Contract do not contain an SBE Goal, each Proposer must negotiate in good faith with each SBE that responds to the Proposer's solicitations and each SBE that contacts the Proposer on its own accord. Additionally, the City may negotiate a Committed SBE Goal with the successful Proposer after the Proposal Opening.

**Part C: Section 2.4:** No SBE Goal When There Are No SBE Subcontracting Opportunities. The City shall not establish an SBE Goal for Service Contracts where there are no SBEs certified to perform the scopes of work that the City regards as realistic opportunities for subcontracting.

## **Part D: Post Contract Award Requirements**

### **Part D: Section 6:** New Subcontractor Opportunities/Additions to Scope, Contract Amendments

If a Contractor elects to subcontract any portion of a Contract that the Contractor did not previously identify to the City as a subcontracting opportunity, or if the scope of work on a Contract increases for any reason in a manner that creates a new SBE subcontracting opportunity, the City shall either:

- notify the Contractor that there will be no Supplemental SBE Goal for the new work; or
- establish and notify the Contractor of a Supplemental SBE Goal for the new work.

## 43. Reference – Property Transaction Process

### Property Transaction Process Following Council Approval for Condemnation

The following overview is intended to provide further explanation for the process of property transactions that are approved by City Council for condemnation.

Approximately six weeks of preparatory work is required before the condemnation lawsuit is filed. During this time, City staff continues to negotiate with the property owner in an effort to reach a mutual settlement.

- If a settlement is reached, the condemnation process is stopped and the property transaction proceeds to a real estate closing.
- If a settlement cannot be reached, the condemnation lawsuit is filed. Even after filing, negotiations continue between the property owner and the City's legal representative. Filing of the condemnation documents allows:
  - The City to gain access and title to the subject property so the capital project can proceed on schedule.
  - The City to deposit the appraised value of the property in an escrow account with the Clerk of Court. These funds may be withdrawn by the property owner immediately upon filing, and at any time thereafter, with the understanding that additional funds transfer may be required at the time of final settlement or at the conclusion of litigation.
- If a condemnation lawsuit is filed, the final trial may not occur for 18 to 24 months; however, a vast majority of the cases settle prior to final trial. The City's condemnation attorney remains actively engaged with the property owner to continue negotiations throughout litigation.
  - North Carolina law requires that all condemnation cases go through formal non-binding mediation, at which an independent certified mediator attempts to facilitate a successful settlement. For the minority of cases that do not settle, the property owner has the right to a trial by judge or jury in order to determine the amount of compensation the property owner will receive.

|                                      |  |
|--------------------------------------|--|
| <b>REQUEST</b>                       | Current Zoning: R-4, single family residential<br>Proposed Zoning: UR-2(CD), urban residential, conditional  |
| <b>LOCATION</b>                      | Approximately 3.72 acres located on the west side of Beatties Ford Road between Pauline Lane and Sunset Road.<br>(Council District 2 - Austin)   |
| <b>SUMMARY OF PETITION</b>           | The petition proposes an 82-unit age-restricted multi-family housing development with associated services and amenities.   |
| <b>PROPERTY OWNER<br/>PETITIONER</b> | Dewey W. III and Carolyn H. Craig<br>The Affordable Housing Group of North Carolina, Inc./The Drakeford Company  |
| <b>AGENT/REPRESENTATIVE</b>          | Wesley A. Smith, EMH&T   |
| <b>COMMUNITY MEETING</b>             | Meeting is required and has been held. Report available online.<br>Number of people attending the Community Meeting: 11  |
| <b>STATEMENT OF<br/>CONSISTENCY</b>  | This petition is found to be inconsistent with the <i>Northwest District Plan</i> and the <i>General Development Policies (GDP)</i> but to be reasonable and in the public interest, based on information from the staff analysis and the public hearing by a 6-0 vote of the Zoning Committee (motion by Commissioner Allen seconded by Commissioner Walker). |

|                                    |   |
|------------------------------------|---|
| <b>ZONING COMMITTEE<br/>ACTION</b> | <p>The Zoning Committee voted 6-0 to recommend <b>APPROVAL</b> of this petition with the following modifications:</p> <ol style="list-style-type: none"> <li>1. Staff rescinded the comment to define handicapped or disabled as these requirements are federally regulated.</li> <li>2. The long south facing elevation has been visually broken into smaller elements by separating the mass into two building masses connected with a hallway element that has been deeply recessed from both long sides of the building. The petitioner has added call-outs on the elevations that note these recessed features.</li> <li>3. The revised building elevations replace the long horizontal expanse of brick, which accentuated the length of the building, with vertical brick faced elements interspersed with variations in siding materials and additional façade articulation.</li> <li>4. The design has been enhanced by introducing variations in the window types. Specifically, the previous elevation showed the use of only double-wide windows. The latest revision uses single, double, and triple-wide window configurations.</li> <li>5. The petitioner replaced the shed-style dormers with a hip roof.</li> <li>6. The petitioner committed to providing at least 30% brick on each building face.</li> <li>7. The petitioner added a note that commits to limiting the use of vinyl to windows and trim, with no vinyl to be used as siding material.</li> <li>8. Note 5a has been amended to specify the proposed landscape buffer will be provided along all property lines that abut properties with R-4 zoning.</li> <li>9. The "Building Elevation Detail" on Sheet RZ-3.0 has been removed from the site plan.</li> <li>10. Note 5b pertaining to removal of the buffer has been removed from the site plan (effectively renumbering Note 5c to 5b).</li> <li>11. The language "No wall pak type lighting will be used" has been removed from Note 8a.</li> <li>12. The petitioner reduced the building height to 47 feet.</li> <li>13. The notes on sheets RZ-1.0 and RZ-2.0 pertaining to building height have been removed from the site plan.</li> <li>14. The petitioner has reduced the number of units from 85 to 82,</li> </ol> |
|------------------------------------|---|

reducing the density from 22.8 dwelling units per acre to 22 dwelling units per acre.

**VOTE**

Motion/Second: Allen/Walker  
 Yeas: Allen, Dodson, Labovitz, Nelson, Ryan, and Walker  
 Nays: None  
 Absent: Sullivan  
 Recused: None

**ZONING COMMITTEE DISCUSSION**

Staff presented this item to the Committee, noting changes made to the proposed project and site plan since the April 28<sup>th</sup> City Council public hearing. Project modifications that were mentioned pertained to building mass, scale, and articulation; reduction in building height from 55 to 47; and reduction in number of units from 85 to 82. Staff provided additional information about the land use recommendation contained in the *Northwest District Plan* and explained how the *General Development Policies* were used in determining an appropriate density for the site.

Committee members briefly discussed the adjacent land uses, surrounding residential development and bedroom unit count. They felt that the proposal was appropriate given the existing conditions in the surrounding area. A committee member noted that due to funding criteria, the project would not work without a certain number of units.

Another committee member inquired about the *General Development Policies* and how density is determined. Staff briefly discussed the criteria and the range of densities involved (i.e. up to 4 units per acre; 4 and 6 units per acre; up to 17 units per acre; and greater than 17 units per acre). Staff also noted that the surrounding land uses and density and intensity were also assessed in determining appropriate intensity. There was no further discussion of this item.

**STAFF OPINION**

Staff disagrees with the recommendation of the Zoning Committee. The petition is inconsistent with the *Northwest District Plan* and the *General Development Policies*. The *Northwest District Plan* recommends single family residential up to four dwelling units per acre, and the *General Development Policies* support multi-family development at a maximum density between eight and 12 dwelling units per acre. The petitioner has worked with staff to improve the building elevations. However, due to the proposed number of units, the mass and scale of the building is not compatible with the suburban scale and pattern of development on this side of Beatties Ford Road.

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**FINAL STAFF ANALYSIS**  
 (Pre-Hearing Analysis online at [www.rezoning.org](http://www.rezoning.org))

**PLANNING STAFF REVIEW**

- **Proposed Request Details**

The site plan accompanying this petition contains the following provisions:

- An age-restricted multi-family apartment building containing 82 units, at a density of approximately 22 dwelling units per acre.
- Occupancy by at least one (1) person who is 55 years of age or older and any other occupants at least 45 years of age. Up to 10% of the units may be occupied by persons the ages of 45 and older if they meet the definition of handicapped or disabled, provided verification of such is obtained.
- Maximum building height of 47 feet and up to three stories.
- On-site parking proposed at 0.25 spaces per dwelling unit in accordance with UR-2 (urban residential) district parking requirement for "elderly multi-family residential," for a total of 42 spaces.
- Various amenities associated with an age restricted residential development.

- Building materials consisting of brick, architectural windows, low maintenance board and batten, and horizontal siding.
- Building elevations.
- A note stating that no vinyl, EIFS, or Masonite will be used for siding materials, but vinyl may be used for soffit and trim, including window and door trim.
- A 26-foot Class "C" buffer along property lines abutting single family residential zoning districts/uses.
- A proposed 40-foot setback along Beatties Ford Road, exceeding the minimum 14-foot setback required in the urban residential districts.
- Freestanding lighting limited to 20 feet in height.
- A six-foot sidewalk and eight-foot planting strip along Beatties Ford Road.
- **Public Plans and Policies**
  - The *Northwest District Plan* (1990) recommends single family residential up to four units per acres on this parcel.
  - The *General Development Policies* suggest that multi-family development at a density up to eight (8) dwelling units per acre is appropriate for the subject site.

| Assessment Criteria                | Density Category > 6 up to 8 DUA |
|------------------------------------|----------------------------------|
| Meeting with Staff                 | 1 (Yes)                          |
| Sewer and Water Availability       | 2 (CMUD)                         |
| Land Use Accessibility             | 2 (Medium)                       |
| Connectivity Analysis              | 2 (Low)                          |
| Road Network Evaluation            | 0 (No)                           |
| Design Guidelines                  | 4 (Yes, assumed)                 |
| Other Opportunities or Constraints | Yes                              |
| <b>Minimum Points Needed: 11</b>   | <b>Total Points: 11</b>          |

- The *General Development Policies* provide *Opportunities and Constraints* to be considered in evaluating a site for higher density residential development. *Opportunities and Constraints* that may be considered applicable to this site and supportive of a higher density include:
  - A proposal for age-restricted senior living.
  - Site location along a transit route with frequent service.
- In consideration of the above-referenced *Opportunities and Constraints*, staff could support a density of up to 12 units per acre, which is generally consistent with the density of other multi-family developments in the immediate area (between approximately 9.9 and 12.3 dwelling units per acre). Staff's support for a development at a density up to 12 units per acre is subject to the petitioner satisfying staff concerns regarding building articulation, mass, and scale.

**DEPARTMENT COMMENTS** (see full department reports online)

- **Charlotte Area Transit System:** No issues.
- **Charlotte Department of Neighborhood & Business Services:** No issues.
- **Transportation:** No issues.
- **Charlotte Fire Department:** No issues.
- **Charlotte-Mecklenburg Schools:** The development allowed under the existing zoning would generate eight students, while the development allowed under the proposed zoning will produce zero students. Therefore, the net reduction in the number of students generated from existing to proposed zoning is eight.
- **Charlotte-Mecklenburg Storm Water Services:** No issues.
- **Charlotte-Mecklenburg Utilities:** No issues.
- **Engineering and Property Management:** No issues.
- **Mecklenburg County Land Use and Environmental Services Agency:** No issues.
- **Mecklenburg County Parks and Recreation Department:** No issues.
- **Urban Forestry:** No issues.

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**ENVIRONMENTALLY SENSITIVE SITE DESIGN** (see full department reports online)

- **Site Design:** The following explains how the petition addresses the environmentally sensitive site design guidance in the *General Development Policies-Environment*.
    - This site meets minimum ordinance standards.
- 

**OUTSTANDING ISSUES**

- Inconsistent with adopted plan.
- 

**Attachments Online at [www.rezoning.org](http://www.rezoning.org)**

- Application
- Pre-Hearing Staff Analysis
- Locator Map
- Site Plan
- Community Meeting Report
- Charlotte Area Transit System Review
- Charlotte Department of Neighborhood & Business Services Review
- Transportation Review
- Charlotte Fire Department Review
- Charlotte-Mecklenburg Schools Review
- Charlotte-Mecklenburg Storm Water Services Review
- Charlotte-Mecklenburg Utilities Review
- Engineering and Property Management Review
- Mecklenburg County Land Use and Environmental Services Agency Review
- Mecklenburg County Parks and Recreation Review

**Planner:** Claire Lyte-Graham (704) 336-3782

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|                                  |  |
|----------------------------------|--|
| <b>REQUEST</b>                   | Current Zoning: R-4, single family residential<br>Proposed Zoning: UR-2(CD), urban residential, conditional  |
| <b>LOCATION</b>                  | Approximately 3.72 acres located on the west side of Beatties Ford Road between Pauline Lane and Sunset Road.<br>(Council District 2 – Austin)   |
| <b>SUMMARY OF PETITION</b>       | The petition proposes an 85-unit age-restricted multi-family housing development with associated services and amenities.   |
| <b>STAFF RECOMMENDATION</b>      | Staff does not recommend approval of this petition in its current form. The proposed project density of 22.8 dwelling units per acre is inconsistent with the <i>Northwest District Plan</i> and the <i>General Development Policies (GDP)</i> . The <i>Northwest District Plan</i> recommends single family residential up to four dwelling units per acre, and the <i>General Development Policies</i> support multi-family development at a maximum density between eight and 12 dwelling units per acre. In addition, the mass and scale of the building is not compatible with the surrounding suburban scale and pattern of development. |
| <b>PROPERTY OWNER PETITIONER</b> | Dewey W. III and Carolyn H. Craig<br>The Affordable Housing Group of North Carolina, Inc./The Drakeford Company  |
| <b>AGENT/REPRESENTATIVE</b>      | Wesley A. Smith, EMH&T   |
| <b>COMMUNITY MEETING</b>         | Meeting is required and has been held. Report available online.<br>Number of people attending the Community Meeting: 11  |

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#### **PLANNING STAFF REVIEW**

- **Proposed Request Details**

The site plan accompanying this petition contains the following provisions:

- An age-restricted multi-family apartment building containing 85 units, at a density of approximately 22.8 dwelling units per acre.
- Occupancy by at least one (1) person who is 55 years of age or older and any other occupants at least 45 years of age. Up to 10% of the units may be occupied by persons the ages of 45 and older if they meet the definition of handicapped or disabled, provided verification of such is obtained.
- Maximum building height of 55 feet and up to three stories.
- On-site parking proposed at 0.25 spaces per dwelling unit in accordance with UR-2 (urban residential) district parking requirement for "elderly multi-family residential," for a total of 42 spaces.
- Various amenities associated with an age restricted residential development.
- Building materials consisting of brick, architectural windows, low maintenance board and batten, and horizontal siding.
- Building elevations.
- A 26-foot Class "C" buffer along property lines abutting single family residential zoning districts/uses.
- A proposed 40-foot setback along Beatties Ford Road, exceeding the minimum 14-foot setback required in the urban residential districts.
- A six-foot sidewalk and eight-foot planting strip along Beatties Ford Road.
- Freestanding lighting limited to 20 feet in height.

- **Existing Zoning and Land Use**

- The subject site is zoned R-4 (single family residential) and developed with a single family home. Properties surrounding this site are developed with single family attached and detached homes, multi-family, civic and fraternal, and retail and office uses in a variety of zoning district.

- **Rezoning History in Area**

- Rezoning petition 2010-002 approved an R-8MF(CD) (multi-family residential, conditional) site plan amendment on approximately 2.0 acres located on the east side of Beatties Ford Road between Pauline Lane and Kitty Drive, in order to increase the allowed square footage for a civic, social service, and fraternal facility from 5,397 square feet to 13,250 square feet.

- **Public Plans and Policies**

- The *Northwest District Plan* (1990) recommends single family residential up to four units per acres on this parcel.
- The *General Development Policies* suggest that multi-family development at a density up to eight (8) dwelling units per acre is appropriate for the subject site.

| Assessment Criteria                | Density Category > 6 up to 8 DUA |
|------------------------------------|----------------------------------|
| Meeting with Staff                 | 1 (Yes)                          |
| Sewer and Water Availability       | 2 (CMUD)                         |
| Land Use Accessibility             | 2 (Medium)                       |
| Connectivity Analysis              | 2 (Low)                          |
| Road Network Evaluation            | 0 (No)                           |
| Design Guidelines                  | 4 (Yes, assumed)                 |
| Other Opportunities or Constraints | Yes                              |
| <b>Minimum Points Needed: 11</b>   | <b>Total Points: 11</b>          |

- The *General Development Policies* provide *Opportunities and Constraints* to be considered in evaluating a site for higher density residential development. *Opportunities and Constraints* that may be considered applicable to this site and supportive of a higher density include:
  - A proposal for age-restricted senior living.
  - Site location along a transit route with frequent service.
- In consideration of the above-referenced *Opportunities and Constraints*, staff could support a density of up to 12 units per acre, which is generally consistent with the density of other multi-family developments in the immediate area (between approximately 9.9 and 12.3 dwelling units per acre). Staff's support for a development at a density up to 12 units per acre is subject to the petitioner satisfying staff concerns regarding building articulation, mass, and scale.

**DEPARTMENT COMMENTS** (see full department reports online)

- **Charlotte Area Transit:** No issues.
- **Charlotte Department of Neighborhood & Business Services:** No issues.
- **Transportation:** CDOT has the following comments:  
 CDOT notes that the proposed driveway location will need to be coordinated with the Beatties Ford Road frontage improvements. CDOT understands the City's Beatties Ford Road widening project will include a raised median and therefore the proposed site's driveway will operate with right turn-in and right turn-out traffic movements.
  - **Vehicle Trip Generation:**  
 Current Zoning: 150 trips per day.  
 Proposed Zoning: 290 trips per day.
  - **Connectivity:** No issues.
- **Charlotte Fire Department:** No issues.
- **Charlotte-Mecklenburg Schools:** The development allowed under the existing zoning would generate eight students, while the development allowed under the proposed zoning will produce zero students. Therefore, the net change in the number of students generated from existing to proposed zoning is zero.
- **Charlotte-Mecklenburg Storm Water Services:** No issues.
- **Charlotte-Mecklenburg Utilities:** No issues.
- **Engineering and Property Management:** No issues.
- **Mecklenburg County Land Use and Environmental Services Agency:** No issues.
- **Mecklenburg County Parks and Recreation Department:** No issues.

**ENVIRONMENTALLY SENSITIVE SITE DESIGN** (see full department reports online)

- **Site Design:** The following explains how the petition addresses the environmentally sensitive site design guidance in the *General Development Policies-Environment*.
  - This site meets minimum ordinance standards.

**OUTSTANDING ISSUES**

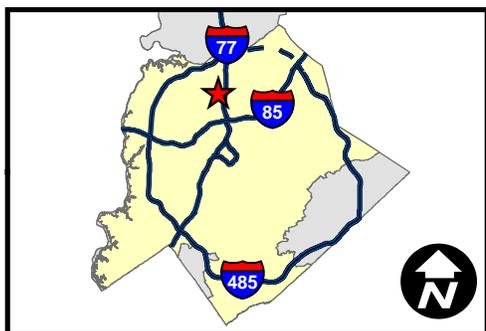
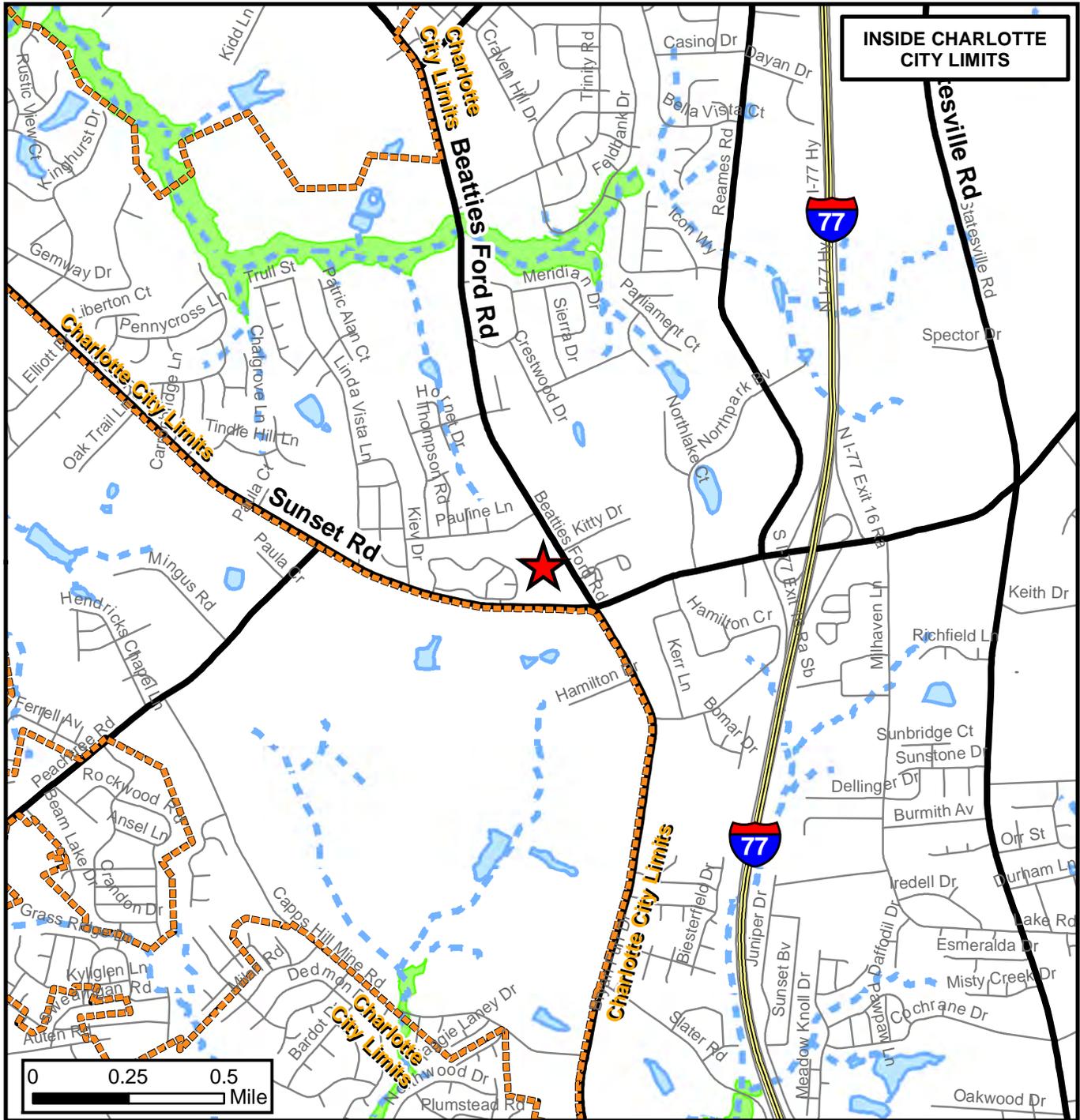
- **Land Use:** The proposed request is inconsistent with the *Northwest District Plan* and the *General Development Policies* with respect to recommended density.
- **Building Design:** The length and mass of the building are not in character with the surrounding residential neighborhood, which is primarily composed of small single family homes, townhomes, and small multi-family buildings. Concerns with the proposed building design include:
  - The proposed building is nearly 400 feet in length along its south elevation, with little in the way of articulation of the façade to visually break the building the building down into smaller elements. The linear brick band on the first floor only serves to further accentuate the horizontal form of the building.
  - There is little variation in the building's roofline to create visual interest.
  - The building's fenestration lacks variety and interest, with most windows being of the same size and type arranged in a regular pattern.
- The petitioner should:
  1. Clarify the definition of handicapped or disabled.
  2. Break the mass of the building into smaller elements with no blank wall expanses exceeding 20 feet through the use of articulation and variations in roofline.
  3. Reconfigure brick facing by incorporating some vertical elements, breaking up the long horizontal band of brick.
  4. Incorporate a variety of window sizes and configurations; for example, adding some triple and single windows rather than all double windows as now shown.
  5. Replace the shed-style dormers with gabled dormers to provide more visual interest and lessen the horizontal nature of the building mass.
  6. Commit to providing at least 30% brick on each building face.
  7. Commit to limiting the use of vinyl to windows and trim, with no vinyl to be used as siding material.
  8. Amend Note 5a to specify the proposed landscape buffer will be provided along all property lines that abut properties zoned R-4 zoning.
  9. Remove the "Building Elevation Detail" on Sheet RZ-3.0.
  10. Remove Note 5b from the site plan.
  11. Remove "No wall pak type lighting will be used" from Note 8a.
  12. The building height should be limited to a maximum of 40 feet. However, staff feels a maximum 55-foot building height may be acceptable contingent upon the petitioner addressing all design comments.
  13. Remove the note on sheet RZ-1.0 that has double asterisks and pertains to building height.

**Attachments Online at [www.rezoning.org](http://www.rezoning.org)**

- Application
- Site Plan
- Community Meeting Report
- Charlotte Area Transit System Review
- Charlotte Department of Neighborhood & Business Services Review
- Transportation Review
- Charlotte Fire Department Review
- Charlotte-Mecklenburg Schools Review
- Charlotte-Mecklenburg Storm Water Services Review
- Charlotte-Mecklenburg Utilities Review
- Engineering and Property Management Review
- Mecklenburg County Land Use and Environmental Services Agency Review
- Mecklenburg County Parks and Recreation Review

**Planner:** Claire Lyte-Graham (704) 336-3782

**Acreage & Location :** Approximately 3.72 acres located on the west side of Beatties Ford Road between Pauline Lane and Sunset Road.



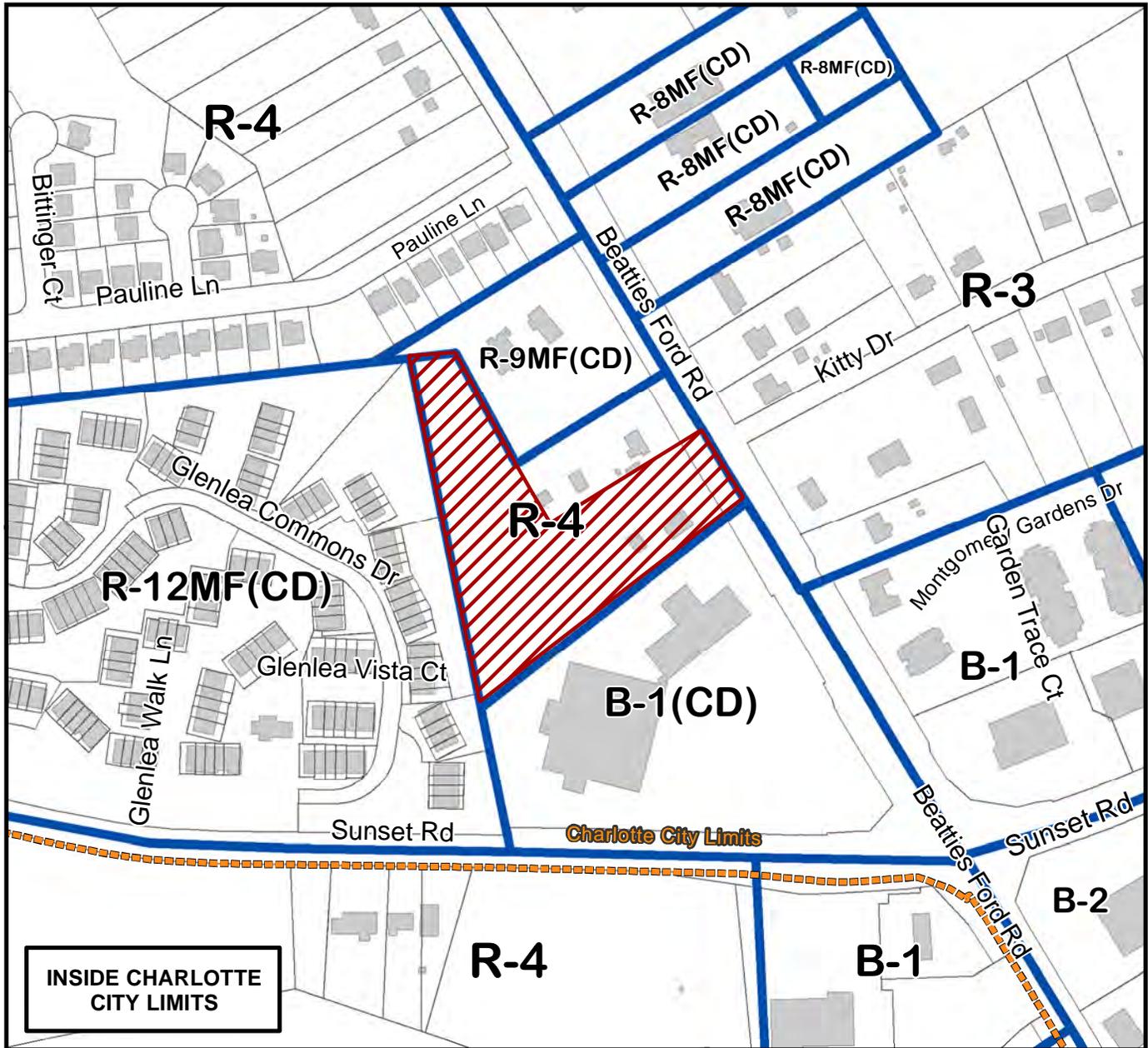
Petition #: **2014-032**

Petitioner: **The Affordable Housing Group of North Carolina, Inc. / The Drakeford Company**

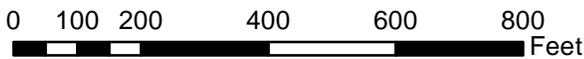
Zoning Classification (Existing): **R-4**  
(Single Family, Residential)

Zoning Classification (Requested): **UR-2(CD)**  
(Urban Residential, Conditional)

Acreage & Location: Approximately 3.72 acres located on the west side of Beatties Ford Road between Pauline Lane and Sunset Road.

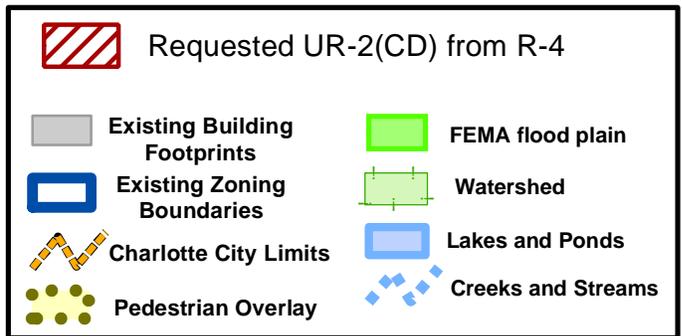


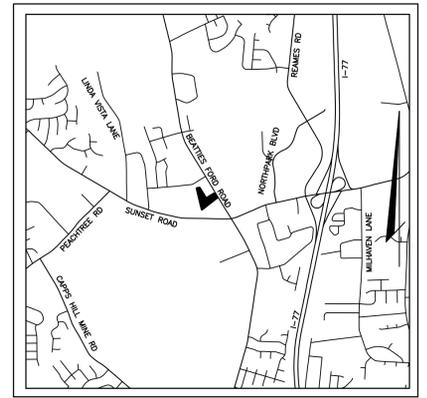
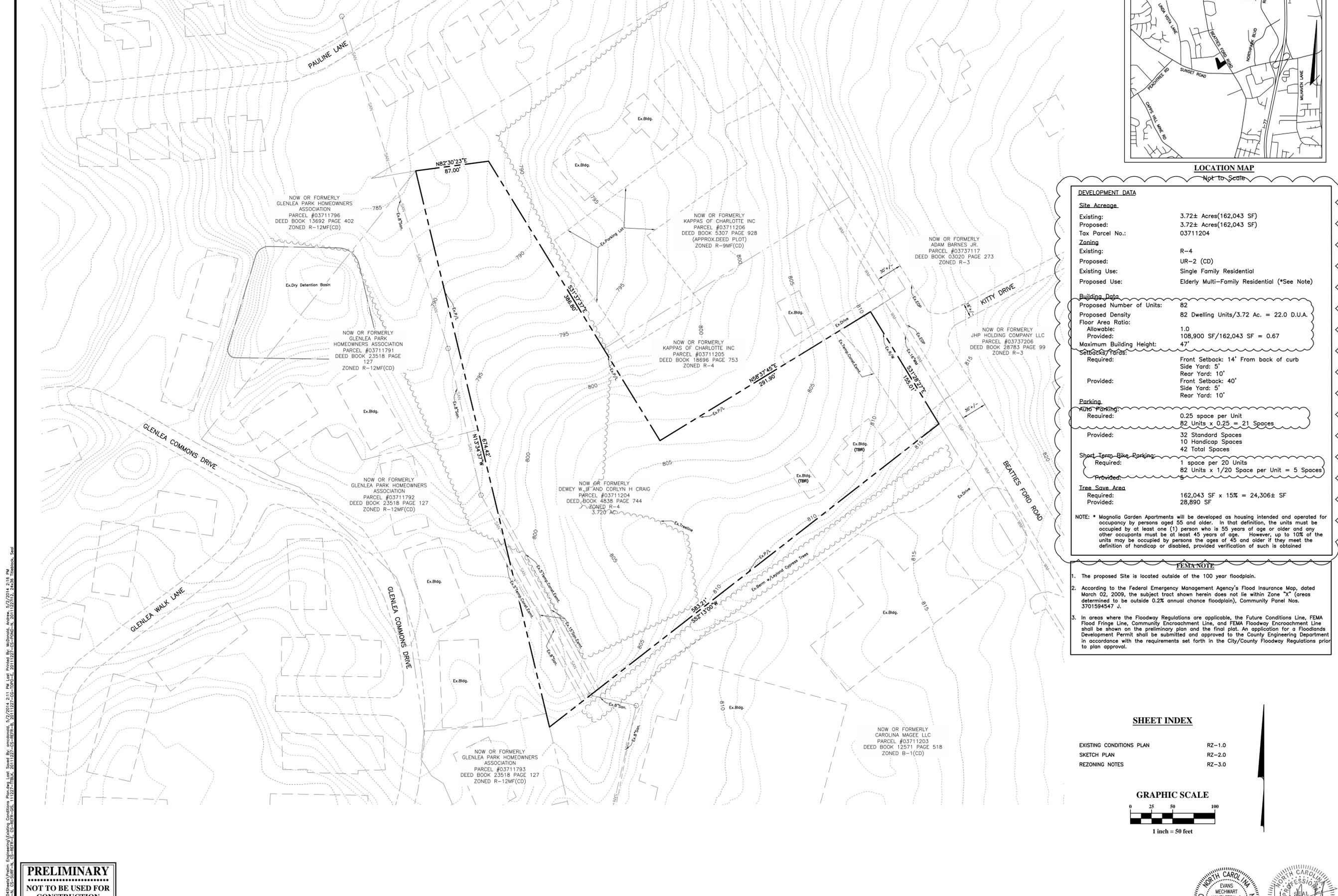
Map Produced by the Charlotte-Mecklenburg Planning Department, 1-31-14.



Zoning Map #(s)

**60**





| DEVELOPMENT DATA          |   |
|---------------------------|---|
| <b>Site Acreage</b>       |   |
| Existing:                 | 3.72± Acres(162,043 SF)   |
| Proposed:                 | 3.72± Acres(162,043 SF)   |
| Tax Parcel No.:           | 03711204  |
| <b>Zoning</b>             |   |
| Existing:                 | R-4   |
| Proposed:                 | UR-2 (CD)   |
| Existing Use:             | Single Family Residential   |
| Proposed Use:             | Elderly Multi-Family Residential (*See Note)                            |
| <b>Building Data</b>      |   |
| Proposed Number of Units: | 82  |
| Proposed Density:         | 82 Dwelling Units/3.72 Ac. = 22.0 D.U.A.                                |
| Floor Area Ratio:         | 1.0   |
| Provided:                 | 108,900 SF/162,043 SF = 0.67  |
| Maximum Building Height:  | 47'   |
| <b>Setback Yards</b>      |   |
| Required:                 | Front Setback: 14' From back of curb<br>Side Yard: 5'<br>Rear Yard: 10' |
| Provided:                 | Front Setback: 40'<br>Side Yard: 5'<br>Rear Yard: 10'                   |
| <b>Parking</b>            |   |
| Auto Parking:             | 0.25 space per Unit   |
| Required:                 | 82 Units x 0.25 = 21 Spaces   |
| Provided:                 | 32 Standard Spaces<br>10 Handicap Spaces<br>42 Total Spaces             |
| Short Term Bike Parking:  | 1 space per 20 Units  |
| Required:                 | 82 Units x 1/20 Space per Unit = 5 Spaces                               |
| Provided:                 |   |
| <b>Tree Save Area</b>     |   |
| Required:                 | 162,043 SF x 15% = 24,306± SF   |
| Provided:                 | 28,890 SF   |

- FEMA NOTE**
- The proposed Site is located outside of the 100 year floodplain.
  - According to the Federal Emergency Management Agency's Flood Insurance Map, dated March 02, 2009, the subject tract shown herein does not lie within Zone "X" (areas determined to be outside 0.2% annual chance floodplain), Community Panel Nos. 3701594547 J.
  - In areas where the Floodway Regulations are applicable, the Future Conditions Line, FEMA Flood Fringe Line, Community Encroachment Line, and FEMA Floodway Encroachment Line shall be shown on the preliminary plan and the final plat. An application for a Floodlands Development Permit shall be submitted and approved to the County Engineering Department in accordance with the requirements set forth in the City/County Floodway Regulations prior to plan approval.

**SHEET INDEX**

|                          |        |
|--------------------------|--------|
| EXISTING CONDITIONS PLAN | RZ-1.0 |
| SKETCH PLAN              | RZ-2.0 |
| REZONING NOTES           | RZ-3.0 |

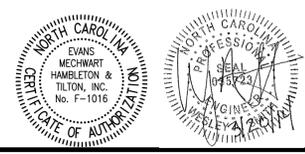
**GRAPHIC SCALE**

1:\30140145.Dwg (04/28/2014) - Preliminary Engineering Drawing - Conditions - Proposed - 3/27/2014 2:11 PM - Last Printed By: Mckelvey, J. Date: 3/27/2014 2:16 PM  
 1:\30140145.Dwg (04/28/2014) - Preliminary Engineering Drawing - Conditions - Proposed - 3/27/2014 2:11 PM - Last Printed By: Mckelvey, J. Date: 3/27/2014 2:16 PM  
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**PRELIMINARY**  
 NOT TO BE USED FOR  
 CONSTRUCTION

PLAN SET DATE  
 March 20, 2014

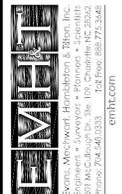
REZONING PETITION 2014-032



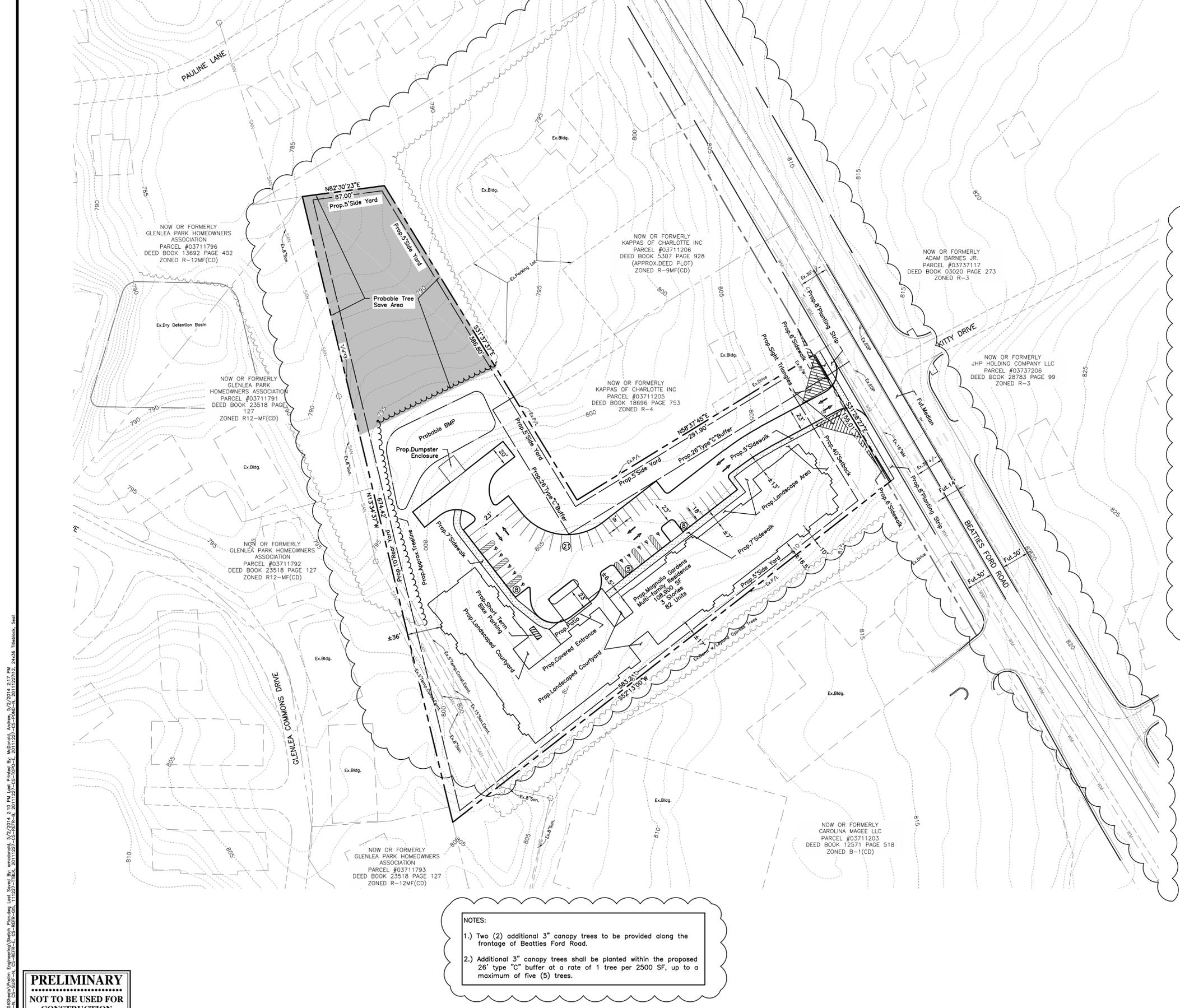
| MARK | DATE     | DESCRIPTION                            |
|------|----------|--|
| 1    | 03/20/14 | ISSUED FOR CITY OF CHARLOTTE COMMENTS  |
| 2    | 04/22/14 | REVISED FOR CITY OF CHARLOTTE COMMENTS |

The Affordable Housing Group of NC  
 4600 Park Road, Suite 390  
 Charlotte, NC 28209  
 PH: (704) 342-3316

CITY OF CHARLOTTE, MECKLENBURG COUNTY, NC  
 REZONING PLAN  
 FOR  
 MAGNOLIA GARDENS  
 EXISTING CONDITIONS PLAN



|         |                |
|---------|----------------|
| DATE    | March 20, 2014 |
| SCALE   | 1" = 50'       |
| JOB NO. | 2014-0154      |
| SHEET   | RZ-1.0         |

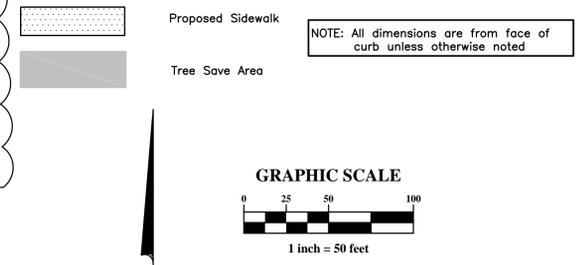


**DEVELOPMENT DATA**

|                                  |  |
|----------------------------------|--|
| <b>Site Acreage</b>              | Existing: 3.72± Acres(162,043 SF)            |
|                                  | Proposed: 3.72± Acres(162,043 SF)            |
| <b>Tax Parcel No.:</b>           | 03711204                                     |
| <b>Zoning</b>                    | Existing: R-4                                |
|                                  | Proposed: UR-2 (CD)                          |
| <b>Existing Use:</b>             | Single Family Residential                    |
| <b>Proposed Use:</b>             | Elderly Multi-Family Residential (*See Note) |
| <b>Building Data</b>             |  |
| <b>Proposed Number of Units:</b> | 82   |
| <b>Floor Area Ratio:</b>         | 82 Dwelling Units/3.72 Ac. = 22.0 D.U.A.     |
| <b>Allowable:</b>                | 1.0  |
| <b>Provided:</b>                 | 108,900 SF/162,043 SF = 0.67                 |
| <b>Maximum Building Height:</b>  | 47'  |
| <b>Setbacks/ Yards:</b>          |  |
| <b>Required:</b>                 | Front Setback: 14' From back of curb         |
|                                  | Side Yard: 5'                                |
|                                  | Rear Yard: 10'                               |
| <b>Provided:</b>                 | Front Setback: 40'                           |
|                                  | Side Yard: 5'                                |
|                                  | Rear Yard: 10'                               |
| <b>Parking</b>                   |  |
| <b>Auto Parking:</b>             |  |
| <b>Required:</b>                 | 0.25 space per Unit                          |
|                                  | 82 Units x 0.25 = 21 Spaces                  |
| <b>Provided:</b>                 | 32 Standard Spaces                           |
|                                  | 10 Handicap Spaces                           |
|                                  | 42 Total Spaces                              |
| <b>Short Term Bike Parking:</b>  |  |
| <b>Required:</b>                 | 1 space per 20 Units                         |
|                                  | 82 Units x 1/20 Space per Unit = 5 Spaces    |
| <b>Provided:</b>                 | 5  |
| <b>Tree Save Area</b>            |  |
| <b>Required:</b>                 | 162,043 SF x 15% = 24,306± SF                |
| <b>Provided:</b>                 | 28,890 SF                                    |

**NOTE:** \* Magnolia Garden Apartments will be developed as housing intended and operated for occupancy by persons aged 55 and older. In that definition, the units must be occupied by at least one (1) person who is 55 years of age or older and any other occupants must be at least 45 years of age. However, up to 10% of the units may be occupied by persons the ages of 45 and older if they meet the definition of handicap or disabled, provided verification of such is obtained

- FEMA NOTE**
- The proposed Site is located outside of the 100 year floodplain.
  - According to the Federal Emergency Management Agency's Flood Insurance Map, dated March 02, 2009, the subject tract shown herein does not lie within Zone "X" (areas determined to be outside 0.2% annual chance floodplain), Community Panel Nos. 3701594547 J.
  - In areas where the Floodway Regulations are applicable, the Future Conditions Line, FEMA Flood Fringe Line, Community Encroachment Line, and FEMA Floodway Encroachment Line shall be shown on the preliminary plan and the final plan. An application for a Floodlands Development Permit shall be submitted and approved to the County Engineering Department in accordance with the requirements set forth in the City/County Floodway Regulations prior to plan approval.



- NOTES:**
- Two (2) additional 3" canopy trees to be provided along the frontage of Beatties Ford Road.
  - Additional 3" canopy trees shall be planted within the proposed 26' type "C" buffer at a rate of 1 tree per 2500 SF, up to a maximum of five (5) trees.

**PRELIMINARY**  
NOT TO BE USED FOR CONSTRUCTION  
PLAN SET DATE  
March 20, 2014

REZONING PETITION 2014-032

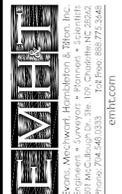


**REVISIONS**

| MARK | DATE     | DESCRIPTION                           |
|------|----------|---------------------------------------|
| 1    | 03/20/14 | ISSUED FOR CITY OF CHARLOTTE COMMENTS |
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CITY OF CHARLOTTE, MECKLENBURG COUNTY, NC  
REZONING PLAN  
FOR  
MAGNOLIA GARDENS  
SKETCH PLAN



|                |                |
|----------------|----------------|
| <b>DATE</b>    | March 20, 2014 |
| <b>SCALE</b>   | 1" = 50'       |
| <b>JOB NO.</b> | 2014-0154      |
| <b>SHEET</b>   | RZ-2.0         |





# Magnolia Gardens Senior Living

## First Floor Plan

### Legend

- Amenity/Common Space
- One Bedroom Unit
- Two Bedroom Unit
- Service/Utility
- Circulation

### Total Unit Count:

82 Units

1st Floor: 24 Units

2nd/3rd Floor: 29 Units each

### PROJECT BUILDING AMENITIES

- Tenant Storage
- Automated exterior door with keypad entry and intercom system – for resident security and for visitors to check in with office
- Double load corridors
- Lobby
- Indoor community mail room
- Office manager
- Multiuse room (soft seating, kitchenette, cable vision, storage)
- Emergency pull cord in each unit
- Sprinklers and smoke detectors
- Community Computer lab
- Common washer and dryer area
- Common area porch or patio on each floor
- Social services coordinator office
- Covered drop off at main entrance
- Community sitting/meeting rooms
- Laundry Rooms at each Floor with 3 sets of washers and dryers and 1 30" x 48" "folding" Table



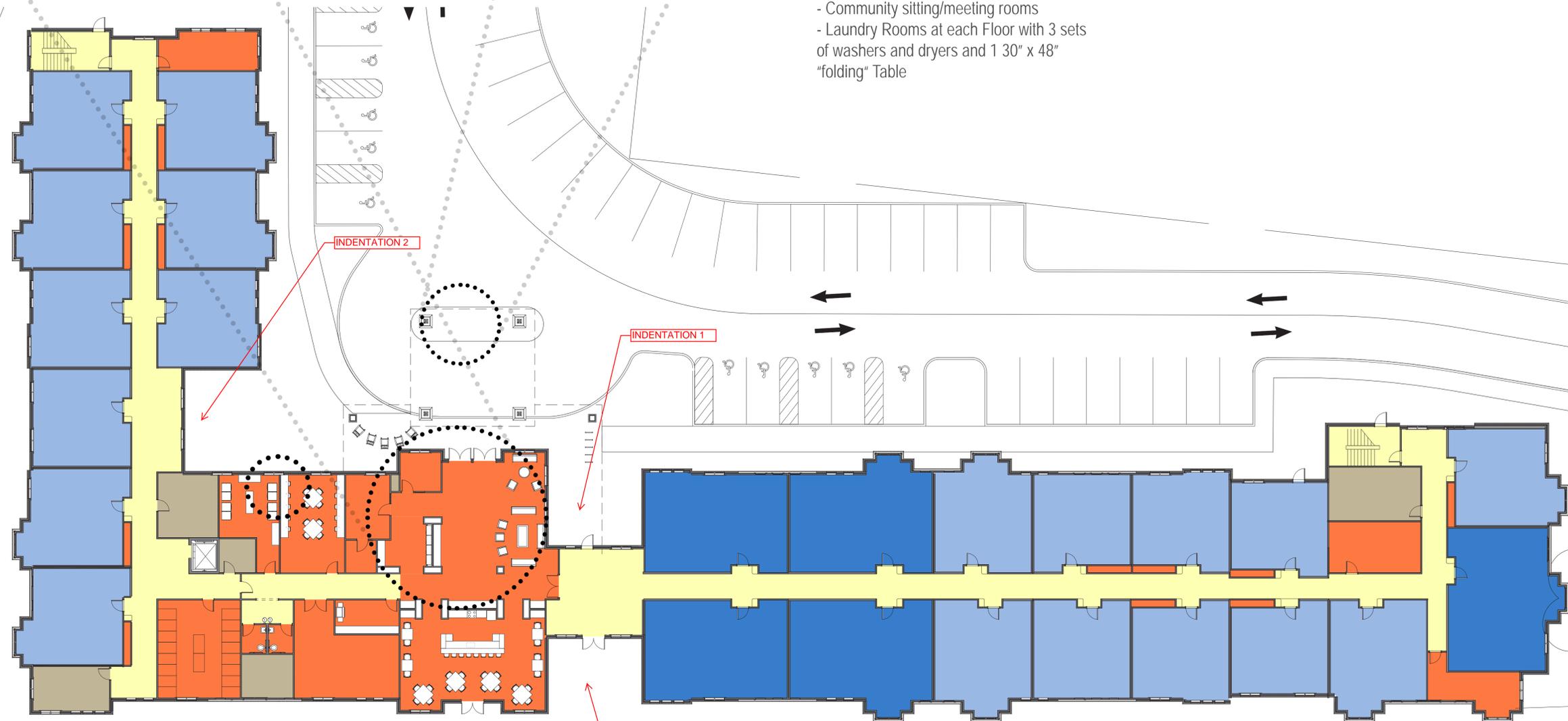
RESIDENT COMPUTER CENTER



COVERED DROP-OFF AT ENTRY



COMMUNITY/MULTI-PURPOSE ROOM



Scale 1" = 16'



Magnolia Gardens  
Senior Living

Overall  
Elevations



West Elevation

Scale 1" = 16'



East Elevation

Scale 1" = 16'

INDENTATION 2  
BEYOND - SEE  
PERSPECTIVE  
AND PLAN



North Elevation

Scale 1" = 16'

INDENTATION 1



South Elevation

Scale 1" = 16'

INDENTATION 3





**CHARLOTTE**<sup>SM</sup>  
BUDGET & EVALUATION

# Preliminary FY2015 Strategic Operating Plan and FY2015-2019 Community Investment Plan

City Manager's Recommendation

May 5, 2014

- How we achieve our goals
- Total budget
- Value for services
- Budget highlights
  - General Fund
  - Financial Partners
  - Enterprise Funds
  - Community Investment Plan
  - Employee Compensation & Benefits
- Next steps

A place where people want to...

- Live
- Raise a family
- Retire
- Work
- Have fun
- Feel connected

# City Council's Five Focus Areas





# City Departments Support the Focus Areas...

## Governance

- Mayor/Council
- City Manager
- City Attorney
- City Clerk

## General Fund Services

- Police
- Fire
- Solid Waste
- Transportation
- Neighborhood & Business Services
- Engineering & Property Management
- Planning

## Economic Development & Global Competitiveness

## Environment

## Transportation & Planning

## Housing & Neighborhood Development

## Community Safety

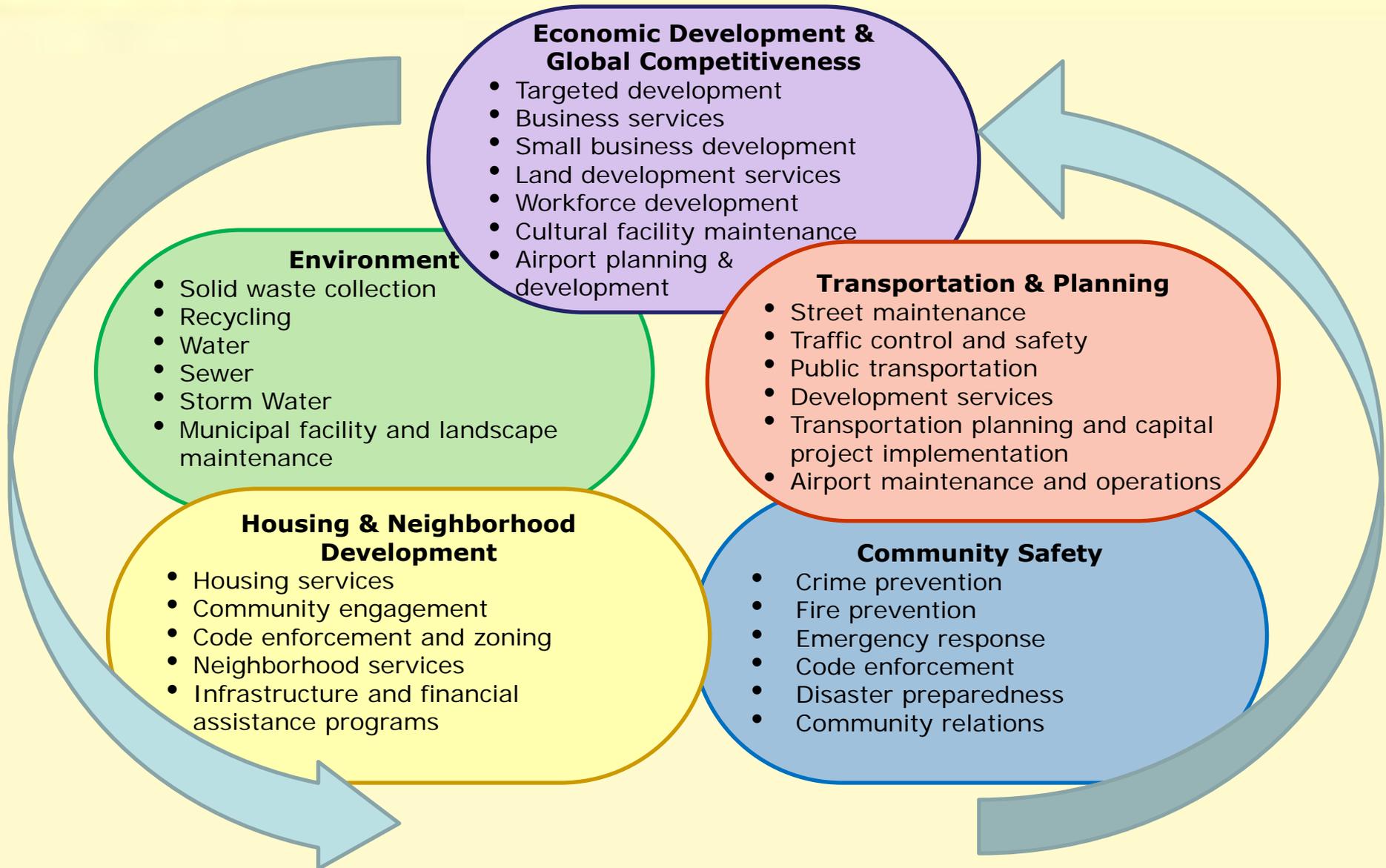
## Enterprise Fund Services

- Aviation
- CATS
- Storm Water
- Water & Sewer

## Support Services

- 311 Customer Service
- Communications & Marketing
- Human Resources
- Budget & Evaluation
- Finance
- Innovation & Technology
- Shared Services
- Internal Audit

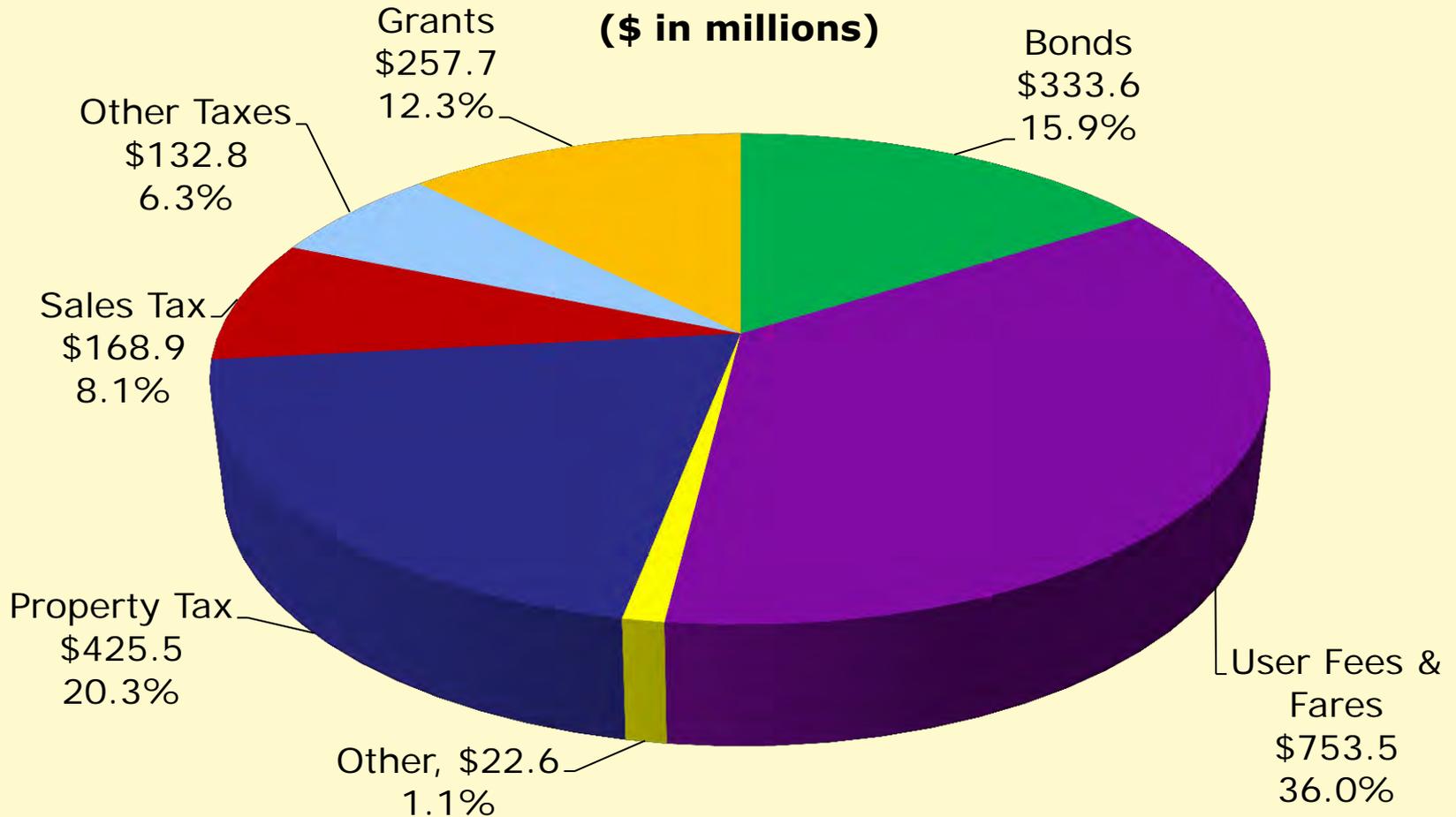
# ...Resulting in Services to the Public



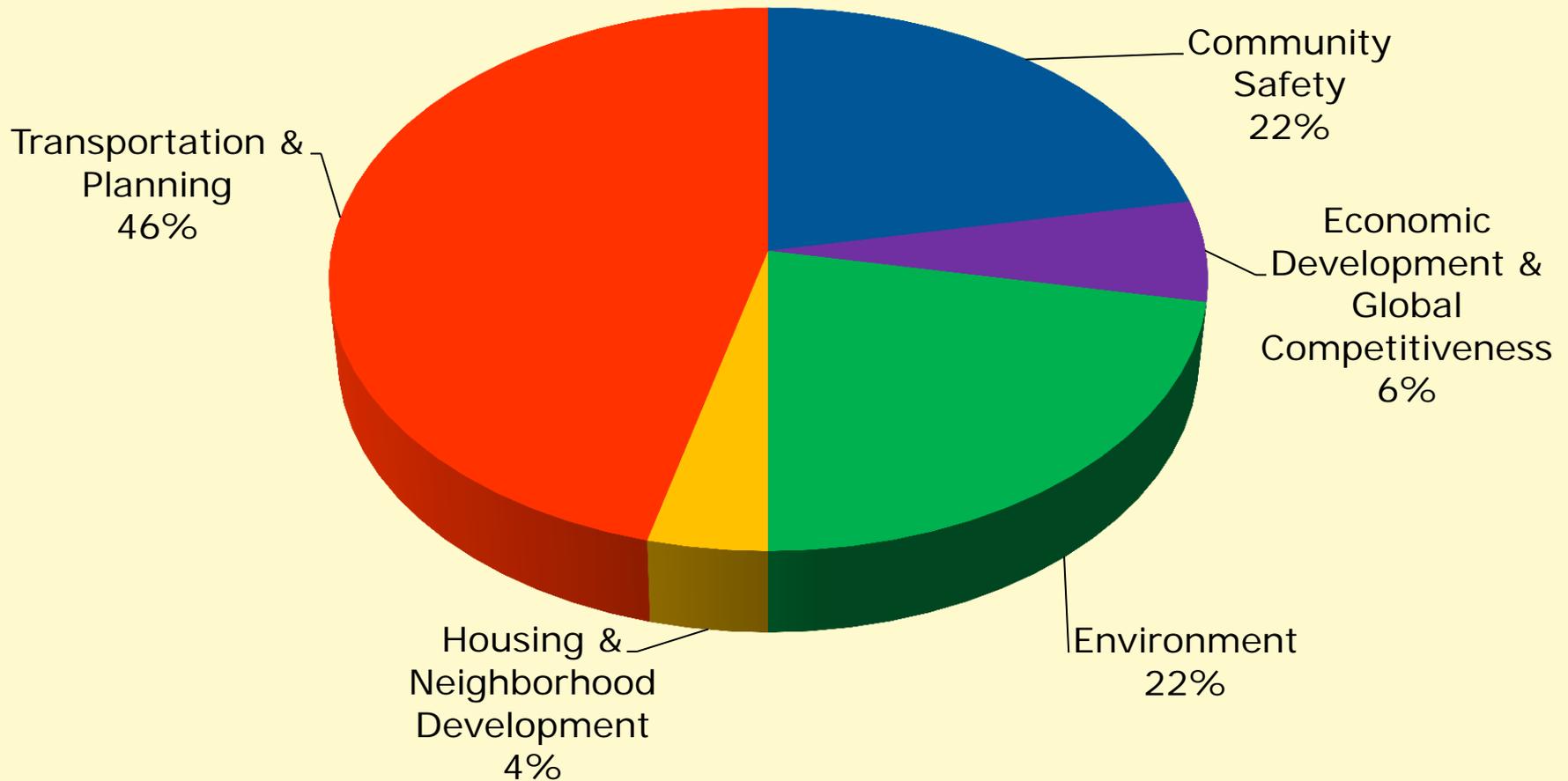
- Principles used to develop the budget:
  - Consistent with Council’s policies & guidance
  - Maintain services with good value to tax and rate payers
  - Meet essential needs
  - Be transparent
- Results:
  - \$0.00/month increase in property tax (no rate change)
  - \$1.73/month increase in Water/Sewer
  - \$0.24/month increase in Storm Water
  - \$1.97/month increase total = 1.6%**

# Revenues **All Funds**

## FY2015 Total Proposed Revenues \$2.1 billion Net of Transfers (\$ in millions)



## FY2015 Proposed Total City Budget Operating and Capital – All Funds



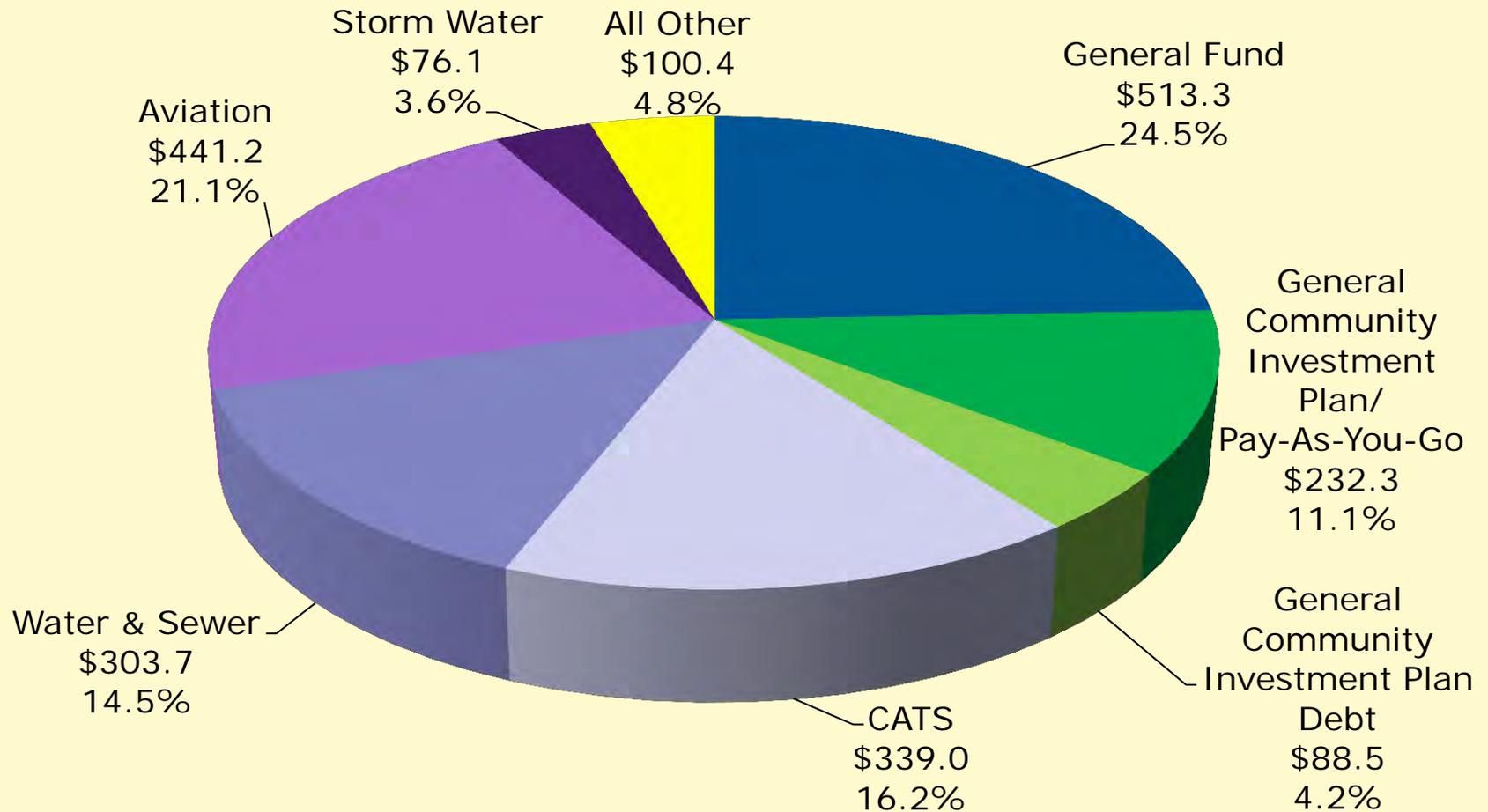
# Expenditures **All Funds**

## FY2015 Total Proposed Expenditures

**\$2.1 billion**

**Net of Transfers**

(in \$ millions)

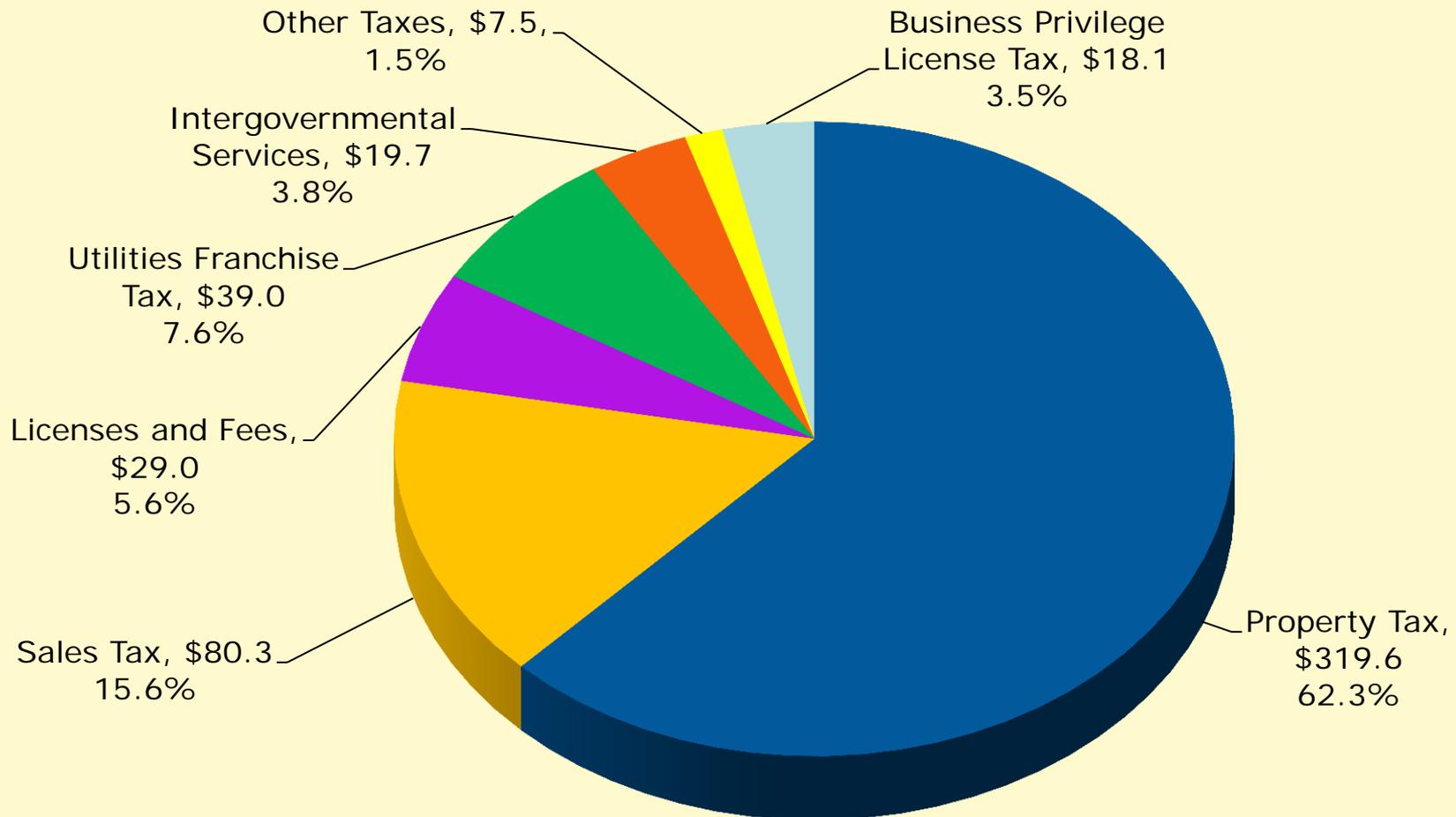


## FY2015 Proposed General Fund Revenues

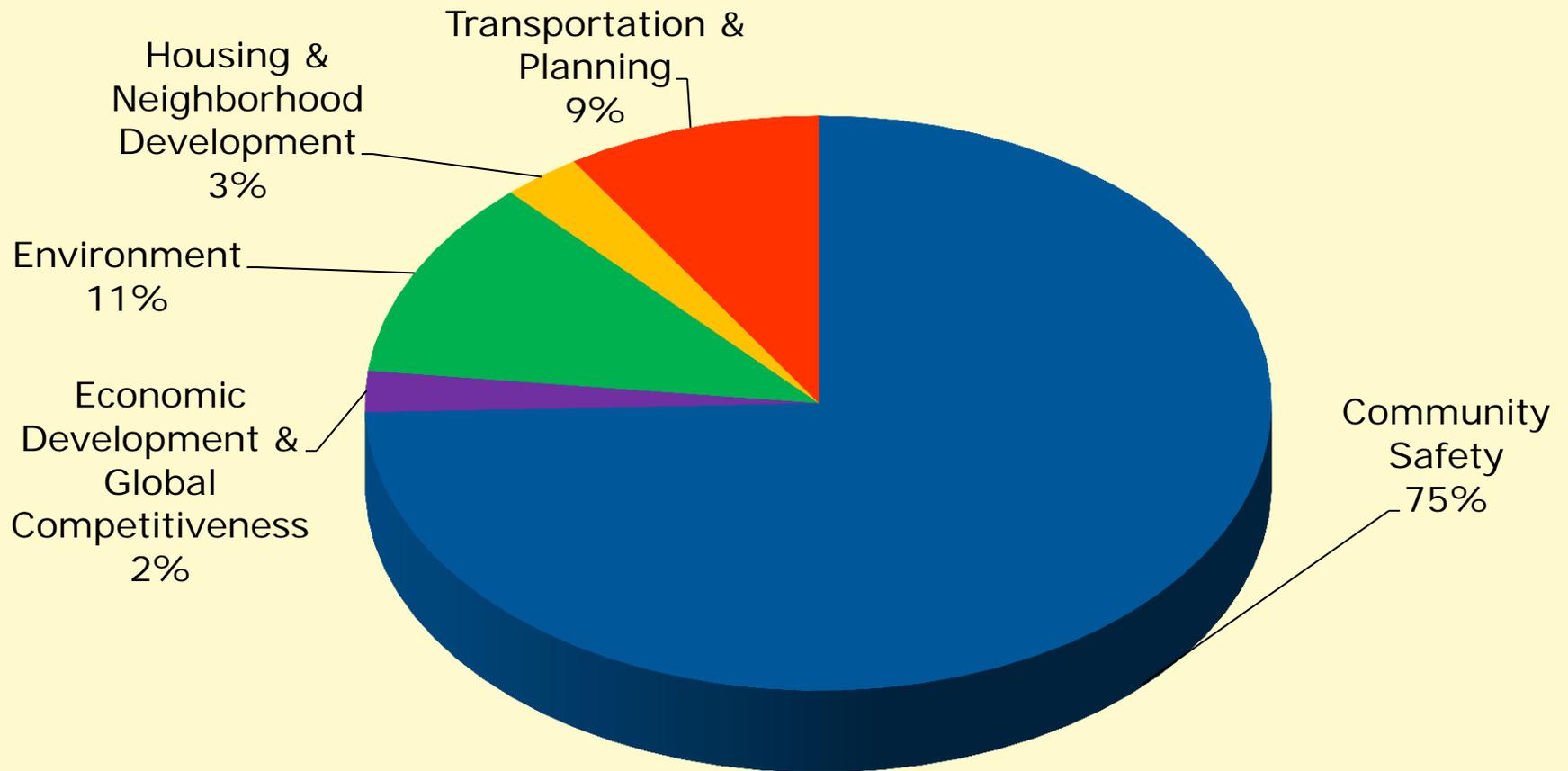
**\$513.3 million**

**Net of Transfers**

**(in \$ millions)**



## FY2015 Proposed General Fund Operating Budget



## Position Changes

- 187 existing full-time temporary employees converted to regular full-time status to reflect actual work force level
- Enterprise Funds' position additions reflective of increasing business demand and service growth

| Fund                                | FY2014 Regular Positions | FY2014 Temporary Positions | FY2014 Total Positions | FY2015 Regular Positions | FY2015 Temporary Positions | FY2015 Total Positions | Total Position Change FY2014 to FY2015 |
|-------------------------------------|--------------------------|----------------------------|------------------------|--------------------------|----------------------------|------------------------|--|
| <b>General Fund</b>                 | 5,374.50                 | 113.25                     | 5,487.75               | 5,416.50                 | 78.25                      | 5,494.75               | 7.00                                   |
| <b>Enterprise &amp; Grant Funds</b> | 1,531.75                 | 214.50                     | 1,746.25               | 1,751.75                 | 61.50                      | 1,813.25               | 67.00                                  |
| <b>Total All Funds</b>              | <b>6,906.25</b>          | <b>327.25</b>              | <b>7,234.00</b>        | <b>7,168.25</b>          | <b>139.75</b>              | <b>7,308.00</b>        | <b>74.00</b>                           |

# Value for City property taxes paid per day: \$1.94 for typical homeowner\*

## \$1.49 to General Fund Services such as:

- Community Safety
  - 255 Firefighters at 42 stations
  - 348 Police field units
- Transportation
  - 2,400 miles of streets; 735 signalized intersections
  - 2,015 miles of sidewalks
- Environment
  - Trash pick-up, recycling, yard waste, bulky items



## \$0.45 to Community Infrastructure Investments such as:

- Roads
- Sidewalks & Pedestrian Safety
- Neighborhood Improvements
- Housing Diversity



# General Fund Overview

FY2015 Recommended General Fund Budget  
\$584.1 million (gross)  
(3.7% increase above FY2014)

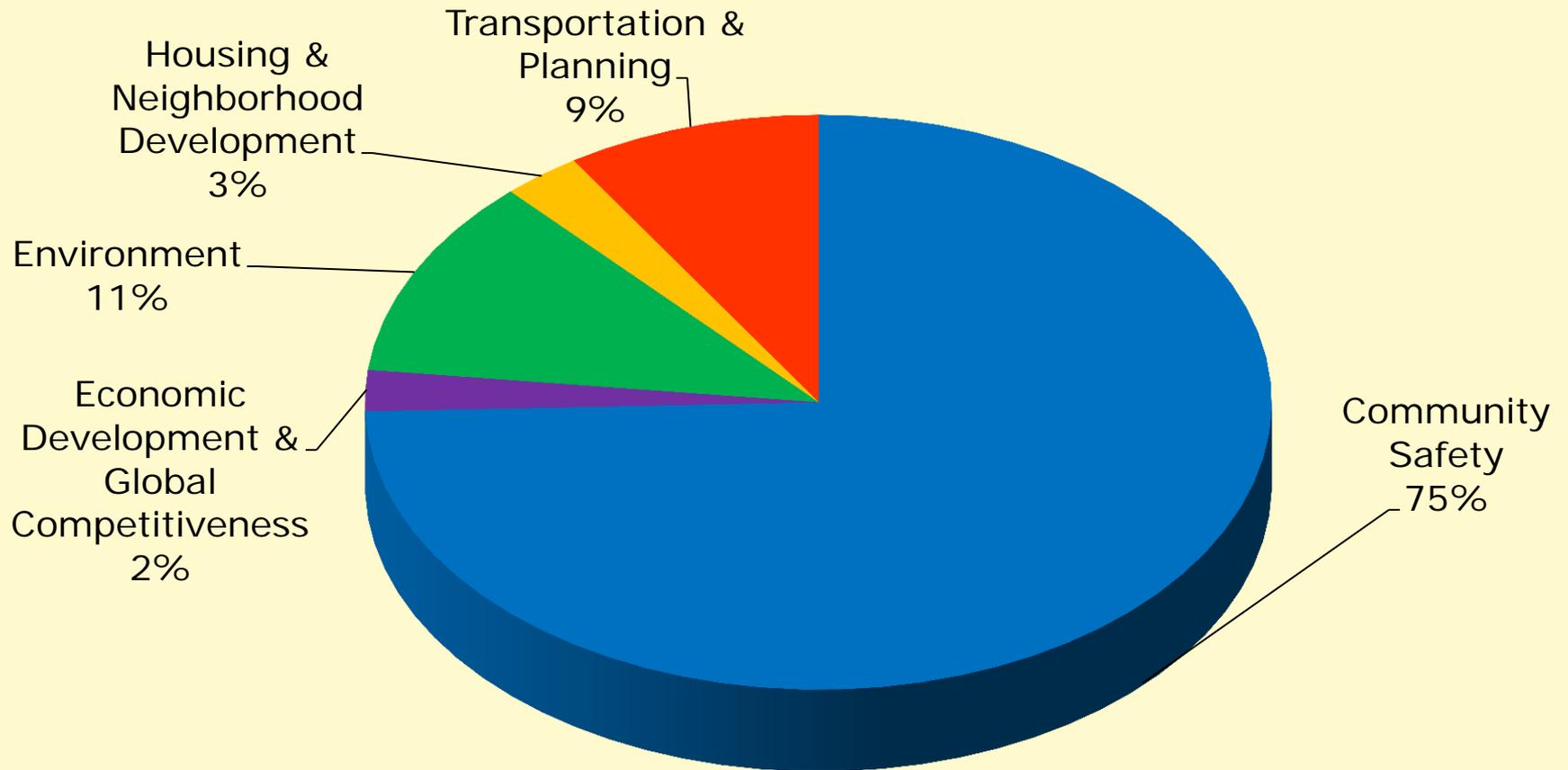
## **Budget adjustments driven primarily by:**

- Inflation and contract escalations
- Investments in personnel
- Prior commitments

Delivery of core community services that residents can depend on

| <b>General Fund Departments</b>   |                         |                         |
|-----------------------------------|-------------------------|-------------------------|
| <b>Service</b>                    | <b>Support</b>          | <b>Governance</b>       |
| Police                            | Budget & Evaluation     | City Attorney's Office  |
| Fire                              | Shared Services         | City Clerk              |
| Solid Waste Services              | Innovation & Technology | City's Manager's Office |
| Transportation                    | Finance                 |                         |
| Neighborhood & Business Services  | Human Resources         |                         |
| Engineering & Property Management |                         |                         |
| Planning                          |                         |                         |

## FY2015 Proposed General Fund Operating Budget



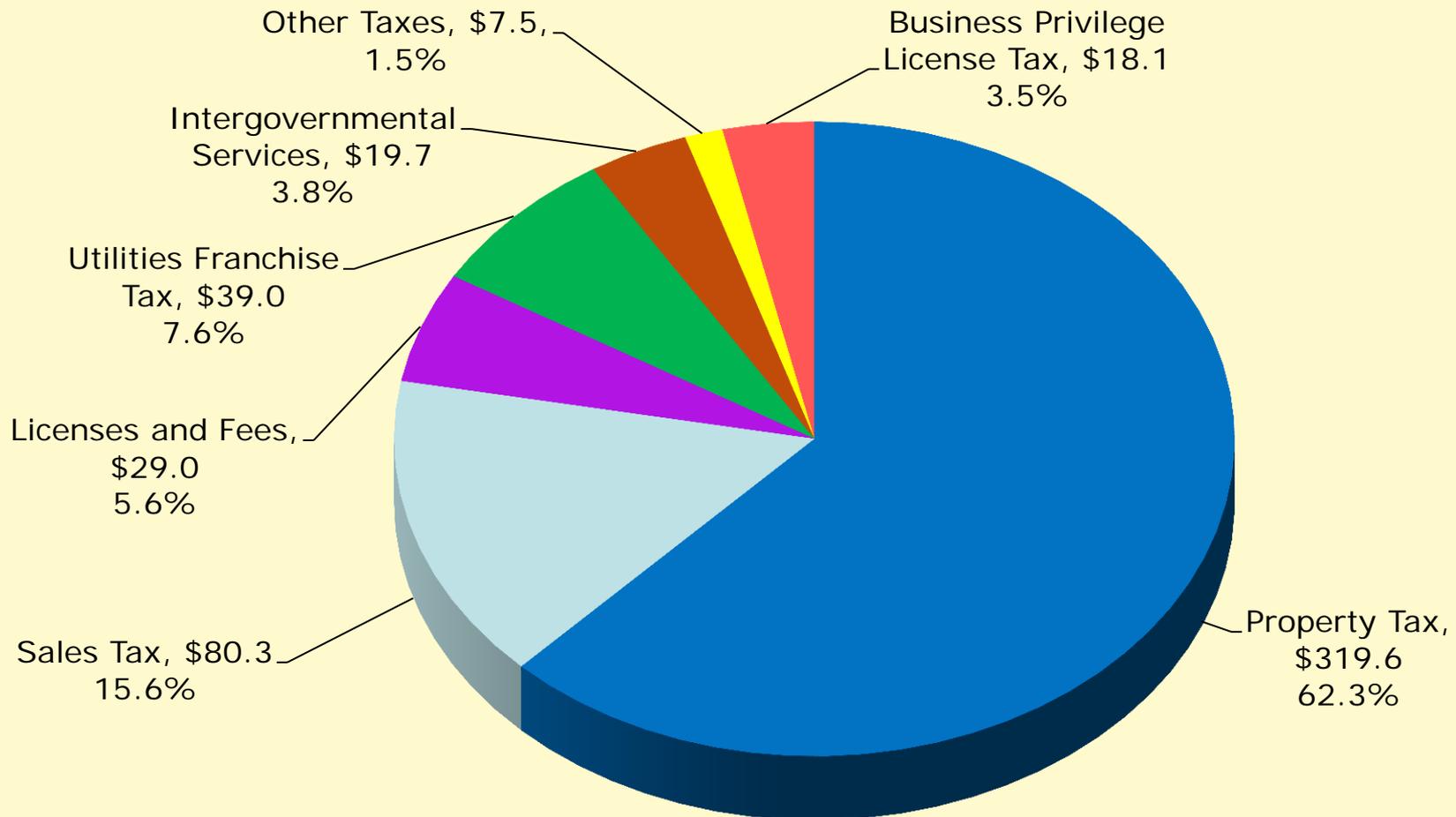
# FY2015 Proposed General Fund: Revenues

## FY2015 Proposed General Fund Revenues

**\$513.3 million**

**Net of Transfers**

**(in \$ millions)**



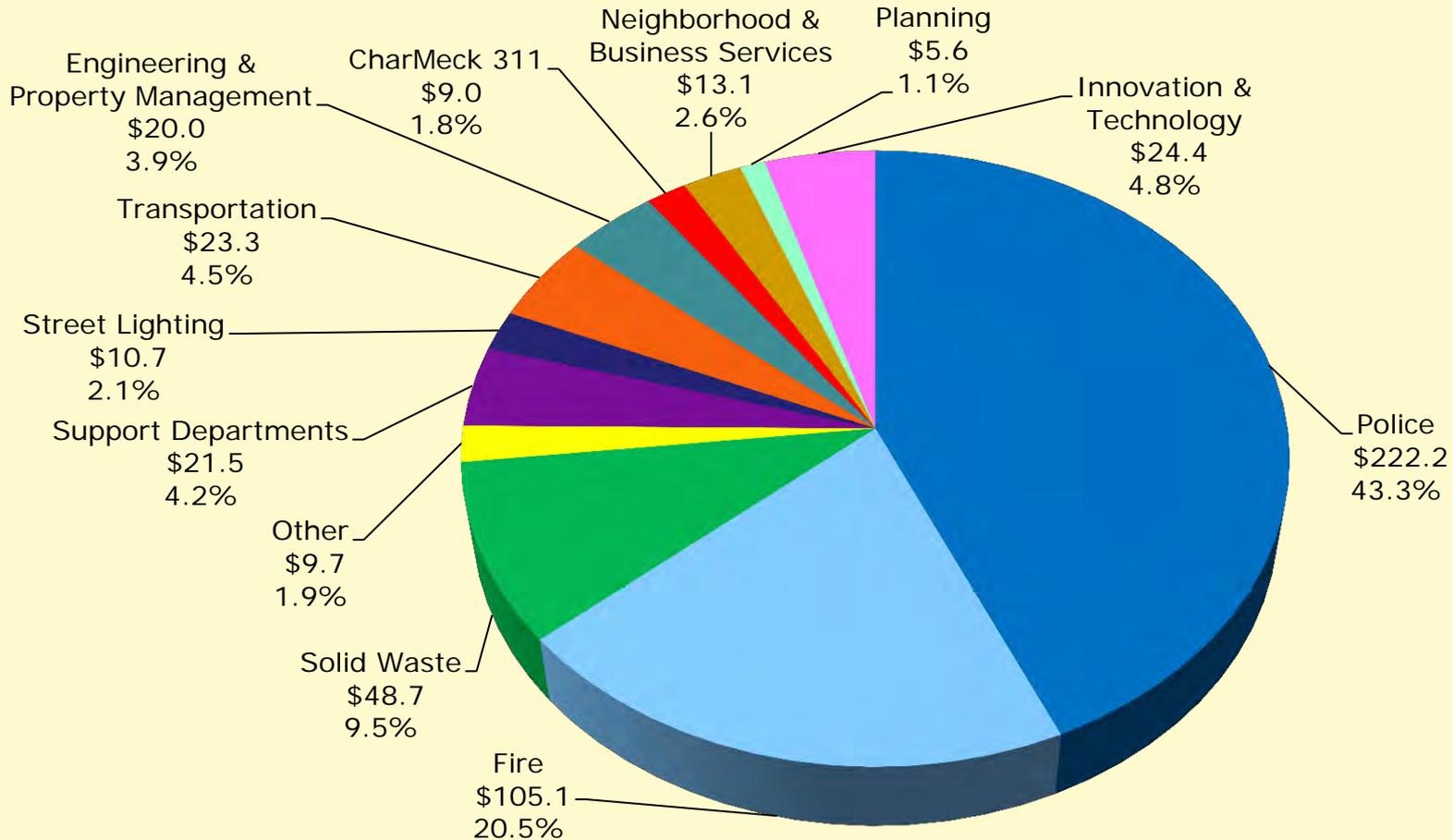


# General Fund: Revenue Growth

| Source                     | FY2014 Revised Budget | FY2015 Recommended | \$ Change (millions) | % Change    |
|----------------------------|-----------------------|--------------------|----------------------|-------------|
| Property Tax               | \$320.3               | \$325.0            | \$4.7                | 1.5%        |
| Sales Tax                  | \$71.8                | \$80.3             | \$8.5                | 11.8%       |
| Utilities Franchise Fees   | \$38.1                | \$39.0             | \$0.9                | 2.4%        |
| Business Privilege License | \$17.4                | \$18.1             | \$0.7                | 4.0%        |
| User Fees                  | \$22.2                | \$23.4             | \$1.2                | 5.4%        |
| Intergovernmental          | \$18.5                | \$19.3             | \$0.8                | 4.2%        |
| Other                      | \$75.2                | \$79.0             | \$3.8                | 4.8%        |
| <b>TOTAL</b>               | <b>\$563.5</b>        | <b>\$584.1</b>     | <b>\$20.6</b>        | <b>3.6%</b> |

# FY2015 Proposed General Fund: Expenditures

## FY2015 Proposed General Fund Expenditures \$513.3 million Net of Transfers (in \$ millions)





# General Fund Overview: Allocation of Budget Growth

| FY2015 General Fund Growth By Category  | \$ increase<br>(in millions) |
|---|------------------------------|
| <b>Base Adjustments to Continue Existing Service Levels</b>   |                              |
| <b>Inflation &amp; Contract Escalations</b> (e.g. Solid Waste Services, vehicle maintenance, technology maintenance and software licenses, streetlights, utilities, business investment grants) | \$5.4                        |
| <b>Personnel</b> (Health Insurance, retirement payments, conversion of existing full-time temporary employees to regular status)  | 4.1                          |
| <b>Sales Tax transfer to Pay-As-You-Go</b> per prior, existing practice   | 1.7                          |
| <b>Personnel Investments</b>  |                              |
| <b>Pay Plan</b>   | 7.5                          |
| <b>Service Enhancements / Adjustments</b>   |                              |
| <b>CityLYNX Gold Line Phase I Operations</b> (transferred to CATS)  | 0.7                          |
| <b>Zoning Ordinance update</b> (includes 1 position)  | 0.5                          |
| <b>6 additional positions</b>   | 0.5                          |
| All other   | 0.2                          |
| <b>Total</b>  | <b>\$20.6</b>                |



## 7 New Positions in General Fund

| Department                       | Position Additions (7 total)  | Funding Source   | Amount   |
|----------------------------------|---|--|--|
| Fire                             | <ul style="list-style-type: none"> <li>• 2 Battalion Chiefs to support the Airport 24/7</li> <li>• 1 Facility Maintenance Coordinator position for new Fire Headquarters (1/2 of year)</li> </ul> | <ul style="list-style-type: none"> <li>• Aviation</li> <li>• General Fund</li> </ul>                     | <ul style="list-style-type: none"> <li>• \$222,207</li> <li>• \$42,280</li> </ul>  |
| Neighborhood & Business Services | <ul style="list-style-type: none"> <li>• 1 Code Process Specialist to address increase in permitting</li> </ul>   | <ul style="list-style-type: none"> <li>• General Fund</li> </ul>   | <ul style="list-style-type: none"> <li>• \$91,786 (100% offset by fees)</li> </ul> |
| Planning                         | <ul style="list-style-type: none"> <li>• 1 Planning Coordinator limited term position for Zoning Ordinance update</li> </ul>  | <ul style="list-style-type: none"> <li>• Capital Reserves</li> </ul>                                     | <ul style="list-style-type: none"> <li>• \$82,885</li> </ul>                       |
| City Manager's Office            | <ul style="list-style-type: none"> <li>• 1 Internal Auditor to audit Airport revenue contracts</li> </ul>   | <ul style="list-style-type: none"> <li>• Aviation</li> </ul>   | <ul style="list-style-type: none"> <li>• \$73,382</li> </ul>                       |
| Innovation & Technology          | <ul style="list-style-type: none"> <li>• 1 Senior Software Developer converted from contract status to regular status to support work &amp; asset management system</li> </ul>                    | <ul style="list-style-type: none"> <li>• Reallocation of existing General Fund contract funds</li> </ul> | <ul style="list-style-type: none"> <li>• \$118,580</li> </ul>                      |

| Department | Other Personnel Funding Changes   | Funding Source   | Amount  |
|------------|---|--|---|
| Police     | <ul style="list-style-type: none"> <li>• Convert 9 existing temporary Police staff positions to regular status</li> </ul> | <ul style="list-style-type: none"> <li>• General Fund</li> </ul> | <ul style="list-style-type: none"> <li>• \$1.1 M</li> </ul> |



CHARLOTTE

# Financial Partners

- General Fund Partners
  - No new partners
  - Community Building Initiative – \$1,000 increase to restore 2% budget cut enacted in FY2011
  - Film Commission – Contingent upon the Film Commission moving from the Charlotte Regional Partnership (CRP) to the Charlotte Regional Visitors Authority (CRVA):
    - Reallocate \$75,000 of current funding from CRP to CRVA
    - Allocate an additional funding reserve of \$75,000 (equivalent request being made of Mecklenburg County)
  
- Other
  - CIIA Basketball Tournament: Allocate an additional funding reserve of \$100,000 pending final negotiations among the City, County, CRVA, and CIIA.

# Financial Partners

- Neighborhood & Business Services Partners
  - No changes to Housing & Community Development or Crisis Assistance partners or funding levels
  - Out of School Time proposal and selection processes consistent with Council adopted guidelines
    - Total funding level of \$1.2 million unchanged from FY2014:

| <b>Out of School Time Partners</b> | <b>FY2015 Recommendation</b> |
|------------------------------------|------------------------------|
| Greater Enrichment Program         | \$350,000                    |
| Citizen Schools                    | 350,000                      |
| Police Activities League           | 317,750                      |
| Youth Development Initiatives      | 162,325                      |
| Above and Beyond Students          | 19,925                       |
| <b>Total</b>                       | <b>\$1,200,000</b>           |

# Enterprise Funds Operating Budget Overview

- Self-Supported by User Fees and Public Transit Sales Tax●

# Enterprise Funds Overview: Aviation

| Aviation | FY2015<br>Proposed Budget | %<br>Change |
|----------|---------------------------|-------------|
|          | \$128.7 M                 | 8.0%        |

- Recalibration of resources to effectively and efficiently manage country's 6<sup>th</sup> largest airport in operations and 2<sup>nd</sup> largest hub for world's largest airline
- Existing full-time temporary employees converted to regular status (primarily shuttle bus drivers)
- New positions reflect needs of a growing, 24/7 hub airport
  - 9 positions to create dispatch/call center to improve coordination and responsiveness of safety and operations needs
  - 6 positions in Building Maintenance
  - 6 positions in Business Support and Financial Management
  - 2 positions in Public Affairs



# Enterprise Funds Overview: CATS

| <b>Charlotte Area Transit System</b> | FY2015<br>Proposed Budget | %<br>Change |
|--------------------------------------|---------------------------|-------------|
|                                      | \$114.2 M                 | 3.6%        |

- Growth in ridership, expansion of transportation options
- 12 positions added associated with CityLYNX Gold Line Phase I (funded in General Fund)
- 4 positions added to maintain and operate light-rail vehicles
- 4 positions added for Special Transportation Service
- 20¢ base fare increase, in accordance with Transit Financial Policies to support increased costs and expanded services



# Enterprise Funds Overview: Utility Department

| <b>Charlotte Mecklenburg<br/>Utility Department</b> | FY2015<br>Proposed Budget | %<br>Change |
|---|---------------------------|-------------|
|   | \$120.0M                  | 6.2%        |

- Maintaining assets to provide clean, safe water and sewer services to all residents in Mecklenburg County and regional contracts
- 18 positions added to respond to regulatory environment and increased water and sewer service demand
- Water and Sewer rates increase by 3.1%, or \$1.73 per month, for typical user to maintain current infrastructure and respond to changing economic and regulatory conditions



# Enterprise Funds Overview: Storm Water Services

| <b>Storm Water Services</b> | FY2015<br>Proposed<br>Budget | %<br>Change |
|-----------------------------|------------------------------|-------------|
|                             | \$13.1 M                     | 4.0%        |

- Improves water quality and reduced flood risks for all residents of Charlotte-Mecklenburg
- 5 positions added for capital project planning and inspections
- 3.0% rate increase, or 24¢ per month, as a result of more frequent and larger flood events that are straining older drainage systems and driving up the number of citizen requests



# Community Investment Plan

- Meeting the Needs of a Growing Community●

Imagine, Plan, Create  
Charlotte's Future



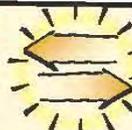
### Livability

- 1 Protecting the Environment
- 2 Enhancing public safety
- 3 Increasing availability of housing for all economic levels
- 4 Improving neighborhood amenities



### Getting Around

- 1 Transportation choices
- 2 Transit access
- 3 Sidewalks
- 4 Bridges
- 5 Streets
- 6 Trails



### Job Growth

- 1 Stimulating the economy
- 2 Attracting global businesses
- 3 Increasing entrepreneurial and employment opportunities
- 4 Investing in the area around the Airport's Intermodal Facility



# General Community Investment Plan: Overview



## Project Location Map

- ◆ \$816.4 million over 4 bond referenda
- ◆ 2014, 2016, 2018 & 2020
- ◆ \$145.9 million in 2014
- ◆ \$110.9 million for Transportation related projects in 2014



# Recommended Adjustments to Community Investment Plan

## 1. Prosperity Church Road NW Arc – Remove From 2014 Bond

- Council approved advance funding for project in July 2013 to coordinate with State I-485/Prosperity Church Rd. Interchange construction timeline
- Recommend project cost be repaid using project savings from other completed Transportation bond projects and remove from 2014 bond

(\$5,200,000)

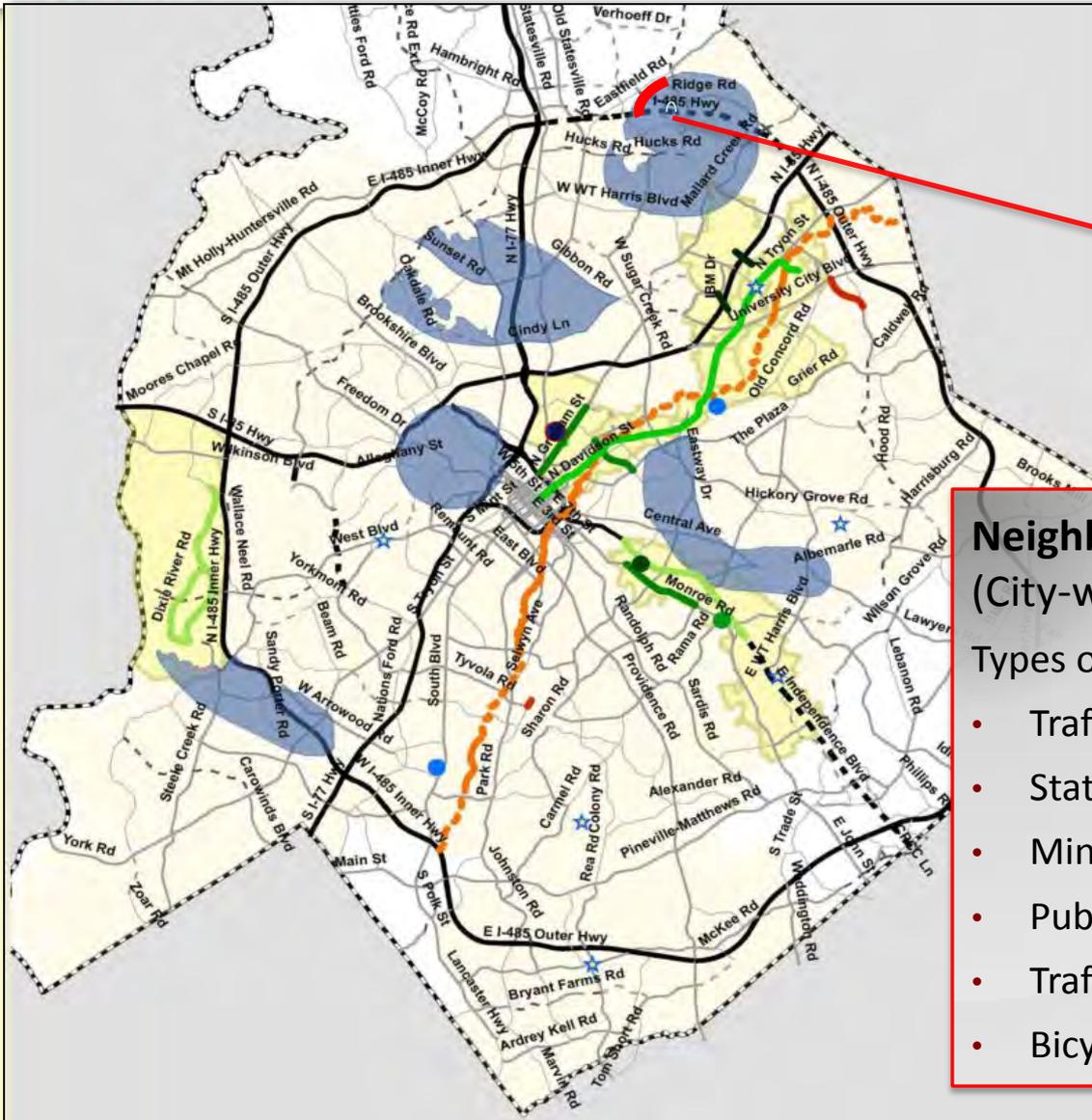
## 2. Neighborhood Transportation Program – Add To 2014 Bond

- Enhance City Council’s ability to address unanticipated or unique neighborhood mobility and traffic safety needs

\$5,200,000

NOTE: Adopted and Recommended plan total remains \$816.4 million

# General Community Investment Plan: Recommended Adjustments



## Road/Infrastructure Projects

◆ Prosperity Church Road  
NW Arc (\$5.2M)

### Neighborhood Transportation Program (City-wide) \$5.2M

Types of eligible uses:

- Traffic Safety
- State Highway Participation
- Minor Roadways
- Public/Private Participation
- Traffic Calming
- Bicycle Program



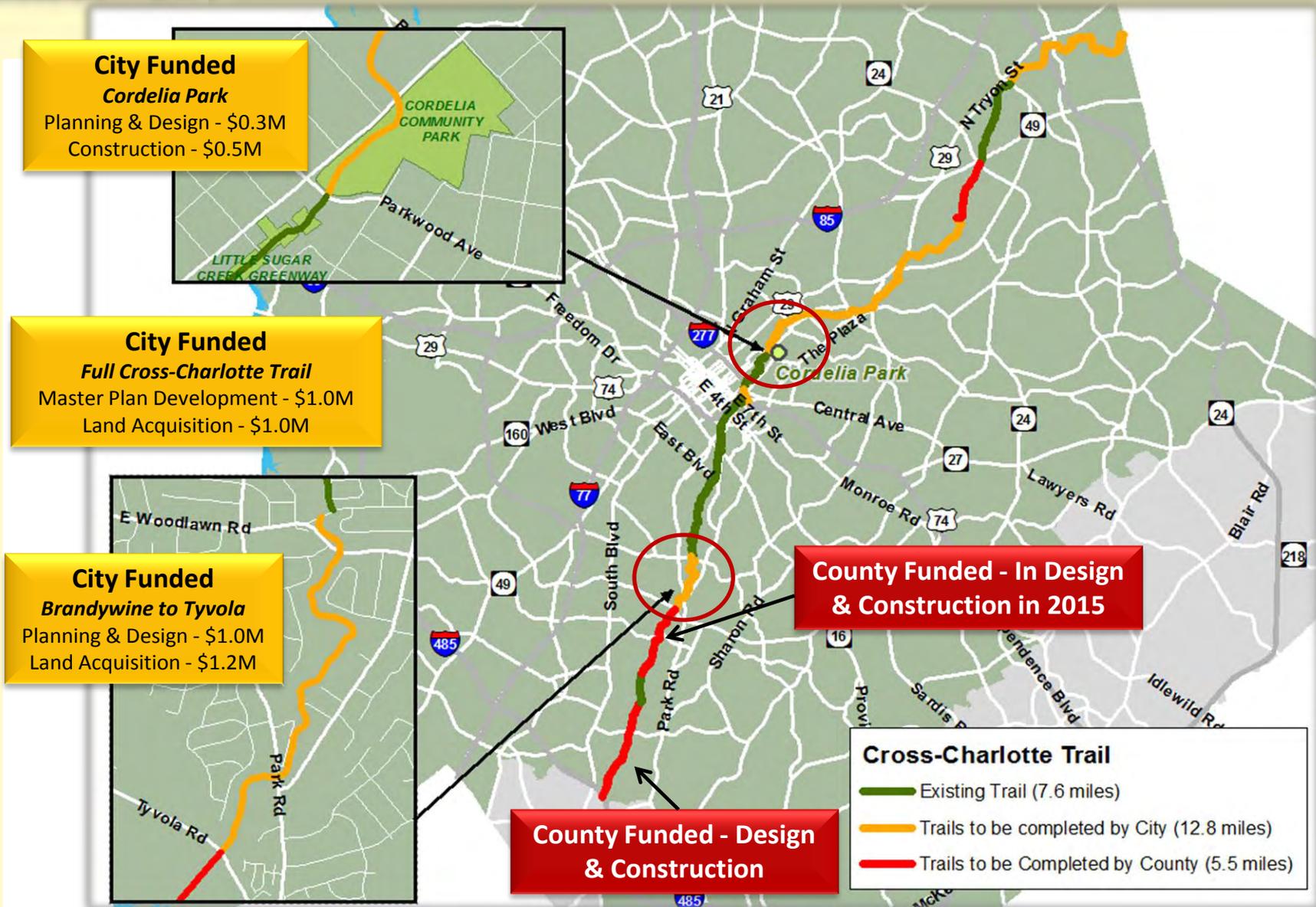
# Recommended Adjustments to Community Investment Plan

## 3. Cross Charlotte Multi-Use Trail – Shift Bond Year Funding

- Move \$5.0 million from 2016 Bond to 2014 Bond
- Reduce 2016 Bond from \$35.0 million to \$30.0 million
- Total funding for Trail remains at \$35 million

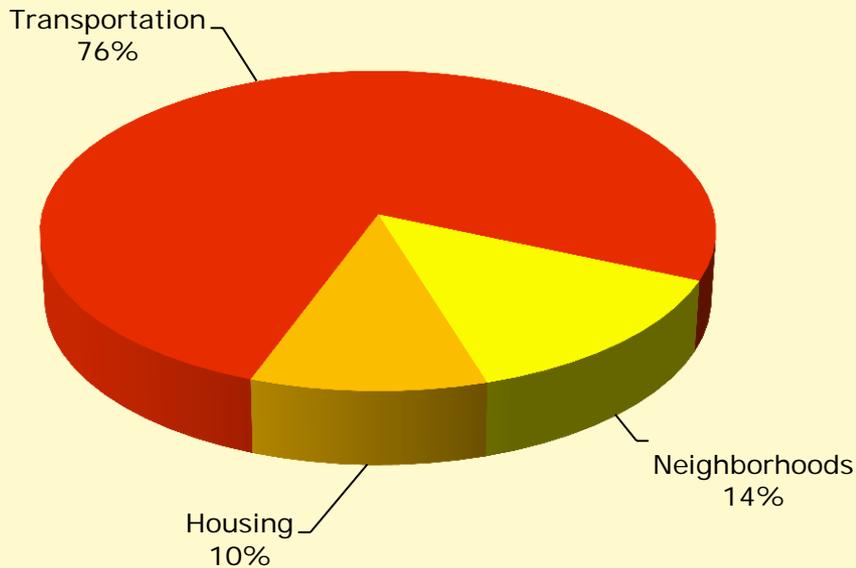
\$0

# General Community Investment Plan: Recommended Adjustment Cross-Charlotte Trail Advancement



# General Community Investment Plan: 2014 Investments

## 2014 Bond Referendum



*Total: \$145.9 million*

## 2014 Certificates of Participation

### Facilities:

- Joint Communications Center (\$68.0M)
- Bojangles Colliseum/Ovens Area Redevelopment (\$25.0M)
- Westover Police station (\$10.5M)

*Total: \$103.5 million*



# General Community Investment Plan: Distribution of Debt Funding

| Category  | 2014           | 2016           | 2018           | 2020           | TOTAL          |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>Funded through Voter Referenda</b>               |                |                |                |                |                |
| Transportation (non-transit)                        | \$110.9        | \$164.5        | \$109.4        | \$62.5         | <b>\$447.3</b> |
| Neighborhoods                                       | \$20.0         | \$40.0         | \$40.0         | \$20.0         | <b>\$120.0</b> |
| Affordable Housing                                  | \$15.0         | \$15.0         | \$15.0         | \$15.0         | <b>\$60.0</b>  |
| <b>Sub Total Bonds</b>                              | <b>\$145.9</b> | <b>\$219.5</b> | <b>\$164.4</b> | <b>\$97.5</b>  | <b>\$627.3</b> |
| <b>Funded through Certificates of Participation</b> |                |                |                |                |                |
| Facilities & Equipment                              | \$103.5        | \$24.8         | \$31.5         | \$29.2         | <b>\$189.1</b> |
| <b>TOTAL Debt Funding</b>                           | <b>\$249.5</b> | <b>\$244.3</b> | <b>\$195.9</b> | <b>\$126.7</b> | <b>\$816.4</b> |

*\$ in millions*



# General Community Investment Plan: Other Highlights

| <b>New Pay-As-You-Go Investments</b><br>(non-debt funding from existing revenue sources)  | <b>Amount<br/>(millions)</b>            |
|---|---|
| A Way Home (Rental Assistance Endowment) – Fulfills \$4 million of City’s \$10 million commitment in partnership with Foundation for the Carolinas, Mecklenburg County, and private sector. | \$2.0                                   |
| Government Center:<br>-Exterior Recaulking<br>-Elevator Upgrades (2 of 6 elevators)<br>-Plaza Waterproofing<br>Total*   | \$1.1<br>\$0.4<br><u>\$0.4</u><br>\$1.9 |
| Americans with Disabilities Act (ADA) Facility Investments  | \$0.8                                   |
| TreesCharlotte (1,000 additional tree plantings)  | \$0.1                                   |
| <b>Total</b>  | <b>\$4.8</b>                            |

\*County will contribute 19.1%, or \$0.4 million, of the \$1.9 million total cost for Government Center Investments



# General Community Investment Plan: Use of Available Capital Funding Sources

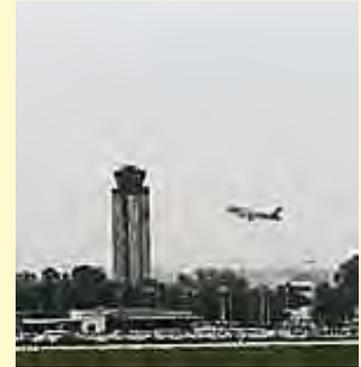
| Source           | Amount Available | Uses  | Amount Used        | Unallocated Balance |
|------------------|------------------|---|--------------------|---------------------|
| Debt Capacity    | \$10.0           | Unallocated   | \$0                | \$10.0              |
| Project Savings  | \$7.5            | Prosperity Church Rd. NW Arc  | (\$5.2)            | \$2.3               |
| Capital Reserves | \$7.2            | <ul style="list-style-type: none"> <li>• Pay-As-You-Go Investments<br/><i>(Shown on previous slide)</i></li> <li>• Zoning Ordinance Update</li> </ul> | (\$4.8)<br>(\$1.1) | \$1.3               |
| <b>Total</b>     | <b>\$24.7</b>    |   | <b>(\$11.1)</b>    | <b>\$13.6</b>       |

*\$ in millions*

## **FY2015-FY2019 Highlights:**

### Aviation = \$1.3 billion

- Terminal Expansions
- Air Traffic Control Tower
- Existing Runway Rehabilitation



### CATS = \$1.2 billion

- LYNX Blue Line Extension
- Bus Replacement



## **FY2015-FY2019 Highlights:**

### Storm Water = \$267.9 million

- Major Flood Control
- Minor Flood Control Maintenance Repairs
- Stream Restoration Projects



### Water and Sewer = \$609.8 million

- Maintaining and Expanding Infrastructure to Respond to Growth, Demand, and Age of System:
  - Water Main Extensions
  - Treatment Plant Upgrades
  - Water & Sewer Line Rehabilitation



# Pay & Benefits

- Investing in Employees ●



# Employee Compensation and Benefits Recommendation

## Compensation Adjustments:

- Public Safety
  - 2.5% or 5.0% Public Safety Pay Plan step adjustment
  - 1.5% Public Safety Pay Plan market adjustment
- General employees 3.0% merit pool; individual amounts based on performance.
- Field Services Pay Plan – anticipate proposing new pay plan for Field Services jobs during FY2015 for implementation in FY2016

## Market Movement History

(average change)

| Source                                     | 2011 Actual Market Movement | 2012 Actual Market Movement | 2013 Actual Market Movement | 2014 Actual Market Movement | 2015 Projected Market Movement (to date) | 5 Year Average Market Movement |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--|--------------------------------|
| City of Charlotte                          | 0% *                        | 3.0%                        | 2.0%                        | 2.0%                        | 3.0%                                     | 2.0%                           |
| Large Charlotte Employers (private sector) | 2.5%                        | 2.4%                        | 2.5%                        | 2.5%                        | 2.7%                                     | 2.5%                           |

\* In the FY12 Budget, City Council authorized the City Manager to grant to employees a one-time lump sum payment, up to 1%, based on meeting organizational savings targets for FY2011, which is not included in average.



# Employee Compensation and Benefits Recommendation

| Insurance  | Changes                       |
|--|-------------------------------|
| City contribution for all group insurance coverage   | + 2%                          |
| <b>Medical</b>   |                               |
| Employee contribution: Basic Plan  | - \$2.49 to + \$7.98/week     |
| Employee contribution: Plus Plan   | + \$2.73 to \$10.97/week      |
| Employee contribution: Adjust out of pocket maximums in medical and prescription drug plans to comply with health care reform requirements | varies                        |
| <b>Dental</b>  |                               |
| City contribution  | + \$0.46/week                 |
| Employee contribution: Deductibles for Out-of-Network  | + \$25 (and reduced benefits) |
| Employee contribution: Premiums  | - \$0.17 to + \$1.20/week     |

Overall: minor increases in medical premium costs, along with adjustments to cost sharing



CHARLOTTE

# Summary

- City Property Tax – 46.87¢ per \$100 value

| Fund                  | FY2014        | FY2015        | Change       |
|-----------------------|---------------|---------------|--------------|
| General Fund          | 36.00¢        | 36.00¢        | 0.00¢        |
| Debt Service          | 9.67¢         | 9.67¢         | 0.00¢        |
| Pay As You Go Capital | 1.2¢          | 1.2¢          | 0.00¢        |
| <b>Total</b>          | <b>46.87¢</b> | <b>46.87¢</b> | <b>0.00¢</b> |

- City Taxes & Fees – \$151,300 home value (50<sup>th</sup> percentile)

| City of Charlotte taxes & fees – 50th percentile home value | FY2014 Budget     | FY2015 Recommended | \$ Change      | % Change    |
|---|-------------------|--------------------|----------------|-------------|
| Annual Property taxes on \$151,300 home                     | \$709.14          | \$709.14           | \$0.00         | 0.0%        |
| Annual Solid Waste fee (Residential)                        | \$47.00           | \$47.00            | \$0.00         | 0.0%        |
| Annual Water & Sewer (Average user rate)                    | \$662.04          | \$682.80           | \$20.76        | 3.1%        |
| Annual Storm Water (Average user rate)                      | \$94.68           | \$97.56            | \$2.88         | 3.0%        |
| <b>Total Annual</b>   | <b>\$1,512.86</b> | <b>\$1,536.50</b>  | <b>\$23.64</b> | <b>1.6%</b> |
| <b>Total Monthly</b>  | <b>\$126.07</b>   | <b>\$128.04</b>    | <b>\$1.97</b>  | <b>1.6%</b> |

*Home value based on 2012 Quality of Life Study using average values in each Neighborhood Profile Area*



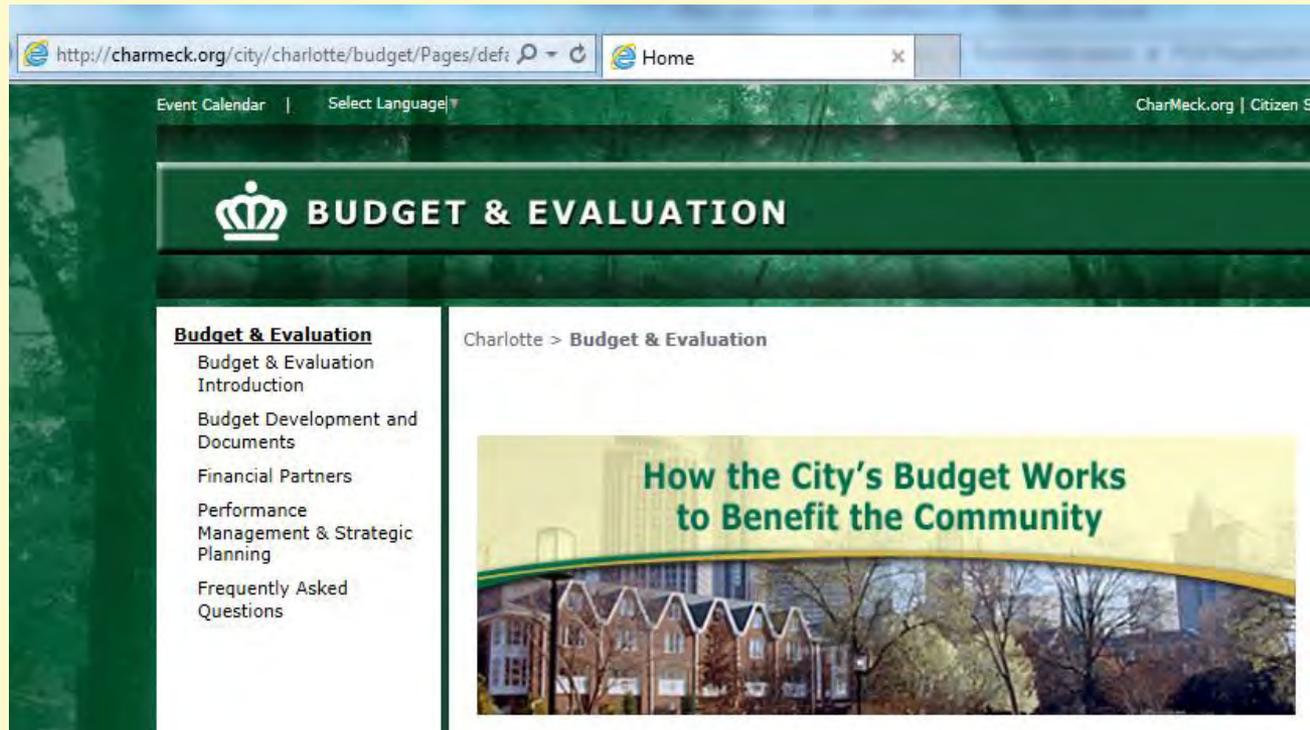
CHARLOTTE

# Next Steps

- May 12, 2014: Budget Public Hearing
- May 14, 2014: Budget Adjustments  
(Adds & Deletes)
- May 28, 2014: Straw Votes
- June 9, 2014: Budget Adoption

# Where can citizens find additional information?

- Web sites:
  - <http://citybudget.charmeck.org>



- Budget & Evaluation Office: 704-336-2306
- Copies available in City Clerk's Office

- Mayor and City Council
- City Management
- Department Directors and budget contacts
- Corporate Communications & Marketing
- Human Resources and Finance
- Budget and Evaluation



**CHARLOTTE**<sup>SM</sup>  
BUDGET & EVALUATION

# Preliminary FY2015 Strategic Operating Plan and FY2015-2019 Community Investment Plan

City Manager's Recommendation

May 5, 2014



# Manager's Transmittal

May 5, 2014

To the Mayor and City Council of Charlotte, North Carolina

The recommended budget for the City next year sustains essential services in public safety, the environment, transportation, and neighborhood and business services as well as the administrative support that they require. The proposed budget is intended to be consistent with the City Council's policy directions as provided through the budget workshops, your Focus Area Plans, and your adopted Community Investment Plan. The Fiscal Year 2015 budget represents a strong value to tax and rate payers and reflects a steady economic recovery.

| General Fund Allocation by Council Focus Area |     |
|---|-----|
| Community Safety                              | 75% |
| Economic Development & Global Competitiveness | 2%  |
| Environment                                   | 11% |
| Housing & Neighborhood Development            | 3%  |
| Transportation & Planning                     | 9%  |

**Homeowner costs kept low.** The property tax rate is unchanged in the proposed budget. Residential services fees are proposed to increase a total of 1.6%, reflecting the cost of services. The overall median cost of the City's annual residential services is estimated at \$1,537 a year, or approximately \$4.21 per day, an increase of 6.5¢ per day or \$23.64 annually. The gross General Fund budget increases 3.7% to \$584.1 million.

**Fees reflect cost of services provided.** The various enterprise funds increase modestly, reflecting the cost of doing business. These governmental "enterprises" are not supported by general taxes, except for Charlotte Area Transit Service (CATS), which receives dedicated sales tax, a limited amount of mandated general fund support, and new funding to support the Phase 1 of the CityLYNX Gold Line, which will open in the next year. The CATS budget also contains a user base fare increase from \$2.00 to \$2.20 per trip, up 9%. Fares were last raised in FY2013.

| New Annual Cost to Homeowners |         |          |      |
|-------------------------------|---------|----------|------|
| Property Tax                  | \$ 0    | increase | 0%   |
| Water Sewer                   | \$20.76 | increase | 3.1% |
| Storm Water                   | \$ 2.88 | increase | 3.0% |
| Total Annual                  | \$23.64 | increase | 1.5% |

**6.5¢ per Day, or a Monthly increase of \$1.97**

**Airport budget recalibrated.** The one enterprise with meaningful enhancements is the Charlotte-Douglas Airport. Operating costs have been recalibrated to reflect leading practices in order to provide the infrastructure necessary to sustain the nation's eighth largest airport, supporting over 700 flights a day and 43.5 million passengers a year. At the same time, the airport maintains its commitment to providing the best value in the industry as the lowest cost large hub in the nation at 41% of its next lowest competitor and 82% lower than the next lowest cost hub in the American Airline system.

**Investing in the Future.** Last year, City Council adopted an \$816.4 million Community Investment Plan focused on improving our community's livability, job growth, and getting around the City. The first of four bond referenda associated with this plan is scheduled for November 2014. The budget includes resources necessary to implement the 2014 investments, subject to voter approval. There is no overall increase in funding for the plan.

| Operating Fund Summary (in millions) |         |      |
|--------------------------------------|---------|------|
| General Fund                         | \$584.1 | 3.7% |
| Aviation                             | \$128.7 | 8.0% |
| CATS                                 | \$114.2 | 3.6% |
| Water-Sewer                          | \$120.0 | 6.2% |
| Storm Water                          | \$ 13.1 | 4.0% |

**Post-Recession Adjustments.** Over the past six years, the recession limited available resources to meet the needs of our growing community. With a steadily improving economy, this budget



## Manager's Transmittal

addresses essential requirements to meet current service demands that are driven by population growth, inflation, and prior commitments. Funds are included for various maintenance and operational costs for new facilities including the new Fire Headquarters building and transit.

**Investing in Employees.** Based on the Council's personnel pay philosophy, the budget includes compensation adjustments that grow at a level consistent with the overall economic performance of the City. Following four years where the economy dictated adjustments below market benchmarks, the proposed budget is at the benchmark. Public safety employees would receive, 1.5% market increase plus a "step" increase of either 2.5% or 5% (up to top step); general employees would receive a variable pay adjustment based on performance, drawn from a merit pool of 3%. The City's health insurance contribution increases a very modest 2% due to the effectiveness of the City's wellness and cost containment programs.

**Conclusion.** Overall, the proposed budget is designed to meet basic service needs in a fiscally responsible, professional manner that provides good value to taxpayers. Investments are targeted and limited only to that which is financially sustainable. I look forward to our discussion and your guidance over the next 35 days as you embark on your final review to determine how resources are allocated to achieve a Charlotte that is a global city with opportunity for all.

Respectfully submitted,

Ron Carlee, City Manager

# Executive Summary

## City Manager's Recommended Budget

- *Stable and practical* •
- *Consistent with Council Policy* •
- *Strong value to tax and rate payers* •

The City Manager's recommended FY2015 Operating Budget and FY2015–FY2019 Community Investment Plan focus on stability by cost-effectively providing the core services upon which residents rely. For FY2015, the recommendation from the City Manager calls for **no property tax increase and minimal changes to fees that reflect the cost of services.**

The allocation of resources addresses City Council priorities and policy direction organized around the City Council's five Focus Areas:

- **Community Safety:** Charlotte will be one of America's safest communities
- **Housing & Neighborhood Development:** Charlotte will create and sustain distinct and diverse neighborhoods for residents of all ages
- **Environment:** Charlotte will become a global leader in environmental sustainability, preserving our natural resources while balancing growth with sound fiscal policy
- **Transportation & Planning:** Charlotte's strong economy and attractive lifestyle will thrive due to our vibrant places, healthy neighborhoods, and robust employment centers, supported by strategic transportation investments
- **Economic Development & Global Competitiveness:** Charlotte will strengthen its position as a city of prominence in the global marketplace by building upon its competitive advantages

The City Manager's recommended budget is committed to maintaining Charlotte's status as a global city where people want to live, raise a family, retire, work, have fun, and feel connected.

## Value of City Services

- *A strong value to tax and rate payers* •

The FY2015 recommended operating budget maintains stable core services. Residents will continue to receive good value for the level and quality of all services provided through residential fees – about \$4.21 per day for the typical homeowner, an increase of 1.6% over FY2014.

On a typical day, examples of City services that residents depend on include:

- 255 Firefighters on duty at 42 fire stations, responding to more than 260 calls for service
- 348 Police Field Units, responding to over 900 resident and 2,600 officer-initiated calls for service
- 735 signalized intersections operated over 2,400 miles of City streets
- 4,400 service calls received by CharMeck 311
- 42,500 households receive trash pick up
- 100,000,000 gallons of drinking water treated and delivered
- 76,000,000 gallons of wastewater collected and treated

# Executive Summary

## Overview of Total Budget

- *Budgeting efficiently to maintain core services that residents can depend on* •

The City Manager’s total recommended FY2015 budget is \$2.10 billion, an increase of 6.5% above the prior year. The total budget is comprised of the annual Operating Budget and the Community Investment Plan (capital budget). The annual operating budget reflects day to day operations, while the Community Investment Plan represents large capital outlays over a five-year time horizon. In accordance with North Carolina State Statute and sound fiscal policy, the recommendation presented is a balanced budget. The 6.5% increase above FY2014 is due primarily to a 208% increase in the General Community Investment Plan for FY2015.

The budget numbers in this Executive Summary represent the “net budget,” which excludes interfund transfers. For example, the Charlotte Mecklenburg Utility Department transfers funds to the General Fund for purchased billing services provided by the Finance Department. The “net budget” reflects this amount as part of the Charlotte Mecklenburg Utility Department, since it is this department that ultimately funds utility billing services.

### Total Operating Budget

Within the Operating Budget and Community Investment Plan, there are both General Fund and Enterprise Fund departments. The General Fund departments are those supported primarily by tax revenues, while Enterprise Funds are self-supporting entities that charge fees for services. **The recommended FY2015 operating budget is \$1.25 billion, an increase of 4.5% over the FY2014 budget, due primarily to growth in the Enterprise Funds to meet current service demands.**

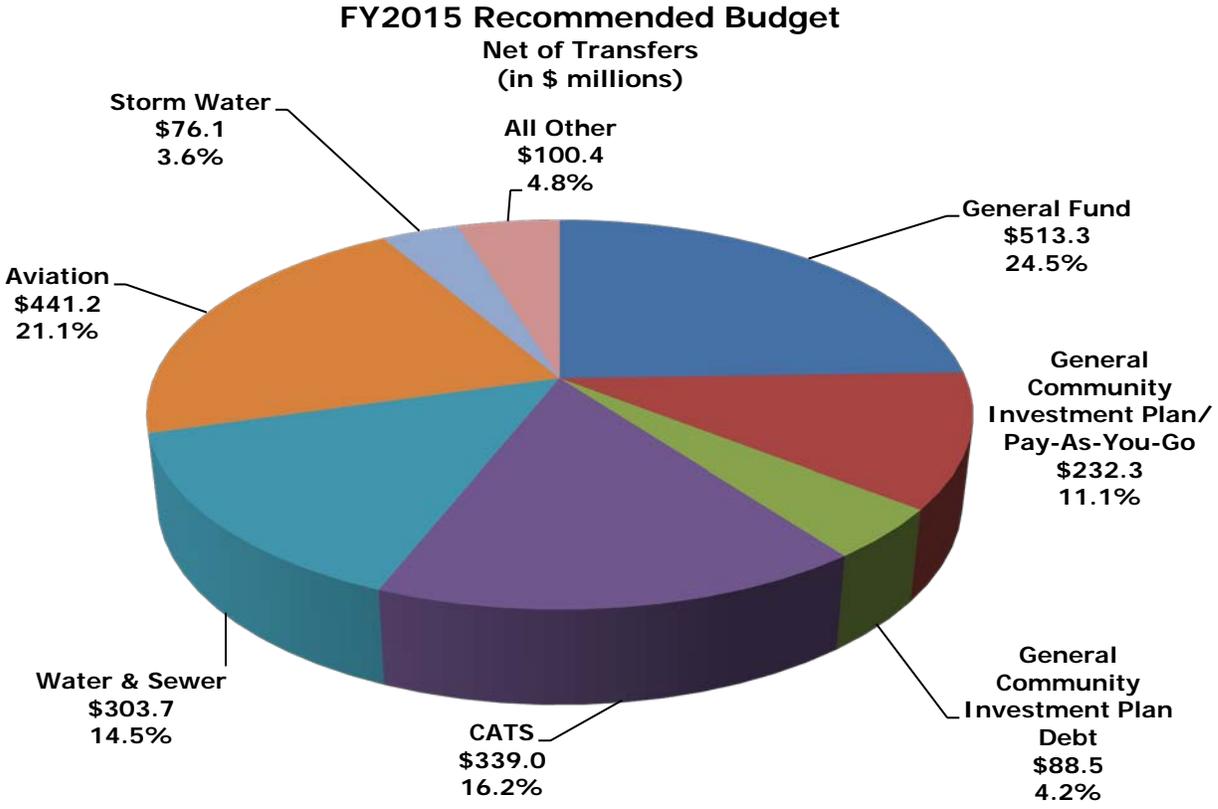
The General Fund and Enterprise departments are:

| General Fund Departments          |                         |                         |
|-----------------------------------|-------------------------|-------------------------|
| Service                           | Support                 | Governance              |
| Police                            | Budget & Evaluation     | City Attorney’s Office  |
| Fire                              | Shared Services         | City Clerk              |
| Solid Waste Services              | Innovation & Technology | City’s Manager’s Office |
| Transportation                    | Finance                 |                         |
| Neighborhood & Business Services  | Human Resources         |                         |
| Engineering & Property Management |                         |                         |
| Planning                          |                         |                         |

| Enterprise Fund Departments                                   |
|---|
| Aviation  |
| Charlotte Area Transit System                                 |
| Charlotte-Mecklenburg Utility Department                      |
| Storm Water (a division of Engineering & Property Management) |
| Risk Management (a division of Finance)                       |

# Executive Summary

The following chart illustrates the composition of the FY2015 Total Budget (includes both Operating and Capital for General Fund and Enterprise Fund departments).



# Executive Summary

## General Fund

The **proposed FY2015 General Fund budget (net of transfers) is \$513.3 million, a 4.0% increase above FY2014** to maintain core service levels. No property tax rate increase is proposed for FY2015. The City's property tax rate remains 46.87¢ per \$100 valuation, with a total assessed property valuation of \$91.6 billion. No change is recommended for the allocation of the property tax rate, which remains:

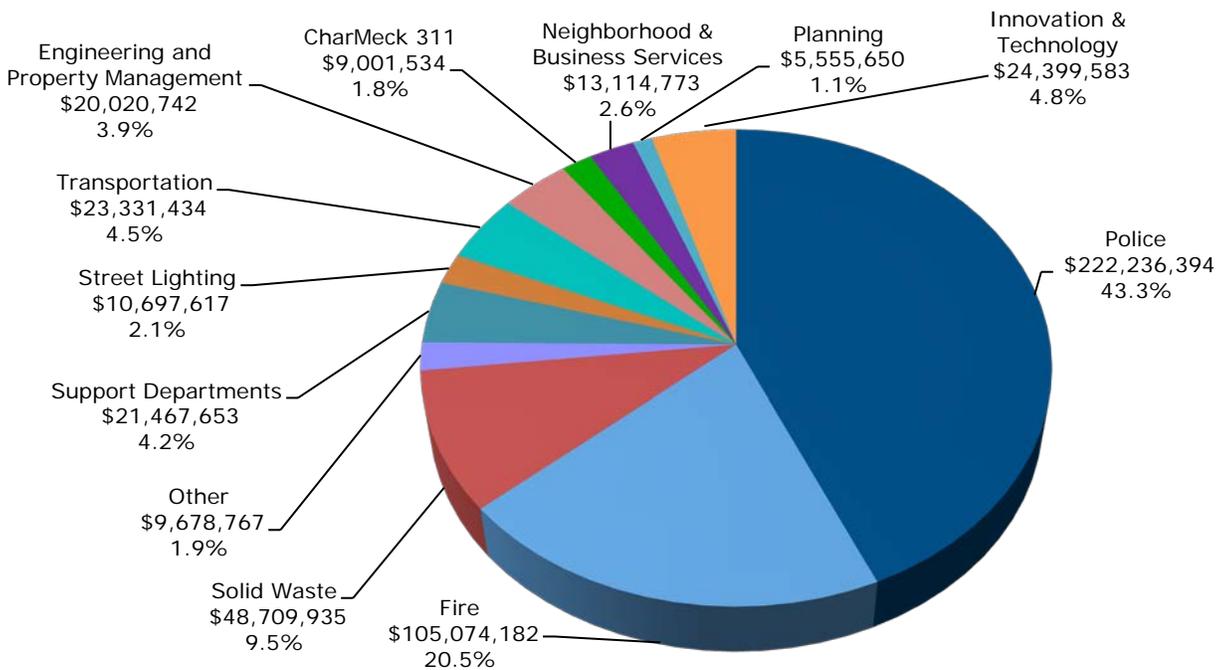
| Fund                  | FY2014        | FY2015        | Change       |
|-----------------------|---------------|---------------|--------------|
| General Fund          | 36.00¢        | 36.00¢        | 0.00¢        |
| Debt Service          | 9.67¢         | 9.67¢         | 0.00¢        |
| Pay As You Go Capital | 1.2¢          | 1.2¢          | 0.00¢        |
| <b>Total</b>          | <b>46.87¢</b> | <b>46.87¢</b> | <b>0.00¢</b> |

## General Fund Expenditures

The General Fund expenditures focus on addressing base budget needs necessary to meet current service demands, driven primarily from population growth, inflation, and prior commitments. By Focus Area, the General Fund budget is allocated:

- 75% to Community Safety
- 2% to Economic Development and Global Competitiveness
- 11% to Environment
- 3% to Housing & Neighborhood Development
- 9% to Transportation & Planning

## General Fund Expenditures Where the Money Goes \$513.3 million (Net of Transfers)

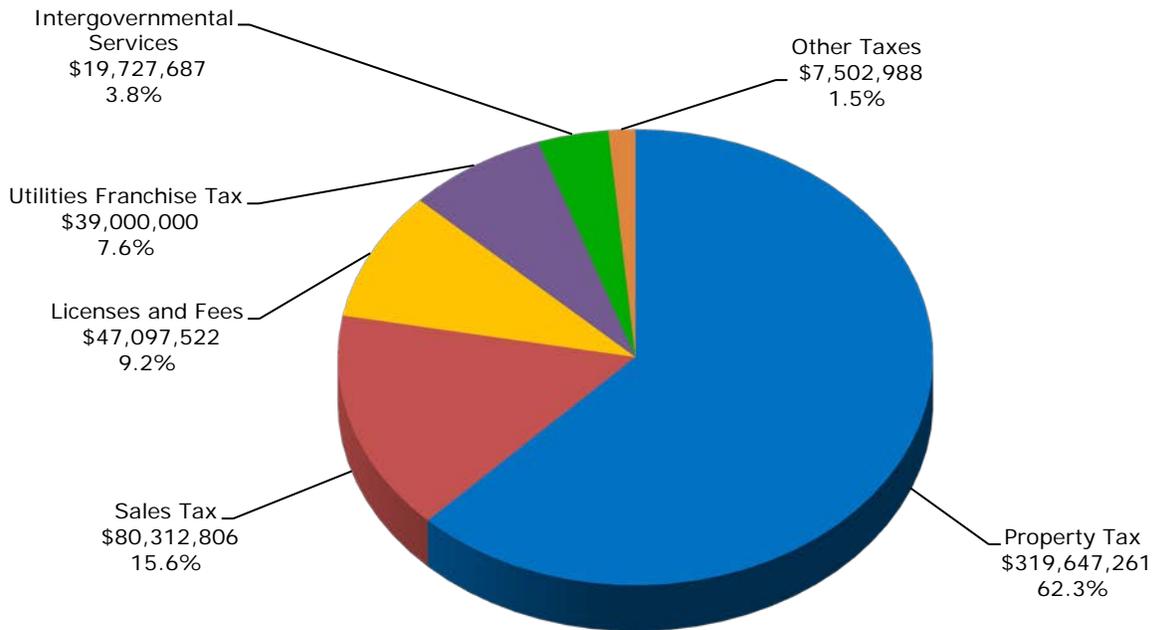


# Executive Summary

## General Fund Revenues

The two largest revenue sources in the General Fund are Property Tax and Sales Tax, which comprise 69.39% of total revenue. The anticipated growth in FY2015 for Property Tax and Sales Tax is 1.47% and 11.84%, respectively. The total General Fund revenue growth is projected to be \$20.6 million, which is an increase of 3.66% above FY2014. An itemized list of FY2015 revenue sources and projections can be found in the "Summary Statistics & Schedules" section of this book.

### General Fund Revenues: Where the Money Comes From \$513.3 million (Net of Transfers)



# Executive Summary

Key General Fund budgetary increases by Focus Area are:

| <b>Community Safety</b>   |             |
|---|-------------|
| Conversion of nine existing Police command staff positions from full-time temporary employees to regular status to better reflect actual Police staff needs               | \$1,111,363 |
| Police technology maintenance   | \$490,000   |
| Two Battalion Chiefs to support Airport (funded by Aviation)  | \$222,207   |
| One Facility Maintenance Coordinator for new Fire Headquarters (1/2 year)   | \$42,280    |
| <b>Economic Development &amp; Global Competitiveness</b>  |             |
| Business Investment Grants to reflect prior Council approved economic development commitments   | \$300,000   |
| Central Intercollegiate Athletic Association (CIAA) Tournament support, pending final, negotiated agreement and match from Mecklenburg County                             | \$100,000   |
| Film Commission expansion to promote the region and increase economic development and job growth associated with the film industry, pending match from Mecklenburg County | \$75,000    |
| <b>Environment</b>  |             |
| Solid Waste Services contract inflation for growth in residential recycling, multi-family collection, and roll-out container maintenance and replacement                  | \$427,856   |
| <b>Housing &amp; Neighborhood Development</b>   |             |
| One Code Process Specialist to address increased signage and setback permitting reviews, including a vehicle and supplies (offset by user fees)                           | \$91,786    |
| <b>Transportation &amp; Planning</b>  |             |
| Street lights to aid in both safety and mobility, as a result of an increase in lights as well as an anticipated electric rate increase                                   | \$422,958   |
| Initial funding to modernize and improve the ease of use of the City's Zoning Ordinance (partially offset by user fees)   | \$482,885   |
| <b>General Government (allocated across the Focus Areas)</b>  |             |
| General Fund compensation adjustment  | \$7,450,000 |
| General Fund Health Insurance and Retirement payment adjustments  | \$2,988,000 |
| Technology contract inflation to maintain software license agreements and to begin addressing technology support demands  | \$1,900,000 |
| CityLYNX Gold Line Phase I Operations (funded by auto fee)  | \$750,000   |
| Automotive Maintenance  | \$700,000   |
| One Internal Auditor to audit Airport Revenue Contracts   | \$73,382    |

Additional information on departmental budgets, including a summary of services, performance highlights, and budgetary increases and decreases, is included as part of the individual departmental pages in the "Operating Budgets" section of this book.

# Executive Summary

## Enterprise Funds

The City's four Enterprise departments are funded by self-supporting revenues paid by users of the services. The FY2015 Enterprise Fund Operating budgets and supporting rates are summarized below.

### *Aviation*

The Charlotte Douglas International Airport is the sixth largest in the United States based upon operations and eighth largest based upon passengers. The proposed FY2015 budget is \$128,743,396, an 8.0% increase above the prior year budget. The Aviation budget represents a recalibration to effectively and efficiently manage an airport that now serves as the second largest hub for the largest airline in the world.

The budget changes maintain an airport that is highly competitive, with the lowest cost structure of any large hub airport in the country. Highlights include:

- 147 existing full-time temporary positions (primarily Shuttle Bus Drivers and Airport Service Representatives) are converted to regular full-time status to more accurately reflect actual service levels. 23 positions are added in a variety of capacities, including Business Services, Building Maintenance, and Security, to keep up with service complexity and customer demand.
- Most Aviation rates remain flat, however a few fees increase such as Landing Fees per load weight and cargo facility rentals per square foot.

### *Charlotte Area Transit System*

The Charlotte Area Transit System provides core services via bus, vanpool, light rail, and paratransit transportation. The proposed FY2015 operating budget is \$114,206,940, a 3.6% increase above the prior year budget, a reflection of increased ridership. Highlights include:

- The increase in expenditures is driven by expansion of transportation options. 20 positions and associated operating costs are added for the CityLYNX Gold Line Phase I Project (which are funded in the General Fund), Light Rail Operations, and Special Transportation Services.
- Revenues include a 20¢ fare increase, in accordance with the Transit Financial Policies to support increased costs and expanded services.

### *Charlotte-Mecklenburg Utility Department*

The Charlotte-Mecklenburg Utility Department provides water and sewer services for the City of Charlotte as well as customers in the six towns in Mecklenburg County, which translates to approximately 260,000 customers. The Utility also has regional service agreements that cross County boundaries including contracted operations at the Union County Wastewater plants. The proposed FY2015 operating budget is \$120,022,894, an increase of 6.2%. Highlights include:

- Expenditures maintain investments in current infrastructure.
- The Water and Sewer rates will increase by 3.1%, or \$1.73 per month, for the typical user to maintain current infrastructure and respond to changing economic and regulatory conditions.

### *Storm Water*

Storm Water Services works to improve water quality and reduce flood risks for all residents of Charlotte-Mecklenburg, including management of over 3,200 miles of storm water pipe within the City limits and almost 17,000 acres of floodplain in Mecklenburg County. The proposed FY2015 operating budget is \$13,056,324, an increase of 4.0%. Highlights include:

- The increase in expenditures is primarily for contributions to the capital program, as a result of more frequent and larger flood events that are straining older drainage systems and driving up the number of citizen requests. Five new positions are added for capital maintenance and repair projects. A large backlog of unmet needs remains a service and funding challenge.
- Storm Water's impervious fees increase by 3.0% for a typical home (24¢ increase per month) to address the needs listed above.

# Executive Summary

## Pay & Benefits – Investing in Employees

The vast majority of City services are delivered by employees, which is reflected by the dedication of 56% of the total Operating budget to personnel related expenditures. The FY2015 personnel budget reflects the Human Resources Philosophy adopted by the City Council:

- Moderate level of benefits and pay
- Aggressive cost management for benefits
- Employees expected to fairly share in the cost of benefits
- Actively support wellness programs to reduce future costs

### Compensation

The ability to provide compensation increases has been limited over the past five years. The City of Charlotte's five-year average market adjustment has been 1.75%, falling below that of national statistics (2.9%), Charlotte area municipalities (2.4%), and large private-sector Charlotte employers (2.5%). To achieve the organization's goal of recruiting and retaining a skilled and diverse workforce, and to invest in the employees who deliver daily services, the following compensation recommendations are included in the FY2015 Recommended Budget:

- 2.5% or 5.0% Public Safety step adjustment based on rank and current step
- 1.5% Public Safety market adjustment
- 3.0% Broadband merit budget (for all other general employees)

### Benefits

The following benefits changes are included in the proposed FY2015 budget:

- Group Insurance
  - The City contribution is 2%, a notable achievement compared to a national trend of 9%, resulting from the City's favorable claims experience and aggressive cost management
  - Generally, employee contributions for medical coverage will range from a decrease of \$2.49 per week to an increase of \$10.97 per week depending on the level of coverage and plan selected.

Other adjustments to benefits includes \$2,250,000 in funding for Police Separation Allowance payments for retiring officers

### Position Changes

The FY2015 budget includes 7,308 full-time and temporary positions across all funds, an increase of 74 positions. The position numbers reflect an increase of 262 full-time positions, and a decrease of 187 temporary positions citywide. The changes represent a realignment of existing full-time temporary employees to regular status for a more accurate representation of the actual existing staffing efforts to provide City services. In addition to reclassifying temporary positions to full-time positions, any remaining temporary positions are now listed on the departmental pages. Below summarizes any position count changes, by fund.

| Fund                     | FY2014 Revised Full-time Equivalent Positions | FY2014 Temporary Positions | FY2014 Revised Total Positions | FY2015 Full-time Equivalent Positions | FY2015 Temporary Positions | FY2015 Total Positions | Total Position Change FY2014 to FY2015 |
|--------------------------|---|----------------------------|--------------------------------|---------------------------------------|----------------------------|------------------------|--|
| General Fund             | 5,374.50                                      | 113.25                     | 5,487.75                       | 5,416.50                              | 78.25                      | 5,494.75               | 7.00                                   |
| Enterprise & Grant Funds | 1,531.75                                      | 214.50                     | 1,746.25                       | 1,751.75                              | 61.50                      | 1,813.25               | 67.00                                  |
| <b>Total All Funds</b>   | <b>6,906.25</b>                               | <b>327.75</b>              | <b>7,234.00</b>                | <b>7,168.25</b>                       | <b>139.75</b>              | <b>7,308.00</b>        | <b>74.00</b>                           |

# Executive Summary

The following highlights position changes by department:

## General Fund (7 new positions):

- Police
  - 9 Police command staff converted from existing full-time temporary employees to regular status to better reflect actual Police staff levels
- Fire
  - **2 full-time Battalion Chiefs** to support the Airport (funded by Aviation)
  - **1 full-time Facilities Maintenance** position for the new Fire Headquarters and adjacent public safety campus
- Neighborhood & Business Services
  - **1 full-time Code Process Specialist** to address the 35% increase in residential permitting activity (offset with user fees)
- Planning
  - **1 limited term position Planning Coordinator** to manage the Zoning Ordinance update
- City Manager's Office
  - Intergovernmental Affairs position transferred from the Mayor & Council budget to align with management of the program
  - **1 full-time Internal Auditor** to assist with Airport contracts (funded by Aviation)
- Innovation & Technology
  - **1 full-time Senior Software Developer** transitioned from a contract position

## Enterprise Funds (67 new positions):

- Aviation
  - **23 full-time positions** associated with operating needs, primarily to manage the complexity and quantity of contracts, as well as to manage Building Maintenance and Security related to airport growth
  - Conversion of 147 existing full-time temporary employees to regular status (primarily shuttle bus drivers)
- Charlotte Area Transit System
  - **12 full-time positions** for the CityLYNX Gold Line Phase I project, funded by the General Fund
  - **4 full-time positions** for the Blue Line Extension
  - **4 full-time positions** for Special Transportation on-time performance
- Charlotte-Mecklenburg Utility Department
  - **18 full-time positions** that respond to regulatory changes and increased service demand in both water and sewer operations
- Storm Water
  - **5 full-time positions** to address capital maintenance, and repair projects, and backlog
- Risk Management
  - **1 full-time Medicare Claims Adjuster** to meet federal requirements (funded by the City, Mecklenburg County, and Charlotte-Mecklenburg Schools)

Additional information about these positions is included as part of the individual departmental pages, in the "Operating Budgets" section of this book. A full summary of all positions changes can be found in the "Summary Statistics & Schedules" section of this book.

# Executive Summary

## **Total Capital Budget**

The Community Investment Plan is consistent with the policy direction provided through the adoption of last year's five-year plan. The plan includes investments in neighborhoods, housing, storm water projects, roads, transit, water and sewer projects, the airport, and government facilities. The capital program is divided into five parts: General Government, Storm Water, Charlotte Area Transit System, Water and Sewer, and Aviation.

The recommended FY2015 – FY2019 Community Investment Plan budget for General and Enterprise funds is \$4.1 billion, a 22.4% increase over the current five-year capital program. This increase is due to growth in the Aviation, Water and Sewer, and Storm Water Enterprise capital programs, and to new General Community Investment Plan funding scheduled for the 2014 bond referendum to support long-range infrastructure investments focused on job growth, getting people around, and quality of life.

## **General Community Investment Plan**

The City continues to maintain its AAA credit rating reflecting the positive outlook for the City from the perspective of the bond rating agencies. The FY2015-FY2019 General Community Investment Plan totals \$809.7 million, including:

- \$651.6 million in debt-funded projects designed to keep Charlotte growing. Debt funding for these projects includes:
  - \$529.8 million in Street, Neighborhood, and Housing bonds scheduled over three General Obligation bond referenda in November of 2014, 2016, and 2018.
  - \$121.8 million in Certificates of Participation
- A fourth bond referendum in November 2020 will be reflected in future five-year CIPs beginning in FY2017.
- Other sources of revenue in the General Community Investment Plan include \$115.2 million in Pay-As-You-Go funding, \$34.6 million in housing grants, and \$8.3 million in other funding.

General Community Investment Plan programs include Housing and Neighborhood Development at \$260.7 million to support improving communities through the Housing Diversity Program and the new Comprehensive Neighborhood Improvement Program; Transportation at \$268.4 million to support new investments in Corridors and increased transportation connections other than transit; Economic Development at \$116.7 million for additional corridor investments; Environmental Services at \$16.6 million environmental mitigation and support of Charlotte's Tree Program; and Facility Investments at \$147.4 million to support additional public safety and maintenance facilities.

## **Enterprise Funded Community Investment Plan**

### *Aviation*

Aviation totals \$1.3 billion, a 31.9% increase, and is funded by \$854.8 million in revenue bonds, \$112.7 million in Federal Aviation Administration grants, \$33.0 million in Transportation Security Administration funding, and \$274.4 million in cash. The Aviation capital projects are mostly that of terminal expansions and runway reconstruction and rehabilitation that are part of the airports long-range plan.

### *Charlotte Area Transit System*

Charlotte Area Transit System totals \$1.2 billion, a 9.2% increase, and is funded by federal and state grants and the one half-cent sales tax for transit. The Transit capital program is primarily comprised of funding for the LYNX Blue Line Extension.

### *Storm Water*

Storm Water totals \$267.9 million, a 25.7% increase over the prior year's five-year program, and is funded by \$180.5 million in cash and \$87.4 million in revenue bonds. The program is self-funded through user fees charged to property owners according to areas of impervious surface. The Storm Water capital program includes major flood control, minor flood control maintenance repairs, and stream restoration projections. However, major unmet needs on private property remain an issue.

# Executive Summary

## *Water and Sewer*

Water and Sewer totals \$609.8 million, a 32.1% increase, and is funded by \$203.5 million in cash and \$406.3 million in revenue bonds. The Water and Sewer capital projects are related to maintaining and expanding infrastructure to support growth and demand.

## **External Impacts and Future Budget Considerations**

- *Potential legislative impacts to revenue and keeping up with local service demands* •

### Potential External Impacts

State Tax “Reform” considerations continue to pose a threat to local governments’ revenues. Actions that would reduce local authority of the Business Privilege License tax continue to be discussed in the State legislature. Based on known, prior proposals, the impact to the City’s General Fund budget in FY2016 ranges from \$8.5 million to \$13.5 million in reduced revenues.

Locally, the Mecklenburg County revaluation remains underway. To date, potential negative impacts to the City’s revenues appear to be less than originally projected. The full revaluation review is anticipated to be complete during FY2015.

### Potential Future Budget Considerations

Departments are experiencing “pent up demand” after six years of little additional operating funding due to the lasting revenue impacts resulting from the Great Recession. While the FY2015 budget maintains core services, in future years the City will face increased pressure to maintain current service levels in a community where population growth outpaces revenue growth. Example service and expenditure considerations in the future include:

- Arts & Science Council (ASC)
  - The City’s unrestricted funding contribution to the ASC has remained essentially flat at \$2.9 million since 2002.
  - The cultural community is currently evaluating the role of ASC and the funding relationships among its partners.
  - No additional funding is included in the FY2015 Recommended Budget. The intent is to review the future funding relationship in conjunction with the County, pending future release of the Cultural Life Task Force recommendations.
- Fire
  - Ladder 28 (Northlake Area): Desire is to improve emergency response times by having the first company on scene within 6 minutes, 80% of the time in the Northlake Area. Currently, 68% of the calls receive a response within 6 minutes. A new ladder truck and associated personnel (18 positions) would close this gap.
  - Engine 65 (Eastland Area): Stations 15 and 42 experience the City’s highest call volume with over 8,700 calls for service in FY2013. Future consideration would be one new engine and associated personnel (18 positions) to address the area’s excessive call load and improve the department’s ability to ensure reliable coverage in the Eastland area.

# Executive Summary

- Police
  - CMPD needs include responding to emerging crime trends, increased service demands, community growth, and national standards. Key future investment considerations include:
    - Increasing clearance rates by reducing detective caseloads 26%, which would require additional detectives
    - Achieve standards for 911 service by answering at least 90% of calls within 10 seconds (currently at 88.6%); which would require additional 911 positions
  - Other investment considerations focus on maintaining and maximizing technology tools in crime-fighting strategy by:
    - Maximizing the Real Time Crime Center Capabilities by achieving 24 hour operations and increased scope beyond just violent felonies
    - Expand technology tools such as Shot Spotter, License Plate Readers, KaPow-Web Crawler, and wireless cameras
- Transportation
  - Improve On-Street Parking Program customer experience by replacing aging equipment including 860 parking meters and 51 pay stations. Existing funding will provide for replacement of approximately 400 parking meters but additional, one-time funding may be needed in future years to complete initial replacement of meters/pay stations.
- Innovation & Technology
  - The City is in the process of reorganizing and realigning its technology resources. Further review and evaluation is ongoing to ensure development of best practices and enhance business processes. The demands around technology are significant and complex. Additional resourcing needs will become clearer as this transition progresses.
- Finance
  - New regulations, complexity, and demand around auditing and financial reporting as well as increased internal control needs for cash handling have placed a heavy demand on current staff. Future staffing adjustments may be necessary to ensure the City maintains its high level of financial management.

## Executive Summary

The following table reflects the FY2015 Recommended City tax and fee impact for home values at the 25<sup>th</sup>, 50<sup>th</sup>, and 75<sup>th</sup> percentiles, calculated based on owner-occupied, single family homes using the 2012 Quality of Life data.

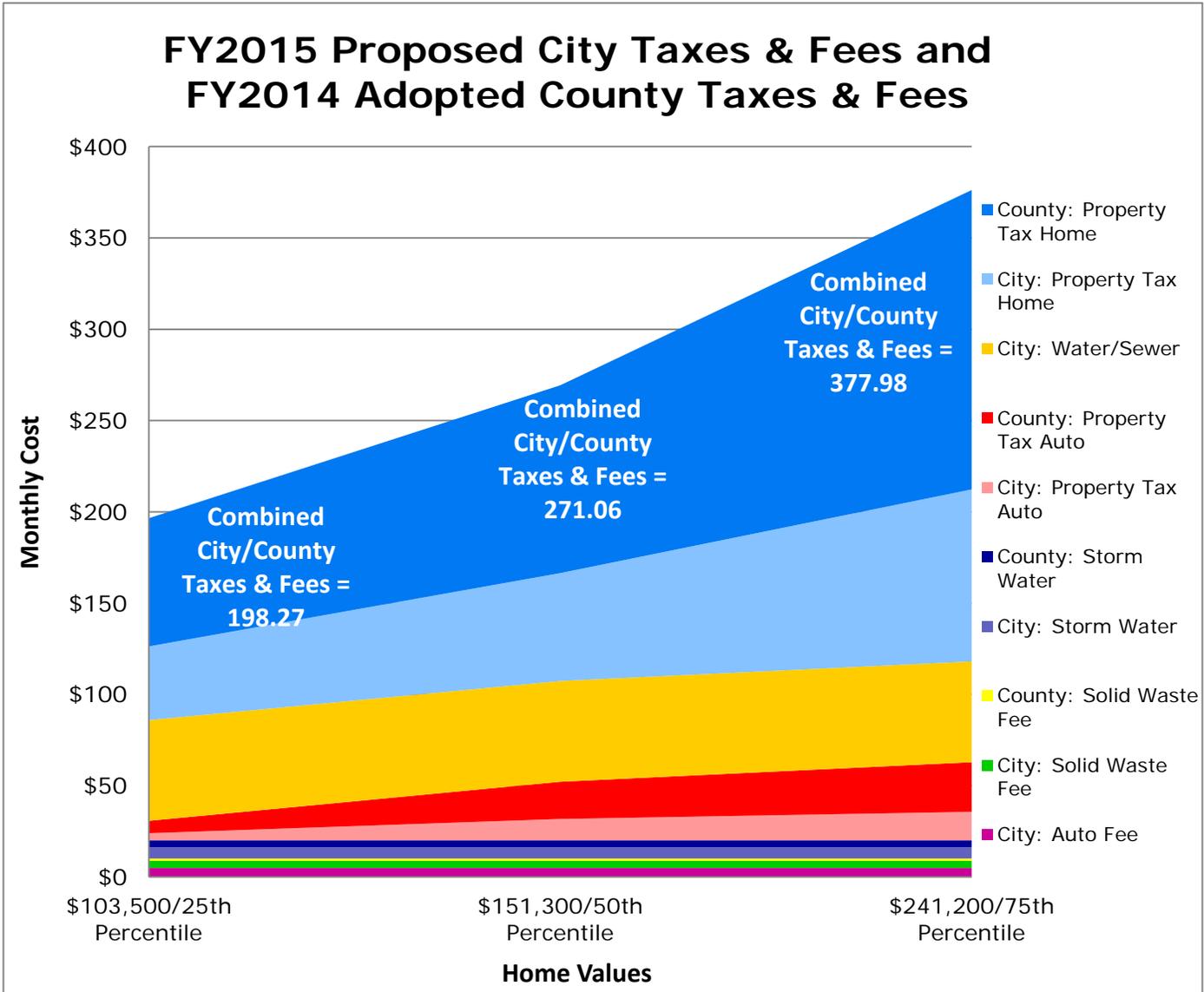
| <b>City of Charlotte taxes &amp; fees –<br/>25<sup>th</sup> percentile home value</b> | Prior Year<br>FY2014 | Recommended<br>FY2015 | \$<br>Change   | %<br>Change |
|---|----------------------|-----------------------|----------------|-------------|
| Property taxes on <b>\$103,500 home</b>   | \$485.10             | \$485.10              | \$0.00         | 0.00%       |
| Solid Waste fee (Residential)   | \$47.00              | \$47.00               | \$0.00         | 0.0%        |
| Water & Sewer (Average user rate)   | \$662.04             | \$682.80              | \$20.76        | 3.1%        |
| Storm Water (Average user rate)   | \$94.68              | \$97.56               | \$2.88         | 3.0%        |
| <b>Total Annual</b>   | <b>\$1,288.82</b>    | <b>\$1,312.46</b>     | <b>\$23.64</b> | <b>1.8%</b> |
| <b>Total Monthly</b>  | <b>\$107.40</b>      | <b>\$109.37</b>       | <b>\$1.97</b>  | <b>1.8%</b> |

| <b>City of Charlotte taxes &amp; fees –<br/>50<sup>th</sup> percentile home value</b> | Prior Year<br>FY2014 | Recommended<br>FY2015 | \$<br>Change   | %<br>Change |
|---|----------------------|-----------------------|----------------|-------------|
| Property taxes on <b>\$151,300 home</b>   | \$709.14             | \$709.14              | \$0.00         | 0.0%        |
| Solid Waste fee (Residential)   | \$47.00              | \$47.00               | \$0.00         | 0.0%        |
| Water & Sewer (Average user rate)   | \$662.04             | \$682.80              | \$20.76        | 3.1%        |
| Storm Water (Average user rate)   | \$94.68              | \$97.56               | \$2.88         | 3.0%        |
| <b>Total Annual</b>   | <b>\$1,512.86</b>    | <b>\$1,536.50</b>     | <b>\$23.64</b> | <b>1.6%</b> |
| <b>Total Monthly</b>  | <b>\$126.07</b>      | <b>\$128.04</b>       | <b>\$1.97</b>  | <b>1.6%</b> |

| <b>City of Charlotte taxes &amp; fees –<br/>75<sup>th</sup> percentile home value</b> | Prior Year<br>FY2014 | Recommended<br>FY2015 | \$<br>Change   | %<br>Change |
|---|----------------------|-----------------------|----------------|-------------|
| Property taxes on <b>\$241,200 home</b>   | \$1,130.50           | \$1,130.50            | \$0.00         | 0.0%        |
| Solid Waste fee (Residential)   | \$47.00              | \$47.00               | \$0.00         | 0.0%        |
| Water & Sewer (Average user rate)   | \$662.04             | \$682.80              | \$20.76        | 3.1%        |
| Storm Water (Average user rate)   | \$94.68              | \$97.56               | \$2.88         | 3.0%        |
| <b>Total Annual</b>   | <b>\$1,934.22</b>    | <b>\$1,957.86</b>     | <b>\$23.64</b> | <b>1.2%</b> |
| <b>Total Monthly</b>  | <b>\$161.19</b>      | <b>\$163.16</b>       | <b>\$1.97</b>  | <b>1.2%</b> |

# Executive Summary

The following chart illustrates the amount of combined Mecklenburg County and City of Charlotte taxes and fees paid for home values at the 25<sup>th</sup>, 50<sup>th</sup>, and 75<sup>th</sup> percentiles. For example, a typical property owner of a \$151,300 single-family home pays approximately \$271.06 monthly for local government services such as Police, Fire, Solid Waste Collections, Streets and Traffic Safety, Social Services, Sheriff's Office, School Facilities, Auto Licenses and Taxes, Water and Sewer, and Storm Water.



*Home values based on 2012 Quality of Life Study using average values in each Neighborhood Profile Area  
Assumptions: owner-occupied single family home; typical Utilities and Storm Water user; 2 vehicles per household*

## Timeline for Completing the City Manager's FY14 Evaluation

Evaluation Date: Monday, July 28, 2014 at 12:00 p.m., CMGC, Room CH-14

### Leading up to the evaluation date:

- \*Tue, May 27      The City Manager provides the Governance & Accountability Committee with recommendations on dimensions on which he will be evaluated. The Committee recommends the dimensions to the Mayor/Council.
- The City Manager provides the Governance & Accountability Committee with a recommendation on a multi-rater evaluation, which may include subordinates, peers, or people external to the City with whom the City Manager may work closely.
- Mon, June 9      The Governance & Accountability Committee formally recommends the evaluation dimensions to Mayor/Council for adoption.
- Mon, June 23      Four weeks prior to evaluation, HR to send website link for Mayor/Council to individually complete an online evaluation survey of the City Manager on the agreed dimensions.
- Mon, July 14      Two weeks prior to evaluation, the City Manager submits to the Mayor/Council a self-assessment of his performance based on the dimensions previously set and provides other information he considers important in assessing his performance.
- Two weeks prior to evaluation, results of the multi-rater evaluation shall be shared in written or oral form with Mayor/Council.
- Two weeks prior to evaluation, results of the online evaluation survey go to the City Manager and to the Mayor/Council.
- Mon, July 21      One week prior to evaluation, the Governance & Accountability Committee reviews all of the evaluation material received by and about the City Manager and proposes specific areas to be reviewed with him during the evaluation meeting.
- MON, JULY 28      EVALUATION MEETING**
- a. The Mayor/Council meets alone to consider the recommended areas of discussion from the Governance and Accountability Committee and may add other items for discussion if agreed to by six members of the Council.

\* Regularly scheduled meeting of Governance & Accountability Committee

## Proposed City Manager Evaluation Timeline

- b. The City Manager joins the Mayor/Council at an appropriate time and provides a self-assessment, addressing the items identified by the Governance & Accountability Committee and any additional items identified by the Council. The Mayor/Council then provides its feedback to the City Manager, as well as holds a general discussion around the City Manager's future work plan.
- c. The Mayor/Council meets alone to discuss the interaction of the City Manager, their overall evaluation of performance, and, as appropriate, changes to his employment agreement.

### Evaluation follow up and preparation for next year's process:

|                         |   |
|-------------------------|---|
| * Mon, Sep 22           | <u>No less than 60 days</u> after the evaluation meeting, the Governance & Accountability Committee meets with the City Manager to assess the effectiveness of the evaluation process and provides recommendations to the Mayor/Council for revision. |
| * Mon, Sept 22          | Unless otherwise changed by <u>October 1</u> , the City Manager provides the Governance & Accountability Committee with recommendations on the dimensions on which he will be evaluated in the coming year, including the work plan.                  |
| Dependent on above date | The Committee formally recommends the dimensions to the Mayor/Council for decision.   |

## Timeline for Completing the City Attorney's FY14 Evaluation

Evaluation Date: Monday, August 25 meeting, time noon, Room CH-14

### Leading up to the evaluation date:

- \*Tue, May 27      The City Attorney provides the Governance & Accountability Committee with recommendations on dimensions on which he will be evaluated. The Committee recommends the dimensions to the Mayor/Council.
- The City Attorney provides the Governance & Accountability Committee with a recommendation on a multi-rater evaluation, which may include subordinates, peers, or people external to the City with whom the City Attorney may work closely.
- Mon, June 9      The Governance & Accountability Committee formally recommends the evaluation dimensions to Mayor/Council for adoption.
- Mon, July 28      Four weeks prior to evaluation, HR to send website link for Mayor/Council to individually complete an online evaluation survey of the City Attorney on the agreed dimensions.
- Mon, Aug 11      Two weeks prior to evaluation, the City Attorney submits to the Mayor/Council a self-assessment of his performance based on the dimensions previously set and provide other information he considers important in assessing his performance.
- Two weeks prior to evaluation, results of the multi-rater evaluation shall be shared in written or oral form with Mayor/Council.
- Two weeks prior to evaluation, results of the online evaluation survey go to the City Attorney and to the Mayor/Council.
- Mon, Aug 18      One week prior to evaluation, the Governance & Accountability Committee reviews all of the evaluation material received by and about the City Attorney and proposes specific areas to be reviewed with him during the evaluation meeting.
- MON, AUGUST 25      EVALUATION MEETING**
- a. The Mayor/Council reviews compensation information with the Human Resources Director and then meets alone to consider the recommended areas of discussion from the Governance and Accountability Committee and

\* Regularly scheduled meeting of Governance & Accountability Committee

## Proposed City Attorney Evaluation Timeline

may add other items for discussion if agreed to by six members of the Council.

- b. The City Attorney joins the Mayor/Council at an appropriate time and provides a self-assessment, addressing the items identified by the Governance & Accountability Committee and any additional items identified by the Council. The Mayor/Council then provides its feedback to the City Attorney as well as holds a general discussion around the City Attorney's future work plan.
- c. The Mayor/Council meets alone to discuss the interaction of the City Attorney, their overall evaluation of performance, and, as appropriate, changes to his compensation or employment agreement.
- d. The Mayor/Council take a public vote on any change to compensation at the evening meeting.

### Evaluation follow up and preparation for next year's process:

|                         |  |
|-------------------------|--|
| *Mon, Sept 22           | <u>No less than 60 days</u> after the evaluation meeting, the Governance & Accountability Committee meets with the City Attorney to assess the effectiveness of the evaluation process and provides recommendations to the Mayor/Council for revision. |
| *Mon, Sept 22           | Unless otherwise changed by <u>October 1</u> , the City Attorney provides the Governance & Accountability Committee with recommendations on the dimensions on which he will be evaluated in the coming year, including the work plan.                  |
| Dependent on above date | The Committee formally recommends the dimensions to the Mayor/Council for decision.  |



**CHARLOTTE.**

## **Community Housing Developments HOME Allocations**

Housing & Neighborhood Development Committee

April 23, 2014

### **Briefing Objectives**

- Community Housing Development Organization(CHDO)
- CHDO Set-Aside Requirement
- CHDO Qualifying Criteria
- Certified CHDO Members
- FY2014 Development Funding Recommendation
  - Bradford Phase II
  - Elizabeth Heights Phase III
- Requested Committee Action
- Next Steps



### **Community Housing Development Organization**

- A CHDO is defined as a private nonprofit, community-based service organization that has paid staff with the capacity to develop affordable housing for the community it serves
- A CHDO also provides programs, services and engage in other activities that promote and support a community

### **CHDO Set-Aside**

- The City of Charlotte is designated as a Participating Jurisdiction (PJ) by Housing and Urban Development (HUD)
- The City of Charlotte as a PJ must allocate the equivalent of at least 15% of each HOME allocation to CHDOs for housing development serving households earning 80% (\$51,350) and below the area median income

**CHDO Set Aside**

| <b>Budget Year</b> | <b>HOME Allocation</b> | <b>15% CHDO Set-aside</b> |
|--------------------|------------------------|---------------------------|
| FY2014             | \$2,569,435            | \$385,415                 |
| FY2015             | \$2,814,983            | \$422,247                 |
| <b>Total</b>       | <b>\$5,384,418</b>     | <b>\$807,662</b>          |

**CHDO Qualifying Criteria**

- CHDOs must meet requirements pertaining to their:
  - Legal status
  - Organizational structure
  - Capacity and experience
  - Fiscal soundness
  - Marketing Plan and/or managing rental units



## Certified CHDO Members

- Belmont CDC
- Builders of Hope, Inc.
- CrossRoads CDC
- Charlotte-Mecklenburg Housing Partnership, Inc.
- Friendship CDC



## Development Proposals

- Received three development proposals for CHDO funding from:
  - Builders of Hope, Inc.
  - Crossroads
  - Charlotte-Mecklenburg Housing Partnership
- Funding Recommendation:
  - Builders of Hope – Bradford Apartments Phase II Rehabilitation
  - CrossRoads Corporation – Elizabeth Heights Phase III new construction

## Bradford Apartments Phase II



- Total units : 44
- Phase II : 18
- AMI:  $\leq 50\%$  (\$0 - \$32,100)
- HOME Funds: \$ 300,000
- Total Cost: \$ 506,000
- Affordability: 20 Years
- Leverage : 1:2

Bradford Apartments  
330 Bradford Drive  
Rehabilitation



Bradford Phase I is 90% completed , completed buildings are fully leased including 11 VA families and individuals

## Bradford Apartments Interior Rehab



### Elizabeth Heights Phase III New Construction



Elizabeth Heights  
Orange and Heflin Streets  
New Single Family Homes

- Units: 8
- AMI:  $\leq 80\%$  (\$0 - \$51,350)
- HOME Funds: \$ 500,000
- Total Cost: \$1,779,432
- Affordability: 10 Years
- Leverage: 1:4



Elizabeth Heights Phase I-Completed and all units are sold, Phase II is underway funding through program proceeds

### Request For City Council Action

Approve Funding for:

- A. \$300,000 – Bradford Phase II  
Rehabilitation
- B. \$500,000 – Elizabeth Heights Phase III  
New Construction

## Next Steps

- On April 23 2014, the Housing & Neighborhood Development Committee recommend approval of the 2014 CHDO – HOME Set-aside Allocations
- On May 12, 2014 City Council will consider approval for 2014 CHDO Funding Requests:
  - Bradford Phase II - \$300,000
  - Elizabeth Heights Phase III - \$500,000

EXTRACTS FROM MINUTES OF CITY COUNCIL

\* \* \*

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on May 12, 2014:

The following members of the City Council were absent:

Also present:

Councilmember \_\_\_\_\_ introduced the following, a summary of which had been provided to each Councilmember, a copy of which was available with the City Clerk and which was read by title:

**RESOLUTION ADOPTING THE BOND ORDER AUTHORIZING THE ISSUANCE OF WATER AND SEWER SYSTEM REVENUE BOND ANTICIPATION NOTE OF THE CITY OF CHARLOTTE, NORTH CAROLINA IN THE AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$180,000,000**

*WHEREAS*, the City of Charlotte, North Carolina (the “City”) is authorized by The State and Local Government Revenue Bond Act, General Statutes of North Carolina, Section 159-80 *et seq.* (the “Act”) to issue, subject to the approval of the Local Government Commission of North Carolina (the “LGC”), at one time or from time to time, revenue bond anticipation notes of the City for the purposes as specified in the Act; and

*WHEREAS*, the City has previously issued Water and Sewer System Revenue Bonds under the terms of the General Trust Indenture dated as of November 1, 1996 between the City and First Union National Bank of North Carolina, the successor to which is U.S. Bank National Association, as trustee, (the “Trustee”), as amended (the “General Indenture”);

*WHEREAS*, the City has determined to issue its Water and Sewer System Revenue Bond Anticipation Note, Series 2014 (the “Bond Anticipation Note”) in an aggregate principal amount not to exceed \$180,000,000 to finance the capital costs of improvements to the water and sanitary sewer systems of the City (the “Water and Sewer System”), including, but not limited to, the extension of existing water and sewer lines and rehabilitation or replacement of others; construction of new water and sewer mains and outfalls; rehabilitation and upgrades of water and wastewater treatment plants; and acquisition of land for the Water and Sewer System (the “Projects”);

*WHEREAS*, the City will issue the Bond Anticipation Note under the General Indenture and Series Indenture, Number 14 dated as of June 1, 2014 (the “Series Indenture”) between the City and the Trustee; and

*WHEREAS*, the City and the LGC have arranged for Wells Fargo Municipal Capital Strategies, LLC (the “Bank”) to purchase the Bond Anticipation Note and advance the funds to finance the Projects

under the terms of a Note Purchase and Advance Agreement to be dated on or about June 4, 2014 (the "Purchase Agreement"); and

*WHEREAS*, an application has been filed with the LGC requesting approval of the Bond Anticipation Note as required by the Act, and the Secretary of the LGC has notified the City that the application has been approved by the LGC.

*NOW, THEREFORE, BE IT ORDERED* by the City Council of the City of Charlotte, North Carolina, as follows:

**Section 1.** In order to raise the money required to finance the Projects, in addition to any funds which may be made available for such purpose from any other source, the Bond Anticipation Note is hereby authorized and shall be issued pursuant to the Act.

**Section 2.** The aggregate principal amount of the Bond Anticipation Note authorized by this order shall not exceed \$180,000,000. The Bond Anticipation Note hereby authorized shall be special obligations of the City, secured by and paid solely from the proceeds thereof or from revenues, income, receipts and other money received or accrued by or on behalf of the City from or in connection with the operation of the City's Water and Sewer System.

**Section 3.** The issuance of the Bond Anticipation Note by the City, in substantially the form to be set forth in the Series Indenture, be and the same hereby is in all respects approved and confirmed. The form and content of the Bond Anticipation Note and the provisions of the Series Indenture and the Purchase Agreement with respect to the Bond Anticipation Note (including without limitation the maturities and rate setting mechanisms) shall be approved and confirmed in a subsequent resolution of the City Council.

The principal of, premium, if any, and interest on the Bond Anticipation Note shall not be payable from the general funds of the City, nor shall they constitute a legal or equitable pledge, charge, lien or encumbrance upon any of its property or upon any of its income, receipts or revenues except the funds which are pledged under the General Indenture. Neither the credit nor the taxing power of the State of North Carolina or the City are pledged for the payment of the principal of, premium, if any, or interest on the Bond Anticipation Note, and no holder of the Bond Anticipation Note has the right to compel the exercise of the taxing power by the State of North Carolina or the City or the forfeiture of any of its property in connection with any default thereon.

**Section 4.** The Bond Anticipation Note shall be purchased by the Bank under the terms of the Purchase Agreement as shall be approved in a subsequent resolution of the City Council.

**Section 5.** The proceeds from the sale of the Bond Anticipation Note shall be deposited in accordance with the Series Indenture.

**Section 6.** If any one or more of the agreements or provisions herein contained shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separable from the remaining agreements and provisions and shall in no way affect the validity of any of the other agreements and provisions hereof or of the Bond Anticipation Note authorized hereunder.

**Section 7.** All resolutions or parts thereof of the City Council in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

**Section 8.** This Bond Order shall take effect immediately on its adoption and pursuant to §159-88 of the General Statutes of North Carolina, as amended, need not be published or subjected to any procedural requirements governing the adoption of ordinances or resolutions by the City Council other than the procedures set out in the Act.



EXTRACTS FROM MINUTES OF CITY COUNCIL

\* \* \*

A Regular Meeting of the City Council of the City of Charlotte, North Carolina was duly held in the Meeting Chamber at the Charlotte-Mecklenburg Government Center in Charlotte, North Carolina, the regular place of meeting, at 7:00 p.m. on May 12, 2014:

The following members of the City Council were absent:

Also present:

Councilmember \_\_\_\_\_ introduced the following resolution, a summary of which had been provided to each Councilmember, a copy of which was available with the City Clerk and which was read by title:

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, FOR THE APPROVAL, EXECUTION AND DELIVERY OF CITY OF CHARLOTTE, NORTH CAROLINA WATER AND SEWER SYSTEM REVENUE BOND ANTICIPATION NOTE, SERIES 2014**

*WHEREAS*, the City of Charlotte, North Carolina (the “City”) is authorized by The State and Local Government Revenue Bond Act, General Statutes of North Carolina, Section 159-80 *et seq.* (the “Act”), to issue, subject to the approval of the Local Government Commission of North Carolina, at one time or from time to time revenue bond anticipation notes of the City for the purposes as specified in the Act; and

*WHEREAS*, the City has previously issued Water and Sewer System Revenue Bonds under the terms of the General Trust Indenture dated as of November 1, 1996 between the City and First Union National Bank of North Carolina, the successor to which is U.S. Bank National Association, as trustee, (the “Trustee”), as amended (the “General Indenture”), to finance the capital costs of improvements to the water and sanitary sewer systems of the City (the “Water and Sewer System”);

*WHEREAS*, the City Council (the “City Council”) of the City of Charlotte, North Carolina (the “City”) hereby determines that it is necessary to improve its Water and Sewer System, including, but not limited to, the extension of existing water and sewer lines and rehabilitation or replacement of others; construction of new water and sewer mains and outfalls; rehabilitation and upgrades of water and wastewater treatment plants; and acquisition of land (the “Projects”) at an estimated cost not to exceed \$180,000,000;

*WHEREAS*, the City Council has determined to issue a not to exceed \$180,000,000 Water and Sewer System Revenue Bond Anticipation Note, Series 2014 of the City (the “Bond Anticipation Note”) to finance the Projects under the General Indenture and Series Indenture, Number 14 dated as of June 1, 2014 (the “Series Indenture”) between the City and the Trustee;

*WHEREAS*, Wells Fargo Municipal Capital Strategies, LLC (the “Bank”) will purchase the Bond Anticipation Note and provide the City with the funding for the Projects on a draw-down basis under the terms of the Series Indenture and a Note Purchase and Advance Agreement dated on or about June 10,

2014 (the "Purchase Agreement") among the City, the Bank and the North Carolina Local Government Commission;

*WHEREAS*, the City Council has considered and recognized that variable interest rate debt instruments may subject the City to the risk of higher interest rates in the future and that in addition to the variable interest cost;

*WHEREAS*, the City Council believes that a draw-down program as contemplated in the Series Indenture and the Purchase Agreement is superior to a fixed rate financing because it will lower the City's overall cost of capital;

*WHEREAS*, the City Council wants to (A) retain Parker Poe Adams & Bernstein LLP, as bond counsel; (B) approve Wells Fargo Municipal Capital Strategies, LLC, as the purchaser of the Bond Anticipation Note; (C) retain DEC Associates, Inc., as the financial advisor, and Waters and Company, LLC, as the financial consultant; (D) retain U.S. Bank National Association, as trustee and paying agent for the Bond Anticipation Note; and (E) retain such other professionals as the Chief Financial Officer of the City determines may be necessary to carry out the financing contemplated in this Resolution (collectively, the "Financing Team");

*WHEREAS*, the City Council wants the Chief Financial Officer of the City to file with the Local Government Commission of North Carolina (the "Commission") an application for its approval of the Bond Anticipation Note, on a form prescribed by the Commission, and (1) request in such application that the Commission approve (a) the negotiation of the sale of the Bond Anticipation Note to the Bank and (b) the City's use of the Financing Team and (2) state in such application such facts and to attach thereto such exhibits in regard to the Bond Anticipation Note and to the City and its financial condition, as may be required by the Commission, and to take all other action necessary to the issuance of the Bond Anticipation Notes; and

*WHEREAS*, copies of the Series Indenture and the Purchase Agreement have been filed with the City and made available to the City Council;

*NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA DOES RESOLVE AS FOLLOWS:*

*Section 1.* That the issuance of the Bond Anticipation Note by the City in the principal amount not to exceed \$180,000,000, in substantially the form and content set forth in the Series Indenture, subject to appropriate insertions and revisions in order to comply with the provisions of the General Indenture and the Series Indenture, be and the same hereby are in all respects approved and confirmed, and the form and content of the Bond Anticipation Note set forth in the Series Indenture be and the same hereby are in all respects approved and confirmed, and the provisions of the General Indenture and the Series Indenture with respect to the Bond Anticipation Note (including without limitation the maturities and rate setting mechanisms) be and the same hereby are approved and confirmed and are incorporated herein by reference.

The Bond Anticipation Note is are to be issued by the City for the purpose of providing funds (1) to finance the costs of the Projects and (2) to pay the costs of issuing the Bond Anticipation Note all as set out fully in the documents attached to the City's application to the Commission. The use of the proceeds of the Bond Anticipation Note, as described, is necessary in order to meet the expanding needs of the users of the Water and Sewer System and to assure that the Water and Sewer System remains in full compliance with all state and federal requirements for the provision of water and sanitary sewer services.

The Bond Anticipation Note shall be a special obligation of the City. The principal of, premium, if any, and interest on the Bond Anticipation Note shall not be payable from the general funds of the City, nor shall they constitute a legal or equitable pledge, charge, lien or encumbrance upon any of its property or upon any of its income, receipts or revenues except the funds which are pledged under the General Indenture and the Series Indenture. Neither the credit nor the taxing power of the State of North Carolina or the City are pledged for the payment of the principal of, premium, if any, or interest on the Bond Anticipation Note, and no holder of Bond Anticipation Note has the right to compel the exercise of the taxing power by the State of North Carolina or the City or the forfeiture of any of its property in connection with any default thereon.

As of the date the Bond Anticipation Note is issued, the City will no longer issue any Water and Sewer System Commercial Paper Revenue Bond Anticipation Notes, Series 2004 (the "2004 Notes") under the General Indenture and Series Indenture, Number 7 dated as of August 1, 2004 between the City and the Trustee and the Bond Order adopted by the City Council on July 26, 2004 authorizing the 2004 Notes is repealed effective on the date of the first issuance of the Bond Anticipation Note.

**Section 2.** That the Chief Financial Officer of the City with advice from the City Attorney and bond counsel, is hereby authorized, directed and designated to file an application with the North Carolina Local Government Commission for its approval of the issuance of the Bond Anticipation Note. The Financing Team for the Bond Anticipation Note is hereby approved.

**Section 3.** That the City Council finds and determines and asks the Commission to find and determine from the City's application and supporting documentation:

- (a) that the issuance of the Bond Anticipation Note is necessary or expedient;
- (b) that the not to exceed stated principal amount of the Bond Anticipation Note will be sufficient but is not excessive, when added to other money available to the Water and Sewer System, for the proposed Projects;
- (c) that the Water and Sewer System as now constituted and as it will be constituted after the completion of the Projects is feasible;
- (d) that the City's debt management procedure and policies are excellent; and
- (e) that the Bond Anticipation Note can be marketed at a reasonable interest cost to the City.

**Section 4.** That the form and content of the Series Indenture and the exhibits thereto be and the same hereby are in all respects approved and confirmed, and the Mayor, the City Manager, the Deputy City Manager and City Clerk of the City, or their respective designees, be and they hereby are authorized, empowered and directed to execute and deliver the Series Indenture for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as shall to them seem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of their approval of any and all such changes, modifications, additions or deletions therein, and that from and after the execution and delivery of the Series Indenture, the Mayor, the City Manager, the Deputy City Manager, the Chief Financial Officer and City Clerk of the City, or their respective designees, are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Series Indenture as executed.

**Section 5.** That the City Council requests that the Commission sell the Bond Anticipation Note through negotiation to the Bank pursuant to the terms of the Purchase Agreement but at an initial interest rate not exceeding 4.00% and thereafter at an interest rate to be set in accordance with the Purchase Agreement. The form and content of the Purchase Agreement is in all respect approved and confirmed, and the Mayor, the City Manager, the Deputy City Manager or the Chief Financial Officer of

the City, or their respective designees, are hereby authorized, empowered and directed to execute and deliver the Purchase Agreement for and on behalf of the City, including necessary counterparts, in substantially the form and content presented to the City, but with such changes, modifications, additions or deletions therein as shall to him or her seem necessary, desirable or appropriate, his execution thereof to constitute conclusive evidence of his or her approval of any and all such changes, modifications, additions or deletions therein, and that from and after the execution and delivery of the Purchase Agreement, the Mayor, the City Manager, the Deputy City Manager and the Chief Financial Officer of the City, or their respective designees, are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Purchase Agreement as executed.

**Section 6.** The City Manager or Chief Financial Officer of the City is hereby authorized to execute a no-arbitrage certificate in order to comply with Section 148 of the Internal Revenue Code of 1986, as amended, and the applicable regulations promulgated thereunder.

**Section 7.** No stipulation, obligation or agreement herein contained or contained in the Bond Anticipation Note, the General Indenture, the Series Indenture, the Purchase Agreement or any other instrument related to the issuance of the Bond Anticipation Note shall be deemed to be a stipulation, obligation or agreement of any officer, agent or employee of the City in his or her individual capacity, and no such officer, agent or employee shall be personally liable on the Bond Anticipation Note or be subject to personal liability or accountability by reason of the issuance thereof.

**Section 8.** The City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer and the City Debt Manager, or their respective designees, are hereby authorized, empowered and directed to do any and all other acts and to execute any and all other documents, which they, in their discretion, deem necessary and appropriate in order to consummate the transactions contemplated by (a) this Resolution and the Bond Order, (b) the General Indenture, (c) the Series Indenture and (d) the Purchase Agreement; except that none of the above shall be authorized or empowered to do anything or execute any document which is in contravention, in any way, of (1) the specific provisions of this Resolution or the Bond Order, (2) the specific provisions of the General Indenture or the Series Indenture, (3) the specific provisions of the Dealer Agreements and the Issuing and Paying Agency Agreement, (4) any agreement to which the City is bound, (5) any rule or regulation of the City or (6) any applicable law, statute, ordinance, rule or regulation of the United States of America or the State of North Carolina.

**Section 9.** All acts and doings of the Mayor, the City Manager, the Deputy City Manager, the Chief Financial Officer, the City Treasurer, the City Debt Manager and the City Clerk of the City, and their respective designees, that are in conformity with the purposes and intents of this Resolution and in the furtherance of the issuance of the Bond Anticipation Note and the execution, delivery and performance of the Series Indenture and the Purchase Agreement shall be, and the same hereby are, in all respects approved and confirmed.

Any provision in this Resolution that authorizes more than one officer of the City to take certain actions shall be read to permit such officers to take the authorized actions either individually or collectively.

**Section 10.** If any one or more of the agreements or provisions herein contained shall be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separable from the remaining agreements and provisions and shall in no way affect the validity of any of the other agreements and provisions hereof or of the Bond Anticipation Note authorized hereunder.

***Section 11.*** All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

***Section 12.*** This Resolution is effective on its adoption.

STATE OF NORTH CAROLINA            )  
  )  
CITY OF CHARLOTTE                    )        ss:

I, STEPHANIE C. KELLY, City Clerk of the City of Charlotte, North Carolina, ***DO HEREBY CERTIFY*** that the foregoing is a true and exact copy of a resolution entitled “**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHARLOTTE, NORTH CAROLINA, FOR THE APPROVAL, EXECUTION AND DELIVERY OF CITY OF CHARLOTTE, NORTH CAROLINA WATER AND SEWER SYSTEM REVENUE BOND ANTICIPATION NOTE, SERIES 2014**” adopted by the City Council of the City of Charlotte, North Carolina, at a meeting held on the 12<sup>th</sup> day of May, 2014.

***WITNESS*** my hand and the corporate seal of the City of Charlotte, North Carolina, this the \_\_\_\_ day of May, 2014.

\_\_\_\_\_  
STEPHANIE C. KELLY  
City Clerk  
City of Charlotte, North Carolina

- 1 Appointed by Mayor (M)
- 2 Appointed by City Council (C)
- 1 Appointed by Arts and Science Council
- 1 Appointed by Wachovia Corporation
- 4 Appointed by Andreas Bechtler
- 16 Appointed by Board of Directors

**BECHTLER ARTS FOUNDATION BOARD**  
(25 Members)

**Membership** - Initial terms will be staggered with subsequent terms being for three years. Mayor's first appointment is for two years, while Council's two appointments are for one and three years respectively. City Council appointed initial members to the Board at their April 14, 2008 meeting with terms to begin July 1, 2008.

Per the City's agreement with the Bechtler Arts Foundation, the City shall first seek recommendations for appointees from the existing Board of Directors.

Mayor and Council appointments will be residents of Mecklenburg County. Council's attendance policy applies only to Mayor and Council appointees.

On May 13, 2010, the Board increased the maximum membership to 25 directors.

**Responsibilities** - Oversight of the Bechtler Art Museum and its art collection. This includes, but is not limited to, oversight of the museum curatorial programming and exhibitions, preservation and protection of the collections, as well as budget and staff oversight.

**Legend:**

- Group A: Arts and Science
- Group B: Wachovia Corp
- Group C: Andreas Bechtler
- Group D: Board of Directors

| Member Name       |        |     | Appt. By | Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|-------------------|--------|-----|----------|--------|-------|------------|--------------|-------|-------------|
| <b>* Chairman</b> |        |     |          |        |       |            |              |       |             |
| <b>Council</b>    |        |     |          |        |       |            |              |       |             |
| Keith             | Cradle | B/M | C        |        | 2     | 04/14/2014 |              | Unexp | 06/30/2015  |
| Lynn              | Good   | W/F | C        |        | 6     | 04/14/2008 | 04/11/2011   | 3 yrs | 06/30/2014  |
| <b>Mayor</b>      |        |     |          |        |       |            |              |       |             |
| Patty             | Morton | /   | M        |        |       | 11/25/2013 |              | 3 yrs | 06/30/2016  |



**RECOMMENDED BY  
THE BOARD OF  
DIRECTORS**



|  |   |
|--|---|
| <b>First Name:</b>   | Matthew   |
| <b>Last Name:</b>  | Benson  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 6   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | The Arts play an important role in education and can help individuals view ideas and concepts in a new light. The Bechtler is a new and growing museum which I would like to continue to support with my time and efforts.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am a licensed architect with a Bachelor of Arts in Studio Art. Because of my background and profession I fully appreciate the Bechtler Museum and it's mission. I have served on the Historic Landmarks Commission and the Development Committee of the Levine Museum of the New South. I have served on the Bechtler Board of Directors for the past 9 months. |
| <b>List any boards you are currently serving on:</b>   | Design Review Committee of the the Historic Landmarks Commission.<br>Board of Directors - Bechtler Museum.  |
| <b>List any boards you have served on in the past:</b>   | CharMeck Historic Landmarks Commission Mayoral Appointee  |
| <b>Current Employer:</b>   | Meyer Greeson Paullin Benson  |
| <b>Job Title:</b>  | Principal   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Daily duties include managing 12 employees,architectural design, client interaction, marketing, financial analysis of firm activities, scheduling, and strategic planning.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Perkins and Will Architects, Atlanta<br>Surber Barber Choate Hertlein Architects, Atlanta   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

6 Appointed by City Council (C)

2 Appointed by Mayor (M)

5 Recommended by Charlotte Chamber

1 Recommended by National Association of Women Business Owners

1 Recommended by Charlotte-Mecklenburg Black Chamber of Commerce

1 Recommended by Charlotte-Mecklenburg Latin American Chamber of Commerce

1 Recommended by Carolinas Asian-American Chamber of Commerce

1 Certified SBE Recommended by Metrolina Minority Contractors Association

1 Certified SBE Recommended by Hispanic Contractors Association

1 Recommended by Metrolina Native American Association

## BUSINESS ADVISORY COMMITTEE

(20 Members)

**Membership** - Original appointments were made to expire on staggered basis-one, two and three year terms. Terms thereafter are for three years with no member serving more than two consecutive terms. Six members appointed by City Council; five members recommended by the Charlotte Chamber (one from each Area Council) and affirmed by City Council; one member recommended by the Manufacturer's Council and affirmed by City Council; and one member recommended by the Arrowood Association and affirmed by City Council. Mayor appoints Chair.

On December 13, 2010, City Council changed the structure of the Committee to add a specific focus on small business. These changes increased the committee members to twenty (20) with membership from designated industry sectors, including energy, financial services, health care, technology and transportation/logistics. The seats held by Arrowood Association and the Manufacturer's Council were removed with their representation now thru either the Chamber or the industry sectors. The focus on small businesses was increased by adding members from the certified SBE community as recommended by the Metrolina Minority Contractors Association and the Hispanic Contractors Association. Additional small business focus includes representation from National Association of Women Business Owners, Charlotte Mecklenburg Black Chamber of Commerce, Charlotte Mecklenburg Latin American Chamber of Commerce, the Carolinas Asian American Chamber of Commerce and the Metrolina Native American Association.

**Responsibilities** - Provide recommendations and advice to City Council on ways the City can help business in Charlotte; provide a forum for businesses to raise issues; discuss and have input into City policy responses to these issues; provide input and advice to business retention planning efforts and implementation of the Business Retention Plan; keep City Council and Key Business Executives abreast of changes in business and business climate, and how that might affect business-government relations and needs of public services.

| Member Name                  | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|------------------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman                   | By           |       |            |              |       |             |
| <b>Asian American C of C</b> |              |       |            |              |       |             |
| Nimish Bhatt A/M             | C            | 5     | 01/24/2011 |              | 3 yrs | 04/28/2014  |
| <b>Black Chamber</b>         |              |       |            |              |       |             |
| Veronica Giles B/F           | C            | 2     | 01/24/2011 |              | 3 yrs | 04/28/2014  |
| <b>Minority Contractors</b>  |              |       |            |              |       |             |
| Michael High B/M             | C            | 5     | 01/24/2011 |              | 3 yrs | 04/28/2014  |
| <b>Charlotte Chamber</b>     |              |       |            |              |       |             |
| Wil Brooks B/M               | C            | 5     | 04/09/2012 |              | 3 yrs | 04/28/2015  |
| Virginia Noelle DeAtley W/F  | C            | 1     | 04/09/2012 |              | 3 yrs | 04/28/2015  |
| G. Wesley Jones W/M          | C            | 7     | 06/28/2010 | 04/08/2013   | 3 yrs | 04/28/2016  |

| Member Name                          |                 |     | Appt. | Legend | Dist. | Appt.      | Reappt.    | Term  | Expir.     |
|--------------------------------------|-----------------|-----|-------|--------|-------|------------|------------|-------|------------|
| * Chairman                           |                 |     | By    |        |       | Date       | Date       |       | Date       |
| Michael                              | Orzech          | W/M | C     |        | 4     | 04/28/2008 | 04/11/2011 | 3 yrs | 04/28/2014 |
| Jonathan                             | Utrup           | W/M | C     |        | 4     | 02/13/2012 |            | Unexp | 04/28/2014 |
| <b><u>Council</u></b>                |                 |     |       |        |       |            |            |       |            |
| Linda                                | Daniel          | W/F | C     |        | Y     | 09/22/2008 | 04/11/2011 | 3 yrs | 04/28/2014 |
| Nalan                                | Karakaya-Mulder | W/F | C     |        | 7     | 04/27/2009 | 04/23/2012 | 3 yrs | 04/28/2015 |
| Saeed                                | Moghadam        | W/M | C     |        | 7     | 11/14/2011 | 04/22/2013 | 3 yrs | 04/28/2016 |
| Todd                                 | Paris           | W/M | C     |        | 7     | 01/08/2007 | 04/23/2012 | 3 yrs | 04/28/2015 |
| Edward                               | Peugh           | W/M | C     |        | 4     | 01/13/2014 | 04/28/2014 | 3 yrs | 04/28/2017 |
| Gregory                              | Wiley           | W/M | C     |        | 6     | 04/22/2013 |            | 3 yrs | 04/28/2016 |
| <b><u>Hispanic Contractors</u></b>   |                 |     |       |        |       |            |            |       |            |
| Julio                                | Barriga         | H/M | C     |        | 7     | 01/24/2011 |            | 3 yrs | 04/28/2014 |
| <b><u>Latin American Chamber</u></b> |                 |     |       |        |       |            |            |       |            |
| Julio                                | Colmenares      | H/M | C     |        | 7     | 01/24/2011 |            | 3 yrs | 04/28/2014 |
| <b><u>Mayor</u></b>                  |                 |     |       |        |       |            |            |       |            |
| John                                 | Bradberry       | /M  | M     |        | 1     | 06/07/2011 | 05/29/2013 | 3 yrs | 04/30/2016 |
| Manoj                                | Govindan        | /M  | M     |        | 5     | 06/03/2013 |            | Unexp | 04/28/2016 |
| <b><u>Native American Assoc</u></b>  |                 |     |       |        |       |            |            |       |            |
| Walter                               | Baucom          | O/M | C     |        | 5     | 02/14/2011 |            | 3 yrs | 04/28/2014 |
| <b><u>NAWBO</u></b>                  |                 |     |       |        |       |            |            |       |            |
| Colleen                              | Brannan         | W/F | C     |        | 1     | 01/24/2011 |            | 3 yrs | 04/28/2014 |

**ASIAN AMERICAN  
CHAMBER OF  
COMMERCE  
RECOMMENDATION**

|  |  |
|--|--|
| <b>First Name:</b>   | Nimish   |
| <b>Last Name:</b>  | Bhatt  |
| <b>City:</b>   | charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 5  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Asian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Citizen from diverse community that can be voice and bridge many underserved ( Refugee/Immigrant/Minority) communities to the right resources to bring growth and development.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am the member of core team that invited Grameen Charlotte (Micro lending bank) and would like to continue more projects like EB5 investments that can help economy grow make charlotte better attractive place to make home, introduce RIM project |
| <b>List any boards you are currently serving on:</b>   | I serve as president of Carolinas Asian American Chamber of Commerce (CAACC), Board member od Universal Institute for Successful aging of Carolinas (UISAC), Board member of East-Charlotte and founder of UVCEF.                                    |
| <b>List any boards you have served on in the past:</b>   | BAC and CIS  |
| <b>Current Employer:</b>   | Self employed Universal Yogi Corp.   |
| <b>Job Title:</b>  | President  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Civil Engineer, design and execute construction project for residence, commercial buildings and also develop new community as per needs of special population.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Worked 15 years in Electronic companies like IBM, Solectron and DOC as Engineering Tech.   |
| <b>Education:</b>  | Civil Engineer   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**BLACK CHAMBER OF  
COMMERCE  
RECOMMENDATION**

|  |   |
|--|---|
| <b>First Name:</b>   | Lester  |
| <b>Last Name:</b>  | Selby   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 3   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As a citizen of the Charlotte community, I feel it is my duty to serve my community. The committees I have chosen are concerned with subjects I have vast experience in and I feel I would be a great asset to my community by participating in service.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Working in the accounting industry has allowed me the opportunity to work with individual and companies that are at different stages within their development process. Serving on these committees will allow me the opportunity to advocate for economic growth within Charlotte and giving my experience and passion for growth I see myself and these committees making a great fit. |
| <b>List any boards you are currently serving on:</b>   | I currently serve as the Treasure of the Charlotte Mecklenburg Black Chamber of Commerce  |
| <b>List any boards you have served on in the past:</b>   | I served as the Treasure of the Big Dreamz Inc, an organization that focused on teenage girls and their success.  |
| <b>Current Employer:</b>   | ATG   |
| <b>Job Title:</b>  | Operations Manager  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Oversee overall financial management, planning, systems and controls.<br>Management of agency budget in coordination with the Executive Director.<br>Development of individual program budgets  |
| <b>Other Employment History: (Max 250 characters)</b>  | Part-time Supervisor at UPS for 4 years   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**METROLINA MINORITY  
CONTRACTORS  
ASSOCIATION SBE  
RECOMMENDATION**

|  |   |
|--|---|
| <b>First Name:</b>   | Edward  |
| <b>Last Name:</b>  | Bryant  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 2   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As an electrical contractor based in Charlotte I work hand in hand with both the Airpor and Housing authorities and would like to have a more intimate knowledge of the decisions being made that effect both the city and my business. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I've served on my local Home Owners Association board and am currently the VP of the Charlotte  |
| <b>List any boards you are currently serving on:</b>   | Treasurer of the Metrolina Minority Contractors Association<br>Vice President of the Charlotte Chapter of the Buffalo Trooper MC  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Coed Electrical Services  |
| <b>Job Title:</b>  | VP  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Managing Day to Day operations.<br>Project management<br>Estimating Projects<br>Network   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | Electrical Trade School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**CHARLOTTE CHAMBER  
OF COMMERCE  
RECOMMENDATION**

|  |  |
|--|--|
| <b>First Name:</b>   | Dale   |
| <b>Last Name:</b>  | Gillmore   |
| <b>City:</b>   | Huntersville   |
| <b>City Council District (Check your district at Locate My District)</b>   | 9  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I care about making a difference in my community. As a business owner who helps many types of small businesses, economic development and small business development is important to me.                          |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | As a partner in a CPA firm, I help all types of businesses and I see first-hand what business owners are dealing with. Being involved in my communities' economic development is something I'm passionate about. |
| <b>List any boards you are currently serving on:</b>   | Charlotte Chamber GreenWorks<br>Charlotte Chamber BOD<br>Charlotte Chamber NW Chapter<br>Make An Impact Foundation   |
| <b>List any boards you have served on in the past:</b>   | CIC (Charlotte International Cabinet)<br>USGBC - Charlotte Chapter<br>Entrepreneur's Organization<br>Charlotte Rotary Youth Exchange - District 7680   |
| <b>Current Employer:</b>   | Boatsman Gillmore Wagner   |
| <b>Job Title:</b>  | Partner  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Client Services and Business Development   |
| <b>Other Employment History: (Max 250 characters)</b>  | Ernst & Young and UHY Advisors   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Jonathan  |
| <b>Last Name:</b>  | Utrup   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 4   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  |   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am a strong proponent in the importance of personal involvement for the betterment of the communities in which we live. It is a shared responsibility by each citizen, company, charity, etc to make contributions to promote diversity and growth. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Bank of America   |
| <b>Job Title:</b>  |   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

# **CITY COUNCIL**

|  |   |
|--|---|
| <b>First Name:</b>   | Sean  |
| <b>Last Name:</b>  | Gautam  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 6   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Asian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am a passionate advocate for the arts, tourism and business as they are very important for Charlotte. By serving on a board, I can help to bring ideas based on my extensive business and community experience. I also believe in giving back to the Charlotte community in which my family lives. We need strong community involvement to ensure the Charlotte continues to grow and thrive. I want to help. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a law degree, MBA and business experience. As an entrepreneur I understand how to achieve goals and objectives by having a strong vision. I serve on the board of Opera Carolina, Charlotte International Cabinet and I am currently the president of a Rotary club. I have served in many leadership capacities. I am also an alum of Arts & Science Council's 'Cultural Leadership Training' program.  |
| <b>List any boards you are currently serving on:</b>   | Board of Directors, Opera Carolina<br>Advisory Board, Charlotte International Cabinet   |
| <b>List any boards you have served on in the past:</b>   | PTA Board, Waddell Language Academy   |
| <b>Current Employer:</b>   | Intelligrity Capital Management, LLC  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Run and manage investment advisory business providing investment solutions to individuals and families. Duties include all facets of running a business.  |
| <b>Other Employment History: (Max 250 characters)</b>  | CFO and SVP of a national consulting firm in DC area for 10 years.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Sy   |
| <b>Last Name:</b>  | King   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I've lived in Charlotte a little over 2 years now, and I'd like to become more involved in the community. I'm a firm believer in giving back and serving. It's my goal to make thi my home and and supporting Charlotte as it continues to grow. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a strong background in Finance, Health care, operations and Information Technology.   |
| <b>List any boards you are currently serving on:</b>   | Greater Charlotte Healthcare Executive Group Board - Vice Chair of Finance Committee<br>Proficient Health - Advisory Board Member<br>Encounter Charlotte Planning Committee  |
| <b>List any boards you have served on in the past:</b>   | Winston Salem Chamber of Commerce - Technology Committee<br>CareNet  |
| <b>Current Employer:</b>   | Solstas Lab Partners   |
| <b>Job Title:</b>  | Area Vice President  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  | Novant Health  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Chelsea  |
| <b>Last Name:</b>  | Weavil   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in both of these boards because I want to be abreast to new growth coming into Charlotte. I am a strong advocate for the city and would like to become more involved in promoting all that Charlotte has to offer. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Quest Diagnostics  |
| <b>Job Title:</b>  | Client Technology Executive  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Liaison between sales, clients, and information technology.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Client Relationship Specialist, Client Product Specialist, and Membership Services Coordinator for a non-profit  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**NOT IN TARGET  
INDUSTRY SECTORS**

|  |  |
|--|--|
| <b>First Name:</b>   | Erin   |
| <b>Last Name:</b>  | Brighton   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As the Director of the Char-Meck Food Policy Council, I actively promote local food business, agriculture, and entrepreneurs. I am also passionate about neighborhood projects taking off all over the city and would love to do more to support CLT.                |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have worked in the public and private sector for over 15 years. I have 2 masters degrees focusing on non-profit management as well as public policy and I am currently the director of a non-profit here in Charlotte. I work well with others.                    |
| <b>List any boards you are currently serving on:</b>   | Outside of city government ...<br>Charlotte Mecklenburg Fruit and Vegetable Coalition, Mecklenburg County Health Department<br>Mecklenburg Friends of Agriculture, Advisory Board<br>Barringer Academic Center, School Leadership Team and Ways and Means Chair, PTA |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Charlotte-Mecklenburg Food Policy Council  |
| <b>Job Title:</b>  | Director   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Build collaborations and partnerships in the community; keep the CMFPC in/and on the cutting edge of food awareness and food policy formation and prioritization; Grant writing and fundraising;   |
| <b>Other Employment History: (Max 250 characters)</b>  | Instructor, CPCC (2010-2014)<br>Curriculum Writer, KCDL (2008-2010)<br>Owner, Bright Ideas Academic Coaching (2008-2013)<br>Learning Specialist, University School, (2004-2008)  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | Robert   |
| <b>Last Name:</b>  | Combs  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As a citizen of Charlotte, I have a desire to increase my involvement in the community and its continued growth. I think I can add value and leadership that can assist certain boards to continue their positive direction.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Being a civil engineer gives me the professional knowledge of what it takes to build and maintain city infrastructure. My current pursuit of an MBA and project management certification also gives me the knowledge to assist with planning and financial decisions.                    |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Parsons Brinckerhoff   |
| <b>Job Title:</b>  | Civil Engineer   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I perform roadway planning and design for multiple city and state projects. My duties also include project management tasks. My job has given me the opportunity to meet with public officials and private developers to develop projects while also communicating with local residents. |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Mayada  |
| <b>Last Name:</b>  | Hawkins   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 3   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I want to serve the city of Charlotte because I believe it is my Civic duty. I have a servant's heart. I first served in the United States Army. I was honorably discharge due to an injury sustained while on active duty. As a Disabled American Veteran that serves as the treasurer for a 501(c) 3 organization I know I will be dedicated. I am hard working and passionate about what I do. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I work well with all diversities of people from all social and economic backgrounds. I am nearing the competition of my Masters program in Management with a concentration in organizational leadership. I am detailed oriented and passionate about what I do. I have a heart for the people. I love to serve and very organized. I also have a bachelor's degree in Finance.                    |
| <b>List any boards you are currently serving on:</b>   | I am the on the Board of Directors for Covenant Community Church in Indian Trail NC.  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Strayer University  |
| <b>Job Title:</b>  | Student Account Rep.  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Assisted students with all methods of payments and Title IV funding from US Department of Education and Department of Veterans Affairs.   |
| <b>Other Employment History: (Max 250 characters)</b>  | United Rentals, Administrative Assisant<br>Pendum Inc. Vault Manager  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Ben   |
| <b>Last Name:</b>  | smith   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 6   |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in giving back to the community that help me become the man, father and citizen I have become. I would enjoy the opportunity to work with other citizens and offer insight and accountability to this role.                           |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Graduate of CMS public schools and a 11yr employee of Rubbermaid. I have experience in marketing, sales, finance, sport sponsorship, and retail. I work with one of our region's largest employers (Lowes) and am a graduate of Leadership Charlotte. |
| <b>List any boards you are currently serving on:</b>   | CPCC Student Advisory Committee (Constrction Tec)   |
| <b>List any boards you have served on in the past:</b>   | Newell Rubbermaid Investing in the Community Board (2010-13) Founding Member.   |
| <b>Current Employer:</b>   | Newell Rubbermiad   |
| <b>Job Title:</b>  | Sr. Trade Sales and Marketing Manager   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Manage over \$220m in sale revenue through our current retail and hardware footprint. Develop sales and marketing promotions, PNL management, inventory planning, and strategy for over 150 customers.  |
| <b>Other Employment History: (Max 250 characters)</b>  | I am an 11yr employee of Rubbermaid in various positions. Started in entry account sales in Va and have been promoted to various positions in sales, marketing, and sponsorship mkt. Work with major customers such as Lowes and national dist.       |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Victoria  |
| <b>Last Name:</b>  | Watlington  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 3   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have lived in Charlotte for four years now, and love this city. Part of my mission is to positively impact my community so that Charlotte continues to be a sought after destination for business, families, and visitors. This city and its citizens have so much to offer, and I desire to help build our future.             |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Background/Skills: Problem solving (BS in Mechanical Engineering, MS in Engineering Management), program management (project engineer, department manager at Procter & Gamble--Lancaster), public speaking (Queen City Toastmasters), leadership and organization (business owner of Rubies Rising LLC), community service (NSBE) |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Procter & Gamble  |
| <b>Job Title:</b>  | Project Engineer  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | initiative management, technical engineering leader   |
| <b>Other Employment History: (Max 250 characters)</b>  | at P&G: process engineer, team manager, manufacturing capability (LEAN) manager, operating department manager, start-up leader  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Jaye Maxx  |
| <b>Last Name:</b>  | Alexander II   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | Jaye is extremely passionate about finance, access to capital markets,commercial markets. Jaye's formal education {BS, BBA, and MBA} with a foundation in Accounting, Finance, Commercial Financing, Equipment Leasing. Federal Tax Specialist.          |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | focus on commercial mortgages for the investor, raising capital, private equity for main street America. entrepreneurship shining brightly the engine of capitalism moving.mezzanine funding, private placement financing for small and mid-sized firms, |
| <b>List any boards you are currently serving on:</b>   | Charlotte Privatization & Competition Advisory Committee<br>Charlotte Community Relations Committee  |
| <b>List any boards you have served on in the past:</b>   | Citizens Capital Budget Advisory Committe  |
| <b>Current Employer:</b>   | J.M. ALEXANDER ,LLC  |
| <b>Job Title:</b>  | President / Director   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | M ALEXANDER, is a financial and mortgage brokerage source with a clear focus on the business to business markets. We can provide funding only in the commercial arena staff .We are focused on commercial mortgages financing ,factoring.                |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Malinda  |
| <b>Last Name:</b>  | Barkley  |
| <b>City:</b>   | Cornelius  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | To promote small business to Charlotte and to be aware of and provide a platform to discuss issues they may face.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have lived and worked in Mecklenburg County for over 25 years, and part of my responsibilities, have included working with other businesses small and large. As a result, I am aware of the perspective of a business owner and their concerns.  |
| <b>List any boards you are currently serving on:</b>   | Mecklenburg County's Keep Mecklenburg Beautiful - this is my second appointment with the board.  |
| <b>List any boards you have served on in the past:</b>   | Mecklenburg County's Keep Mecklenburg Beautiful - initial board member when the program developed  |
| <b>Current Employer:</b>   | Republic Services  |
| <b>Job Title:</b>  | Area Municipal Services Manager  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Manage our relationship and services with Municipalities. Work with City and County Managers, Mayors, Public Works Directors and Finance Directors within NC & SC.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been with Republic Services for the past 24 years, most recently as Area Municipal Services Manager. The previous position as Regional Revenue Management Analyst for 9 years for 32 of our offices located within NC, SC, VA, MD, DE & OH. |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Sophia  |
| <b>Last Name:</b>  | Matthews  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | None  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am currently a board member for CMPAC and it has been a joy assisting with decisions that allow the voices of Charlotte to be heard. I would love to continue this work for the business or arts communities. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Marketing, business and entrepreneurial expertise.  |
| <b>List any boards you are currently serving on:</b>   | CMPAC   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Charlotte-Mecklenburg Schools   |
| <b>Job Title:</b>  | Social Media Specialist   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I manage the Facebook, Twitter and other social media accounts.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Self employed as a marketing consultant.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | Jason  |
| <b>Last Name:</b>  | McGrath  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am the owner of a small business (a law firm) in Charlotte and a resident of Charlotte. I wish to help the City prosper by contributing my time, experience, skills, and knowledge, and by doing so in a positive and productive manner. I want to increase the quality of the relationships between CMPD and CFD and the community. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I worked as an assistant district attorney for 5 years. I have been a partner in a medium sized law firm. I am the owner and managing partner of a small but multi-state law firm which is based in Charlotte. I interact with business owners and the community on a regular basis.   |
| <b>List any boards you are currently serving on:</b>   | I am currently the Chair of the Civil Service Board and would like to continue as such.  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | McGrath & Spielberger, PLLC (attorneys-at-law)   |
| <b>Job Title:</b>  | Owner / Managing Partner   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | My focus as an attorney is on foreclosure / mortgage dispute cases and business law cases. I also maintain a general practice.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Criminal Prosecutor for County/State, 1996 - 2001. Associate attorney in private civil law firm, 2001 - 2005. Partner in private civil law firm (managed one of the firm's 4 offices), 2005 - 2009. Solo law firm 2009 - 2011.   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | Given the nature of my career, there is always a chance that a potential case or client could represent a possible conflict of interest. This is true whether or not I serve on a board/committee, it's a part of being a lawyer.  |

**HISPANIC  
CONTRACTORS  
ASSOCIATION SBE  
RECOMMENDATION**

|  |  |
|--|--|
| <b>First Name:</b>   | Milagritos   |
| <b>Last Name:</b>  | Aguilar  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Hispanic/ Latino   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I would like to bring on the table our goals,our achievements. The Hispanic community is a strong community but is not really engaged in this society, where we can share ideas and bring Charlotte as a very competitive city in the USA.         |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am a Latina Business woman,single mother, who owns a roofing company. Five years ago someone told me I wouldn't succeed, I would fail. But today, I am the service provider for The Home Depot, the city of Charlotte and winner of many awards. |
| <b>List any boards you are currently serving on:</b>   | I am at the board of the membership committee for the Hispanic Contractors Association of the Carolinas  |
| <b>List any boards you have served on in the past:</b>   | N/A  |
| <b>Current Employer:</b>   | Red Rooster Contractors,LLc  |
| <b>Job Title:</b>  | Manager/ Owner   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I am the sales representative, manager/owner, project manager.and do the marketing   |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**CHARMECK LATIN  
AMERICAN CHAMBER  
OF COMMERCE  
RECOMMENDATION**

|  |   |
|--|---|
| <b>First Name:</b>   | Julio   |
| <b>Last Name:</b>  | Colmenares  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 7   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Hispanic/ Latino  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Those best fit my skills and the organization I represent. Latin American Chamber of Commerce (LACCC) |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Past Chair and Advisory Board of the LACCC  |
| <b>List any boards you are currently serving on:</b>   | Advisory Board of the LACCC<br>Charlotte Chamber  |
| <b>List any boards you have served on in the past:</b>   | LACCC   |
| <b>Current Employer:</b>   | CGR Creative  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Responsible for the overall growth and success of the agency.   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**METROLINA NATIVE  
AMERICAN  
ASSOCIATION  
RECOMMENDATION**

|  |   |
|--|---|
| <b>First Name:</b>   | walter  |
| <b>Last Name:</b>  | baucm   |
| <b>City:</b>   | charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 5   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Native American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | learning experience   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | learning experience   |
| <b>List any boards you are currently serving on:</b>   | Metrolina Native American Indian Association<br>North Carolina Indian Economic Development Initiative<br>NC Commission of Indian Affairs<br>Mint Hill Athletic Association softball board<br>Business Advisory Committee to the City Council of Charlotte |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Self Employed   |
| <b>Job Title:</b>  | General Contractor  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Commercial, up fits, and ground up projects   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | High School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**NATIONAL  
ASSOCIATION OF  
WOMEN BUSINESS  
OWNERS  
RECOMMENDATION**

|  |  |
|--|--|
| <b>First Name:</b>   | Julie  |
| <b>Last Name:</b>  | Ayers  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 7  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As the owner of a CPA firm in Charlotte and the incoming president of National Association of Women Business Owners (NAWBO) Charlotte I feel that I will be able to bring insight and value to the committee.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | As I mentioned above I am a business owner as well as incoming President of NAWBO I think the experiences I have from these positions qualify me for the committee. In addition, I previously worked in the real estate development and property management arena in the DC area which exposed me to many committees such as this one. |
| <b>List any boards you are currently serving on:</b>   | National Association of Women Business Owners - Charlotte.   |
| <b>List any boards you have served on in the past:</b>   | Ardrey Woods HOA Board   |
| <b>Current Employer:</b>   | LB&A, Certified Public Accountants, PLLC   |
| <b>Job Title:</b>  | Partner  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Manage the tax and out sourced accounting divisions of the firm along with the day to day financial internal operations.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been with this firm or the predecessor firm since arriving in Charlotte in 2000.  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**CHARLOTTE HOUSING AUTHORITY**  
 (7 Members)

**Membership** - Appointed for three-year terms (changed by General Assembly from five to three-years terms effective July 3, 1990, Senate Bill No. 1346). Per Council's policy, effective Feb. 10, 1997, a background check will be conducted on all nominees to this committee.

**Responsibilities** - The Charlotte Housing Authority serves those Charlotte families from diverse social and economic backgrounds with housing needs requiring the services provided by the Authority. Its mission is to support and assist these families to enhance their quality of life while requiring those who are capable or who can develop capability to transition from dependency to self sufficiency and economic independence.

**Legend:**

HR Must be low income housing resident

| Member Name | Appt. By | Legend | Dist. | Appt. Date | Reappt. Date | Term | Expir. Date |
|-------------|----------|--------|-------|------------|--------------|------|-------------|
|-------------|----------|--------|-------|------------|--------------|------|-------------|

**Council**

|                        |   |    |   |            |            |       |            |
|------------------------|---|----|---|------------|------------|-------|------------|
| Lucy Brown B/F         | C | HR | 5 | 07/22/2013 |            | Unexp | 12/17/2015 |
| RES/Joel Ford B/M      | C |    | 2 | 10/27/2008 | 11/14/2011 | 3 yrs | 12/17/2014 |
| Shirley Fulton B/F     | C |    | 2 | 04/14/2014 |            | Unexp | 12/17/2015 |
| Arthur Griffin Jr. B/M | C |    | 4 | 07/22/2013 | 10/28/2013 | 3 yrs | 12/17/2016 |
| William Scurry B/M     | C |    | 4 | 11/12/2012 |            | 3 yrs | 12/17/2015 |

**Mayor**

|                       |   |  |  |            |            |       |            |
|-----------------------|---|--|--|------------|------------|-------|------------|
| Nancy Crown W/F       | M |  |  | 10/03/2012 |            | Unexp | 12/17/2014 |
| *Geraldine Sumter B/F | M |  |  | 01/11/2010 | 12/14/2012 | 3 yrs | 12/17/2015 |



|  |   |
|--|---|
| <b>First Name:</b>   | Brenda  |
| <b>Last Name:</b>  | Adams   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I've long been highly interested in civiic involvement, policies and procedures, ordinances and legislation and how certain decisions made effect the community. I'm passionate about actively participating in matters that effect myself and fellow community members. I believe it's vital to insert myself into civic organizations, becoming apart of the engine that moves our community forward. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Volunteered on the Mecklenburg County Women's Advisory Board 12/2009 thru 06/2011. Completed Civics 101 in 2009. Member of the Black Political Caucus, Charlotte-Meck.  |
| <b>List any boards you are currently serving on:</b>   | None at the moment  |
| <b>List any boards you have served on in the past:</b>   | The Mecklenburg County Women's Advisory Board 12/2009 thru 06/2011  |
| <b>Current Employer:</b>   | Wells Fargo Bank  |
| <b>Job Title:</b>  | Financial Crimes Specialist   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Utilize investigatione techniques to help prevent or mitigate bank losses.  |
| <b>Other Employment History: (Max 250 characters)</b>  | N.C. Army National Guard 9/2006 to current. 505th Engineer Battalion Gastonia NC. Human Resources Sergeant.   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Courtney  |
| <b>Last Name:</b>  | Beck  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 5   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | My background in community organization and development and interest in the expansion of affordable housing in the greater Charlotte area drives me to invest my energy and resourcing of serving on these boards.                              |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Our Towns Habitat for Humanity  |
| <b>Job Title:</b>  | Director of Community Outreach  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Work with Our Towns Habitat for Humanity's Staff, government officials, and residents to identify community development goals, craft strategies for achieving these goals, supervise data collection, evaluate efforts, and report on outcomes. |
| <b>Other Employment History: (Max 250 characters)</b>  | Senior Community Organizer- Avon Foundation for Women, New York, NY (Jan 2012- Mar 2014)<br>Director of Student Ministries- Warehouse 242, Charlotte, NC (Oct 2008- Sep 2011)   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Antoine  |
| <b>Last Name:</b>  | Dennard  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | !  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in serving on the Charlotte Housing Authority Board because my passion and experiences within commercial real estate, coupled with my passion for urban planning and affordable housing would allow me to positively contribute and make a difference in the future of my community.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My dedication, professionalism, commitment and selfless passion for giving back to my community would stand out as qualifying factors. In addition to those qualifications, I have 10+ years in managing large scale commercial real estate projects (office and retail) and over 9 years of active engagement with various volunteer organizations and community boards.                              |
| <b>List any boards you are currently serving on:</b>   | President, AAREP NC<br>Board Member, 100 Black Men of Greater Charlotte  |
| <b>List any boards you have served on in the past:</b>   | CharMeck Redistricting Committee<br>United Way's Leadership Next<br>CoNEXTions   |
| <b>Current Employer:</b>   | Parkway Properties   |
| <b>Job Title:</b>  | Property Manager   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I manage and am responsible for all aspects of day-to-day operations of a portfolio of office and varied use properties in excess of 1 million sq.ft within the Charlotte area. This includes leading a team of 10 employees in lease and service agreement negotiations and execution, vendor and tenant relations, accounting, construction and project management in addition to other assignments. |
| <b>Other Employment History: (Max 250 characters)</b>  | My past and current employment has always been in commercial real estate. I began my career at the esteemed Fordland Motor Company and have served in various capacities mostly centered around property management with CBRE and PPM-Global.  |
| <b>Education:</b>  | Some College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | Annette  |
| <b>Last Name:</b>  | Ebright  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I've lived in Charlotte for seven years now. I am committed to staying and making Charlotte a better place. To that end, I'd like to find a way to be more directly involved in improving life in Charlotte for all its citizens.            |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am currently a licensed attorney. I was formerly a public school teacher working in low income neighborhoods with many free and reduced lunch eligible students and their parents. Additionally, I have worked as a professional musician. |
| <b>List any boards you are currently serving on:</b>   | I am not currently serving on any boards.  |
| <b>List any boards you have served on in the past:</b>   | I was on the board of Charlotte Chamber Music. That organization merged with the Bechtler Museum.  |
| <b>Current Employer:</b>   | Parker Poe Adams & Bernstein LLP   |
| <b>Job Title:</b>  | Attorney   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Government Investigations, Criminal and Civil Litigation   |
| <b>Other Employment History: (Max 250 characters)</b>  | Mayer Brown, Attorney<br>Government Investigations, Criminal and Civil Litigation  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Beverly   |
| <b>Last Name:</b>  | Foster  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 2   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | A job is not much of a benefit if one does not have safe, stable, affordable housing or a reliable, affordable way to get to work. Jobs, housing, and public transportation are greatly needed for those marginalized in our society. I wish to lend my life experience, talents, and passion to advocate in these areas.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Member of A Mighty Fortress Church "Room in the Inn" team; volunteer at Uptown Men's Shelter through 2012; member of NC Lutheran Synod Diversity team; Public Relations Director for local chapter of a national, non-profit; former precinct 12 chair; current member of Leadership Charlotte Class 35; have risen from coming here 20 years ago homeless and unemployed to being a very productive citizen. |
| <b>List any boards you are currently serving on:</b>   | Domestic Violence Advisory Board (2010-present)-County appointee  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Tolt Solutions  |
| <b>Job Title:</b>  | Project Coordinator   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Work with project manager to hire/recruit 3rd party contractors to work on various projects (network hardware/software installations/upgrades) within retail environments, across the US and US territories, while adhering to established service level agreements   |
| <b>Other Employment History: (Max 250 characters)</b>  | Customer Care Trainer for Time Warner Cable for 13 years; Materials Planner/Scheduler for Honeywell Industries; Materials Planner/Scheduler for Facet-Purolator   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Douglas  |
| <b>Last Name:</b>  | Gentile  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 7  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I had worked in Housing Authorities for almost 20 years. I believe that they provide a valuable service to community and I believe my experience would be of value to the Authority  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I spent much of professional life working for Housing Authorities from 1984 - 1993. I am in private practice as a Certified Public Accountant in Charlotte. I also have a Bachelors Degree in Accounting and a Masters Degree in Business Administration |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | Brockton Retirement Board, 1973-1984, Chairman 1976-1984, Brocton Community School Board 1977 - 1981, Chairman 1979-1981   |
| <b>Current Employer:</b>   | Douglas Kent Gentile, CPA  |
| <b>Job Title:</b>  | Owner  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Operate and manage an accounting practice.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Teacher, Brockton School Dept 1971-73, Director of Finance, Brockton Housing Authority 1973-84, Director of Administration, Charlotte Housing Authority 1984-92  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | John   |
| <b>Last Name:</b> ▼  | Gresham  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have worked with residents and employees of the Housing Authority over the years. I currently serve as a hearing officer for the Housing Authority. I believe that the Housing Authority serves a vital function in our city by providing and managing housing for those most in need of clean, safe and affordable housing.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have served on a number of community board including three terms on the Board of the Council for Children's Rights; three terms prior to a current term on the Board of the Dilworth Community Development Association including on term as president, and one term on the Board of Dance Charlotte. As a forty year resident of Charlotte, I think that I bring a reasoned perspective to my board service. |
| <b>List any boards you are currently serving on:</b>   | No city boards. See above  |
| <b>List any boards you have served on in the past:</b>   | See above.   |
| <b>Current Employer:</b>   | Tin Fulton Walker & Owen PLLC  |
| <b>Job Title:</b>  | Partner/Attorney   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Represent clients in civil matters including employment, education and general civil litigation.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Thirty-four years with the law firm then known as Ferguson Stein chambers Gresham & Sumter with the same areas of practice.  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Sheila   |
| <b>Last Name:</b>  | Jones  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I want to be on the Charlotte Housing Authority's Board so that I can be a part of the policy setting process that can ensure that there will always be affordable housing options for all income levels.    |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have 16 years in the real estate industry with the last 10 years being in the affordable housing sector. I was previously employed at the Charlotte Housing Authority as the Chief Administrative Officer. |
| <b>List any boards you are currently serving on:</b>   | Charlotte Secondary School, Treasurer  |
| <b>List any boards you have served on in the past:</b>   | Police Activities League, Chair - Finance Committee  |
| <b>Current Employer:</b>   | Royal Bank of Canada Tax Credit Equity Group   |
| <b>Job Title:</b>  | Vice President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Developing policies and procedures, providing guidance to external partners during project work out activities, monitoring the use of funds and assessing the partners' adherence to agreements.             |
| <b>Other Employment History: (Max 250 characters)</b>  | Charlotte Housing Authority - Chief Administrative Officer,<br>Stabilus - Assistant Purchasing Manager   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | deborah  |
| <b>Last Name:</b>  | lee  |
| <b>City:</b>   | charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | multi-racial African-American,Caucasian,Cherokee   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I relocated to Charlotte and was very active in the Richmond Virginia city Politics and was President of a Political organization dealing with Welfare Reform.I would like to be a part of the city in a positive way to better improve situations and have proof to that effect with my volunteerism in Richmond Virginia |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Served as President to a non-profit organization named March Forth In Richmond Virginia.I volunteer with my church Holy Comforter Episcopal Church with their outreach ministry and I also am on the Urban Ministry volunteer choir.   |
| <b>List any boards you are currently serving on:</b>   | Outreach Ministry Holy Comforter Episcopal Church  |
| <b>List any boards you have served on in the past:</b>   | President of March Forth Inc-Richmond Virginia<br>Richmond Crusade for voters-District 8 Chair(position I acted as a city council member in the district on a volunteer basis and was liaison to the elected council member of district 8  |
| <b>Current Employer:</b>   | independent Insurance agent  |
| <b>Job Title:</b>  | insurance producer   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | sell group insurance to individuals and businesses   |
| <b>Other Employment History: (Max 250 characters)</b>  | former nurse graduated for the Medical College of Virginia 1982-nursing for 30 years   |
| <b>Education:</b>  | some college   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Patrick   |
| <b>Last Name:</b>  | McNeely   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 6   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in using my experience and knowledge to help in the delivery and maintenance of fair and equitable treatment of our citizens in need of affordable housing.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have been active in Charlotte addressing the issue of homelessness and affordable housing since 2001. I was elected by the City Council and served on the first Housing Trust Advisory Board for two terms, setting up guidelines and standards for partnering with local agencies, nonprofits and developers, as well as selecting proposed projects for presentation to the Council for funding approval. |
| <b>List any boards you are currently serving on:</b>   | None  |
| <b>List any boards you have served on in the past:</b>   | Charlotte Housing Trust Fund Advisory Board 2001-2007 (Vice-Chair, 2006-2007)<br>Charlotte-Mecklenburg Council on Homelessness 2005-2009  |
| <b>Current Employer:</b>   | Retired   |
| <b>Job Title:</b>  | None  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |   |
| <b>Other Employment History: (Max 250 characters)</b>  | Last full time employment as Senior Real Estate Services Attorney with the law firm of Cadwalader, Wickersham & Taft. Prior to that I was employed as an attorney in the North Carolina title insurance industry.   |
| <b>Education:</b>  | UNC Chapel Hill School of Law   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Teadra  |
| <b>Last Name:</b>  | Pugh  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have a passion for giving back to my community. I am particularly interested in using my international travel and work experience, legal training and volunteer experiences to bring a new point of view and level of expertise to my city.       |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have volunteered as a grant writer for a non-profit and experienced the site visit and grant cycle process. I have also helped craft the grant application process for a non-profit foundation. I have extensive research and writing experience. |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | U.S. Bankruptcy Court for the Western District of NC  |
| <b>Job Title:</b>  | Judicial Law Clerk  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Conduct research on a broad range of bankruptcy, foreclosure and other legal topics.<br>Advise the Clerk of Court on substantive and procedural legal issues.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Attorney - Carolina Law Partners<br>Attorney - McGuireWoods LLP<br>I have accepted an attorney position at Parker Poe (Start Date: May 1, 2014).  |
| <b>Education:</b>  | Law School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | There could potentially be a perceived conflict from my volunteer work with local non-profits: Another Choice for Black Children, Inc. (volunteer) and The Chris Canty Foundation (board member)  |

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| <b>First Name:</b>   | Joe   |
| <b>Last Name:</b>  | Randolph  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I'm interested in serving on the board because I'm passionate about helping to establish solutions to our transit needs to help reduce gridlock and congestion, while allowing easier accessibility through out the city and county.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a background in management and leadership, as well as non profit management leadership focused on providing services and skill development for members and the community. I'm also a current Fellow with the NC Institute of Political Leadership.                                 |
| <b>List any boards you are currently serving on:</b>   | Charlotte Chamber Young Professionals<br>National Urban League Young Professionals Auxiliary Executive Board- Southern Region Vice President<br>National Black MBA Association Charlotte Chapter (Immediate Past President)<br>Beta Nu Lambda Chapter of Alpha Phi Alpha Fraternity, Inc. |
| <b>List any boards you have served on in the past:</b>   | Urban League of the Central Carolinas as President for the Young Professional Auxiliary<br>Teen Health Connection   |
| <b>Current Employer:</b>   | Vanguard  |
| <b>Job Title:</b>  | Line Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Responsible for a team of managers with a span of 50 employees who provide investment guidance to clients and equity trade support.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have an overall background in management with 10 years leading teams and managers. I have 14 years of Financial Services and Banking experience.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Bob  |
| <b>Last Name:</b> ▼  | Rapp   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 7  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I would like to get involved in our community and give back some of what I have received.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My background in Architecture and Construction and now Real Estate, lends itself, I believe to serve effectively in the areas I have checked.<br>I have applied a couple of times, I'll keep trying as positions come available. |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | Historical Advisory Board in Hendersonville NC   |
| <b>Current Employer:</b>   | Allen Tate realtors - South Park Office  |
| <b>Job Title:</b>  | Realtor  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Residential and Commercial Real Estate Sales.  |
| <b>Other Employment History: (Max 250 characters)</b>  | 20 Years with Belk Stores Services in Architecture and Planning, Construction.<br>8 Years Partner with Retail Planning Associates in Columbus Ohio   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Melvin   |
| <b>Last Name:</b>  | Shaw   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in serving on these boards because I want to be apart of helping the great city of Charlotte go beyond expectations.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My Wife and I are currently Overseers of a local nondenominational church World Changers Church International. I want to leave a mark in this city and in peoples lives that will never be erased. |
| <b>List any boards you are currently serving on:</b>   | n/a  |
| <b>List any boards you have served on in the past:</b>   | n/a  |
| <b>Current Employer:</b>   | Time Warner Cable  |
| <b>Job Title:</b>  | Direct Sales Representative  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Door to Door residential sales of Cable,Internet, Home phone.<br>Build customer relationships  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Emanuel   |
| <b>Last Name:</b>  | Thomason  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 2   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Housing is an issue near and dear to me. I was raised by single parent, and with help of family I always had a place to sleep. I was fortunate to have a family that supported us, but I realize not everyone has that support. I have championed a pathway to self-sufficiency, and I am looking for a way to have a larger impact in the community. I support the goals of public housing.                    |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My internship with the Columbia Housing Authority provided me the knowledge of programs like Hope VI, Section 8, and Enrichment programs. I served on a local mission to feed homeless children in the Bankhead community of Atlanta. As a property owner, I provide discounted rent to a family that does not qualify for assistance. My compliance background helps me look at issues from a regulatory view. |
| <b>List any boards you are currently serving on:</b>   | N/A   |
| <b>List any boards you have served on in the past:</b>   | N/A   |
| <b>Current Employer:</b>   | LPL Financial   |
| <b>Job Title:</b>  | Compliance Analyst  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | -Communicate/work with Complex Product Supervisors and internal business partners to identify broader sales practice issues. This can include but is not limited to assisting with Business Practice Reviews, providing expert opinion at ABC and sending referrals to the appropriate supervisors.   |
| <b>Other Employment History: (Max 250 characters)</b>  | -Sr. Risk Trading Specialist -E*TRADE Financial<br>-Sales Representative - Actionlink<br>-Legal Assistant- U.S. Attorney's Office<br>-Intern -Columbia Housing Authority  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |



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|--|---|
| <b>First Name:</b>   | Ty  |
| <b>Last Name:</b>  | Turner  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  |   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I want to be a true representative for my community, as a younger voice who can take the information provided within the committee back to the community. My experience in these areas helps me to relate to the communities I want to serve. I've served my community in many areas. My job as a member of these committees will to be a reflection of them against all opposition.              |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Over the past 15 years, I've dedicated my professional life to public service. I worked as a law enforcement officer to pay my way through college. I went into the classroom as an educator to work hands on with low income children whom I believed in. I spent time working for female health and reproductive rights because I understand the importance of protecting and empowering women. |
| <b>List any boards you are currently serving on:</b>   | No City boards at this time, but I am active in Precinct 3 as well as the Eastbrook Woods Community Association.  |
| <b>List any boards you have served on in the past:</b>   | This would be my first city appointment.  |
| <b>Current Employer:</b>   | 2nd Chance Youth Community Behavioral and Mental Health Services  |
| <b>Job Title:</b>  | COO   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Responsible for identifying potential, children and adolescents in community support team and Intensive In-Home programs. I create personalized treatment plans, including individual, family, and group therapy, are designed to address each client's specific needs and goals. Psychiatric evaluation and medication are available, as well as clinically indicated follow-up consultations    |
| <b>Other Employment History: (Max 250 characters)</b>  | Health Center Manager, Planned Parenthood Health Systems<br>Day Treatment Director Jackson Family Homes Inc.<br>8th Grade Social Studies Teacher Jamestown Middle School<br>Police Officer North Carolina A&T State University  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |

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| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b> | No |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |    |

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|--|---|
| <b>First Name:</b>   | Alexander   |
| <b>Last Name:</b>  | Vuchnich  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 7   |
| <b>Political Affiliation:</b>  | !   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in serving my community through public service. I currently serve on a non-profit board and as treasurer for my neighborhood HOA. I would like to expand my service into the public sector. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am a CPA with experience in both for-profit and not-for-profit organizations. My professional background includes finance and accounting for real estate development companies.                           |
| <b>List any boards you are currently serving on:</b>   | I currently serve on the Charlotte Tree Advisory Commission.  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Powderly Vuchnich & Good CPAs, PLLC   |
| <b>Job Title:</b>  | Director of Accounting and Assurance Services   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I serve as the principal for the firms audit and attest professional services. I oversee engagements for organizations ranging from \$1,000,000 to \$25,000,000 in revenue.                                 |
| <b>Other Employment History: (Max 250 characters)</b>  | I have spent the past 10 years in the public accounting industry.   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|--|
| <b>First Name:</b>   | Nancy  |
| <b>Last Name:</b>  | Wiggins  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  |  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have and would like to continue serving the City that I love. I have served on the Planning Commission when it approved Ballantyne, the revitalized 1st Ward, and the current mass transit scheme. As an international business executive, and passenger, I have utilized all three of Charlotte's airports and understand the importance of this facility to our community to develop business. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have been involved in the cultural, business and civic fabric of Charlotte for most of my life. I have been a college professor, a regional planner, and a business marketing executive here in Charlotte and internationally in the fields of banking, computers/technology and commercial real estate. I have supported the cultural development of Charlotte.                                 |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   | Charlotte Mecklenburg Planning Commission<br>Solid Waste Advisory Board  |
| <b>Current Employer:</b>   | Nancy Wiggins Commercial Real Estate   |
| <b>Job Title:</b>  | CEO BIC  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I offer consultancy and commercial real estate services in the Carolinas and abroad.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been in commercial real estate since 1984. I have also been a political science adjunct professor in this region for many years - at UNCC, Wintthrop University and Queens University and I lectured at JC Smith University and served as a planner at Centralina COG.  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | Some regard being a real estate professional as conflicting; however, I have always recused myself from any conflicting business before the commission. Secondly, my knowledge of real estate has been invaluable knowledge in making decisions that are in the best interests of Charlotte.   |

3 Appointed by Mayor  
 6 Appointed by City Council  
 3 Appointed by County Commission  
 3 Ex-Officio

**CHARLOTTE MECKLENBURG COALITION FOR HOUSING**

(12 Members)

**Membership** - The Community based board to implement the ten year plan to end and prevent homelessness was approved by City Council at their May 24, 2010 meeting.

Initial terms shall be staggered and subsequent terms will be for three years. Members will serve no more than two consecutive full terms with initial terms counting as a full term.

Mayor shall appoint the first Chair who shall serve as Chair for three years. Appointment of Chair shall rotate between City, County and Foundation of Carolinas.

City Council shall appoint representatives of the general community, affordable housing, donors, financial, real estate and legal communities. Mayor shall appoint representatives of non-profit, corporate/economic development and faith-based groups. County shall appoint representatives of public safety, education and human services. Ex-officio members shall be the Neighborhood and Business Services Director (City), Community Support Services Director (County) and Charlotte Housing Authority CEO.

**Responsibilities** - Principal functions of the Board are to ensure implementation of the Ten Year Plan, which is mandated by HUD. Goals include facilitating safe and permanent housing for homeless families and individuals, encouraging intensive outreach and engagement and promoting housing stability for those most at risk of becoming homeless.

**Legend:**

|      |                                |    |                            |
|------|--------------------------------|----|----------------------------|
| AH   | Affordable Housing             | FI | Financial                  |
| COM  | Community                      | HS | Human Services             |
| CORP | Corporate/Economic Development | L  | Legal                      |
| D    | Donor/philanthropic            | NP | Non-Profit                 |
| ED   | Education                      | PS | Public Safety              |
| FB   | Faith Based                    | R  | Real estate representative |

| Member Name | Appt. | Legend | Dist. | Appt. | Reappt. | Term | Expir. |
|-------------|-------|--------|-------|-------|---------|------|--------|
| * Chairman  | By    |        |       | Date  | Date    |      | Date   |

**Council**

|                    |     |   |     |   |            |            |       |            |
|--------------------|-----|---|-----|---|------------|------------|-------|------------|
| Dennis Boothe, Jr. | B/M | C | AH  | 2 | 03/25/2013 |            | Unexp | 06/30/2014 |
| Nancy Crown        | W/F | C | FI  | 1 | 02/13/2012 |            | Unexp | 06/30/2014 |
| David H. Jones     | W/M | C | L   | 1 | 06/14/2010 | 04/09/2012 | 3 yrs | 06/30/2015 |
| Joanne Mazzaferro  | W/F | C | R   | 7 | 04/22/2013 |            | 3 yrs | 06/30/2016 |
| Melanie Sizemore   | W/F | C | D - | 1 | 04/23/2012 | 04/08/2013 | 3 yrs | 06/30/2016 |
| Ken Szymanski      | W/M | C | COM | 6 | 06/28/2010 | 04/09/2012 | 3 yrs | 06/30/2015 |

**County**

|                    |     |   |    |   |            |            |       |            |
|--------------------|-----|---|----|---|------------|------------|-------|------------|
| Joe Penner         | /   | Y |    |   |            |            |       |            |
| Annabelle Suddreth | W/F | Y | HS | 1 | 07/06/2010 | 06/30/2013 | 3 yrs | 06/30/2016 |
| Lori Thomas        | W/F | Y | ED | 1 | 07/06/2010 | 06/19/2012 | 3 yrs | 06/30/2015 |

**Mayor**

|                   |     |   |     |  |            |            |       |            |
|-------------------|-----|---|-----|--|------------|------------|-------|------------|
| Michael Marsicano | /M  | M | NP  |  | 11/08/2010 | 05/07/2012 | 3 yrs | 06/30/2015 |
| *Mike Rizer       | W/M | M | COR |  | 08/11/2010 | 04/15/2013 | 3 yrs | 06/30/2016 |
| Judy Schindler    | W/F | M | FB  |  | 08/11/2010 | 05/10/2011 | 3 yrs | 06/30/2014 |



# **AFFORDABLE HOUSING REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Dennis   |
| <b>Last Name:</b>  | Boothe   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I served for the past year as a member of the coaliton.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have 5 years experience working in affordable housing and tax credit developments throughout the state. I have worked on a development team to create over 100 units of affordable housing in Charlotte. |
| <b>List any boards you are currently serving on:</b>   | Charlotte Mecklenberg Coalition for Housing  |
| <b>List any boards you have served on in the past:</b>   | Charlotte Mecklenberg Coalition for Housing  |
| <b>Current Employer:</b>   | Premier Healthcare Alliance  |
| <b>Job Title:</b>  | Attorney   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Providing legal counsel to senior management team regarding healthcare and healthcare informatics contracts for hospitals across the country. Advise on data management and privacy issues.                |
| <b>Other Employment History: (Max 250 characters)</b>  | Blanco Tackabery (Law firm)  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Beverly   |
| <b>Last Name:</b>  | Foster  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 2   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | A job is not much of a benefit if one does not have safe, stable, affordable housing or a reliable, affordable way to get to work. Jobs, housing, and public transportation are greatly needed for those marginalized in our society. I wish to lend my life experience, talents, and passion to advocate in these areas.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Member of A Mighty Fortress Church "Room in the Inn" team; volunteer at Uptown Men's Shelter through 2012; member of NC Lutheran Synod Diversity team; Public Relations Director for local chapter of a national, non-profit; former precinct 12 chair; current member of Leadership Charlotte Class 35; have risen from coming here 20 years ago homeless and unemployed to being a very productive citizen. |
| <b>List any boards you are currently serving on:</b>   | Domestic Violence Advisory Board (2010-present)-County appointee  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Tolt Solutions  |
| <b>Job Title:</b>  | Project Coordinator   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Work with project manager to hire/recruit 3rd party contractors to work on various projects (network hardware/software installations/upgrades) within retail environments, across the US and US territories, while adhering to established service level agreements   |
| <b>Other Employment History: (Max 250 characters)</b>  | Customer Care Trainer for Time Warner Cable for 13 years; Materials Planner/Scheduler for Honeywell Industries; Materials Planner/Scheduler for Facet-Purolator   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**FINANCIAL  
REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Nancy  |
| <b>Last Name:</b>  | Crown  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I currently serve on this board and would be interested in serving another term.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have been active in the affordable housing industry professionally for over 20 years.  |
| <b>List any boards you are currently serving on:</b>   | Charlotte Housing Authority<br>Charlotte Mecklenburg Housing Partnership<br>Charlotte Mecklenburg Coalition for Housing  |
| <b>List any boards you have served on in the past:</b>   | Smart Start of Mecklenburg County<br>Children and Family Services Center<br>Charlotte Mecklenburg Development Corporation  |
| <b>Current Employer:</b>   | Bank of America  |
| <b>Job Title:</b>  | Senior Vice President  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I am the Stategy Executive for Banc of America Community Development Corporation, a subsidiary of Bank of America that develops affordable and mixed-income housing communities. |
| <b>Other Employment History: (Max 250 characters)</b>  | Deputy Commissioner of the Department of Housing, City of Chicago<br>First National Bank of Chicago<br>National Westminster Bank USA   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Joe   |
| <b>Last Name:</b>  | Randolph  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I'm interested in serving on the board because I'm passionate about helping to establish solutions to our transit needs to help reduce gridlock and congestion, while allowing easier accessibility through out the city and county.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a background in management and leadership, as well as non profit management leadership focused on providing services and skill development for members and the community. I'm also a current Fellow with the NC Institute of Political Leadership.                                 |
| <b>List any boards you are currently serving on:</b>   | Charlotte Chamber Young Professionals<br>National Urban League Young Professionals Auxiliary Executive Board- Southern Region Vice President<br>National Black MBA Association Charlotte Chapter (Immediate Past President)<br>Beta Nu Lambda Chapter of Alpha Phi Alpha Fraternity, Inc. |
| <b>List any boards you have served on in the past:</b>   | Urban League of the Central Carolinas as President for the Young Professional Auxiliary<br>Teen Health Connection   |
| <b>Current Employer:</b>   | Vanguard  |
| <b>Job Title:</b>  | Line Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Responsible for a team of managers with a span of 50 employees who provide investment guidance to clients and equity trade support.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have an overall background in management with 10 years leading teams and managers. I have 14 years of Financial Services and Banking experience.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|--|
| <b>First Name:</b>   | Magay  |
| <b>Last Name:</b>  | Shepard  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | To give back to the community where I was born. I have many connections and a successful business. I am forward thinking and openminded. Patsy Kinsey recommended that I apply. She is both a client and a friend. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Organizer for Room in the Inn at our church. I am a Certified Financial Planner with Stifel Nicolaus. My education includes a BS in Business & Economics from Mars Hill College and CFP certification.             |
| <b>List any boards you are currently serving on:</b>   | Community Link   |
| <b>List any boards you have served on in the past:</b>   | Former trustee with Mars Hill College and Treasurer. Treasurer for YWCA, trustee with Mental Health Association  |
| <b>Current Employer:</b>   | Stifel Nicolaus  |
| <b>Job Title:</b>  | Senior Vice President / Investments and Certified Financial Planner  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Certified Financial Planner  |
| <b>Other Employment History: (Max 250 characters)</b>  | Same position with AG Edwards, which merged with Wachovia and then Wells Fargo Advisors for over 25 years.   |
| <b>Education:</b>  | Certified Financial Planning   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**CHARLOTTE REGIONAL VISITORS AUTHORITY**  
 (13 Members)

**Membership** - On February 28, 2004, Charlotte City Council approved the merger of Visit Charlotte and the Auditorium-Coliseum-Convention Center Authority to form the Charlotte Regional Visitors Authority. The required approval from the State Legislature in the 2004 Short Session was approved June 17, 2004. Initial terms will be staggered with all future terms being for three years. No member may serve more than two consecutive full terms. The Mayor will appoint three at-large members, and one limited service hotel representative. City Council will appoint five at-large members, one small town representative, one convention hotel representative, one restaurant representative, and one member from the general travel category. Background checks will be conducted on citizens nominated to the committee. At the November 26, 2012 Council meeting, Council voted to change one of their at-large seats for a representative of the rental car industry.

**Responsibilities** - Promote Charlotte as a major convention center, fully capable of providing the physical facilities, exhibit spaces, meeting rooms, hotel rooms, and other suitable amenities. Develop a comprehensive program that will promote and establish Charlotte as a tourist destination.

| Member Name                  | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|------------------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman                   | By           |       |            |              |       |             |
| <b>At-Large</b>              |              |       |            |              |       |             |
| Charles Allen W/M            | C            | 7     | 06/27/2011 |              | 3 yrs | 06/30/2014  |
| Sabrina Brown B/F            | C            | 7     | 04/23/2012 |              | 3 yrs | 06/30/2015  |
| Bridget-Anne Hampden B/F     | M            | 6     | 12/10/2012 |              | 3 yrs | 06/30/2015  |
| Venessa Harrison B/F         | C            | 6     | 04/23/2012 |              | 3 yrs | 06/30/2015  |
| Lawrence Huelsman, Jr. W/M   | C            | 7     | 04/26/2010 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Will Miller /                | M            |       | 07/05/2011 |              | 3 yrs | 06/30/2014  |
| Russell Sizemore W/M         | C            | 1     | 06/27/2011 |              | 3 yrs | 06/30/2014  |
| Mary Tribble /F              | M            |       | 05/29/2013 |              | 3 yrs | 06/30/2016  |
| <b>General Travel</b>        |              |       |            |              |       |             |
| Vinay Patel A/M              | C            | 7     | 12/04/2009 | 04/22/2013   | 3 yrs | 06/30/2016  |
| <b>Hotel/Convention</b>      |              |       |            |              |       |             |
| William DeLoache W/M         | C            | 1     | 07/22/2013 |              | Unexp | 06/30/2014  |
| <b>Limited Service Hotel</b> |              |       |            |              |       |             |
| Thomas Henson W/M            | M            | 6     | 12/02/2013 |              | Unexp | 06/30/2016  |
| <b>Town Representative</b>   |              |       |            |              |       |             |
| Paul Jamison, Sr. W/M        | C            | Y     | 06/28/2010 | 04/11/2011   | 3 yrs | 06/30/2014  |



**AT- LARGE  
REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Keith  |
| <b>Last Name:</b>  | Cradle   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | !  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As an avid volunteer in the Charlotte community, I have a vested interest in the development and creative enhancements for Charlotte. I believe that my passion and input will help drive the next set of conversations that can provide vital and important information to get things done.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | 2001 NACO award for outstanding program of the year in the state of NC, the Golden Project Award 2004 from the NC Public Health Association, Kathy Kerr Outstanding Health Education Project Award 2004, 2006 APPCNC Award for prevention program of the year in NC, and 2007 Outstanding Service Award from Crossroads Charter HS. In 2012, was awarded the Young and Powerful for Obama Rising Star Award. |
| <b>List any boards you are currently serving on:</b>   | Carolina Voices Board of Directors, Mecklenburg County Juvenile Crime Prevention Council, Hands on Charlotte Board of Directors, Knight Foundation Advisory Council  |
| <b>List any boards you have served on in the past:</b>   | Ada Jenkins Center Board of Directors  |
| <b>Current Employer:</b>   | Mecklenburg County Sheriff's Office  |
| <b>Job Title:</b>  | Adolescent Program Manager   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Supervises and directs the operation of educational programs offered to inmates in the jails. Responsible for the budgetary development, implementation, and evaluation of educational programs for youthful offenders [male/female] incarcerated in secure facilities. Responsible for the supervision and management of programs personnel, including Sheriff's employees.                                 |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Sean  |
| <b>Last Name:</b>  | Gautam  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 6   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Asian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am a passionate advocate for the arts, tourism and business as they are very important for Charlotte. By serving on a board, I can help to bring ideas based on my extensive business and community experience. I also believe in giving back to the Charlotte community in which my family lives. We need strong community involvement to ensure the Charlotte continues to grow and thrive. I want to help. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a law degree, MBA and business experience. As an entrepreneur I understand how to achieve goals and objectives by having a strong vision. I serve on the board of Opera Carolina, Charlotte International Cabinet and I am currently the president of a Rotary club. I have served in many leadership capacities. I am also an alum of Arts & Science Council's 'Cultural Leadership Training' program.  |
| <b>List any boards you are currently serving on:</b>   | Board of Directors, Opera Carolina<br>Advisory Board, Charlotte International Cabinet   |
| <b>List any boards you have served on in the past:</b>   | PTA Board, Waddell Language Academy   |
| <b>Current Employer:</b>   | Intelligrity Capital Management, LLC  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Run and manage investment advisory business providing investment solutions to individuals and families. Duties include all facets of running a business.  |
| <b>Other Employment History: (Max 250 characters)</b>  | CFO and SVP of a national consulting firm in DC area for 10 years.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Michael   |
| <b>Last Name:</b>  | Hernandez   |
| <b>City:</b>   | Matthews  |
| <b>City Council District (Check your district at Locate My District )</b>  | Matthews  |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | To create positive change in our community by adding my experience and willingness to bring people together for the greater mission.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | CEO TGR LLC<br>Founder of The Good Ride<br>COO WeSkill LLC<br>Vice President Client Operations TrainOne   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | TGR LLC   |
| <b>Job Title:</b>  | Founder and CEO   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Funding purpose-driven organizations that are focused on ensuring each person in the cancer community has the opportunity to attain the highest quality of life achievable.   |
| <b>Other Employment History: (Max 250 characters)</b>  | COO WeSkill<br>Initiated the strategic development of this start-up organization founded for the specific purpose of providing custom and off-the-shelf learning solutions for small businesses and Fortune 500 companies globally. |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | James  |
| <b>Last Name:</b>  | Hildreth   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I want to serve on these committee's to continue my involvement in the local government process. I see a need for more youth or young adult participation and I am ideal candidate to fill that need. By volunteering on City/County committee's I will increase my civic engagement and knowledge of local government and I have skills that will allow for an easy transition into such roles. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have two years experience serving on the Charlotte Pride Board and MeckPAC Committee. Both of these organizations have direct city involvement with permitting and elections. I am also in the process of completing my Political Science degree at UNC Charlotte that includes local government courses and internships.  |
| <b>List any boards you are currently serving on:</b>   | Mecklenburg Lesbian, Gay, Bisexual and Transgender Political Action Committee (MeckPAC)<br>Charlotte Pride, INC  |
| <b>List any boards you have served on in the past:</b>   | N/A  |
| <b>Current Employer:</b>   | N/A  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  | Organizing for America, Harris Teeter, UNC Charlotte (Research Assistant)  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Sy  |
| <b>Last Name:</b>  | King  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 6   |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I've lived in Charlotte a little over 2 years now, and I'd like to become more involved in the community. I'm a firm believer in giving back and serving. It's my goal to make this my home and and supporting Charlotte as it continues to grow. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have a strong background in Finance, Health care, operations and Information Technology.  |
| <b>List any boards you are currently serving on:</b>   | Greater Charlotte Healthcare Executive Group Board - Vice Chair of Finance Committee<br>Proficient Health - Advisory Board Member<br>Encounter Charlotte Planning Committee   |
| <b>List any boards you have served on in the past:</b>   | Winston Salem Chamber of Commerce - Technology Committee<br>CareNet   |
| <b>Current Employer:</b>   | Solstas Lab Partners  |
| <b>Job Title:</b>  | Area Vice President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |   |
| <b>Other Employment History: (Max 250 characters)</b>  | Novant Health   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | Tracy  |
| <b>Last Name:</b>  | Montross   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Because I believe I can provide value by representing my employer (American Airlines/US Airways) on matters of economic development and tourism.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I've been certified to review budget and administrative matters. I've also been active in the community via City government, non profits, political campaigns, the Charlotte Chamber and Charlotte Regional Partnership. |
| <b>List any boards you are currently serving on:</b>   | Charlotte Regional Partnership; Belmont Community Development Corporation; Above & Beyond Students   |
| <b>List any boards you have served on in the past:</b>   | Democratic Women of Mecklenburg County   |
| <b>Current Employer:</b>   | American Airlines  |
| <b>Job Title:</b>  | Director of Government Affairs   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Serves as the airline's liaison for government and community affairs in a dozen states along the East Coast, most especially North Carolina where CLT is the airline's second largest hub.                               |
| <b>Other Employment History: (Max 250 characters)</b>  | Chief of Staff - Charlotte's Office of the Mayor - 2011-2013<br>Public Service Fellow - Freedom School Partners - 2009-2010<br>Executive Assistant - U.S. Senator Max Baucus - 2005-2008                                 |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Russell   |
| <b>Last Name:</b>  | Sizemore  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I want Charlotte to be successful in promoting itself as a destination for tourism and efficient in managing its properties and attractions. I want Charlotte's assets to be prudently maintained and improved. I enjoy working to produce results. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have extensive legal experience advising and litigating for non-profit organizations and for-profit companies, dealing with the full range of Human Resources issues. I'm very familiar with Board governance issues.                             |
| <b>List any boards you are currently serving on:</b>   | Charlotte Regional Visitors Authority, currently serving as Secretary of the Board, finishing my first term.  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Moore & Van Allen   |
| <b>Job Title:</b>  | Partner   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I am a litigation partner specializing in employment advising and litigation, dealing with both rank and file employees and senior executives on Human Resources issues.  |
| <b>Other Employment History: (Max 250 characters)</b>  | I was previously a litigation partner with K&L Gates f/k/a Kennedy Covington Lobdell & Hickman, employed there for 16 years.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | Ben  |
| <b>Last Name:</b>  | smith  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in giving back to the community that help me become the man, father and citizen I have become. I would enjoy the opportunity to work with other citizens and offer insight and accountability to this role.                            |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Graduate of CMS public schools and a 11yr employee of Rubbermaid. I have experience in marketing, sales, finance, sport sponsorship, and retail. I work with one of our region's largest employers (Lowe's) and am a graduate of Leadership Charlotte. |
| <b>List any boards you are currently serving on:</b>   | CPCC Student Advisory Committee (Construction Tec)   |
| <b>List any boards you have served on in the past:</b>   | Newell Rubbermaid Investing in the Community Board (2010-13) Founding Member.  |
| <b>Current Employer:</b>   | Newell Rubbermaid  |
| <b>Job Title:</b>  | Sr. Trade Sales and Marketing Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Manage over \$220m in sale revenue through our current retail and hardware footprint. Develop sales and marketing promotions, PNL management, inventory planning, and strategy for over 150 customers.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I am an 11yr employee of Rubbermaid in various positions. Started in entry account sales in Va and have been promoted to various positions in sales, marketing, and sponsorship mkt. Work with major customers such as Lowe's and national dist.       |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Victoria  |
| <b>Last Name:</b>  | Watlington  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 3   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have lived in Charlotte for four years now, and love this city. Part of my mission is to positively impact my community so that Charlotte continues to be a sought after destination for business, families, and visitors. This city and its citizens have so much to offer, and I desire to help build our future.             |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Background/Skills: Problem solving (BS in Mechanical Engineering, MS in Engineering Management), program management (project engineer, department manager at Procter & Gamble--Lancaster), public speaking (Queen City Toastmasters), leadership and organization (business owner of Rubies Rising LLC), community service (NSBE) |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Procter & Gamble  |
| <b>Job Title:</b>  | Project Engineer  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | initiative management, technical engineering leader   |
| <b>Other Employment History: (Max 250 characters)</b>  | at P&G: process engineer, team manager, manufacturing capability (LEAN) manager, operating department manager, start-up leader  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | Chelsea  |
| <b>Last Name:</b>  | Weavil   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in both of these boards because I want to be abreast to new growth coming into Charlotte. I am a strong advocate for the city and would like to become more involved in promoting all that Charlotte has to offer. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Quest Diagnostics  |
| <b>Job Title:</b>  | Client Technology Executive  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Liaison between sales, clients, and information technology.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Client Relationship Specialist, Client Product Specialist, and Membership Services Coordinator for a non-profit  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition . (Max 250 characters)</b>  |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**CONVENTION HOTEL  
REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Bill   |
| <b>Last Name:</b>  | DeLoache   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | !  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have working in the Charlotte hotel industry since 1991 and have been very involved in all aspects of this industry. I have a strong desire to help make the Charlotte area the best visitors' destination possible. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | 1991 - 1994 Hotel Sales Executive<br>1994 - present Hotel General Manager  |
| <b>List any boards you are currently serving on:</b>   | CRVA   |
| <b>List any boards you have served on in the past:</b>   | Visit Charlotte<br>Charlotte Area Hotel Assn.  |
| <b>Current Employer:</b>   | Doubletree by Hilton Charlotte (Hilton Worldwide)  |
| <b>Job Title:</b>  | General Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Oversee day to day operations for the Doubletree by Hilton Charlotte. Responsible for maintaining owner and Hilton corporate relationships. Responsible for all community relations.                                   |
| <b>Other Employment History: (Max 250 characters)</b>  | Hyatt Hotels Corporation - Sales Manager<br>Marriott Hotels Corporation - Sales Manager/Director of Sales  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Convention Hotel Representative



**TOWN  
REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Paul   |
| <b>Last Name:</b>  | Jamison  |
| <b>City:</b>   | Matthews   |
| <b>City Council District (Check your district at Locate My District )</b>  | Matthews 233   |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  |  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As chair for Econ Dev in Matthews and Very active all over the region, it is important to stay in touch and provide input based on our growth here in the southern region and from my experience overall   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Retired Advertising Agency owner with all size from fortune 100-medium size companies to now in Real Estate all over the region both residential and commercial. I am very active all around the area and continuing to grow and collaborate with other regions and areas. The 4 town alliance is ahead of us and brings about an even more exciting opportunity |
| <b>List any boards you are currently serving on:</b>   | Economic Development<br>Various Chamber Advisory Boards  |
| <b>List any boards you have served on in the past:</b>   | YMCA University City<br>Chamber Board and Past President<br>Various committees and advisory boards for events/non-profits  |
| <b>Current Employer:</b>   | Jamison Realty/Jamison Realty Property Mgmt  |
| <b>Job Title:</b>  | Broker Owner   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Broker in Charge for Property Mgmt and Real Estate firm for both locations. Radio Show Host WBT  |
| <b>Other Employment History: (Max 250 characters)</b>  | Advertising Agency Owner and Brand Consultant  |
| <b>Education:</b>  | Some College Xavier University   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Town Representative



**RESTAURANT  
REPRESENTATIVE**



|  |   |
|--|---|
| <b>First Name:</b>   | Arthur  |
| <b>Last Name:</b> ▼  | Gallagher   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   |   |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I believe that I may be able to bring a level of expertise in the area of restaurants and hospitality to the board.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have served as the president of Johnson & Wales University in Charlotte for over 10 years.  |
| <b>List any boards you are currently serving on:</b>   | Leadership Charlotte, Charlotte Mecklenburg Community Foundation, Charlotte Center City Partners, Charlotte Chamber of Commerce Board of Advisors.              |
| <b>List any boards you have served on in the past:</b>   | United Way of Central Carolinas, Arts & Science Council, Presbyterian Hospital, Charlotte School of Law, Mecklenburg County Council for Boys Scouts of America. |
| <b>Current Employer:</b>   | Johnson & Wales University  |
| <b>Job Title:</b>  | Campus President  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Chief Executive Officer for regional campus of Johnson & Wales University   |
| <b>Other Employment History: (Max 250 characters)</b>  | 24 years at Brown University, Providence , R.I.   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

Restaurant Representative

|  |   |
|--|---|
| <b>First Name:</b>   | Tom   |
| <b>Last Name:</b>  | Sasser  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 3   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I served two terms previously on the CRVA and feel that Charlotte and Mecklenberg County restaurants need a strong voice on the authority. I understand the importance of the board and its mission to serve our city and region.           |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have been the president and owner of Harper's Restaurant Group in Charlotte since 1987. We helped pioneer restaurants in the uptown corridor and also the South Park area. My background and experience uniquely qualify me for the CRVA. |
| <b>List any boards you are currently serving on:</b>   | I currently serve on the NCRLA Charlotte Chapter board and NCRLA state board.   |
| <b>List any boards you have served on in the past:</b>   | CRVA, NCRLA   |
| <b>Current Employer:</b>   | Harper's Restaurant Group   |
| <b>Job Title:</b>  | President/Owner   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Lead a 6 restaurant company in North and South Carolina.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Openend restaurants around the country for the Hillstone Restaurant Group.  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

Restaurant Representative

4 Appointed by Corporation Membership  
 6 Appointed by City Council (C)  
 3 Appointed by Mayor (M)

## CHARLOTTE-MECKLENBURG PUBLIC ACCESS CORPORATION

### 13 Members

**Membership:** City Council approved the formation of this Corporation on April 10, 2000. Initial terms were staggered and subsequent terms were for two years. On April 14, 2003, City Council approved extending the length of terms for this committee from two year terms to three year terms. The Corporation revised their by-laws on January 17, 2007 eliminating specific categories for Council and Mayoral appointees. The Corporation will appoint four (4) members; two from the Public Access - Producers/Users, two from General Public. The City Council will appoint six (6) members from General Public. The Mayor will appoint three (3) members from General Public.

**Categories:** Public Access - Producers/Users- Charlotte/Mecklenburg resident currently involved in Public Access as a producer or volunteer. General Public- Charlotte-Mecklenburg resident interested in Public Access.

**Responsibilities:** Charlotte-Mecklenburg Public Access Corporation (CMPAC) is a non-profit corporation which will have the responsibility for the day-to-day operation of the cable television Public Access channel and studio facilities. The Board of Directors of CMPAC will manage and direct all the activities and affairs of the Corporation.

| Member Name          | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|----------------------|--------------|-------|------------|--------------|-------|-------------|
| <b>* Chairman</b>    |              |       |            |              |       |             |
| <u>Corporation</u>   |              |       |            |              |       |             |
| Phillip Agnew /M     |              |       | 07/01/2011 |              | 3 yrs | 06/30/2014  |
| Paul Brown /M        |              |       | 07/01/2011 |              | 3 yrs | 06/30/2014  |
| *Red Davies /        |              |       | 07/18/2007 | 07/01/2010   | 3 yrs | 06/30/2013  |
| <u>Council</u>       |              |       |            |              |       |             |
| Cassandra Blaine B/F | C            | Y     | 11/08/2010 | 04/08/2013   | 3 yrs | 06/30/2016  |
| George Cochran W/M   | C            | 7     | 04/27/2009 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Sophia Matthews B/F  | C            | 4     | 07/26/2010 | 04/11/2011   | 3 yrs | 06/30/2014  |
| Jay Rao A/F          | C            | 6     | 10/09/2006 | 04/11/2011   | 3 yrs | 06/30/2014  |
| Eric Rowell W/M      | C            | 6     | 11/14/2011 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Linda Lou Webb B/F   | C            | 4     | 11/08/2010 | 04/11/2011   | 3 yrs | 06/30/2014  |
| <u>Mayor</u>         |              |       |            |              |       |             |
| Scott Bauer W/M      | M            | 7     | 11/27/2013 |              | Unexp | 06/30/2014  |
| David Jackson B/F    | M            | 2     | 12/20/2010 |              | 3 yrs | 06/30/2014  |
| Leslie Pedernales /  | M            |       | 11/27/2013 |              | Unexp | 06/30/2015  |



|  |   |
|--|---|
| <b>First Name:</b>   | Michael   |
| <b>Last Name:</b>  | Hernandez   |
| <b>City:</b>   | Matthews  |
| <b>City Council District (Check your district at Locate My District)</b>   | Matthews  |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | To create positive change in our community by adding my experience and willingness to bring people together for the greater mission.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | CEO TGR LLC<br>Founder of The Good Ride<br>COO WeSkill LLC<br>Vice President Client Operations TrainOne   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | TGR LLC   |
| <b>Job Title:</b>  | Founder and CEO   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Funding purpose-driven organizations that are focused on ensuring each person in the cancer community has the opportunity to attain the highest quality of life achievable.   |
| <b>Other Employment History: (Max 250 characters)</b>  | COO WeSkill<br>Initiated the strategic development of this start-up organization founded for the specific purpose of providing custom and off-the-shelf learning solutions for small businesses and Fortune 500 companies globally. |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

|  |  |
|--|--|
| <b>First Name:</b>   | Dwayne   |
| <b>Last Name:</b>  | Heyward  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 4  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I would like to improve the conditions in my community. to make it a better place to live and to enjoy.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I Have served my country in the US army for 28 years and the city of charlotte for 23 years. In that time I have gained a broad perspective in dealing with community, organizations and people. |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   | Safety Board US Army 09-02 to 04-12  |
| <b>Current Employer:</b>   | Charlotte Fire Dept  |
| <b>Job Title:</b>  | Firefighter/ EMT   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Protect the citizens from the risk of fire and other hazards. Crash fire airport rescue, Emergency vehicle operator, hazardous materials technician.   |
| <b>Other Employment History: (Max 250 characters)</b>  | U.S. Army Reserve<br>28 Years<br>First sargent, medical specialist, CBRN specialist, master driver   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |  |
|--|--|
| <b>First Name:</b>   | Carmen   |
| <b>Last Name:</b>  | Johnson  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have a Bachelors Degree in Mass Communication Radio/TV and I am I am interested in tapping back into this passion and getting involved in this area of study in any form                             |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Bachelors Degree in Mass Communication Radio/TV<br>Master's In Organizational Behaviour and Leadership   |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Wells Fargo  |
| <b>Job Title:</b>  | Logistical Consultant in Corporate HR  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Serve as subject matter expert on the Transformational Leadership nomination program consulting with and answering questions from Program Managers, Curriculum Managers, and other L&D professionals.. |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Sophia  |
| <b>Last Name:</b>  | Matthews  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | None  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am currently a board member for CMPAC and it has been a joy assisting with decisions that allow the voices of Charlotte to be heard. I would love to continue this work for the business or arts communities. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Marketing, business and entrepreneurial expertise.  |
| <b>List any boards you are currently serving on:</b>   | CMPAC   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Charlotte-Mecklenburg Schools   |
| <b>Job Title:</b>  | Social Media Specialist   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I manage the Facebook, Twitter and other social media accounts.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Self employed as a marketing consultant.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

**CIVIL SERVICE BOARD**  
 (7 Members)

**Membership** - Appointments are for three-year terms and appointees must be electors of Mecklenburg County. Per Council's policy, effective Feb. 10, 1997, a background check will be conducted on all nominees to this committee. On July 18, 2006, following a request from City Council, the City Charter was amended by Senate Bill 1841, General Assembly Session 2005. The amendment deleted the alternate member designation while preserving a quorum as three members.

**Responsibilities**- Principal functions are to establish requirements for applicants for positions in the Police and Fire Departments; to give competitive examinations to such applicants, subject to reasonable limitations as to physical qualifications and moral character to maintain a register of applicants passing such examinations, to hold hearings of an employee against whom charges have been brought by the Police or Fire Chief, and to pass on all promotions and demotions within the departments.

| Member Name    |          |     | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|----------------|----------|-----|--------------|-------|------------|--------------|-------|-------------|
| * Chairman     |          |     | By           |       |            |              |       |             |
| <b>Council</b> |          |     |              |       |            |              |       |             |
| Karen          | Burke    | B/F | C            | 4     | 02/28/2011 | 04/08/2013   | 3 yrs | 05/15/2016  |
| Norman         | Garnes   | B/M | C            | 7     | 04/23/2012 |              | 3 yrs | 05/15/2015  |
| Ashley         | Hewitt   | W/F | C            | 6     | 04/23/2012 |              | 3 yrs | 05/15/2015  |
| *Jason         | McGrath  | W/M | C            | 6     | 04/25/2011 |              | 3 yrs | 05/15/2014  |
| <b>Mayor</b>   |          |     |              |       |            |              |       |             |
| Lisa           | Crawford | B/F | M            | 1     | 07/20/2012 |              | 3 yrs | 05/15/2015  |
| German         | DeCastro | H/M | M            | 6     | 06/18/2010 | 10/23/2013   | 3 yrs | 05/15/2016  |
| Brigit         | Taylor   | B/F | M            | 2     | 10/23/2012 |              | Unexp | 05/15/2014  |



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| <b>First Name:</b>   | Jason  |
| <b>Last Name:</b>  | McGrath  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am the owner of a small business (a law firm) in Charlotte and a resident of Charlotte. I wish to help the City prosper by contributing my time, experience, skills, and knowledge, and by doing so in a positive and productive manner. I want to increase the quality of the relationships between CMPD and CFD and the community. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I worked as an assistant district attorney for 5 years. I have been a partner in a medium sized law firm. I am the owner and managing partner of a small but multi-state law firm which is based in Charlotte. I interact with business owners and the community on a regular basis.   |
| <b>List any boards you are currently serving on:</b>   | I am currently the Chair of the Civil Service Board and would like to continue as such.  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | McGrath & Spielberger, PLLC (attorneys-at-law)   |
| <b>Job Title:</b>  | Owner / Managing Partner   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | My focus as an attorney is on foreclosure / mortgage dispute cases and business law cases. I also maintain a general practice.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Criminal Prosecutor for County/State, 1996 - 2001. Associate attorney in private civil law firm, 2001 - 2005. Partner in private civil law firm (managed one of the firm's 4 offices), 2005 - 2009. Solo law firm 2009 - 2011.   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | Given the nature of my career, there is always a chance that a potential case or client could represent a possible conflict of interest. This is true whether or not I serve on a board/committee, it's a part of being a lawyer.  |

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| <b>First Name:</b>   | Dorian   |
| <b>Last Name:</b>  | Taft   |
| <b>City:</b>   | Matthews   |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Listed below are a few of the motivations for my interest in serving on the Citizens Review Board and Civil Service Board:<br><ul style="list-style-type: none"> <li>• To give back to my community</li> <li>• To volunteer with my professional skills to make a positive impact</li> <li>• To perform my civic duty</li> </ul>   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My extensive background in mediation/arbitration and financial consulting with General Motors Corporation and coupled with running my own business, makes me an ideal candiate for these boards of interest.   |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | None   |
| <b>Current Employer:</b>   | Retired General Motors Corporation (11-1-1967 thur 7-1-2006).  |
| <b>Job Title:</b>  | Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Extensive and diverse experience in the allocation of General Motors Corporation's fixed and variable resources. The primary objective was to improve General Motors and General Motors Retail Dealerships partners' bottom line. Improving retail performance, productivity, and profitability, using a partnership/consultative approach to overcome problems of mutual concern. |
| <b>Other Employment History: (Max 250 characters)</b>  | OTHER EMPLOYMENT HISTORY:<br><ul style="list-style-type: none"> <li>•Independent Business Owner/Operator</li> <li>•Saginaw Valley State College – Part Time Evening Instructor, Personnel/Industrial Relations</li> <li>•United States Marine Crop Reserve – Honorable Discharge</li> </ul>  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

- 1 appointed by Mayor (M)  
 3 Appointed by City Council (C)  
 3 Appointed by County Commission (Y)

**CMUD ADVISORY COMMITTEE**  
 (7 Members)

**Membership** - Except for the member appointed by City Council from the small towns, the other members must be chosen from the following categories with no more than two persons in each category by City and County appointment: real estate developer, water and/or sewer contractor, civil engineer specializing in water and sewer construction, financial expert, and neighborhood leader. No person is to serve more than two full consecutive terms, and the original staggered terms will count as full terms. For future appointments, which will be three years, coordination between the City and County must insure that there will never be more than two persons from each category.

**Responsibilities** - Review and make recommendations to City Council concerning the following: all capital improvement programs for water and sewer facilities and changes to such programs; proposed changes in the method for determining water and sewer charges; proposed changes in policy for extending water and sewer services; requests for one or more specific extensions of the water and sewer system which have not been approved within a reasonable time by the Director of the Charlotte-Mecklenburg Utility Department (CMUD); proposed changes in the standard specifications for the installation of water and sewer facilities which have not been approved by the Director of CMUD; any matter related to water and sewer service as may be requested by the CMUD Director, the City Council or the County Commission. The Committee will sit with City Council and/or County Commission in public hearings on any matter required by this joint agreement. An annual report will be presented to City Council and County Commission on the operations of CMUD and on the activities of the Committee. No change will be adopted in the policies for extending water and sewer service nor in the method for determining water and sewer charges until a joint public hearing of the City Council, County Commission and the Committee on such change has been allowed at least thirty(30) days to develop and present its recommendations.

**Legend:**

- RE Real Estate Developer  
 CON Contractor Water/Sewer  
 NL Neighborhood Leader  
 CE Civil Engineer Water/Sewer  
 FI Financial Expert  
 TR Small Town Representatives

| Member Name           | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|-----------------------|--------------|-------|------------|--------------|-------|-------------|
| <b>* Chairman</b>     |              |       |            |              |       |             |
| <b>Council</b>        |              |       |            |              |       |             |
| Ralph Messera W/M     | C TR         | Y     | 04/23/2012 | 06/30/2012   | 3 yrs | 06/30/2015  |
| Pride Patton, Jr. B/M | C CON        | 2     | 11/26/2012 |              | Unexp | 06/30/2014  |
| Eric Sieckmann W/M    | C FI         | 6     | 04/09/2012 |              | 3 yrs | 06/30/2015  |
| <b>County</b>         |              |       |            |              |       |             |
| Ron Charbonneau W/M   | Y NL         | Y     | 08/03/2010 |              | 3 yrs | 06/30/2013  |
| Frank McMahan /M      | Y            |       |            |              | 3 yrs | 06/30/2014  |
| James Merrifield /M   | Y RE         |       | 10/20/2009 |              | 3 yrs | 10/31/2012  |

| Member Name       |      |     | Appt.<br>By | Legend | Dist. | Appt.<br>Date | Reappt.<br>Date | Term  | Expir.<br>Date          |
|-------------------|------|-----|-------------|--------|-------|---------------|-----------------|-------|-------------------------|
| <u>* Chairman</u> |      |     |             |        |       |               |                 |       |                         |
| <u>Mayor</u>      |      |     |             |        |       |               |                 |       |                         |
| *James            | Duke | W/M | M           | NL     | Y     | 05/10/2011    | 11/27/13        | Unexp | 06/30/2013 <sub>6</sub> |

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| <b>First Name:</b>   | Pride  |
| <b>Last Name:</b>  | Patton   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I feel that my experience as a local general contractor for over fifty plus years would be asset to this committee.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | My knowledge and experience in construction industry would be asset on this committee.   |
| <b>List any boards you are currently serving on:</b>   | CMUD Advisory Committee  |
| <b>List any boards you have served on in the past:</b>   | CMUD Advisory Committee, UNC Charlotte Contractor Advisory Committee, NAACP Board Member, City of Charlotte MWBE Advisory Committee, Metrolina Minority Contractors Association Board Member |
| <b>Current Employer:</b>   | Semi Retired   |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | High School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | Laura  |
| <b>Last Name:</b>  | Sieckmann  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in taking advantage of this opportunity to give back to and serve the city which has provided myself and my growing family with enriched community experiences and the benefit of living in a progressive and family centered place. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My experiences and qualifications include time spent working for my local city government, sitting on numerous boards, being in an elected student body presidential position at my alma mater and extensive volunteering in the local community.    |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Domestic Engineer/ Homemaker   |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**HISTORIC DISTRICT COMMISSION - CHARLOTTE**  
 (12 Members)

**Membership** - One member shall represent the Charlotte-Mecklenburg Planning Commission and shall be recommended for appointment by that commission for a one year term. Each of the Historic districts - Fourth Ward, Plaza-Midwood, Dilworth, Wesley Heights and Hermitage Court shall be represented by one residential property owner (Council appointment). The membership will be expanded by one (a property owner) for each newly designated district. The Board of Directors of neighborhood association of each district shall recommend nominations for their position in compliance with the associations's by-laws, but such recommendations shall not be binding on the City Council.

On April 17, 2006, City Council approved Ordinance No. 3256 Z creating Hermitage Court Historical District. On May 17, 2010, City Council approved Ordinance No. 4419-Z, creating the Wilmore Historic District Overlay. The new historic district will be represented by one residential property owner who shall be appointed by the Mayor.

In addition, the Dilworth Historic District, because of its make-up, shall be represented by the operator of a business in that district.

If any of the district representatives ceases to be a property owner in the respective historic district, that appointee shall be permitted to continue in his position if more than fifty(50) percent of his term has been served.

A majority of the membership shall have demonstrated special interest, experience, or education in history, architecture, and or other relevant discipline; all must reside within the corporate limits of the City of Charlotte - both criteria required by State Statute. Terms are for three years and no member may serve on the Commission for more than two full consecutive terms.

**Responsibilities** - To ensure the preservation of any areas, structures, site and objects that are significant elements of the cultural, social, economic, political, or architectural history of Charlotte; to safeguard the heritage of the city through the preservation and conservation of historical areas for the education, pleasure, and enhancement of the residents of the City.

**Legend:**

- PLC Planning Commission Representative
- ROFW Resident/Owner/Fourth Ward
- BOD Business/Operator Dilworth
- ROD Resident/Owner/Dilworth
- ROHC Resident/Owner/Hermitage Court
- ROPM Resident/Owner/Plaza-Midwood
- ROW Resident/Owner/Wilmore
- ROWH Resident/Owner/Wesley Heights

| Member Name           | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|-----------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman            | By           |       |            |              |       |             |
| <b>Council</b>        |              |       |            |              |       |             |
| Belinda Corbus W/F    | C            | 6     | 04/23/2012 |              | 3 yrs | 06/30/2015  |
| Donald Duffy W/M      | C            | 4     | 04/26/2010 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Thomas Egan, III W/M  | C ROP        | 1     | 04/12/2010 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Rodric Lenhart W/M    | C            | 2     | 04/14/2014 |              | Unexp | 06/30/2016  |
| John Luke W/M         | C            | 2     | 04/14/2014 |              | Unexp | 06/30/2016  |
| Dominick Ristaino W/M | C BOD        | 1     | 06/22/2009 | 04/11/2011   | 3 yrs | 06/30/2014  |
| Tamara Titus W/F      | C            | 1     | 04/14/2014 |              | Unexp | 06/30/2016  |

| Member Name  |           |     | Appt. | Legend | Dist. | Appt.      | Reappt.    | Term  | Expir.     |
|--------------|-----------|-----|-------|--------|-------|------------|------------|-------|------------|
| * Chairman   |           |     | By    |        |       | Date       | Date       |       | Date       |
| Lisa         | Yarbrough | W/F | C     | ROH    | 1     | 04/09/2012 |            | 3 yrs | 06/30/2015 |
| <u>Mayor</u> |           |     |       |        |       |            |            |       |            |
| Tim          | Bender    | /M  | M     | ROW    | 3     | 03/11/2013 | 07/01/2013 | 3 yrs | 06/30/2016 |
| Debra        | Glennon   | W/F | M     |        | 1     | 05/12/2009 | 10/12/2012 | 3 yrs | 06/30/2015 |
| Karen        | Labovitz  | W/F | M     | PLC    | 6     | 06/26/2013 |            | 1 yr  | 06/30/2014 |
| Mattie       | Marshall  | /F  | M     |        | 2     | 06/24/2013 |            | 3 yrs | 06/30/2016 |

# **BUSINESS OPERATOR OF DILWORTH**



|  |  |
|--|--|
| <b>First Name:</b>   | Dominick   |
| <b>Last Name:</b>  | Ristaino   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I live and operate a business in the historical district area of Dilworth. I would like to help foster growth while maintaining the historical fabric within the historical communities. Having served on the commission for almost 4 years I have a better understanding of the obligations of the historical district commission and its responsibilities. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | General contractor since 1986 with extensive work and awards with regards to historical preservation and remodeling locally, regionally, and nationally. Live in a Historical Landmark Home (CC HOOK HOME) that I remodeled and published as well as receiving various renovation awards.  |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | None   |
| <b>Current Employer:</b>   | Metropolitan Builders and Supply Company   |
| <b>Job Title:</b>  | President  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | General Contracting. Supervision of home construction and renovations in the field as well as overseeing others who perform similar duties.  |
| <b>Other Employment History: (Max 250 characters)</b>  | PDI Incorporated. Managed 120 stores and was in charge of new store openings.  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

7 appointed by Mayor (M)  
13 Appointed by City Council (C)

**KEEP CHARLOTTE BEAUTIFUL**  
( 20 Members)

**Membership** - Appointments are for three-year terms and appointees may reside anywhere in Mecklenburg County. No member may serve more than two consecutive full terms.

**Responsibilities** - Coordinate and participate in neighborhood community improvement projects, Adopt-A-City Street, neighborhood recognition, the Great American Cleanup, and litter prevention programs. Promote partnership between citizens, businesses, and government to ensure a clean and healthy environment. Includes hands-on project work, primarily in the Spring and Fall.

| Member Name              | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|--------------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman               | By           |       |            |              |       |             |
| <b>Council</b>           |              |       |            |              |       |             |
| Russell Adams W/M        | C            | 1     | 07/22/2013 |              | Unexp | 06/30/2014  |
| Jaclyn Blair W/F         | C            | 3     | 07/22/2013 |              | Unexp | 06/30/2015  |
| Hung Chau A/M            | C            | 4     | 07/22/2013 |              | Unexp | 06/30/2015  |
| Camille Cunningham W/F   | C            | 3     | 07/22/2013 |              | Unexp | 06/30/2016  |
| Russ Ferguson W/M        | C            | 1     | 07/23/2012 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Lawrence Ferri W/M       | C            | 1     | 11/08/2010 | 04/09/2012   | 3 yrs | 06/30/2015  |
| Mayada Hawkins B/F       | C            | 3     | 04/14/2014 | 07/01/2014   | 3 yrs | 06/30/2017  |
| Kelley Hyland W/F        | C            | 4     | 01/28/2013 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Vanessa Kenon-Hunt B/F   | C            | 7     | 07/23/2012 |              | Unexp | 06/30/2014  |
| Dean Pawlowski W/M       | C            | 6     | 04/27/2009 | 04/09/2012   | 3 yrs | 06/30/2015  |
| Dustin Prudhomme W/M     | C            | 1     | 04/14/2014 |              | Unexp | 06/30/2015  |
| Winston Sharpe, Jr. B/M  | C            | 3     | 11/12/2012 |              | 3 yrs | 06/30/2015  |
| Michael Zytkow W/M       | C            | 4     | 01/13/2014 |              | UNEXP | 06/30/2016  |
| <b>Mayor</b>             |              |       |            |              |       |             |
| Joseph Franco W/M        | M            | 1     | 12/02/2013 |              | Unexp | 06/30/2014  |
| ATT/Kimberly Higgins W/F | M            |       | 01/26/2012 | 06/30/2012   | 3 yrs | 06/30/2015  |
| Charles Jewett W/M       | M            | 6     | 12/02/2013 |              | Unexp | 06/30/2015  |
| ATT/Jennifer Kletter W/F | M            | 1     | 12/07/2009 |              | 3 yrs | 06/30/2012  |
| Samantha Pendergrass W/F | M            | 1     | 12/02/2013 |              | 3 yrs | 06/30/2016  |
| RES/Greg Phipps B/M      | M            | 7     | 02/06/2001 |              | 3 yrs | 06/30/2002  |
| Corine H. Thomas B/F-ATT | M            | 1     | 12/04/2009 |              | 3 yrs | 06/30/2012  |
| Ann Wood /F              | M            |       | 06/24/2013 |              | Unexp | 06/30/2015  |



|  |  |
|--|--|
| <b>First Name:</b>   | Scott  |
| <b>Last Name:</b>  | Adams  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 5  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I believe in community enhancement and see this board as an integral part of Charlotte's livability. I can offer a urban planning/community development perspective to KCB.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I'm an urban planner by profession, so I have research, reporting, and presentation skills that are useful for a board like KCB that interacts with the public on a regular basis. As a current KCB board member, I've also gained experience in community and business engagement for sponsorship/partnership with KCB for events like America Recycles Day and the Great American CleanUp. |
| <b>List any boards you are currently serving on:</b>   | Keep Charlotte Beautiful   |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Urban planner, looking for work  |
| <b>Job Title:</b>  | Urban Planner / GIS Specialist   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Urban planner working on transportation projects. Duties include: GIS mapping/analysis, technical report research/writing and urban design via GIS and 3D modeling.  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Robert   |
| <b>Last Name:</b>  | Combs  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As a citizen of Charlotte, I have a desire to increase my involvement in the community and its continued growth. I think I can add value and leadership that can assist certain boards to continue their positive direction.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Being a civil engineer gives me the professional knowledge of what it takes to build and maintain city infrastructure. My current pursuit of an MBA and project management certification also gives me the knowledge to assist with planning and financial decisions.                    |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Parsons Brinckerhoff   |
| <b>Job Title:</b>  | Civil Engineer   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | I perform roadway planning and design for multiple city and state projects. My duties also include project management tasks. My job has given me the opportunity to meet with public officials and private developers to develop projects while also communicating with local residents. |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Vanessa  |
| <b>Last Name:</b>  | Kenon-Hunt   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As a board member of KCB, I will plan, and participate, along with current board members, varied activities that will encourage Charlotte's citizens to work together through neighborhood clean ups and beautification projects .<br>As a Public Art Commission board member, I'll encourage and promote diversity in the selection of project locations and with selection of commissioned artist. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Former Public Affairs Professional, an active gardener and , a reluctant artist.<br>Former Co Chair of KCB's Smart Art Graffiti Abatement Program  |
| <b>List any boards you are currently serving on:</b>   | Keep Charlotte Beautiful   |
| <b>List any boards you have served on in the past:</b>   | None   |
| <b>Current Employer:</b>   | Eileen Fisher  |
| <b>Job Title:</b>  | SalesAssociate   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Provide excellent customer service and sales   |
| <b>Other Employment History: (Max 250 characters)</b>  | Hunt Law PLLC- Office Manager/Legal Assistant<br>WCBS-TV- Public Affairs Manager   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | deborah  |
| <b>Last Name:</b>  | lee  |
| <b>City:</b>   | charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | multi-racial African-American,Caucasian,Cherokee   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I relocated to Charlotte and was very active in the Richmond Virginia city Politics and was President of a Political organization dealing with Welfare Reform.I would like to be a part of the city in a positive way to better improve situations and have proof to that effect with my volunteerism in Richmond Virginia |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Served as President to a non-profit organization named March Forth In Richmond Virginia.I volunteer with my church Holy Comforter Episcopal Church with their outreach ministry and I also am on the Urban Ministry volunteer choir.   |
| <b>List any boards you are currently serving on:</b>   | Outreach Ministry Holy Comforter Episcopal Church  |
| <b>List any boards you have served on in the past:</b>   | President of March Forth Inc-Richmond Virginia<br>Richmond Crusade for voters-District 8 Chair(position I acted as a city council member in the district on a volunteer basis and was liaison to the elected council member of district 8  |
| <b>Current Employer:</b>   | independent Insurance agent  |
| <b>Job Title:</b>  | insurance producer   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | sell group insurance to individuals and businesses   |
| <b>Other Employment History: (Max 250 characters)</b>  | former nurse graduated for the Medical College of Virginia 1982-nursing for 30 years   |
| <b>Education:</b>  | some college   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Vineta   |
| <b>Last Name:</b>  | Pritchard  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 4  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | All aspects of keeping Charlotte green and clean appeal to me. I enjoy educating people on recycling and would love to work with the community on not littering and doing their part to chip in. I enjoying marketing and think I could help promote all campaigns associated with Keep Charlotte Beautiful. I have actually hosted two "Reduce, Reuse, Recycle" fashion shows, one in NE & one in MO. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I worked at Nebraska State Recycling as a Marketing Coordinator and taught recycling to students across Nebraska.  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Ambling Management Companies   |
| <b>Job Title:</b>  | District Manager   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I travel to different student housing properties in NC, FL and GA to make sure all are performing on task.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Before I worked in student housing I worked in Marketing and before that I was a New Producer for NBC and Fox stations in Omaha, NE.   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | deborah   |
| <b>Last Name:</b>  | robinson  |
| <b>City:</b>   | charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am currently the president of the Sedgefield Neighborhood Association and interested in how we can continue to make all of Charlotte a beautiful, welcoming city while preserving the historic neighborhoods and improving our public spaces. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |   |
| <b>List any boards you are currently serving on:</b>   | Sedgefield Neighborhood Association -- President<br>Speedway Children's Charities -- Charlotte Chapter<br>Evernham Family Racing for a Reason -- public relations   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Victory Management Group  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Oversee public relations division serving Fortune 500 companies   |
| <b>Other Employment History: (Max 250 characters)</b>  | ClearBlue Chicago -- executive vice president<br>Golin Harris Chicago -- senior vice president<br>True Value Hardware -- vice president, public relations   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|--|
| <b>First Name:</b>   | Melvin   |
| <b>Last Name:</b>  | Shaw   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interested in serving on these boards because I want to be apart of helping the great city of Charlotte go beyond expectations.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | My Wife and I are currently Overseers of a local nondenominational church World Changers Church International. I want to leave a mark in this city and in peoples lives that will never be erased. |
| <b>List any boards you are currently serving on:</b>   | n/a  |
| <b>List any boards you have served on in the past:</b>   | n/a  |
| <b>Current Employer:</b>   | Time Warner Cable  |
| <b>Job Title:</b>  | Direct Sales Representative  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Door to Door residential sales of Cable,Internet, Home phone.<br>Build customer relationships  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Regina  |
| <b>Last Name:</b>  | Tisdale   |
| <b>City:</b>   | Chalotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Keep Chalotte Beautiful I love the out doors and when you can go to a park and see trees and flowers and people just enjoying the sun that's Beautiful. Bicycle Advisory I ride my offen and see other ride is wonderful we just need more places to ride and I want to help with that. Housing Appeals I served this before and because of work hours had to resign but I don't have that problem anymore. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   | Housing Appeals   |
| <b>Current Employer:</b>   | Novant Healthcare   |
| <b>Job Title:</b>  | Release of Information Specialist   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Copy medical records for Lawyers, Doctors and insurance companies as well as patients   |
| <b>Other Employment History: (Max 250 characters)</b>  | Medical Records Clerk, Patients Accounts Specialist   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

9 Appointed by City Council (C)  
 1 Recommended by Superintendent of School System (SB)  
 1 Appointed by City Manager (CM)

## NEIGHBORHOOD MATCHING GRANTS FUND

(11 Members)

**Membership** - 3 Neighborhood representatives (e.g. neighborhood organization, community development corporation, business association), 2 non-profit sector representatives, 1 school system employee (recommended by the Superintendent of the Charlotte-Mecklenburg School System), 1 City staff representative (recommended by the City Manager's Office). Two neighborhood and non-profit members shall initially serve 3 year terms. Other members' and subsequent terms shall be for 2 years. On July 27, 1998, City Council approved the expansion of the City Wide Review Team for large grants from seven (7) members to eleven (11) members. The four new members must include two business representatives and two neighborhood representatives from within the program boundaries.

**Responsibilities** - To review applications and determine awards, three times per year, for grants between \$3,000 and \$25,001. To act as an advisory group on issues affecting the Neighborhood Matching Grants Fund.

**Legend**

NPO Non-Profit Organization  
 NOL Neighborhood Organization Leader  
 BR Business Representative  
 NR Neighborhood Representative

| Member Name                  | Appt. By | Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|------------------------------|----------|--------|-------|------------|--------------|-------|-------------|
| <b>* Chairman</b>            |          |        |       |            |              |       |             |
| <b>City Manager</b>          |          |        |       |            |              |       |             |
| Sarah Richards W/F           | CM       |        |       | 09/06/2013 |              | Unexp | 04/15/2015  |
| <b>Council</b>               |          |        |       |            |              |       |             |
| Kellie Anderson B/F          | C        | NPO    | 2     | 01/28/2013 |              | Unexp | 04/15/2014  |
| Clair Craig-Lane B/F         | C        | NPO    | 4     | 11/11/2013 |              | Unexp | 04/15/2014  |
| *Jenifer R. Daniels B/F      | C        | NOL    | 3     | 03/08/2010 | 05/14/2012   | 2 yrs | 04/15/2014  |
| Phillip Davis B/M            | C        | NR     | 3     | 03/08/2010 | 04/23/2012   | 2 yrs | 04/15/2014  |
| Kim Graham B/F               | C        | BR     | 2     | 04/09/2012 | 04/15/2012   | 2 yrs | 04/15/2014  |
| Hilary Greenberg W/F         | C        | NR     | 6     | 02/28/2011 | 04/08/2013   | 2 yrs | 04/15/2015  |
| Karen Labovitz W/F           | C        | NR     | 6     | 05/14/2012 |              | 2 yrs | 04/15/2014  |
| Jerome Miller B/M            | C        | BR     | 3     | 04/25/2011 | 04/08/2013   | 2 yrs | 04/15/2015  |
| Will Russell B/M             | C        | BR     | 4     | 11/11/2013 |              | Unexp | 04/15/2014  |
| <b>School Superintendent</b> |          |        |       |            |              |       |             |
| ATT/Phyllis Croutch B/F      | C        |        | 4     | 10/10/2011 | 04/23/2012   | 2 yrs | 04/15/2014  |



**NON-PROFIT  
ORGANIZATION  
REPRESENTATIVE**



|  |   |
|--|---|
| <b>First Name:</b>   | Kellie  |
| <b>Last Name:</b>  | Anderson  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 4   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | This committee directly impacts communities and provides tangible assistance in bringing about ownership and community involvement. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Several years of non-profit experience in grant writing and review experience   |
| <b>List any boards you are currently serving on:</b>   | Neighborhood Matching Grant   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Self-employed   |
| <b>Job Title:</b>  |   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|--|
| <b>First Name:</b>   | Clair  |
| <b>Last Name:</b>  | Craig-Lane   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 4  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | To better my community                                       |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Project management experience. Leadership qualities          |
| <b>List any boards you are currently serving on:</b>   | Community Relations Committee<br>Neighborhood matching Grant |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Retired  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

**NEIGHBORHOOD  
ORGANIZATIONAL  
LEADER**



|  |  |
|--|--|
| <b>First Name:</b>   | Trisha   |
| <b>Last Name:</b>  | Hartzell   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 4  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I feel I can help make a difference in the community by providing quality feedback on development plans as well as help neighborhoods understand the sources that are available to improve their neighborhoods.                  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I am a Registered Professional Civil Engineer with focus is in planning, traffic and development.  |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   | N/A  |
| <b>Current Employer:</b>   | STV INCORPORATED   |
| <b>Job Title:</b>  | Traffic Project Manager  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Managed traffic related engineering projects for the Charlotte region. I review site plans for private developments and perform needed traffic engineering, as well as for public roadway and intersection improvement projects. |
| <b>Other Employment History: (Max 250 characters)</b>  | Employed with the North Carolina Department of Transportation for 5 years. Employed with other private consulting firm for 6 years in similar work experience as I perform today.  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Neighborhood Organizational Leader

|  |   |
|--|---|
| <b>First Name:</b>   | Gus   |
| <b>Last Name:</b>  | Kretschmer  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 2   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I feel it is important and my civic responsibility to volunteer for some City/County boards/committees to make my neighborhood and the City a better place.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have been active with my neighborhood community council as a Board of Director member and President, a church council member and President, on several Citizen Advisory Groups for Planning, CATS Citizen Transportation Advisory Group and attended Neighborhood & Business Support education/seminars for Neighborhood Leaders. |
| <b>List any boards you are currently serving on:</b>   | CATS Citizen Transportation Advisory Group  |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Infrastructure Consulting & Engineering   |
| <b>Job Title:</b>  | Utility Coordinator Alternate Delivery  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Coordinate the adjustment/relocation of existing aerial and underground utilities with the design and construction of highways and bridges for state and municipal departments of transportation projects   |
| <b>Other Employment History: (Max 250 characters)</b>  | After graduating from ASU I was on active/reserve duty with the US Army Corps of Engineers, retired Major; worked as a project engineer for Rea Construction and Utility Relocation Manager for LPA Group and Micheal Baker Engineering   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

Neighborhood Organizational Leader

|  |   |
|--|---|
| <b>First Name:</b>   | Deborah   |
| <b>Last Name:</b>  | Walker  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 6   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I currently have had opportunities to work internationally and this work has refueled my interest in serving on the CIC. It always has been one of the Board's I've wanted to serve on. I served on the CRC (Community Relations Committee) for many years and enjoyed that service experience. Now, I would like to contribute and engage in a broader way.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Professional trainer and facilitator, skilled at process facilitation, cross-cultural communication, conflict resolution, and problem-solving using a cultural lens. Former member of the CRC, president, Diversity Council of the Carolinas (DCC), Community Facilitator for the Community Building Initiative (CBI); Crossroads Charlotte, and the Levine Museum of the New South.                          |
| <b>List any boards you are currently serving on:</b>   | NA<br><br>FYI: Was selected City of Charlotte's 2014 Martin Luther King, Jr. Medallion Award Winner (January 20, 2014)  |
| <b>List any boards you have served on in the past:</b>   | A Place of Hope Cameroon, Inc.<br>Diversity Council of the Carolinas (DCC)<br>Community Association for Community Health Equity (CACHE)<br>Leadership America North Carolina (LANC)<br>Alabama Humanities Foundation<br>The Birmingham Urban League, Inc.<br>International Festival (Birmingham, AL)  |
| <b>Current Employer:</b>   | Deborah J. Walker Consulting, LLC   |
| <b>Job Title:</b>  | Principal   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Management consultant focused on organizational development, national and international consultation and training, process facilitation, civic, community, and global engagement.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been a management consultant in the aforementioned areas since 1986. I have owned firms under my own name (most recently the aforementioned company name) and have been in a long-term consulting relationship with VISIONS, Inc. based in Roxbury, MA. With VISIONS, I have served as an independent consultant, as a member of the staff, and also have managed several long-term VISIONS' projects. |
| <b>Education:</b>  | Graduate School   |

Neighborhood Organizational Leader

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| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>               | No |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |    |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b> | No |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |    |

# **NEIGHBORHOOD REPRESENTATIVE**



|  |   |
|--|---|
| <b>First Name:</b>   | Courtney  |
| <b>Last Name:</b>  | Beck  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 5   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | My background in community organization and development and interest in the expansion of affordable housing in the greater Charlotte area drives me to invest my energy and resourcing of serving on these boards.                              |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |   |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Our Towns Habitat for Humanity  |
| <b>Job Title:</b>  | Director of Community Outreach  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Work with Our Towns Habitat for Humanity's Staff, government officials, and residents to identify community development goals, craft strategies for achieving these goals, supervise data collection, evaluate efforts, and report on outcomes. |
| <b>Other Employment History: (Max 250 characters)</b>  | Senior Community Organizer- Avon Foundation for Women, New York, NY (Jan 2012- Mar 2014)<br>Director of Student Ministries- Warehouse 242, Charlotte, NC (Oct 2008- Sep 2011)   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

Neighborhood Representative

|  |   |
|--|---|
| <b>First Name:</b>   | Julio   |
| <b>Last Name:</b>  | Colmenares  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 7   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Hispanic/ Latino  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Those best fit my skills and the organization I represent. Latin American Chamber of Commerce (LACCC) |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Past Chair and Advisory Board of the LACCC  |
| <b>List any boards you are currently serving on:</b>   | Advisory Board of the LACCC<br>Charlotte Chamber  |
| <b>List any boards you have served on in the past:</b>   | LACCC   |
| <b>Current Employer:</b>   | CGR Creative  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Responsible for the overall growth and success of the agency.   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Keith  |
| <b>Last Name:</b>  | Cradle   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | !  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As an avid volunteer in the Charlotte community, I have a vested interest in the development and creative enhancements for Charlotte. I believe that my passion and input will help drive the next set of conversations that can provide vital and important information to get things done.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | 2001 NACO award for outstanding program of the year in the state of NC, the Golden Project Award 2004 from the NC Public Health Association, Kathy Kerr Outstanding Health Education Project Award 2004, 2006 APPCNC Award for prevention program of the year in NC, and 2007 Outstanding Service Award from Crossroads Charter HS. In 2012, was awarded the Young and Powerful for Obama Rising Star Award. |
| <b>List any boards you are currently serving on:</b>   | Carolina Voices Board of Directors, Mecklenburg County Juvenile Crime Prevention Council, Hands on Charlotte Board of Directors, Knight Foundation Advisory Council  |
| <b>List any boards you have served on in the past:</b>   | Ada Jenkins Center Board of Directors  |
| <b>Current Employer:</b>   | Mecklenburg County Sheriff's Office  |
| <b>Job Title:</b>  | Adolescent Program Manager   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Supervises and directs the operation of educational programs offered to inmates in the jails. Responsible for the budgetary development, implementation, and evaluation of educational programs for youthful offenders [male/female] incarcerated in secure facilities. Responsible for the supervision and management of programs personnel, including Sheriff's employees.                                 |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Neighborhood Representative

|   |  |
|---|--|
| First Name:   | Annette  |
| Last Name: ▼  | Ebright  |
| City:   | Charlotte  |
| City Council District (Check your district at Locate My District )  | 1  |
| Political Affiliation:  | Democrat   |
| Gender:   | Female   |
| Race/ Ethnic Background:  | Caucasian  |
| Why are you interested in serving on these boards/ committees? (Max 250 characters)                                     | I've lived in Charlotte for seven years now. I am committed to staying and making Charlotte a better place. To that end, I'd like to find a way to be more directly involved in improving life in Charlotte for all its citizens.            |
| Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters) | I am currently a licensed attorney. I was formerly a public school teacher working in low income neighborhoods with many free and reduced lunch eligible students and their parents. Additionally, I have worked as a professional musician. |
| List any boards you are currently serving on:   | I am not currently serving on any boards.  |
| List any boards you have served on in the past:   | I was on the board of Charlotte Chamber Music. That organization merged with the Bechtler Museum.  |
| Current Employer:   | Parker Poe Adams & Bernstein LLP   |
| Job Title:  | Attorney   |
| Brief Description of Duties: (Max 250 characters)   | Government Investigations, Criminal and Civil Litigation   |
| Other Employment History: (Max 250 characters)  | Mayer Brown, Attorney<br>Government Investigations, Criminal and Civil Litigation  |
| Education:  | Graduate School  |
| Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?                   | No   |
| If yes, please explain complete disposition. (Max 250 characters)   |  |
| Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?     | No   |
| If yes, please explain conflict. (Max 250 characters)   |  |

Neighborhood Representative

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|--|--|
| <b>First Name:</b>   | Karen  |
| <b>Last Name:</b>  | Labovitz   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am an incumbent on both of these boards. I have served for a three year term and would like to serve for a second three year term.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I was a Real Estate Broker in Charge for 30 years and managed as many as 75 licensed real estate agents during that time.  |
| <b>List any boards you are currently serving on:</b>   | Charlotte Mecklenburg Planning Commission and Neighborhood Matching Grants Fund. (I also served on the Historic District Commission but will be rotating off at the end of June. |
| <b>List any boards you have served on in the past:</b>   | I served 2-3 year terms on the Mecklenburg County Zoning Board of Adjustment   |
| <b>Current Employer:</b>   | Retired  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  | Prudential Carolinas Realty Manager and Broker in Charge of Ballantyne Office<br>Allen Tate Realty Manager and Broker in Charge of Blakeny Office                                |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Neighborhood Representative

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|--|--|
| <b>First Name:</b>   | Byron  |
| <b>Last Name:</b>  | Mumford  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I am interest in serving on the Passenger Vehicle for Hire Board to help better serve the public espécially our unemployed veterans. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | US Navy veterans. Love to work with people.  |
| <b>List any boards you are currently serving on:</b>   | PTA Board as Treasurer   |
| <b>List any boards you have served on in the past:</b>   | Finance Board-Church   |
| <b>Current Employer:</b>   | Retire   |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  | UTC 2013-2013, General Electric 2005-2010, Rolls-Royce 1985-2005, US Navy 1978-1985,   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Teadra  |
| <b>Last Name:</b>  | Pugh  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have a passion for giving back to my community. I am particularly interested in using my international travel and work experience, legal training and volunteer experiences to bring a new point of view and level of expertise to my city.       |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | I have volunteered as a grant writer for a non-profit and experienced the site visit and grant cycle process. I have also helped craft the grant application process for a non-profit foundation. I have extensive research and writing experience. |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | U.S. Bankruptcy Court for the Western District of NC  |
| <b>Job Title:</b>  | Judicial Law Clerk  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Conduct research on a broad range of bankruptcy, foreclosure and other legal topics.<br>Advise the Clerk of Court on substantive and procedural legal issues.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Attorney - Carolina Law Partners<br>Attorney - McGuireWoods LLP<br>I have accepted an attorney position at Parker Poe (Start Date: May 1, 2014).  |
| <b>Education:</b>  | Law School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | There could potentially be a perceived conflict from my volunteer work with local non-profits: Another Choice for Black Children, Inc. (volunteer) and The Chris Canty Foundation (board member)  |

Neighborhood Representative

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|--|--|
| <b>First Name:</b>   | Erika  |
| <b>Last Name:</b>  | Troutman   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | Serving on the NMGFC will grant me an opportunity to give back to the community. I enjoy working with finance, budgeting, and grants and can provide expertise collaboratively with others to make Charlotte's neighborhoods more attractive by development and resources. Being a servant in the community and providing leadership is what is needed in order to maintain efficiency and effectiveness.      |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | In 2011, I received my Masters in Business Administration with concentration in finance and prior received my Bachelors in Business Management. Having education and career oriented jobs in finance, budgeting, and grants over a decade will aid the city in effective decision making. In addition, I have leadership skills and enjoy working with others collaboratively on community efforts.            |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   | N/A  |
| <b>Current Employer:</b>   | Wells Fargo  |
| <b>Job Title:</b>  | Reverse Engineering Consultant   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Develop, support, and update financial and production models for MBS of high complexity to support parameters proposed or outlined in the governing securities documents. Work with internal/external clients to fix modeling issues and questions related to deal structure and set up. Work on development departmental and division procedures, policies, and controls to maintain accuracy and efficiency. |
| <b>Other Employment History: (Max 250 characters)</b>  | Wells Fargo - Quality Assurance Analyst<br>Bank of America - Finance and Communications Analyst<br>Gulfstream Aerospace- Quality Budget Analyst- Finance Department  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Neighborhood Representative

|  |  |
|--|--|
| <b>First Name:</b>   | Joel   |
| <b>Last Name:</b>  | Gilland  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | As both a developer and resident of Charlotte I have an interest in seeing the strengthening of existing neighborhoods as a cornerstone of continued Charlotte growth. The Neighborhoods Matching Grants Fund assists in this effort and also has the capacity to support projects that strengthen the relationship between community schools and their associated population, central to the success of both. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Developer, Board Member of Wesley Community Development Corporation (senior and affordable housing), Chair School Leadership Teams at Mountain Island and Hopewell, Co Chair, Choice, Alternatives, Magnets Task Force, Board Member, Shamrock Drive Development Association   |
| <b>List any boards you are currently serving on:</b>   | NA   |
| <b>List any boards you have served on in the past:</b>   | NA   |
| <b>Current Employer:</b>   | The Southern Projects Group, Inc   |
| <b>Job Title:</b>  | President  |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | President of commercial development company focused on medical, retail and office within Mecklenburg County.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Lincoln Harris/The Harris Group, AVP, Property Management, VP Corporate Services   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Neighborhood Representative



**BUSINESS  
REPRESENTATIVE**



|  |  |
|--|--|
| <b>First Name:</b>   | Kim  |
| <b>Last Name:</b>  | Graham   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I have a passion for neighborhoods and community development. I firmly believe that cities are only as strong as their neighborhoods. I feel my work on the neighborhood matching grants review board will assure a measure of equity. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> |  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Charlotte-Mecklenburg Housing Partnership Inc.   |
| <b>Job Title:</b>  | Vice President, Community Engagement   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | - Develop strategic plans to transform CMHP's revitalized communities into destinations of choice.<br>- Coordinate resident leadership development efforts and identify growth opportunities.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Regional Program Coordinator for the Parent Involvement Initiative, NC PTA<br>Public Policy Manager, United Way of Central Carolinas<br>Project Manager, Greer & Walker LLP  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Business Representative

|  |  |
|--|--|
| <b>First Name:</b>   | Hillsman   |
| <b>Last Name:</b>  | James  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 3  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | To be a help for the people to undersand to pros and cons of using transportation. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I am a everyday rider I se the good an not so good of everyday operation.          |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Full time student  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Business Representative

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|--|--|
| <b>First Name:</b>   | Wilbert  |
| <b>Last Name:</b>  | Russell  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 4  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am interested in serving on the Neighborhood Matching Grants Fund because this committee has a direct and tangible effect on communities throughout Charlotte. There are many neighborhoods that have and will benefit from improvements made possible by the committee.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | My background in construction management makes me a great fit for the Neighborhood Matching Grants Fund. I am responsible for managing construction projects which require me to review and examine budget expenditures. I will bring those budget management skills to the Neighborhood Matching Grants Fund and ensure City funds are spent prudently. |
| <b>List any boards you are currently serving on:</b>   | Neighborhood Matching Grants<br>Immigration Integration Task Force   |
| <b>List any boards you have served on in the past:</b>   | N/A  |
| <b>Current Employer:</b>   | Rodgers  |
| <b>Job Title:</b>  | Assistant Project Manager  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Responsible for scheduling, subcontract writing and buyout, change order management and project trade coordination for any assigned construction project   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been employed at Rodgers since moving to Charlotte 10 years ago.  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

Business Representative



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|--|---|
| <b>First Name:</b>   | Ty  |
| <b>Last Name:</b>  | Turner  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  |   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I want to be a true representative for my community, as a younger voice who can take the information provided within the committee back to the community. My experience in these areas helps me to relate to the communities I want to serve. I've served my community in many areas . My job as a member of these committees will to be a reflection of them against all opposition.             |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Over the past 15 years, I've dedicated my professional life to public service. I worked as a law enforcement officer to pay my way through college. I went into the classroom as an educator to work hands on with low income children whom I believed in. I spent time working for female health and reproductive rights because I understand the importance of protecting and empowering women. |
| <b>List any boards you are currently serving on:</b>   | No City boards at this time, but I am active in Precinct 3 as well as the Eastbrook Woods Community Association.  |
| <b>List any boards you have served on in the past:</b>   | This would be my first city appointment.  |
| <b>Current Employer:</b>   | 2nd Chance Youth Community Behavioral and Mental Health Services  |
| <b>Job Title:</b>  | COO   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Responsible for identifying potential, children and adolescents in community support team and Intensive In-Home programs.I create personalized treatment plans, including individual, family, and group therapy, are designed to address each client's specific needs and goals. Psychiatric evaluation and medication are available, as well as clinically indicated follow-up consultations     |
| <b>Other Employment History: (Max 250 characters)</b>  | Health Center Manager, Planned Parenthood Health Systems<br>Day Treatment Director Jackson Family Homes Inc.<br>8th Grade Social Studies Teacher Jamestown Middle School<br>Police Officer North Carolina A&T State University  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |

Business Representative

|  |    |
|--|----|
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b> | No |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |    |

Business Representative

**SUPERINTENDENT OF  
THE SCHOOL SYSTEM  
RECOMMENDATION**



|  |   |
|--|---|
| <b>First Name:</b>   | Patrick   |
| <b>Last Name:</b>  | Doiel   |
| <b>City:</b>   | Davidson  |
| <b>City Council District (Check your district at Locate My District)</b>   | 1   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 250 characters)</b>                                     | I would like to take part in planning a healthier and safer community for our youth and seniors.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 250 characters)</b> | Currently I am a Special Education Teacher within Charlotte Mecklenburg Schools. I have worked with students and families ranging from Pre-K to 12th grade. |
| <b>List any boards you are currently serving on:</b>   | None at this time.  |
| <b>List any boards you have served on in the past:</b>   | None.   |
| <b>Current Employer:</b>   | Charlotte Mecklenburg Schools   |
| <b>Job Title:</b>  | Special Education General Curriculum K-12 Teacher   |
| <b>Brief Description of Duties: (Max 250 characters)</b>   | Teacher, Individualized Education Program (IEP) Case Manager.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Service Connected Disabled Military Veteran (United State Marine Corps). Served July 2001 - July 2005.  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

2 Appointed by Mayor (M)  
 4 Appointed by City Council (C)  
 6 Appointed by County (Y)  
 2 Nominated by School Board (SB)

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## PLANNING COMMISSION

(14 Members)

**Membership** - The commission operates under a December 19, 1988 Interlocal Cooperation Agreement between the City of Charlotte and the County of Mecklenburg. Members must be residents of Mecklenburg County.

**Responsibilities** - To guide growth and development for the City of Charlotte and the unincorporated areas of Mecklenburg County through short and long term planning. The Zoning Committee makes recommendations concerning rezoning, special use permits, subdivision approval and site plan review. The Planning Committee makes recommendations concerning land use, transportation plan approval and implementation and ordinance text amendments.

**Legend:**

PC Planning Committee  
 ZC Zoning Committee

| Member Name              | Appt. By | Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|--------------------------|----------|--------|-------|------------|--------------|-------|-------------|
| <b>* Chairman</b>        |          |        |       |            |              |       |             |
| <b>Council</b>           |          |        |       |            |              |       |             |
| Tracy Finch Dodson W/F   | C        | PC     | 6     | 09/22/2008 | 04/08/2013   | 3 yrs | 06/30/2016  |
| Karen Labovitz W/F       | C        | ZC     | 6     | 04/25/2011 |              | 3 yrs | 06/30/2014  |
| Dionne Nelson B/F        | C        |        | 1     | 04/22/2013 |              | 3 yrs | 06/30/2016  |
| A. Cozzie Watkins B/F    | C        |        | 5     | 01/27/2014 |              | UNEXP | 06/30/2015  |
| <b>County</b>            |          |        |       |            |              |       |             |
| Emma Allen B/F           | Y        | ZC     | 1     | 09/05/2007 | 05/21/2013   | 3 yrs | 06/30/2016  |
| Raymond Eschert W/M      | Y        | ZC     | 7     | 01/18/2012 |              | Unexp | 06/30/2014  |
| Steven W. Firestone W/M  | Y        | PC     | 7     | 07/01/2008 | 05/17/2011   | 3 yrs | 06/30/2014  |
| Deborah Ryan W/F         | Y        | PC     | 4     | 01/18/2012 | 04/17/2012   | 3 yrs | 06/30/2015  |
| Michael Sullivan /M      | Y        |        | 1     | 07/01/2013 |              | 3 yrs | 06/30/2016  |
| Andrew G. Zoutewelle W/M | Y        | PC     | 1     | 06/02/2009 | 04/17/2012   | 3 yrs | 06/30/2015  |
| <b>Mayor</b>             |          |        |       |            |              |       |             |
| Tony Lathrop W/M         | M        | ZC     | 6     | 05/10/2011 |              | 3 yrs | 06/30/2014  |
| <b>School Board</b>      |          |        |       |            |              |       |             |
| Randall Fink W/M         | C        | PC     | 5     | 06/24/2013 |              | 3 yrs | 06/30/2016  |
| Dwayne Walker /M         | Y        | PC     | Y     |            | 04/17/2012   | 3 yrs | 06/30/2015  |



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| <b>First Name:</b>   | Jay  |
| <b>Last Name:</b>  | Banks  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have lived in Charlotte since 1998 and have watched the City grow exponentially. It has been nothing short of amazing. I have always felt that this is "My City" and serving the board will give me a chance to do my part for the continued success of Charlotte.                         |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | My career in Charlotte working as a site design engineer on both public and private projects has given me a skill set that will be directly applicable to the commissions purpose. I am very familiar with the City codes and ordinances - Zoning, Tree, PCCO and Subdivision to name a few. |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | Provided financial/design impact analysis to the Tree Advisory Committee to help guide language for the revised tree ordinance. Also provided an impact analysis for stakeholders regarding the effect of the proposed S.W.I.M. buffer ordinance prior to its adoption.                      |
| <b>Current Employer:</b>   | Kimley-Horn & Associates   |
| <b>Job Title:</b>  | Senior Project Manager   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Project Management - Engineering site design, municipality compliance, permitting and financial performance.   |
| <b>Other Employment History: (Max 250 characters)</b>  | ColeJenest & Stone - Charlotte<br>Mckim & Creed - Charlotte  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | My current employer and/or Clients conduct business with the planning/zoning departments. On these occasions I will have to recuse myself.   |

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| <b>First Name:</b>   | walter  |
| <b>Last Name:</b>  | baucom  |
| <b>City:</b>   | charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 5   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Native American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | learning experience   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | learning experience   |
| <b>List any boards you are currently serving on:</b>   | Metrolina Native American Indian Association<br>North Carolina Indian Economic Development Initiative<br>NC Commission of Indian Affairs<br>Mint Hill Athletic Association softball board<br>Business Advisory Committee to the City Council of Charlotte |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Self Employed   |
| <b>Job Title:</b>  | General Contractor  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Commercial, up fits, and ground up projects   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | High School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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|--|---|
| <b>First Name:</b>   | Nimish  |
| <b>Last Name:</b> ▼  | Bhatt   |
| <b>City:</b>   | charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 5   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Asian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | Citizen from diverse community that can be voice and bridge many underserved ( Refugee/Immigrant/Minority) communities to the right resources to bring growth and development.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I am the member of core team that invited Grameen Charlotte (Micro lending bank) and would like to continue more projects like EB5 investments that can help economy, grow make charlotte better attractive place to make home, introduce RIM project |
| <b>List any boards you are currently serving on:</b>   | I serve as president of Carolinas Asian American Chamber of Commerce (CAACC), Board member of Universal Institute for Successful aging of Carolinas (UISAC), Board member of East-Charlotte and founder of UVCEF.                                     |
| <b>List any boards you have served on in the past:</b>   | BAC and CIS   |
| <b>Current Employer:</b>   | Self employed Universal Yogi Corp.  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Civil Engineer, design and execute construction project for residence, commercial buildings and also develop new community as per needs of special population.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Worked 15 years in Electronic companies like IBM, Solectron and DOC as Engineering Tech.  |
| <b>Education:</b>  | Civil Engineer  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Julio   |
| <b>Last Name:</b> ▼  | Colmenares  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 7   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Hispanic/ Latino  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | Those best fit my skills and the organization I represent. Latin American Chamber of Commerce (LACCC) |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Past Chair and Advisory Board of the LACCC  |
| <b>List any boards you are currently serving on:</b>   | Advisory Board of the LACCC<br>Charlotte Chamber  |
| <b>List any boards you have served on in the past:</b>   | LACCC   |
| <b>Current Employer:</b>   | CGR Creative  |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Responsible for the overall growth and success of the agency.   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Robert   |
| <b>Last Name:</b> ▼  | Combs  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As a citizen of Charlotte, I have a desire to increase my involvement in the community and its continued growth. I think I can add value and leadership that can assist certain boards to continue their positive direction.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Being a civil engineer gives me the professional knowledge of what it takes to build and maintain city infrastructure. My current pursuit of an MBA and project management certification also gives me the knowledge to assist with planning and financial decisions.                    |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Parsons Brinckerhoff   |
| <b>Job Title:</b>  | Civil Engineer   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I perform roadway planning and design for multiple city and state projects. My duties also include project management tasks. My job has given me the opportunity to meet with public officials and private developers to develop projects while also communicating with local residents. |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Joe  |
| <b>Last Name:</b>  | Franco   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 1  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I would like to use my knowledge and business experience to better the city I live in. I believe it's critical for Charlotte to maintain its clean image even as we grow into a world class, tier-one city.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I am currently on and have previously held positions for non-profits in an advisory role. I have held leadership roles in my business and in the not-for-profit sector that require long term strategies with short term goals and initiatives. I feel that my community resources and personal creativity will help problem solve in situations presented to the committee. |
| <b>List any boards you are currently serving on:</b>   | The Johnston YMCA Board of Managers<br>UNC Charlotte Alumni Board of Directors   |
| <b>List any boards you have served on in the past:</b>   | Membership Committee Chair for the Charlotte Region Commercial Board of Realtors<br>Fund raising Chairman for annual Johnston YMCA Fund raiser (2012 & 2013)   |
| <b>Current Employer:</b>   | Cassidy Turley Commercial Real Estate, Inc.  |
| <b>Job Title:</b>  | Vice President of Brokerage Services   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Lead office project leasing team in Charlotte with my business partner. My job entails successfully negotiating transactions and actively pursuing new business for the company.   |
| <b>Other Employment History: (Max 250 characters)</b>  | N/A, I have been with the same company since I started my career.  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Paisley  |
| <b>Last Name:</b>  | Gordon   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am interested in serving on these boards to help make the City of Charlotte a better place. Citizen involvement is a key in helping Charlotte grow and continuing to be destination for new business growth.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have been involved in appraisal and real estate brokerage in the Charlotte market since 1990. I am a state certified real estate appraiser (A4111) and a licensed real estate broker (#165088). I am involved in all aspects of commercial brokerage in the Charlotte MSA including listing and selling land and buildings, tenant representation, landlord representation and development or real estate. |
| <b>List any boards you are currently serving on:</b>   | I am not on an City or County boards. I am on the board of The Learning Collaborative (a private non-profit early childhood education school serving at risk children and located at the Johnson YMCA). I also serve as the Federal Political Coordinator with National Association of Realtors to US Representative Robert Pittenger (2013-Present)   |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | CPG Real Estate, Inc.  |
| <b>Job Title:</b>  | President  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I run a small business with one other broker in the Charlotte market. My daily duties include new business development, working with current clients, managing employees and their deals and managing the financial responsibilities of the company.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I spent 10 years appraising residential and commercial property throughout the US. Property types included multi-family residential, single-family residential, single-family subdivisions, shopping centers, industrial properties, office buildings, medical offices, large tracts of unimproved land, hotels, mobile home parks, business parks, flex space, fast food restaurants and condemnation       |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | David   |
| <b>Last Name:</b>  | Harris  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 7   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I enjoy serving the community within my areas of passion. As a contract professional who recognizes the aesthetic as well as economic importance of art to a community, I will provide a unique dynamic to the Bechtler Arts Foundation Board. As a transportation professional (Civil Engineer) involved in economic development, I will lend expertise to the Airport Advisory Board and Planning Commission. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | A Civil Engineer and an MBA candidate at UNCC, I provide technical professionalism with a business/economic perspective. I served on the Public Art Commission in St. Petersburg, during which time the city won awards for its public art. I served on executive-political committees throughout Tampa Bay. I focus on process and standards of professionalism within the respective committees.              |
| <b>List any boards you are currently serving on:</b>   | Locally: American Society of Civil Engineers Southern (NC) Branch (Vice President); Charlotte United youth soccer coach.  |
| <b>List any boards you have served on in the past:</b>   | Pinellas County MPO (Florida); St. Petersburg Public Art Commission; American Society of Civil Engineers West Coast (FL) Branch (Past President); Transportation & Development Inst. (Past Chair); St. Pete Chamber Public Policy, Downtown Waterfront Master Plan, Transportation (Past Chair); Executive Transit Board  |
| <b>Current Employer:</b>   | engharris (Self-employed); student (MBA candidate)  |
| <b>Job Title:</b>  | Project Engineer / Project Manager  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I have engineered projects ranging from highways to power plant expansions. The MBA program at UNCC appeals to my creative, technical and policy-driven background and provides an exciting opportunity for a Professional Engineer with goals beyond the project level. I have practical experience as a small business owner as well as in corporate project management.                                      |
| <b>Other Employment History: (Max 250 characters)</b>  | Civil Engineer (Transportation, Geotechnical, Construction Engineering; Contracting); Media editor (print and online)   |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Karen  |
| <b>Last Name:</b>  | Labovitz   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am an incumbent on both of these boards. I have served for a three year term and would like to serve for a second three year term.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I was a Real Estate Broker in Charge for 30 years and managed as many as 75 licensed real estate agents during that time.  |
| <b>List any boards you are currently serving on:</b>   | Charlotte Mecklenburg Planning Commission and Neighborhood Matching Grants Fund. (I also served on the Historic District Commission but will be rotating off at the end of June. |
| <b>List any boards you have served on in the past:</b>   | I served 2-3 year terms on the Mecklenburg County Zoning Board of Adjustment   |
| <b>Current Employer:</b>   | Retired  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  | Prudential Carolinas Realty Manager and Broker in Charge of Ballantyne Office<br>Allen Tate Realty Manager and Broker in Charge of Blakeny Office                                |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|---|
| <b>First Name:</b>   | Terry   |
| <b>Last Name:</b>  | Lansdell  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 1   |
| <b>Political Affiliation:</b>  | !   |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am ending my two terms on TSAC and unless reappointed using precedent allowing exceedence of my term as Co-chair, I would like to continue service to the city and county with reappointment to TSAC and/or as your appointment to the BAC. For over 20 years now, I have worked to enhance the pedestrian interface throughout the city and county and hope to continue to do so.                  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have helped: create Charlottes first Bicycle Suitability, create the 1998 Master Bike plan, secure funding for Charlotte's first Bicycle Coordinator position in CDOT, create the BAC, serve on CTAG,serve two full terms on TSAC and have a general knowledge of state/local transportation/land use policies (including complete streets) as well as their funding and organizational structures. |
| <b>List any boards you are currently serving on:</b>   | As stated, my 6 year service on TSAC has ended in January of 2014. I presently serve on the Air Quality Commission, a county board charged with managing Mecklenburg County's air quality permits and reducing ambient air pollution to move Mecklenburg away from the federal governments non-attainment status.   |
| <b>List any boards you have served on in the past:</b>   | CTAG, Citizens Transit Advisory Board 2 terms, TSAC Transit Services Advisory Committee 2 terms Co-chair.   |
| <b>Current Employer:</b>   | Safe Routes to School National Partnership  |
| <b>Job Title:</b>  | State Advocacy Organizer  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Contract position designed to protect and promote bicycle and pedestrian policies, funding and programs that make it safe for our most vulnerable population to have safe active transpiration choices.   |
| <b>Other Employment History: (Max 250 characters)</b>  |   |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Albeiro  |
| <b>Last Name:</b>  | Loaiza   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 5  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Hispanic/ Latino   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | As a Latino I see the need for our community to be more aware of the future plans of our city in urban and infrastructure development. This will create a better participation in our community and the availability to express their concerns to the local authorities. It's that I Albeiro Loaiza want to serve as a link between our community and our local authorities.                         |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I am biligual. I am a Civil Engineer with a graduate degree in Finance & International Business; i have taken courses in real estate and appraisal. I have extensive experience in the construction in the following areas: residential, commercial, infrastructure and education centers. Lastly, I am a licesenced General Contractor in North Carolina and ACI concrete field testing technician. |
| <b>List any boards you are currently serving on:</b>   | HADMC. Hispanic American Democrats for the Mecklenburg County  |
| <b>List any boards you have served on in the past:</b>   | HADMC. Hispanic American Democrats for the Mecklenburg County  |
| <b>Current Employer:</b>   | SEPI Engineering   |
| <b>Job Title:</b>  | CEI Tech II  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Assists in construction inspection and documentation. Obtain accurate measurements & report progress information and place on an Inspector's Daily Report. Performs on-site testing. Checks materials for conformance with contract requirements before installation. Responsible for job specific quality system tasks as defined in quality manual.  |
| <b>Other Employment History: (Max 250 characters)</b>  | Albieor Loaiza, Civil Engineer   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Michael  |
| <b>Last Name:</b>  | Messinger  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have a deep sense of civic responsibility and a desire to give back to this wonderful City that has welcomed my wife and I with open arms. I am confident that I will be a valuable member on the City Council and a strong representative of Charlotte.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | As a seasoned litigator with a history of success representing architects, engineers, and injured plaintiffs, I understand the concerns and priorities of all aspects of society. Moreover, my years of litigation have helped me to become a first-class orator and writer who will be able to strongly advocate for and represent my district. |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | None   |
| <b>Current Employer:</b>   | TestedSafeandClean, LLC d/b/a 5050wifi and ValidMate   |
| <b>Job Title:</b>  | President and CEO  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | As President and CEO of two internet-based companies which I founded, I prepare and effectuate a detailed business plan, devise and assign programming tasks to freelancers and consulting agencies, create and employ a successful marketing plan utilizing social media and traditional advertising, and respond to customer inquiries.        |
| <b>Other Employment History: (Max 250 characters)</b>  | Attorney for Milber, Makris, Plousadis, and Seiden, LLP<br>Attorney for Swartz, Campbell, LLP<br>Attorney for Spear, Greenfield, and Richman, LLP<br>Law Clerk to Honorable Paul P. Panepinto<br>Law Clerk to Honorable Barbara A. Villano<br>Research Assistant for Institute for National Security and Counterterrorism                        |
| <b>Education:</b>  | Law School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | John   |
| <b>Last Name:</b>  | Murphy   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I moved to Charlotte in '07 and as a responsible citizen of Mecklenburg county I feel it is my duty to serve in whatever capacity I can to facilitate a better working and more efficient government. I also think that as an interested party in the running of my government |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | licensed steam engineer. semi-professional photographer and videographer. undocumented skills in electricity, plumbing,  |
| <b>List any boards you are currently serving on:</b>   | none at this time  |
| <b>List any boards you have served on in the past:</b>   | none   |
| <b>Current Employer:</b>   | retired  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | John   |
| <b>Last Name:</b>  | Powell   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Republican   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am a proud, native Charlottean, and thankful for all the City/County has provided for my family and this community. I want to give back and able to do so. I have discussed this with Councilman John Autry, Councilman Kenny Smith and retired Councilman Andy Dulin. I regularly attend the City Council meetings, becoming more focused since the December 2, 2013 Mayor and City Council's Oath of Office. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Oversee commercial operations of family-owned retail/office rental property in District 5, working with City of Charlotte Neighborhood Business Services for major renovation of said properties via façade & security grants, 8 years state-certified general real estate appraiser (NC, SC & GA), commercial broker (NC, SC).  |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   | North Carolina Manufactured Housing Association, Southbury (Raintree-Charlotte) Homeowners Association   |
| <b>Current Employer:</b>   | NBP&F, LLC and PRES, LLC (Commercial Real Estate)  |
| <b>Job Title:</b>  | Manager/Member, NBP&F, LLC; State-Certified General Real Estate Appraiser (NC, SC & GA); Real Estate Broker (NC, SC), Real Estate Consultant   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Oversee operations of family-owned commercial retail/office rental properties in District 5, working with City of Charlotte Neighborhood Business Services for major renovation of said properties via façade & security grants, 8 years state-certified general real estate appraiser (NC, SC & GA), commercial broker (NC, SC) and real estate consultant.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Fred H. Beck & Associates, LLC - Staff Commercial Real Estate Appraiser, Torquay Realty, LLC - Real Estate Broker  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | I do not believe so. On February 24, 2014 our family's business plan to renovation commercial property using façade and security grants will be presented to the Mayor and City Council.   |

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| <b>First Name:</b>   | Bob  |
| <b>Last Name:</b>  | Rapp   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 7  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I would like to get involved in our community and give back some of what I have received.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | My background in Architecture and Construction and now Real Estate, lends itself, I believe to serve effectively in the areas I have checked.<br>I have applied a couple of times, I'll keep trying as positions come available. |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | Historical Advisory Board in Hendersonville NC   |
| <b>Current Employer:</b>   | Allen Tate realtors - South Park Office  |
| <b>Job Title:</b>  | Realtor  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Residential and Commercial Real Estate Sales.  |
| <b>Other Employment History: (Max 250 characters)</b>  | 20 Years with Belk Stores Services in Architecture and Planning, Construction.<br>8 Years Partner with Retail Planning Associates in Columbus Ohio   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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| <b>First Name:</b>   | Ben   |
| <b>Last Name:</b>  | smith   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 6   |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I am interested in giving back to the community that help me become the man, father and citizen I have become. I would enjoy the opportunity to work with other citizens and offer insight and accountability to this role.                           |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Graduate of CMS public schools and a 11yr employee of Rubbermaid. I have experience in marketing, sales, finance, sport sponsorship, and retail. I work with one of our region's largest employers (Lowes) and am a graduate of Leadership Charlotte. |
| <b>List any boards you are currently serving on:</b>   | CPCC Student Advisory Committee (Constrction Tec)   |
| <b>List any boards you have served on in the past:</b>   | Newell Rubbermaid Investing in the Community Board (2010-13) Founding Member.   |
| <b>Current Employer:</b>   | Newell Rubbermiad   |
| <b>Job Title:</b>  | Sr. Trade Sales and Marketing Manager   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Manage over \$220m in sale revenue through our current retail and hardware footprint. Develop sales and marketing promotions, PNL management, inventory planning, and strategy for over 150 customers.  |
| <b>Other Employment History: (Max 250 characters)</b>  | I am an 11yr employee of Rubbermaid in various positions. Started in entry account sales in Va and have been promoted to various positions in sales, marketing, and sponsorship mkt. Work with major customers such as Lowes and national dist.       |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Victoria  |
| <b>Last Name:</b>  | Watlington  |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District)</b>   | 3   |
| <b>Political Affiliation:</b>  | Independent   |
| <b>Gender:</b>   | Female  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have lived in Charlotte for four years now, and love this city. Part of my mission is to positively impact my community so that Charlotte continues to be a sought after destination for business, families, and visitors. This city and its citizens have so much to offer, and I desire to help build our future.             |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Background/Skills: Problem solving (BS in Mechanical Engineering, MS in Engineering Management), program management (project engineer, department manager at Procter & Gamble--Lancaster), public speaking (Queen City Toastmasters), leadership and organization (business owner of Rubies Rising LLC), community service (NSBE) |
| <b>List any boards you are currently serving on:</b>   |   |
| <b>List any boards you have served on in the past:</b>   |   |
| <b>Current Employer:</b>   | Procter & Gamble  |
| <b>Job Title:</b>  | Project Engineer  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | initiative management, technical engineering leader   |
| <b>Other Employment History: (Max 250 characters)</b>  | at P&G: process engineer, team manager, manufacturing capability (LEAN) manager, operating department manager, start-up leader  |
| <b>Education:</b>  | Graduate School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

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| <b>First Name:</b>   | Nancy  |
| <b>Last Name:</b>  | Wiggins  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Female   |
| <b>Race/ Ethnic Background:</b>  |  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have and would like to continue serving the City that I love. I have served on the Planning Commission when it approved Ballantyne, the revitalized 1st Ward, and the current mass transit scheme. As an international business executive, and passenger, I have utilized all three of Charlotte's airports and understand the importance of this facility to our community to develop business. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I have been involved in the cultural, business and civic fabric of Charlotte for most of my life. I have been a college professor, a regional planner, and a business marketing executive here in Charlotte and internationally in the fields of banking, computers/technology and commercial real estate. I have supported the cultural development of Charlotte.                                 |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   | Charlotte Mecklenburg Planning Commission<br>Solid Waste Advisory Board  |
| <b>Current Employer:</b>   | Nancy Wiggins Commercial Real Estate   |
| <b>Job Title:</b>  | CEO BIC  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I offer consultancy and commercial real estate services in the Carolinas and abroad.   |
| <b>Other Employment History: (Max 250 characters)</b>  | I have been in commercial real estate since 1984. I have also been a political science adjunct professor in this region for many years - at UNCC, Winthrop University and Queens University and I lectured at JC Smith University and served as a planner at Centralina COG.   |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | Yes  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   | Some regard being a real estate professional as conflicting; however, I have always recused myself from any conflicting business before the commission. Secondly, my knowledge of real estate has been invaluable knowledge in making decisions that are in the best interests of Charlotte.   |

2 Appointed by City Council (C)

1 Appointed by Mayor (M)

3 Appointed by County

3 Appointed by Public Art

## PUBLIC ART COMMISSION

(9 Members)

**Membership** The Public Art Commission is composed of nine members. The City Council will appoint two members, one representing the education field and one representing the community at-large; the Mayor will appoint one member to represent the business category.

**Responsibilities** The Public Art Commission will oversee and administer a public art program that will ensure the inclusion of artwork in appropriate capital improvement projects for the city to enhance the artistic and cultural development of the city. This action was approved when City Council adopted ordinance #2308 on May 27, 2003. The Public Art Commission also administers a public art program for the county pursuant to an ordinance duly adopted by the Board of County Commissioners on December 17, 2002. The reinstatement of the Public Art Commission replaced the old Charlotte-Mecklenburg Public Art Commission.

| Member Name               | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|---------------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman                | By           |       |            |              |       |             |
| <b>Art &amp; Design</b>   |              |       |            |              |       |             |
| Suzanne Fetscher W/F      | AS           |       |            |              | 3 yrs | 06/30/2015  |
| Laura Grace W/F           | AS           |       |            |              | 3 yrs | 06/30/2015  |
| Marc Gustafson W/M        | AS           |       |            |              | 3 yrs | 06/30/2014  |
| <b>Business</b>           |              |       |            |              |       |             |
| Betty Chafin-Rash /F      | M            | B     | 10/12/2012 |              | 3 yrs | 06/30/2015  |
| Patricia Fletcher B/F     | Y            |       |            |              | 3 yrs | 06/30/2015  |
| Arthur Oudmayer W/M       | Y            |       | 08/14/2007 | 06/30/2010   | 3 yrs | 06/30/2013  |
| <b>Community At Large</b> |              |       |            |              |       |             |
| Patricia Boyer W/F        | C            |       | 1          | 04/22/2013   | 3 yrs | 06/30/2016  |
| Manoj Kesevan A/M         | Y            |       |            |              | 3 yrs | 06/30/2014  |
| <b>Education</b>          |              |       |            |              |       |             |
| Charles Barger III W/M    | C            |       | 2          | 06/27/2011   | 3 yrs | 06/30/2014  |



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| <b>First Name:</b>   | Chuck  |
| <b>Last Name:</b>  | Barger   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have served on PAC for the past 4 years. It's been an honor to serve in this capacity. I have learned a great deal about public art, our community and how the PAC works. I'd like to take this experience and help the PAC fulfill its mission. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> |  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | The Common Market SouthEnd   |
| <b>Job Title:</b>  | Owner / Manager  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Oversee day to day operations of a deli & convenience store located in the heart of historic SouthEnd.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Partner in Interactive Knowledge, Inc a Charlotte-based technology firm that produces interactive materials for museums, cultural organizations and non-profits. Founded the company in 1991.  |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

2 Appointed by Mayor (M)  
 6 Appointed by City Council (C)  
 1 appointed by County Commission (Y)  
 1 appointed by each of the six towns in Mecklenburg County

**TRANSIT SERVICES ADVISORY COMMITTEE**  
 (15 Members)

**Membership** - Council voted on September 10, 1990 to establish this committee. The first members were appointed on January 14, 1991, with staggered terms to begin on January 31, 1991. Future appointments will be made for three year terms. Council's appointments are (1)one major suburban employer served by Charlotte Transit, (2)one neighborhood organization leader, (3)one local service passenger, (4)one express service passenger, and (5)either a local or express service passenger. The Mayor's appointments are (1)one uptown employer served by Charlotte Transit, and (2)one disabled citizen who uses Charlotte Transit. There is no age requirement.

On August 23, 1999, City Council approved expanding the Transit Advisory Committee from seven members to 14 members as recommended by the Metropolitan Transit Commission (MTC) and to change the name to the Transit Service Advisory Committee.

The Metropolitan Transit Commission approved a new position on this Committee for a van pool rider on October 28, 2009.

**Responsibilities** - This committee will serve as a forum for citizen suggestions and complaints concerning fares, routes, and schedules. It will serve as an advocacy group for public transportation services and review staff recommendations on service provision transit policies. The committee will review and make recommendations on minimum performance standards for the system. The committee will explore emerging issues in public transit and work with staff on solutions.

**Legend:**

- SE Suburban Employer served by Charlotte Transit
- NOL Neighborhood Organization Leader
- LSP Local Service Passenger
- ESP Express Service Passenger
- L/ESP Local or Express Service Passenger
- UE Uptown Employer served by Charlotte Transit
- DC Disabled Citizen who uses Charlotte Transit
- VPR Van Pool Rider

| Member Name               | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term       | Expir. Date      |
|---------------------------|--------------|-------|------------|--------------|------------|------------------|
| <b>* Chairman</b>         |              |       |            |              |            |                  |
| <b>Cornelius</b>          |              |       |            |              |            |                  |
| Jean Veatch /             |              | Y     | 12/07/2011 | 12/05/2013   | 3 yrs      | 12/07/2015       |
| <b>Council</b>            |              |       |            |              |            |                  |
| Andrew Bowen W/M          | C            | ESP   | 1          | 01/27/2014   | 3 yrs      | 01/31/2017       |
| RES/Marvis Holliday B/M   | C            | VPR   | 2          | 01/11/2010   | 01/14/2013 | 3 yrs 01/31/2016 |
| *Eric R. Sanderson W/M    | C            | SE    | 7          | 10/09/2006   | 01/09/2012 | 3 yrs 01/31/2015 |
| George Schaeffer, III W/M | C            | L/E   | 7          | 04/12/2010   | 01/13/2014 | 3 yrs 01/31/2017 |
| Michael Warner W/M        | C            | NOL   | 1          | 07/25/2011   | 01/09/2012 | 3 yrs 01/31/2015 |
| Anthony Wesley B/M        | C            | LSP   | 3          | 02/11/2008   | 01/14/2013 | 3 yrs 01/31/2016 |
| <b>County</b>             |              |       |            |              |            |                  |
| Scott Jernigan /M         | Y            |       |            | 04/02/2013   | 3 yrs      | 02/03/2016       |

**Davidson**



|  |   |
|--|---|
| <b>First Name:</b>   | R. Casey  |
| <b>Last Name:</b>  | Celli   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 7   |
| <b>Political Affiliation:</b>  | Republican  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | Caucasian   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I think that it's evident that our Charlotte is a fantastic place to live and work. I'm passionate about serving our community, and am willing to work to help offer creative solutions to improve our city. As a daily user of CATS, I have perspective on the challenges and opportunities faced and would like to help offer this insight.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | By profession, I'm manage a team of "Big data" analyts at Bank of America, and have been with the company for 14 years. Previously, I lived and worked in Delaware, and served as Treasurer of the Board of Homeward Bound, a transitional and emergency housing shelter.<br><br>I firmly believe that public transit is an important answer to the ever-growing population in Charlotte and our surrounding regions. |
| <b>List any boards you are currently serving on:</b>   | None  |
| <b>List any boards you have served on in the past:</b>   | Treasurer of Homeward Bound, an Emergency and Transitional Housing Shelter in Newark, Delaware  |
| <b>Current Employer:</b>   | Bank of America   |
| <b>Job Title:</b>  | SVP, Marketing Strategy & Analytics   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Manage Team of Data analysts to drive offer management strategy to develop the "next-best" sales opportunity for customer-facing associates<br><br>Team also responsible for creating retargeting opportunities (Direct Mail, on-site ads, e-mail) using on-line cookie data<br><br>Work with Competitive Intelligence, Legal and Reputational Risk Committee to deliver marketing solutions.                         |
| <b>Other Employment History: (Max 250 characters)</b>  | Previously managed product P&L for damaged credit customers, including 5-year strategic planing, and teams responsible for Product Development, Marketing Strategy, and Call Center Optimization  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |

|  |    |
|--|----|
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |    |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b> | No |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |    |

|  |  |
|--|--|
| <b>First Name:</b>   | Dwayne   |
| <b>Last Name:</b>  | Heyward  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 4  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I would like to improve the conditions in my community. to make it a better place to live and to enjoy.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I Have served my country in the US army for 28 years and the city of charlotte for 23 years. In that time I have gained a broad perspective in dealing with community, organizations and people. |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   | Safety Board US Army 09-02 to 04-12  |
| <b>Current Employer:</b>   | Charlotte Fire Dept  |
| <b>Job Title:</b>  | Firefighter/ EMT   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Protect the citizens from the risk of fire and other hazards. Crash fire airport rescue, Emergency vehicle operator, hazardous materials technician.   |
| <b>Other Employment History: (Max 250 characters)</b>  | U.S. Army Reserve<br>28 Years<br>First sargent, medical specialist, CBRN specialist, master driver   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | Hilsman  |
| <b>Last Name:</b>  | James  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 3  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | To be a help for the people to undersand to pros and cons of using transportation. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I am a everyday rider I se the good an not so good of everyday operation.          |
| <b>List any boards you are currently serving on:</b>   | N/A  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | Full time student  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |  |
|--|--|
| <b>First Name:</b>   | Michael  |
| <b>Last Name:</b>  | Messinger  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 6  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I have a deep sense of civic responsibility and a desire to give back to this wonderful City that has welcomed my wife and I with open arms. I am confident that I will be a valuable member on the City Council and a strong representative of Charlotte.   |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | As a seasoned litigator with a history of success representing architects, engineers, and injured plaintiffs, I understand the concerns and priorities of all aspects of society. Moreover, my years of litigation have helped me to become a first-class orator and writer who will be able to strongly advocate for and represent my district. |
| <b>List any boards you are currently serving on:</b>   | None   |
| <b>List any boards you have served on in the past:</b>   | None   |
| <b>Current Employer:</b>   | TestedSafeandClean, LLC d/b/a 5050wifi and ValidMate   |
| <b>Job Title:</b>  | President and CEO  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | As President and CEO of two internet-based companies which I founded, I prepare and effectuate a detailed business plan, devise and assign programming tasks to freelancers and consulting agencies, create and employ a successful marketing plan utilizing social media and traditional advertising, and respond to customer inquiries.        |
| <b>Other Employment History: (Max 250 characters)</b>  | Attorney for Milber, Makris, Plousadis, and Seiden, LLP<br>Attorney for Swartz, Campbell, LLP<br>Attorney for Spear, Greenfield, and Richman, LLP<br>Law Clerk to Honorable Paul P. Panepinto<br>Law Clerk to Honorable Barbara A. Villano<br>Research Assistant for Institute for National Security and Counterterrorism                        |
| <b>Education:</b>  | Law School   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

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|--|--|
| <b>First Name:</b>   | John   |
| <b>Last Name:</b> ▼  | Murphy   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 2  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I moved to Charlotte in '07 and as a responsible citizen of Mecklenburg county I feel it is my duty to serve in whatever capacity I can to facilitate a better working and more efficient government. I also think that as an interested party in the running of my government |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | licensed steam engineer. semi-professional photographer and videographer. undocumented skills in electricity, plumbing,  |
| <b>List any boards you are currently serving on:</b>   | none at this time  |
| <b>List any boards you have served on in the past:</b>   | none   |
| <b>Current Employer:</b>   | retired  |
| <b>Job Title:</b>  |  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   |  |
| <b>Other Employment History: (Max 250 characters)</b>  |  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |  |
|--|--|
| <b>First Name:</b>   | Myron  |
| <b>Last Name:</b>  | Taylor   |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 5  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I would like to be the voice of the people who are either to scared, to busy, or are misinformed.<br>They think that they can not make a difference. But they can.<br>Their, idea and suggestions are important. Except that they don't know how to express themselves.<br>Thank you |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | BA in Sociology<br>.Associates Degree in Business Management<br>27 years with US Airways<br>.Also can fill out an online application from my smartphone  |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   |  |
| <b>Current Employer:</b>   | US Airways   |
| <b>Job Title:</b>  | Fleet Service  |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Marshall in aircraft<br>baggage handler  |
| <b>Other Employment History: (Max 250 characters)</b>  | .5 years customer service with American Express  |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

5 Recommended by City Council for Approval (C)  
 by County Commission  
 15 Appointed by County Commission (Y)

**WASTE MANAGEMENT ADVISORY BOARD**  
 (20 Members)

**Membership** - The City Council is to recommend five (5) members for approval by the County Commission. Terms are for three years and appointees must be a resident of Mecklenburg County.

**Responsibilities** - Evaluate all decisions to construct additional waste-to-energy facilities in the future and consult and advise the City and County governing bodies on the merits and cost efficiencies of such decisions prior to the time they are made.

| Member Name               | Appt. Legend | Dist. | Appt. Date | Reappt. Date | Term  | Expir. Date |
|---------------------------|--------------|-------|------------|--------------|-------|-------------|
| * Chairman                | By           |       |            |              |       |             |
| <b>Council</b>            |              |       |            |              |       |             |
| RES/Christopher Capellini | Y            | 6     | 12/21/2010 | 10/16/2012   | 3 yrs | 11/05/2015  |
| RES/Patrick Darrow W/M    | Y            | 7     | 12/21/2010 | 10/15/2013   | 3 yrs | 09/21/2016  |
| Martin Doss /             | Y            |       | 12/17/2013 | 02/02/2014   | Unexp | 02/01/2017  |
| Frederick B Hammermann /M | Y            | 7     | 03/19/2013 |              | Unexp | 05/18/2016  |
| Anthony Morrison B/M      | Y            |       | 10/01/2013 |              | Unexp | 07/13/2016  |
| <b>County</b>             |              |       |            |              |       |             |
| Linda Ashendorf /F        | Y            |       | 01/20/2010 | 03/01/2011   | 3 yrs | 03/31/2014  |
| Ollie Frazier W/M         | Y            |       | 10/07/2008 | 10/19/2011   | 3 yrs | 10/31/2014  |
| Connie Harris /F          | Y            |       | 09/06/2009 | 11/20/2012   | 3 yrs | 09/30/2015  |
| William Harrison W/M      | Y            | 3     | 02/01/2011 | 04/15/2011   | 3 yrs | 03/31/2014  |
| Joe Howarth W/M           | Y            |       | 11/01/2011 |              | Unexp | 10/30/2013  |
| Jacqueline Levister B/F   | Y            |       | 04/06/2010 | 03/01/2011   | 3 yrs | 03/31/2014  |
| Jeremy O'Brien /          | Y            |       |            | 05/21/2013   | 3 yrs | 06/30/2016  |
| *Steve Pepper W/M         | Y            |       | 07/01/2008 | 05/21/2013   | 3 yrs | 06/30/2016  |
| Rita Plyler /F            | Y            |       | 09/01/2009 | 02/19/2013   | 3 yrs | 03/14/2016  |
| Jose Ramirez H/M          | Y            | 4     | 05/03/2011 |              | Unexp | 03/31/2014  |
| David Robinson W/M        | Y            |       | 06/19/2012 |              | 3 yrs | 06/30/2015  |
| Ismael Sanchez H/M        | Y            |       | 05/15/2012 |              | Unexp | 08/31/2014  |
| Martin Sanford /          | Y            |       |            | 11/15/2013   | 3 yrs | 10/30/2016  |
| William Smith W/M         | Y            |       | 09/07/2011 |              | Unexp | 02/28/2012  |
| Louis Watts /M            | Y            |       | 04/17/2012 | 02/19/2013   | 3 yrs | 03/14/2016  |



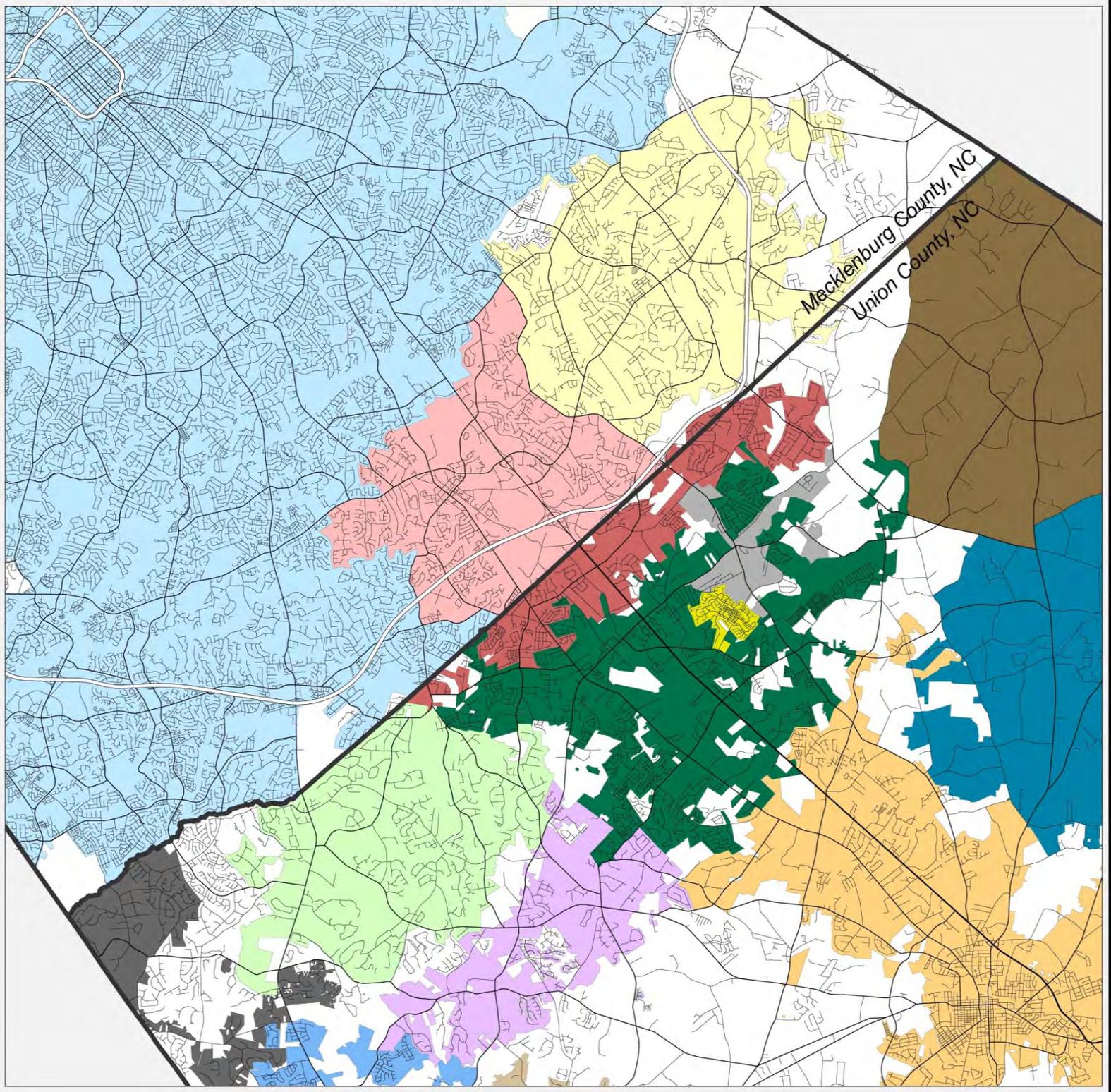
|   |  |
|---|--|
| First Name:   | HENRY  |
| Last Name: ▼  | ANTSHEL  |
| City:   | CHARLOTTE  |
| City Council District (Check your district at Locate My District )  | 5  |
| Political Affiliation:  | !  |
| Gender:   |  |
| Race/ Ethnic Background:  |  |
| Why are you interested in serving on these boards/ committees? (Max 400 characters)                                     | environmentally concientious                           |
| Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters) | career exposure to several aspects of waste management |
| List any boards you are currently serving on:   |  |
| List any boards you have served on in the past:   | CTAG two terms   |
| Current Employer:   | HDR Inc  |
| Job Title:  | Chief Engineer   |
| Brief Description of Duties: (Max 400 characters)   |  |
| Other Employment History: (Max 250 characters)  |  |
| Education:  | Graduate School  |
| Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?                   | No   |
| If yes, please explain complete disposition. (Max 250 characters)   |  |
| Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?     | No   |
| If yes, please explain conflict. (Max 250 characters)   |  |

|  |  |
|--|--|
| <b>First Name:</b>   | howard   |
| <b>Last Name:</b>  | cohen  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District )</b>  | 6  |
| <b>Political Affiliation:</b>  | Democrat   |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | Caucasian  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | concern about the environment  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | Former attorney with US EPA in Washington, DC; former attorney with the RI Dept. of Environmental Management; previously served on waste advisory committee in Montgomery County, Maryland     |
| <b>List any boards you are currently serving on:</b>   | none   |
| <b>List any boards you have served on in the past:</b>   | none   |
| <b>Current Employer:</b>   | self employed  |
| <b>Job Title:</b>  | attorney   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Semi retired attorney. I now only work as an arbitrator or mediator. Also approved to serve as Hearing Officer by the NC Dept. of Public Instruction on teacher discharge cases.               |
| <b>Other Employment History: (Max 250 characters)</b>  | Prior contract attorney with the City of Charlotte on environmental matters. Prior contract attorney with the Charlotte-Mecklenburg Police Department on ABC licensing and enforcement matters |
| <b>Education:</b>  | Graduate School  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |  |
|--|--|
| <b>First Name:</b>   | Dwayne   |
| <b>Last Name:</b>  | Heyward  |
| <b>City:</b>   | Charlotte  |
| <b>City Council District (Check your district at Locate My District)</b>   | 4  |
| <b>Political Affiliation:</b>  | Independent  |
| <b>Gender:</b>   | Male   |
| <b>Race/ Ethnic Background:</b>  | African American   |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I would like to improve the conditions in my community. to make it a better place to live and to enjoy.  |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I Have served my country in the US army for 28 years and the city of charlotte for 23 years. In that time I have gained a broad perspective in dealing with community, organizations and people. |
| <b>List any boards you are currently serving on:</b>   |  |
| <b>List any boards you have served on in the past:</b>   | Safety Board US Army 09-02 to 04-12  |
| <b>Current Employer:</b>   | Charlotte Fire Dept  |
| <b>Job Title:</b>  | Firefighter/ EMT   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | Protect the citizens from the risk of fire and other hazards. Crash fire airport rescue, Emergency vehicle operator, hazardous materials technician.   |
| <b>Other Employment History: (Max 250 characters)</b>  | U.S. Army Reserve<br>28 Years<br>First sargent, medical specialist, CBRN specialist, master driver   |
| <b>Education:</b>  | College  |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No   |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |  |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No   |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |  |

|  |   |
|--|---|
| <b>First Name:</b>   | Jay D.  |
| <b>Last Name:</b>  | Winfrey   |
| <b>City:</b>   | Charlotte   |
| <b>City Council District (Check your district at Locate My District )</b>  | 3   |
| <b>Political Affiliation:</b>  | Democrat  |
| <b>Gender:</b>   | Male  |
| <b>Race/ Ethnic Background:</b>  | African American  |
| <b>Why are you interested in serving on these boards/ committees? (Max 400 characters)</b>                                     | I feel like waste management, and recycling in particular, is one of the industries that will propel Charlotte into an even bigger metropolis of the South in coming years. Having an effective, cost reducing, and maybe even profitable system in place to handle our waste is of extreme importance. |
| <b>Please describe any background or abilities that qualify you to serve on these boards/ committees. (Max 400 characters)</b> | I'm President of a new Startup in Charlotte Called Big Recycling.   |
| <b>List any boards you are currently serving on:</b>   | n/a   |
| <b>List any boards you have served on in the past:</b>   | This is my first advisory board. However looking forward to the opportunity serve as an addition to the current board.  |
| <b>Current Employer:</b>   | Big Recycling   |
| <b>Job Title:</b>  | President   |
| <b>Brief Description of Duties: (Max 400 characters)</b>   | I serve as the President and Ceo of a Startup here in Charlotte, Big Recycling. I am responsible for the daily operations, marketing and management for this new endeavor. Serving in this capacity gives me ability to use day to day, real world experience on the Waste Management Advisory Board.   |
| <b>Other Employment History: (Max 250 characters)</b>  | Retail Management 11yrs<br>Customer Service 8yrs<br>Sales Trainer 5yrs  |
| <b>Education:</b>  | College   |
| <b>Has any formal charge of professional misconduct ever been sustained against you in any jurisdiction?</b>                   | No  |
| <b>If yes, please explain complete disposition. (Max 250 characters)</b>   |   |
| <b>Do you have any personal or business interest that could create a conflict (either real or perceived) if appointed?</b>     | No  |
| <b>If yes, please explain conflict. (Max 250 characters)</b>   |   |

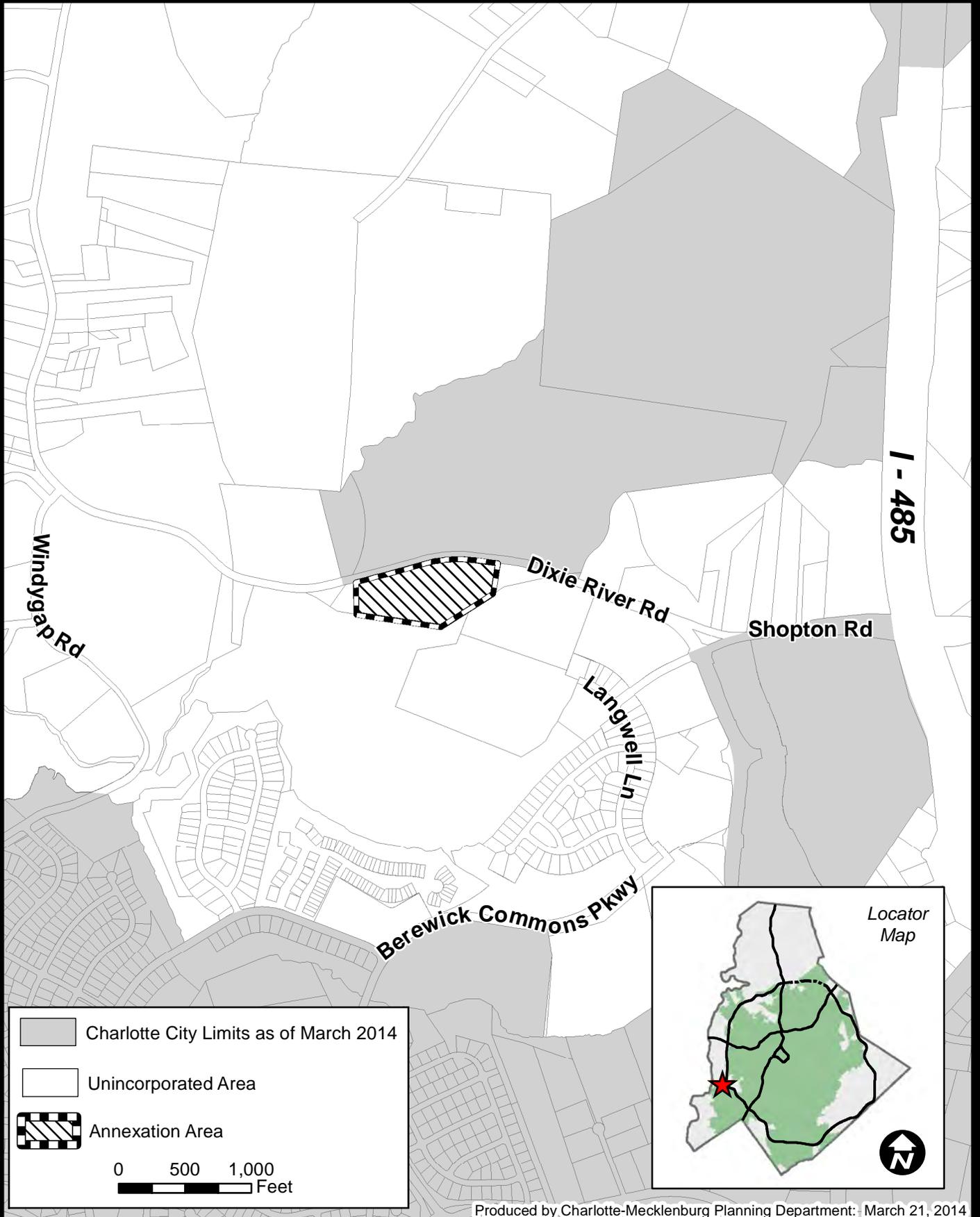
# Mecklenburg County / Union County, NC Political Boundaries



- |  |   |  |
|--|---|--|
|  Charlotte City Limits    |  Marvin Town Limits          |  Stallings Town Limits     |
|  Fairview Town Limits     |  Matthews Town Limits        |  Unionville Town Limits    |
|  Hemby Bridge Town Limits |  Mineral Springs Town Limits |  Waxhaw Town Limits        |
|  Indian Trail Town Limits |  Mint Hill Town Limits       |  Weddington Town Limits    |
|  Lake Park Town Limits    |  Monroe City Limits          |  Wesley Chapel Town Limits |

# West Blvd / Berewick IV

## Proposed Voluntary Annexation of County-Owned Property



**RESOLUTION FIXING DATE OF PUBLIC HEARING ON QUESTION  
OF ANNEXATION PURSUANT TO G.S. 160A-31  
WEST BOULEVARD/BEREWICK IV**

WHEREAS, a petition requesting annexation of the area described herein has been received; and

WHEREAS, the City Council has by resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, certification by the City Clerk as to the sufficiency of the petition has been made;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that:

Section 1. A public hearing on the question of annexation of the area described herein will be held in the Meeting Chamber of the Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on Monday June 9, 2014.

Section 2. The area proposed for annexation is described as follows:

**LEGAL DESCRIPTION**

Beginning at a point being the Northeasterly corner of a Mecklenburg County parcel identified as Mecklenburg County tax parcel 141-171-23 as part of the property recorded in Deed Book 14350 Page 402 and as shown on Map Book 38 Page 521 and being located 30 feet South of and normal to the centerline of Dixie River Road; thence in a Southwesterly direction following along and with the Easterly boundary line of said parcel as described in Deed Book 23229 Page 826 with a bearing and distance of South 19-47-29 West approximately 239 feet to a point, said point being the Southeasterly corner of said parcel and also being a common corner with Deed Book 23229 Page 826; thence in a Southwesterly direction following along and with the Southerly boundary line of said Mecklenburg County parcel 141-171-23 as shown on Map Book 38 Page 521 having a bearing and distance of South 57-30-22 West 463.68 feet to a point, said point being the Southerly most corner of said parcel; thence in a Northwesterly direction following along and with the Southerly boundary line of said Mecklenburg County parcel 141-171-23 as shown on Map Book 38 Page 521 having a bearing and distance of North 80-51-58 West 630.24 feet to a point, said point being the Southwesterly most corner of said parcel; thence in a Northeasterly direction following along and with the Westerly boundary line of said

Mecklenburg County Parcel 141-171-23 with a bearing and distance as described in Deed Book 24799 page 277 being North 02-56-10 West approximately 240 feet to a point, said point being the Northwesterly corner of said parcel 141-171-23 also being located 30 feet South of and normal to the centerline of Dixie River Road; thence in an Easterly direction following a line being 30 feet South of and parallel with the centerline of Dixie River road approximately 1,576 feet to a point, said point being THE POINT AND PLACE OF BEGINNING.

Section 3. Notice of the public hearing shall be published in the *Mecklenburg Times*, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.

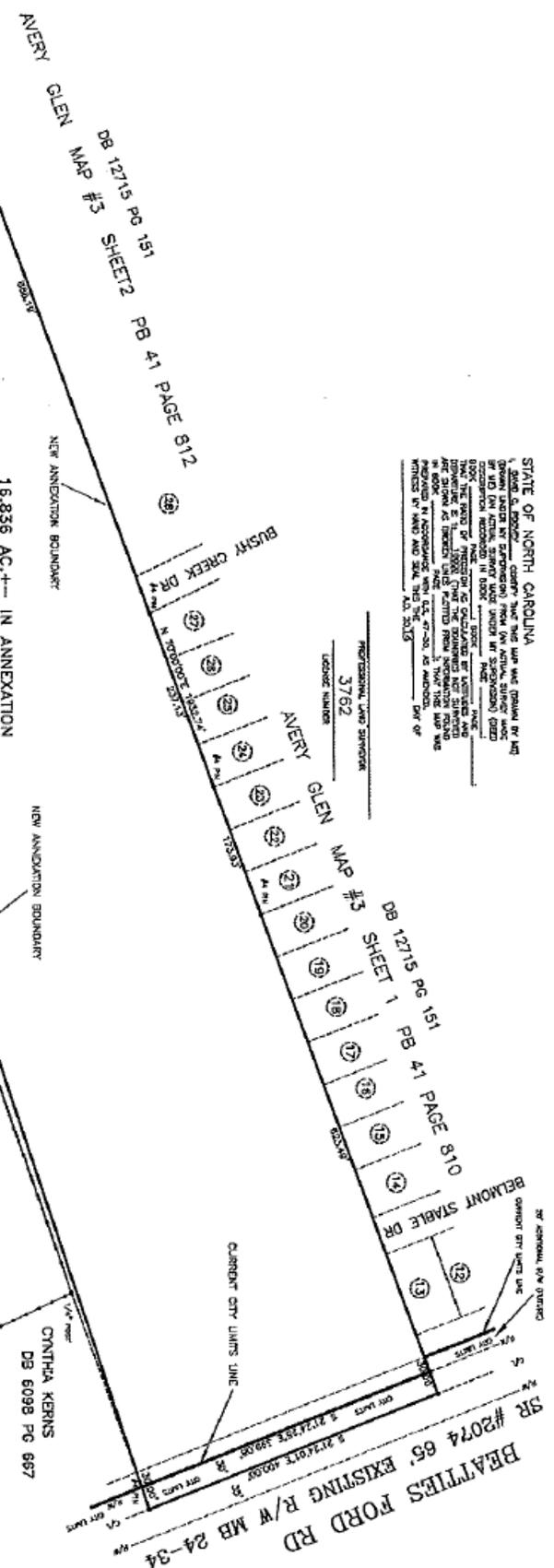
AVERY MEADOWS VOLUNTARY ANNEXATION

28634/484



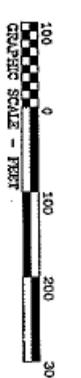
STATE OF NORTH CAROLINA  
 I, JAMES R. STEWART, JR., a duly qualified and licensed Professional Land Surveyor in the State of North Carolina, do hereby certify that the foregoing plat was prepared by me or under my direct supervision and that I am a duly qualified and licensed Professional Land Surveyor in the State of North Carolina. My commission expires on the 31st day of December, 2008.

PROFESSIONAL LAND SURVEYOR  
 3762  
 LICENSE NUMBER



16.836 AC. ± IN ANNEXATION

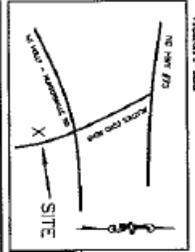
JAMES R. STEWART, JR.  
 DB 3605 PG 307



M.K. STONE  
 DB 20952 PG 527

C.W. WALTON  
 DB 1205 PG 101

C.W. WALTON  
 DB 1490 PG 458



DEDMON SURVEYS  
 CHUCK PODEVY, PLS #3762  
 ROBERT DEDMON, PLS #3899  
 3704 NC HIGHWAY #18 NORTH  
 P.O. BOX 494 - DENVER, NC 28037  
 PHONE: 704/483/4908  
 FAX: 704/483/2170

|                     |                        |                                  |
|---------------------|------------------------|----------------------------------|
| DATE: 2-16-14       | DB: 28634              | PG: 484                          |
| SCALE: 1" = 100'    | DB: 4622               | PG: 049                          |
| LONG CREEK TOWNSHIP | MECKLENBURG COUNTY, NC |                                  |
| SURV. BY: H/W/T     | DRAWN: DP              | JOB DESCRIPTION: IN SURVEY RULES |
|                     |                        | 88880002820 - 2008               |

ANNEXATION MAP FOR  
**EST PROPERTIES, LLC**  
**AVERY MEADOWS TRACT**  
 PROPERTY @ 6001 BEATTIES FORD RD. NO. CHARLOTTE NC  
 PARCEL ID #033315222

**RESOLUTION FIXING DATE OF PUBLIC HEARING ON QUESTION  
OF ANNEXATION PURSUANT TO G.S. 160A-31**

**AVERY MEADOWS AREA**

WHEREAS, a petition requesting annexation of the area described herein has been received; and

WHEREAS, the City Council has by resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, certification by the City Clerk as to the sufficiency of the petition has been made;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that:

Section 1. A public hearing on the question of annexation of the area described herein will be held in the Meeting Chamber of the Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on June 9, 2014.

Section 2. The area proposed for annexation is described as follows:

**LEGAL DESCRIPTION**

Beginning at a #4 pin in the Southern line of Avery Glen Subdivision, said pin being on the Western right of way limit of Beatties Ford Road and also being on the current city limits line, running thence with the right of way of aforementioned road and the current city limits line S 21-24-25 E 399.08' to a point on said right of way, thence 4 lines with the new annexation boundary as follows: 1) S 71-46-13 W 2083.22' to a #4 rebar, 2) N 06-46-39 E 102.25' to a #4 rebar, 3) N 06-56-08 E 272.91' to a 2" pipe, 4) N 70-00-00 E 1902.74' to the point and place of beginning and being on the current city limits line, containing 16.836 ac.+/-

Section 3. Notice of the public hearing shall be published in the *Mecklenburg Times*, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.



**RESOLUTION FIXING DATE OF PUBLIC HEARING ON QUESTION  
OF ANNEXATION PURSUANT TO G.S. 160A-31**

**FRANK VANCE ROAD AREA**

WHEREAS, a petition requesting annexation of the area described herein has been received; and

WHEREAS, the City Council has by resolution directed the City Clerk to investigate the sufficiency of the petition; and

WHEREAS, certification by the City Clerk as to the sufficiency of the petition has been made;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Charlotte, North Carolina that:

Section 1. A public hearing on the question of annexation of the area described herein will be held in the Meeting Chamber of the Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, N.C. at 7:00 p.m. on June 9, 2014.

Section 2. The area proposed for annexation is described as follows:

**LEGAL DESCRIPTION**

**LEGAL DESCRIPTION**

That certain tract or parcel of land situated, lying, and being in the Long Creek Township, Mecklenburg County, North Carolina and being more particularly described as follows:

**BEGINNING** at a point lying on the western margin of Beatties Ford Road, said point also lying on the southeastern property line of the Hazel K. Dunn property described in Deed Book 1015, Page 152; thence with the western margin of Beatties Ford Road two (2) courses and distances as follows: (1) South 38-23-49 East 318.22 feet to a point; (2) South 36-51-17 East 201.29 feet to an existing iron rod lying on the northwestern property line of the Long Creek Volunteer Fire Department, Inc. property as described in Deed Book 1603, Page 459; thence with the Fire Department property two (2) courses and distances as follows: (1) South 53-03-54 West 69.66 to an existing iron rod; (2) South 35-50-13 East 62.34 feet to an existing iron rod lying on the northwest line of the Jayson A. Stringfellow & Judson W. Stringfellow property as described in Deed Book 28925, Page 237; thence with the Stringfellow property two (2) courses and distances as follows: (1) South 53-15-34 West 141.58 to an existing iron rod; (2) South 22-52-35 East 22.15 feet to an existing iron rod marking the westernmost corner of the Ida M. Richmond property as described in Deed Book 15703, Page 866; thence with the Richmond property three (3) courses and distances as follows: (1) South 22-26-25 East 53.98 feet to an existing iron rod; (2) South 22-26-25 East 16.13 feet to an existing iron rod; (3) South 00-36-19 East 92.48 feet to an existing iron rod lying on the northern line of the Northside City Church, Inc. property as described in Deed Book 28816, Page 250; thence with the Northside City Church, Inc. property three (3) courses and distances as follows: (1) North 89-04-56 West 63.50 feet to an existing iron pipe; (2) South 13-56-04 East 124.85 feet to an existing iron pipe; (3) South 14-07-22 East 85.93 feet to an existing iron rod marking the northwest corner of the Amy Joy Chadwick & Gerald Chadwick property as described in Deed Book 28958, Page 112; thence with the Chadwick property two (2) courses and distances as follows: (1) South 05-17-10 West 82.58 feet to a new iron rod; (2) South 84-42-50 East 118.59 feet to an existing iron rod marking the northwest corner of the Ronald B. Griffin & Larry A. Griffin property as described in Deed Book 1332, Page 506 and Deed Book 905, Page 53; thence with the Griffin property five (5) courses and distances as follows: (1) South 14-46-30 East 52.99 feet to a new iron rod; (2) South 02-04-22 East 40.96 feet to a new iron rod; (3) South 02-04-22 East 17.40 to an existing iron rod; (4) South 23-27-22 West 54.92 feet to an existing iron rod; (5) South 12-45-57 East 34.59 feet to a new iron rod lying on the northern line of the Trimurti Temple Devasthanam property as described in Deed Book 26652, Page 842; thence with the Trimurti Temple Devasthanam property four (4) courses and distances as follows: (1) North 81-59-44 West 444.04 feet to an existing iron rod; (2) South 17-12-35 West 16.50 feet to an existing axle; (3) North 62-19-34 West 241.68 feet to a new iron rod; (4) North 61-06-29 West 155.33 feet to an existing iron pipe lying on the southeastern line of the Brenda Vance Dasher property as described in Deed Book 6220, Page 954 and Deed Book 23309, Page 195; thence with the Dasher property five (5) courses and distances as follows: (1) North 36-50-35 East 175.98 feet to

an existing iron pipe; (2) South 88-45-54 West 67.98 feet to an existing iron rod; (3) North 28-36-54 West 104.12 feet to an existing iron pipe; (4) South 35-50-40 West 288.60 feet to a new iron rod; (5) North 27-26-26 West 186.67 feet to an existing nail in the center of Frank Vance Road; thence with the center of Frank Vance Road North 51-32-15 East 120.38 feet to an existing nail marking the easternmost corner of the Ragam Investments, LLC property as described in Deed Book 26652, Page 857; thence with the Ragam Investments, LLC property North 27-17-56 West 261.95 feet to an existing iron rod lying on the southern line of the Ronald J. Brewer and Beverly Abernathy property as described in Deed Book 6413, Page 726; thence with the Brewer and Abernathy property two (2) courses and distances as follows: (1) North 64-00-18 East 132.83 feet to an existing stone; (2) North 20-59-24 West 58.00 feet to an existing iron rod marking the southernmost corner of the Hazel K. Dunn property as described in Deed Book 1015, Page 152; thence with the Dunn property two (2) courses and distances as follows: (1) North 56-38-08 East 583.61 feet to an existing iron rod; (2) North 56-38-08 East 215.84 feet to the Point or Place of **BEGINNING**; containing 19.3358 acres of land.

Section 3. Notice of the public hearing shall be published in the *Mecklenburg Times*, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.

# Wilkinson Blvd / I-485 IV

## Proposed Annexation of City-Owned Property



**RESOLUTION STATING THE INTENT OF THE CITY OF CHARLOTTE TO  
ANNEX PROPERTY OWNED BY THE CITY WHICH IS CONTIGUOUS TO THE  
EXISTING MUNICIPAL BOUNDARIES**

BE IT RESOLVED by the City Council of the City of Charlotte that:

Section 1. It is the intent of the City Council pursuant to G.S. 160A-31, to annex the property described in Section 2, which is owned by the City of Charlotte.

Section 2. The legal description of the property is as follows:

**LEGAL DESCRIPTION**

Being all of a City of Charlotte parcel identified as tax parcel 055-371-13 as recorded in Deed Book 25157 Page 284. Beginning at a point being the Southwesterly corner of said parcel and having a project station of 1+317.130 -Y9- /Existing R/W as shown on page 31 of the N.C.D.O.T. (metric)Project #R-2248 AC & AD plan sheets recorded in Book 3 Page 222 in the Mecklenburg County Register of Deeds Office; thence in an Easterly direction along and with the control access line being the Northerly margin of Wilkinson Boulevard to a point have a project station of 1+410.000 - Y9-/30.000 m(98.43feet) LT. as shown on said page 31; thence in a Northeasterly direction leaving the said control access line following along and with a line being the Westerly margin of the realigned Tuckaseegee Road to a point having a project station of 1+080.000 -Y10REV-/20.000 m(65.62 feet) LT. as shown on said Page 31; thence continuing in a Northerly direction following along and with a line being the Westerly margin of the realigned Tuckaseegee Road to a point having a project station of 1+175.000 -Y10REV-/24.000 m(78.74 feet) LT. as shown on page 47 of the said N.C.D.O.T. Project #R-2248 AC & AD plan sheets; thence in a Northwesterly direction along and with a line to a point having a project station of 1+220.000 - Y11-/Existing R/W as shown on said page 47, said point being identified as the Northerly most corner of said Tax Parcel 055-371-13; thence in a Southwesterly direction along and with the Westerly line of said Tax Parcel 055-371-13, said line being the Southeasterly margin of Tuckaseegee Road prior to its relocation to a point, said point being the POINT AND PLACE OF BEGINNING.

Section 3. The property described in Section 2 is contiguous to the current municipal boundaries.

Section 4. A public hearing on the question of annexation of the property will be held in The Meeting Chamber of The Charlotte-Mecklenburg Government Center, 600 E. Fourth Street, Charlotte, NC at 7:00 p.m. on Monday June 9, 2014.

Section 5. Notice of the public hearing shall be published once in The Mecklenburg Times, a newspaper having general circulation in the City of Charlotte, at least ten (10) days prior to the date of the public hearing.

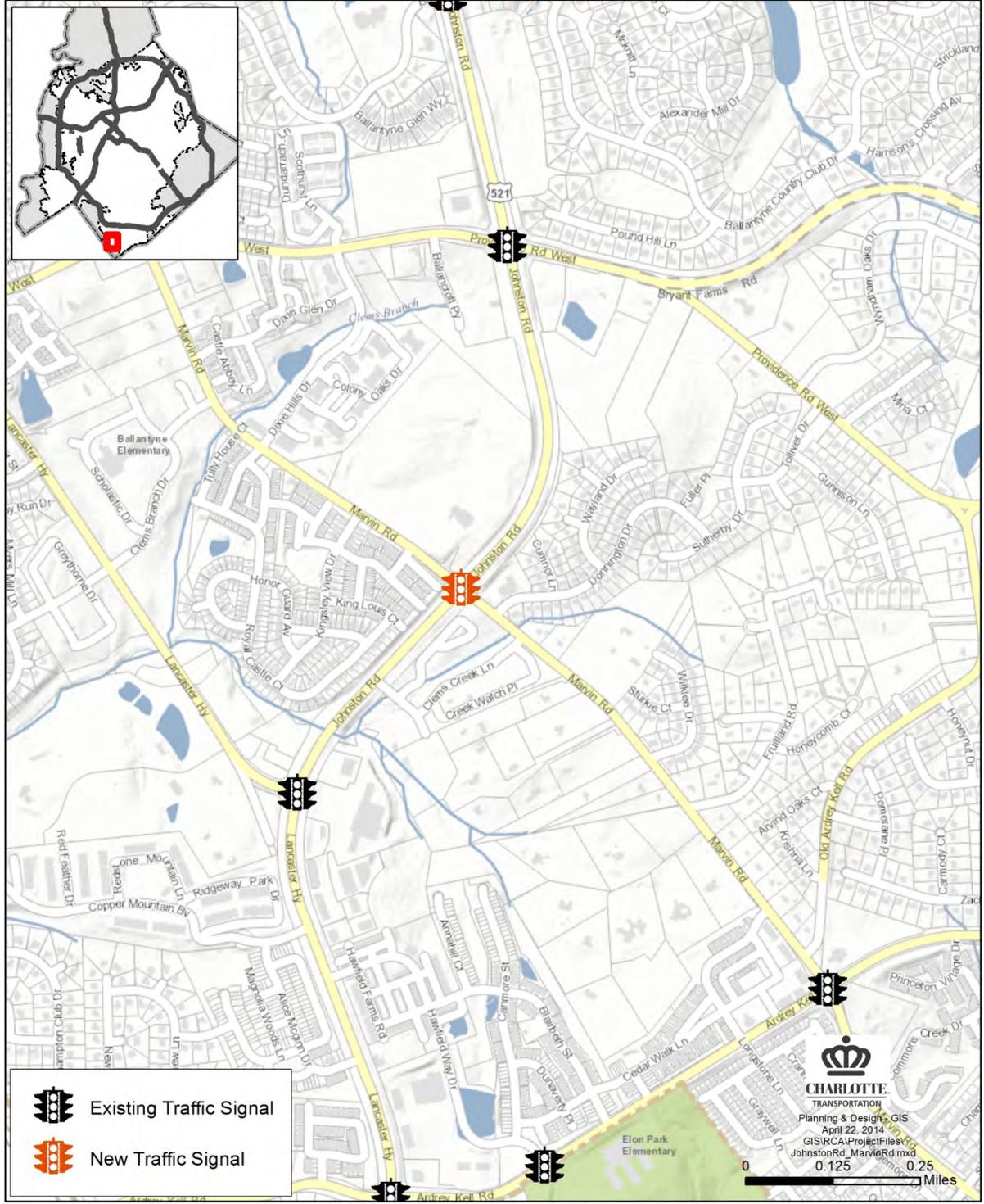
Adopted this \_\_\_\_\_ day of \_\_\_\_\_, 2014.

**Summary of Accela Maintenance and Hosting Service Fees**

| <b>Annual Fees for Maintenance and Hosting through June 2, 2015</b> | <b>Fees</b>  |
|---|--------------|
| Annual Maintenance Sub-Total  | \$103,674.00 |
| Pro-Rated Annual Hosting Sub-Total                                  | \$102,412.39 |
| <b>Maximum Combined Fee</b>   |              |
| <b>\$206,086.39</b>   |              |

| <b>Annual Fees for Maintenance and Hosting through June 2, 2016</b> | <b>Fees</b>  |
|---|--------------|
| Annual Maintenance Sub-Total  | \$103,674.00 |
| Maximum Annual Hosting Sub-Total                                    | \$105,484.76 |
| <b>Maximum Combined Fee</b>   |              |
| <b>\$209,158.76</b>   |              |

# New Traffic Signal - Johnston Rd. / Marvin Rd. Intersection



ORDINANCE NO. \_\_\_\_\_

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5127-X, THE 2013-2014 BUDGET ORDINANCE APPROPRIATING \$60,000 FOR TRAFFIC SIGNAL IMPROVEMENTS AT THE INTERSECTIONS OF JOHNSTON ROAD AND MARVIN ROAD

---

BE IT ORDAINED, by the City Council of the City of Charlotte;

Section 1. That the sum of \$60,000 is hereby estimated to be available from the following private developer sources:

Johnston Road Apartments, LLC \$ 60,000

Section 2. That the sum of \$60,000 is hereby appropriated in the General Capital Investment Fund (2010) Developer Contributions Project (28152), Account (0031990)

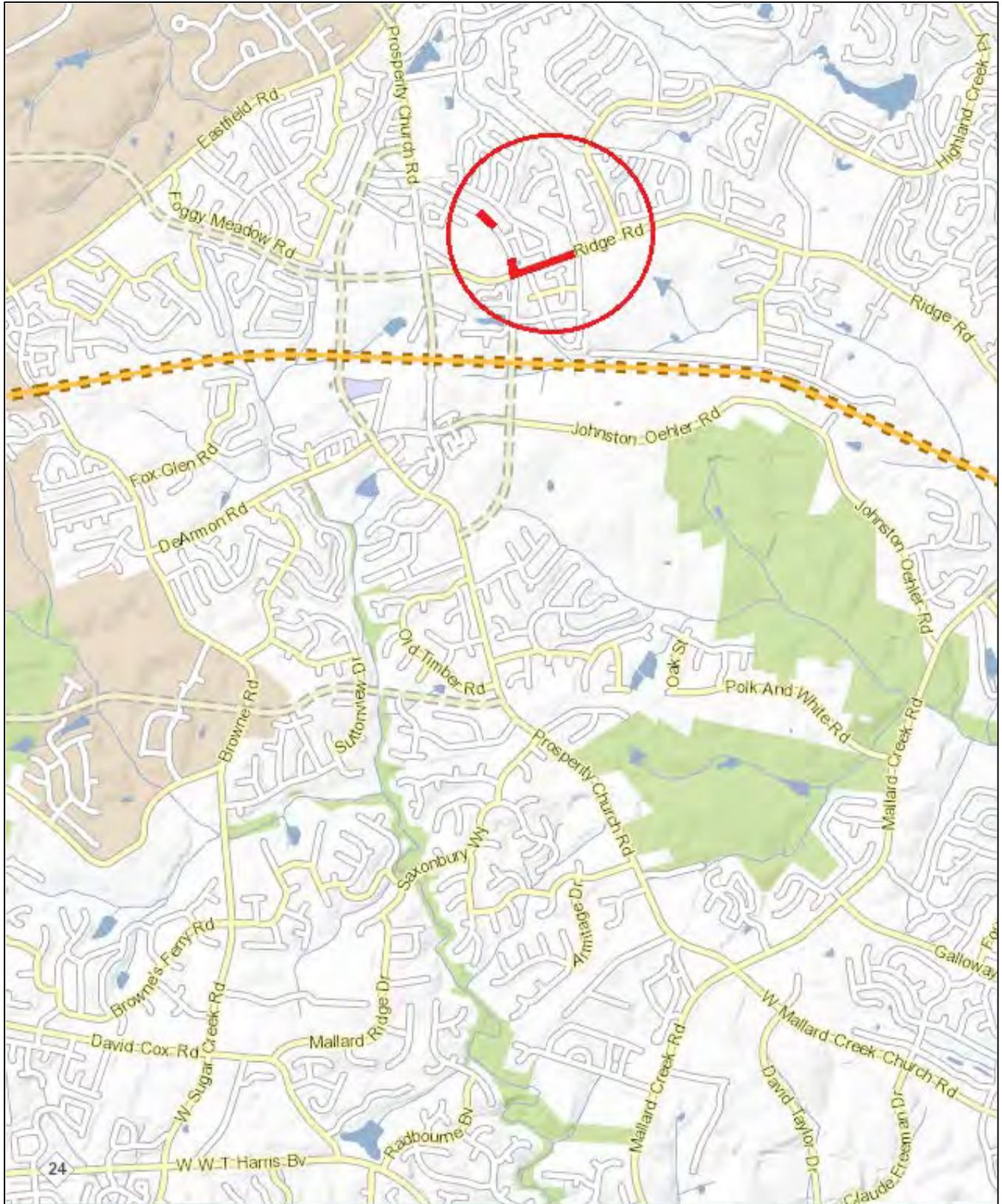
Section 3. That the existence of this project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the project and funds are to be carried forward to subsequent fiscal years until all funds are expended or the project is officially closed.

Section 4. All ordinances in conflict with this ordinance are hereby repealed.

Section 5. This ordinance shall be effective upon adoption.

Approved as to form: \_\_\_\_\_

\_\_\_\_\_  
City Attorney



**Location Map: Prosperity Ridge Road Connection**

ORDINANCE NO. \_\_\_\_\_

AN ORDINANCE TO AMEND ORDINANCE NUMBER 5127-X, THE 2013-2014 BUDGET ORDINANCE,  
APPROPRIATING \$5,786,788 FOR THE CONTRACT TO CAROLINA THOMAS LLC FOR THE PURCHASE OF  
LOW-FLOOR TRANSIT AND CUT-AWAY STYLE BUSES

---

BE IT ORDAINED, by the City Council of the City of Charlotte;

- Section 1. That the sum of \$5,786,788 is available from the Aviation Discretionary Fund for the purchase of El Dorado National low-floor transit buses and El Dorado National Aerotech 220 cut-away style buses
- Section 2. That the sum of \$5,786,788 is hereby appropriated to the Aviation Community Investment Plan Fund:  
2084 - 529.96 in the amount of \$649,890  
2084 - 529.97 in the amount of \$5,136,898
- Section 3. That the existence of the project may extend beyond the end of the fiscal year. Therefore, this ordinance will remain in effect for the duration of the program and funds are to be carried forward to subsequent fiscal years until all funds are expended.
- Section 4. All ordinances in conflict with this ordinance are hereby repealed.
- Section 5. This ordinance shall be effective upon adoption.

Approved as to form:

---

City Attorney

**PIPELINE RELOCATION AGREEMENT  
CHARLOTTE MECKLENBURG UTILITIES -  
SARDIS ROAD SEWER LINE INSTALLATION**

**By and Between  
City of Charlotte  
And  
Piedmont Natural Gas Company, Inc.**

This Agreement made and entered into as of this \_\_\_\_ day of \_\_\_\_\_, 2014 ("Effective Date"), by and between City of Charlotte ("CITY") and Piedmont Natural Gas Company, Inc. ("PNG"),

WITNESSETH:

WHEREAS, the CITY, has initiated a project located near Sardis Road in Charlotte, North Carolina, which will interfere and come into conflict with the PNG's existing twelve inch (12") steel natural gas transmission main ("Existing PNG Facility").

NOW, THEREFORE, in order to facilitate the orderly and expeditious relocation of the Existing PNG Facility, the CITY and PNG have agreed as follows:

1. That all actual costs associated with the relocation of the Existing PNG Facility will be borne solely by the CITY as estimated and described in more detail on Exhibit A – Estimate of Relocation Costs attached hereto and incorporated herein by reference.
2. That the CITY shall submit a check or wire transfer, in immediately available funds, for the full amount estimated by PNG to relocate the Existing PNG Facility (in accordance with Exhibit A) within fifteen (15) days of the Effective Date of this Agreement.
3. That PNG agrees to reimburse the CITY if actual relocation costs are less than the estimate in Exhibit A, and the CITY agrees to reimburse PNG for all actual costs exceeding the estimate in Exhibit A.
4. It is further agreed that PNG will proceed with procurement of materials upon (i) execution of this Agreement, (ii) the receipt from the CITY of the estimated relocation costs indicated in Exhibit A.
5. That upon ten (10) business days prior written notice, the CITY shall have the right to inspect all invoices, records and accounts of PNG pertaining directly to the relocation of the Existing PNG Facility under this Agreement for a period of one (1) year from the date final payment has been received by PNG.
6. Both parties expressly agree that this Agreement will be construed in accordance with the laws of the State of North Carolina, and that jurisdiction for all disputes, controversies, or differences arising out of this Agreement or any breach thereof shall be resolved exclusively in a court of competent jurisdiction in Mecklenburg County, North Carolina.
7. That this agreement is based on preliminary plans provided to PNG for this project by the CITY's design firm, Mckim and Creed on June 11th, 2012.

IN WITNESS WHEREOF, the parties hereto have affixed their names by their duly authorized representatives as of the Effective Date.

**City of Charlotte**  
**Charlotte Mecklenburg Utilities**

**Piedmont Natural Gas Company, Inc.**

BY: \_\_\_\_\_

BY: \_\_\_\_\_

TITLE: \_\_\_\_\_

TITLE: \_\_\_\_\_

**EXHIBIT A**

Estimate of Relocation Costs

**COST ESTIMATE FOR RELOCATION OF PNG 12" TRANSMISSION NATURAL GAS LINE  
TO ALLEVIATE CONFLICTS WITH THE PROPOSED SEWER LINE INSTALLATION**

**12" Steel Pipe (approximately 140') Relocation Costs**

|                                |           |
|--------------------------------|-----------|
| Contractor Labor and Equipment | \$380,000 |
| Materials                      | \$50,000  |

---

**Total Project Cost: \$430,000**

|   |          |
|---|----------|
| Material Overheads (45% of total materials):      | \$22,500 |
| A&G Costs (Pipeline Tax @ 13% total project cost) | \$55,900 |
| Payroll Tax (8.75% of total labor and equipment)  | \$33,250 |

---

|  |                  |
|--|------------------|
| Total Project Costs Before AFUDC               | \$541,650        |
| <b>Total Project Costs After AFUDC @ 5.25%</b> | <b>\$570,087</b> |

For the purpose of this estimate, assumptions were made for costs associated with the work. Should any of these assumptions change or be inaccurate, then the work will be considered out of scope and additional charges for labor, equipment or materials needed to complete the project will apply.

- This proposal is based on a 10 hour workday of Monday through Saturday, 7:00am to 5:30pm. Restrictions to this schedule may increase project costs and require an additional work order.
- A project schedule will be shared once the agreement is finalized and permit requirements are known.
- Costs for subcontractors, survey, inspection, and x-ray is included in estimate above
- Sufficient lead time is required to acquire materials necessary to complete the work defined.
- Standby charges are not included within the costs of this proposal. Standby charges will be invoiced for delays caused by actions beyond the control of PNG.
- This proposal includes no costs for environmental requirements.
- This proposal assumes no rock excavation. If rock is encountered, installation costs could be substantially higher.
- Temporary fencing has not been included in the estimate.
- Estimate does not include traffic control measures.
- Extensive dewatering such as point source wells has not been included in this estimate.
- Estimate does not include exploratory digging..
- No costs have been included for concrete or asphalt removal and replacement or repair.
- Estimate assumes one mobilization and one demobilization and for work to proceed uninterrupted.

## **Good Faith Efforts Summary for Charlotte Mecklenburg Utility Field Operations Center – Zone 3**

### **Background**

The Charlotte Mecklenburg Utility Field Operations Center –Zone 3 contract was bid on March 18, 2014. A total of seven (7) firms submitted bids for the contract. Staff is recommending contract award to the low bidder, Morlando Construction (Morlando) with a total contract award amount of \$5,029,033.00.

The Established SBE Goal for this project was set at 9%, as derived from the City's subcontracting goal setting formula.

At bid opening, Morlando documented and committed SBE participation totaling 3.75% (\$177,000.00) to the following certified SBE firm: Hemar, Inc. (concrete foundation, slab on grade, site concrete sidewalks, retaining walls).

Subsequent to bid opening, Morlando made additional SBE commitments to the following certified SBE firms: Hemar, Inc.(additional slab on grade, retaining wall, set and fill pipe bollards due to acceptance of Alternate #1), Munoz Contracting, LLC (drywall), and Mid-Atlantic Erosion Control, Inc. (erosion control), which increased Morlando's total SBE utilization for the project to 8.22% (\$413,566.00).

### **Good Faith Effort (GFE) Summary**

Per the City's CBI Policy (Part B: Section 2.1), because the Established SBE Goal on this contract was not met at bid opening, Morlando was required to submit documentation reflecting their efforts in earning the required minimum 50 Good Faith Effort (GFE) points , out of a total available 155 GFE points. City staff has reviewed Morlando's documentation and confirmed Morlando's achievement of 50 GFE points, comprised of the following efforts:

- GFE 5.3.1: *Contacts* (10 points)
- GFE 5.3.2: *Making Plans Available* (10 points)
- GFE 5.3.5: *Attendance at Pre-Bid* (10 points)
- GFE 5.3.13: *Quick Pay Agreements on the Construction Contract* (20 points)



**CITY OF CHARLOTTE  
DEPARTMENT OF TRANSPORTATION**

Development Services Division

Right-of-Way Abandonment Petition 2014-02

An alleyway off of Newberry Street

Right-of-Way Abandonment Area 

**Vicinity Map**

**RESOLUTION DECLARING INTENT TO ABANDON AND CLOSE an unopened alleyway off of Newberry Street** in the City of Charlotte, Mecklenburg County, North Carolina

Whereas, the **Charlotte Douglas International Airport** has filed a petition to close an unopened alleyway off of Newberry Street in the City of Charlotte; and

Whereas, an unopened alleyway off of Newberry Street begins at its intersecting point with Newberry Street continuing as a 20-foot wide right-of-way for 133 feet southeast to its terminus at the property line of Big Springs Methodist Church (Deed Book 23, Page 270), and consisting of 2,656 square feet, as shown in the maps marked “Exhibit A Page 1 & 2” and is more particularly described by metes and bounds in the document marked “Exhibit B” all of which are available for inspection in the office of the City Clerk, City Hall, Charlotte, North Carolina; and

Whereas, the procedure for closing streets and alleys as outlined in North Carolina General Statutes, Section 160A-299, requires that City Council first adopt a resolution declaring its intent to close the street and calling a public hearing on the question; said statute further requires that the resolution shall be published once a week for two successive weeks prior to the hearing, and a copy thereof be sent by registered or certified mail to all owners of property adjoining the street as shown on the county tax records, and a notice of the closing and public hearing shall be prominently posted in at least two places along said street or alley.

Now, therefore, be it resolved, by the City Council of the City of Charlotte, at its regularly scheduled session of May 12, 2014, that it intends to close an unopened alleyway off of Newberry Street and that the said street (or portion thereof) being more particularly described on a map and calls a public hearing on the question to be held at 7:00pm on Monday, the 9<sup>th</sup> day of June 2014, in CMGC meeting chamber, 600 East 4<sup>th</sup> Street, Charlotte, North Carolina.

The City Clerk is hereby directed to publish a copy of this resolution in the Mecklenburg Times once a week for two successive weeks next preceding the date fixed here for such hearing as required by N.C.G.S. 160A-299.

## Property Tax Refund Requests

|                                    |    |        |
|------------------------------------|----|--------|
| 408 WESLEY HEIGHTS,LLC             | \$ | 1.96   |
| 5306 WINDY VALLEY DRIVE LAND TRUST |    | 0.49   |
| ABDOW, ANDREW NATHAN               |    | 1.95   |
| ABEL, CHARLES W                    |    | 15.66  |
| ABERNATHY, MARY B                  |    | 282.87 |
| ABERNATHY, MARY B                  |    | 262.19 |
| ABERNATHY, MARY B                  |    | 722.07 |
| ABERNETHY, ERNEST E III            |    | 1.50   |
| ABOULHOUDA, MUSTAPHA I             |    | 0.49   |
| ABRAHAM, BENNIE M                  |    | 1.95   |
| ABRAMS, JEREMY M                   |    | 3.26   |
| ABRAMS, JEREMY M                   |    | 3.34   |
| ABRAMS, JEREMY M                   |    | 4.89   |
| ACKERMAN, C O JR                   |    | 0.97   |
| ADAMES, JESUS                      |    | 4.41   |
| ADAMS, CLARENCE B                  |    | 0.48   |
| ADAMS, DARIEN                      |    | 29.09  |
| ADAMS, DARIEN                      |    | 29.53  |
| ADAMS, DARIEN                      |    | 37.04  |
| ADAMS, HEATHER L                   |    | 1.47   |
| ADAMS, JAMES A                     |    | 2.93   |
| ADAMS, TROY G                      |    | 2.44   |
| AGUSTI, HENRY                      |    | 0.49   |
| AGYEMANG, GWENDOLYN                |    | 1.96   |
| AGYEMANG, YAW B                    |    | 5.88   |
| AHING, RENE                        |    | 3.43   |
| AIKEN, JOSEPH H                    |    | 221.20 |
| AIKEN, JOSEPH H                    |    | 210.78 |
| AIKEN, JOSEPH H                    |    | 215.52 |
| AIKEN, PAUL                        |    | 29.44  |
| AIKEN, PAUL                        |    | 30.11  |
| AIKEN, PAUL                        |    | 32.30  |
| ALARCON, RAMON                     |    | 2.93   |
| AL-ASFAR, MUSTAFA M                |    | 2.80   |
| AL-ASFAR, MUSTAFA M                |    | 2.87   |
| AL-ASFAR, MUSTAFA M                |    | 2.93   |
| ALAVI, MAHSHID                     |    | 3.27   |
| ALAVI, MAHSHID                     |    | 3.34   |
| ALAVI, MAHSHID                     |    | 3.43   |
| ALBERTO, ENRIQUE                   |    | 95.92  |
| ALBERTO, ENRIQUE                   |    | 91.60  |
| ALBERTO, ENRIQUE                   |    | 93.67  |
| ALBRIGHT, ODELL H                  |    | 10.76  |

|                             |        |
|-----------------------------|--------|
| ALDANA, JOSE A              | 2.45   |
| ALEMAN, CARMEN              | 0.99   |
| ALFARO, JOSE S              | 2.44   |
| ALLEN, JERMIANE B           | 4.89   |
| ALLEN, SAMUEL DICKSON       | 7.35   |
| ALLEYNE, LAVERNE D          | 2.93   |
| ALLGOOD, REGINALD           | 0.49   |
| ALLIGOOD, JEFFREY E         | 237.27 |
| ALLIGOOD, JEFFREY E         | 265.45 |
| ALLISON, STEPHEN DALE       | 110.76 |
| ALLISON, STEPHEN DALE       | 113.26 |
| ALLISON, STEPHEN DALE       | 115.98 |
| ALLRAN, KEVIN DEAN          | 0.49   |
| ALLRED, ROBERT S            | 39.15  |
| ALLRED, ROBERT S            | 36.92  |
| ALLRED, ROBERT S            | 37.76  |
| ALMEYDA, BRENDA L           | 0.93   |
| ALMEYDA, BRENDA L           | 0.95   |
| ALMEYDA, BRENDA L           | 0.97   |
| ALMEYDA, MICHAEL            | 1.47   |
| ALONSO, NAN ROSA            | 0.49   |
| ALVAREZ, EDY                | 2.44   |
| AMANFOH, KWAME              | 0.49   |
| AMARAL, LUIS C              | 0.48   |
| AMEERALLY, VIVIENNE G       | 1.40   |
| AMEERALLY, VIVIENNE G       | 1.44   |
| AMEERALLY, VIVIENNE G       | 3.91   |
| AMICK, ROBERT G             | 1.48   |
| ANDERAON, LEIF D            | 8.31   |
| ANDERSON, JAMES ROBERT      | 1.48   |
| ANDERSON, JANE ELLEN        | 0.49   |
| ANDERSON, LASHANDRA K       | 2.50   |
| ANDERSON, YEATTS            | 9.28   |
| ANDRE, STAYSEY KIMMEE R/F/T | 0.49   |
| ANDREWS, JOYCE              | 5.87   |
| ANDREWS, PAUL W             | 88.93  |
| ANDREWS, PAUL W             | 91.55  |
| ANGOTTI, SARAH B            | 1.48   |
| ANGOTTI, SARAH B            | 1.87   |
| ANGOTTI, SARAH B            | 1.91   |
| ANNABEL, GREGORY H          | 2.44   |
| APPLEYARD, WILLIAM L III    | 10.28  |
| AQUINO, SANTIAGO VA RGAS    | 1.47   |
| ARANA, DANIEL ALFONSO       | 0.48   |
| ARCE, ALEJANDRA LORENA      | 2.45   |
| ARDREY, DONALD              | 3.91   |
| ARMSTRONG, TINA MARIE       | 5.88   |

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|------------------------------|-------|
| ARNETTE, JAMES E             | 1.47  |
| ARTEAGA, MANUEL              | 0.49  |
| ARTHUR, OCTAVIA              | 1.48  |
| ARTIS SR, DAVID              | 21.04 |
| ARVELO, ROSA DEL C.          | 22.44 |
| ARVELO, ROSA DEL C.          | 22.94 |
| ARVELO, ROSA DEL C.          | 30.83 |
| ASHE, TOMMY CARMAN           | 0.49  |
| ATKINSON, ALVIN PADEN ESTATE | 0.48  |
| AU, CAN TRIEU                | 0.97  |
| AUGUST, SEYMOUR              | 2.00  |
| AUTRY, EMMETT E SR           | 0.49  |
| AVILA, JOSE CESAR BONILLA    | 26.17 |
| AVILA, JOSE CESAR BONILLA    | 26.76 |
| AVILA, JOSE CESAR BONILLA    | 27.40 |
| AYERS, SHARON L              | 0.48  |
| AYSCUE, EDWIN OSBORNE, JR    | 41.59 |
| AYSCUE, EDWIN OSBORNE, JR    | 36.92 |
| BABA, RAMSES                 | 0.97  |
| BAETEN, MARY EILEEN R        | 2.93  |
| BAHAKEL, STEPHEN A           | 1.48  |
| BAILEY, CARL W JR            | 0.97  |
| BAILEY, DAVID P              | 52.35 |
| BAILEY, DAVID P              | 53.53 |
| BAILEY, DAVID P              | 57.75 |
| BAINES, DONNA                | 1.48  |
| BAKER, DONALD G              | 0.99  |
| BAKEY, JAMES BRIAN           | 3.43  |
| BAKIS, ANDREW T              | 3.49  |
| BALL, LLOYD K                | 0.49  |
| BALLAUER, DAVID              | 0.97  |
| BAME, PAMELA S               | 22.44 |
| BAME, PAMELA S               | 22.94 |
| BAME, PAMELA S               | 26.43 |
| BANK OF AMERICA              | 0.97  |
| BANNER, KATHRYN LANE         | 49.45 |
| BARBARAN, JAVIER             | 0.48  |
| BARBER, THOMAS F             | 30.37 |
| BARBER, THOMAS F             | 31.06 |
| BARBER, THOMAS F             | 46.49 |
| BARBIN, DAVID G              | 1.47  |
| BARDSLEY, PAMELA M           | 9.29  |
| BARKSDALE, ADDISON A         | 1.95  |
| BARNES, CRYSTAL ANN          | 22.01 |
| BARNES, CRYSTAL ANN          | 22.40 |
| BARNES, CRYSTAL ANN          | 23.04 |
| BARNES, JACQUES ANDRE        | 0.49  |

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|------------------------------|--------|
| BARNES, JERRY L              | 1.48   |
| BARRON, LUIS ANTONIO VEGA    | 4.41   |
| BARTH, RICHARD F JR          | 0.48   |
| BARTON, KENNETH CASEY        | 0.97   |
| BARTON, STEVEN P.            | 82.25  |
| BARTON, STEVEN P.            | 84.11  |
| BARTON, STEVEN P.            | 86.13  |
| BARTON, THOMAS ALFRED        | 9.29   |
| BARTOS, JAMES A              | 0.49   |
| BARUK, ANDREW                | 0.49   |
| BARUK, TOMASZ M              | 1.47   |
| BASS, JON M JR               | 769.79 |
| BASS, JON M JR               | 730.94 |
| BATES, RUSSELL WAYNE         | 2.04   |
| BATISTA, MARIA N             | 28.04  |
| BATISTA, MARIA N             | 28.68  |
| BATISTA, MARIA N             | 30.35  |
| BATRES, MARTA P              | 0.49   |
| BATTS, LATIVIA D             | 4.03   |
| BAX TAX SERVICWE CORPORATION | 38.88  |
| BAY, LISA P                  | 2.45   |
| BEACHEM, SANDY L             | 0.97   |
| BEACHUM, JUSTIN E            | 44.04  |
| BEACHUM, JUSTIN E            | 37.86  |
| BEAN, ROBERT F & WIFE        | 1.47   |
| BEASE, JOANNE M              | 0.49   |
| BEASLEY, MARGARET ANNE       | 0.49   |
| BEATTY, KENNETH A            | 111.69 |
| BEATTY, KENNETH A            | 114.21 |
| BEATTY, KENNETH A            | 116.96 |
| BEATTY, NORRIS D             | 2.45   |
| BEATY, CHRISTOPHER G         | 0.97   |
| BEATY, DAVID E               | 46.26  |
| BEATY, DAVID E               | 47.31  |
| BEATY, DAVID E               | 48.45  |
| BECKER, ROY ALLAN            | 35.99  |
| BECKER, ROY ALLAN            | 36.80  |
| BECKER, ROY ALLAN            | 38.16  |
| BEDDINGFIELD, C RICHARD      | 0.97   |
| BELEOS, HELEN T              | 7.83   |
| BELK, JOHNNIE D              | 5.39   |
| BELK, MELVIN W JR            | 2.93   |
| BELK, NORMAN                 | 6.36   |
| BELKEN, JERRY L              | 0.48   |
| BELL, ALONZO                 | 4.40   |
| BELL, ARNOLD L               | 0.99   |
| BELL, JAMES MARVIN JR        | 2.44   |

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|--------------------------------|----------|
| BELL, ROOSEVELT JR             | 1.47     |
| BELL, RUTH H                   | 24.31    |
| BELL, RUTH H                   | 25.33    |
| BELL, RUTH H                   | 29.37    |
| BELL, WILBUR BLAKE JR          | 2.93     |
| BENDER, LARRY A                | 0.94     |
| BENDER, LARRY A                | 0.95     |
| BENDER, LARRY A                | 2.93     |
| BENFIELD, CURTIS WILLIAM       | 0.48     |
| BERGEN, PETER F JR             | 57.01    |
| BERGEN, PETER F JR             | 58.30    |
| BERGEN, PETER F JR             | 63.48    |
| BERKA, KRISTIA M               | 42.58    |
| BERKA, KRISTIA M               | 35.99    |
| BERKA, KRISTIA M               | 36.80    |
| BERKNESS, WILLIAM              | 5.39     |
| BERMUDEZ, PEDRO A              | 2.45     |
| BERNHARDT, ROBERT J            | 0.97     |
| BERRY, BARBARA A               | 0.97     |
| BERRY, WILLIAM L               | 47.21    |
| BERRY, WILLIAM L               | 48.27    |
| BERRY, WILLIAM L               | 52.36    |
| BERTOLINO, JOSEPH              | 0.97     |
| BETANCOURT, CLAUDIO            | 5.38     |
| BETHEA, ANGELA D               | 0.99     |
| BEVEL, ANTHONY E               | 17.29    |
| BEVEL, ANTHONY E               | 17.69    |
| BEVEL, ANTHONY E               | 19.58    |
| BEVINGTON, DOUGLAS J           | 60.76    |
| BEVINGTON, DOUGLAS J           | 62.12    |
| BEVINGTON, DOUGLAS J           | 63.62    |
| BIANCO, LOUIS JR               | 13.21    |
| BIDANSET, EDWARD J JR          | 4.89     |
| BIDDLE, MICHAEL R              | 8.32     |
| BIGGERS, DAVID BRANTLEY        | 128.06   |
| BIGGERS, DAVID BRANTLEY        | 130.95   |
| BIGGERS, DAVID BRANTLEY        | 140.26   |
| BIGGERSTAFF, LEE EDWARD        | 3.43     |
| BIGGINS, HOLLY MCHALE          | 4.89     |
| BILLIE, JANICE L               | 0.48     |
| BILOTTA, DOMENICO              | 0.97     |
| BIRGE, BARBARA B               | 0.49     |
| BISKYTE, GIEDRE                | 61.22    |
| BISKYTE, GIEDRE                | 62.60    |
| BISKYTE, GIEDRE                | 64.10    |
| BISSELL MILLER, LLC TAX ESCROW | 2,594.54 |
| BIZZELL, CLIFFORD LANGDON      | 61.21    |

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|---------------------------|--------|
| BIZZELL, CLIFFORD LANGDON | 62.60  |
| BIZZELL, CLIFFORD LANGDON | 64.09  |
| BLACK, CHARLES A          | 37.39  |
| BLACK, CHARLES A          | 38.23  |
| BLACK, CHARLES A          | 39.64  |
| BLACK, HIAWATHA           | 1.47   |
| BLACK, HUGH RATCHFORD II  | 329.74 |
| BLACK, HUGH RATCHFORD II  | 290.70 |
| BLACK, HUGH RATCHFORD II  | 304.40 |
| BLACKMON, LUCINDA C       | 0.97   |
| BLACKWELDER, JOHN N       | 410.59 |
| BLACKWELDER, JOHN N       | 399.51 |
| BLACKWELDER, JOHN N       | 390.70 |
| BLACKWELL, TOXIE B        | 50.95  |
| BLACKWELL, TOXIE B        | 52.09  |
| BLACKWELL, TOXIE B        | 53.35  |
| BLAIR, JANET E            | 1.95   |
| BLAKENEY, CHARLIE RAYNARD | 42.53  |
| BLAKENEY, CHARLIE RAYNARD | 43.49  |
| BLAKENEY, CHARLIE RAYNARD | 44.54  |
| BLAKENEY, WILLIAM M       | 0.48   |
| BLANC, BECKY M            | 2.93   |
| BLANCO, RAUL              | 1.48   |
| BLANTON, BRIAN N          | 1.96   |
| BLEES, THOMAS M           | 0.49   |
| BLEVINS, GARY D           | 54.68  |
| BLEVINS, GARY D           | 55.91  |
| BLEVINS, GARY D           | 57.26  |
| BLUMBERG, NANCY M         | 0.49   |
| BOBBITT, J WESLEY         | 52.35  |
| BOBBITT, J WESLEY         | 53.52  |
| BOBBITT, J WESLEY         | 54.82  |
| BOLDEN, ROSE B            | 53.74  |
| BOLDEN, ROSE B            | 54.96  |
| BOLDEN, ROSE B            | 56.27  |
| BOLER, KEVIN D            | 0.49   |
| BOLICK, LEON F            | 1.47   |
| BOLTEN, JOHN ROBERT       | 49.54  |
| BOLTEN, JOHN ROBERT       | 50.65  |
| BOLTEN, JOHN ROBERT       | 52.85  |
| BONILLA, HECTOR EMIL      | 0.49   |
| BONNER, PAUL A            | 6.84   |
| BONO, ERIKA LEE           | 477.97 |
| BOOTH, CAROL              | 3.43   |
| BORST, CARL R             | 1.47   |
| BOSKOVICH, DEANNA M       | 0.99   |
| BOSS, MATTHEW E           | 131.16 |

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|------------------------|-----------|
| BOSS, MATTHEW E        | 122.45    |
| BOSWORTH, WILLIAM W    | 9.31      |
| BOTCHWEY, REGINALD E   | 1.96      |
| BOTTENBERG, ERIN G     | 93.00     |
| BOTTENBERG, ERIN G     | 97.38     |
| BOUJLIL, NADIA         | 0.48      |
| BOWDEN, ROBERT MICHAEL | 7.83      |
| BOWEN, JOHN H IV       | 2.95      |
| BOWEN, KATIE H         | 0.97      |
| BOWEN, MAXFIELD        | 0.49      |
| BOWES, SUSAN E         | 9.29      |
| BOWLES, BENNY R        | 49.23     |
| BOWLES, BENNY R        | 49.26     |
| BOWLES, BENNY R        | 51.39     |
| BOWLES, OLIVIA D       | 0.49      |
| BOWMAN, BRYAN LEE      | 1.96      |
| BOWMAN, EDWARD         | 0.49      |
| BOYD, JERRY L          | 0.48      |
| BOYD, MATTHEW S        | 43.06     |
| BOYD, MATTHEW S        | 35.05     |
| BOYD, MICHAEL A        | 3.27      |
| BOYD, MICHAEL A        | 3.34      |
| BOYD, MICHAEL A        | 3.43      |
| BOYD, STEVEN           | 28.04     |
| BOYD, STEVEN           | 28.67     |
| BOYD, STEVEN           | 31.82     |
| BOYD, TIA S            | 4.89      |
| BOYLE BUILDING, LLC    | 25,707.16 |
| BOYTER, JAN EUGENE     | 0.49      |
| BOZIK, JAMES E         | 6.37      |
| BOZMAN, KAREN M        | 0.49      |
| BOZZA, SHARON M        | 10.28     |
| BRABHAM, BERNARD R     | 0.49      |
| BRADFORD, ERNEST W     | 7.95      |
| BRADFORD, ERNEST W     | 8.12      |
| BRADFORD, ERNEST W     | 8.81      |
| BRADFORD, THOMAS       | 0.97      |
| BRADFORD, THOMAS       | 0.97      |
| BRADLEY, GREGORY W     | 13.21     |
| BRAGG, ELLIS M         | 56.86     |
| BRAHMBHATT, UMESH B    | 0.94      |
| BRAHMBHATT, UMESH B    | 0.96      |
| BRAHMBHATT, UMESH B    | 0.99      |
| BRANCH, ROBERT L       | 2.45      |
| BRANHAM, JAMES         | 3.43      |
| BRANTIGAN, KYMBERLY    | 1.40      |
| BRANTIGAN, KYMBERLY    | 1.43      |

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| BRANTIGAN, KYMBERLY           | 1.47     |
| BRASWELL, JESSICA             | 2.93     |
| BRATTON, MARGARET B           | 0.50     |
| BRAY, LAWRENCE P U/A          | 6.36     |
| BREED, ROBERT J               | 0.49     |
| BRENNER, IRVING M             | 6.36     |
| BREWER, DELOIS JOHNSON        | 8.41     |
| BREWER, DELOIS JOHNSON        | 8.61     |
| BREWER, DELOIS JOHNSON        | 14.68    |
| BREWER, H DUNCAN              | 0.49     |
| BREWER, NATHANIEL C           | 45.33    |
| BREWER, NATHANIEL C           | 46.35    |
| BREWER, NATHANIEL C           | 47.47    |
| BREWTON, BERTHA               | 0.50     |
| BRICE, ANTHONY C              | 0.97     |
| BRIGULIO, DEBORAH H           | 4.40     |
| BRINSON, RUSSELL A            | 14.68    |
| BRISCOE, SANCHEZ A            | 1.96     |
| BRISSON, MARY W               | 47.95    |
| BRISSON, MARY W               | 40.62    |
| BRISSON, MARY W               | 40.81    |
| BRISTOL, WILLIAM E            | 10.27    |
| BRIT-CHARLOTTE HOLDING II LLC | 1,884.38 |
| BROACH, JAMES T JR            | 0.48     |
| BROADWAY, PRISCILLA J         | 1.96     |
| BROADWAY, WENDELL WILKIE JR   | 1.96     |
| BRODHAG, DEAN                 | 0.49     |
| BRODWAY, CRYSTAL BROOKE       | 1.47     |
| BROOKING, GILDA               | 4.41     |
| BROOKS, ADAM YORLOW           | 14.19    |
| BROOKS, JAMES M               | 1.47     |
| BROOKS, ROBERT M              | 7.83     |
| BROOKS, YVONNE BROOKS         | 0.99     |
| BROWER, RONNIE JAMES R/L/T    | 1.96     |
| BROWN, ANDREW WILLIS JR       | 2.45     |
| BROWN, DANNY D                | 0.49     |
| BROWN, DAVID WAYNE            | 0.65     |
| BROWN, GEORGE R               | 150.60   |
| BROWN, JAMES WALTER           | 8.81     |
| BROWN, JOHNSIE MAHATHA        | 14.02    |
| BROWN, JOHNSIE MAHATHA        | 14.34    |
| BROWN, JOHNSIE MAHATHA        | 17.13    |
| BROWN, KATHLEEN K             | 8.32     |
| BROWN, QUARELOS               | 3.91     |
| BROWN, RAINA                  | 1.48     |
| BROWN, ROBERT L               | 1.47     |
| BROWN, SHANTA M               | 11.45    |

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| BROWN, SHANTA M              | 11.47  |
| BROWN, SHANTA M              | 12.23  |
| BROWN, TONY M JR             | 14.02  |
| BROWN, TONY M JR             | 14.34  |
| BROWN, TONY M JR             | 14.68  |
| BROWNE, MICHAEL W            | 3.91   |
| BROWNING, LINDSAY C          | 8.32   |
| BRTALIK, ROBERT STEVEN JR    | 0.49   |
| BRUTON, JEVETTA W            | 26.64  |
| BRUTON, JEVETTA W            | 27.24  |
| BRUTON, JEVETTA W            | 31.80  |
| BRYANT, ELLIOTT              | 3.92   |
| BRYANT, JENNIFER L           | 1.01   |
| BRYCKI, KRZYSZTOF            | 17.76  |
| BRYCKI, KRZYSZTOF            | 18.16  |
| BRYCKI, KRZYSZTOF            | 20.07  |
| BRYNN, JANE C (LIVING TRUST) | 1.47   |
| BRYSON, ROBERT MONTGOMERY    | 25.70  |
| BRYSON, ROBERT MONTGOMERY    | 26.29  |
| BRYSON, ROBERT MONTGOMERY    | 32.30  |
| BUCHANAN, CAROLINE S         | 9.29   |
| BUECHLER, DANIEL B           | 0.49   |
| BUI, BONG T                  | 25.70  |
| BUI, BONG T                  | 26.29  |
| BUI, BONG T                  | 29.86  |
| BUIE, DAVID C                | 0.48   |
| BUNKER, DENNIS N             | 2.93   |
| BURGESS, ALBERT E            | 1.96   |
| BURKE, JOHN M                | 1.47   |
| BURKE, JOHN P                | 7.35   |
| BURLOS, PETER                | 142.40 |
| BURLOS, PETER                | 135.53 |
| BURLOS, PETER                | 138.58 |
| BURNS, J G GERALD            | 14.95  |
| BURNS, J G GERALD            | 15.29  |
| BURNS, J G GERALD            | 17.12  |
| BURNS, J G GERALD            | 52.35  |
| BURNS, J G GERALD            | 53.52  |
| BURNS, J G GERALD            | 56.28  |
| BURNS, MALSHAUN G            | 0.99   |
| BURNSIDE, JAMES M            | 1.47   |
| BURRELL, JEROME              | 1.41   |
| BURRELL, JEROME              | 1.44   |
| BURRELL, JEROME              | 4.41   |
| BURRIS, JOSHUA               | 4.89   |
| BURROUGHS, R ALEXANDER       | 2.93   |
| BURROUGHS, ROBERT CLYDE JR   | 0.97   |

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| BURROUGHS, SHENA          | 0.97     |
| BUSTILLO, LINDA           | 2.93     |
| BUTLER, SAMUEL M III      | 1,842.23 |
| BYERS, LOTTIE L           | 0.48     |
| BYRD, CINDY E             | 0.49     |
| BYRD, CLARENCE E          | 6.07     |
| BYRD, CLARENCE E          | 6.22     |
| BYRD, CLARENCE E          | 6.36     |
| CAAMANO, CHRISTOPHER RYAN | 0.97     |
| CAESAR, VONNDA M          | 0.49     |
| CAGLE, MARY LOUISE        | 2.93     |
| CAIN, SHANNON G           | 0.97     |
| CALDAS, OSCAR VICENTE     | 1.96     |
| CALDERON, HERIDERTO       | 0.48     |
| CALDWELL, AUDREY W        | 0.49     |
| CALDWELL, CAMERON MATTHEW | 4.41     |
| CALDWELL, DOUGLAS P       | 1.47     |
| CALDWELL, JAMES C         | 0.53     |
| CALDWELL, STEVEN RONELL   | 1.50     |
| CALLEJA, JAVIER           | 0.97     |
| CAMERON, JOHN RODERICK    | 0.48     |
| CAMPBELL, ARLENE R        | 0.48     |
| CAMPBELL, LAQUISHA RENEE  | 2.44     |
| CAMPBELL, SARAH CAROLYN   | 2.45     |
| CAMPBELL, SUZANNE J       | 47.21    |
| CAMPBELL, SUZANNE J       | 48.27    |
| CAMPBELL, SUZANNE J       | 50.90    |
| CAMPBELL, WILLIE A        | 40.66    |
| CAMPBELL, WILLIE A        | 41.58    |
| CAMPBELL, WILLIE A        | 44.04    |
| CAMPOS, EDWIN             | 0.49     |
| CAMPOS, MARIA             | 0.49     |
| CANALES, LEONIDAS         | 0.48     |
| CANNELLA, BRIAN           | 9.77     |
| CANNON, JOE C             | 2.44     |
| CANTEY, LARRY DANIEL      | 140.67   |
| CANTEY, LARRY DANIEL      | 143.84   |
| CANTEY, LARRY DANIEL      | 147.30   |
| CANTU, GERARDO TORRES     | 0.97     |
| CANTY, WADDELL            | 0.48     |
| CAPPS, ERNEST RICHARD SR  | 2.93     |
| CARCAMO-BLANCO, HECTOR A  | 28.97    |
| CARCAMO-BLANCO, HECTOR A  | 29.63    |
| CARCAMO-BLANCO, HECTOR A  | 30.83    |
| CARDEN, DWIGHT T          | 107.95   |
| CARDEN, DWIGHT T          | 110.39   |
| CARDEN, DWIGHT T          | 118.92   |

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| CARDENAS, EVELYN              | 0.49     |
| CARDONA, IVONNE A             | 0.97     |
| CARDOZA, JOSE HERNANDEZ       | 0.97     |
| CARL, ROBERT W                | 1.47     |
| CARLISLE, JOHN A              | 11.75    |
| CARLSON, CHRISTOPHER J        | 125.76   |
| CARLSON, CHRISTOPHER J        | 119.17   |
| CARLSON, CYNTHIA M            | 446.82   |
| CARLSON, CYNTHIA M            | 436.97   |
| CARLSON, JEFF                 | 706.17   |
| CARLSON, JEFF                 | 709.43   |
| CARNES, JACK LAFAYETTE        | 1.50     |
| CARR, THOMAS F                | 2.93     |
| CARRIGAN, GERALD E            | 13.71    |
| CARRILLO, JUANA R             | 2.93     |
| CARRINGTON, BERT              | 0.48     |
| CARROLL, BRYAN C              | 0.97     |
| CARROLL, DARREN               | 1.96     |
| CARSON, JEANNE W COFIELD      | 0.97     |
| CARSWELL, TRAVIS MICHAEL      | 1.47     |
| CARTER, CHRISTOPHER E         | 0.97     |
| CARTER, DIANE D               | 4.89     |
| CARTER, EVELYN C              | 2.33     |
| CARTER, EVELYN C              | 2.39     |
| CARTER, EVELYN C              | 4.89     |
| CARTER, SEAON M               | 0.97     |
| CARTER, WILBERT R             | 2.45     |
| CASACELI, STEPHEN J           | 26.17    |
| CASACELI, STEPHEN J           | 26.76    |
| CASACELI, STEPHEN J           | 28.87    |
| CASALEZ, JORGE A              | 3.43     |
| CASEY, DOROTHY FRAZIER        | 14.02    |
| CASEY, DOROTHY FRAZIER        | 14.34    |
| CASEY, DOROTHY FRAZIER        | 16.64    |
| CASH, WALTER D                | 3.42     |
| CASPER, PHILIP R              | 25.71    |
| CASPER, PHILIP R              | 28.63    |
| CASS, STEPHANIE               | 2.93     |
| CASSIDY TURLEY MARYLAND, INC. | 3,451.35 |
| CASTELLANO, ERNEST            | 1.47     |
| CASTELLANOS, MILTON D         | 0.49     |
| CASTILLO, CLAUDIA             | 0.49     |
| CASTRO, CATHERINE H           | 2.80     |
| CASTRO, CATHERINE H           | 2.87     |
| CASTRO, CATHERINE H           | 2.93     |
| CASTRO, FREDI A               | 36.93    |
| CASTRO, FREDI A               | 37.76    |

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| CATHEY, MELVIN M              | 1.95   |
| CAUBLE, BOYD FRANKLIN II      | 1.96   |
| CAUDLE, PERRY                 | 0.48   |
| CEASAR, MARIA                 | 12.16  |
| CEASAR, MARIA                 | 12.42  |
| CEASAR, MARIA                 | 12.73  |
| CHACON, OSCAR HENRY CARDOZA   | 28.97  |
| CHACON, OSCAR HENRY CARDOZA   | 29.63  |
| CHACON, OSCAR HENRY CARDOZA   | 30.34  |
| CHAGNON, SCOTT                | 42.57  |
| CHAGNON, SCOTT                | 40.65  |
| CHAGNON, SCOTT                | 41.58  |
| CHAKRABORTY, JEETENDRA K      | 4.89   |
| CHAMBERLAIN, MITCHELL B.      | 8.81   |
| CHAMPAGNE, LISA ANN           | 232.19 |
| CHAMPAGNE, LISA ANN           | 215.91 |
| CHAMPION, ROBERT MICHAEL      | 9.29   |
| CHANCE, KATHRYN C             | 599.61 |
| CHANG, YOUNG HAK              | 135.99 |
| CHANG, YOUNG HAK              | 139.07 |
| CHANG, YOUNG HAK              | 142.40 |
| CHAPARRO, EVELLIA             | 0.97   |
| CHAPMAN, DALLAS N             | 258.91 |
| CHAPMAN, DALLAS N             | 215.82 |
| CHAPMAN, JAMES STEVEN         | 2.45   |
| CHAPMAN, RANESHA L            | 1.95   |
| CHAPP, SHARLENE A             | 3.43   |
| CHAVEZ, ANA J                 | 0.97   |
| CHAVEZ, EDGAR DAVID RODRIGUEZ | 0.97   |
| CHEN, FEI                     | 3.27   |
| CHEN, FEI                     | 3.34   |
| CHEN, FEI                     | 3.43   |
| CHEROKEE ASSOCIATES LP        | 38.78  |
| CHERRY, FRANKIE L             | 2.44   |
| CHEUNG, KWONG                 | 0.97   |
| CHEUNG, KWONG S               | 0.48   |
| CHEVEZ, LUIS                  | 11.21  |
| CHEVEZ, LUIS                  | 11.47  |
| CHEVEZ, LUIS                  | 15.16  |
| CHEYNE, RANDELL B             | 0.49   |
| CHICAS, JOSE AGUILAR          | 0.49   |
| CHIDESTER, JERELEEN A         | 2.95   |
| CHITTENDEN, RUDY M            | 0.48   |
| CHOE, CHARLIE C               | 4.89   |
| CHRISTENSEN, JOSEPH           | 21.03  |
| CHRISTENSEN, JOSEPH           | 21.50  |
| CHRISTENSEN, JOSEPH           | 25.94  |

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|-----------------------------|--------|
| CHRISTIAN, EDITH LYNN       | 0.49   |
| CHU, BEI-TSENG              | 3.92   |
| CLARK, ALPHEUS R            | 9.79   |
| CLARK, ERIC C IV            | 263.29 |
| CLARK, ERIC C IV            | 251.44 |
| CLARK, WANDA GAIL           | 3.42   |
| CLARKE, SUSAN               | 30.38  |
| CLARKE, SUSAN               | 31.06  |
| CLARKE, SUSAN               | 33.28  |
| CLAY, SYLVIA J              | 0.99   |
| CLEMENTI AT PARK RD LLC     | 371.44 |
| CLEMENTI AT PARK RD LLC     | 354.72 |
| CLEVELAND, ROGER            | 0.99   |
| CLIFT, MARK F               | 0.48   |
| CLONARIS, GERALD B          | 1.47   |
| CLONTZ, FRANCES ELAINE      | 14.68  |
| CLONTZ, FRANCES S           | 782.03 |
| CLONTZ, FRANCES S           | 744.03 |
| CLYBURN, YONNITA L          | 1.96   |
| COBOT, THEODORE             | 1.96   |
| COCHRAN, CHAD C             | 1.47   |
| CODY, RASSANDRA L           | 1.95   |
| COFFEY, FLORENCE WALLACE    | 0.48   |
| COFFEY-LIGHTNER, MADELINE S | 1.47   |
| COLE, ARTHUR HOWARD         | 0.48   |
| COLE, CRAIG                 | 3.27   |
| COLE, CRAIG                 | 3.34   |
| COLE, CRAIG                 | 3.43   |
| COLE, DESMOND A             | 0.49   |
| COLE, TIFFANY               | 1.47   |
| COLEMAN, LOUIS J            | 0.50   |
| COLLINS, BETTY N            | 1.96   |
| COLLINS, JO ANN S           | 13.96  |
| COLLINS, LEWIS ALAN         | 186.94 |
| COLLINS, LEWIS ALAN         | 171.52 |
| COLLINS, RUDOLPH C          | 0.97   |
| COLLINS, SUZANNE L.         | 0.98   |
| COLON, JOSE RIVERA          | 2.45   |
| COLSON, CALVIN MONROE       | 3.92   |
| COLSON, WALTER              | 42.06  |
| COLSON, WALTER              | 43.01  |
| COLSON, WALTER              | 44.04  |
| CONE, SAMUEL M              | 250.57 |
| CONE, SAMUEL M              | 231.34 |
| CONLEY, TERRENCE            | 1.48   |
| CONWAY, FRANK C             | 0.49   |
| COOK, AMANDA                | 6.36   |

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| COOK, CHAD J   | 4.20     |
| COOK, CHAD J   | 4.29     |
| COOK, CHAD J   | 4.40     |
| COOK, LARRY GENE   | 0.49     |
| COOKE, CARL W  | 379.76   |
| COOKE, CARL W  | 360.79   |
| COOPER, KRISTEN  | 39.64    |
| COOPER, KRISTEN  | 31.78    |
| COOPER, KRISTEN  | 32.49    |
| COOPER, LOTTIE BELL  | 0.97     |
| COOPER, RONALD D   | 4.41     |
| COPELAND, BONNIE M   | 0.99     |
| COPPAGE, JACK N  | 0.49     |
| COPSES, GEORGE STEVE   | 92.98    |
| COPSES, STEVE G  | 88.80    |
| COPSES, STEVE G  | 90.80    |
| COPULSKY, STEPHEN F  | 63.09    |
| COPULSKY, STEPHEN F  | 64.51    |
| COPULSKY, STEPHEN F  | 69.98    |
| CORELOGIC COMMERCIAL REAL ESTATE SERVICES, ATTN:<br>EVELYN CHAPA | 3,138.84 |
| COREY, BARBARA R   | 16.15    |
| CORNEJO, NICHOLAS  | 1.47     |
| CORNWELL, MINNIE B   | 5.39     |
| CORNWELL, TOMMY H  | 1.47     |
| CORRADO, DAVID J.  | 2.93     |
| CORZINE, DONALD G  | 0.99     |
| COUCHELL, GEORGE J   | 3.43     |
| COUMBES, KAYLA M   | 1.47     |
| COUSAR, J C  | 0.99     |
| COVINGTON, HENRY E   | 0.48     |
| COX, GREGORY A   | 1.96     |
| COX, ROTH L  | 0.49     |
| CRABTREE, BILLIE SUE B   | 0.49     |
| CRAIG, ANGELIA Y   | 3.03     |
| CRAIG, ERIC  | 0.49     |
| CRAIG, MICHAEL F   | 7.35     |
| CRANE, STEPHEN B II  | 3.27     |
| CRANE, STEPHEN B II  | 3.34     |
| CRANE, STEPHEN B II  | 3.43     |
| CRAPPS, JON E  | 42.99    |
| CRAPPS, JON E  | 43.96    |
| CRAPPS, JON E  | 45.51    |
| CRAWFORD, BENJAMIN C   | 20.56    |
| CRAWFORD, FRANK H  | 2.45     |
| CRAWFORD, JEANNE M   | 0.49     |
| CRAWFORD, JUDY   | 0.97     |

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|--------------------------|--------|
| CRIOLLO, VICTOR GUZMAN   | 1.47   |
| CRISANTO, ROY            | 0.49   |
| CRITHFIELD, AMANDA       | 3.92   |
| CROCK, THOMAS M          | 1.47   |
| CROMER, DENNIS G         | 2.93   |
| CROSBY, MARY E           | 0.49   |
| CROSS, WAYNE R           | 0.97   |
| CROUCH, LAURENCE M JR    | 0.49   |
| CROW, DEBORAH C          | 4.89   |
| CROWDER, LISA            | 0.97   |
| CROWELL, TIMOTHY D       | 0.49   |
| CROWTHER, SYLVIA M       | 0.99   |
| CRUMP, CHESTER C III     | 2.44   |
| CUBI, JESUS M            | 0.97   |
| CULBRETH, JAMES H JR     | 1.48   |
| CULLER, RICHARD A        | 130.40 |
| CULLER, RICHARD A        | 134.28 |
| CULLER, RICHARD A        | 136.36 |
| CUNNINGHAM, GRADY        | 0.51   |
| CUNNINGHAM, PATRICIA     | 2.93   |
| CUNNINGHAM, ROBERT       | 21.47  |
| CUNNINGHAM, ROBERT       | 22.16  |
| CUNNINGHAM, ROBERT       | 22.98  |
| CUNNINGHAM, ROSCOE JR    | 0.49   |
| CURRIE, GREGORY ADAM JR  | 52.69  |
| CURRIE, GREGORY ADAM JR  | 49.07  |
| CUTHBERTSON, CURTIS H    | 27.11  |
| CUTHBERTSON, CURTIS H    | 27.71  |
| CUTHBERTSON, CURTIS H    | 31.32  |
| CUTHBERTSON, WALTER J JR | 32.24  |
| CUTHBERTSON, WALTER J JR | 32.97  |
| CUTHBERTSON, WALTER J JR | 35.23  |
| DACUS, AVERY             | 10.27  |
| DADLANI, PRAKASH V       | 1.47   |
| DALE, CHRISTINE          | 4.40   |
| DALE, SHASTA LEANN       | 1.47   |
| DALEY, JEFFREY D         | 349.91 |
| DALEY, JEFFREY D         | 327.62 |
| DALLMAN, PETER           | 0.48   |
| DALY, ALAN               | 62.63  |
| DALY, ALAN               | 64.04  |
| DALY, ALAN               | 65.58  |
| DANCY, MERVIN ARGOSKY    | 28.50  |
| DANCY, MERVIN ARGOSKY    | 29.15  |
| DANCY, MERVIN ARGOSKY    | 29.84  |
| DANG, CUOC               | 0.49   |
| DANG, HOANG HUY          | 2.93   |

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|-----------------------------|----------|
| DANG, PHAT TAN              | 2.44     |
| DANIEL, MONICA A            | 26.17    |
| DANIEL, MONICA A            | 26.76    |
| DANIEL, MONICA A            | 27.88    |
| DANIEL, THOMAS N            | 0.49     |
| DANIELS, ROBERT K           | 144.88   |
| DANIELS, ROBERT K           | 148.14   |
| DANIELS, ROBERT K           | 151.71   |
| DANTISM, ELIZABETH S        | 12.21    |
| DANTZLER, TONYA             | 1.01     |
| DARLINGTON, RICHARD S JR    | 1.47     |
| DASF INVESTMENTS, LLC       | 9,031.66 |
| DAUGHTRY, JOHN C            | 0.49     |
| DAVENPORT, GARY W           | 27.11    |
| DAVENPORT, GARY W           | 27.72    |
| DAVENPORT, GARY W           | 28.87    |
| DAVENPORT, JOHN E           | 2.45     |
| DAVIDSON, JAMES C JR        | 13.70    |
| DAVIS, ALFONZA              | 0.48     |
| DAVIS, ANNA                 | 1.96     |
| DAVIS, BARBARA L            | 0.49     |
| DAVIS, BURIE G              | 0.49     |
| DAVIS, ELNATHAN             | 1.95     |
| DAVIS, EULA                 | 1.87     |
| DAVIS, EULA                 | 1.91     |
| DAVIS, EULA                 | 1.96     |
| DAVIS, JAMES A              | 3.49     |
| DAVIS, JOEL R               | 26.17    |
| DAVIS, JOEL R               | 26.76    |
| DAVIS, JOEL R               | 29.84    |
| DAVIS, JOHN LEE             | 0.97     |
| DAVIS, KRISTIN              | 2.93     |
| DAVIS, MARGARET A           | 23.37    |
| DAVIS, MARGARET A           | 23.90    |
| DAVIS, MARGARET A           | 24.96    |
| DAVIS, NAOMI A              | 0.49     |
| DAVIS, PENSON JR            | 0.49     |
| DAVIS, SCOTT L              | 84.66    |
| DAVIS, SCOTT L              | 69.63    |
| DAVIS, SCOTT L              | 71.21    |
| DAVIS, WILLIAM              | 1.47     |
| DAWSON, DOUGLAS M           | 9.31     |
| DAWSON, KENNETH D           | 1.47     |
| DE HARO, ISMAEL DE LA TORRE | 1.47     |
| DE, LA PAZ TONY             | 1.95     |
| DEBERRY, KENNETH            | 0.97     |
| DEBNAM, TAYLOR A            | 0.97     |

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| DECRAMER, MICHAEL JOHN                      | 11.74  |
| DEHNERT, E F JR                             | 121.97 |
| DEHNERT, E F JR                             | 126.16 |
| DEHNERT, E F JR                             | 127.72 |
| DEJOHN, FRANK M                             | 26.64  |
| DEJOHN, FRANK M                             | 27.23  |
| DEJOHN, FRANK M                             | 27.90  |
| DELANEY, LISA M                             | 1.47   |
| DELANO, DEBRA S                             | 1.96   |
| DELGADILLO, ARTURO ROLDAN                   | 0.49   |
| DELGADO, LUCIO N                            | 0.99   |
| DEMBY, JULIE D                              | 26.64  |
| DEMBY, JULIE D                              | 27.23  |
| DEMBY, JULIE D                              | 31.32  |
| DENNING, MARY L                             | 11.25  |
| DENNY, MICHAEL JAMES                        | 7.84   |
| DEWALT, CHARLES C.                          | 1.96   |
| DHANDE, LINDA J                             | 0.51   |
| DICKINSON, JAMES D                          | 7.35   |
| DIETZ, VALERIE R                            | 0.99   |
| DIMUZIO, DAVID MICHAEL                      | 2.93   |
| DINEV, ATANAS I                             | 1.95   |
| DINH, CUONG                                 | 3.43   |
| DISHMAN, JAMES G R/L/T                      | 113.54 |
| DISHMAN, JAMES G R/L/T                      | 100.95 |
| DISHMAN, JAMES G R/L/T                      | 103.22 |
| DITMORE, JAMES M                            | 645.00 |
| DITMORE, JAMES M                            | 373.88 |
| DIXON, EDWARD                               | 63.57  |
| DIXON, EDWARD                               | 64.99  |
| DIXON, EDWARD                               | 67.05  |
| DIXON, LILLIE M                             | 0.97   |
| DIXON, PATRICE P                            | 0.49   |
| DO, CHINH VAN                               | 0.99   |
| DOBBS, JEFFREY MARK                         | 1.47   |
| DOERR, JEFFREY R                            | 3.92   |
| DONALDSON, EDWARD                           | 1.47   |
| DONATO, ADRIAN                              | 1.96   |
| DORSCH, JERRY A                             | 53.74  |
| DORSCH, JERRY A                             | 54.96  |
| DORSCH, JERRY A                             | 56.77  |
| DOSHI, BHADRESH MAHENDRA                    | 1.96   |
| DOUGLAS, BARBARA A                          | 0.48   |
| DOUGLAS, MARVIN                             | 11.69  |
| DOUGLAS, MARVIN                             | 11.95  |
| DOUGLAS, MARVIN                             | 13.21  |
| DOWD RODDY SR ELIZABETH, STETSON FAMILY LLC | 980.98 |

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|--------------------------|--------|
| DRAKE, DAWN E            | 4.89   |
| DRAXLER, DAVID WILLIAM   | 0.48   |
| DRISCOLL, WILLIAM TAYLOR | 0.49   |
| DROBONICK, RONALD S      | 5.38   |
| DROSINIS, JOHN P         | 41.60  |
| DROSINIS, JOHN P         | 42.53  |
| DROSINIS, JOHN P         | 44.04  |
| DROZINSKI, ANDREW R      | 2.93   |
| DRUMMOND, ETHEL          | 38.79  |
| DRUMMOND, ETHEL          | 39.66  |
| DRUMMOND, ETHEL          | 41.11  |
| DUBOSE, J B              | 5.87   |
| DUFFIE, HORACE L         | 1.47   |
| DUFFY, WILLIAM THOMAS    | 17.20  |
| DULA, AARON L            | 25.24  |
| DULA, AARON L            | 25.81  |
| DULA, AARON L            | 28.88  |
| DULL, HOWARD G           | 12.62  |
| DULL, HOWARD G           | 12.91  |
| DULL, HOWARD G           | 14.68  |
| DUNCAN, JOHN C           | 0.49   |
| DUNCAN, ROBERT           | 0.49   |
| DUNCAN, ROBERT III       | 0.97   |
| DUNLAP, VALERIE M        | 0.48   |
| DUNN, CLAY FRANKLIN      | 6.85   |
| DUNN, JAMES LEO JR       | 0.99   |
| DUNN, JANA L             | 3.43   |
| DUNNING, HAROLD VANCE    | 0.49   |
| DURGIN, BRIAN J          | 0.48   |
| DWELLE, JOHN M JR        | 0.49   |
| DWELLE, JOHN MYERS JR    | 0.49   |
| DWYER, STEVEN J          | 1.96   |
| DYE, SHIRLEY A           | 40.19  |
| DYE, SHIRLEY A           | 41.09  |
| DYE, SHIRLEY A           | 42.58  |
| DYER, TISHA M            | 1.47   |
| DYKES, RON W             | 3.74   |
| DYKES, RON W             | 3.82   |
| DYKES, RON W             | 3.92   |
| EARLEY, STEPHEN M        | 1.96   |
| EARNHARDT, ROSA M        | 0.97   |
| EARP, DANIEL HUGH        | 337.67 |
| EARP, DANIEL HUGH        | 322.01 |
| EDMONDS, PAUL E          | 0.97   |
| EDWARDS, ANDREW          | 23.37  |
| EDWARDS, ANDREW          | 23.89  |
| EDWARDS, ANDREW          | 24.47  |

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| EDWARDS, CARRIE                | 26.17  |
| EDWARDS, CARRIE                | 26.76  |
| EDWARDS, CARRIE                | 28.88  |
| EDWARDS, FRANK H               | 0.97   |
| EDWARDS, JOSEPH W              | 15.45  |
| EDWARDS, JOSEPH W              | 15.85  |
| EDWARDS, JOSEPH W              | 16.50  |
| EDWARDS, SARAH MCCOY           | 46.74  |
| EDWARDS, SARAH MCCOY           | 47.79  |
| EDWARDS, SARAH MCCOY           | 50.89  |
| EDWARDS, SHERRI                | 0.49   |
| EDWARDS, WANDA Y               | 1.95   |
| EGGISON, ERIC                  | 0.49   |
| EJIM, BARBIE J                 | 27.57  |
| EJIM, BARBIE J                 | 28.19  |
| EJIM, BARBIE J                 | 33.27  |
| ELLER, IMELDIA M               | 164.51 |
| ELLERBE, ROSA                  | 3.92   |
| ELLIOTT, RONALD J              | 2.99   |
| ELLIS, BENJAMIN H              | 9.79   |
| ELLIS, SARAH M                 | 3.41   |
| ELLISON, ELIZABETH             | 2.93   |
| ELLISON, NEEL E                | 293.43 |
| ELLISON, NEEL L                | 528.58 |
| ELMORE, HARRIET T              | 3.42   |
| EMINA, CHINYERE NICOLE         | 60.00  |
| ENNA, DAVID R                  | 2.44   |
| ENTEN, TIMOTHY T               | 15.17  |
| EPPLEY, RUSSELL G              | 1.47   |
| EQUITY TRUST COMPANY CUSTODIAN | 1.80   |
| ERATO, VICTORIA                | 0.49   |
| ERNESTON, ELSIE                | 2.80   |
| ERNESTON, ELSIE                | 2.87   |
| ERNESTON, ELSIE                | 2.93   |
| ESCAMILLA, LUIS ALFREDO        | 1.96   |
| ESCOBAR, ADRIAN                | 1.47   |
| ESHET, NACHUM                  | 0.97   |
| ESPINOSA, JASON L              | 0.99   |
| ESPINOSA, LUIS C               | 0.99   |
| ESPOSITO, PAUL V               | 1.95   |
| ESSA, ABDIRAHMAN J             | 0.94   |
| ESSA, ABDIRAHMAN J             | 0.96   |
| ESSA, ABDIRAHMAN J             | 3.43   |
| EUELL, RUTH F                  | 1.48   |
| EUSEDA, EXAU R                 | 3.43   |
| EUSTACHE, JANINE               | 1.41   |
| EUSTACHE, JANINE               | 1.44   |

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| EUSTACHE, JANINE                   | 4.41     |
| EVANS, GLENDA J                    | 0.99     |
| EVANS, MARLVIN J SR                | 0.49     |
| EVANS, ROBERT E                    | 0.99     |
| EVERETT, C CHANNING                | 10.28    |
| EWING, MARK                        | 0.97     |
| FAGAN, GAIL G                      | 8.32     |
| FAISON, TONIA R                    | 0.97     |
| FALLS, FRANCES P                   | 1.50     |
| FALLS, RODERICK L                  | 1.47     |
| FAMOUS, BRIAN C                    | 2.89     |
| FAMOUS, BRIAN C                    | 2.92     |
| FAMOUS, BRIAN C                    | 3.01     |
| FARISH LIVING TRUST, DATED 4/07/06 | 921.14   |
| FARISH, RAMONA W                   | 1,047.27 |
| FAUST, SUSAN                       | 0.99     |
| FAUSTO, ALFARO                     | 0.97     |
| FEASTER, ALLEN B                   | 0.49     |
| FEELEY, RICHARD M                  | 1.48     |
| FELIX, MARILIN                     | 42.06    |
| FELIX, MARILIN                     | 43.01    |
| FELIX, MARILIN                     | 45.51    |
| FERNANDEZ, JOSE ESCOBAR            | 0.49     |
| FERNANDEZ, LARRY JOE               | 5.38     |
| FETTERSON, ANNIE L                 | 0.48     |
| FETTERSON, ROBERT E                | 1.47     |
| FIENO, JOSEPH J                    | 9.79     |
| FILES, DONALD R                    | 0.97     |
| FINE, GEORGE H                     | 10.28    |
| FINKELSTEIN, WALTER I &W           | 0.49     |
| FINLEY, PALMER                     | 0.97     |
| FIORILLO, LEONARD J                | 0.49     |
| FITZGERALD, ANDREW J JR            | 0.47     |
| FITZGERALD, ANDREW J JR            | 0.48     |
| FITZGERALD, ANDREW J JR            | 0.97     |
| FITZMAURICE, LAURA G               | 7.34     |
| FLEMING, J CARLTON                 | 53.83    |
| FLEMING, J CARLTON                 | 22.90    |
| FLORES-SOTO, FERNANDO              | 1.47     |
| FLOYD, REGINALD C                  | 0.49     |
| FLY, CANDACE C                     | 0.52     |
| FLYNN, JAMES K                     | 68.70    |
| FLYNN, JAMES K                     | 70.25    |
| FLYNN, JAMES K                     | 71.94    |
| FOOTE, DORIS A                     | 2.51     |
| FORD, ALTON                        | 0.97     |
| FORSHAW, THOMAS III                | 1,405.51 |

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| FORSHAW, THOMAS III          | 1,341.77 |
| FORSYTH, BRIAN D             | 1.96     |
| FORTIER, KEITH R             | 0.49     |
| FORTNER, JODY                | 0.49     |
| FORTOS, ALEXIOS              | 0.49     |
| FORTUNE, I JOY               | 5.88     |
| FOSTER, AMY HAMILTON         | 8.80     |
| FOSTER, KIM N                | 1.96     |
| FOSTER, RICHARD J SR         | 2.45     |
| FOUR-ESS, ANDER L            | 0.97     |
| FOWLER, DOUGLAS J            | 38.67    |
| FOWLER, DOUGLAS J            | 33.66    |
| FOX, DONALD S                | 1.47     |
| FOX, PATRICIA T              | 4.40     |
| FOX, PAUL M                  | 18.22    |
| FOX, PAUL M                  | 18.64    |
| FOX, PAUL M                  | 19.08    |
| FRANCIS, WILLIAM A           | 0.49     |
| FRANCOIS, GARY D             | 0.97     |
| FRANK, RYAN W                | 55.30    |
| FRANK, RYAN W                | 52.81    |
| FRANK, RYAN W                | 54.00    |
| FRANKLIN, DAVID R            | 0.49     |
| FRANKLIN, DAVID R            | 0.51     |
| FRAZIER, SHAWN               | 31.31    |
| FRAZIER, SHAWN               | 32.03    |
| FRAZIER, SHAWN               | 32.79    |
| FREDENBERG, DAVID MICHAEL SR | 47.68    |
| FREDENBERG, DAVID MICHAEL SR | 48.74    |
| FREDENBERG, DAVID MICHAEL SR | 51.87    |
| FREDRICKSON, CHARLES H       | 9.31     |
| FREEMAN, KAREN R             | 1.42     |
| FREEMAN, KAREN R             | 1.44     |
| FREEMAN, KAREN R             | 2.93     |
| FREEMAN, MICHAEL S           | 1.90     |
| FREEMAN, MICHAEL S           | 1.95     |
| FREEMAN, MICHAEL S           | 5.99     |
| FREEMAN, THOMPSON MARSH      | 8.32     |
| FRELIGH, GORDON F            | 2.45     |
| FREUND, JOHN N               | 168.34   |
| FREUND, JOHN N               | 157.03   |
| FRICK, GARY THORNWELL        | 7.83     |
| FRIDAY, JAMES BRYAN          | 0.97     |
| FRY, TERRY L                 | 122.18   |
| FUNDERBURK, DAVID P          | 2.93     |
| FUNDERBURKE, JOHN P          | 1.48     |
| FUNDRBURK, DONNETTE          | 1.96     |

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|--------------------------------|--------|
| FUNEZ, JORGE ALBERTO MARROQUIN | 0.99   |
| FURR, JAMES CAMERON JR         | 138.31 |
| FURR, JAMES CAMERON JR         | 132.26 |
| FURR, JAMES CAMERON JR         | 135.24 |
| FURRER, VINZENZ J              | 1.96   |
| FURRY, THOMAS R                | 17.29  |
| FURRY, THOMAS R                | 18.02  |
| FURRY, THOMAS R                | 19.08  |
| FURTNEY, WILLIAM H             | 3.43   |
| GABRIEL, GREGORY S             | 0.97   |
| GADDY, RAQUEL D                | 12.23  |
| GADDY, SARAH Y                 | 0.97   |
| GAGLIOSTRO, SCOTT D            | 2.45   |
| GAILLARD, KEVIN C              | 1.48   |
| GAINES, JOSEPH L               | 6.85   |
| GAINEY, LEON                   | 0.49   |
| GAITHER, DONNA M               | 24.30  |
| GAITHER, DONNA M               | 24.86  |
| GAITHER, DONNA M               | 28.87  |
| GAITHER, NAKIA                 | 27.58  |
| GAITHER, NAKIA                 | 28.19  |
| GAITHER, NAKIA                 | 30.35  |
| GALES, BARBARA R               | 29.91  |
| GALES, BARBARA R               | 30.58  |
| GALES, BARBARA R               | 32.30  |
| GALLAGHER, ALISON              | 239.30 |
| GALLAGHER, ALISON              | 224.80 |
| GALLAGHER, ARTHUR J            | 0.49   |
| GALLAGHER, BRUCE               | 26.18  |
| GALLAGHER, BRUCE               | 26.76  |
| GALLAGHER, BRUCE               | 28.88  |
| GALLAGHER, CHAD M              | 1.47   |
| GALLANT, KELLY J               | 0.49   |
| GALLIMORE, LISA M              | 3.27   |
| GALLIMORE, LISA M              | 3.34   |
| GALLIMORE, LISA M              | 3.43   |
| GAMBLE, ALLEN B                | 6.36   |
| GAMBLE, MICHELE E              | 0.49   |
| GAMMANS, ANDREA S              | 0.49   |
| GANTT, JAMES                   | 27.11  |
| GANTT, JAMES                   | 27.71  |
| GANTT, JAMES                   | 31.32  |
| GARAY, OSCAR                   | 1.47   |
| GARBEE, STEVEN A               | 169.32 |
| GARBEE, STEVEN A               | 159.84 |
| GARBER, WESLEY                 | 9.29   |
| GARCIA, HERIBERTO              | 1.48   |

|                             |          |
|-----------------------------|----------|
| GARCIA, ISAI                | 2.95     |
| GARCIA, MELBY               | 1.47     |
| GARCIA, PEDRO MOYADO        | 1.95     |
| GARLAND, ALBERTA            | 2.44     |
| GARLAND, REBECCA J          | 1.96     |
| GARNER, CINDY A             | 7.34     |
| GARNER, FREDERIC HOWARD IV  | 2,990.57 |
| GARNER, FREDERIC HOWARD IV  | 3,171.68 |
| GAROFALO, SAMUEL            | 3.43     |
| GARRETT, THOMAS JR          | 1,923.43 |
| GARRIS, JAMES PERRY         | 44.40    |
| GARRIS, JAMES PERRY         | 45.40    |
| GARRIS, JAMES PERRY         | 47.95    |
| GASKIN, JOAN M              | 1.47     |
| GASPARD, WILFRED            | 0.49     |
| GASTON, JOAN E              | 4.40     |
| GASTON, SARAH M             | 26.76    |
| GATEB, RONALD               | 0.99     |
| GAUDER, JOSEPH              | 50.01    |
| GAUDER, JOSEPH              | 51.13    |
| GAUDER, JOSEPH              | 52.36    |
| GBADAMOSI, GABRIEL A        | 0.48     |
| GBORTOE, PAULINE C          | 1.48     |
| GEHNER, ROBERT N            | 0.49     |
| GEISLER, JAMES R            | 11.74    |
| GEORGES, PAUL               | 9.79     |
| GHANNAM, RAMI AL            | 4.20     |
| GHANNAM, RAMI AL            | 4.30     |
| GHANNAM, RAMI AL            | 4.40     |
| GIBSON, JONATHAN RICHARD    | 2.45     |
| GILL, ROBERT L JR           | 0.97     |
| GILLARD, J C JR             | 1.43     |
| GILLARD, J C JR             | 1.43     |
| GILLARD, J C JR             | 2.93     |
| GILLESPIE, BAILEY JOY       | 2.93     |
| GILLESPIE, COREY            | 0.97     |
| GILLOGLY, SHARON            | 0.48     |
| GIORDANO, ANDREW            | 158.56   |
| GIORDANO, ANDREW            | 123.84   |
| GIORDANO, JEROME MICHAEL JR | 2.44     |
| GIRARD, SCOTT CURETON       | 5.87     |
| GITLITZ, JEROLD I           | 0.49     |
| GLASGOW, LIZZIE A           | 2.04     |
| GLASS, JOE R                | 5.88     |
| GLASSEN, RICHARD L          | 44.54    |
| GLASSEN, RICHARD L          | 42.06    |
| GLASSEN, RICHARD L          | 43.01    |

|                         |        |
|-------------------------|--------|
| GLENN, BERNARD          | 26.17  |
| GLENN, BERNARD          | 26.76  |
| GLENN, BERNARD          | 29.84  |
| GLENN, SUE E            | 36.45  |
| GLENN, SUE E            | 37.28  |
| GLENN, SUE E            | 40.62  |
| GLENNEY, JEFFREY W      | 18.60  |
| GLIDDEN, KENNETH        | 39.26  |
| GLIDDEN, KENNETH        | 40.14  |
| GLIDDEN, KENNETH        | 41.57  |
| GLINTER, MICHAEL B      | 149.27 |
| GLINTER, MICHAEL B      | 141.61 |
| GLINTER, MICHAEL B      | 144.80 |
| GLOSTER, JIM C          | 17.12  |
| GLOVER, BRENDA W        | 0.97   |
| GOAD, STEPHEN B         | 0.49   |
| GODBEY, DONALD N        | 1.96   |
| GODLEWSKI, IWONA A      | 0.49   |
| GOGGINS, LIZZIE J       | 0.49   |
| GOLDSTEIN, RONALD       | 63.56  |
| GOLDSTEIN, RONALD       | 65.00  |
| GOLDSTEIN, RONALD       | 70.97  |
| GONCALVEZ, LUIS REY     | 0.49   |
| GONZALES, ROEL M        | 2.45   |
| GONZALEZ, AMEDEO        | 1.96   |
| GONZALEZ, EMIGDIO SILVA | 0.97   |
| GOODMAN, FREDERICK D    | 1.02   |
| GORMAN, KENNETH DALE    | 42.99  |
| GORMAN, KENNETH DALE    | 43.96  |
| GORMAN, KENNETH DALE    | 46.00  |
| GOSELIN, DANIEL C       | 2.51   |
| GOUGH, SUSAN F          | 2.44   |
| GRACE, CORNELIUS JOHN   | 3.43   |
| GRADY, TREVOR           | 2.95   |
| GRAHAM, BETSY D         | 1.01   |
| GRAHAM, LINDA BERNICE   | 20.10  |
| GRAHAM, LINDA BERNICE   | 20.55  |
| GRAHAM, LINDA BERNICE   | 21.04  |
| GRAHAM, TONYA           | 26.64  |
| GRAHAM, TONYA           | 27.24  |
| GRAHAM, TONYA           | 31.80  |
| GRANDIN, WILLIAM J      | 0.49   |
| GRANT, ELIZABETH M      | 7.83   |
| GRAVES, DANNY R         | 0.49   |
| GRAVES, ENNIS E JR      | 3.11   |
| GRAY, CHRISTOPHER L     | 0.48   |
| GREEN, BILLY M          | 0.99   |

|                               |          |
|-------------------------------|----------|
| GREEN, JOHN                   | 0.49     |
| GREEN, TERENCE                | 43.00    |
| GREEN, TERENCE                | 43.96    |
| GREEN, TERENCE                | 46.50    |
| GREEN, THOMAS CLARK           | 52.86    |
| GREEN, THOMAS CLARK           | 49.54    |
| GREEN, THOMAS CLARK           | 50.66    |
| GREENE, ALBERT                | 4.89     |
| GREENE, AMONIE E              | 30.37    |
| GREENE, AMONIE E              | 31.07    |
| GREENE, AMONIE E              | 41.59    |
| GREENE, RICHARD K             | 4.89     |
| GREENE, WILBERT               | 0.50     |
| GRIBBIN, JOHN L               | 1.96     |
| GRIER, ERNEST                 | 5.67     |
| GRIER, JAMES                  | 0.49     |
| GRIER, PERRY E                | 1.96     |
| GRIER, TODD A                 | 0.49     |
| GRIER, WILLIAM R III          | 0.97     |
| GRIFFIN III, I LEE            | 1,213.17 |
| GRIFFIN, DAVID J              | 1,156.69 |
| GRIFFIN, LORY S               | 1.48     |
| GRIFFIN, MATTHEW L JR         | 1.47     |
| GRIFFING, JOHN H              | 0.97     |
| GRIFFITH, ROBIN W             | 61.17    |
| GRIFFITH, ROBIN W             | 57.95    |
| GRIFFITH, RONALD LLEWELYN     | 0.99     |
| GRIJALVA, MARIO               | 28.04    |
| GRIJALVA, MARIO               | 28.67    |
| GRIJALVA, MARIO               | 29.36    |
| GRILLS, PETER J               | 0.49     |
| GRIMES, CHARLES H             | 1.96     |
| GRIMES, DAVID S               | 9.79     |
| GROTH, SHARON D               | 3.73     |
| GROTH, SHARON D               | 3.82     |
| GROTH, SHARON D               | 3.91     |
| GRYSKIEWICZ, JOHN A           | 7.35     |
| GUERRA, JOSE                  | 27.11    |
| GUERRA, JOSE                  | 27.71    |
| GUERRA, JOSE                  | 31.32    |
| GUEVARA, ADAN EDUARDO BONILLA | 0.48     |
| GUITON, JOHN H                | 7.34     |
| GUR, SALIM                    | 2.95     |
| GUSKIE, WILLIAM GEORG         | 0.48     |
| GUTHRIE, JOHNNY PAUL          | 88.80    |
| GUTHRIE, JOHNNY PAUL          | 90.79    |
| GUTHRIE, JOHNNY PAUL          | 94.93    |

|                        |        |
|------------------------|--------|
| GUZMAN, KAREEN M       | 21.03  |
| GUZMAN, KAREEN M       | 21.50  |
| GUZMAN, KAREEN M       | 22.02  |
| GUZMAN, MARIANO        | 47.21  |
| GUZMAN, MARIANO        | 48.27  |
| GUZMAN, MARIANO        | 49.91  |
| GUZMAN, ROALIO F       | 0.99   |
| GWAREK, EDWARD T       | 0.97   |
| HAAG, HERBERT FRANKLIN | 1.47   |
| HADER, STEPHEN M       | 2.45   |
| HAGEN, CARL J III      | 0.99   |
| HAGGENS, SHIRLEY L     | 0.48   |
| HAIR, BRIAN M          | 16.35  |
| HAIR, BRIAN M          | 17.12  |
| HAIR, STUART P         | 7.34   |
| HALE, KAREN P          | 4.40   |
| HALL, BEN              | 9.35   |
| HALL, BEN              | 9.55   |
| HALL, BEN              | 12.72  |
| HALL, DAVID G          | 48.14  |
| HALL, DAVID G          | 49.23  |
| HALL, DAVID G          | 50.41  |
| HALL, HERBERT JUNIOR   | 19.15  |
| HALL, HERBERT JUNIOR   | 19.60  |
| HALL, HERBERT JUNIOR   | 20.06  |
| HALL, JAMES E          | 0.49   |
| HALL, KELVYN B         | 1.47   |
| HALL, LAWRENCE C       | 0.49   |
| HALL, NATHANIEL        | 0.48   |
| HALLMAN, TONIA L       | 27.57  |
| HALLMAN, TONIA L       | 28.20  |
| HALLMAN, TONIA L       | 30.83  |
| HAMILTON, SHARON       | 4.40   |
| HAMMOND, BESSIE S      | 2.55   |
| HANEY, SUSAN R         | 2.34   |
| HANEY, SUSAN R         | 2.39   |
| HANEY, SUSAN R         | 2.45   |
| HANEY, YVONNE W        | 3.92   |
| HANSEN, CATHERINE ROOT | 3.92   |
| HANSON, JAMES MARK     | 5.88   |
| HARDESTY, DANIEL S     | 2.34   |
| HARDESTY, DANIEL S     | 2.40   |
| HARDESTY, DANIEL S     | 2.45   |
| HARDIMAN, THOMAS J     | 24.77  |
| HARDIMAN, THOMAS J     | 25.33  |
| HARDIMAN, THOMAS J     | 27.90  |
| HARDING, EARL P        | 120.88 |

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|----------------------------|--------|
| HARDING, EARL P            | 112.78 |
| HARDING, EARL P            | 110.29 |
| HARGETT, CATHY R           | 3.33   |
| HARGETT, CATHY R           | 3.34   |
| HARGETT, CATHY R           | 3.43   |
| HARMAN, REBECCA M.         | 0.49   |
| HARRILL, CHARLIE HEWITT JR | 1.48   |
| HARRIS, ANNIE L            | 2.45   |
| HARRIS, BARRY P            | 0.48   |
| HARRIS, EXCELL             | 2.93   |
| HARRIS, NORMAN E JR        | 23.84  |
| HARRIS, NORMAN E JR        | 24.37  |
| HARRIS, NORMAN E JR        | 25.44  |
| HARRIS, SHIRLEY J          | 0.49   |
| HARRIS, THOMAS H JR        | 2.93   |
| HARRIS, VINCENT            | 2.44   |
| HARRISON, ISIAH JR         | 0.50   |
| HART, AYESHA C             | 48.60  |
| HART, AYESHA C             | 49.69  |
| HART, AYESHA C             | 51.38  |
| HART, SENACA M             | 0.49   |
| HARTIS, CHARLIE L          | 28.50  |
| HARTIS, CHARLIE L          | 29.15  |
| HARTIS, CHARLIE L          | 33.27  |
| HARTLEY, TERRY M           | 3.43   |
| HARTMAN, TIMOTHY R         | 8.32   |
| HARTSELL, JODY M           | 0.49   |
| HARVER, NANCY H            | 0.48   |
| HARWOOD, MELANIE           | 58.89  |
| HARWOOD, MELANIE           | 60.21  |
| HARWOOD, MELANIE           | 76.83  |
| HARWOOD, RICHARD B         | 0.97   |
| HASLAM, JOHN K             | 17.06  |
| HASLEY, JEFFREY            | 3.27   |
| HASLEY, JEFFREY            | 3.34   |
| HASLEY, JEFFREY            | 4.89   |
| HASTINGS, CLAUDETTE        | 2.93   |
| HATEM, JOSEPH F            | 2.44   |
| HATHAWAY, KENT S           | 2.45   |
| HAWKINS, JANIE M           | 29.91  |
| HAWKINS, JANIE M           | 30.58  |
| HAWKINS, JANIE M           | 32.31  |
| HAYES, BRENDA              | 0.49   |
| HAYES, TERESA KIM          | 1.95   |
| HAZARD, JAMES LAWRENCE     | 1.96   |
| HE, XU                     | 2.45   |
| HEALY, RENEE               | 0.49   |

|                             |        |
|-----------------------------|--------|
| HEATH, JAMES DAVID          | 0.97   |
| HEBERT, JAMES D             | 273.57 |
| HEBERT, JAMES D             | 272.46 |
| HEDGE, SHASHWATH            | 0.49   |
| HEDGSPETH, ERIC K           | 0.49   |
| HEFFERON, THOMAS J          | 7.83   |
| HEFNER, CHRISTOPHER         | 0.99   |
| HEFNER, DAVID C             | 0.99   |
| HELBEIN, MICHAEL DAVID      | 7.83   |
| HELFANT, CRAIG A            | 1.96   |
| HELMS, BILLY RAY JR         | 1.96   |
| HEMION, ROGER LEE           | 469.80 |
| HEMION, ROGER LEE           | 448.66 |
| HEMION, ROGER LEE           | 458.82 |
| HENDERSON, BRENDON O        | 26.64  |
| HENDERSON, BRENDON O        | 27.23  |
| HENDERSON, BRENDON O        | 28.39  |
| HENDERSON, JAMES EDWARD     | 0.48   |
| HENDERSON, JOYNETA M        | 2.93   |
| HENDERSON, PHILIP M         | 2.34   |
| HENDERSON, PHILIP M         | 2.39   |
| HENDERSON, PHILIP M         | 2.45   |
| HENDERSON, THOMAS W         | 126.18 |
| HENDERSON, THOMAS W         | 129.03 |
| HENDERSON, THOMAS W         | 132.13 |
| HENRY, JEFFREY L            | 3.43   |
| HENSON, EDWARD C            | 24.47  |
| HENSON, EDWARD C            | 19.62  |
| HENSON, EDWARD C            | 20.08  |
| HERNANDEZ, JANET C          | 0.48   |
| HERNANDEZ, MANUEL S         | 0.49   |
| HERNANDEZ, MARTIN MIRANDA   | 26.64  |
| HERNANDEZ, MARTIN MIRANDA   | 27.24  |
| HERNANDEZ, MARTIN MIRANDA   | 28.38  |
| HERNANDEZ, PEDRO ROBERTO    | 0.97   |
| HERRAN, PETER DAVID         | 4.40   |
| HICKS, DOUGLAS A            | 23.83  |
| HICKS, DOUGLAS A            | 24.37  |
| HICKS, DOUGLAS A            | 26.43  |
| HICKS, JEANNE ELLEN R/T/U/A | 18.22  |
| HICKS, JEANNE ELLEN R/T/U/A | 18.64  |
| HICKS, JEANNE ELLEN R/T/U/A | 19.58  |
| HIEDRA, DULCE M             | 13.70  |
| HIGDON, ROBERT J            | 11.27  |
| HIGHSMITH, FELICIA G        | 2.45   |
| HIGHTOWER, HAZEL J          | 0.50   |
| HILL, CHERYL LENOIR         | 0.99   |

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|---------------------------|--------|
| HILLER, DAVID C           | 139.96 |
| HILLER, DAVID C           | 133.66 |
| HILLS, CHARLES EDWARD     | 0.51   |
| HILTON, JACKSON ORRIN     | 3.43   |
| HINES, DAWN               | 1.96   |
| HINSDALE, SUSAN BROOKE    | 1.47   |
| HINSON, MARVIN            | 51.88  |
| HINSON, MARVIN            | 48.61  |
| HINSON, MARVIN            | 49.69  |
| HINSON, WALTER S          | 1.96   |
| HIXON, DOUGLAS A          | 0.99   |
| HOBGOOD, LAVERNE GHOLSTON | 0.52   |
| HOBSON, HOLLY E           | 0.49   |
| HODGE, JAMES DANIEL       | 1.47   |
| HOGAN, MEGAN E            | 8.32   |
| HOGWOOD, ASHLEY L JR      | 2.93   |
| HOLDEN, CAROL T           | 100.49 |
| HOLDEN, CAROL T           | 102.70 |
| HOLDEN, CAROL T           | 106.20 |
| HOLLAND, ROBERT K         | 0.49   |
| HOLLAND, RUTH M           | 52.33  |
| HOLLAND, RUTH M           | 53.53  |
| HOLLAND, RUTH M           | 54.81  |
| HOLLEY, JOHN              | 4.89   |
| HOLLEY, KERRY D           | 128.71 |
| HOLLEY, KERRY D           | 122.91 |
| HOLLEY, KERRY D           | 125.67 |
| HOLSEY, MELINDA           | 0.49   |
| HONCZARENKO, ANTON        | 4.40   |
| HONDROS, ANGELO P         | 0.49   |
| HOOD, CHARLES D JR        | 20.07  |
| HOOD, TONY L              | 0.97   |
| HOOD, ULRIKE KEPPELER     | 41.60  |
| HOOD, ULRIKE KEPPELER     | 35.53  |
| HOOD, ULRIKE KEPPELER     | 36.32  |
| HOPE, CHARLES W           | 31.31  |
| HOPE, CHARLES W           | 32.03  |
| HOPE, CHARLES W           | 37.20  |
| HOPKINS, REGINALD A       | 33.66  |
| HOPKINS, REGINALD A       | 34.40  |
| HOPKINS, REGINALD A       | 35.24  |
| HOPPE, DENNIS M           | 0.48   |
| HORNE, NEEL E             | 556.43 |
| HORNER, PAUL              | 0.49   |
| HORSLEY, SHERIKA S        | 1.47   |
| HORTON, EDWARD RANDOLPH   | 0.50   |
| HORTON, JACQUELINE SMITH  | 3.92   |

|                                 |       |
|---------------------------------|-------|
| HOVIS, ROBERT C                 | 70.10 |
| HOVIS, ROBERT C                 | 71.68 |
| HOVIS, ROBERT C                 | 73.41 |
| HOWARD, CARVER J                | 1.48  |
| HOWELL, DENEAN VERNELL          | 1.47  |
| HOWELL, JENNIFER A              | 28.04 |
| HOWELL, JENNIFER A              | 28.67 |
| HOWELL, JENNIFER A              | 30.34 |
| HOWLETT, LAVERNE D              | 0.49  |
| HOYLE, DEBORAH S                | 1.96  |
| HUANG, MING-CHANG               | 26.64 |
| HUANG, MING-CHANG               | 27.23 |
| HUANG, MING-CHANG               | 30.83 |
| HUBBARD, CHRISTOPHER            | 0.49  |
| HUDSON, DAVID                   | 0.97  |
| HUDSON, DONALD CRAIG            | 6.36  |
| HUDSON, GARY T                  | 28.51 |
| HUDSON, GARY T                  | 29.15 |
| HUDSON, GARY T                  | 31.32 |
| HUEY, DARRELL MARTICE           | 2.45  |
| HUEY, JACQUELINE                | 0.99  |
| HUFF, DELORES SMALLS            | 0.50  |
| HUGHES, ANGELA                  | 5.38  |
| HUGHES, GARY L                  | 2.95  |
| HUGHES, PAMELA N                | 0.97  |
| HULL, GORDON                    | 4.40  |
| HUMPHRIES, ETHEL L              | 30.38 |
| HUMPHRIES, ETHEL L              | 31.06 |
| HUMPHRIES, ETHEL L              | 33.28 |
| HUNT, RAYFORD LEE               | 0.97  |
| HUNT, ROBERT J                  | 7.84  |
| HUNT, TAMMY                     | 0.97  |
| HUNTER, ERIC BERNARD            | 26.64 |
| HUNTER, ERIC BERNARD            | 27.23 |
| HUNTER, ERIC BERNARD            | 31.32 |
| HUNTER, MAUREEN H               | 28.88 |
| HUNTER, MAUREEN H               | 27.11 |
| HUNTER, MAUREEN H               | 27.72 |
| HUNTLY, JUANITA M TILLMAN       | 43.93 |
| HUNTLY, JUANITA M TILLMAN       | 44.91 |
| HUNTLY, JUANITA M TILLMAN       | 46.98 |
| HURDLE, DANRIDGE P JR           | 5.39  |
| HURT, JOHN B                    | 1.96  |
| HUSKE, ISAAC MANNING            | 0.49  |
| IBACH, JOHN W                   | 0.48  |
| IGLESIAS, JOSE NEFTALI MARTINEZ | 0.49  |
| INSTINCT INVESTMENTS LLC        | 32.77 |

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| INSTINCT INVESTMENTS LLC | 30.36    |
| INTHANONH, SYMA          | 43.46    |
| INTHANONH, SYMA          | 44.44    |
| INTHANONH, SYMA          | 45.99    |
| ISIGUEN, DENNIS          | 5.39     |
| ISRAEL, CAROLYN JOHNSON  | 44.40    |
| ISRAEL, CAROLYN JOHNSON  | 45.39    |
| ISRAEL, CAROLYN JOHNSON  | 46.50    |
| IVERY, LAVONE            | 0.94     |
| IVERY, LAVONE            | 0.96     |
| IVERY, LAVONE            | 3.92     |
| IVES, WILLIAM M          | 1,329.81 |
| IVES, WILLIAM M          | 1,300.31 |
| IVES, WILLIAM M          | 1,271.66 |
| IVEY, WILLIAM MARTIN     | 1,275.47 |
| IVY, LEAH R              | 0.99     |
| IYEVBELE, KENNETH A      | 2.44     |
| JACKSON, ADA             | 0.99     |
| JACKSON, ANDREW DAVID    | 0.48     |
| JACKSON, FLOYD W         | 0.49     |
| JACKSON, LONDELL D       | 3.91     |
| JACKSON, QUNESIA J       | 0.47     |
| JACKSON, QUNESIA J       | 0.48     |
| JACKSON, QUNESIA J       | 1.96     |
| JACKSON, RONALD          | 372.42   |
| JACKSON, RONALD          | 355.19   |
| JACKSON, RONALD          | 363.19   |
| JACKSON, WANDA           | 0.97     |
| JACKSON, ZANDRA D        | 27.58    |
| JACKSON, ZANDRA D        | 28.19    |
| JACKSON, ZANDRA D        | 28.88    |
| JACOBS, JUSTIN           | 0.49     |
| JACOBSON, NILS S         | 0.99     |
| JACQUES, RICHARD DOMINIC | 5.88     |
| JAGANNATHAN, GAUTAM      | 2.95     |
| JAMES, ISIAH             | 0.48     |
| JAMES, SYLVESTER         | 0.51     |
| JARENDIC, ZORAN          | 2.93     |
| JARMAN, GRAHAM R         | 0.97     |
| JARRETT, MICHAEL D       | 88.80    |
| JARRETT, MICHAEL D       | 90.80    |
| JARRETT, MICHAEL D       | 94.45    |
| JARVIS, MICHAEL D        | 2.44     |
| JELLUM, PAUL M           | 1.47     |
| JENKINS, DAVID D         | 3.43     |
| JENKINS, MARY C          | 7.83     |
| JENKINS, PATRICIA H      | 286.28   |

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|--------------------------|-----------|
| JENKINS, PATRICIA H      | 271.53    |
| JENKINS, PATRICIA H      | 277.65    |
| JENKINS, WILLIAM M       | 2.93      |
| JENOURI, GIGI G          | 5.39      |
| JEPPSON, MICHAEL         | 0.97      |
| JERNIGAN, HEATHER        | 2.44      |
| JETER, BRIAN P           | 0.48      |
| JIMENEZ, NELSI N         | 14.02     |
| JIMENEZ, NELSI N         | 14.34     |
| JIMENEZ, NELSI N         | 16.64     |
| JINKS, KAREN             | 9.79      |
| JJH BUILDING, LLC        | 25,707.16 |
| JOBIN, ELSIE             | 5.88      |
| JOHN, MICHAEL            | 4.89      |
| JOHNSON, ANDREW M        | 208.48    |
| JOHNSON, ANDREW M        | 196.29    |
| JOHNSON, BRUCE RICHARD   | 0.48      |
| JOHNSON, BUCKY           | 5.38      |
| JOHNSON, DAMIAN          | 0.97      |
| JOHNSON, DANIEL F        | 0.99      |
| JOHNSON, DARRELL R F/T   | 1.96      |
| JOHNSON, ELLEN H         | 11.25     |
| JOHNSON, GLORIA J        | 0.49      |
| JOHNSON, HOWARD E        | 3.92      |
| JOHNSON, JANICE R        | 2.45      |
| JOHNSON, RAMONA D R/L/T  | 0.49      |
| JOHNSON, VACHE           | 3.42      |
| JOHNSON, VANETTA         | 0.48      |
| JOHNSON, WANDA L         | 48.60     |
| JOHNSON, WANDA L         | 49.69     |
| JOHNSON, WANDA L         | 51.38     |
| JOHNSON, WILLIAM MANNING | 23.83     |
| JOHNSON, WILLIAM MANNING | 24.37     |
| JOHNSTON, ANDREW K       | 154.16    |
| JOHNSTON, ANDREW K       | 143.01    |
| JOLY, JEAN PAUL          | 0.48      |
| JONES, AUDREY            | 0.48      |
| JONES, BRIAN W           | 2.93      |
| JONES, CHARLES GLENN     | 1.96      |
| JONES, CLINT W           | 0.97      |
| JONES, DEBRA A           | 60.76     |
| JONES, DEBRA A           | 63.56     |
| JONES, DEBRA A           | 66.07     |
| JONES, GLORIA J          | 1.96      |
| JONES, GREGORY S         | 378.00    |
| JONES, KAREN L           | 11.25     |
| JONES, LARRY BERNARD     | 39.26     |

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|----------------------|--------|
| JONES, LARRY BERNARD | 40.14  |
| JONES, LARRY BERNARD | 41.11  |
| JONES, MARION AUSTIN | 11.25  |
| JONES, MARY B H      | 1.95   |
| JONES, NANCY S       | 0.48   |
| JONES, PAT JR        | 2.51   |
| JONES, PHILIP B      | 8.80   |
| JONES, ZACHARY ANDRE | 42.52  |
| JONES, ZACHARY ANDRE | 43.50  |
| JONES, ZACHARY ANDRE | 46.98  |
| JON-MING, WILFRED W  | 0.49   |
| JORDAN, BAKER        | 45.33  |
| JORDAN, BAKER        | 46.35  |
| JORDAN, BAKER        | 55.79  |
| JORDAN, CHRISTIANA   | 2.45   |
| JORDAN, JOHN F       | 2.45   |
| JORDAN, LAWRENCE SR  | 0.99   |
| JOYNER, LATISHA M    | 0.99   |
| JUDD, GREGORY P      | 9.29   |
| JUDSON, DAVID RYAN   | 42.56  |
| JUDSON, DAVID RYAN   | 40.66  |
| JUDSON, DAVID RYAN   | 41.58  |
| KADIR, SULAYMAN      | 0.99   |
| KALINSKI, ANDRZEJ E  | 12.23  |
| KAMATH, PRASHANTH J  | 2.93   |
| KAMINSKI, MARK S     | 23.84  |
| KAMINSKI, MARK S     | 24.38  |
| KAMINSKI, MARK S     | 24.96  |
| KANEKLIDES, NORMAN P | 140.21 |
| KANEKLIDES, NORMAN P | 143.36 |
| KANEKLIDES, NORMAN P | 146.81 |
| KAPLAN, KEITH A      | 3.91   |
| KARAN, SLOBODAN      | 2.95   |
| KASEORG, ARVO        | 1.47   |
| KEHOE, JAMES R       | 0.49   |
| KEIGER, ALAN REID    | 2.93   |
| KEINATH, BRAD T      | 57.95  |
| KEINATH, BRAD T      | 59.25  |
| KEINATH, BRAD T      | 66.55  |
| KELLY, EDWARD E      | 3.43   |
| KELLY, ROBERT F      | 7.34   |
| KELLY, W RICHARD     | 0.49   |
| KENNEDY, ALVIN       | 6.37   |
| KENNEDY, FREDERICK B | 1.47   |
| KENNEDY, THEODORE    | 0.49   |
| KENNEDY, THOMAS C    | 14.96  |
| KENNEDY, THOMAS C    | 15.29  |

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|---------------------------------|--------|
| KENNEDY, THOMAS C               | 17.63  |
| KERN, RENEE M                   | 0.49   |
| KERR, JASON S                   | 141.43 |
| KERRY, NORMAN E JR              | 1.47   |
| KERSCHNER, LINDA MILLER         | 35.05  |
| KERSCHNER, LINDA MILLER         | 36.59  |
| KERSCHNER, LINDA MILLER         | 36.70  |
| KHAMMANYVONGSA, BOUNYONG        | 33.66  |
| KHAMMANYVONGSA, BOUNYONG        | 34.41  |
| KHAMMANYVONGSA, BOUNYONG        | 38.18  |
| KHAN, MOHAMMED SARDAR A         | 26.64  |
| KHAN, MOHAMMED SARDAR A         | 27.24  |
| KHAN, MOHAMMED SARDAR A         | 27.90  |
| KILGANNON, CHRISTOPHER LOUIS    | 57.48  |
| KILGANNON, CHRISTOPHER LOUIS    | 58.78  |
| KILGANNON, CHRISTOPHER LOUIS    | 61.18  |
| KILPATRICK, GREGORY R           | 4.40   |
| KIMMONS, HILDEGARD LIVING TRUST | 0.49   |
| KING, ETHAN HOWARD              | 1.96   |
| KING, ETHAN HOWARD              | 24.85  |
| KING, MEATTA M                  | 25.71  |
| KING, MEATTA M                  | 26.29  |
| KING, MEATTA M                  | 26.92  |
| KING, SARAH E                   | 28.38  |
| KING, SHARON L                  | 1.47   |
| KINNAVY, PAUL MICHAEL           | 1.96   |
| KINNEY, JEROLD A                | 43.61  |
| KINNEY, JEROLD A                | 35.05  |
| KINNEY, JEROLD A                | 35.84  |
| KIRBY, LARRY BERNARD            | 0.49   |
| KIRICHUN, BOGDAN                | 2.45   |
| KIRKLAND, JAMES W               | 1.95   |
| KIRKLAND, MARY CELESTE          | 0.48   |
| KIRKLAND, STEPAHNIE M           | 23.84  |
| KIRKLAND, STEPAHNIE M           | 24.37  |
| KIRKLAND, STEPAHNIE M           | 27.90  |
| KIRSCHNER, NEIL L               | 300.96 |
| KIRSCHNER, NEIL L               | 286.48 |
| KIZER, FELICIA S                | 0.49   |
| KLEIN, KAREN L                  | 23.37  |
| KLEIN, KAREN L                  | 23.89  |
| KLEIN, KAREN L                  | 30.84  |
| KLIBANOV, MICHAEL V             | 2.95   |
| KNAPP, MELANIE D                | 0.97   |
| KNIGHT, STEVEN D                | 14.68  |
| KNOLLMAYER, CASEY J             | 0.97   |
| KNOWLES, NATHAN BRYANT          | 71.68  |

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|--------------------------------|----------|
| KNOWLES, NATHAN BRYANT         | 326.67   |
| KNOX, EDWIN B                  | 0.48     |
| KNOX, EDWIN B                  | 6.36     |
| KNOX, SAMUEL A JR              | 1.47     |
| KOCH, PATRICIA J               | 9.29     |
| KOCMOND, JONATHAN              | 9.79     |
| KOISTINEN, ERIK P              | 411.50   |
| KOISTINEN, ERIK P              | 392.10   |
| KOIVISTO, KALIE B              | 0.97     |
| KOLB, J STEWART                | 203.10   |
| KOLB, J STEWART                | 193.96   |
| KOLB, J STEWART                | 198.32   |
| KOPETZ, RAYMOND                | 70.78    |
| KOPFLE, JOHN T                 | 7.83     |
| KOSLOWSKI, WALTER T JR         | 3.74     |
| KOSLOWSKI, WALTER T JR         | 3.82     |
| KOSLOWSKI, WALTER T JR         | 3.92     |
| KOTROTSIOS, DEMETRIOS H        | 8.81     |
| KOURIE, JULIE A                | 5.39     |
| KOWSKY, DAVID                  | 1.47     |
| KOZLOWSKI, RONALD KEITH        | 2,130.27 |
| KOZLOWSKI, RONALD KEITH        | 2,012.41 |
| KOZLOWSKI, RONALD KEITH        | 1,749.52 |
| KRAUSE, ERIC H                 | 0.97     |
| KRAWIEC, PAUL A                | 0.49     |
| KRIGSMAN, JON H                | 265.76   |
| KRIGSMAN, JON H                | 7.88     |
| KRIGSMAN, JON H                | 372.06   |
| KRIGSMAN, JON H                | 265.76   |
| KROBISCH, SAHNE R              | 8.80     |
| KRUGER, MICHAEL J              | 26.64    |
| KRUGER, MICHAEL J              | 27.24    |
| KRUGER, MICHAEL J              | 27.90    |
| KUESTER, MARIANA H ESTATE      | 62.16    |
| KUMAR, VIKRAM                  | 1,101.55 |
| KUMAR, VIKRAM                  | 1,045.31 |
| KUMEROW, ROBERT WILLIAM ESTATE | 0.49     |
| KUPFER, CHARLES H              | 0.48     |
| KURTZ, ANDREA M                | 0.97     |
| KUTCHER, JAMES F               | 107.95   |
| KUTCHER, JAMES F               | 111.35   |
| KUTCHER, JAMES F               | 115.29   |
| KWESKIN, JOEL D                | 11.25    |
| LABELLE, RICHARD               | 0.97     |
| LABELLE, RICHARD V             | 1.47     |
| LABITAN, CIELITO C             | 3.43     |
| LAEDLEIN, ROBERT A JR          | 5.88     |

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| LAFLEUR, PAUL           | 0.49     |
| LAMBERT, JOSEPH         | 3.43     |
| LAMBERT, KATHERINE      | 1.47     |
| LAMBKIN, MELINDA A      | 1.96     |
| LAMPKIN, GILBERT R      | 1.01     |
| LANDIS, SHARON S        | 2.93     |
| LANEY, ARCHIE O         | 2.51     |
| LANEY, TODD KERWIN      | 1.00     |
| LANIER, AMY R           | 184.78   |
| LANIER, GINGER L        | 1.96     |
| LARKIN, JOHN G          | 1.96     |
| LARMORE, MARK D         | 2.45     |
| LASCO, JIMMIE D         | 34.59    |
| LASCO, JIMMIE D         | 35.36    |
| LASCO, JIMMIE D         | 36.22    |
| LAVENDER, MURRAY        | 9.79     |
| LAVIELLE, LANCE         | 1.96     |
| LAVIN RICHARD           | 0.49     |
| LAVINS, DAVID PHILLIPS  | 1,076.78 |
| LAWHORN, TALATHIA       | 0.97     |
| LAWING, THOMAS R        | 10.01    |
| LAWRENCE, STEVEN M      | 1.96     |
| LAWS, JASON B           | 10.76    |
| LAWS, JASON B           | 10.99    |
| LAWS, JASON B           | 11.27    |
| LAZAR, JOE              | 1.47     |
| LE, GIANG NGOC          | 0.48     |
| LE, GIANG THI           | 0.97     |
| LE, THACH NGOC          | 29.44    |
| LE, THACH NGOC          | 30.11    |
| LE, THACH NGOC          | 33.28    |
| LE, TOK SUN             | 0.50     |
| LEADER, CHARLES D       | 0.49     |
| LEAHY, BEVERLY H        | 1.96     |
| LEAK, CAROLYN           | 1.96     |
| LEAK, JAMES DONNELL     | 1.96     |
| LEARY, BLAKE J          | 6.36     |
| LEAVITT, CHARLES D      | 4.41     |
| LEB, ANDRE              | 0.48     |
| LECOINTE, WILMA         | 2.45     |
| LEDFORD, STEVEN G       | 2.93     |
| LEDYARD, SHOON          | 4.89     |
| LEE, CHARLES G          | 27.40    |
| LEE, DOUGLAS G          | 6.84     |
| LEE, GER                | 0.49     |
| LEE, JIMMY              | 0.97     |
| LEE, MARGARET S MRS E O | 0.97     |

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|------------------------------|--------|
| LEE, SEE                     | 31.31  |
| LEE, SEE                     | 32.03  |
| LEE, SEE                     | 36.71  |
| LEGER, MITCHELL A            | 21.22  |
| LEGER, MITCHELL A            | 21.49  |
| LEGER, MITCHELL A            | 26.04  |
| LEISTER, MARK A              | 0.49   |
| LEIVA, MARCOS OBDULIO BATRES | 1.47   |
| LEJK, RICHARD A              | 14.68  |
| LENDERMAN, BETTY ANN VINSON  | 1.47   |
| LENGSAVAT, SOUCHIN           | 42.53  |
| LENGSAVAT, SOUCHIN           | 43.49  |
| LENGSAVAT, SOUCHIN           | 45.81  |
| LENNARD, ANTONY N            | 6.84   |
| LEON, TEOFILO                | 0.48   |
| LEONARD, JOHN W              | 28.51  |
| LEONARD, JOHN W              | 29.15  |
| LEONARD, JOHN W              | 31.32  |
| LESMES, JORGE A              | 0.99   |
| LEVENTIS, GEORGE P           | 196.73 |
| LEVENTIS, GEORGE P           | 177.59 |
| LEVENTIS, GEORGE P           | 181.59 |
| LEVY, DIANE                  | 0.99   |
| LEWIS, ALTHEA W              | 1.96   |
| LEWIS, KIMBERLY G            | 2.45   |
| LEWIS, LEROY                 | 1.47   |
| LEWIS, MARTHA M              | 3.27   |
| LEWIS, MARTHA M              | 3.34   |
| LEWIS, MARTHA M              | 3.43   |
| LEWIS, NATHIFA T             | 0.49   |
| LEWIS, ROY H                 | 4.40   |
| LIEBERMAN, JESSE             | 0.48   |
| LIGHTSEY, MARY L             | 1.96   |
| LILES, JONATHAN S            | 41.13  |
| LIMA, FRANCISCO              | 4.40   |
| LINARES, JULIO               | 0.99   |
| LINARES, JULIO               | 2.01   |
| LINDLEY, CLINTON             | 1.96   |
| LINDSAY, HENRY C             | 1.96   |
| LINDSAY, JIMMIE L JR         | 2.45   |
| LIPSCOMB, DERRICK W          | 0.97   |
| LITAKER, MARK D              | 3.00   |
| LITTLE, ALBERTA              | 0.49   |
| LITTLE, CYNTHIA M            | 14.68  |
| LITTLE, MORRIS G U/T/D       | 0.49   |
| LITTLEJOHN, JAMES W          | 10.28  |
| LITTMAN, RICHARD             | 0.48   |

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| LIU, HONG               | 0.99     |
| LIVINGSTON, CHRIS L     | 0.97     |
| LOCKETT, ALAN C JR      | 1.47     |
| LOCKETT, MAURICE B      | 23.84    |
| LOCKETT, MAURICE B      | 24.37    |
| LOCKETT, MAURICE B      | 26.92    |
| LOCKHART, CHARLES J JR  | 2.93     |
| LOCKHART, JAMES L       | 1.48     |
| LOCUST, ALANDA WESLEY   | 14.68    |
| LOFTIN, LINDA LONG      | 12.24    |
| LOGAN, JAMES WESLEY     | 34.59    |
| LOGAN, JAMES WESLEY     | 34.81    |
| LOGAN, JAMES WESLEY     | 35.78    |
| LOIZEAUX, STACIE G      | 0.51     |
| LONG, ADRIAN T          | 27.58    |
| LONG, ADRIAN T          | 28.20    |
| LONG, ADRIAN T          | 31.82    |
| LONG, CONNIE M          | 1.87     |
| LONG, CONNIE M          | 1.91     |
| LONG, CONNIE M          | 1.96     |
| LONG, ROBYNN B          | 10.77    |
| LONG, THOMAS J          | 10.27    |
| LORA, ELVIS RAFAEL      | 0.99     |
| LOTHROP, PAUL B         | 1,069.76 |
| LOTHROP, PAUL B         | 1,120.19 |
| LOTT, DARIN R           | 0.99     |
| LOUGHRAN, ROGER DERRICK | 0.99     |
| LOVE, CORETTA P         | 4.00     |
| LOVE, WALTER ERDMAN JR  | 17.62    |
| LOVETT, MICHAEL R       | 5.39     |
| LOVO, JOSE P            | 25.23    |
| LOVO, JOSE P            | 25.81    |
| LOVO, JOSE P            | 26.42    |
| LOWE, BOBBY H           | 0.49     |
| LOWE, MOLLIE W          | 8.81     |
| LOWERY, GLENNIE         | 0.51     |
| LOZANO, ERIC JOEL       | 0.48     |
| LUCCI, FRANCES P        | 0.48     |
| LUCCI, JOHN M           | 9.29     |
| LUECK, C CHRISTOPHER    | 2.93     |
| LUKE, JAMES R JR        | 27.57    |
| LUKE, JAMES R JR        | 28.20    |
| LUKE, JAMES R JR        | 36.70    |
| LUNA, EZEKIEL T         | 0.48     |
| LUNDY, WILLIE F         | 4.20     |
| LUNDY, WILLIE F         | 4.30     |
| LUNDY, WILLIE F         | 5.88     |

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|--------------------------|--------|
| LUSTER, VANESSA G        | 2.44   |
| LUTZ, KEVIN CHRISTOPHER  | 0.97   |
| LUTZ, ROBERT E           | 2.44   |
| LY, VINH Q               | 0.97   |
| LYBRAND, JAMES VINSON    | 2.93   |
| LYDE, CATHERINE ERLENE   | 1.96   |
| LYMAN, ERIN S            | 0.49   |
| LYNCH, LEONZO D          | 2.33   |
| LYNCH, LEONZO D          | 2.39   |
| LYNCH, LEONZO D          | 2.44   |
| MACK, GERARD BRUCE       | 870.11 |
| MACK, GERARD BRUCE       | 413.85 |
| MACK, GERARD BRUCE       | 810.39 |
| MACK, JOHNNIE C          | 0.49   |
| MACKEY, ERNEST HOWARD    | 0.49   |
| MACOMBER, CLIFTON EVANS  | 4.89   |
| MACON, KYRA              | 3.91   |
| MADRID, SERVANDO         | 28.50  |
| MADRID, SERVANDO         | 29.15  |
| MADRID, SERVANDO         | 31.32  |
| MAHANEY, ROBERT J        | 26.64  |
| MAHANEY, ROBERT J        | 27.23  |
| MAHANEY, ROBERT J        | 32.30  |
| MAITRI, LESLIE K         | 0.49   |
| MAJKA, DEREK K           | 2.45   |
| MAKRIGIANNIS, MARINA     | 0.97   |
| MALATRAS, JOHN D         | 1.96   |
| MALDONADO, GEORGE        | 0.99   |
| MALLARD, JOHN W          | 1.95   |
| MALLIE, MELISSA T        | 0.49   |
| MALONEY, RALPH J         | 3.43   |
| MALOY, MARY E            | 3.91   |
| MALPHURS, VICTOR RALPH   | 2.45   |
| MALTA, ELIANA            | 0.49   |
| MALVEAUX, CLARENCE J     | 6.36   |
| MANGANELLA, LAURA        | 57.09  |
| MANRIQUEZ, GLORIA CORTEZ | 23.84  |
| MANRIQUEZ, GLORIA CORTEZ | 24.37  |
| MANRIQUEZ, GLORIA CORTEZ | 26.92  |
| MANSON, OSCAR JR         | 2.93   |
| MANTELL, JOHN IV         | 23.83  |
| MANTELL, JOHN IV         | 24.37  |
| MANTELL, JOHN IV         | 28.87  |
| MARKWAT, WILLIAM A       | 4.89   |
| MARPLE, WILLIAM JR       | 1.47   |
| MARQUEZ, MARCO TULIO     | 2.45   |
| MARQUIS, ALAN R          | 1.95   |

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|---------------------------|----------|
| MARTIN, ALAN D            | 8.80     |
| MARTIN, DANIEL PAUL       | 0.97     |
| MARTIN, FRED              | 10.28    |
| MARTIN, JAMES EDWARD      | 0.49     |
| MARTIN, JOHNNY WAYNE      | 0.99     |
| MARTIN, KATHRYN           | 27.11    |
| MARTIN, KATHRYN           | 27.71    |
| MARTIN, KATHRYN           | 29.86    |
| MARTIN, KRISTAL R         | 3.92     |
| MARTIN, MARKUS S          | 0.94     |
| MARTIN, MARKUS S          | 0.95     |
| MARTIN, MARKUS S          | 3.92     |
| MARTIN, NKOSI             | 0.49     |
| MARTIN, SPURGEON          | 0.49     |
| MARTIN, WILLIAM B         | 0.49     |
| MARTINEZ, EDGARDO E       | 2.45     |
| MARTINEZ, EDWIN ALFREDO   | 0.48     |
| MARTINEZ, JOSE I MATA     | 2.45     |
| MARTINEZ, SAMUEL DE JESUS | 0.49     |
| MARTIN-NEWELL, JUDITH     | 166.88   |
| MARTUCCI, JOSPEH          | 12.72    |
| MASON, DAVID T            | 1.47     |
| MASON, J BOHANNON         | 2,044.84 |
| MASON, J BOHANNON         | 1,954.47 |
| MASON, REGINA BOBBIE      | 29.91    |
| MASON, REGINA BOBBIE      | 30.58    |
| MASON, REGINA BOBBIE      | 33.78    |
| MASON, STEPHANIE V        | 24.96    |
| MASSEY, KIMBERLY FAITH    | 1.96     |
| MASSEY, PHILIP H          | 0.48     |
| MASSEY, WESLEY JR         | 0.49     |
| MASSIAH, KEISHA DONYEA    | 1.47     |
| MATHIS, NANCY ALEXANDER   | 2.93     |
| MATTHEWS, CHRISTOPHER R   | 10.28    |
| MATTHIAS, NATASHA L       | 24.30    |
| MATTHIAS, NATASHA L       | 24.85    |
| MATTHIAS, NATASHA L       | 29.36    |
| MATTOCKS, GROVER L        | 66.37    |
| MATTOCKS, GROVER L        | 67.85    |
| MATTOCKS, GROVER L        | 69.50    |
| MATVEY, MICHAEL M         | 7.82     |
| MATZURA, JOSEPH M         | 1.96     |
| MAUNEY, WILLIAM           | 89.81    |
| MAXWELL, DERRICK M        | 2.80     |
| MAXWELL, DERRICK M        | 2.87     |
| MAXWELL, DERRICK M        | 2.93     |
| MAXWELL, MERRY JANE       | 2.51     |

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|-----------------------------|--------|
| MAY, JEAN S                 | 8.81   |
| MAYA, ILDA A                | 45.79  |
| MAYA, ILDA A                | 46.84  |
| MAYA, ILDA A                | 49.91  |
| MAYES, BERNICE              | 0.49   |
| MAYES, JOE D                | 88.80  |
| MAYES, JOE D                | 90.79  |
| MAYES, JOE D                | 103.74 |
| MAYNOR, RALPH E JR          | 1.96   |
| MAYOR, ED                   | 587.72 |
| MAYOR, ED                   | 342.13 |
| MAYOR, ED                   | 709.31 |
| MAYOR, EDWARD               | 658.14 |
| MAYS, J DOUGLAS             | 59.83  |
| MAYS, J DOUGLAS             | 61.18  |
| MAYS, J DOUGLAS             | 70.97  |
| MAZANDARANI, SUZANA H       | 2.34   |
| MAZANDARANI, SUZANA H       | 2.39   |
| MAZANDARANI, SUZANA H       | 2.45   |
| MAZARIEGOS, WILSON V        | 1.95   |
| MCAFFEE, BYRON K            | 30.84  |
| MCAFFEE, BYRON K            | 31.54  |
| MCAFFEE, BYRON K            | 32.30  |
| MCALLISTER, JAMES R         | 122.44 |
| MCALLISTER, JAMES R         | 125.21 |
| MCALLISTER, JAMES R         | 133.11 |
| MCARTHUR, CHRISTOPHER JASON | 299.50 |
| MCARTHUR, CHRISTOPHER JASON | 286.01 |
| MCBRIDE, MEREDITH H         | 0.99   |
| MCCAIN, ETHEL B             | 0.97   |
| MCCALL, DONNA F             | 0.49   |
| MCCALLISTER, AMY S          | 5.38   |
| MCCALLUM, ALINA             | 0.49   |
| MCCARTHER, LINDA M HATCHER  | 0.99   |
| MCCARTHY, KEITH R           | 10.75  |
| MCCARTHY, KEITH R           | 10.99  |
| MCCARTHY, KEITH R           | 11.24  |
| MCCASKILL, MARY AMANDA      | 1.47   |
| MCCLAIN, BOBBIE C           | 2.93   |
| MCCLAIN, JOSEPH G           | 35.05  |
| MCCLAIN, JOSEPH G           | 35.85  |
| MCCLAIN, JOSEPH G           | 37.68  |
| MCCLINTOCK, WILLIAM ROBERT  | 3.92   |
| MCCLINTON, ROY G            | 3.43   |
| MCCOLLUM, YASHICA           | 1.96   |
| MCCONNEYHEAD, WALTER C      | 3.43   |
| MCCORBIN, LOVESTER BERNARD  | 0.49   |

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|--------------------------|--------|
| MCCORMICK, GREGORY A     | 1.47   |
| MCCOY, DAVID             | 10.76  |
| MCCULLOUGH, JAMES H      | 0.99   |
| MCCULLOUGH, JERRY        | 2.93   |
| MCCURRY, JOHN STEADMAN   | 12.23  |
| MCDANIEL, TRACY ANNE     | 0.49   |
| MCDERMOTT, ADAM J        | 0.97   |
| MCFADDEN, PAMELA S       | 1.47   |
| MCGEE, MARY LOUISE       | 0.51   |
| MCGILL, MARLYNN A        | 1.96   |
| MCGRAIL, FRANCIS X       | 0.49   |
| MCGRATTAN, PATRICK KEITH | 28.04  |
| MCGRATTAN, PATRICK KEITH | 28.67  |
| MCGRATTAN, PATRICK KEITH | 30.34  |
| MCHUGH, FRANCIS J JR     | 661.64 |
| MCHUGH, FRANCIS J JR     | 631.85 |
| MCILWAIN, JOHNNY L       | 38.03  |
| MCILWAIN, JOHNNY L       | 39.10  |
| MCILWAIN, JOHNNY L       | 40.98  |
| MCINNIS, MARTIN L        | 48.60  |
| MCINNIS, MARTIN L        | 49.69  |
| MCINNIS, MARTIN L        | 50.89  |
| MCINTYRE, GLORIA L       | 1.95   |
| MCKELLERY, ANITRAS S     | 4.40   |
| MCKINNON, JONATHAN M     | 56.08  |
| MCKINNON, JONATHAN M     | 57.34  |
| MCKINNON, JONATHAN M     | 69.01  |
| MCKNIGHT, JASON W        | 22.44  |
| MCKNIGHT, JASON W        | 22.94  |
| MCKNIGHT, JASON W        | 26.43  |
| MCLANEY, ERNEST THORTON  | 8.80   |
| MCLEAN, CARMEN           | 1.95   |
| MCLENDON, KENDRA PICKETT | 2.44   |
| MCLEOD, ELIZABETH A      | 0.99   |
| MCMANUS, CEDRIC M        | 4.41   |
| MCMANUS, MARK A          | 2.44   |
| MCNAIR, JENNIFER V       | 0.97   |
| MCNALLY, MARY D          | 14.19  |
| MCNEELY, WADDELL F       | 1.41   |
| MCNEELY, WADDELL F       | 1.44   |
| MCNEELY, WADDELL F       | 1.48   |
| MCNEIL, LARRY H          | 4.40   |
| MCNEILL, ANTHONY T       | 4.40   |
| MCNEILL, OLIVE           | 1.96   |
| MCNEILL, SHARON          | 0.49   |
| MCNUTT, CHARLES          | 0.48   |
| MCPHERSON, CHRISTOPHER J | 2.33   |

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|--------------------------|--------|
| MCPHERSON, CHRISTOPHER J | 2.39   |
| MCPHERSON, CHRISTOPHER J | 2.44   |
| MCQUIRE, SANDRA M        | 0.99   |
| MCRAE, DEBORAH LYNN      | 1.48   |
| MCRAE, MARSHALL T        | 2.53   |
| MCRARY, ROBERT           | 0.97   |
| MCSWAIN, MARSHA E        | 4.41   |
| MCWHORTER, MEISHAY L     | 0.97   |
| MEACHAM, STEVEN F        | 0.49   |
| MEDINA, LUIS             | 0.97   |
| MEDINA-MERINO, ISABEL    | 0.49   |
| MEHTA, MAHEN S           | 34.59  |
| MEHTA, MAHEN S           | 35.36  |
| MEHTA, MAHEN S           | 36.22  |
| MEJIA, YESSENIA SANTOS   | 0.97   |
| MELCHIOR, KENNETH A      | 0.48   |
| MELTON, DONALD N         | 46.74  |
| MELTON, DONALD N         | 47.79  |
| MELTON, DONALD N         | 48.94  |
| MELTON, WANAMAKER JR     | 0.49   |
| MEMOLO, MARK W           | 121.37 |
| MEMOLO, MARK W           | 114.04 |
| MENKEL, CHARLES F        | 0.97   |
| MERRILL, MARGARET M      | 11.25  |
| MERRITT, HENRY E         | 54.68  |
| MERRITT, HENRY E         | 55.91  |
| MERRITT, HENRY E         | 74.39  |
| MESSENGER, JULIE M       | 2.33   |
| MESSENGER, JULIE M       | 2.39   |
| MESSENGER, JULIE M       | 14.68  |
| METTS, SHARON            | 334.76 |
| METTS, SHARON            | 257.39 |
| MEYER, JOHN H            | 20.06  |
| MEYER, JOHN J            | 0.48   |
| MEYER, MARK C            | 0.97   |
| MICHAEL, BENJAMIN T      | 0.97   |
| MICKENS, DONNELL I       | 1.47   |
| MIHILEK, EDWARD M        | 2.93   |
| MILLER, DAVID M          | 0.49   |
| MILLER, JAMES            | 55.14  |
| MILLER, JAMES            | 56.39  |
| MILLER, JAMES            | 74.38  |
| MILLER, JAMES A          | 0.48   |
| MILLER, JAMES E          | 52.81  |
| MILLER, JAMES E          | 54.00  |
| MILLER, JAMES E          | 56.77  |
| MILLER, MICHAEL A        | 5.39   |

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|------------------------------|-------|
| MILLER, PRESS W              | 36.80 |
| MILLER, VALERIE L            | 2.93  |
| MILLER-SMITH, DALE           | 0.51  |
| MILLS, BOB H                 | 0.49  |
| MILLS, LETICIA C             | 0.97  |
| MINER, RICHARD H             | 0.48  |
| MINGO, JOE LOUIS JR          | 0.97  |
| MINGUS, DWIGHT H             | 53.28 |
| MINGUS, DWIGHT H             | 54.48 |
| MINGUS, DWIGHT H             | 63.14 |
| MIRALDA, MELVIN A            | 2.93  |
| MITCHELL, BILLIE R           | 0.49  |
| MITCHELL, GREGORY P          | 0.49  |
| MITCHELL, NORMAN D           | 0.48  |
| MOATE, BERENICE W            | 10.76 |
| MOBLEY, ALBERT               | 4.98  |
| MOBLEY, DOMANEK S            | 1.47  |
| MOBLEY, SARENA ANITA         | 2.44  |
| MOBLEY, WILLIE J             | 0.49  |
| MOGOLLON-GUITIERREZ, RODOLFO | 0.49  |
| MOLIGNANO, FRANK             | 10.76 |
| MONCE, TAMAR                 | 0.48  |
| MONES, ROBERT LOUIS          | 4.89  |
| MONKS, DAVID J               | 7.34  |
| MONROE, HARRY ANTHONY        | 25.24 |
| MONROE, HARRY ANTHONY        | 25.81 |
| MONROE, HARRY ANTHONY        | 28.88 |
| MONTGOMERY, MARY L           | 0.49  |
| MOON, LEA D                  | 0.49  |
| MOORE, ALBERTO               | 1.48  |
| MOORE, CHARLES E             | 1.47  |
| MOORE, JAMES E               | 4.41  |
| MOORE, JEROME                | 0.48  |
| MOORE, JOYCE B               | 2.45  |
| MOORE, ROY KEVIN             | 0.48  |
| MOORE, SANDRA E              | 0.97  |
| MOORE, STEVEN K              | 2.93  |
| MOORE, WILLIAM T             | 0.97  |
| MORELAND, WILLIAM T          | 50.94 |
| MORELAND, WILLIAM T          | 52.09 |
| MORELAND, WILLIAM T          | 65.09 |
| MORENO, GREGORY              | 0.49  |
| MORENO, MANUEL J             | 5.99  |
| MORGAN, JILL E               | 0.48  |
| MORGAN, YVONNE               | 4.41  |
| MORRIS, ANTWAN DONNELL       | 1.48  |
| MORRIS, EUGENE               | 1.47  |

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|---------------------------|----------|
| MORRIS, FELIX             | 52.35    |
| MORRIS, FELIX             | 53.52    |
| MORRIS, FELIX             | 56.28    |
| MORRIS, ROBERT G E        | 1.47     |
| MORRISON, DAVID L JR      | 2.95     |
| MORROW, ELIZABETH RANDALL | 918.57   |
| MORROW, HAROLD MILTON     | 891.55   |
| MORTON, RONALD E JR       | 1.47     |
| MOSES, IVORY D            | 13.21    |
| MOTT, ROBIN ANN           | 51.41    |
| MOTT, ROBIN ANN           | 52.57    |
| MOTT, ROBIN ANN           | 65.58    |
| MOUA, BEE J               | 0.97     |
| MOYA, MARY B              | 2.93     |
| MOYE, RAYMOND             | 3.91     |
| MOYER, KATHIE MAE         | 2.44     |
| MOYER, RALPH W JR         | 1.47     |
| MULHALL, SEAN T           | 4.89     |
| MULHALL, SEAN T           | 10.28    |
| MULHOLLAND, ANNE B        | 53.73    |
| MULHOLLAND, ANNE B        | 56.01    |
| MULHOLLAND, ANNE B        | 59.22    |
| MULHOLLAND, REBECCA Y     | 17.13    |
| MULLIS, MINDY             | 0.48     |
| MURPHREE, TIMOTHY         | 1,803.85 |
| MURPHY, GREGORY P         | 0.48     |
| MURPHY, ISRAEL L          | 5.88     |
| MURPHY, JAMES JONATHAN    | 2.44     |
| MURPHY, KATHY C           | 1.95     |
| MURRAY, JOAN A            | 37.39    |
| MURRAY, JOAN A            | 38.23    |
| MURRAY, JOAN A            | 39.15    |
| MURRAY, WILLIAM V         | 10.28    |
| MURZYNSKI, JULIE E        | 0.49     |
| MUSANTE, ROBERT A         | 3.27     |
| MUSANTE, ROBERT A         | 3.34     |
| MUSANTE, ROBERT A         | 3.92     |
| MYERS, JERRY              | 0.49     |
| MYERS, SAMUEL L SR        | 9.79     |
| MYERS, SANDRA R           | 10.27    |
| MYERS-WALTER, JUDITH      | 2.93     |
| NAAS, MARIA T             | 0.99     |
| NAJERA, RODY              | 50.01    |
| NAJERA, RODY              | 51.13    |
| NAJERA, RODY              | 54.32    |
| NALIBOTSKY, ALBERT S      | 7.35     |
| NALIBOTSKY, ALBERT S      | 203.58   |

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|--------------------------|--------|
| NASS, JAMES A            | 2.44   |
| NATIVI, CARLOS A         | 1.47   |
| NAUMAN, ERIN ELIZABETH   | 38.70  |
| NAVARRETE, TEOILO        | 0.49   |
| NAVAS, MAYRA             | 2.93   |
| NC PROPERTY VENTURES LLC | 5.39   |
| NEASE, BRIAN S           | 69.17  |
| NEASE, BRIAN S           | 70.73  |
| NEASE, BRIAN S           | 72.91  |
| NEBOLSIN, ALEXANDER      | 2.93   |
| NEBRIG, MARK             | 62.63  |
| NEBRIG, MARK             | 64.04  |
| NEBRIG, MARK             | 70.47  |
| NEILSON, JOSEPH C        | 42.58  |
| NEILSON, JOSEPH C        | 40.66  |
| NEILSON, JOSEPH C        | 41.58  |
| NELSON, MAX D            | 1.96   |
| NELSON, MYCHAL           | 2.51   |
| NELSON, SEAN E           | 5.39   |
| NESBITT, SHIRLEY J       | 37.86  |
| NESBITT, SHIRLEY J       | 38.71  |
| NESBITT, SHIRLEY J       | 39.64  |
| NEWELL, DONALD E JR      | 17.62  |
| NEWELL, JUDITH MARTIN    | 158.43 |
| NEWMAN, JANE GARRISON    | 675.84 |
| NEWMAN, JANE GARRISON    | 645.41 |
| NEWTON, DAVID S          | 257.94 |
| NEWTON, DAVID S          | 257.98 |
| NEWTON, DAVID S          | 263.69 |
| NEWTON, DAVID S          | 263.75 |
| NEWTON, DAVID S          | 270.14 |
| NEWTON, DAVID S          | 271.11 |
| NEWTON, WILLIAM E        | 0.97   |
| NGUYEN, CHANH N          | 0.93   |
| NGUYEN, CHANH N          | 0.95   |
| NGUYEN, CHANH N          | 1.96   |
| NGUYEN, HOA-KIM T        | 1.47   |
| NGUYEN, HUAN             | 0.49   |
| NGUYEN, NHON VAN         | 0.99   |
| NGUYEN, QUANG NGOC       | 0.49   |
| NGUYEN, QUANG VAN        | 1.96   |
| NGUYEN, SON V            | 1.47   |
| NGUYEN, TINA             | 37.39  |
| NGUYEN, TINA             | 38.23  |
| NGUYEN, TINA             | 39.64  |
| NGUYEN, UT T             | 1.96   |
| NGUYEN, VIET QUOC        | 1.47   |

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| NICHOLS, KIMMIE          | 1.47     |
| NICHOLS, MARRIESA VIVIAN | 25.71    |
| NICHOLS, MARRIESA VIVIAN | 26.29    |
| NICHOLS, MARRIESA VIVIAN | 31.32    |
| NICKELL, HUNTER R        | 305.36   |
| NICKELL, HUNTER R        | 261.25   |
| NIEDBALA, STEPHANIE J    | 1.96     |
| NOBILI, CHRISTOPHER      | 1.43     |
| NOFSINGER, KIMBERLY A    | 429.19   |
| NOFSINGER, KIMBERLY A    | 409.87   |
| NOLAND, MARY T AGREEMENT | 11.75    |
| NORMAN, CHERISH PULZETTE | 0.48     |
| NORMAN, GERALDINE U      | 4.00     |
| NORRIS, ERIC J           | 0.48     |
| NORRIS, EUGNE E          | 8.53     |
| NORTON, JOSEPH D L/T     | 10.28    |
| NORTON, MARK E           | 42.53    |
| NORTON, MARK E           | 43.49    |
| NORTON, MARK E           | 44.54    |
| NOVOTNY, RUDOLPH J       | 2.93     |
| NOWLIN, LLOYD P          | 1.40     |
| NOWLIN, LLOYD P          | 1.44     |
| NOWLIN, LLOYD P          | 1.47     |
| NUCCIO, TODD             | 2.93     |
| NURSE, MAMIE I           | 4.40     |
| NUTTING, GLEN            | 1.47     |
| NYLAND, MICHAEL R        | 3.42     |
| O NEIL, EDITH E          | 0.97     |
| O'BOYLE, LAWRENCE E      | 379.76   |
| O'BOYLE, LAWRENCE E      | 8.13     |
| O'BOYLE, LAWRENCE E      | 360.33   |
| ODOM, THOMAS L           | 64.01    |
| ODOM, THOMAS L           | 64.04    |
| ODOM, THOMAS L           | 74.87    |
| OFFNICK, PETER J         | 2.95     |
| OGNOVICH, MARY C         | 31.31    |
| OGNOVICH, MARY C         | 12.62    |
| OJAIDE, OBARO            | 0.49     |
| OLASIMBO, JOSEPHINE      | 0.49     |
| OLDENBURG, ALBERT R      | 15.17    |
| OLIVER, CARLA BELLMANN   | 3.43     |
| OLIVER, JAMES LOUIS JR   | 3.43     |
| OLIVER, JASON            | 7.47     |
| OLIVER, THOMAS           | 3.43     |
| OLLIVER, STEPHEN C       | 1.50     |
| OLSON, WILLIAM GEORGE    | 0.49     |
| OMIRLY, NICOLAS H        | 1,098.17 |

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| OMIRLY, NICOLAS H         | 1,040.79 |
| ONEAL, DIANNE B           | 0.49     |
| OPTIMUS PROPERTIES LLC    | 90.79    |
| O'QUINN, TRAVIS           | 16.42    |
| OREAR, VANCE LANE JR      | 0.45     |
| OREL, CARLOS S            | 1.86     |
| OREL, CARLOS S            | 1.92     |
| OREL, CARLOS S            | 1.95     |
| ORR, G DAVID              | 169.32   |
| ORR, G DAVID              | 152.35   |
| ORR, G DAVID              | 155.79   |
| ORTEGA, JUAN DEJESUS      | 2.45     |
| ORTEZ, GERSON O           | 2.93     |
| ORTEZ, GILBERTO           | 1.47     |
| ORTIZ, FRANCISCO L        | 3.43     |
| ORTON, JOHN G             | 0.49     |
| OSORIO, JACINTA VASQUEZ   | 0.99     |
| OSTORGA, JORGE A          | 1.48     |
| OVERCASH, DONNA L         | 0.48     |
| OWENS, ANTHANETTE L       | 0.49     |
| OWENS, JAMES              | 41.54    |
| OWENS, ROBERT S JR        | 0.49     |
| OWSIANY, CHRISTOPHER M    | 3.61     |
| P&L COLISEUM LP           | 147.15   |
| P&L COLISEUM LP           | 3,142.28 |
| PACK, TANIKA D            | 1.47     |
| PADDOCK, DONALD K         | 1.47     |
| PAGANI, JUDITH L          | 17.62    |
| PAIZ, ADAM R              | 0.48     |
| PALERMO, MICHAEL          | 782.77   |
| PALERMO, MICHAEL          | 765.51   |
| PALLAZZA, MARTIN D        | 10.27    |
| PAPPAS, MICHAEL GEORGE    | 342.71   |
| PAPPAS, MICHAEL GEORGE    | 272.23   |
| PARDI, CAROLINE F         | 8.81     |
| PAREDES, VICTOR M         | 27.11    |
| PAREDES, VICTOR M         | 27.72    |
| PAREDES, VICTOR M         | 28.88    |
| PARHAM, BRYANT L          | 0.48     |
| PARKER, JOHN HUITT FAMILY | 9.29     |
| PARKER, MARY              | 0.99     |
| PARKER, SHARON S          | 8.81     |
| PARKS, ALLEN L            | 6.85     |
| PARKS, DAVID              | 1.48     |
| PARKS, GEORGE S           | 42.99    |
| PARKS, GEORGE S           | 44.95    |
| PARKS, GEORGE S           | 45.99    |

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| PARRISH, LISA JO               | 0.93     |
| PARRISH, LISA JO               | 0.95     |
| PARRISH, LISA JO               | 3.43     |
| PASS, STEPHEN W                | 0.99     |
| PATE, BENNY F                  | 0.48     |
| PATEL, JAIVAN                  | 1.47     |
| PATIENT, ALISON E              | 7.34     |
| PATRICK, CHARLES E             | 17.29    |
| PATRICK, CHARLES E             | 17.68    |
| PATRICK, CHARLES E             | 19.09    |
| PATTERSON, BARBIE              | 1.96     |
| PATTERSON, JC                  | 37.22    |
| PATTERSON, JC                  | 37.28    |
| PATTERSON, JC                  | 42.30    |
| PATTERSON, JOSEPH H            | 1,942.36 |
| PATTERSON, JOSEPH H            | 1,844.63 |
| PATTERSON, KIMMIE L            | 1.47     |
| PATTERSON, WILLIAM P           | 26.64    |
| PATTERSON, WILLIAM P           | 27.24    |
| PATTERSON, WILLIAM P           | 27.90    |
| PATTON, MACON G JR             | 544.68   |
| PATTON, MACON G JR             | 519.69   |
| PAULING, PHYLLIS               | 0.49     |
| PAZ, JORGE RIOS                | 1.95     |
| PEARCE, DANIEL                 | 88.80    |
| PEARCE, DANIEL                 | 90.79    |
| PEARCE, DANIEL                 | 92.98    |
| PECHENIK, ANDREW               | 3.27     |
| PECHENIK, ANDREW               | 3.35     |
| PECHENIK, ANDREW               | 3.43     |
| PEDERSEN, RASMUS EGER          | 42.58    |
| PEDERSEN, RASMUS EGER          | 40.66    |
| PEDERSEN, RASMUS EGER          | 41.58    |
| PEGUES, JACQUELINE             | 0.97     |
| PEINADO, DRIALYS               | 50.48    |
| PEINADO, DRIALYS               | 51.61    |
| PEINADO, DRIALYS               | 52.86    |
| PELZER, GARY J                 | 12.42    |
| PELZER, GARY J                 | 12.72    |
| PENA, GODFREY                  | 0.49     |
| PENA, RUBEN ANTONIO            | 3.43     |
| PENDERGRAPH, B GALE            | 1.47     |
| PENINGER, WESLEY I             | 1.47     |
| PERALTA, JUAN CARLOS RODRIGUEZ | 0.97     |
| PEREZ, EMIREDWIN               | 1.47     |
| PEREZ, HONORATO                | 0.48     |
| PEREZ, IRIS L                  | 51.88    |

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|---------------------------|--------|
| PEREZ, IRIS L             | 53.05  |
| PEREZ, IRIS L             | 55.30  |
| PEREZ, JUAN C             | 26.64  |
| PEREZ, JUAN C             | 27.23  |
| PEREZ, JUAN C             | 28.88  |
| PERKINS, CYNTHIA SMITH    | 1.96   |
| PERKINS, RICHARD WESLEY   | 0.97   |
| PERLICK, CHRIS            | 0.49   |
| PERRIN, HENRY W SR        | 1.96   |
| PERRITT, DAVID L          | 2.93   |
| PERRY, ANTHONY D          | 0.99   |
| PERRY, CAROL R            | 0.97   |
| PERRY, CHADWICK KEITH     | 0.99   |
| PERRY, WALTON S III       | 258.39 |
| PERRY, WALTON S III       | 92.23  |
| PERRY, WALTON S III       | 242.08 |
| PERSON, DONALD            | 72.98  |
| PETACCIA, ANNA P          | 0.97   |
| PETERS, JENNIFER          | 1.47   |
| PETERSON, VERNON R R/T    | 1.96   |
| PETTYJOHN, RICHARD G      | 0.49   |
| PHAM, LAI VAN             | 0.49   |
| PHAM, TUNG THANH          | 2.93   |
| PHARR, PATRICIA C         | 43.46  |
| PHARR, PATRICIA C         | 44.44  |
| PHARR, PATRICIA C         | 45.51  |
| PHILEMON, ARNOLD G        | 0.48   |
| PHILLIPS, BARRON D        | 46.74  |
| PHILLIPS, BARRON D        | 47.79  |
| PHILLIPS, BARRON D        | 48.94  |
| PHILLIPS, DENNIS JOHN     | 125.26 |
| PHILLIPS, DENNIS JOHN     | 128.40 |
| PHILLIPS, DENNIS JOHN     | 129.68 |
| PHILLIPS, MARSHA B        | 4.40   |
| PHILLIPS, PERRY LEE       | 7.02   |
| PHILLIPS, PERRY LEE       | 7.17   |
| PHILLIPS, PERRY LEE       | 8.81   |
| PICKETT, HATTIE M         | 0.99   |
| PICKETT, KIM Y            | 4.01   |
| PIEPER, JACQUELYN L       | 4.40   |
| PIERCE, ERIC W JR         | 0.49   |
| PIERRE, RENAND            | 0.97   |
| PINSON, JENNIFER          | 0.49   |
| PITTMAN, ALLISON MICHELLE | 1.47   |
| PITTMAN, DOROTHY G        | 0.48   |
| PITTMAN, KIMETH           | 2.52   |
| PITTS, THOMAS E JR        | 6.36   |

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|--------------------------|--------|
| PITTSOBERGER, JASON      | 0.49   |
| PIVAQUE, LUIS M          | 26.64  |
| PIVAQUE, LUIS M          | 27.24  |
| PIVAQUE, LUIS M          | 31.32  |
| PLONK, JOHN B JR         | 0.97   |
| PLYLER, ROBERT R         | 1.96   |
| POLAKIEWICZ, SHAWN       | 8.88   |
| POLAKIEWICZ, SHAWN       | 9.29   |
| POLK, LINDA BLUE         | 0.49   |
| POOLE, MICHAEL G         | 0.97   |
| PORTER, MICHAEL L        | 0.49   |
| PORTILLO, JOEL HERNANDEZ | 0.99   |
| PORTILLO, JOSE SAUL      | 0.47   |
| PORTILLO, JOSE SAUL      | 0.48   |
| PORTILLO, JOSE SAUL      | 9.29   |
| POST, TAMMY L            | 1.47   |
| POTEAT, JASON            | 26.64  |
| POTEAT, JASON            | 27.24  |
| POTEAT, JASON            | 30.83  |
| POTTER, DOUGLAS H        | 4.02   |
| POTTS, CHARLIE LEE       | 0.99   |
| POTTS, GARY L            | 30.85  |
| POTTS, GARY L            | 31.54  |
| POTTS, GARY L            | 34.26  |
| POTTS, TOYNA A           | 2.93   |
| POULOS, JIM A            | 1.47   |
| POWELL, CLARENCE W       | 1.96   |
| POWERS, BRIAN M          | 2.45   |
| PRACHT, CYNTHIA L        | 0.97   |
| PRATT, CHARLES POWERS    | 1.47   |
| PREGGE, LOUIS B          | 24.77  |
| PREGGE, LOUIS B          | 25.33  |
| PREGGE, LOUIS B          | 29.84  |
| PRELLER, FERDINAND T     | 4.67   |
| PRESTIMONICO, LARRY M    | 48.61  |
| PRESTIMONICO, LARRY M    | 49.70  |
| PRESTIMONICO, LARRY M    | 50.90  |
| PRESTON LANE LLC         | 1.47   |
| PRICE, CHRISTIAN         | 3.43   |
| PRICE, LEAH              | 1.96   |
| PRICE, STANLEY B         | 1.96   |
| PRICE, WALTER            | 357.25 |
| PRITCHARD, WILLIAM F     | 1.47   |
| PRUITT, BARRY W          | 0.49   |
| PRUITT, KAY M            | 13.70  |
| PULASKI, PHILIP C        | 7.82   |
| PUTZ, BRENDAN OLIVER     | 0.99   |

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|------------------------------|----------|
| PYLE, RICHARD                | 61.64    |
| PYLE, RICHARD                | 64.59    |
| QUINTEROS, FLORENCIA         | 0.50     |
| QUINTO, IVAN R               | 26.17    |
| QUINTO, IVAN R               | 26.76    |
| QUINTO, IVAN R               | 31.31    |
| RADAVICH, DAVID              | 0.97     |
| RAGIN, TAURUS J              | 0.49     |
| RAHILLY, CURTIS J            | 1,082.50 |
| RAHILLY, CURTIS J            | 1,030.97 |
| RAINBOW, CATHERINE R         | 2.45     |
| RAINEY, GEORGE L             | 1.96     |
| RAINEY, GWENDOLYN            | 9.35     |
| RAINEY, GWENDOLYN            | 9.56     |
| RAINEY, GWENDOLYN            | 10.28    |
| RAMIREZ, PHILIP M            | 1.47     |
| RAMIREZ-ZAMORA, ILSIA IRABEL | 22.91    |
| RAMIREZ-ZAMORA, ILSIA IRABEL | 23.41    |
| RAMIREZ-ZAMORA, ILSIA IRABEL | 29.86    |
| RAMON, MARIANO JR            | 0.97     |
| RAMOS, GERARDO MARQUEZ       | 1.96     |
| RAMOS, JORGE A               | 0.48     |
| RAMSEY, JONATHAN WYMAN       | 4.89     |
| RAMSEY, SAMUEL T             | 630.33   |
| RANDOLPH, EDWARD B JR        | 4.89     |
| RANKIN, DIANE VICTORIA       | 1.47     |
| RANKIN, GREGORY D            | 0.49     |
| RANKIN, LAURA F              | 3.43     |
| RANKIN, WILLIAM T            | 0.48     |
| RANSON, R MICHAEL            | 25.94    |
| RANSON, R MICHAEL            | 14.02    |
| RASCHEFSKY, WILLIAM R        | 4.20     |
| RASCHEFSKY, WILLIAM R        | 4.30     |
| RASCHEFSKY, WILLIAM R        | 4.40     |
| RASH, ROBERT L LIVING TRUST  | 7.34     |
| RATCLIFFE, DAVID V           | 7.55     |
| RATCLIFFE, DAVID V           | 0.47     |
| RATLIFF, TIFFANY             | 2.93     |
| RATNAYAKE, W R M ANUJA       | 1.47     |
| RAVENELL, JOHNNIE L          | 35.23    |
| RAY, ELICHIA MARIA           | 3.43     |
| RAY, PAUL L                  | 223.65   |
| RAY, PAUL L                  | 212.18   |
| RAY, WALLACE JR              | 0.51     |
| RAYFIELD, DENISE E           | 1.96     |
| REA, STEPHEN G               | 53.28    |
| REA, STEPHEN G               | 54.48    |

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|----------------------------|--------|
| REA, STEPHEN G             | 68.51  |
| READ, EDWARD PHILLIP       | 25.95  |
| RED FOX RESIDENTAL LLC     | 485.98 |
| REDWINE, JOHN CRAIGHILL JR | 615.15 |
| REDWINE, JOHN CRAIGHILL JR | 574.38 |
| REECE, SHARON Y            | 1.96   |
| REED, JEROME K JR          | 0.99   |
| REEVES, KENNETH C          | 0.44   |
| REHME, KENNETH P           | 4.40   |
| REHMEYER, MIKE             | 1.47   |
| REID, ROBERT O             | 3.43   |
| REILLY, ERIC M             | 6.36   |
| REILLY, LAWRENCE L         | 11.75  |
| REISER, JAMES G            | 0.49   |
| RENERIA, JORGE             | 23.84  |
| RENERIA, JORGE             | 24.38  |
| RENERIA, JORGE             | 28.38  |
| REYNOLDS, RONALD M         | 0.97   |
| RHODES, KAREN LEE          | 0.49   |
| RICE, HAROLD EDWARD        | 1.47   |
| RICE, ROGER B JR           | 0.97   |
| RICHARDS, MICHELLE B       | 3.43   |
| RICHARDSON, CYNTHIA R      | 62.17  |
| RICHARDSON, CYNTHIA R      | 63.56  |
| RICHARDSON, CYNTHIA R      | 65.10  |
| RICHARDSON, F T III        | 2.93   |
| RICHARDSON, LISA T         | 0.48   |
| RICK STIKELEATHER          | 6.90   |
| RIDDELL, JOEL A            | 0.49   |
| RIDLEY, RICHARD W          | 3.43   |
| RILEY, KEITH               | 0.99   |
| RINEHART, HOMER EUGENE     | 9.29   |
| RIVERA, EDUARDO            | 3.92   |
| RIVERS, JAMES W            | 0.49   |
| RIXHAM, STEPHEN R B        | 78.30  |
| ROATH, JUSTIN A            | 50.94  |
| ROATH, JUSTIN A            | 52.09  |
| ROATH, JUSTIN A            | 63.62  |
| ROBERTS, HOBART            | 1.48   |
| ROBERTS, JUDY D            | 3.92   |
| ROBERTS, MARK              | 1.47   |
| ROBERTS, ROBERT            | 58.73  |
| ROBERTS, ROBERT            | 48.26  |
| ROBERTS, ROBERT            | 47.21  |
| ROBERTSON, CHRISTINE       | 34.58  |
| ROBERTSON, CHRISTINE       | 35.37  |
| ROBERTSON, CHRISTINE       | 36.70  |

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| ROBINS, TRACEY L                             | 1.47     |
| ROBINSON, DAVID H                            | 1.47     |
| ROBINSON, DEBRA GAIL                         | 2.44     |
| ROBINSON, GREGORY W                          | 1.00     |
| ROBINSON, JERRY D                            | 1.47     |
| ROBINSON, WANDA YVETTE                       | 1.47     |
| ROBINSON, WILLIAM G                          | 12.23    |
| ROBLES, MARIA DELA LUZ                       | 8.00     |
| RODDEY, THOMAS H                             | 17.70    |
| RODDY DOWD SR & ELIZABETH STETSON FAMILY LLC | 1,027.22 |
| RODRIGUEZ, AGUSTIN F.                        | 22.42    |
| RODRIGUEZ, AGUSTIN F.                        | 22.94    |
| RODRIGUEZ, AGUSTIN F.                        | 26.42    |
| RODRIGUEZ, JUAN                              | 29.45    |
| RODRIGUEZ, JUAN                              | 30.11    |
| RODRIGUEZ, JUAN                              | 32.31    |
| RODRIGUEZ, LUZ PATRICIA                      | 0.99     |
| RODRIGUEZ, MICHELLE                          | 2.95     |
| RODRIGUEZ, ROBINSON MANUEL                   | 0.90     |
| RODRIGUEZ, SANTIAGO                          | 1.47     |
| RODRIQUEZ, ALEJANDRO                         | 30.37    |
| RODRIQUEZ, ALEJANDRO                         | 31.07    |
| RODRIQUEZ, ALEJANDRO                         | 31.80    |
| ROE, LA BECKY                                | 1.47     |
| ROGERS, CARL J                               | 1.47     |
| ROGERS, TERRELL A                            | 24.78    |
| ROGERS, TERRELL A                            | 25.33    |
| ROGERS, TERRELL A                            | 26.43    |
| ROH, JACQUELINE M                            | 164.92   |
| ROH, JACQUELINE M                            | 157.50   |
| ROJAS, ALFREDO A                             | 26.17    |
| ROJAS, ALFREDO A                             | 26.76    |
| ROJAS, ALFREDO A                             | 29.36    |
| ROLADER, MICHAEL G                           | 30.84    |
| ROLADER, MICHAEL G                           | 31.54    |
| ROLADER, MICHAEL G                           | 32.30    |
| ROLLYSON, SCOTT A                            | 0.97     |
| ROMERO, JOSE LUIS                            | 2.45     |
| ROOD, DAVID P                                | 2.45     |
| ROOF, ROBYN E                                | 181.07   |
| ROOF, ROBYN E                                | 171.98   |
| ROOPLAL, RICHARD                             | 2.44     |
| ROSE, DANIEL H                               | 8.54     |
| ROSEBORO, ANTONIO MARKEES                    | 0.49     |
| ROSEN, NADINE ELLEN                          | 132.26   |
| ROSEN, NADINE ELLEN                          | 135.24   |
| ROSEN, NADINE ELLEN                          | 138.49   |

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| ROSS, JOHN A JR           | 225.08 |
| ROSSIE, SUSAN M           | 0.48   |
| ROTH, PHOLLY              | 1.96   |
| ROTHWELL, DANIEL A        | 1.96   |
| ROUNTREE, JAMES R         | 12.24  |
| ROUPAS, JAMES T           | 0.48   |
| ROUSH, TIMOTHY S          | 101.88 |
| ROUSH, TIMOTHY S          | 106.15 |
| ROWAN, BETTY S            | 0.97   |
| ROWLAND, STACY E          | 12.72  |
| RUBRIGHT, LOURINDA B      | 108.16 |
| RUEDA, NELLY              | 0.48   |
| RUSAK, SHARON BLANCHE F/T | 12.72  |
| RUSH, LANCE               | 1.47   |
| RUSH, LANCE W             | 2.45   |
| RUSSELL, GARY S           | 3.91   |
| RUSSELL, RICHARD A        | 0.49   |
| RUSSELL, RICHARD A        | 2.45   |
| RUSSELL, THOMAS BRANDON   | 5.87   |
| RYAN, DEBORAH E           | 0.48   |
| SAARI, SUSAN              | 3.43   |
| SABARDIN, NICHOLAS P      | 48.14  |
| SABARDIN, NICHOLAS P      | 49.23  |
| SABARDIN, NICHOLAS P      | 52.36  |
| SACKEY, FRED              | 46.74  |
| SACKEY, FRED              | 47.79  |
| SACKEY, FRED              | 49.42  |
| SAFDY, DAVID E            | 35.72  |
| SAFDY, DAVID E            | 34.89  |
| SAFDY, DAVID E            | 34.12  |
| SAGE, SCOTT G             | 54.32  |
| SAGE, SCOTT G             | 47.68  |
| SAGE, SCOTT G             | 48.75  |
| SALAZAR, INEZ ANGEL       | 22.91  |
| SALAZAR, INEZ ANGEL       | 23.41  |
| SALAZAR, INEZ ANGEL       | 24.47  |
| SALAZAR, PATRICIA E       | 1.96   |
| SALIBA, ELIE              | 1.96   |
| SALIH, ABDELAZIZ I        | 1.48   |
| SALISBURY, J ALEXANDER    | 872.56 |
| SALISBURY, J ALEXANDER    | 829.54 |
| SALVADOR, DIMMER D        | 43.93  |
| SALVADOR, DIMMER D        | 44.92  |
| SALVADOR, DIMMER D        | 46.00  |
| SALVADOR, RENE            | 43.46  |
| SALVADOR, RENE            | 44.44  |
| SALVADOR, RENE            | 45.51  |

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| SALVATO, PHILIP          | 466.87   |
| SALVATO, PHILIP          | 445.85   |
| SAMMLER, OLIVER J        | 2.44     |
| SAMPERS, JASON C.        | 0.49     |
| SANCHEZ, ANTONIO         | 0.49     |
| SANCHEZ, ANTONIO         | 0.50     |
| SANCHEZ, JOES            | 0.49     |
| SANDERS, FOSTER J        | 50.48    |
| SANDERS, FOSTER J        | 51.61    |
| SANDERS, FOSTER J        | 73.41    |
| SANDERS, HOWARD E SR     | 2.44     |
| SANDERS, KENNETH A       | 0.49     |
| SANFORD, CLAUDE W        | 1,128.02 |
| SANTOS, RAMON R          | 0.48     |
| SATTERFIELD, BILLIE JEAN | 3.43     |
| SAUDER, JOHN LARRY       | 4.40     |
| SAUNDERS, DENNIS L       | 10.27    |
| SAUNDERS, DENNIS L       | 15.29    |
| SAYE, DAVID B H          | 154.64   |
| SAYE, DAVID B H          | 144.88   |
| SCATTERGOOD, JAMES E     | 3.27     |
| SCATTERGOOD, JAMES E     | 3.35     |
| SCATTERGOOD, JAMES E     | 3.43     |
| SCHICK, ALISON BAILEY    | 9.79     |
| SCHILLING, ZHENYA L      | 1.96     |
| SCHLAMAN, EUGENE A       | 4.40     |
| SCHMUGGE, JEROME G       | 7.34     |
| SCHNEIDER, ANGELA J      | 0.49     |
| SCHNEIDER, KELLIE        | 13.21    |
| SCHOONHAGEN, BETSY P     | 0.48     |
| SCHRAER, DEBORAH         | 6.01     |
| SCHREIBEIS, JULIAN J     | 13.21    |
| SCHULZ, GREGORY T        | 0.49     |
| SCHUMACHER, RYAN         | 1.47     |
| SCHUMACHER, WILLIAM J    | 25.24    |
| SCHUMACHER, WILLIAM J    | 25.81    |
| SCHUMACHER, WILLIAM J    | 27.90    |
| SCHWAB, ROBERT C &W      | 0.99     |
| SCOGGIN, ROBERT BRUCE    | 2.45     |
| SCOTT, BENNIE G          | 0.48     |
| SCOTT, DONNA G           | 3.43     |
| SCOTT, JEROME            | 0.48     |
| SCOTT, LAWRENCE J        | 10.28    |
| SCOTT, SARAH             | 0.48     |
| SCOTT, WILLIAM L         | 4.40     |
| SCOTT, WILLIE LEE        | 17.12    |
| SCRAGG, JOSEPH W JR      | 0.49     |

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| SCUDDER, EDSON FISHER JR    | 1.96   |
| SCUDELLARI, MATTHEW V       | 145.81 |
| SCUDELLARI, MATTHEW V       | 149.09 |
| SCUDELLARI, MATTHEW V       | 153.67 |
| SEALEY, ANTHONY             | 0.97   |
| SECRIST, RUSTY W            | 1.47   |
| SEHAT, FARIDEH              | 2.93   |
| SEIGLER, CHRISTINE          | 0.97   |
| SEIGLER, GARY C             | 1.95   |
| SELF, JOSEPH W              | 151.97 |
| SELF, JOSEPH W              | 148.62 |
| SELLERS, CAREY              | 673.38 |
| SENECHIAMG, VARUNEE         | 27.11  |
| SENECHIAMG, VARUNEE         | 27.71  |
| SENECHIAMG, VARUNEE         | 32.31  |
| SENG, CHUM                  | 52.34  |
| SENG, CHUM                  | 53.52  |
| SENG, CHUM                  | 62.63  |
| SENG, HENG                  | 38.32  |
| SENG, HENG                  | 39.19  |
| SENG, HENG                  | 41.59  |
| SESSIONS, TYWAN             | 2.44   |
| SEVERSON, CHARLES A         | 1.96   |
| SEYMOUR, MARY SPRINGS       | 0.48   |
| SHANNON, TAMMY              | 0.99   |
| SHAPIRO, MATTHEW LAZARUS    | 1.86   |
| SHAPIRO, MATTHEW LAZARUS    | 1.91   |
| SHAPIRO, MATTHEW LAZARUS    | 5.87   |
| SHARON, MICHAEL R           | 57.48  |
| SHARON, MICHAEL R           | 58.78  |
| SHARON, MICHAEL R           | 65.09  |
| SHAW, LORENZO               | 0.49   |
| SHEPARD, JOHNNY M           | 6.36   |
| SHEPPARD, GARY SCOTT        | 1.01   |
| SHERLAK, NANNETTE E         | 1.47   |
| SHIPP, SHIRLEY M            | 3.92   |
| SHIVERS, MARY L             | 1.47   |
| SHOWALTER, J CARLTON JR     | 42.08  |
| SHRADER, ELIZABETH FLANAGAN | 13.21  |
| SHULER, MARK S              | 2.93   |
| SHYTLE HOMES LLC            | 1.47   |
| SIDERS, PAUL W              | 0.97   |
| SIDES, KEVIN                | 2.44   |
| SIERRA, FREDY M             | 0.99   |
| SIKES, RUTHANN C            | 0.48   |
| SIMMONS, MARK WAYNE         | 4.89   |
| SIMMONS, RALPH              | 1.48   |

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|--------------------------|----------|
| SIMMONS, RICKY L         | 91.61    |
| SIMMONS, RICKY L         | 93.66    |
| SIMMONS, RICKY L         | 98.83    |
| SIMMONS, TALMADGE        | 41.13    |
| SIMMONS, TALMADGE        | 42.05    |
| SIMMONS, TALMADGE        | 45.03    |
| SIMPKINS, TANYA          | 1.40     |
| SIMPKINS, TANYA          | 1.43     |
| SIMPKINS, TANYA          | 5.39     |
| SIMPSON, YOLANDA Y       | 1.96     |
| SIMS, BARRY W            | 0.99     |
| SIMS, BARRY W            | 1.47     |
| SIMS, CAROL S            | 4.40     |
| SIMS, NATILLYA           | 0.99     |
| SINCLAIR, WESLEY EDDISON | 12.15    |
| SINCLAIR, WESLEY EDDISON | 12.43    |
| SINCLAIR, WESLEY EDDISON | 16.15    |
| SINGH, AMANDEEP          | 39.65    |
| SINGH, AMANDEEP          | 40.33    |
| SINGH, AMANDEEP          | 40.58    |
| SINGLETON, MARY E        | 1.96     |
| SINGLETON, QUINCY W      | 0.99     |
| SINKLER, MARIE           | 2.45     |
| SISTRUCK, REBECCA A      | 0.93     |
| SISTRUCK, REBECCA A      | 0.95     |
| SISTRUCK, REBECCA A      | 2.44     |
| SIXAYAKETH, SOUNTHONE    | 2.44     |
| SKIDMORE, NANCY ANN      | 0.48     |
| SKOGLAND, IAN R          | 26.64    |
| SKOGLAND, IAN R          | 27.23    |
| SKOGLAND, IAN R          | 27.90    |
| SKVORETZ, JONATHAN M     | 7.35     |
| SLOAN, E CONRAD          | 4.40     |
| SLOANE, HOLLY R          | 31.77    |
| SLOANE, HOLLY R          | 32.49    |
| SLOANE, HOLLY R          | 33.27    |
| SMALL, WILLIAM R         | 4.41     |
| SMALLS, ROBERT LESLEY JR | 1.47     |
| SMITH, AARON B           | 0.49     |
| SMITH, BRADLEY ALLEN     | 6.36     |
| SMITH, CASEY             | 5.88     |
| SMITH, CHRISTOPHER R     | 2,791.73 |
| SMITH, CHRISTOPHER R     | 3,054.74 |
| SMITH, CORY C            | 4.89     |
| SMITH, DOUGLAS M         | 43.93    |
| SMITH, DOUGLAS M         | 44.91    |
| SMITH, DOUGLAS M         | 46.00    |

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|----------------------------|-----------|
| SMITH, EDWARD F            | 1.96      |
| SMITH, GAYLE L             | 0.49      |
| SMITH, GLORIA M            | 1.47      |
| SMITH, JOHN FRANCIS IV     | 2.45      |
| SMITH, JOHN W              | 6.85      |
| SMITH, LEWIS CALVIN JR     | 0.99      |
| SMITH, MAMIE L             | 1.47      |
| SMITH, MATTOX M            | 115.43    |
| SMITH, MATTOX M            | 118.04    |
| SMITH, MATTOX M            | 120.87    |
| SMITH, MILTON              | 0.99      |
| SMITH, NORMAN              | 1.47      |
| SMITH, PERRY               | 0.49      |
| SMITH, RODNEY L            | 15.43     |
| SMITH, RODNEY L            | 15.76     |
| SMITH, RODNEY L            | 27.90     |
| SMITH, ROGER D             | 1.96      |
| SMITH, STEPHEN S           | 7.83      |
| SMITH, STEWART S           | 177.07    |
| SMITH, TERRY L             | 0.99      |
| SMITH, TREVOR H G          | 1.47      |
| SMITH, WESLEY E            | 0.97      |
| SMITH-HAMILTON, JULIANNE F | 83.81     |
| SMITH-HAMILTON, JULIANNE F | 79.49     |
| SMITH-HAMILTON, JULIANNE F | 79.32     |
| SNEAD, MERWYN H            | 0.99      |
| SNOW, GUY LEIGHTON         | 8.31      |
| SNYDER, GERALD             | 1.47      |
| SOLOMON, ROSIE D           | 2.93      |
| SOPEL, HENRY J             | 39.15     |
| SOPEL, HENRY J             | 36.92     |
| SOPEL, HENRY J             | 37.76     |
| SOSA, OSCAR H              | 6.85      |
| SOUTHERN REAL ESTATE       | 20,697.71 |
| SOWAH, ADJEI S             | 0.48      |
| SOWELL, JOHN L             | 0.99      |
| SOWELL, TARA               | 22.44     |
| SOWELL, TARA               | 22.94     |
| SOWELL, TARA               | 29.36     |
| SPANN, WILLIAM A           | 3.27      |
| SPANN, WILLIAM A           | 3.34      |
| SPANN, WILLIAM A           | 5.87      |
| SPEAKMAN, BOBBY M          | 14.68     |
| SPECKER, JODY W            | 133.20    |
| SPECKER, JODY W            | 136.20    |
| SPECKER, JODY W            | 139.48    |
| SPEIR, ROBERT W JR         | 9.79      |

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|------------------------|-------|
| SPELL, ARTHUR B        | 29.44 |
| SPELL, ARTHUR B        | 30.11 |
| SPELL, ARTHUR B        | 48.94 |
| SPELLER, ANTOINE S     | 0.49  |
| SPENCER, NANCY D       | 0.49  |
| SPIERS, SIMON N        | 69.63 |
| SPIERS, SIMON N        | 71.21 |
| SPIERS, SIMON N        | 75.86 |
| SPOONER, CLAUDE B      | 10.77 |
| SPOONER, PAUL          | 0.48  |
| SPRADLIN, JEANNE K     | 7.34  |
| SPRINGS, KERMIT L      | 0.97  |
| SPRINKLE, DOLORES D    | 0.49  |
| SPRINKLE, SELINA       | 59.35 |
| SPRINKLE, SELINA       | 60.70 |
| SPRINKLE, SELINA       | 62.15 |
| ST JOHN, MARK          | 1.95  |
| STACKS, CLYDE W        | 55.61 |
| STACKS, CLYDE W        | 55.78 |
| STACKS, CLYDE W        | 56.87 |
| STAFFORD, VIVIAN E     | 0.48  |
| STAMEY, JESSICA L      | 5.88  |
| STANFORD, ANDREA M     | 52.35 |
| STANFORD, ANDREA M     | 53.53 |
| STANFORD, ANDREA M     | 54.82 |
| STANFORD, BYRON R      | 89.26 |
| STANFORD, BYRON R      | 91.27 |
| STANFORD, BYRON R      | 99.34 |
| STANLEY, GORDON L JR   | 1.47  |
| STANLEY, KATHY GOODWIN | 44.54 |
| STANLEY, KATHY GOODWIN | 28.51 |
| STANLEY, KATHY GOODWIN | 29.15 |
| STANSBERRY, RAY GLENN  | 2.93  |
| STANSBURY, DEBORAH ANN | 0.49  |
| STAPLES, REBECCA       | 38.79 |
| STAPLES, REBECCA       | 39.66 |
| STAPLES, REBECCA       | 41.37 |
| STARR, ROBIN J         | 1.96  |
| STATON, CATHERINE M    | 3.43  |
| STATON, TRUDY J        | 0.49  |
| STATON, WALLACE H      | 5.61  |
| STEELE, NEVILLE II     | 2.34  |
| STEELE, NEVILLE II     | 2.39  |
| STEELE, NEVILLE II     | 2.93  |
| STEEPLETON, BRENDA     | 0.97  |
| STEFAN, JOSEPH A       | 1.47  |
| STEFFEN, SUSAN L       | 2.93  |

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|-------------------------------|--------|
| STEGER, CLARENCE DON          | 119.64 |
| STEGER, CLARENCE DON          | 122.34 |
| STEGER, CLARENCE DON          | 125.28 |
| STEINHART, MICHAEL J          | 2.93   |
| STEPHENS, LYNDA L             | 0.97   |
| STEPHENS, VIOLET HEPTIG (R/T) | 0.48   |
| STEPOWANY, BENJAMIN J         | 3.43   |
| STEVENS, MATTHEW SCOTT        | 0.49   |
| STEVENSON, ANDRE              | 43.85  |
| STEVENSON, ANDRE              | 45.95  |
| STEVENSON, LEKISHA TALLEY     | 1.47   |
| STEVENSON, VERA BAXTER        | 0.48   |
| STEWART, DONALD               | 0.49   |
| STEWART, SCOTT A              | 0.49   |
| STIKELEATHER, RICHARD W       | 30.84  |
| STIKELEATHER, RICHARD W       | 31.54  |
| STIKELEATHER, RICHARD W       | 11.95  |
| STIKELEATHER, RICHARD W       | 34.59  |
| STIKELEATHER, RICHARD W       | 35.36  |
| STIKELEATHER, RICHARD W       | 107.96 |
| STIKELEATHER, RICHARD W       | 21.98  |
| STIKELEATHER, RICHARD W       | 41.60  |
| STIKELEATHER, RICHARD W       | 30.52  |
| STILES, NED A                 | 322.96 |
| STILES, NED A                 | 302.38 |
| STIRES, JAMES T JR            | 6.36   |
| STOCKER, BARRY                | 487.91 |
| STOCKER, BARRY                | 463.15 |
| STOKER, JOHN A                | 8.81   |
| STONE, JENNIFER F             | 0.97   |
| STOVER, BETTE F               | 1.01   |
| STOWE, REX A                  | 3.92   |
| STRAIN, ANNIE MARIE           | 1.00   |
| STRAUB, SHERI F               | 7.84   |
| STRIGUS, THOMAS A             | 1.47   |
| STRONG, DENISE                | 0.97   |
| STRONG, DENNIS J              | 1.95   |
| STUART, BRUCE                 | 700.30 |
| STUART, BRUCE                 | 187.87 |
| STUART, BRUCE                 | 15.29  |
| STUHIMAN, JONATHAN D          | 1.96   |
| STURDIVANT, THOMAS ALBERT     | 0.50   |
| SUGRUE, KEVIN J               | 0.49   |
| SULLIVAN, BARRY P             | 9.79   |
| SULLIVAN, RONALD E            | 27.57  |
| SULLIVAN, RONALD E            | 28.20  |
| SULLIVAN, RONALD E            | 32.30  |

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|-------------------------|----------|
| SUMROW, J GREGG         | 0.97     |
| SUNDEN, ALYSON RANDOLPH | 1.96     |
| SUNU, GRACE U           | 27.72    |
| SUNU, GRACE U           | 269.66   |
| SUTKER, STEPHEN W       | 26.64    |
| SUTKER, STEPHEN W       | 27.23    |
| SUTKER, STEPHEN W       | 27.90    |
| SWAB, ALFRED D          | 3.43     |
| SWEDE, AMR A            | 14.20    |
| SWEITZER, CARL N        | 22.90    |
| SWEITZER, CARL N        | 23.41    |
| SWEITZER, CARL N        | 23.98    |
| SWIENCINSKI, SHARON M   | 7.35     |
| SWIFT, AMBER RENEE      | 1.96     |
| SWINGER, ANGELA         | 22.90    |
| SWINGER, ANGELA         | 23.42    |
| SWINGER, ANGELA         | 29.86    |
| SWITZER, MICHAEL A      | 13.21    |
| SYED, WAJAHAT           | 43.56    |
| SYED, WAJAHAT           | 35.53    |
| SYED, WAJAHAT           | 36.32    |
| TALFORD, FREEMAN JEROME | 0.48     |
| TALLEN, JOHN B III      | 108.42   |
| TALLEN, JOHN B III      | 110.87   |
| TALLEN, JOHN B III      | 113.53   |
| TALLY, MARK             | 0.97     |
| TANG, MANH              | 8.80     |
| TANKERSLEY, ARTHUR R    | 88.33    |
| TANKERSLEY, ARTHUR R    | 90.32    |
| TANKERSLEY, ARTHUR R    | 102.28   |
| TAO, DUNG QUOC          | 1.96     |
| TATE BUILDING, LLC      | 1,711.15 |
| TATE, DIANA DARNELL     | 10.28    |
| TATE, MICHELLE C        | 2.45     |
| TAYLOR, GLEN A          | 1.47     |
| TAYLOR, GREGORY D       | 1.96     |
| TAYLOR, JOE W           | 0.97     |
| TAYLOR, LELAND M        | 141.61   |
| TAYLOR, LELAND M        | 144.79   |
| TAYLOR, LELAND M        | 148.28   |
| TAYLOR, MARK C          | 0.97     |
| TAYLOR, MOSES E         | 26.64    |
| TAYLOR, MOSES E         | 27.24    |
| TAYLOR, MOSES E         | 28.35    |
| TAYLOR, PATRICIA A      | 22.90    |
| TAYLOR, PATRICIA A      | 23.42    |
| TAYLOR, PATRICIA A      | 31.32    |

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|--------------------------|--------|
| TAYLOR, RICKY DAVID      | 2.44   |
| TAYLOR, SALLY ANNE       | 21.46  |
| TAYLOR, STEVEN G         | 10.77  |
| TAYLOR, TIMOTHY R        | 3.92   |
| TAYLOR, VERONICA F       | 32.24  |
| TAYLOR, VERONICA F       | 32.97  |
| TAYLOR, VERONICA F       | 35.72  |
| TEJEDA, JUAN Z           | 1.96   |
| TELLEZ, CESAR J          | 1.47   |
| TELLUS, FERNANDO         | 2.93   |
| TENNANT, SABRYNA         | 0.94   |
| TENNANT, SABRYNA         | 0.96   |
| TENNANT, SABRYNA         | 3.43   |
| TERRY, JEFF M            | 169.82 |
| TERRY, JEFF M            | 548.20 |
| TERRY, MARILYN FARRER    | 4.40   |
| TEVEBAUGH, SUSAN FRYE    | 25.24  |
| TEVEBAUGH, SUSAN FRYE    | 25.81  |
| TEVEBAUGH, SUSAN FRYE    | 29.36  |
| THERIAULT, PAUL O        | 2.93   |
| THERRELL, WILLIAM ROBERT | 190.34 |
| THERRELL, WILLIAM ROBERT | 177.59 |
| THERRELL, WILLIAM ROBERT | 181.59 |
| THIES, F BOYCE           | 508.96 |
| THOMAS, FRANCIS SCOTT    | 1.92   |
| THOMAS, HAYES N          | 10.28  |
| THOMAS, KENNETH R JR     | 54.21  |
| THOMAS, KENNETH R JR     | 55.44  |
| THOMAS, KENNETH R JR     | 57.74  |
| THOMAS, KRISTIN R        | 0.99   |
| THOMAS, LINDA C          | 0.49   |
| THOMAS, ROBIN B          | 8.42   |
| THOMAS, ROBIN B          | 8.61   |
| THOMAS, ROBIN B          | 9.79   |
| THOMAS, SANDRA S         | 0.97   |
| THOMASSON, DANIEL E      | 0.99   |
| THOMPSON, DAVID A        | 0.49   |
| THOMPSON, DAVIS L JR     | 13.21  |
| THOMPSON, DEBRA          | 0.97   |
| THOMPSON, FRANK D        | 15.17  |
| THOMPSON, GEROME         | 41.59  |
| THOMPSON, GEROME         | 42.54  |
| THOMPSON, GEROME         | 43.55  |
| THOMPSON, JAMES DAVID    | 8.80   |
| THOMPSON, JARROD D       | 0.49   |
| THOMPSON, JERRY C        | 0.99   |
| THOMPSON, JOHN DAVID     | 2.44   |

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|------------------------------|----------|
| THOMPSON, MATTHEW            | 0.97     |
| THOMPSON, NATHANIEL          | 40.66    |
| THOMPSON, NATHANIEL          | 41.58    |
| THOMPSON, NATHANIEL          | 43.06    |
| THOMPSON, ROBERT J &W        | 10.75    |
| THOMPSON, ROBERT J &W        | 10.99    |
| THOMPSON, ROBERT J &W        | 11.74    |
| THOMPSON, WOODROW W JR       | 0.51     |
| THORNEBURG, AMBER L          | 5.87     |
| THORNWELL, TOMMY             | 2.93     |
| THORPE, CARLA B              | 0.48     |
| TIEDEMANN, STEPHEN           | 8.32     |
| TILLERSON, ELBERT STINSON JR | 3.27     |
| TILLERSON, ELBERT STINSON JR | 3.34     |
| TILLERSON, ELBERT STINSON JR | 3.43     |
| TILLEY, TONY                 | 2.34     |
| TILLEY, TONY                 | 2.40     |
| TILLEY, TONY                 | 3.52     |
| TILLMAN, JESSE MELVIN III    | 4.40     |
| TILLMAN, KWINIA W            | 46.28    |
| TILLMAN, KWINIA W            | 47.31    |
| TILLMAN, KWINIA W            | 48.46    |
| TO, HUNG NGOC                | 0.97     |
| TOALA, EDISON T              | 7.83     |
| TODD, C MICHAEL              | 3.92     |
| TODD, GERALD MCDONALD        | 0.97     |
| TODD, JOHN T                 | 0.49     |
| TOLLIVER, KEISHA G           | 45.80    |
| TOLLIVER, KEISHA G           | 46.83    |
| TOLLIVER, KEISHA G           | 49.92    |
| TORRES, RAFEL J JR           | 0.46     |
| TORRES, RAFEL J JR           | 0.48     |
| TORRES, RAFEL J JR           | 5.38     |
| TOSTO, EDWIN E               | 10.28    |
| TOW, JERRY W                 | 5.39     |
| TOXQUI, BERNICE B            | 1.96     |
| TRAN, DANNY NGHIA            | 0.97     |
| TRAN, DONG QUOC              | 1.95     |
| TRAN, LIEN THI               | 0.48     |
| TRENT, CHARLES E             | 0.49     |
| TRESINO, ERIC                | 10.27    |
| TRITSCH, BRIAN               | 3.43     |
| TROTT, JOYCE                 | 1,416.07 |
| TROTT, JOYCE M               | 1,524.51 |
| TROUT, JEFFREY LOUIS         | 146.81   |
| TROUT, JEFFREY LOUIS         | 139.75   |
| TROUT, JEFFREY LOUIS         | 142.89   |

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|---------------------------|--------|
| TRUMP, R MICHEAL          | 1.40   |
| TRUMP, R MICHEAL          | 1.43   |
| TRUMP, R MICHEAL          | 3.42   |
| TRUONG, HIEP TAN          | 0.49   |
| TUCKER, ERNEST EUGENE III | 7.35   |
| TUKEL, SULEYMAN RESAT     | 2.80   |
| TUKEL, SULEYMAN RESAT     | 2.87   |
| TUKEL, SULEYMAN RESAT     | 3.43   |
| TULLY, MARK S             | 106.09 |
| TULLY, MARK S             | 108.47 |
| TULLY, MARK S             | 113.53 |
| TULLY, ROBERT J           | 1.47   |
| TURNER, CYNTHIA D         | 2.50   |
| TURNER, JANE M            | 7.34   |
| TURNER, MARY A            | 29.91  |
| TURNER, MARY A            | 30.59  |
| TURNER, MARY A            | 35.23  |
| TURNER, MAXWELL LEE       | 0.97   |
| TURNER, ROBERT W          | 2.44   |
| TWELVE POINT EAGLE LLC    | 93.46  |
| TWELVE POINT EAGLE LLC    | 88.80  |
| TYSON, DOUGLAS D          | 0.97   |
| TYSON, JAMES F            | 1.96   |
| TYSON, ROBERT K           | 0.48   |
| TYTE, RICHARD             | 29.90  |
| TYTE, RICHARD             | 30.59  |
| TYTE, RICHARD             | 33.27  |
| ULLOA, JUAN FERNANDO      | 0.49   |
| URENA, RICARDO            | 0.93   |
| URENA, RICARDO            | 0.96   |
| URENA, RICARDO            | 0.97   |
| VACCARO, JOSEPH B         | 0.97   |
| VALENTIN, HECTOR M        | 5.39   |
| VALENTINE, NOELLE E       | 3.92   |
| VALKOVSKI, ROBERT Z       | 0.99   |
| VALLADOLID, DENNIS        | 3.43   |
| VAN, DYK DONALD           | 3.43   |
| VANCE, JULIA M            | 14.19  |
| VARGOSKO, EILEEN A        | 0.49   |
| VAUGHAN, ALMA B           | 0.97   |
| VAUGHAN, CORNELIA         | 16.83  |
| VAUGHAN, CORNELIA         | 17.63  |
| VAUGHN, ERA G JR          | 1.47   |
| VENCES, NAHUM             | 1.47   |
| VERECKEY, ANDREW          | 6.36   |
| VERHAAGEN, DAVID A        | 3.27   |
| VERHAAGEN, DAVID A        | 3.34   |

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|---------------------------|----------|
| VERHAAGEN, DAVID A        | 3.43     |
| VIDALE, GERARD G          | 4.40     |
| VILLALVAZO, VINCENT M     | 4.89     |
| VILLAS, MILTON H          | 5.87     |
| VILLEDADA, EDWIN O        | 0.48     |
| VINSON, JOHN T            | 0.49     |
| VIVIAN, RAY               | 1.96     |
| VIZCARRA, HECTOR          | 0.97     |
| VIZINE, ELIZABETH J       | 4.40     |
| VIZURRAGA, KELLEY         | 0.97     |
| VNCENT, CHARLES J         | 55.79    |
| VNCENT, CHARLES J         | 61.70    |
| VNCENT, CHARLES J         | 63.07    |
| VOIGT, KENNETH R          | 3.42     |
| VOLGENAU, SHARI L         | 0.48     |
| VU, VAN T                 | 1.95     |
| WADE, GEORGE E III        | 1,060.00 |
| WADE, GEORGE E III        | 1,011.82 |
| WADE, JOHN W              | 0.97     |
| WADSWORTH, JERRY MILLER   | 17.62    |
| WAGNER, ADAM MICHAEL      | 0.97     |
| WALDINGER, TERRY ELLEN    | 1.01     |
| WALKER, ANDRE C           | 1.47     |
| WALKER, ANNE ENGLISH      | 364.59   |
| WALKER, ANNE ENGLISH      | 346.31   |
| WALKER, ANNE ENGLISH      | 354.11   |
| WALKER, DEBORAH ELAINE    | 45.80    |
| WALKER, DEBORAH ELAINE    | 46.83    |
| WALKER, DEBORAH ELAINE    | 49.92    |
| WALKER, DELOISE P         | 12.43    |
| WALKER, DELOISE P         | 16.15    |
| WALKER, HENRY F           | 1.47     |
| WALKER, NATIA A           | 0.97     |
| WALKER, STEPHANIE BREEDEN | 31.31    |
| WALKER, STEPHANIE BREEDEN | 32.02    |
| WALKER, STEPHANIE BREEDEN | 33.78    |
| WALKER, TIFFANY           | 9.35     |
| WALKER, TIFFANY           | 9.56     |
| WALKER, TIFFANY           | 9.79     |
| WALKER, TOM A             | 48.02    |
| WALKER, TOM A             | 49.44    |
| WALKER, TOM A             | 50.27    |
| WALL, H DAVIS             | 0.49     |
| WALLACE, GERTRUDE M       | 3.43     |
| WALLACE, JIMMIE LEWIS     | 0.49     |
| WALLACE, LESTER D         | 0.99     |
| WALLACE, YVONNE           | 1.47     |

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|--------------------------|--------|
| WALLING, CHRISTINE M     | 3.43   |
| WALLS, CONSTANCE         | 1.47   |
| WALSH-DAVIS, CHRISTINA M | 1.48   |
| WALTERS, HUGH M          | 0.99   |
| WALTHALL, DAVIS          | 18.22  |
| WALTHALL, DAVIS          | 18.64  |
| WALTHALL, DAVIS          | 21.04  |
| WALTON, JAMES A          | 37.39  |
| WALTON, JAMES A          | 38.23  |
| WALTON, JAMES A          | 39.15  |
| WANG, MENG LI            | 1.96   |
| WANG, MENG LI            | 1.96   |
| WANG, MENG LI            | 2.93   |
| WANG, XU                 | 0.93   |
| WANG, XU                 | 0.96   |
| WANG, XU                 | 1.47   |
| WARE, STEPHEN T          | 7.34   |
| WAREING, ADAM L          | 134.76 |
| WARING, ADAM L           | 131.79 |
| WARNHOLTZ, RICARDO       | 27.11  |
| WARNHOLTZ, RICARDO       | 27.72  |
| WARNHOLTZ, RICARDO       | 28.87  |
| WARREN, FREDERICK L      | 96.00  |
| WARREN, RICHARD MOORE JR | 0.49   |
| WARSTLER, MICHAEL        | 26.64  |
| WARSTLER, MICHAEL        | 27.24  |
| WARSTLER, MICHAEL        | 27.90  |
| WASHINGTON, HENRY        | 0.97   |
| WASHINGTON, RUDELL B     | 0.97   |
| WATKINS, GARY J          | 9.31   |
| WATKINS, TRINA L         | 2.45   |
| WATSON, KEVIN D          | 1.40   |
| WATSON, KEVIN D          | 1.44   |
| WATSON, KEVIN D          | 1.47   |
| WATT, ETTA D             | 0.49   |
| WEATHERS, EDDIE L        | 2.45   |
| WEATHERS, MELVIN L       | 0.97   |
| WEATHERSBEE, PAUL        | 0.97   |
| WEAVER, BESSANNA D       | 0.48   |
| WEBB, FRED ARTHUR III    | 60.29  |
| WEBB, FRED ARTHUR III    | 61.65  |
| WEBB, FRED ARTHUR III    | 71.94  |
| WEBB, GREGORY LEON       | 3.43   |
| WEBB, HOWIE C            | 18.11  |
| WEBB, LARRY M            | 28.98  |
| WEBB, LARRY M            | 29.63  |
| WEBB, LARRY M            | 32.31  |

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|-------------------------|----------|
| WEBB, PAUL A JR         | 2.45     |
| WEBBER, CHRISTOPHER B   | 0.49     |
| WEBSTER, A KENNETH      | 2.93     |
| WEBSTER, DANIEL W       | 2.44     |
| WEDDINGTON, ERNESTINE P | 1.96     |
| WEED, CHRISTIAN         | 0.97     |
| WEINBERGER, ELIZABETH B | 297.39   |
| WEINBERGER, ELIZABETH B | 284.14   |
| WEISSER, MARK T         | 0.49     |
| WELCH, CECELIA D        | 0.49     |
| WELCH, CHARLES P        | 1,699.76 |
| WELCH, KEVIN A          | 1.47     |
| WELLS FARGO             | 1,598.46 |
| WENTZEL, LINDA          | 2.95     |
| WERTZ, LANGSTON W JR    | 2.44     |
| WESLEY, MARGARET        | 0.49     |
| WEST, SHAWN CHRISTOPHER | 2.95     |
| WESTBROOK, DAVID N      | 8.32     |
| WESTBROOK, ERIC RICARDO | 50.01    |
| WESTBROOK, ERIC RICARDO | 57.20    |
| WESTBROOK, JAMES F      | 0.97     |
| WESTBROOK, REGINALD E   | 0.49     |
| WEXLER, MARY ANN        | 3.27     |
| WEXLER, MARY ANN        | 3.34     |
| WEXLER, MARY ANN        | 3.43     |
| WHITACRE, STEPHEN       | 1.47     |
| WHITAKER, ELLEN H       | 0.97     |
| WHITE, BERNARD T        | 7.34     |
| WHITE, BETTY A          | 3.27     |
| WHITE, BETTY A          | 3.34     |
| WHITE, BETTY A          | 3.43     |
| WHITE, GEORGE W JR      | 0.97     |
| WHITE, GOSNELL AVILA    | 1.95     |
| WHITE, JOHN DEWAYNE     | 0.49     |
| WHITE, JON P            | 34.41    |
| WHITE, MATTHEW JR       | 0.49     |
| WHITE, RONNIE C         | 2.45     |
| WHITE, STEVEN A         | 3.43     |
| WHITE, TERA M           | 0.49     |
| WHITE, TONYA Y          | 29.91    |
| WHITE, TONYA Y          | 30.58    |
| WHITE, TONYA Y          | 32.30    |
| WHITEHEAD, ROBERT M     | 26.64    |
| WHITEHEAD, ROBERT M     | 27.24    |
| WHITEHEAD, ROBERT M     | 27.90    |
| WHITESSELL, JEFFREY S   | 9.29     |
| WHITESIDE, TAMI A       | 35.23    |

|                         |        |
|-------------------------|--------|
| WHITESIDE, TAMI A       | 34.41  |
| WHITESIDE, TAMI A       | 33.64  |
| WHITFILED, FRED         | 384.86 |
| WHITLEY, JAMES R.       | 2.44   |
| WHITLOCK, BARRY V       | 2.45   |
| WHITLOW, CHRISTOPHER    | 3.43   |
| WHITTON, APRIL          | 1.96   |
| WICHMAN, AMY G          | 0.49   |
| WILFONG, CHARLES B      | 111.69 |
| WILFONG, CHARLES B      | 114.21 |
| WILFONG, CHARLES B      | 125.77 |
| WILKES, RONNIE L        | 109.35 |
| WILKES, RONNIE L        | 111.83 |
| WILKES, RONNIE L        | 116.96 |
| WILKINS, JAMES F        | 50.47  |
| WILKINS, JAMES F        | 51.61  |
| WILKINS, JAMES F        | 61.17  |
| WILKINS, JAMES THOMAS   | 44.86  |
| WILKINS, JAMES THOMAS   | 45.88  |
| WILKINS, JAMES THOMAS   | 47.47  |
| WILLIAMS, ANNIE H       | 3.02   |
| WILLIAMS, BRADY G       | 3.43   |
| WILLIAMS, DONALD LEE SR | 3.43   |
| WILLIAMS, E PARK        | 1.47   |
| WILLIAMS, GRACE E       | 0.48   |
| WILLIAMS, J MORRIS JR   | 1.47   |
| WILLIAMS, JAMES DARRIN  | 2.44   |
| WILLIAMS, JAMES M       | 0.49   |
| WILLIAMS, JAMI B        | 6.84   |
| WILLIAMS, JEAN M        | 1.41   |
| WILLIAMS, JEAN M        | 1.44   |
| WILLIAMS, JEAN M        | 2.45   |
| WILLIAMS, JEROME        | 2.45   |
| WILLIAMS, KAREN M       | 1.47   |
| WILLIAMS, LAKENYA S     | 42.06  |
| WILLIAMS, LAKENYA S     | 43.01  |
| WILLIAMS, LAKENYA S     | 45.51  |
| WILLIAMS, MARCUS D      | 32.71  |
| WILLIAMS, MARCUS D      | 33.45  |
| WILLIAMS, MARCUS D      | 34.26  |
| WILLIAMS, MIA           | 0.48   |
| WILLIAMS, NANCY B       | 0.49   |
| WILLIAMS, PHILLIP       | 21.97  |
| WILLIAMS, PHILLIP       | 22.46  |
| WILLIAMS, PHILLIP       | 23.98  |
| WILLIAMS, ROMIA J       | 14.02  |
| WILLIAMS, ROMIA J       | 14.34  |

|                            |       |
|----------------------------|-------|
| WILLIAMS, ROMIA J          | 15.16 |
| WILLIAMS, RONALD L         | 0.49  |
| WILLIAMS, SAMANTHA L       | 24.31 |
| WILLIAMS, SAMANTHA L       | 24.85 |
| WILLIAMS, SAMANTHA L       | 26.43 |
| WILLIAMS, SHANNON HOLLY    | 1.47  |
| WILLIAMS, TIMOTHY O        | 1.47  |
| WILLIAMS, VERNON LEE       | 0.51  |
| WILLIAMS, YOLANDA FULWILEY | 1.47  |
| WILLIAMSON, RICHARD F      | 1.47  |
| WILLIS-HARPER, NICOLE R.   | 39.26 |
| WILLIS-HARPER, NICOLE R.   | 40.14 |
| WILLIS-HARPER, NICOLE R.   | 41.11 |
| WILSON, CHARLES B          | 26.64 |
| WILSON, CHARLES B          | 27.24 |
| WILSON, CHARLES B          | 29.36 |
| WILSON, ERIKA              | 0.93  |
| WILSON, ERIKA              | 0.96  |
| WILSON, ERIKA              | 0.97  |
| WILSON, JAMES A            | 2.93  |
| WILSON, JAMES E            | 0.49  |
| WILSON, JAMES EDWARD       | 0.49  |
| WILSON, LAWANA V           | 0.97  |
| WILSON, RICHARD D          | 0.99  |
| WILSON, RONNIE             | 6.36  |
| WILSON, SAMUEL B JR        | 0.49  |
| WILSON, SARAH E            | 26.17 |
| WILSON, TAMMY L            | 2.95  |
| WILSON, TROY F             | 0.97  |
| WINBOM, DORIS D            | 0.51  |
| WINDLEY, MICHAEL O         | 0.97  |
| WINGATE, MICHAEL W         | 3.91  |
| WINGO, FRED E              | 4.40  |
| WINKLER, JOSEPH EUGENE     | 0.49  |
| WINNER, MICHAEL J          | 5.39  |
| WINSTON, THOMAS M          | 15.17 |
| WISEMAN, ERIC              | 0.97  |
| WITHERS, EVE E             | 48.61 |
| WITHERS, EVE E             | 49.70 |
| WITHERS, EVE E             | 50.90 |
| WITHERS, WENDELL SCOTT     | 17.29 |
| WITHERS, WENDELL SCOTT     | 17.68 |
| WITHERS, WENDELL SCOTT     | 18.11 |
| WITTEN, SAMUEL P           | 7.83  |
| WOAZEAH, VALENCIA          | 0.97  |
| WOLFF, SARAH               | 60.67 |
| WOLFF, SARAH               | 53.27 |

|                         |          |
|-------------------------|----------|
| WOLFF, SARAH            | 54.48    |
| WOLONSKY, KAREN C       | 10.76    |
| WOOD, GREGORY           | 9.29     |
| WOOD, STACEY ALLEN JR   | 10.76    |
| WOODARD, DAVID MICHAEL  | 5.39     |
| WOODS, DONALD F         | 2.93     |
| WOODS, SHERYL           | 1.40     |
| WOODS, SHERYL           | 1.43     |
| WOODS, SHERYL           | 3.92     |
| WOOLSTON, DAVID E       | 10.28    |
| WORLDWIDE VENTURES, INC | 6,862.82 |
| WORLDWIDE VENTURES, INC | 128.94   |
| WORTHY, STEVEN          | 0.48     |
| WRIGHT, BRIAN A         | 232.46   |
| WRIGHT, BRIAN A         | 222.00   |
| WRIGHT, BRIAN A         | 226.99   |
| WRIGHT, EVELYN E        | 47.21    |
| WRIGHT, EVELYN E        | 48.26    |
| WRIGHT, EVELYN E        | 51.39    |
| WRIGHT, KEYSHANNIA L    | 0.48     |
| WRIGHT, MICHAEL         | 2.93     |
| WRIGHT, SHANELL         | 2.44     |
| WRIGHTSON, EAN          | 1.47     |
| WYCHE, JOAN K           | 0.49     |
| WYLIE, KEVIN            | 0.97     |
| YAHNQUEE, JOHN Y        | 37.86    |
| YAHNQUEE, JOHN Y        | 38.70    |
| YAHNQUEE, JOHN Y        | 39.64    |
| YANDLE, ARDEN RENEE     | 0.97     |
| YANDLE, MARGARET B      | 7.34     |
| YARBROUGH, SCOTT M      | 627.39   |
| YARBROUGH, SCOTT M      | 439.77   |
| YARBROUGH, SCOTT M      | 355.07   |
| YORK, ARTHUR C JR       | 1.47     |
| YOUNG, ALONZO D         | 0.49     |
| YOUNG, CHI CHANG        | 0.97     |
| YOUNG, DEANNA D         | 0.49     |
| YOUNG, DELOIS G         | 8.80     |
| YOUNG, JAMES L SR       | 3.91     |
| YOUNG, MARK P           | 3.43     |
| YOUNG, SAMILA           | 1.40     |
| YOUNG, SAMILA           | 1.43     |
| YOUNG, SAMILA           | 1.47     |
| YOUNG, WILBERT LEON     | 1.96     |
| YOUNGMAN, EDWARD A      | 5.88     |
| YOUNT, STEPHEN D        | 13.21    |
| ZAMUDIO, JEANETTE       | 2.93     |

|                        |               |
|------------------------|---------------|
| ZAPPALA, CHRISTOPHER T | 3.43          |
| ZEMAITIS, JOHN F       | 4.41          |
| ZETINA-VEGA, MARIO     | 1.48          |
| ZHENG, HONG            | 0.49          |
| ZIMMERMAN, DAVID J     | 92.98         |
| ZIMMERMAN, DAVID J     | 88.80         |
| ZIMMERMAN, SCOTT       | 2.44          |
| ZONDOR, MARK L         | 1.97          |
|                        | <hr/>         |
|                        | \$ 294,902.88 |
|                        | <hr/>         |

**A RESOLUTION AUTHORIZING THE REFUND OF PROPERTY TAXES**

Reference is made to the schedule of "Taxpayers and Refunds Requested" attached to the Docket for consideration of the City Council. On the basis of that schedule, which is incorporated herein, the following facts are found:

1. The City-County Tax Collector has collected property taxes from the taxpayers set out on the list attached to the Docket.
2. The City-County Tax Collector has certified that those taxpayers have made proper demand in writing for refund of the amounts set out on the schedule within the required time limits.
3. The amounts listed on the schedule were collected through either a clerical or assessor error.

NOW, THEREFORE, BE RESOLVED by the City Council of the City of Charlotte, North Carolina, in regular session assembled this 12th day of May 2014 that those taxpayers listed on the schedule of "Taxpayers and Refunds Requested" be refunded in the amounts therein set up and that the schedule and this resolution be spread upon the minutes of this meeting.

**CERTIFICATION**

I, \_\_\_\_\_, \_\_\_\_\_ City Clerk of the City of Charlotte, North Carolina, DO HEREBY CERTIFY that the foregoing is a true and exact copy of a Resolution adopted by the City Council of the City of Charlotte, North Carolina, in regular session convened on the \_\_\_\_\_ day of \_\_\_\_\_ 2014 the reference having been made in Minute Book \_\_\_\_\_ and recorded in full in Resolution Book \_\_\_\_\_ Page(s) \_\_\_\_\_.

WITNESS my hand and the corporate seal of the City of Charlotte, North Carolina, this the day of \_\_\_\_\_, 2014.

\_\_\_\_\_

## ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 5940 FREEDOM DRIVE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF ROGER JAMES 1316 NEW LIFE ROAD CHARLOTTE, NC 28216

WHEREAS, the dwelling located at 5940 Freedom Drive in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 5940 Freedom Drive in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

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Senior Assistant City Attorney



**GENERAL INFORMATION**

|                  |   |
|------------------|---|
| Property Address | 5940 Freedom Drive                        |
| Neighborhood     | Neighborhood Profile Area<br>173          |
| Council District | #3  |
| Owner(s)         | Roger James                               |
| Owner(s) Address | 1316 New Life Road<br>Charlotte, NC 28216 |

**KEY FACTS**

|            |  |
|------------|--|
| Focus Area | Housing & Neighborhood<br>Development & Community<br>Safety Plan |
|------------|--|

**CODE ENFORCEMENT INFORMATION**

|   |  |
|---|--|
| ◆ Reason for Inspection:  | Public Agency (Charlotte Fire<br>Department) |
| ◆ Date of the Inspection:   | 8/8/2013                                     |
| ◆ Title report received:  | 8/23/2013                                    |
| ◆ Owner(s) notified of Complaint and Notice of Hearing<br>by advertisement and certified mail by: | 8/24/2013                                    |
| ◆ Held hearings for owner(s) by:  | 9/26/2013                                    |
| ◆ Owner(s) attend hearing:  | No   |
| ◆ Owner(s) ordered to demolish structure by:  | 11/8/2013                                    |
| ◆ Filed Lis Pendens:  | 1/14/2014                                    |
| ◆ Owner(s) have not repaired, or complied with order to<br>demolish.                              |  |
| ◆ Structure occupied:   | No   |
| ◆ Demolition cost:  | \$6,373                                      |
| ◆ Lien will be placed on the property for the cost of<br>Demolition.                              |  |

## NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

## OPTIONS

| IN-REM REPAIR   | REHAB TO CITY STANDARD  | REPLACEMENT HOUSING  | DEMOLITION                 |
|---|---|--|----------------------------|
| Estimated In-Rem Repair Cost: \$68,735  | Acquisition & Rehabilitation Cost<br>(Existing structure: 1,728 sq. ft. total)<br>Economic Life: 15-20 years<br>Estimated cost-\$200,171  | New Replacement Structure Cost<br>(Structure: 1,728sq. ft. total)<br>Economic Life: 50 years<br>Estimated cost-\$239,376   | Demolition Cost<br>\$6,373 |
| In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value. | Acquisition:<br>Tax values:<br>- Structure: \$ 86,600<br>- Deck: \$ 1,400<br>- Land: <u>\$ 24,200</u><br>Total Acquisition: \$ 112,200<br><br>Estimated Rehabilitation Cost: \$ 86,400<br>Outstanding Loans \$ 0<br>Property Taxes owed: \$ 1,507<br>Interest on Taxes owed: <u>\$ 64</u><br>Total: \$ 87,971 | Acquisition:<br>Tax values:<br>- Structure: \$ 86,600<br>- Deck: \$ 1,400<br>- Land: <u>\$ 24,200</u><br>Total Acquisition: \$ 112,200<br><br>New structure: \$ 119,232<br>Demolition: \$ 6,373<br>Outstanding Loans: \$ 0<br>Property Taxes owed: \$ 1,507<br>Interest on Taxes owed: <u>\$ 64</u><br>Total: \$ 127,176 |                            |

## RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$68,735 (\$39.77 /sq. ft.), which is 79.370 % of the structure tax value, which is \$86,600.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, heating, plumbing and electrical violations: Walls and sub-structure fire damaged. Roof and sub-structure fire damaged. Windows damaged. Heating equipment damaged. Plumbing fixtures are damaged. Electrical wiring/fixtures fire damaged.
- The building is 29 years old and consists of 1,728 square feet total.
- A new 1,728 sq. ft. structure can be built for \$119,232.

# 5940 Freedom Drive



# 5940 Freedom Drive



## ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE DWELLING AT 2317 A&B KENNESAW DRIVE PURSUANT TO THE HOUSING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 6, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF JOHN M. WOLFE, CHAPTER 7 TRUSTEE FOR THE BANKRUPTCY ESTATE OF BRYAN REED JEFFREY BIKE IRA C/O GOODRICH LAW CORPORATION 870 ROOSEVELT AVENUE IRVINE, CA 92620

WHEREAS, the dwelling located at 2317 A&B Kennesaw Drive in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Housing Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said dwelling; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the dwelling located at 2317 A&B Kennesaw Drive in the City of Charlotte in accordance with the Housing Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

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Senior Assistant City Attorney



| <b>GENERAL INFORMATION</b>   |  |
|--|--|
| Property Address   | 2317 A&B Kennesaw Drive  |
| Neighborhood   | Neighborhood Profile Area<br>374   |
| Council District   | #2   |
| Owner(s)   | John M. Wolfe Chapter 7 Trustee<br>for the Bankruptcy Estate of<br>Bryan Reed Jeffrey Bike IRA<br>C/O Goodrich Law corporation |
| Owner(s) Address   | 870 Roosevelt Avenue<br>Irvine, CA 92620   |
| <b>KEY FACTS</b>   |  |
| Focus Area   | Housing & Neighborhood<br>Development & Community<br>Safety Plan   |
| <b>CODE ENFORCEMENT INFORMATION</b>  |  |
| ◆ Reason for Inspection:   | Field Observation  |
| ◆ Title report received; revealing party in interest :   | 8/19/2013  |
| ◆ Date of the Inspection:  | 5/6/2013   |
| ◆ Owner(s) notified of Complaint and Notice of Hearing<br>by advertisement and certified mail by:          | 6/10/2013  |
| ◆ Held hearings for owner(s) by:   | 7/1/2013   |
| ◆ Owner(s) attend hearing:   | No   |
| ◆ Filed Lis Pendens:   | 7/17/2013  |
| ◆ Owner(s) ordered to demolish structure by:   | 7/30/2013  |
| ◆ Party in interest notified of Complaint and Notice of<br>Hearing by advertisement and certified mail by: | 8/30/2013  |
| ◆ Held hearing for party in interest by:   | 9/11/2013  |
| ◆ Party in interest attend hearing:  | No   |
| ◆ Party in interest ordered to demolish structure by:  | 11/4/2013  |
| ◆ Owner(s) have not repaired, or complied with order to<br>demolish.                                       |  |
| ◆ Structure occupied:  | No   |
| ◆ Demolition cost:   | \$8,490  |
| ◆ Lien will be placed on the property for the cost of<br>Demolition.                                       |  |

## NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

## OPTIONS

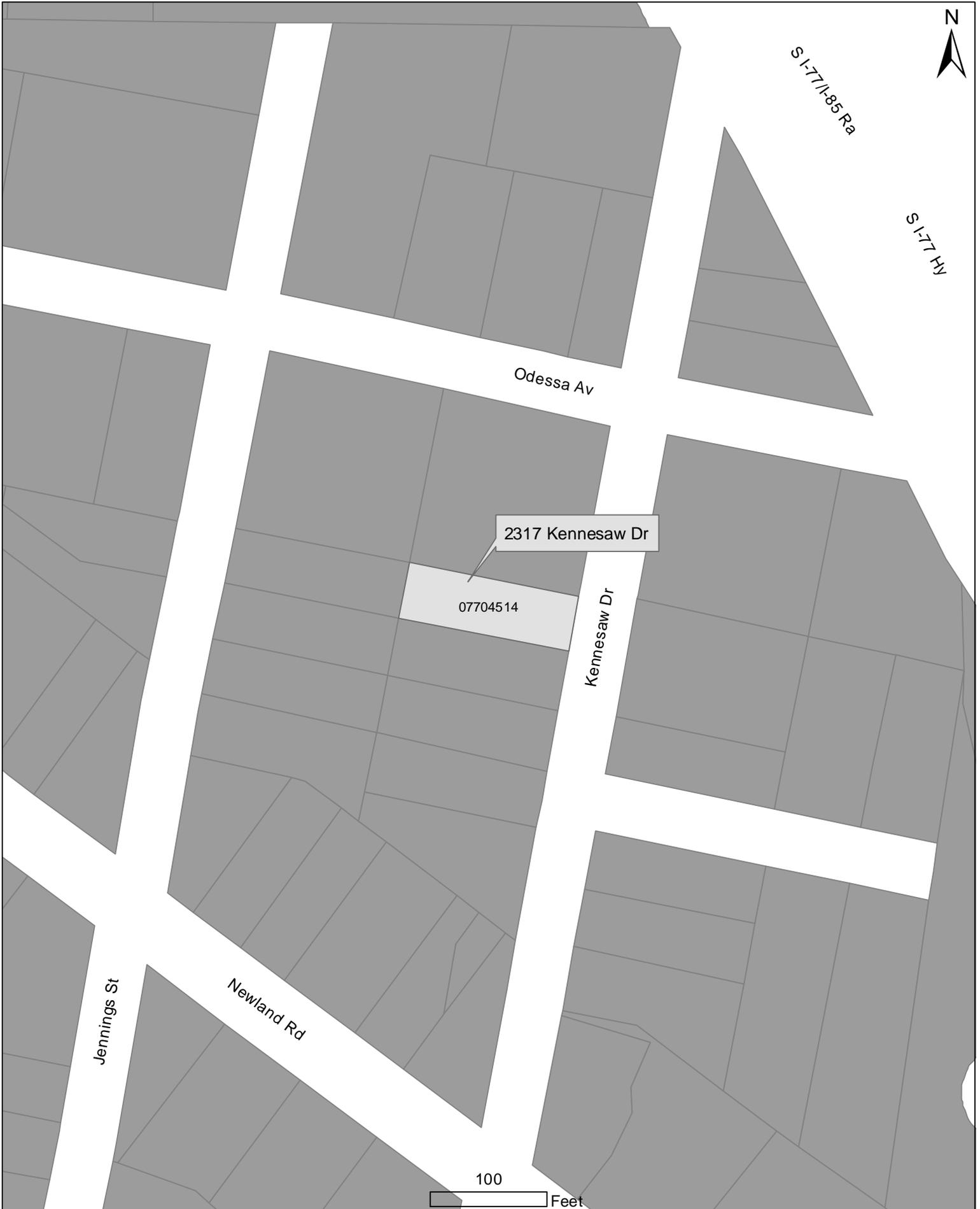
| IN-REM REPAIR   | REHAB TO CITY STANDARD   | REPLACEMENT HOUSING  | DEMOLITION                 |
|---|--|--|----------------------------|
| Estimated In-Rem Repair Cost: \$37,930  | Acquisition & Rehabilitation Cost<br>(Existing structure: 1,628 sq. ft. total)<br>Economic Life: 15-20 years<br>Estimated cost-\$190,001   | New Replacement Structure Cost<br>(Structure: 1,628 sq. ft. total)<br>Economic Life: 50 years<br>Estimated cost-\$229,423  | Demolition Cost<br>\$8,490 |
| In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 65% of the tax value. | Acquisition:<br>Tax values:<br>- Structure: \$ 54,700<br>- Garage/Shed/Porch: \$ 0<br>- Land: <u>\$ 10,000</u><br>Total Acquisition: \$ 64,700<br><br>Estimated Rehabilitation Cost: \$ 81,400<br>Outstanding Loans \$ 40,000<br>Property Taxes owed: \$ 3,350<br>Interest on Taxes owed: <u>\$ 551</u><br>Total: \$ 125,301 | Acquisition:<br>Tax values:<br>- Structure: \$ 54,700<br>- Garage/Shed: \$ 0<br>- Land: <u>\$ 10,000</u><br>Total Acquisition: \$ 64,700<br><br>New structure: \$ 112,332<br>Demolition: \$ 8,490<br>Outstanding Loans: \$ 40,000<br>Property Taxes owed: \$ 3,350<br>Interest on Taxes owed: <u>\$ 551</u><br>Total: \$ 164,723 |                            |

## RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$37,930 (\$23.29 /sq. ft.), which is 69.341% of the structure tax value, which is \$54,700.
- City rehab costs analysis shows that rehabilitation is not feasible because the cost is prohibitive.
- New construction analysis shows that new construction is not feasible because the cost is prohibitive.
- Violations include: Structural, heating, plumbing and electrical violations: Flooring and sub-structure is loose, rotted, or missing in several places. Finish peeling on both ceiling and wall covering in several places. Broken window panes. Damaged roof covering. Areas of exterior siding decayed. Heating equipment missing. Damaged water closet. Water supply lines cut. Exposed electrical wiring.
- The building is 70 years old and consists of 1,628 square feet total.
- A new 1,628 sq. ft. structure can be built for \$112,332.

# 2317 A&B Kennesaw Drive



2317 A&B Kennesaw Drive



## ORDINANCE

AN ORDINANCE ORDERING THE DEMOLITION AND REMOVAL OF THE BUILDING AT 3318 A,B,C TUCKASEEGEE ROAD PURSUANT TO THE NON RESIDENTIAL BUILDING CODE OF THE CITY OF CHARLOTTE AND ARTICLE 19, PART 5, CHAPTER 160A OF THE GENERAL STATUTES OF NORTH CAROLINA, SAID BUILDING BEING THE PROPERTY OF ALMA DOUGLAS FRIDAY 1922 STONEYRIDGE DRIVE CHARLOTTE, NC 28214

WHEREAS, the building located at 3318 A,B,C Tuckaseegee Road in the City of Charlotte has been found by the Code Enforcement Official of the City of Charlotte to be in violation of the Non Residential Building Code of the City of Charlotte and the owners thereof have been ordered to demolish and remove said building; and

WHEREAS, said owner(s) have failed to comply in a timely fashion.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Charlotte, North Carolina, that the Code Enforcement Official of the City of Charlotte is hereby ordered to cause the demolition and removal of the building located at 3318 A,B,C Tuckaseegee Road in the City of Charlotte in accordance with the Non Residential Building Code of the City of Charlotte. This Ordinance shall become effective upon its adoption.

APPROVED AS TO FORM:

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Senior Assistant City Attorney



| <b>GENERAL INFORMATION</b>   |  |
|--|--|
| Property Address   | 3318 A,B,C Tuckaseegee Road<br>(Non-Residential Structure)       |
| Neighborhood   | Neighborhood Profile Area<br>5                                   |
| Council District   | #3   |
| Owner(s)   | Alma Douglas Friday  |
| Owner(s) Address   | 1922 Stoneyridge Drive<br>Charlotte, NC 28214                    |
| <b>KEY FACTS</b>   |  |
| Focus Area   | Housing & Neighborhood<br>Development & Community<br>Safety Plan |
| <b>CODE ENFORCEMENT INFORMATION</b>  |  |
| ◆ Reason for Inspection:   | Field Observation  |
| ◆ Date of the Inspection:  | 8/15/2013  |
| ◆ Title report received:   | 9/6/2013   |
| ◆ Owner(s) notified of Complaint and Notice of Hearing<br>by advertisement and certified mail by : | 10/25/2013   |
| ◆ Held hearing for owner(s) by:  | 11/13/2013   |
| ◆ Owner(s) attend hearing:   | No   |
| ◆ Owner(s) ordered to demolish structure by:   | 11/26/2013   |
| ◆ Filed Lis Pendens:   | 1/2/2014   |
| ◆ Owner(s) have not repaired, or complied with order to<br>demolish.                               |  |
| ◆ Structure occupied:  | No   |
| ◆ Demolition cost:   | \$23,880   |
| ◆ Lien will be placed on the property for the cost of<br>Demolition.                               |  |

## NOTIFICATION TO OWNER

Owner and parties of interest have been advised that failure to comply with the Order to Demolish the structure would result in City Council being requested to approve demolition by the City and a lien being placed on the property for the cost of demolition.

## OPTIONS

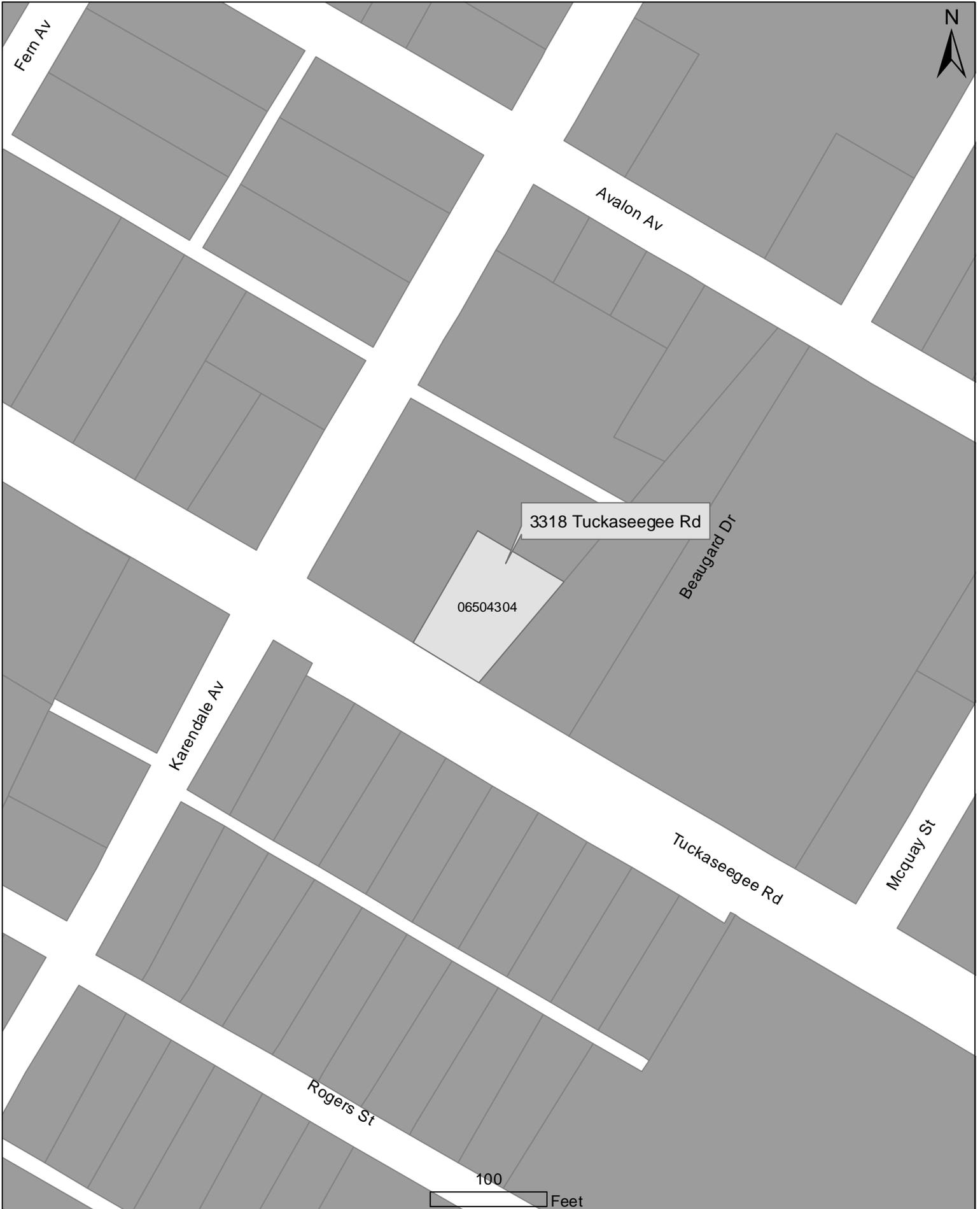
| <b>IN-REM REPAIR</b>  | <b>REHAB TO CITY STANDARD</b>  | <b>REPLACEMENT HOUSING</b>   | <b>DEMOLITION</b>           |
|---|--|--|-----------------------------|
| Estimated In-Rem Repair Cost:<br>\$64,020   | Acquisition & Rehabilitation Cost  | New Replacement Structure Cost   | Demolition Cost<br>\$23,880 |
| In-Rem Repair is not recommended because the In-Rem Repair cost is greater than 50% of the tax value. | Acquisition & Rehabilitation are not applicable, because this is a non-residential building. | Replacement housing is not applicable, because this is a non-residential building. |                             |

## RECOMMENDATION FOR DEMOLITION

Demolition is recommended because:

- Estimated In-Rem Repair cost of: \$64,020 (\$15.02sq. ft.), which is 52.952 % of the structure tax value, which is \$120,900.
- Violations include: Plumbing fixtures not usable/serviceable, Exterior walls not structurally sound, Roof not weather tight, Roof not structurally sound, Heating facilities missing, Electrical violations.
- The building is 84 years old and consists of 4,260 square feet total.

# 3318 A, B, C Tuckaseegee Road



# 3318 A,B,C Tuckaseegee Road

